# WEG S.A.

## Quarterly Information

Year: 2026 Version: 1

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# Company information / Breakdown of capital

| Quantity of shares (Unit) | Current quarter 09/30/2026 |
|---|---|
| **Paid-in capital** | |
| Common | 4,197,317,998 |
| Prefered | 0 |
| **Total** | 4,197,317,998 |
| **Treasury** | |
| Common | 1,488,307 |
| Prefered | 0 |
| **Total** | 1,488,307 |
| **Gross Revenue** | |
| Reporting date | 09/30/2026 |
| Consolidated gross revenue | 33,921,029 |
| Comparative reporting date | 09/30/2025 |
| Consolidated gross revenue | 34,207,558 |

## Individual financial statements / Balance sheet – Assets

## (In thousands of reais)

| Code of account | Account description | Current quarter 09/30/2026 | Prior year 12/31/2025 |
|---|---|---|---|
| 1 | Total assets | 24,655,674 | 22,689,918 |
| 1.01 | Current assets | 1,976,900 | 1,522,349 |
| 1.01.01 | Cash and cash equivalents | 236,248 | 413,983 |
| 1.01.01.01 | Cash and banks | 13 | 36 |
| 1.01.01.02 | Interest earning bank deposits | 236,235 | 413,947 |
| 1.01.02 | Interest earning bank deposits | 855,263 | 983,179 |
| 1.01.06 | Recoverable taxes | 112,415 | 23,365 |
| 1.01.06.01 | Current taxes recoverable | 112,415 | 23,365 |
| 1.01.06.01.01 | Recoverable income tax and social contribution | 112,415 | 23,365 |
| 1.01.08 | Other current assets | 772,974 | 101,822 |
| 1.01.08.03 | Other | 772,974 | 101,822 |
| 1.01.08.03.01 | Dividends | 400,000 | 100,000 |
| 1.01.08.03.02 | Interest on stockholders' equity | 372,974 | 1,818 |
| 1.01.08.03.03 | Other | 0 | 4 |
| 1.02 | Non-current assets | 22,678,774 | 21,167,569 |
| 1.02.01 | Long-term assets | 10,202 | 8,206 |
| 1.02.01.07 | Deferred taxes | 10,202 | 8,206 |
| 1.02.01.07.01 | Deferred income tax and social contribution | 10,202 | 8,206 |
| 1.02.02 | Investments | 22,664,929 | 21,155,655 |
| 1.02.02.01 | Equity interests | 22,664,929 | 21,155,655 |
| 1.02.02.01.02 | Interests in subsidiaries | 22,664,929 | 21,155,655 |
| 1.02.03 | Property, plant and equipment | 3,633 | 3,698 |
| 1.02.03.01 | Construction in progress | 3,633 | 3,698 |
| 1.02.04 | Intangible assets | 10 | 10 |
| 1.02.04.01 | Intangible assets | 10 | 10 |

## Individual financial statements / Balance sheet – Liabilities

## (In thousands of reais)

| Code of account | Account description | Current quarter 09/30/2026 | Prior year 12/31/2025 |
|---|---|---|---|
| 2 | Total liabilities | 24,655,674 | 22,689,918 |
| 2.01 | Current liabilities | 2,961,150 | 1,803,785 |
| 2.01.01 | Social and labor obligations | 42,695 | 43,162 |
| 2.01.01.01 | Social obligations | 42,695 | 43,162 |
| 2.01.02 | Suppliers | 373 | 322 |
| 2.01.03 | Tax obligations | 75,924 | 508 |
| 2.01.03.01 | Federal tax obligations | 75,924 | 508 |
| 2.01.03.01.01 | Income tax and social contribution payable | 0 | 292 |
| 2.01.03.01.02 | Other tax obligations | 75,924 | 216 |
| 2.01.05 | Other liabilities | 2,842,158 | 1,759,793 |
| 2.01.05.02 | Other | 2,842,158 | 1,759,793 |
| 2.01.05.02.01 | Dividends and interest on stockholders' equity | 2,833,763 | 1,747,393 |
| 2.01.05.02.04 | Other | 8,395 | 12,400 |
| 2.02 | Non-current liabilities | 1,737,690 | 3,468,948 |
| 2.02.02 | Other liabilities | 1,737,690 | 3,468,948 |
| 2.02.02.02 | Other | 1,737,690 | 3,468,948 |
| 2.02.02.02.03 | Dividends payable | 1,732,116 | 3,464,232 |
| 2.02.02.02.04 | Other | 5,574 | 4,716 |
| 2.03 | Stockholders' equity | 19,956,834 | 17,417,185 |
| 2.03.01 | Realized capital | 12,504,517 | 12,504,517 |
| 2.03.02 | Capital reserves | -157,150 | -172,570 |
| 2.03.02.04 | Options granted | 23,366 | 20,215 |
| 2.03.02.05 | Treasury shares | -39,987 | -43,579 |
| 2.03.02.07 | Goodwill in capital transaction | -140,529 | -149,206 |
| 2.03.03 | Revaluation reserve | 3,631 | 3,631 |
| 2.03.04 | Profit reserves | 2,575,748 | 2,575,748 |
| 2.03.04.01 | Legal reserve | 318,811 | 318,811 |
| 2.03.04.02 | Statutory reserve | 2,256,937 | 2,256,937 |
| 2.03.05 | Retained earnings/losses | 3,385,901 | 0 |
| 2.03.06 | Equity valuation adjustments | 257,045 | 267,222 |
| 2.03.06.01 | Deemed cost | 257,045 | 267,222 |
| 2.03.08 | Other comprehensive income | 1,387,142 | 2,238,637 |
| 2.03.08.01 | Derivative financial instruments | -24,073 | 3,727 |
| 2.03.08.02 | Changes in ownership interest | -4,288 | -4,288 |
| 2.03.08.03 | Cumulative translation adjustments | 1,415,503 | 2,239,198 |

## Individual financial statements / Statement of income

## (In thousands of reais)

| Code of account | Account description | Current quarter 07/01/2026 - 09/30/2026 | Accumulated of the current year 01/01/2026 - 09/30/2026 | Prior year quarter 07/01/2025 - 09/30/2025 | Accumulated of the prior year 01/01/2025 - 09/30/2025 |
|---|---|---|---|---|---|
| 3.04 | Operating expenses/income | 1,662,120 | 4,672,604 | 1,637,162 | 4,776,030 |
| 3.04.02 | General and administrative expenses | -4,027 | -8,513 | -3,588 | -10,734 |
| 3.04.02.01 | Directors' fees | -1,023 | -3,076 | -962 | -2,901 |
| 3.04.02.02 | Other administrative expenses | -3,004 | -5,437 | -2,626 | -7,833 |
| 3.04.04 | Other operating income | 140 | 723 | 1,569 | 2,498 |
| 3.04.05 | Other operating expenses | -9,071 | -15,528 | -6,948 | -9,884 |
| 3.04.06 | Equity in net income of subsidiaries | 1,675,078 | 4,695,922 | 1,646,129 | 4,794,150 |
| 3.05 | Income (loss) before financial income (expenses) and taxes | 1,662,120 | 4,672,604 | 1,637,162 | 4,776,030 |
| 3.06 | Financial income (expenses) | 755 | 11,307 | 12,913 | 16,837 |
| 3.06.01 | Financial income | 45,381 | 142,460 | 58,193 | 136,561 |
| 3.06.02 | Financial expenses | -44,626 | -131,153 | -45,280 | -119,724 |
| 3.07 | Income (loss) before income taxes | 1,662,875 | 4,683,911 | 1,650,075 | 4,792,867 |
| 3.08 | Income tax and social contribution | 2,347 | -2,869 | 394 | -4,410 |
| 3.08.01 | Current | -432 | -4,865 | -257 | -3,169 |
| 3.08.02 | Deferred | 2,779 | 1,996 | 651 | -1,241 |
| 3.09 | Net income (loss) from continuing operations | 1,665,222 | 4,681,042 | 1,650,469 | 4,788,457 |
| 3.11 | Income/loss for the period | 1,665,222 | 4,681,042 | 1,650,469 | 4,788,457 |
| 3.99 | Earnings per share - (Reais R$ / Share) | | | | |
| 3.99.01 | Basic earnings per share | | | | |
| 3.99.01.01 | Common shares | 0.39688 | 1.11564 | 0.39337 | 1.14128 |
| 3.99.02 | Diluted earnings per share | | | | |
| 3.99.02.01 | Common shares | 0.39679 | 1.11539 | 0.39329 | 1.14105 |

## Individual financial statements / Statement of comprehensive income

## (In thousands of reais)

| Code of account | Account description | Current quarter 07/01/2026 - 09/30/2026 | Accumulated of the current year 01/01/2026 - 09/30/2026 | Prior year quarter 07/01/2025 - 09/30/2025 | Accumulated of the prior year 01/01/2025 - 09/30/2025 |
|---|---|---|---|---|---|
| 4.01 | Net income for the period | 1,665,222 | 4,681,042 | 1,650,469 | 4,788,457 |
| 4.02 | Other comprehensive income | -124,497 | -851,495 | -289,205 | -1,389,148 |
| 4.02.01 | Cumulative currency translation adjustments | -105,687 | -823,696 | -290,347 | -1,383,386 |
| 4.02.02 | Hedge accounting | -18,810 | -27,799 | 1,142 | -5,762 |
| 4.03 | Comprehensive income for the period | 1,540,725 | 3,829,547 | 1,361,264 | 3,399,309 |

## Individual financial statements / Statement of cash flows (Indirect method)

## (In thousands of reais)

| Code of account | Account description | Accumulated of the current year 01/01/2026 - 09/30/2026 | Accumulated of the prior year 01/01/2025 - 09/30/2025 |
|---|---|---|---|
| 6.01 | Net cash from operating activities | 1,320,391 | 3,486,486 |
| 6.01.01 | Cash generated in operations | -109,383 | -210,506 |
| 6.01.01.01 | Income before taxes | 4,683,911 | 4,792,867 |
| 6.01.01.02 | Depreciation and amortization | 65 | 65 |
| 6.01.01.03 | Equity in net income of subsidiaries | -4,695,922 | -4,794,150 |
| 6.01.01.04 | Stock option plan expenses | 3,151 | -1,176 |
| 6.01.01.06 | Yield on interest earning bank deposits | -100,588 | -208,112 |
| 6.01.02 | Changes in assets and liabilities | 1,429,774 | 3,696,992 |
| 6.01.02.03 | (Increase)/decrease in recoverable taxes | -89,050 | -74,936 |
| 6.01.02.04 | Increase /(decrease) in suppliers | 51 | 76 |
| 6.01.02.05 | Increase /(decrease) in social/tax obligations | -145,194 | -94,889 |
| 6.01.02.06 | Increase/(decrease) in advances from customers | 12 | 0 |
| 6.01.02.07 | Increase/(decrease) in other accounts receivable/payable | 229,979 | 182,538 |
| 6.01.02.08 | Income tax and social contribution paid | -5,157 | -3,169 |
| 6.01.02.09 | Receipt of dividends/interest on stockholders' equity | 1,439,133 | 3,687,372 |
| 6.02 | Net cash from (used in) investment activities | 228,505 | -62,004 |
| 6.02.04 | Interest earning bank deposits held to maturity | -33,715 | -63,856 |
| 6.02.05 | Redemption of interest earning bank deposits | 262,220 | 1,852 |
| 6.03 | Net cash from financing activities | -1,726,631 | -3,147,150 |
| 6.03.01 | Dividends/interest on capital paid | -1,730,223 | -3,151,411 |
| 6.03.03 | Settlement of treasury shares | 3,592 | 4,261 |
| 6.05 | Increase (decrease) in cash and cash equivalents | -177,735 | 277,332 |
| 6.05.01 | Opening balance of cash and cash equivalents | 413,983 | 810,170 |
| 6.05.02 | Closing balance of cash and cash equivalents | 236,248 | 1,087,502 |

# Individual financial statements / Statement of changes in shareholders' equity – 01/01/2026 09/30/2026

## (In thousands of reais)

| Code of account | Account description | Paid-up capital | Capital reserves, options granted and treasury shares | Profit reserves | Retaindes Earnings (loss) | Other comprehensive income | Stockholders' equity |
|---|---|---|---|---|---|---|---|
| 5.01 | Opening balances | 12,504,517 | -168,939 | 2,575,748 | 0 | 2,505,859 | 17,417,185 |
| 5.03 | Adjusted opening balances | 12,504,517 | -168,939 | 2,57 5,748 | 0 | 2 505,859 | 17,417,185 |
| 5.04 | Capital transactions with stockholders | 0 | 15,420 | 0 | -1,308,082 | 0 | -1,292,662 |
| 5.04.03 | Recognized options granted | 0 | 3,151 | 0 | 0 | 0 | 3,151 |
| 5.04.05 | Treasury shares sold | 0 | 4,658 | 0 | 0 | 0 | 4,658 |
| 5.04.07 | Interest on stockholders' equity | 0 | 0 | 0 | -1,308,082 | 0 | -1,308,082 |
| 5.04.08 | Capital transactions | 0 | 7,611 | 0 | 0 | 0 | 7,611 |
| 5.05 | Total comprehensive income | 0 | 0 | 0 | 4,690,813 | -861,672 | 3,829,141 |
| 5.05.01 | Net income for the period | 0 | 0 | 0 | 4,681,042 | 0 | 4,681,042 |
| 5.05.02 | Other comprehensive income | 0 | 0 | 0 | 9,771 | -861,672 | -851,901 |
| 5.05.02.04 | Translation adjustments in the period | 0 | 0 | 0 | 0 | -824,102 | -824,102 |
| 5.05.02.06 | Hedge accounting – cash flow net of taxes | 0 | 0 | 0 | 0 | -27,799 | -27,799 |
| 5.05.02.07 | Realization of deemed cost, net of taxes | 0 | 0 | 0 | 9,771 | -9,771 | 0 |
| 5.06 | Internal changes in stockholders' equity | 0 | 0 | 0 | 3,170 | 0 | 3,170 |
| 5.06.04 | Reversal of prior-year dividends | 0 | 0 | 0 | 3,170 | 0 | 3,170 |
| 5.07 | Closing balances | 12,504,517 | -153,519 | 2,57 5,748 | 5,901 | 1 644,187 | 19,956,834 |

## Individual financial statements / Statement of changes in shareholders' equity– 01/01/2025−09/30/2025

## (In thousands of reais)

| Code of account | Account description | Paid-up capital | Capital reserves, options granted and treasury shares | Profit reserves | Retained earnings (loss) | Other comprehensive income | Stockholders' equity |
|---|---|---|---|---|---|---|---|
| 5.01 | Opening balances | 7,504,517 | -151,560 | 10,196,349 | 1,269,791 | 3,385,124 | 22,204,221 |
| 5.03 | Adjusted opening balances | 7,504,517 | -151,560 | 10,196,349 | 1,269,791 | 3,385,124 | 22,204,221 |
| 5.04 | Capital transactions with stockholders | 5,000,000 | -12,882 | -5,000,000 | -1,915,125 | 0 | -1,928,007 |
| 5.04.01 | Capital increases | 5,000,000 | 0 | -5,000,000 | 0 | 0 | 0 |
| 5.04.03 | Recognized options granted | 0 | -1,176 | 0 | 0 | 0 | -1,176 |
| 5.04.05 | Treasury shares sold | 0 | 5,304 | 0 | 0 | 0 | 5,304 |
| 5.04.06 | Dividends | 0 | 0 | 0 | -719,353 | 0 | -719,353 |
| 5.04.07 | Interest on stockholders' equity | 0 | 0 | 0 | -1,195,772 | 0 | -1,195,772 |
| 5.04.08 | Capital transactions | 0 | -17,010 | 0 | 0 | 0 | -17,010 |
| 5.05 | Total comprehensive income | 0 | 0 | 0 | 4,796,367 | -1,398,097 | 3,398,270 |
| 5.05.01 | Net income for the period | 0 | 0 | 0 | 4,788,457 | 0 | 4,788,457 |
| 5.05.02 | Other comprehensive income | 0 | 0 | 0 | 7,910 | -1,398,097 | -1,390,187 |
| 5.05.02.04 | Translation adjustments in the period | 0 | 0 | 0 | 0 | -1,384,425 | -1,384,425 |
| 5.05.02.06 | Hedge accounting – cash flow net of taxes | 0 | 0 | 0 | 0 | -5,762 | -5,762 |
| 5.05.02.07 | Realization of deemed cost, net of taxes | 0 | 0 | 0 | 7,910 | -7,910 | 0 |
| 5.06 | Internal changes in stockholders' equity | 0 | 0 | 0 | -1,265,715 | 0 | -1,265,715 |
| 5.06.04 | Reversal of prior-year dividends | 0 | 0 | 0 | 4,076 | 0 | 4,076 |
| 5.06.05 | Payment of dividends | 0 | 0 | 0 | -1,269,791 | 0 | -1,269,791 |
| 5.07 | Closing balances | 12,504,517 | -164,442 | 5,196,349 | 2,885,318 | 1,987,027 | 22,408,769 |

## Individual financial statements / Statement of added value

## (In thousands of reais)

| Code of account | Account description | Accumulated of the current year 01/01/2026 - 09/30/2026 | Accumulated of the prior year 01/01/2025 - 09/30/2025 |
|---|---|---|---|
| 7.02 | Inputs acquired from third parties | -5,567 | -1,191 |
| 7.02.02 | Materials, energy, third-party services and other | -3,138 | -4,866 |
| 7.02.04 | Other | -2,429 | 3,675 |
| 7.03 | Gross added value | -5,567 | -1,191 |
| 7.04 | Retention | -65 | -65 |
| 7.04.01 | Depreciation, amortization and depletion | -65 | -65 |
| 7.05 | Net added value produced | -5,632 | -1,256 |
| 7.06 | Added value received as transfer | 4,838,382 | 4,930,711 |
| 7.06.01 | Equity in net income of subsidiaries | 4,695,922 | 4,794,150 |
| 7.06.02 | Financial income | 142,460 | 136,561 |
| 7.07 | Total added value to distribute | 4,832,750 | 4,929,455 |
| 7.08 | Distribution of added value | 4,832,750 | 4,929,455 |
| 7.08.01 | Personnel | 15,477 | 14,648 |
| 7.08.01.01 | Direct remuneration | 14,893 | 14,074 |
| 7.08.01.02 | Benefits | 452 | 438 |
| 7.08.01.03 | Severance pay fund (FGTS) | 132 | 136 |
| 7.08.02 | Taxes, duties and contributions | 5,078 | 6,626 |
| 7.08.02.01 | Federal | 5,078 | 6,626 |
| 7.08.03 | Third-party capital remuneration | 131,153 | 119,724 |
| 7.08.03.01 | Interest | 131,153 | 119,724 |
| 7.08.04 | Remuneration of own capital | 4,681,042 | 4,788,457 |
| 7.08.04.01 | Interest on stockholders' equity | 1,308,082 | 1,195,772 |
| 7.08.04.02 | Dividends | 0 | 719,353 |
| 7.08.04.03 | Retained earnings / Loss for the period | 3,372,960 | 2,873,332 |

## Consolidated financial statements / Balance sheet - Assets

## (In thousands of reais)

| Code of account | Account description | Current quarter 09/30/2026 | Prior year 12/31/2025 |
|---|---|---|---|
| 1 | Total assets | 45,635,446 | 42,645,030 |
| 1.01 | Current assets | 28,416,086 | 26,910,845 |
| 1.01.01 | Cash and cash equivalents | 5,484,016 | 6,296,498 |
| 1.01.01.01 | Cash and banks | 926,167 | 2,040,959 |
| 1.01.01.02 | Interest earning bank deposits | 4,557,849 | 4,255,539 |
| 1.01.02 | Interest earning bank deposits | 855,431 | 983,367 |
| 1.01.03 | Accounts receivable | 8,567,522 | 7,837,018 |
| 1.01.03.01 | Customers | 8,567,522 | 7,837,018 |
| 1.01.04 | Inventories | 11,144,928 | 9,911,053 |
| 1.01.06 | Recoverable taxes | 1,156,139 | 983,962 |
| 1.01.06.01 | Current taxes recoverable | 1,156,139 | 983,962 |
| 1.01.06.01.01 | Recoverable income tax and social contribution | 363,173 | 221,894 |
| 1.01.06.01.02 | Other taxes recoverable | 792,966 | 762,068 |
| 1.01.08 | Other current assets | 1,208,050 | 898,947 |
| 1.01.08.03 | Other | 1,208,050 | 898,947 |
| 1.01.08.03.01 | Derivative financial instruments | 24,653 | 25,146 |
| 1.01.08.03.02 | Other | 1,183,397 | 873,801 |
| 1.02 | Non-current assets | 17,219,360 | 15,734,185 |
| 1.02.01 | Long-term assets | 1,643,044 | 1,370,368 |
| 1.02.01.01 | Interest earning bank deposits measured at fair value through profit or loss | 11,755 | 14,263 |
| 1.02.01.07 | Deferred taxes | 1,039,096 | 981,841 |
| 1.02.01.07.01 | Deferred income tax and social contribution | 1,039,096 | 981,841 |
| 1.02.01.10 | Other non-current assets | 592,193 | 374,264 |
| 1.02.01.10.03 | Judicial deposits | 57,507 | 58,623 |
| 1.02.01.10.04 | Recoverable income tax and social contribution | 0 | 1,552 |
| 1.02.01.10.05 | Other taxes recoverable | 177,315 | 167,197 |
| 1.02.01.10.06 | Derivative financial instruments | 33 | 0 |
| 1.02.01.10.07 | Customers | 61,324 | 38,300 |
| 1.02.01.10.08 | Other | 296,014 | 108,592 |
| 1.02.02 | Investments | 54,917 | 67,026 |
| 1.02.02.01 | Equity interests | 54,917 | 67,026 |
| 1.02.02.01.01 | Interests in associates | 54,354 | 65,506 |
| 1.02.02.01.05 | Other investments | 563 | 1,520 |
| 1.02.03 | Property, plant and equipment | 12,770,393 | 11,511,802 |
| 1.02.03.01 | Construction in progress | 11,934,949 | 10,625,487 |
| 1.02.03.02 | Right of use in lease | 835,444 | 886,315 |
| 1.02.04 | Intangible assets | 2,751,006 | 2,784,989 |
| 1.02.04.01 | Intangible assets | 750,290 | 767,825 |
| 1.02.04.01.02 | Other | 750,290 | 767,825 |
| 1.02.04.02 | Goodwill | 2,000,716 | 2,017,164 |

## Consolidated financial statements / Balance sheet - Liabilities

## (In thousands of reais)

| Code of account | Account description | Current quarter 09/30/2026 | Prior year 12/31/2025 |
|---|---|---|---|
| 2 | Total liabilities | 45,635,446 | 42,645,030 |
| 2.01 | Current liabilities | 18,461,100 | 17,386,401 |
| 2.01.01 | Social and labor obligations | 1,172,654 | 820,283 |
| 2.01.01.01 | Social obligations | 1,172,654 | 820,283 |
| 2.01.02 | Suppliers | 3,316,069 | 2,789,346 |
| 2.01.03 | Tax obligations | 746,390 | 671,111 |
| 2.01.03.01 | Federal tax obligations | 746,390 | 671,111 |
| 2.01.03.01.01 | Income tax and social contribution payable | 291,747 | 321,188 |
| 2.01.03.01.02 | Other | 454,643 | 349,923 |
| 2.01.04 | Loans and financing | 1,917,755 | 3,549,314 |
| 2.01.04.01 | Loans and financing | 1,917,755 | 3,549,314 |
| 2.01.04.01.01 | In local currency | 605,395 | 1,472,221 |
| 2.01.04.01.02 | In foreign currency | 1,312,360 | 2,077,093 |
| 2.01.05 | Other liabilities | 11,308,232 | 9,556,347 |
| 2.01.05.02 | Other | 11,308,232 | 9,556,347 |
| 2.01.05.02.01 | Dividends and interest on stockholders' equity | 2,833,763 | 1,759,319 |
| 2.01.05.02.04 | Advances from customers | 5,619,335 | 4,693,390 |
| 2.01.05.02.05 | Profit sharing | 383,873 | 621,573 |
| 2.01.05.02.06 | Derivative financial instruments | 22,200 | 75,075 |
| 2.01.05.02.07 | Leases | 193,101 | 221,934 |
| 2.01.05.02.08 | Provision for product warranty | 485,075 | 578,055 |
| 2.01.05.02.09 | Billing for future delivery | 99,607 | 200,215 |
| 2.01.05.02.10 | Other | 1,671,278 | 1,406,786 |
| 2.02 | Non-current liabilities | 5,807,203 | 6,705,265 |
| 2.02.01 | Loans and financing | 1,836,690 | 1,041,508 |
| 2.02.01.01 | Loans and financing | 1,836,690 | 1,041,508 |
| 2.02.01.01.01 | In local currency | 478,466 | 394,588 |
| 2.02.01.01.02 | In foreign currency | 1,358,224 | 646,920 |
| 2.02.02 | Other liabilities | 2,903,457 | 4,630,598 |
| 2.02.02.02 | Other | 2,903,457 | 4,630,598 |
| 2.02.02.02.03 | Taxes payable | 31,274 | 33,314 |
| 2.02.02.02.04 | Derivative financial instruments | 59,241 | 1,367 |
| 2.02.02.02.05 | Leases | 598,991 | 625,219 |
| 2.02.02.02.06 | Other | 481,835 | 506,466 |
| 2.02.02.02.07 | Dividends payable | 1,732,116 | 3,464,232 |
| 2.02.03 | Deferred taxes | 233,009 | 220,971 |
| 2.02.03.01 | Deferred income tax and social contribution | 233,009 | 220,971 |
| 2.02.04 | Provision | 834,047 | 812,188 |
| 2.03 | Consolidated stockholders' equity | 21,367,143 | 18,553,364 |
| 2.03.01 | Realized capital | 12,504,517 | 12,504,517 |
| 2.03.02 | Capital reserves | -157,150 | -172,570 |
| 2.03.02.04 | Options granted | 23,366 | 20,215 |
| 2.03.02.05 | Treasury shares | -39,987 | -43,579 |
| 2.03.02.07 | Goodwill in capital transaction | -140,529 | -149,206 |
| 2.03.03 | Revaluation reserve | 3,631 | 3,631 |

## Consolidated financial statements / Balance sheet - Liabilities

## (In thousands of reais)

| Code of account | Account description | Current quarter 09/30/2026 | Prior year 12/31/2025 |
|---|---|---|---|
| 2.03.04 | Profit reserves | 2,575,748 | 2,575,748 |
| 2.03.04.01 | Legal reserve | 318,811 | 318,811 |
| 2.03.04.02 | Statutory reserve | 2,256,937 | 2,256,937 |
| 2.03.05 | Retained earnings/losses | 3,385,901 | 0 |
| 2.03.06 | Equity valuation adjustments | 257,045 | 267,222 |
| 2.03.06.01 | Deemed cost | 257,045 | 267,222 |
| 2.03.08 | Other comprehensive income | 1,387,142 | 2,238,637 |
| 2.03.08.01 | Derivative financial instruments | -24,073 | 3,727 |
| 2.03.08.02 | Changes in ownership interest | -4,288 | -4,288 |
| 2.03.08.03 | Cumulative translation | 1,415,503 | 2,239,198 |
| 2.03.09 | adjustments Non-controlling interests | 1,410,309 | 1,136,179 |

## Consolidated financial statements / Statement of income

## (In thousands of reais)

| Code of account | Account description | Current quarter 07/01/2026 - 09/30/2026 | Accumulated of the current year 01/01/2026 - 09/30/2026 | Prior year quarter 07/01/2025 - 09/30/2025 | Accumulated of the prior year 01/01/2025 - 09/30/2025 |
|---|---|---|---|---|---|
| 3.01 | Revenue from sales of goods and/or services | 10,860,809 | 30,472,677 | 10,271,522 | 30,557,320 |
| 3.02 | Cost of goods and/or services sold | -7,290,316 | -20,533,793 | -6,822,974 | -20,357,171 |
| 3.03 | Gross profit | 3,570,493 | 9,938,884 | 3,448,548 | 10,200,149 |
| 3.04 | Operating expenses/income | -1,487,968 | -4,050,964 | -1,411,703 | -4,197,975 |
| 3.04.01 | Selling expenses | -855,492 | -2,501,797 | -818,299 | -2,492,919 |
| 3.04.01.01 | Provision for impairment of trade receivables | 16,512 | -20,514 | -19,831 | -42,734 |
| 3.04.01.02 | Other selling expenses | -872,004 | -2,481,283 | -798,468 | -2,450,185 |
| 3.04.02 | General and administrative expenses | -418,511 | -1,226,042 | -372,688 | -1,120,828 |
| 3.04.02.01 | Directors' fees | -5,706 | -17,205 | -5,319 | -16,108 |
| 3.04.02.02 | Other administrative expenses | -412,805 | -1,208,837 | -367,369 | -1,104,720 |
| 3.04.04 | Other operating income | 38,252 | 381,991 | 43,039 | 196,705 |
| 3.04.05 | Other operating expenses | -243,447 | -693,962 | -260,145 | -773,800 |
| 3.04.06 | Equity in net income of subsidiaries | -8,770 | -11,154 | -3,610 | -7,133 |
| 3.05 | Income (loss) before financial income (expenses) and taxes | 2,082,525 | 5,887,920 | 2,036,845 | 6,002,174 |
| 3.06 | Financial income (expenses) | 21,552 | 87,371 | 33,468 | 81,063 |
| 3.06.01 | Financial income | 317,682 | 1,359,481 | 915,789 | 1,969,055 |
| 3.06.02 | Financial expenses | -296,130 | -1,272,110 | -882,321 | -1,887,992 |
| 3.07 | Income (loss) before income taxes | 2,104,077 | 5,975,291 | 2,070,313 | 6,083,237 |
| 3.08 | Income tax and social contribution | -341,406 | -986,375 | -325,559 | -1,008,641 |
| 3.08.01 | Current | -363,348 | -1,032,260 | -322,380 | -989,959 |
| 3.08.02 | Deferred | 21,942 | 45,885 | -3,179 | -18,682 |
| 3.09 | Net income (loss) from continuing operations | 1,762,671 | 4,988,916 | 1,744,754 | 5,074,596 |
| 3.11 | Consolidated net income/loss for the period | 1,762,671 | 4,988,916 | 1,744,754 | 5,074,596 |
| 3.11.01 | Attributable to stockholders of the Parent company | 1,665,222 | 4,681,042 | 1,650,469 | 4,788,457 |
| 3.11.02 | Attributable to non-controlling interests | 97,449 | 307,874 | 94,285 | 286,139 |
| 3.99 | Earnings per share - (Reais R$ / Share) | | | | |
| 3.99.01 | Basic earnings per share | | | | |
| 3.99.01.01 | Common shares | 0.39688 | 1.11564 | 0.39337 | 1.14128 |
| 3.99.02 | Diluted earnings per share | | | | |
| 3.99.02.01 | Common shares | 0.39679 | 1.11539 | 0.39329 | 1.14105 |

## Consolidated financial statements / Statement of comprehensive income

## (In thousands of reais)

| Code of account | Account description | Current quarter 07/01/2026 - 09/30/2026 | Accumulated of the current year 01/01/2026 - 09/30/2026 | Prior year quarter 07/01/2025 - 09/30/2025 | Accumulated of the prior year 01/01/2025 - 09/30/2025 |
|---|---|---|---|---|---|
| 4.01 | Consolidated net income for the period | 1,762,671 | 4,988,916 | 1,744,754 | 5,074,596 |
| 4.02 | Other comprehensive income | -124,781 | -856,561 | -293,639 | -1,421,051 |
| 4.02.01 | Cumulative currency translation adjustments | -106,915 | -828,603 | -294,883 | -1,415,923 |
| 4.02.02 | Hedge accounting | -17,866 | -27,958 | 1,244 | -5,128 |
| 4.03 | Consolidated comprehensive income for the period | 1,637,890 | 4,132,355 | 1,451,115 | 3,653,545 |
| 4.03.01 | Attributable to stockholders of the Parent company | 1,540,725 | 3,829,547 | 1,361,264 | 3,399,309 |
| 4.03.02 | Attributable to non-controlling interests | 97,165 | 302,808 | 89,851 | 254,236 |

## Consolidated financial statements / Statement of cash flows (Indirect method)

## (In thousands of reais)

| Code of account | Account description | Accumulated of the current year 01/01/2026 - 09/30/2026 | Accumulated of the prior year 01/01/2025 - 09/30/2025 |
|---|---|---|---|
| 6.01 | Net cash from operating activities | 3,872,617 | 4,238,331 |
| 6.01.01 | Cash generated in operations | 7,452,442 | 7,726,854 |
| 6.01.01.01 | Income before taxes | 5,975,291 | 6,083,237 |
| 6.01.01.02 | Depreciation, amortization and depletion | 772,679 | 705,858 |
| 6.01.01.03 | Profit sharing - employees | 507,407 | 588,123 |
| 6.01.01.04 | Stock option plan expenses | 12,195 | 10,707 |
| 6.01.01.05 | Provision for credit risk | 20,513 | 42,734 |
| 6.01.01.06 | Provision for tax, civil and labor liabilities | 22,833 | -1,851 |
| 6.01.01.07 | Provision for inventory losses | 34,894 | 30,036 |
| 6.01.01.08 | Provision for product warranty | -53,537 | 67,539 |
| 6.01.01.09 | Loss on disposal of property, plant and equipment | 40,487 | 103,848 |
| 6.01.01.10 | Accrued interest on loans and financing | 233,154 | 98,744 |
| 6.01.01.11 | Equity in net income of subsidiaries | 11,154 | 7,133 |
| 6.01.01.12 | Yield on interest earning bank deposits | -101,820 | -208,838 |
| 6.01.01.14 | Provision for/settlement of derivative financial instruments | -22,808 | 199,584 |
| 6.01.02 | Changes in assets and liabilities | -3,579,825 | -3,488,523 |
| 6.01.02.01 | (Increase)/decrease in customers | -1,048,629 | -381,087 |
| 6.01.02.02 | (Increase)/decrease in inventories | -1,645,293 | -677,444 |
| 6.01.02.03 | (Increase)/decrease in recoverable taxes | 25,817 | -207,508 |
| 6.01.02.04 | Increase /(decrease) in suppliers | 611,066 | -890,340 |
| 6.01.02.05 | Increase /(decrease) in social/tax obligations | 48,152 | 211,430 |
| 6.01.02.06 | Increase/(decrease) in advances from customers | 1,082,073 | 390,342 |
| 6.01.02.07 | Increase/(decrease) in other accounts receivable/payable | -726,474 | -83,795 |
| 6.01.02.08 | Income tax and social contribution paid | -1,061,702 | -1,021,846 |
| 6.01.02.09 | Payment of profit sharing - employees | -651,852 | -697,945 |
| 6.01.02.10 | Interest paid on loans and financing | -212,983 | -130,330 |
| 6.02 | Net cash from (used in) investment activities | -2,049,710 | -2,043,141 |
| 6.02.01 | Property, plant and equipment | -2,207,771 | -1,735,890 |
| 6.02.02 | Intangible assets | -56,320 | -141,336 |
| 6.02.03 | Proceeds from sale of property, plant and equipment | 9,498 | 28,270 |
| 6.02.05 | Interest earning bank deposits | -33,715 | -63,856 |
| 6.02.07 | Business acquisition - business combination, net of cash | -26,149 | -135,436 |
| 6.02.10 | Redemption of interest earning bank deposits | 264,747 | 5,107 |
| 6.03 | Net cash from financing activities | -2,408,533 | -2,759,335 |
| 6.03.01 | Proceeds from loans and financing/derivatives | 4,209,578 | 4,859,578 |
| 6.03.02 | Payment of loans and financing | -4,876,385 | -4,461,272 |
| 6.03.05 | Settlement of treasury shares | 3,592 | 4,261 |
| 6.03.06 | Dividends/interest on capital paid | -1,745,318 | -3,161,902 |
| 6.04 | Exchange rate change on cash and cash equivalents | -226,856 | -366,867 |
| 6.05 | Increase (decrease) in cash and cash equivalents | -812,482 | -931,012 |
| 6.05.01 | Opening balance of cash and cash equivalents | 6,296,498 | 7,347,599 |
| 6.05.02 | Closing balance of cash and cash equivalents | 5,484,016 | 6,416,587 |

# Consolidated financial statements / Statement of changes in shareholders' equity - 01/01/2026–09/30/2026

## (In thousands of reais)

| Code of account | Account description | Paid-up capital | Capital reserves, options granted and treasury shares | Profit reserves | Retained earnings (loss) | Other comprehensive income | Stockholders' equity | Non-controlling interests | Consolidated stockholders' equity |
|---|---|---|---|---|---|---|---|---|---|
| 5.01 | Opening balances | 12,504,517 | -168,939 | 2,575,748 | 0 | 2,505,859 | 17,417,185 | 1,136,179 | 18,553,364 |
| 5.03 | Adjusted opening balances | 12,504,517 | -168,939 | 2,575,748 | 0 | 2,505,859 | 17,417,185 | 1,136,179 | 18,553,364 |
| 5.04 | Capital transactions with stockholders | 0 | 15,420 | 0 | -1,308,082 | 0 | -1,292,662 | -28,678 | -1,321,340 |
| 5.04.03 | Recognized options granted | 0 | 3,151 | 0 | 0 | 0 | 3,151 | 0 | 3,151 |
| 5.04.05 | Treasury shares sold | 0 | 4,658 | 0 | 0 | 0 | 4,658 | 0 | 4,658 |
| 5.04.07 | Interest on stockholders' equity | 0 | 0 | 0 | -1,308,082 | 0 | -1,308,082 | 0 | -1,308,082 |
| 5.04.08 | Capital transactions | 0 | 7,611 | 0 | 0 | 0 | 7,611 | -28,678 | -21,067 |
| 5.05 | Total comprehensive income | 0 | 0 | 0 | 4,690,813 | -861,672 | 3,829,141 | 302,808 | 4,131,949 |
| 5.05.01 | Net income for the period | 0 | 0 | 0 | 4,681,042 | 0 | 4,681,042 | 307,874 | 4,988,916 |
| 5.05.02 | Other comprehensive income | 0 | 0 | 0 | 9,771 | -861,672 | -851,901 | -5,066 | -856,967 |
| 5.05.02.04 | Translation adjustments in the period | 0 | 0 | 0 | 0 | -824,102 | -824,102 | -4,907 | -829,009 |
| 5.05.02.05 | Taxes on translation adjustments in the period | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5.05.02.06 | Hedge accounting – cash flow net of taxes | 0 | 0 | 0 | 0 | -27,799 | -27,799 | -159 | -27,958 |
| 5.05.02.07 | Realization of deemed cost, net of taxes | 0 | 0 | 0 | 9,771 | -9,771 | 0 | 0 | 0 |
| 5.06 | Internal changes in stockholders' equity | 0 | 0 | 0 | 3,170 | 0 | 3,170 | 0 | 3,170 |
| 5.06.04 | Reversal of prior-year dividends | 0 | 0 | 0 | 3,170 | 0 | 3,170 | 0 | 3,170 |
| 5.07 | Closing balances | 12,504,517 | -153,519 | 2,575,748 | 3,385,901 | 1,644,187 | 19,956,834 | 1,410,309 | 21,367,143 |

## Consolidated financial statements / Statement of changes in shareholders' equity - 01/01/2025–09/30/2025

## (In thousands of reais)

| Code of account | Account description | Paid-up capital | Capital reserves, options granted and treasury shares | Profit reserves | Retained earnings (loss) | Other comprehensive income | Stockholders' equity | Non-controlling interests | Consolidated stockholders' equity |
|---|---|---|---|---|---|---|---|---|---|
| 5.01 | Opening balances | 7,504,517 | -151,560 | 10,196,349 | 1,269,791 | 3,385,124 | 22,204,221 | 920,996 | 23,125,217 |
| 5.02 | Prior-year adjustments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5.03 | Adjusted opening balances | 7,504,517 | -151,560 | 10,196,349 | 1,269,791 | 3,385,124 | 22,204,221 | 920,996 | 23,125,217 |
| 5.04 | Capital transactions with stockholders | 5,000,000 | -12,882 | -5,000,000 | -1,915,125 | 0 | -1,928,007 | -167,432 | -2,095,439 |
| 5.04.01 | Capital increases | 5,000,000 | 0 | -5,000,000 | 0 | 0 | 0 | 0 | 0 |
| 5.04.03 | Recognized options granted | 0 | 0 | 0 | 0 | 0 | -1,176 | 0 | -1,176 |
| 5.04.04 | Treasury shares purchased | 0 | -1,176 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5.04.05 | Treasury shares sold | 0 | 5,304 | 0 | 0 | 0 | 5,304 | 0 | 5,304 |
| 5.04.06 | Dividends | 0 | 0 | 0 | -719,353 | 0 | -719,353 | 0 | -719,353 |
| 5.04.07 | Interest on stockholders' equity | 0 | 0 | 0 | -1,195,772 | 0 | -1,195,772 | 0 | -1,195,772 |
| 5.04.08 | Capital transactions | 0 | -17,010 | 0 | 0 | 0 | -17,010 | -167,432 | -184,442 |
| 5.05 | Total comprehensive income | 0 | 0 | 0 | 4,796,367 | -1,398,097 | 3,398,270 | 254,236 | 3,652,506 |
| 5.05.01 | Net income for the period | 0 | 0 | 0 | 4,788,457 | 0 | 4,788,457 | 286,139 | 5,074,596 |
| 5.05.02 | Other comprehensive income | 0 | 0 | 0 | 7,910 | -1,398,097 | -1,390,187 | -31,903 | -1,422,090 |
| 5.05.02.04 | Translation adjustments in the period | 0 | 0 | 0 | 0 | -1,384,425 | -1,384,425 | -32,537 | -1,416,962 |
| 5.05.02.06 | Hedge accounting – cash flow net of taxes | 0 | 0 | 0 | 0 | -5,762 | -5,762 | 634 | -5,128 |
| 5.05.02.07 | Realization of deemed cost, net of taxes | 0 | 0 | 0 | 7,910 | -7,910 | 0 | 0 | 0 |
| 5.06 | Internal changes in stockholders' equity | 0 | 0 | 0 | -1,265,715 | 0 | -1,265,715 | 0 | -1,265,715 |
| 5.06.04 | Reversal of prior-year dividends | 0 | 0 | 0 | 4,076 | 0 | 4,076 | 0 | 4,076 |
| 5.06.05 | Payment of dividends | 0 | 0 | 0 | -1,269,791 | 0 | -1,269,791 | 0 | -1,269,791 |
| 5.07 | Closing balances | 12,504,517 | -164,442 | 5,196,349 | 2,885,318 | 1,987,027 | 22,408,769 | 1,007,800 | 23,416,569 |

## Consolidated financial statements / Statement of added value

## (In thousands of reais)

| Code of account | Account description | Accumulated of the current year 01/01/2026-09/30/2026 | Accumulated of the prior year 01/01/2025-09/30/2025 |
|---|---|---|---|
| 7.01 | Revenues | 33,528,599 | 33,404,235 |
| 7.01.01 | Sale of goods, products and services | 33,397,777 | 33,371,319 |
| 7.01.02 | Other revenues | 151,335 | 75,650 |
| 7.01.04 | Allowance for doubtful accounts | -20,513 | -42,734 |
| 7.02 | Inputs acquired from third parties | -17,494,841 | -17,789,396 |
| 7.02.02 | Materials, energy, third-party services and other | -17,659,231 | -17,830,867 |
| 7.02.04 | Other | 164,390 | 41,471 |
| 7.03 | Gross added value | 16,033,758 | 15,614,839 |
| 7.04 | Retention | -772,679 | -705,858 |
| 7.04.01 | Depreciation, amortization and depletion | -772,679 | -705,858 |
| 7.05 | Net added value produced | 15,261,079 | 14,908,981 |
| 7.06 | Added value received as transfer | 1,348,327 | 1,961,922 |
| 7.06.01 | Equity in net income of subsidiaries | -11,154 | -7,133 |
| 7.06.02 | Financial income | 1,359,481 | 1,969,055 |
| 7.07 | Total added value to distribute | 16,609,406 | 16,870,903 |
| 7.08 | Distribution of added value | 16,609,406 | 16,870,903 |
| 7.08.01 | Personnel | 6,923,567 | 6,732,665 |
| 7.08.01.01 | Direct remuneration | 5,868,874 | 5,761,093 |
| 7.08.01.02 | Benefits | 845,168 | 783,186 |
| 7.08.01.03 | Severance pay fund (FGTS) | 209,525 | 188,386 |
| 7.08.02 | Taxes, duties and contributions | 3,398,443 | 3,155,963 |
| 7.08.02.01 | Federal | 2,944,392 | 2,671,994 |
| 7.08.02.02 | State | 410,902 | 446,194 |
| 7.08.02.03 | Municipal | 43,149 | 37,775 |
| 7.08.03 | Third-party capital remuneration | 1,298,480 | 1,907,679 |
| 7.08.03.01 | Interest | 1,264,514 | 1,868,278 |
| 7.08.03.02 | Rentals | 33,966 | 39,401 |
| 7.08.04 | Remuneration of own capital | 4,988,916 | 5,074,596 |
| 7.08.04.01 | Interest on stockholders' equity | 1,308,082 | 1,195,772 |
| 7.08.04.02 | Dividends | 0 | 719,353 |
| 7.08.04.03 | Retained earnings / Loss for the period | 3,372,960 | 2,873,332 |
| 7.08.04.04 | Non-controlling interest in retained earnings | 307,874 | 286,139 |

# EARNINGS RELEASE
# 3Q 2026

Return of revenue growth, especially in the external market, and healthy operating margins

## Highlights

**Net Operating Revenue** (NOR) was **R$ 10,860.8 million** in 3Q26, 5.7% higher than 3Q25 and 7.1% higher than 2Q26.

**EBITDA**[(1)] reached **R$ 2,345.2 million**, 3.1% higher than 3Q25 and 6.0% higher than 2Q26, while **EBITDA margin** was **21.6%**, 60 bps lower than 3Q25 and 20 bps lower than the previous quarter.

**Return on Invested Capital** (ROIC) reached **33.2%** in 3Q26, up 80 bps from 3Q25 and down 40 bps from 2Q26.

## Message from Management

The revenue growth and maintenance of healthy operating margins were driven by the good performance of businesses in the external market, sustained by good demand for products and services in the main operating segments, despite the impact of the appreciation of the Brazilian real during the period.

In Brazil, we returned to growth compared to the same period of last year, mainly due to the continued deliveries of long-cycle projects, with highlights for transmission & distribution (T&D) and automation systems business. At the same time, we continued to report lower revenue in the solar generation business due to lower demand for distributed solar generation (GD), combined with the lack of new centralized solar generation (GC) projects.

In the external market, we posted another quarter of growth, reaching 62.5% of total revenue, the highest level recorded in WEG's history, despite the impact of exchange rate volatility of the Brazilian reais. We continued with a good level of deliveries in the Energy Generation, Transmission and Distribution (GTD) area, mainly in North America, both in the T&D business and in the growing demand for generators. The Industrial Electro-Electronic Equipment (EEI) area also contributed to the growth, showing continued demand for our products and services in the main markets, with highlights for the oil & gas segment and ventilation and refrigeration systems.

We remain confident in our model of products and solutions diversification, operational flexibility, and global presence, which allows us to seize the opportunities present in different operating markets. We continue our capacity expansion strategy, with focus on executing the announced projects, which combined with the constant pursuit of operational efficiency, are fundamental to supporting the Company's continuous and sustainable growth.

**Table 1 – Key Figures**

| | 3Q26 | 2Q26 | HA% | 3Q25 | HA% | 09M26 | 09M25 | HA% |
|---|---|---|---|---|---|---|---|---|
| **Return on Invested Capital** | **33.2%** | **33.6%** | **-40 bps** | **32.4%** | **80 bps** | **33.2%** | **32.4%** | **80 bps** |
| **Net Operating Revenue** | **10,860,809** | **10,143,555** | **7.1%** | **10,271,522** | **5.7%** | **30,472,677** | **30,557,320** | **-0.3%** |
| Domestic Market | 4,073,420 | 3,972,553 | 2.5% | 4,002,839 | 1.8% | 11,618,438 | 12,617,019 | -7.9% |
| External Markets | 6,787,389 | 6,171,002 | 10.0% | 6,268,683 | 8.3% | 18,854,239 | 17,940,301 | 5.1% |
| *External Markets in US$* | *1,320,996* | *1,221,392* | *8.2%* | *1,150,789* | *14.8%* | *3,664,651* | *3,182,295* | *15.2%* |
| **Net Income** | **1,665,222** | **1,558,633** | **6.8%** | **1,650,469** | **0.9%** | **4,681,042** | **4,788,457** | **-2.2%** |
| Net Margin | 15.3% | 15.4% | -10 bps | 16.1% | -80 bps | 15.4% | 15.7% | -30 bps |
| **EBITDA** | **2,345,167** | **2,212,630** | **6.0%** | **2,275,498** | **3.1%** | **6,660,599** | **6,708,031** | **-0.7%** |
| EBITDA Margin | 21.6% | 21.8% | -20 bps | 22.2% | -60 bps | 21.9% | 22.0% | -10 bps |
| Earnings per Share (EPS) | 0.39687 | 0.37148 | 6.8% | 0.39337 | 0.9% | 1.11564 | 1.14128 | -2.2% |

The following financial and operating data are presented on a consolidated basis, except when otherwise indicated, in thousands of Brazilian reais (R$) according to accounting practices adopted in Brazil, including Brazilian Corporate Law in convergence with IFRS international norms. Except when otherwise indicated, growth rates and other comparisons are made to the same period of the previous year. Share data is adjusted for split or bonus events.

Net Operating Revenue was 5.7% higher compared to 3Q25, growth 1.8% in the domestic market and 8.3% in the external market. Adjusted for the consolidation effects of the acquired businesses from Tupinambá Energia and Sanelec, revenue for the quarter would have increased 5.6% over 3Q25.

The evolution of revenue proportion between markets is shown in Figure 1.

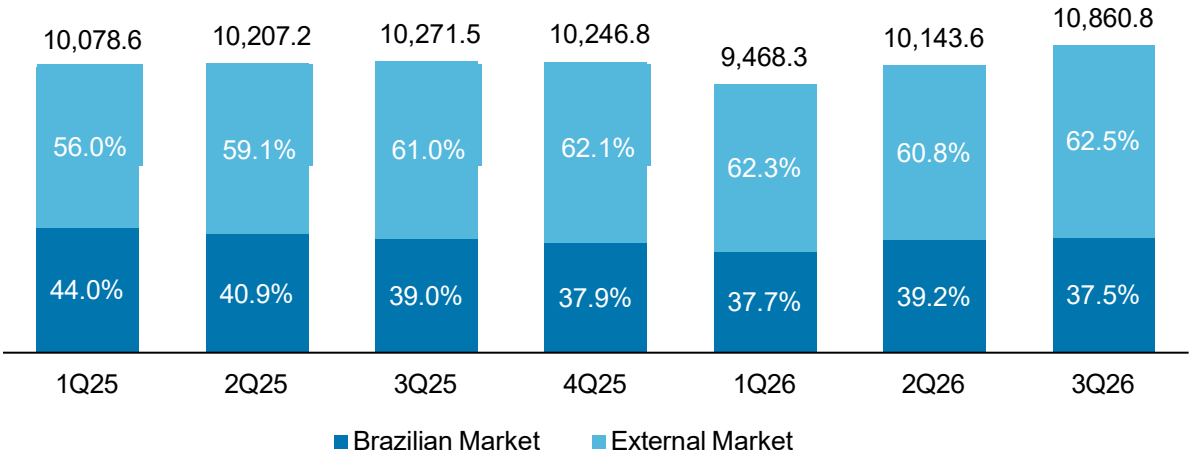



**Figure 1 – Net Operating Revenue by Market (figures in R$ million)**

Net operating revenue from the external market, measured in quarterly averaged US dollars (US$), increased by 14.8% compared to 3Q25 and increased by 8.2% compared to 2Q26. The distribution of net revenue by geographic market is shown in Table 2.

**Table 2 – Net operating revenue from the external market by geographic region (in US$)**

| | 3Q26 | | 2Q26 | | 3Q25 | | HA% | HA% |
|---|---|---|---|---|---|---|---|---|
| | (A) | VA% | (B) | VA% | (C) | VA% | (A)/(B) | (A)/(C) |
| *External Markets in US$* | *1,320,996* | *100.0%* | *1,221,392* | *100.0%* | *1,150,789* | *100.0%* | *8.2%* | *14.8%* |
| *North America* | *722,797* | *54.7%* | *613,767* | *50.3%* | *551,343* | *47.9%* | *17.8%* | *31.1%* |
| *South and Central America* | *97,202* | *7.4%* | *91,135* | *7.5%* | *113,019* | *9.8%* | *6.7%* | *-14.0%* |
| *Europe* | *275,994* | *20.9%* | *294,773* | *24.1%* | *288,975* | *25.1%* | *-6.4%* | *-4.5%* |
| *Africa* | *70,084* | *5.3%* | *72,242* | *5.9%* | *67,897* | *5.9%* | *-3.0%* | *3.2%* |
| *Asia-Pacific* | *154,919* | *11.7%* | *149,475* | *12.2%* | *129,555* | *11.3%* | *3.6%* | *19.6%* |

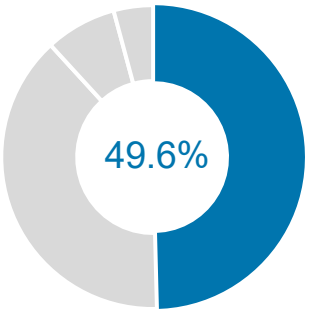
Net operating revenue from the external market was negatively impacted by the average US dollar exchange rate that moved from R$ 5.45 in 3Q25 to R$ 5.14 in 3Q26, a 5.7% depreciation over the Brazilian real.

It is important to consider that sales prices in different markets are set in local currency and according to their competitive conditions. Measured in local currencies, weighted by revenues in each market and adjusted for the consolidation effects of acquired businesses, net operating revenue from the external market increased by 13.4%(2) compared to 3Q25.

## Performance by Business Area

### Industrial Electro-Electronic Equipment (EEI)

| NOR | Domestic Market | External Market |
|---|---|---|
| 3Q26 | ,383 | 3,745,415 |
| 2Q26 | ,196 | 3,538,729 |
| Δ% | -2.1% | 5.8% |
| 3Q25 | ,553 | 3,703,030 |
| Δ% | 2.7% | 1.1% |




Share in NOR

**Domestic Market**

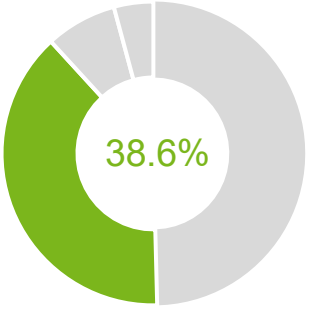
- Softer demand for short-cycle goods, reflecting lower industrial activity observed across different segments of operation, with the postponement of larger-scale investments and an increased focus on maintenance.
- Long-cycle goods, particularly automation panels, recorded strong delivery volume, reflecting the order backlog accumulated in recent quarters, especially in the pulp & paper segment.

**External Market**

- Demand remained good for short-cycle goods, such as low-voltage electric motors and serial automation products, despite the negative impact of the devaluation of the US dollar during the period. Highlights for the oil & gas, mining, and data center cooling systems segments.
- Positive contribution from long-cycle goods, such as high-voltage motors and automation panels, in addition to a good order intake, supporting a healthy order backlog for the coming quarters.

### Energy Generation, Transmission, and Distribution (GTD)

| NOR | Domestic Market | External Market |
|---|---|---|
| 3Q26 | ,460 | 2,494,718 |
| 2Q26 | ,007 | 2,131,702 |
| Δ% | 6.1% | 17.0% |
| 3Q25 | ,958 | 2,010,944 |
| Δ% | 1.5% | 24.1% |




Share in NOR

**Domestic Market**

- The T&D business posted another positive quarter, driven by transformer deliveries to transmission auction projects and for distribution networks. Operations at the expanded Betim / MG plant began this quarter, increasing production capacity for large transformers.
- In the generation businesses, despite the solar GC comparison basis normalization, revenue was still negatively impacted by the demand accommodation in the solar DG business, when compared to the same period of the previous year.

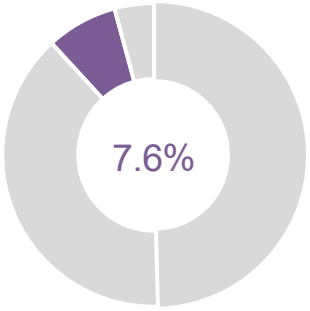
**External Market**

- Opportunities in the T&D market in North America continue to contribute to the growth of the business, especially in transformers for the electrical grid infrastructure in the US, along with good demand in most operating markets.
- The generation businesses continue to demonstrate positive momentum, highlighted by the strong performance of Marathon's generator business in the US, which primarily provides backup power for data centers, as well as the positive contribution from the operation in Europe.

## Performance by Business Area

### Commercial and Appliance Motors (MCA)

| NOR | Domestic Market | External Market |
|---|---|---|
| 3Q26 | 357 381 | 471,340 |
| 2Q26 | 345 278 | 432,617 |
| Δ% | 3.5% | 9.0% |
| 3Q25 | 383 657 | 468,405 |
| Δ% | -6.8% | 0.6% |




Share in NOR

**Domestic Market**

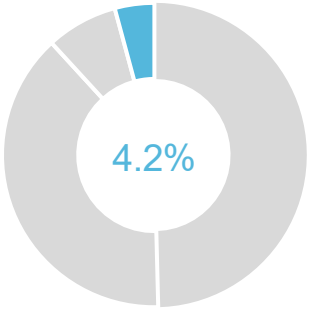
- In Brazil, even with positive demand in the washing machine segment, demand volatility in some important segments, especially air conditioning motors, impacted growth in the quarter.

**External Market**

- Good performance of operations in North America and continued growth compared to 2Q26, despite revenue growth compared to the previous year being impacted by currency fluctuations during the period.

### Paints and Varnishes (T&V)

| NOR | Domestic Market | External Market |
|---|---|---|
| 3Q26 | 383,196 | 75,916 |
| 2Q26 | 356,072 | 67,954 |
| Δ% | 7.6% | 11.7% |
| 3Q25 | 353,671 | 86,304 |
| Δ% | 8.3% | -12.0% |




Share in NOR

**Domestic Market**

- Demand remained strong, with highlights for the good sales volume of liquid paints for the oil & gas segment.

**External Market**

- Decrease in revenue in the external market, compared to the same period of the previous year, with accommodation in demand in relevant segments such as oil & gas, in addition to the impact of currency fluctuations during the period.

## Cost of Goods Sold

The Cost of Goods Sold (COGS) and gross margin for the quarter are shown in Table 3.

**Table 3 – Costs**

| | 3Q26 | 2Q26 | HA% | 3Q25 | HA% |
|---|---|---|---|---|---|
| Net Operating Revenues | 10,860,809 | 10,143,555 | 7.1% | 10,271,522 | 5.7% |
| Cost of Goods Sold | (7,290,316) | (6,770,980) | 7.7% | (6,822,974) | 6.8% |
| Gross Margin | 32.9% | 33.2% | -30 bps | 33.6% | -70 bps |

The gross margin movement is mainly explained by the cost increase in important raw materials, especially copper, in addition to the variation and increase in import tariffs to the US. Labor expenses remain at a higher level, justified by the ongoing expansion of production capacity since the beginning of this year. Despite the movements observed, efforts to reduce costs and continuously improve processes, promoting structural productivity gains, continue to be a constant focus of the Company.

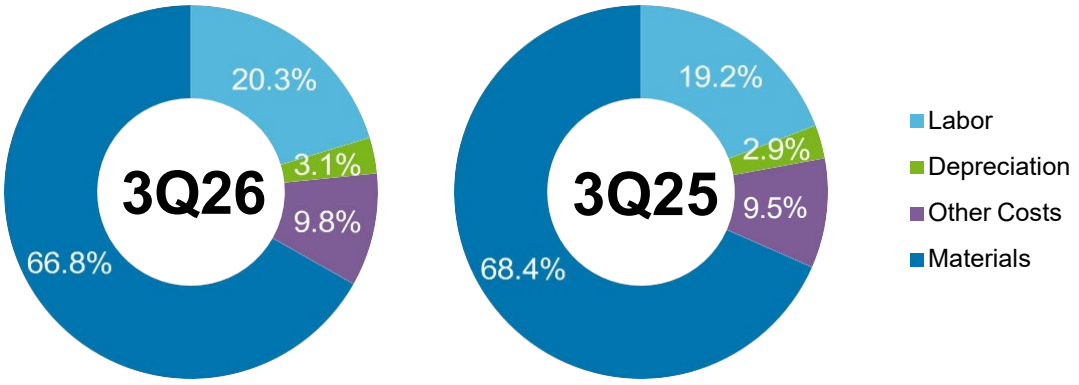



**Figure 2 – COGS Composition**

## Sales, General, and Administrative Expenses

Consolidated Sales, General and Administrative (SG&A) expenses totaled R$ 1,274.0 million in 3Q26, an increase of 7.0% vs. 3Q25 and 0.7% vs. 2Q26. When analyzed relative to net operating revenue, it represented 11.7%, down 10 bps from 3Q25 and down 80 bps from 2Q26.

## EBITDA and EBITDA Margin

The composition of the EBITDA calculation, according to Resolution CVM 156/2022, and the EBITDA margin are shown in Table 4. The EBITDA margin remains healthy, due to the current mix of products sold, despite the slight accommodation when compared to the same period of the previous year, mainly impacted by the afore mentioned movements in costs.

**Table 4 – Calculation of EBITDA and EBITDA Margin**

| | 3Q26 | 2Q26 | HA% | 3Q25 | HA% |
|---|---|---|---|---|---|
| Net Operating Revenues | 10,860,809 | 10,143,555 | 7.1% | 10,271,522 | 5.7% |
| Net Income | 1,665,222 | 1,558,633 | 6.8% | 1,650,469 | 0.9% |
| Net income before non-controlling shareholders | 1,762,671 | 1,646,544 | 7.1% | 1,744,754 | 1.0% |
| (+) Income Taxes & Contributions | 341,406 | 335,648 | 1.7% | 325,560 | 4.9% |
| (+/-) Financial Income (Expenses) | (21,552) | (25,549) | -15.6% | (33,469) | -35.6% |
| (+) Depreciation & Amortization | 262,642 | 255,988 | 2.6% | 238,653 | 10.1% |
| **EBITDA** | **2,345,167** | **2,212,631** | **6.0%** | **2,275,498** | **3.1%** |
| **EBITDA Margin** | **21.6%** | **21.8%** | **-20 bps** | **22.2%** | **-60 bps** |

## Net Income

Net Income in 3Q26 was R$ 1,665.2 million, an increase of 0.9% compared to 3Q25 and an increase of 6.8% compared to 2Q26. The net margin reached 15.3%, 80 bps lower than 3Q25 and 10 bps lower than 2Q26.

## Cash Flow

Cash generation from operating activities was R$ 3,872.6 million as of September 2026, driven by continued strong operating margins and good operational working capital indicators during the period.

Investment activities, which include changes in fixed and intangible assets, acquisitions and financial investments, totaled R$ 2,049.7 million. The level of CAPEX[3] in modernization and expansion of production capacity continued through the investments in factories in Brazil, Mexico, Colombia, the US and China.

In financing activities, the Company raised R$ 4,209.6 million and made amortizations of R$ 4,876.4 million, resulting in a net amortization of R$ 666.8 million. Payments to equity holders (dividends and interest on capital) totaled R$ 1,745,3 million The result was a consumption of R$ 2,408.5 million in financing activities in the period.

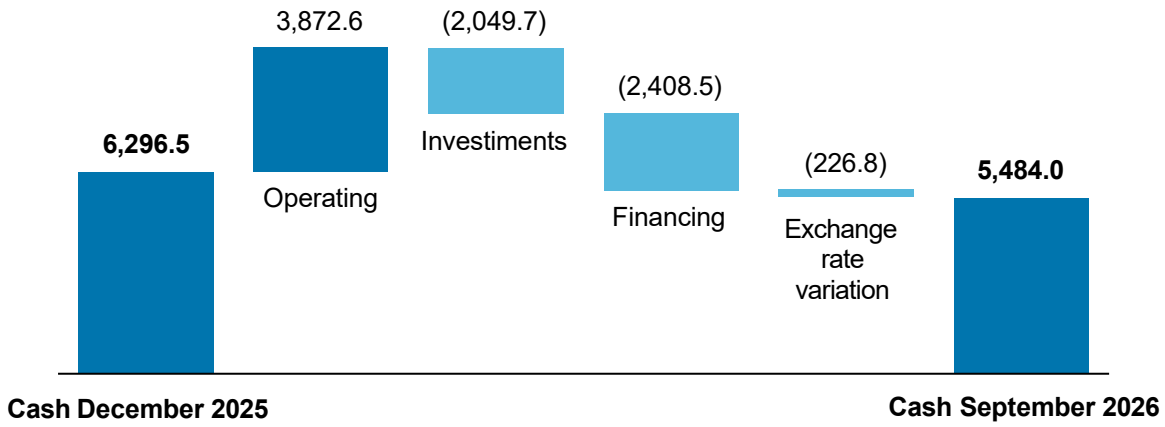



**Figure 3 – Cash flow reconciliation (figures in R$ million)**

Note that the chart in Figure 3 shows the cash and cash equivalents position classified as current assets. Furthermore, the Company has R$ 891.9 million in financial investments with no immediate liquidity, including derivative financial instruments (R$ 1,022.8 million in December 2025).

## Return on Invested Capital

The ROIC for 3Q26, accumulated over the last 12 months, reached 33.2%, up 80 bps from 3Q25 and down 40 bps from 2Q26. The good level of Net Operating Profit after Taxes (NOPAT), more than offset the current levels of capital employed, primarily driven by investments in fixed and intangible assets made over the last 12 months.

## Investments (CAPEX)

In 3Q26, investments of R$ 905.4 million in the modernization and expansion of production capacity, machinery and equipment and software licenses, 39.8% of which went to production units in Brazil and 60.2% to industrial plants and other facilities abroad.

In Brazil, investments continued in the expansion of T&D production capacity, the production capacity increase for large equipment in Jaraguá do Sul and Guaramirim, and vertical integration investments in Linhares. Outside Brazil, progress was made at transformer factories in Mexico, Colombia and the US, as well as in expanding production capacity for high-voltage motors in China.

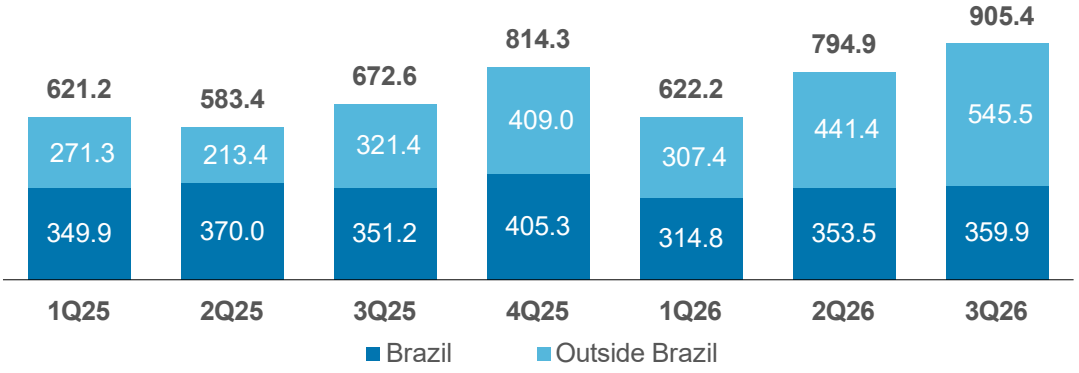



**Figure 4 – CAPEX Evolution (figures in R$ million)**

## Research, Development, and Innovation

Expenditures on research, development and innovation activities totaled R$ 1,131.4 million, representing 3.7% of accumulated net operating revenue in 2026.

## Debt and Cash Position

Cash, cash equivalents, invested in first-tier banks and denominated in Brazilian currency, and financial investments and derivatives are presented in Table 5. Likewise, the Company presents the total gross financial debt, with details between short and long-term, in Brazilian reais and other currencies, resulting in the Company's net cash at the end of the quarter.

**Table 5 – Cash and Debt**

| | September 2026 | | December 2025 | | September 2025 | |
|---|---|---|---|---|---|---|
| **Cash & Cash Equivalents** | **6,351,202** | | **7,294,128** | | **7,349,060** | |
| Current | 6,339,447 | | 7,279,865 | | 7,335,311 | |
| Long Term | 11,755 | | 14,263 | | 13,749 | |
| **Derivatives** | **(56,755)** | | **(51,296)** | | **(56,744)** | |
| Short Term Assets | 24,653 | | 25,146 | | 31,846 | |
| Long Term Assets | 33 | | 0 | | 716 | |
| Short Term Liabilities | (22,200) | | (75,075) | | (88,103) | |
| Long Term Liabilities | (59,241) | | (1,367) | | (1,203) | |
| **Debt** | **(3,754,445)** | **100%** | **(4,590,822)** | **100%** | **(3,850,855)** | **100%** |
| Current | (1,917,755) | 51% | (3,549,314) | 77% | (2,861,803) | 74% |
| In Brazilian reais | (605,395) | | (1,472,221) | | (803,127) | |
| In other currencies | (1,312,360) | | (2,077,093) | | (2,058,676) | |
| Long Term | (1,836,690) | 49% | (1,041,508) | 23% | (989,052) | 26% |
| In Brazilian reais | (478,466) | | (394,588) | | (364,912) | |
| In other currencies | (1,358,224) | | (646,920) | | (624,140) | |
| **Net Cash** | **2,540,002** | | **2,652,010** | | **3,441,461** | |

The total duration of our indebtedness was 19.9 months in September 2026 (13.0 months in December 2025).

## Dividends and Interest on Stockholders' Equity

The Board of Directors approved *ad referendum* of the Annual General Meeting (AGM), the events presented in Table 6 as remuneration to shareholders:

**Table 6 – Dividends (in R$)**

| Event | Approval Date | Payment Date | Total Amount | Amount per Share |
|---|---|---|---|---|
| Interest on Stockholders' Equity | Mar 17, 2026 | Mar 10, 2027 | 420,091,554.01 | 0.100121212 |
| Interest on Stockholders' Equity | Jun 16, 2026 | Mar 10, 2027 | 438,146,335.04 | 0.104424242 |
| Interest on Stockholders' Equity | Sep 15, 2026 | Mar 10, 2027 | 449,843,800.53 | 0.107212121 |

Additionally, on December 19, 2025, the Extraordinary General Meeting approved the establishment and payment of dividends calculated on the balance of Profit Reserves, in the amount of R$ 5,196.3 million, recorded in the Equity of the Interim Financial Statements, disclosed and audited as of September 30, 2025. These dividends will be paid in three annual installments, in August 2026, 2027, and 2028, in accordance with the Shareholders' Notice disclosed on December 19, 2025. The first installment, totaling R$ 1,732,116,188.37, equivalent to R$ 0.412831673 per share, was paid on August 12, 2026, to the shareholders of record on December 19, 2025.

Notes:
(1) Earnings before Interest, Taxes, Depreciation, and Amortization.
(2) Variations in countries with hyperinflation and acquisitions in the period are not considered.
(3) Capital Expenditure.
n.a. stands for not applicable.
n.m. stands for not mentioned.
bps stands for basis points.

## 1 COMPANY'S INFORMATION

WEG S.A. ("Company") is a publicly-held corporation headquartered at Avenida Prefeito Waldemar Grubba, 3300, in Jaraguá do Sul - State of Santa Catarina (SC), Brazil, holding company comprising the WEG Group ("Group"), which is primarily engaged in the production and sale of capital goods such as electric motors, generators and transformers; gear reducers and gear motors; hydraulic and steam turbines; frequency converters, motor starters and maneuver devices; control and protection of electric circuits for industrial automation; power sockets and switches; electric traction solutions for heavy vehicles, SUV vehicles, locomotives, and sea transportation electric propelling; solutions for the generation of renewable and distributed energy, in small hydro, thermal, biomass, wind and solar energy power plants; solutions for the industry 4.0; UPSs and alternators for groups of generators; conventional and movable electric substations; industrial electrical and electronic systems; and industrial paint and varnish, and paints for automotive repainting. The operations are performed through industrial plants located in Brazil, Argentina, Colombia, Mexico, United States, Portugal, Spain, Austria, Germany, South Africa, Algeria, India, Italy, Turkey, China, Netherlands and Australia, with commercial activities carried out in more than 154 countries.
The Company's shares are traded on B3 under the ticker "WEGE3" and it has been listed in the corporate governance segment called Novo Mercado (New Market) since June 2007.
The Company has American Depositary Receipts (ADRs) – Level I that are traded on the over-the-counter or OTC market in the United States, under the ticker "WEGZY".

## 2 BASIS OF PREPARATION AND MATERIAL ACCOUNTING POLICIES

The Company's individual and consolidated Interim Financial Statements, contained in the Quarterly Information Form – ITR for the period ended September 30, 2026, were prepared considering all the Company's relevant information, and only such information, which correspond to those used by the Management in the performance of its duties, in accordance with CPC 21(R1) – Interim Financial Reporting (equivalent to IAS 34 – Interim Financial Reporting, issued by the International Accounting Standard Board – IASB) and presented in accordance with the standards issued by the Securities and Exchange Commission, applicable to the preparation of Interim Financial Statements.
The Company's Interim Financial Statements were prepared using historical cost as the value base, except for the fair value appraisal of certain financial instruments, when required by the standard.

The approval and authorization of these individual and consolidated Interim Financial Statements was given by the Board of Directors in a meeting held on October 20, 2026.

These Interim Financial Statements should be read in conjunction with the annual financial statements for the year ended December 31, 2025, which include the complete set of explanatory notes.

Material accounting policies, consolidation bases and calculation methods adopted in the preparation of the Interim Financial Statements, as well as the main judgments adopted for the estimates used in applying accounting practices are the same as those used in the preparation of the individual and consolidated Interim Financial Statements for the year ended December 31, 2025, considering the adoption of new accounting pronouncements, when applicable.

## 3 ACCOUNTING ESTIMATES

The Interim Financial Statements include the use of estimates that considered evaluations and judgments of Management, past and current events, assumptions about future events, and other objective and subjective factors. Significant items subject to these estimates are:

a) analysis of credit risk to determine the allowance for doubtful accounts (Notes 6 and 28.1a);
b) determination of provision for inventory losses (Note 7);
c) deferred income tax and social contribution: considering the availability of future taxable income against which deductible temporary differences and tax losses can be used (Note 10);
d) business combination: measurement of identifiable assets acquired and liabilities assumed at their respective fair values on the acquisition date (Note 11.4); and
e) provision for contingencies (Note 17).

The settlement of transactions involving these estimates may result in significantly different amounts described in the Interim Financial Statements due to the lack of precision inherent to the process of their estimate. These estimates are periodically reviewed.

## 4 CASH AND CASH EQUIVALENTS

| | PARENT COMPANY | | CONSOLIDATED | |
|---|---|---|---|---|
| | 09/30/2026 | 12/31/2025 | 09/30/2026 | 12/31/2025 |
| **a) Cash and banks** | **13** | **36** | **926,167** | **2,040,959** |
| **b) Interest earning bank deposits** | **236,235** | **413,947** | **4,557,849** | **4,255,539** |
| **In local currency:** | **236,235** | **413,947** | **2,598,293** | **2,466,038** |
| Bank Deposit Certificate (CDB), Financial Bill (LF), third-party repurchase agreements and Investment Funds | 236,235 | 413,947 | 2,598,293 | 2,466,038 |
| **In foreign currency:** | **-** | **-** | **1,959,556** | **1,789,501** |
| Overnight | - | - | 1,009,189 | 1,213,504 |
| Time deposit | - | - | 625,419 | 319,181 |
| Other | - | - | 324,948 | 256,816 |
| **TOTAL** | **236,248** | **413,983** | **5,484,016** | **6,296,498** |

**Investments in Brazil:**
Interest earning bank deposits in Brazil are mainly represented by funds invested in private securities of top tier institutions.
They are remunerated at the average rate of 101.06% of CDI (101.78% of CDI as of December 31, 2025).

**Foreign investments:**
Investments are comprised of overnight, funds, time deposit and investment in government bonds. Remuneration varies from country to country, ranging from 0.77% to 6.52% p.a. (0.50% to 8.30% p.a. as of December 31, 2025).

## 5 INTEREST EARNING BANK DEPOSITS

| | PARENT COMPANY | | CONSOLIDATED | |
|---|---|---|---|---|
| | 09/30/2026 | 12/31/2025 | 09/30/2026 | 12/31/2025 |
| **In local currency** | **855,263** | **983,179** | **855,263** | **983,180** |
| Investment funds | 855,263 | 983,179 | 855,263 | 983,180 |
| **In foreign currency** | **-** | **-** | **11,923** | **14,450** |
| **TOTAL** | **855,263** | **983,179** | **867,186** | **997,630** |
| Current assets | 855,263 | 983,179 | 855,431 | 983,367 |
| Non-current assets | - | - | 11,755 | 14,263 |

Interest earning bank deposits include investment funds that are recorded at fair value, remunerated at an average floating rate of 105.68% of the CDI rate (104.86% of the CDI rate as of December 31, 2025).

## 6 CUSTOMERS

| | CONSOLIDATED | |
|---|---|---|
| | 09/30/2026 | 12/31/2025 |
| **(a) Breakdown of balances:** | | |
| Domestic market | 3,223,151 | 2,806,838 |
| Foreign market | 5,622,569 | 5,270,123 |
| **SUBTOTAL** | **8,845,720** | **8,076,961** |
| Provision for credit losses | (216,874) | (201,643) |
| **TOTAL** | **8,628,846** | **7,875,318** |
| Current assets | 8,567,522 | 7,837,018 |
| Non-current assets | 61,324 | 38,300 |
| **b) Actual credit losses in the period** | **36,049** | **12,732** |
| **c) Maturity of trade notes:** | | |
| Falling due | 7,684,395 | 6,830,871 |
| Overdue (days): | 1,161,325 | 1,246,090 |
| ≤30 | 574,673 | 631,940 |
| 31−90 | 238,133 | 249,827 |
| 91−180 | 91,830 | 90,397 |
| >180 | 256,689 | 273,926 |
| **TOTAL** | **8,845,720** | **8,076,961** |

Changes in the provision for credit losses are as follows:

| | |
|---|---|
| **Balance at 01/01/2025** | **(138,474)** |
| Losses written-off for the year | 12,732 |
| Formation of provision for the year | (123,886) |
| Reversal of provision for the year | 36,818 |
| Acquired businesses | (160) |
| Exchange rate changes | 11,327 |
| **Balance at 12/31/2025** | **(201,643)** |
| Losses written-off for the period | 36,049 |
| Formation of provision for the period | (81,525) |
| Reversal of provision for the period | 24,963 |
| Exchange rate changes | 5,282 |
| **Balance at 09/30/2026** | **(216,874)** |

## 7 INVENTORIES

| | CONSOLIDATED | |
|---|---|---|
| | 09/30/2026 | 12/31/2025 |
| Finished products | 1,518,949 | 1,407,191 |
| Work in process | 1,178,956 | 886,371 |
| Raw materials and other | 1,852,083 | 1,631,910 |
| Imports in transit | 323,246 | 213,282 |
| Provision for losses on slow-moving inventories | (111,112) | (88,133) |
| **Total inventories in domestic market** | **4,762,122** | **4,050,621** |
| | | |
| Finished products | 3,143,960 | 2,911,091 |
| Work in process | 1,845,684 | 1,743,304 |
| Raw materials and other | 1,773,316 | 1,631,008 |
| Provision for losses on slow-moving inventories | (380,154) | (424,971) |
| **Total inventories in foreign market** | **6,382,806** | **5,860,432** |
| | | |
| **TOTAL** | **11,144,928** | **9,911,053** |

Changes in the provision for losses on slow-moving inventories are as follows:

| | |
|---|---|
| **Balance at 01/01/2025** | **(660,344)** |
| Formation of provision for the year | (250,310) |
| Reversal of provision for the year | 209,142 |
| Acquired businesses | (365) |
| Exchange rate changes | 188,773 |
| **Balance at 12/31/2025** | **(513,104)** |
| Formation of provision for the period | (192,366) |
| Reversal of provision for the period | 157,472 |
| Exchange rate changes | 56,732 |
| **Balance at 09/30/2026** | **(491,266)** |

Inventories are insured and their coverage is determined according to values and involved risk level. The formation and reversal of the provision for losses on slow-moving inventories are recorded under cost of goods sold.

## 8 RECOVERABLE TAXES

| | CONSOLIDATED | |
|---|---|---|
| | 09/30/2026 | 12/31/2025 |
| **BRAZIL** | **521,871** | **657,317** |
| IPI | 88,317 | 73,354 |
| PIS/COFINS | 103,859 | 174,340 |
| ICMS | 59,265 | 145,552 |
| ICMS on acquisitions of property, plant and equipment | 204,119 | 194,020 |
| Financial credit of Information Technology Law | 44,296 | 45,699 |
| REINTEGRA | 17,827 | 15,328 |
| Other | 4,188 | 9,024 |
| **FOREIGN** | **448,410** | **271,948** |
| VAT | 403,666 | 259,984 |
| Other | 44,744 | 11,964 |
| **TOTAL** | **970,281** | **929,265** |
| Current assets | 792,966 | 762,068 |
| Non-current assets | 177,315 | 167,197 |

The credits will be realized by the Company and its subsidiaries during the normal tax calculation process, and there are also credits subject to refund and/or offsetting.

## 9 RELATED PARTIES

Products and raw materials purchase and sale and service contracting transactions were carried out, as well as loans and fund raising financial transactions between the Group's companies, which are eliminated in the consolidation, and Management's remuneration.

**Amount of existing balances**:

| | PARENT COMPANY | | CONSOLIDATED | |
|---|---|---|---|---|
| | 09/30/2026 | 12/31/2025 | 09/30/2026 | 12/31/2025 |
| **ASSETS AND LIABILITIES** | | | | |
| **Current liabilities** | **6,953** | **9,973** | **94,984** | **115,586** |
| Contracts with administrators | - | - | 22,689 | 11,479 |
| Administrators' bonus | 6,953 | 9,973 | 72,295 | 104,107 |
| **Non-current liabilities** | **4,517** | **3,820** | **44,537** | **37,749** |
| Administrators' bonus | 4,517 | 3,820 | 44,537 | 37,749 |

| | PARENT COMPANY | | CONSOLIDATED | |
|---|---|---|---|---|
| **STATEMENT OF INCOME ACCOUNTS** | 09/30/2026 | 09/30/2025 | 09/30/2026 | 09/30/2025 |
| **Management remuneration:** | | | | |
| **a) Fixed (fees)** | **3,076** | **2,901** | **31,210** | **29,364** |
| Board of Directors | 1,694 | 1,613 | 3,388 | 3,227 |
| Statutory Executive Board | 1,382 | 1,288 | 13,817 | 12,881 |
| Non-Statutory Executive Board | - | - | 14,005 | 13,256 |
| **b) Variable (bonus)** | **9,968** | **10,839** | **101,442** | **109,695** |
| Board of Directors | 5,506 | 6,027 | 11,013 | 12,054 |
| Statutory Executive Board | 4,462 | 4,812 | 44,624 | 48,120 |
| Non-Statutory Executive Board | - | - | 45,805 | 49,521 |

**Additional information:**

**a) Commercial operations**
The purchase and sale of inputs and products are carried out under conditions and terms agreed between the parties;

**b) Management of funds**
Financial and commercial transactions between the Group's companies are recorded and supported by the Group's convention. The contracts entered into with Administrators are remunerated at 95.0% of the CDI change;

**c) Sureties and guarantees**
WEG S.A. granted guarantees and sureties to its subsidiaries, with no financial costs, totaling US$ 287.3 million (US$ 369.5 million as of December 31, 2025).

**d) Management remuneration**
The members of the Board of Directors were remunerated in the amount of R$ 3,388 (R$ 3,227 as of September 30, 2025), the Statutory Executive Board in the amount of R$ 13,817 (R$ 12,881 as of September 30, 2025) and the Non-Statutory Executive Board in the amount of R$ 14,005 (R$ 13,256 as of September 30, 2025).
A bonus of up to 2.5% of the consolidated net income is expected to be distributed to the Administrators, provided that operational performance targets are met. Performance targets refer to Return on Invested Capital, sales growth, EBITDA margin, employee health and safety performance indicators and reduction of Greenhouse Gas (GHG) emissions. The corresponding provision is recognized in the income (loss) for the year in the amount of R$ 101,442 (R$ 109,695 as of September 30, 2025) under "other operating expenses".
The deferred performance bonus for Administrators, for payment in subsequent years, of R$ 61,942 (R$ 47,791 as of December 31, 2025), is subject to changes in the market price of the Company's shares over the period.
Administrators receive usual market benefits.

## 10 DEFERRED TAXES

Deferred Income Tax and Social Contribution credits and debits were calculated in accordance with CVM Resolution 109/22, which approved Technical Pronouncement CPC 32 (IAS 12) – Income taxes.

**a) Breakdown of amounts:**

| | PARENT COMPANY | | CONSOLIDATED | |
|---|---|---|---|---|
| | 09/30/2026 | 12/31/2025 | 09/30/2026 | 12/31/2025 |
| Tax losses of IRPJ | 833 | - | 94,169 | 65,135 |
| CSLL negative calculation basis | 706 | 170 | 14,864 | 1,545 |
| Temporary differences: | | | | |
| Provisions: | | | | |
| Labor and civil contingencies | - | - | 136,632 | 132,695 |
| Taxes challenged in court | - | - | 52,052 | 50,090 |
| Losses on customers' credits | - | - | 52,652 | 41,551 |
| Losses on non-moving inventories | - | - | 75,381 | 66,956 |
| Product warranties | - | - | 141,097 | 169,067 |
| Indemnities with labor and contractual terminations | - | - | 105,013 | 99,862 |
| Freight and sales commissions | - | - | 31,195 | 28,808 |
| Outsourced services | - | - | 123,092 | 101,997 |
| Projects in progress – foreign subsidiaries | - | - | 153,120 | 194,317 |
| Employee profit sharing | - | - | 117,701 | 121,597 |
| Derivatives - hedge accounting | - | - | 15,681 | 1,801 |
| Unbilled revenues | - | - | 388,228 | 280,521 |
| Difference in tax vs. accounting amortization of goodwill | (3) | (3) | (61,798) | (61,166) |
| Incentivized accelerated depreciation | - | - | (12,407) | (10,483) |
| Over-accelerated depreciation | - | - | (122,642) | (68,504) |
| Difference in tax vs. accounting depreciation (useful life) | (9) | (9) | (582,920) | (495,383) |
| Other | 9,822 | 9,217 | (43,886) | (110,860) |
| Deemed cost of property, plant and equipment | (1,147) | (1,169) | (111,372) | (115,314) |
| Tax incentive - Switzerland | - | - | 240,235 | 266,638 |
| **TOTAL** | **10,202** | **8,206** | **806,087** | **760,870** |
| Non-current assets | 10,202 | 8,206 | 1,039,096 | 981,841 |
| Non-current liabilities | - | - | (233,009) | (220,971) |

Until September 2026, net deferred taxes totaling a positive amount of R$ 45,217 were recorded in the consolidated (negative amount of R$ 123,961 as of September 30, 2025); and in stockholders' equity a positive amount of R$ 668 (positive amount of R$ 105,279 as of September 30, 2025) was recorded, and the effect on income (loss) totals a positive amount of R$ 45,885 (negative amount of R$ 18,682 as of September 30, 2025).

**b) Estimated term for realization**

Management estimates that deferred taxes arising from temporary differences will be realized in the proportion to the realization of contingencies, losses and projected obligations.

Regarding the deferred tax credits, recorded on tax losses and negative basis of social contribution, Management estimates that they should be realized from 5 to 10 years, in view of the projection of future taxable income. The credit resulting from the tax incentive in Switzerland is estimated to be realized over 7 years.

# 11 INVESTMENTS

## 11.1 Investments in subsidiaries

| Company | Country | Stockholders' equity | Income (loss) for the period | Interest in capital (%) | | | | Equity in net income of subsidiaries | | Equity value of the investment | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | 09/30/2026 | | 12/31/2025 | | 09/30/2026 | 09/30/2025 | 09/30/2026 | 12/31/2025 |
| | | | | Direct | Indirect | Direct | Indirect | | | | |
| WEG Equipamentos Elétricos S.A. (*) | Brazil | 20,451,583 | 3,906,758 | 100.00 | - | 100.00 | - | 4,024,310 | 4,002,844 | 20,451,583 | 19,187,376 |
| RF Reflorestadora Ltda. | | 263,952 | 7,169 | 55.17 | 44.83 | 66.67 | 33.33 | 3,979 | 2,167 | 158,501 | 154,522 |
| WEG Amazônia S.A. | | 134,274 | 12,501 | 0.02 | 99.98 | 0.02 | 99.98 | 2 | 6 | 21 | 21 |
| WEG Administradora de Bens Ltda. | | 14,703 | 330 | 79.33 | 20.67 | 79.33 | 20.67 | 262 | (93) | 11,664 | 11,402 |
| WEG Equipamentos e Logística Ltda. | | 400,816 | 26,966 | - | 100.00 | - | 100.00 | 15,803 | 57,052 | - | - |
| Balteau Produtos Elétricos Ltda. | | 257,880 | 11,618 | - | 100.00 | - | 100.00 | 9,539 | 6,865 | - | - |
| Reivax Automação e Controle Ltda | | 97,017 | 20,604 | - | 100.00 | - | 100.00 | - | - | - | - |
| Tupinambá Energia e Publicidade SA (Note 11.4) | | 11,073 | (2,578) | | 56.14 | - | 56.14 | - | - | - | - |
| WEG Linhares Equips. Elétr. S.A. | | 825,396 | 174,488 | - | 100.00 | - | 100.00 | 1 | 1 | 4 | 3 |
| WEG Drives & Controls Aut. Ltda. | | 1,741,041 | 455,955 | 100.00 | - | 100.00 | - | 455,955 | 505,522 | 1,741,041 | 1,519,338 |
| WEG Partner Holding Ltda. | | 1 | - | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG-Cestari Redut. Motorredut. S.A. | | 200,977 | 11,881 | - | 50.01 | - | 50.01 | - | 5,441 | - | - |
| WEG Turbinas Ltda. (Note 11.6) | | 494,619 | 47,054 | - | 100.00 | - | 100.00 | 23,821 | 93,114 | - | - |
| WEG Tintas Ltda. | | 713,441 | 195,012 | 38.87 | 61.13 | 38.87 | 61.13 | 156,112 | 114,544 | 277,316 | 257,222 |
| WEG Field Services Ltda | | 8 | - | - | 100.00 | - | 100.00 | - | - | - | - |
| V2COM Participações Ltda | | 57,834 | 7,232 | - | 100.00 | - | 100.00 | - | - | - | - |
| V2 Tecnologia Ltda. | | 73,428 | 7,571 | - | 100.00 | - | 100.00 | - | - | - | - |
| Conera Sist. de Proc. Comput. Dist. Ltda. | | 406 | (258) | - | 62.20 | - | 62.20 | - | - | - | - |
| Birmind Automação e Serviços Ltda. | | 10,079 | 502 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Group Africa (Pty) Ltd. | South Africa | 531,523 | (16,393) | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Africa (Pty) Ltd. | | 305,336 | 8,053 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG South Africa (Pty) Ltd. | | 268,514 | (1,435) | - | 100.00 | - | 74.80 | - | - | - | - |
| ENI Electric/Instrumentations Eng. Cont.(Pty) | | (26,796) | (16,379) | - | 86.67 | - | 86.67 | - | - | - | - |
| WEG Africa Investments Pty Ltd | | 573,850 | 55,761 | - | 70.00 | - | 64.70 | - | - | - | - |
| Marathon Electric Africa Pty. Ltd. | | 1,300 | (57) | - | 100.00 | - | 100.00 | - | - | - | - |
| Marathon Electric South Africa Pty. Ltd. | | 30,344 | 625 | - | 74.91 | - | 74.91 | - | - | - | - |
| WEG Africa Empowerment Pty Ltd. (Note 11.5) | | 492,789 | 50,236 | - | 69.00 | - | - | - | - | - | - |
| WEG Germany GmbH | Germany | 146,242 | 6,189 | - | 100.00 | - | 100.00 | - | - | - | - |
| Wurttembergische Elektromotoren GmbH | | 31,125 | 3,215 | - | 100.00 | - | 100.00 | - | - | - | - |
| Antriebstechnik KATT Hessen GmbH | | (90,715) | (6,550) | - | 100.00 | - | 100.00 | - | - | - | - |
| TGM Kanis Turbinen GmbH | | 124,400 | 8,388 | - | 42.86 | - | 42.86 | - | - | - | - |
| TPPA Turbine Power Plant Automation GmbH | | 9,481 | - | - | 64.67 | - | 64.67 | - | - | - | - |
| WEG Automation GmbH | | 10,286 | 671 | - | 100.00 | - | 100.00 | - | - | - | - |
| RCC Technik GmbH | | 14,463 | (645) | | 100.00 | - | 100.00 | - | - | - | - |
| CEMP International GmbH | | 8,561 | 1,688 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Arabia for Business Services LLC | Saudi Arabia | (58) | 197 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Algeria Motors SpA | Algeria | 1,869 | (479) | - | 51.00 | - | 51.00 | - | - | - | - |
| WEG Equipamientos Electricos S.A. | Argentina | 188,051 | 2,808 | 10.45 | 89.55 | 10.45 | 89.55 | 5,547 | 5,690 | 19,642 | 18,552 |
| Pulverlux S.A. | | 46,560 | 4,463 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Australia Pty Ltd. | Australia | 114,395 | 6,348 | - | 100.00 | - | 100.00 | - | - | - | - |
| Marathon Australia Holding Pty. Ltd. | | 62,159 | (6,217) | - | 100.00 | - | 100.00 | - | - | - | - |
| Marathon Electric Australia Pty Ltd. | | 46,785 | (168) | - | 100.00 | - | 100.00 | - | - | - | - |
| CMG International Pty Ltd. | | (9,443) | (740) | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Gear Systems GmbH | Austria | 13,522 | (20,044) | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG International Trade GmbH | | 2,632 | (260) | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Holding GmbH | | 9,626,926 | 1,305,420 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Benelux S.A. | Belgium | 151,758 | 11,503 | - | 100.00 | - | 100.00 | - | - | - | - |
| Marathon Electric Canada Corp. | Canada | 9,725 | (5,085) | - | 100.00 | - | 100.00 | - | - | - | - |
| Reivax North America Inc. | | 25,315 | 3,396 | - | 60.00 | - | 60.00 | - | - | - | - |
| WEG Central Asia LLP | Kazakhstan | 15,271 | (561) | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Chile S.p.A. | Chile | 63,947 | 7,296 | 8.00 | 92.00 | 8.00 | 92.00 | 588 | 997 | 5,116 | 7,175 |
| WEG (Nantong) Elec. Mot. Man. Co., Ltd. | China | 419,566 | 42,539 | - | 100.00 | - | 100.00 | - | - | - | - |
| Changzhou Sinya Electromotor Co., Ltd. | | 65,929 | 19,111 | - | 100.00 | - | 100.00 | - | - | - | - |
| Changzhou Yatong Jiewei Elect., Ltd. | | (31,392) | 6,391 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG (Changzhou) Aut. Equip. Co., Ltd. | | 42,323 | 9,767 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG (Jiangsu) Electric Equip. Co., Ltd. | | 1,120,662 | 162,545 | - | 100.00 | - | 100.00 | - | - | - | - |
| Marathon Electric (Wuxi), Ltd. | | 238,060 | 6,519 | - | 100.00 | - | 100.00 | - | - | - | - |
| Shanghai Marathon Gexin Elec. Ltd | | 183,610 | 48,240 | - | 55.00 | - | 55.00 | - | - | - | - |
| WEG Singapore Pte. Ltd. | Singapore | 28,158 | (2,405) | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Colombia S.A.S. | Colombia | 391,267 | 20,102 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Colombia Transformadores S.A.S. | | 341,913 | (8,493) | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG South Korea LTD | South Korea | 1,306 | (1,024) | - | 100.00 | - | 100.00 | - | - | - | - |

**WEG S.A.**

(A free translation of the original in Portuguese)

**NOTES TO THE INTERIM FINANCIAL STATEMENTS AS OF SEPTEMBER 30, 2026**

(Amounts expressed in thousands of reais unless otherwise indicated)

| Company | Country | Stockholders' equity | Income (loss) for the period | Interest in capital (%) | | | | Equity in net income of subsidiaries | | Equity value of the investment | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | 09/30/2026 | | 12/31/2025 | | 09/30/2026 | 09/30/2025 | 09/30/2026 | 12/31/2025 |
| | | | | Direct | Indirect | Direct | Indirect | | | | |
| WEG Egypt LLC | Egypt | 562 | (81) | 1.00 | 99.00 | 1.00 | 99.00 | (1) | (2) | 6 | 8 |
| WEG Electric Egypt LLC | | 1,446 | (91) | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Ecuador S.A.S | Ecuador | 19,604 | 5,002 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Middle East Fze. | United Arab Emirates | 92,457 | 6,239 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Iberia Industrial S.L. | Spain | 144,691 | 4,789 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Electric Corp. | United States | 3,795,469 | 881,968 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Transformers USA LLC | | 1,608,586 | 640,808 | - | 72.00 | - | 72.00 | - | - | - | - |
| Marathon Electric LLC. | | 795,061 | 61,805 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Coatings LLC. | | 56,750 | 466 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG France SAS | France | 81,035 | 3,995 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Equipment Ghana LTD | Ghana | 29,294 | 881 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Industries (India) Private Ltd. | India | 258,031 | 8,841 | - | 100.00 | - | 100.00 | - | - | - | - |
| Marathon Electric Motors Limited | | 165,722 | 19,908 | - | 100.00 | - | 100.00 | - | - | - | - |
| Sanelec Excitation Systems (Note 11.4) | | 3,554 | 1,489 | - | 100.00 | - | - | - | - | - | - |
| WEG (UK) Ltd. | England | 125,271 | 6,750 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Italia S.R.L. | Italy | 386,167 | 15,330 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Automation Europe S.R.L. | | 189,976 | (3,473) | - | 100.00 | - | 100.00 | - | - | - | - |
| CEMP S.R.L. | | 96,513 | (8,118) | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Electric Motors Japan Co. Ltd. | Japan | 5,818 | 104 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG South East Asia SDN BHD | Malaysia | 11,397 | (419) | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG México S.A. de C.V. | Mexico | 1,877,764 | 130,583 | - | 100.00 | - | 100.00 | - | - | 1 | 1 |
| Voltran S.A. de C.V. | | 1,104,337 | 201,828 | - | 72.00 | - | 72.00 | - | - | - | - |
| Marathon Sales de Mexico S.R.L. de C.V. | | 35,523 | (3,987) | - | 100.00 | - | 100.00 | - | - | - | - |
| Marathon Elec. Mnf. Mexico S.R.L. de C.V. | | 79,248 | 9,309 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Pinturas S. de R.L de C.V. | | 55,069 | (2,961) | - | 100.00 | - | 100.00 | - | - | - | |
| Zest WEG Group Mozambique, Lda | Mozambique | 574 | - | - | 100.00 | - | 100.00 | - | - | - | - |
| Zest WEG Group Namibia Ent. (Pty) Ltd. | Namibia | 437 | - | - | 100.00 | - | 100.00 | - | - | - | - |
| Marathon Electric New Zealand Ltd. | New Zealand | 2,649 | (740) | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Holding B.V. | Netherlands | 1,751,590 | 700,912 | - | 100.00 | - | 100.00 | - | - | - | - |
| Rotor B.V. | | 64,295 | 13,753 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Peru S.A.C. | Peru | 71,510 | 7,572 | 0.05 | 99.95 | 0.05 | 99.95 | 3 | 2 | 36 | 35 |
| WEG Poland Sp. z.o.o. | Poland | 14,692 | 4,463 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEGEURO, S.A. | Portugal | 357,272 | 9,602 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Rus LLC | Russia | 11,277 | (4,278) | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Scandinavia AB | Sweden | 70,432 | 7,534 | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG International GmbH | Switzerland | 758,881 | 549,065 | - | 100.00 | - | 100.00 | - | - | - | - |
| Reivax of Switzerland AG | | 554 | (252) | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Elektr Uskuna FE LLC | Uzbekistan | (342) | (553) | - | 100.00 | - | 100.00 | - | - | - | |
| WEG (Thailand) Co., Ltd. | Thailand | 2,626 | (2,014) | - | 100.00 | - | 100.00 | - | - | - | |
| ENI Electrical Tanzania (Pty) Limited | Tanzania | 430 | - | - | 100.00 | - | 100.00 | - | - | - | - |
| WEG Elektrik Sanayi Anonim Şirketi | Turkey | 206,836 | (12,996) | - | 100.00 | - | 100.00 | - | - | - | - |
| Volt Yönetim Danışmanlığı A.Ş. | | 234,664 | 26,834 | - | 100.00 | - | 100.00 | - | - | - | - |
| Volt Elektrik Motor Sanayi ve Ticaret A.Ş. | | 196,854 | (30,398) | - | 100.00 | - | 100.00 | - | - | - | - |
| San Gayrimenkul Yatırımları A.Ş. | | 37,811 | (23) | - | 100.00 | - | 100.00 | - | - | - | - |
| **TOTAL** | | | | | | | | **4,695,922** | **4,794,150** | **22,664,929** | **21,155,655** |

**(*)** Equity in net income of subsidiaries adjusted for unrealized profits on related party transactions.

The Company's consolidated financial statements include the individual financial statements of WEG S.A. and all its subsidiaries. The subsidiaries are fully consolidated as of the date control is obtained.

Dividends and interest on stockholders' equity received from subsidiaries are considered and valued as operating activities in the individual financial statements.

Subsidiaries with negative stockholders' equity are capitalized periodically according to each country's legislation, which is why Management does not identify any material uncertainty related to the going concern of these investees.

## 11.2 Investments in associates

| Company | Country | Stockholders' equity | Income (loss) for the period | Interest in capital (%) | | | | Equity in net income of subsidiaries | | Equity value of the investment | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | 09/30/2026 | | 12/31/2025 | | 09/30/2026 | 09/30/2025 | 09/30/2026 | 12/31/2025 |
| | | | | Direct | Indirect | Direct | Indirect | | | | |
| Anemus Wind Holding S.A. | Brazil | (154,477) | (147,662) | | 6.50 | - | 6.50 | (10,401) | (8,046) | 31,798 | 35,358 |
| Eólica do Agreste Potiguar II S.A. | | 121,286 | (14,994) | | 6.29 | - | 6.29 | (942) | (762) | 7,625 | 8,688 |
| Bewind GmbH | Germany | 22,349 | 5,167 | | 45.33 | - | 45.33 | 2,342 | 1,675 | 10,131 | 9,837 |
| SAS Intern. des Energies Ren. Produt. Explo. Construction | France | 9,600 | (4,305) | - | 50.00 | - | 50.00 | (2,153) | - | 4,800 | 11,623 |
| CFATEC SARL | | 2,143 | - | | 100.00 | - | 100.00 | - | - | - | - |
| **TOTAL** | | | | | | | | **(11,154)** | **(7,133)** | **54,354** | **65,506** |

## 11.3 Other investments

The Company and its subsidiaries have recorded other investments of R$ 563 (R$ 1,520 as of December 31, 2025).

## 11.4 Acquisition

### (i) Heresite Protective Coatings

On May 1, 2025, the Company informed its stockholders and the market in general about the acquisition of the assets of Heresite Protective Coatings, a company specialized in industrial coatings located in the United States.

Founded in 1935 in Manitowoc, Wisconsin, Heresite Protective Coatings is a well-established company in the industrial coating market, specializing in solutions for heating, ventilation, and air conditioning (HVAC) equipment, designed for harsh environments, particularly in the oil & gas and water treatment markets.

The subsidiary WEG Coatings LLC (United States) acquired the assets of Heresite Protective Coatings for the amount of R$ 59,223.

The Company measured the identifiable assets acquired, liabilities assumed, and goodwill arising from the acquisition, resulting in adjustment to the preliminarily allocated amounts presented in the 2025 financial statements on a provisional basis.

The surplus of the consideration transferred in relation to the net assets acquired of R$ 19,971, according to the Appraisal Report (Purchase Price Allocation), was allocated as follows: R$ 32,372 in tangible and intangible assets and the balance of R$ 16,604 as goodwill.

For the valuation of the acquired trademark, the Relief from Royalties (RFR) method was used, and the following assumptions were adopted: royalties of 1.0%, WACC of 19.0%, discount rate of 24.0%, tax rate of 26.0%, long-term growth rate of 3.0%, and useful life of 20 years.

For the valuation of the customer portfolio, the Multi-Excess Earnings Method (MEEM) was used, and the following assumptions were adopted: Customer Attrition Rate of 5.0%, existing customer growth rate of 80.0%, sales/marketing expenses of 1.0%, WACC of 19.0%, discount rate of 24.0%, tax rate of 26.0%, long-term growth rate of 3.0%, and useful life of 14 years.

Property, plant and equipment were valued using the cost approach methodology. Fair value was estimated based on replacement cost new (RCN), calculated using the indirect method from historical cost adjusted for industry indices, and reduced by depreciation using the age/life method. The adopted useful lives generally ranged from 5 to 20 years.

### (ii) Tupinambá Energia e Publicidade S.A.

On October 16, 2025, the Company informed its stockholders and the market in general that it had signed an agreement to acquire Tupimambá Energia ("Tupi Mob"), a prominent company in the software and complete services market for managing electric vehicle charging networks.

Subsequently, on December 23, 2025, the Company informed its stockholders and the market in general that it had completed the acquisition of 56.14% of the capital after fulfillment of the conditions precedent. The subsidiary WEG Equipamentos Elétricos S.A. (Brazil) acquired Tupinambá Energia e Publicidade S.A, which is identified in Note 11.1, for R$ 38,000. The acquired business is consolidated in the Company's financial statements as from December 2025.

The Company measured the identifiable assets acquired, liabilities assumed, and goodwill arising from the acquisition, resulting in adjustment to the preliminarily allocated amounts presented in the 2025 financial statements on a provisional basis.

The surplus of the consideration transferred in relation to the net assets acquired of R$ 30,189, according to the Appraisal Report (Purchase Price Allocation), was allocated as follows:

For the valuation of the acquired trademarks, the Relief from Royalties (RFR) method was used, and the following assumptions were adopted: royalties of 2.1%, WACC of 18.6%, tax rate of 34.0%, and useful life of 15 years.

For the valuation of the software, the Relief from Royalties (RFR) method was used, and the following assumptions were adopted: royalties of 7.5%, WACC of 18.6%, tax rate of 34%, and useful life of 7 years.

**(iii) Sanelec Excitation Systems**

On December 11, 2025, the Company informed its stockholders and the market in general about the signing of a binding agreement for the acquisition of Sanelec Excitation Systems, an Indian company specialized in the manufacture of voltage regulators and excitation systems.

On January 30, 2026, the Company informed its stockholders and the market in general that it had completed the acquisition after fulfillment of the conditions precedent. The subsidiary WEG Industries (India) Private Ltd. (India) acquired Sanelec Excitation Systems for R$ 26,639. The acquired business is consolidated in the Company's financial statements as from February 2026.

The surplus of the consideration transferred in relation to the net assets acquired of R$ 25,420 was preliminarily allocated as follows: R$ 8,897 in intangible assets and R$ 16,523 as goodwill, awaiting the conclusion of the Appraisal Report (Purchase Price Allocation).

### 11.5 Incorporations

**Africa Empowerment Pty Ltd**

In March 2026, WEG Africa Empowerment Pty Ltd. was established in South Africa. The new company is controlled by WEG Group Africa Pty Ltd., which holds 69% of its capital. This restructuring aims at meeting the supply criteria of companies headquartered in that country, in conformity with the regulations of the South African Government.

### 11.6 Corporate events

**WEG Turbinas Ltda.**

On January 1, 2026, WEG Turbinas Ltda. was partially spun off, with the subsequent merger of the spun-off portion into WEG Equipamentos Elétricos S.A. On the same date, the name of WEG Turbinas e Solar Ltda. was changed to WEG Turbinas Ltda. The purpose of this operation was to streamline the corporate structure and optimize the operating structure.

## 12 PROPERTY, PLANT AND EQUIPMENT

| | | PARENT COMPANY | | CONSOLIDATED | |
|---|---|---|---|---|---|
| | | 09/30/2026 | 12/31/2025 | 09/30/2026 | 12/31/2025 |
| Land | | 1,440 | 1,440 | 864,145 | 845,053 |
| Buildings and facilities | | 5,639 | 5,639 | 3,792,958 | 3,738,901 |
| Equipment | | - | - | 10,677,493 | 10,171,024 |
| Furniture and fixtures | | - | - | 411,028 | 399,111 |
| Hardware | | - | - | 345,078 | 340,547 |
| Construction in progress | | - | - | 2,580,048 | 1,762,506 |
| Reforestation | | - | - | 127,476 | 117,491 |
| Other | | - | - | 666,078 | 642,984 |
| **Total property, plant and equipment** | | **7,079** | **7,079** | **19,464,304** | **18,017,617** |
| **Accumulated depreciation/depletion** | **Annual depreciation rate (%)** | **(3,446)** | **(3,381)** | **(7,529,355)** | **(7,392,130)** |
| Buildings and facilities | 02–03 | (3,446) | (3,381) | (1,358,758) | (1,333,141) |
| Equipment | 05–20 | - | - | (5,610,060) | (5,513,328) |
| Furniture and fixtures | 07–10 | - | - | (242,209) | (242,081) |
| Hardware | 20–50 | - | - | (205,473) | (205,883) |
| Reforestation | - | - | - | (51,851) | (42,366) |
| Other | - | | - | (61,004) | (55,331) |
| **TOTAL PROPERTY, PLANT AND EQUIPMENT, NET** | | **3,633** | **3,698** | **11,934,949** | **10,625,487** |

**a) Summary of changes in property, plant and equipment - Consolidated:**

| Class | 12/31/2025 | Transfer between classes | Acquired businesses | Acquisitions | Net write-offs | Deprec. and depletion | FX effect | 09/30/2026 |
|---|---|---|---|---|---|---|---|---|
| Land | 845,053 | 65 | - | 51,335 | - | - | (32,308) | 864,145 |
| Buildings and facilities | 2,405,760 | 180,589 | - | 36,869 | (1,250) | (80,268) | (107,500) | 2,434,200 |
| Equipment | 4,657,696 | 210,943 | 94 | 753,870 | (36,636) | (413,176) | (105,358) | 5,067,433 |
| Furniture and fixtures | 157,030 | 6,064 | 125 | 31,180 | (2,230) | (21,548) | (1,802) | 168,819 |
| Hardware | 134,664 | 808 | 33 | 36,856 | (1,376) | (28,238) | (3,142) | 139,605 |
| Construction in progress | 1,762,506 | (396,953) | - | 1,235,232 | (5,633) | - | (15,104) | 2,580,048 |
| Reforestation | 75,125 | - | - | 9,984 | - | (9,484) | - | 75,625 |
| Advances to suppliers | 526,483 | (283) | - | 42,816 | (263) | - | (20,373) | 548,380 |
| Other | 61,170 | 5 | - | 9,629 | (2,358) | (10,194) | (1,558) | 56,694 |
| **Total** | **10,625,487** | **1,238*** | **252** | **2,207,771** | **(49,746)** | **(562,908)** | **(287,145)** | **11,934,949** |

*Reclassification of goodwill related to allocation of surplus value according to the Appraisal Report (Purchase Price Allocation) of Heresite Protective Coatings of R$ 1,238.

**Prior-year:**

| Class | 12/31/2024 | Transfer between classes | Acquired businesses | Acquisitions | Net write-offs | Deprec. and depletion | FX effect | 12/31/2025 |
|---|---|---|---|---|---|---|---|---|
| Land | 762,580 | 2,720 | 3,140 | 76,729 | - | - | (116) | 845,053 |
| Buildings and facilities | 2,281,520 | 190,976 | 5,742 | 98,148 | (5,145) | (109,600) | (55,881) | 2,405,760 |
| Equipment | 4,048,082 | 208,656 | 70,784 | 1,060,134 | (131,522) | (528,051) | (70,387) | 4,657,696 |
| Furniture and fixtures | 137,813 | 247 | 4,211 | 46,727 | (3,902) | (24,612) | (3,454) | 157,030 |
| Hardware | 116,828 | 1,474 | 525 | 56,577 | (1,202) | (38,178) | (1,360) | 134,664 |
| Construction in progress | 1,239,771 | (419,333) | 591 | 998,411 | (34,389) | - | (22,545) | 1,762,506 |
| Reforestation | 42,375 | - | - | 37,024 | - | (4,274) | - | 75,125 |
| Advances to suppliers | 342,912 | 17,174 | - | 171,211 | (145) | - | (4,669) | 526,483 |
| Other | 63,343 | (1,914) | (260) | 18,489 | (7,113) | (8,875) | (2,500) | 61,170 |
| **Total** | **9,035,224** | **-** | **84,733** | **2,563,450** | **(183,418)** | **(713,590)** | **(160,912)** | **10,625,487** |

**b) Construction in progress** - As of September 30, 2026, the Company has investments in progress in property, plant and equipment for expansion and modernization totaling R$ 2,580,048 (R$ 1,762,506 as of December 31, 2025), with the most relevant investments in the units of Brazil, totaling R$ 1,012,223 (R$ 875,015 as of December 31, 2025), in the unit of Mexico, totaling R$ 763,399 (R$ 406,588 as of December 31, 2025), in the unit of the United States, totaling R$ 103,830 (R$ 46,431 as of December 31, 2025), and in the unit of China, totaling R$ 84,808 (R$ 44,892 as of December 31, 2025).

**c) Amounts offered as collateral** – Property, plant and equipment were offered as collateral for loans, financing, and labor- and tax-related lawsuits, at the acquisition cost of the assets, in the consolidated amount of R$ 72,443 (R$ 72,443 as of December 31, 2025).

## 13 RIGHT-OF-USE IN LEASES

The Company and its subsidiaries adopt the Technical Pronouncement CPC 06 (R2) (IFRS 16) Leases.

### 13.1 Right-of-use assets

| | CONSOLIDATED | |
|---|---|---|
| | **09/30/2026** | **12/31/2025** |
| Real estate | 1,286,832 | 1,269,180 |
| Machinery and equipment | 62,052 | 59,724 |
| Hardware | 170 | 187 |
| Vehicles | 64,793 | 70,016 |
| **Total leases** | **1,413,847** | **1,399,107** |
| **Accumulated depreciation** | **(578,403)** | **(512,792)** |
| Real estate | (504,830) | (450,561) |
| Machinery and equipment | (34,019) | (28,272) |
| Hardware | (126) | (115) |
| Vehicles | (39,428) | (33,844) |
| **TOTAL NET** | **835,444** | **886,315** |

**a) Summary of changes in right-of-use in leases:**

| Class | 12/31/2025 | Transfers | Additions | Net write-offs | Depreciation | FX effect | 09/30/2026 |
|---|---|---|---|---|---|---|---|
| Real estate | 818,619 | - | 153,469 | (670) | (126,131) | (63,285) | 782,002 |
| Machinery and equipment | 31,452 | 991 | 10,124 | (353) | (7,601) | (6,580) | 28,033 |
| Hardware | 72 | - | - | - | (22) | (6) | 44 |
| Vehicles | 36,172 | (991) | 5,338 | (287) | (10,222) | (4,645) | 25,365 |
| **Total** | **886,315** | **-** | **168,931** | **(1,310)** | **(143,976)** | **(74,516)** | **835,444** |

**Prior-year:**

| Class | 12/31/2024 | Additions | Net write-offs | Depreciation | FX effect | 12/31/2025 |
|---|---|---|---|---|---|---|
| Real estate | 843,011 | 171,885 | (10,431) | (156,107) | (29,739) | 818,619 |
| Machinery and equipment | 24,801 | 17,805 | (277) | (9,633) | (1,244) | 31,452 |
| Hardware | 104 | - | - | (31) | (1) | 72 |
| Vehicles | 30,519 | 19,235 | (904) | (13,595) | 917 | 36,172 |
| **Total** | **898,435** | **208,925** | **(11,612)** | **(179,366)** | **(30,067)** | **886,315** |

## 13.2 Lease liabilities

| | CONSOLIDATED | |
|---|---|---|
| | 09/30/2026 | 12/31/2025 |
| Current | 193,101 | 221,934 |
| Non-current | 598,991 | 625,219 |
| **TOTAL** | **792,092** | **847,153** |

The changes in the balance of lease liabilities referring to the periods ended September 30, 2026 and December 31, 2025 are shown below:

**Changes in lease liabilities:**

| | |
|---|---|
| **Balance at 01/01/2025** | **821,636** |
| Additions | 208,925 |
| Write-offs | (11,612) |
| Interest incurred | 34,030 |
| Payments | (222,267) |
| Exchange rate changes | 16,441 |
| **Balance at 12/31/2025** | **847,153** |
| Additions | 168,931 |
| Write-offs | (1,310) |
| Interest incurred | 25,392 |
| Payments | (194,502) |
| Exchange rate changes | (53,572) |
| **Balance at 09/30/2026** | **792,092** |

**Leases mature as follows:**

| | 09/30/2026 |
|---|---|
| 2026 | 58,001 |
| 2027 | 185,085 |
| 2028 | 170,051 |
| 2029 | 143,213 |
| 2030 | 62,751 |
| 2031 onwards | 172,991 |
| **TOTAL** | **792,092** |

## 14 INTANGIBLE ASSETS – CONSOLIDATED

| | Annual amortization rate (%) | Cost | Accumulated amortization | 09/30/2026 | 12/31/2025 |
|---|---|---|---|---|---|
| Software license | 10–20 | 382,610 | (300,752) | 81,858 | 82,648 |
| Trademarks and patents | 05–20 | 230,159 | (105,790) | 124,369 | 120,837 |
| Projects | 20 | 360,321 | (106,460) | 253,861 | 254,879 |
| Customer portfolio | 08–20 | 320,358 | (97,633) | 222,725 | 214,746 |
| Other | 08–20 | 185,249 | (117,772) | 67,477 | 94,715 |
| **Subtotal** | | **1,478,697** | **(728,407)** | **750,290** | **767,825** |
| Goodwill in the acquisition of subsidiaries | - | 2,014,217 | (13,501) | 2,000,716 | 2,017,164 |
| **TOTAL** | | **3,492,914** | **(741,908)** | **2,751,006** | **2,784,989** |

### a) Summary of changes in intangible assets:

| Class | 12/31/2025 | Transfer between classes | Acquired businesses | Additions | Net write-offs | Amortization | FX effect | 09/30/2026 |
|---|---|---|---|---|---|---|---|---|
| Software license | 82,648 | (50) | - | 21,612 | (239) | (21,125) | (988) | 81,858 |
| Trademarks and patents | 120,837 | 8,267 | - | - | - | (10,328) | 5,593 | 124,369 |
| Projects | 254,879 | (12,402) | - | 34,364 | - | (12,768) | (10,212) | 253,861 |
| Customer portfolio | 214,746 | 20,799 | 8,897 | - | - | (17,388) | (4,329) | 222,725 |
| Other | 94,715 | (13,173) | - | 344 | - | (4,186) | (10,223) | 67,477 |
| **Subtotal** | **767,825** | **3,441** | **8,897** | **56,320** | **(239)** | **(65,795)** | **(20,159)** | **750,290** |
| Goodwill in the acquisition of subsidiaries | 2,017,164 | (6,860) | 16,523 | - | - | - | (26,111) | 2,000,716 |
| **Total** | **2,784,989** | **(3,419)*** | **25,420** | **56,320** | **(239)** | **(65,795)** | **(46,270)** | **2,751,006** |

*Reclassification of the deferred tax due to the review of the Appraisal Report (Purchase Price Allocation) of Volt Electric Motors of R$ (2,181).
*Reclassification of goodwill related to allocation of surplus value according to the Appraisal Report (Purchase Price Allocation) of Heresite Protective Coatings of R$ (1,238).

### Prior-year:

| Class | 12/31/2024 | Transfer between classes | Acquired businesses | Additions | Net write-offs | Amortization | FX effect | 12/31/2025 |
|---|---|---|---|---|---|---|---|---|
| Software license | 66,599 | 4,327 | 420 | 42,984 | (818) | (27,493) | (3,371) | 82,648 |
| Trademarks and patents | 110,230 | 1,802 | 71,316 | 702 | (711) | (12,908) | (49,594) | 120,837 |
| Projects | 158,334 | 21,898 | 27,612 | 83,730 | (13,379) | (22,921) | (395) | 254,879 |
| Customer portfolio | 292,374 | - | 46,203 | - | - | (31,317) | (92,514) | 214,746 |
| Other | 128,093 | (28,027) | 29,630 | 455 | (1,767) | (13,701) | (19,968) | 94,715 |
| **Subtotal** | **755,630** | **-** | **175,181** | **127,871** | **(16,675)** | **(108,340)** | **(165,842)** | **767,825** |
| Goodwill in the acquisition of subsidiaries | 2,065,025 | - | 92,827 | - | - | - | (140,688) | 2,017,164 |
| **Total** | **2,820,655** | **-** | **268,008** | **127,871** | **(16,675)** | **(108,340)** | **(306,530)** | **2,784,989** |

### b) Breakdown of the balance of goodwill per cash-generating unit:

| | 09/30/2026 | 12/31/2025 |
|---|---|---|
| WEG Electric Corp. | 483,498 | 513,501 |
| Marathon Electric LLC. | 199,440 | 211,888 |
| Volt Elektrik Motor Sanayi ve Ticaret A.S. | 194,377 | 146,970 |
| China Group | 148,346 | 150,899 |
| Reducers (WGS + WCES + GER) | 120,281 | 124,295 |
| Weg Turbinas Ltda | 116,516 | 116,516 |
| WEG Group Africa (Pty) Ltd. | 95,055 | 100,330 |
| WEG Colombia S.A.S. | 75,746 | 70,890 |
| WEG Tintas Ltda. | 65,498 | 65,498 |
| Reivax Automação e Controle Ltda | 52,830 | 52,830 |
| CEMP S.R.L. | 32,721 | 36,014 |
| Rotor B.V. | 27,815 | 30,614 |
| Other | 388,593 | 396,919 |
| **TOTAL** | 2,000,716 | 2,017,164 |

**Amortization schedule of intangible assets (except for goodwill):**

| | 09/30/2026 |
|---|---|
| 2026 | 29,200 |
| 2027 | 111,051 |
| 2028 | 119,177 |
| 2029 | 107,007 |
| 2030 | 94,910 |
| 2031 onwards | 288,945 |
| **TOTAL** | **750,290** |

**c)** Annually, the Company carries out, in the fourth quarter, the goodwill impairment tests, which can be anticipated if events or circumstances indicate such necessity. In September 2026, no indication of impairment losses was identified. The assumptions used by the Company are disclosed in the annual Financial Statements for the year ended December 31, 2025.

## 15 SUPPLIERS

| | CONSOLIDATED | |
|---|---|---|
| | 09/30/2026 | 12/31/2025 |
| **Breakdown of balances:** | | |
| Domestic market | 1,173,736 | 926,984 |
| Foreign market | 2,142,333 | 1,862,362 |
| **TOTAL** | **3,316,069** | **2,789,346** |

## 16 LOANS AND FINANCING

The direct operations contracted with BNDES are guaranteed by sureties and/or real guarantee. The operations contracted with FINEP are backed by bank guarantees. The covenants, which are exclusive to contracts with BNDES, related to the net debt/EBITDA ratio, are being fulfilled.

| | | CONSOLIDATED | |
|---|---|---|---|
| **Description** | **Annual charges as of 09/30/2026** | **09/30/2026** | **12/31/2025** |
| **IN LOCAL CURRENCY** | | | |
| **CURRENT** | | **605,395** | **1,472,221** |
| **In Reais (R$), floating rate** | | | |
| Working capital | Ref. rate (+ ) 2.20% to 4.30% p.a. | 51,878 | 21,972 |
| Working capital | 10.80% p.a. and 12.20% p.a. | 8,357 | - |
| Working capital | CDI + 1.21% p.a. | 6,183 | 5,635 |
| Working capital | 2.11% p.a. | 5,467 | 5,512 |
| Working capital | IPCA (+) 8.77% to 9.10% p.a. | 533,510 | 1,439,102 |
| **NON-CURRENT** | | **478,466** | **394,588** |
| **In Reais (R$), floating rate** | | | |
| Working capital | TR (+) 2.20% to 4.30% p.a. | 357,235 | 342,481 |
| Working capital | 10.80% p.a. and 12.20% p.a. | 93,750 | - |
| Working capital | CDI + 1.21% p.a. | 12,500 | 15,000 |
| Working capital | 2.11% p.a. | 14,981 | 19,107 |
| Working capital | | - | 18,000 |
| **IN FOREIGN CURRENCY** | | | |
| **CURRENT** | | **1,312,360** | **2,077,093** |
| **In US dollars** | | | |
| Export prepayments (PPE) | 4.83% p.a. to 4.94% p.a. | 9,315 | - |
| Working capital | 4.99% p.a. | 1,183 | 448,306 |
| Working capital | 5.59% to 5.69% p.a. | 6,498 | - |
| **In Euros** | | | |
| Working capital | Euribor (+) 0.85% p.a. | 591,099 | 1,354,997 |
| Working capital | 4.25% p.a. and 4.53% p.a. | 50,488 | - |
| **In Renminbi (China)** | | | |
| Working capital | 1.88% p.a. | 204,561 | - |
| **In Rand (South Africa)** | | | |
| Working capital | 8.50% to 9.50% p.a. | 312,393 | 169,356 |
| **In Indian Rupee** | | | |
| Working capital | 6.10% to 7.20% p.a. | 131,952 | 97,343 |
| **Other currencies** | | | |
| Working capital | Local market rates | 4,871 | 7,091 |
| **NON-CURRENT** | | **1,358,224** | **646,920** |
| **In US dollars** | | | |
| Working capital (ACCs) | 4.85% p.a. | 262,228 | - |
| Export prepayments (PPE) | 4.83% p.a. to 4.94% p.a. | 880,651 | - |
| Working capital | 4.99% p.a. | 207,236 | - |
| **In Euros** | | | |
| Working capital | | - | 646,920 |
| **In Indian Rupee** | | | |
| Working capital | 6.87% p.a. | 8,109 | - |
| **TOTAL LOANS AND FINANCING** | | **3,754,445** | **4,590,822** |
| Total current | | 1,917,755 | 3,549,314 |
| Total non-current | | 1,836,690 | 1,041,508 |

### a) Maturity of long-term loans and financing:

| | 09/30/2026 | 12/31/2025 |
|---|---|---|
| 2027 | 25,751 | 722,557 |
| 2028 | 852,339 | 63,682 |
| 2029 | 707,514 | 64,809 |
| 2030 | 93,710 | 57,085 |
| 2031 onwards | 157,376 | 133,37 |
| **TOTAL** | **1,836,690** | **1,041,508** |

**b) Changes in loans and financing are as follows:**

| | |
|---|---|
| **Balance at 01/01/2025** | **3,595,237** |
| Funding | 6,248,313 |
| Accrued interest | 179,358 |
| Amortization | (5,230,662) |
| Interest payment | (177,085) |
| Acquired businesses | 13,108 |
| Exchange rate changes | (37,447) |
| **Balance at 12/31/2025** | **4,590,822** |
| Funding | 4,209,578 |
| Accrued interest | 233,154 |
| Amortization | (4,876,385) |
| Interest payment | (212,983) |
| Acquired businesses | 1,200 |
| Exchange rate changes | (190,941) |
| **Balance at 09/30/2026** | **3,754,445** |

## 17 PROVISION FOR CONTINGENCIES

The Company and its subsidiaries are parties in tax, labor and civil lawsuits and administrative proceedings, deriving from the normal course of business. The respective provision was set up for lawsuits whose likelihood of loss was assessed as "probable" based on the estimate of the value at risk determined by the Company's legal advisors. The Company's management estimates that the provision that has been set up for contingencies are sufficient to cover possible losses from the lawsuits in progress.

**a) Balance of provision for contingencies:**

| | | CONSOLIDATED | |
|---|---|---|---|
| | | 09/30/2026 | 12/31/2025 |
| **(i) Tax:** | | **322,349** | **306,056** |
| - IRPJ and CSLL | (a.1) | 205,128 | 196,307 |
| - INSS | (a.2) | 22,291 | 20,944 |
| - PIS and COFINS | (a.3) | 67,332 | 62,362 |
| - Other | | 27,598 | 26,443 |
| **(ii) Labor** | | **190,718** | **197,119** |
| **(Iii) Civil** | | **317,718** | **305,751** |
| **(iv) Other** | | **3,262** | **3,262** |
| **TOTAL** | | **834,047** | **812,188** |

**b) Statement of changes for the period – consolidated:**

| | 12/31/2025 | Additions | Monetary adjustment | Reversals for payments | Reversals | FX effect | 09/30/2026 |
|---|---|---|---|---|---|---|---|
| a) Tax | 306,056 | 13,556 | 13,370 | - | (10,251) | (382) | 322,349 |
| b) Labor | 197,119 | 17,886 | (3,373) | (11,491) | (8,831) | (592) | 190,718 |
| c) Civil | 305,751 | 42,126 | 7,525 | (27,772) | (9,912) | - | 317,718 |
| d) Other | 3,262 | - | - | - | - | - | 3,262 |
| **TOTAL** | **812,188** | **73,568** | **17,522** | **(39,263)** | **(28,994)** | **(974)** | **834,047** |

**Prior-year:**

| | 12/31/2024 | Acquired businesses | Additions | Monetary adjustment | Reversals for payments | Reversals | FX effect | 12/31/2025 |
|---|---|---|---|---|---|---|---|---|
| e) Tax | 290,758 | 1,364 | 30,146 | 12,408 | (5,394) | (21,388) | (1,838) | 306,056 |
| f) Labor | 241,597 | 30 | 19,782 | (17,701) | (14,885) | (31,737) | 33 | 197,119 |
| g) Civil | 247,388 | - | 75,978 | 21,051 | (18,623) | (20,043) | - | 305,751 |
| h) Other | 3,291 | - | - | - | - | (29) | - | 3,262 |
| **TOTAL** | **783,034** | **1,394** | **125,906** | **15,758** | **(38,902)** | **(73,197)** | **(1,805)** | **812,188** |

**c) The provision recorded is mainly related to:**

**(i) Tax contingencies**

(a.1) Refers to the lawsuit for the difference in the IPC of January 1989 ("Plano Verão") on the inflation adjustment of 16.24% and the lawsuit to exclude expenditures on RD&I projects from taxable income ("Lei do Bem").

(a.2) Refers to Contributions owed to Brazilian Social Security. The legal discussions refer to social security charges levied on education allowance and other.

(a.3) Refers to the non-approval by the Brazilian Federal Revenue Service of the request for offsetting the PIS and COFINS credit balance against federal tax debits.

**(ii) Labor contingencies**

The Company and its subsidiaries are being sued in labor lawsuits mainly involving discussions about additional pay for unhealthy working conditions, hazardous working conditions, among others.

**(iii) Civil contingencies**

Correspond to civil lawsuits, characterized by two groups: (i) disputes arising from labor relations, especially involving discussions about unhealthy work, hazardous work, moral damages and related topics, and (ii) disputes arising from civil liability for products and services.

**d) Judicial deposits:**

| | CONSOLIDATED | |
|---|---|---|
| | **09/30/2026** | **12/31/2025** |
| Tax | 43,014 | 44,937 |
| Labor and civil | 4,213 | 5,166 |
| **TOTAL RESTRICTED DEPOSITS** | **47,227** | **50,103** |
| - Unrestricted judicial deposits | 10,280 | 8,520 |
| **TOTAL JUDICIAL DEPOSITS** | **57,507** | **58,623** |

Judicial deposits not linked to contingencies are awaiting a court order to release the funds.

**e) Possible contingencies:**

The Company and its subsidiaries are parties to other discussions whose likelihood of loss is considered "possible" and for which no provisions for contingencies were recorded.

As of September 30, 2026, the estimated amounts of such discussions totaled R$ 1,941,337 (R$ 1,553,472 as of December 31, 2025).

**(i) Tax**

- Taxation on income earned abroad: Refers to tax assessment notices issued by the Brazilian Federal Revenue Service for THE years 2007, 2008, 2013, 2015, 2016 and 2017, in the estimated amount of R$ 681.3 million (R$ 931 million as of December 31, 2025). The Company is disputing these administrative and judicial tax assessment notices, and the interim decisions at the judicial level obtained thus far have validated the tax treatment applied, leading the Company to maintain the same tax practice for the years 2018 to 2026, keeping the same level of exposure to this matter. According to the intermediate decisions at the judicial level, the Company understands that tax legislation was complied with in an appropriate manner;
- Non-approval of IPI credits of R$ 18.9 million (R$ 18.2 million as of December 31, 2025);
- ICMS taxation on the sale of Solar products in the amount of R$ 205.4 million;
- Other tax contingencies of R$ 295.3 million (R$ 148.1 million as of December 31, 2025).

**(ii) Civil**

- Mapfre Seguros Gerais S.A. in the estimated amount of R$ 133.9 million (R$ 121.9 million as of December 31, 2025);
- Claims for damages related to projects in the estimated amount of R$ 218.5 million;
- Other civil contingencies of R$ 388 million (R$ 334.2 million as of December 31, 2025).

## 18 PENSION PLAN

The Company and its subsidiaries are sponsors of WEG Previdência, which is primarily engaged in supplementing the retirement benefits provided by Brazil's official Social Security system.
The Plan, administered by WEG Previdência, includes the following benefits: monthly income (retirement), supplementary sick pay, disability benefits, survivor benefits, and annual bonus.
The number of participants is 28,189 (27,340 as of June 30, 2025). In the period, the Company and its subsidiaries made contributions totaling R$ 65,412 (R$ 57,914 as of September 30, 2025), recorded in operating expenses in the statement of income.
Based on actuarial calculations annually prepared by independent actuaries, with the aim of determining the net liability between the defined benefit obligation and the fair value of plan assets, according to the procedures of CVM Resolution 110/22 – CPC 33 (R1) (IAS 19) Employee Benefits, post-employment liabilities to be recognized by the Company were not identified.
The assessment of the actuarial report, the assumptions used, and the sensitivity analysis of the present value of the actuarial obligation are presented annually in the Company's financial statements.

## 19 STOCKHOLDERS' EQUITY

**a) Capital**

The Company's capital is R$ 12,504,517 (R$ 12,504,517 as of December 31, 2025), represented by 4,197,317,998 registered book-entry common shares with no par value, all with voting rights, including 1,488,307 treasury shares according to item "c".

**b) Interest on stockholders' equity**

During 2026, the Company declared interest on stockholders' equity in the gross amount of R$ 1,308,082 (net R$ 1,079,168), corresponding to R$ 0.25720 per share, already deducting withholding income tax, according to the following approvals from the Board of Directors:

I. On March 17, 2026, in the gross amount of R$ 420,092 (R$ 338,616 in March 2025), net R$ 346,576 (R$ 289,040 in March 2025) corresponding to R$ 0.08260 per share, already deducting withholding income tax of 17.5% pursuant to paragraph 2, article 9 of Law 9,249/95, except for corporate stockholders that are exempt from said taxation.

II. On June 16, 2026, in the gross amount of R$ 438,146 (R$ 394,642 in June 2025), net R$ 361,470 (R$ 335,446 in June 2025) corresponding to R$ 0.08615 per share, already deducting withholding income tax of 17.5% pursuant to paragraph 2, article 9 of Law 9,249/95, except for corporate stockholders that are exempt from said taxation.

III. On September 15, 2026, in the gross amount of R$ 449,844 (R$ 462,514 in September 2025), net R$ 371,121 (R$ 393,137 in September 2025) corresponding to R$ 0.08845 per share, already deducting withholding income tax of 17.5% pursuant to paragraph 2, article 9 of Law 9,249/95, except for corporate stockholders that are exempt from said taxation.

Interest on stockholders' equity, pursuant to article 37 of the Bylaws and article 9 of Law 9,249/95, will be paid on March 10, 2027.

**c) Treasury shares**

The shares acquired by the Company are held in treasury for use by the beneficiaries of the Company's Long-Term Incentive Plan (ILP Plan), or subsequent cancellation/disposal.
As of September 30, 2026, 181,739 shares were exercised by the beneficiaries of the Company's ILP Plan. The Company holds 1,488,307 shares in treasury, at an average cost of R$ 26.8673 per share totaling R$ 39,987 (R$ 43,579 as of December 31, 2025).

## 20 LONG-TERM INCENTIVE PLAN (ILP PLAN)

The EGM held on June 28, 2016 approved the share-based compensation plan, called Long-Term Incentive Plan (ILP Plan) in favor of its administrators and managers.

**(i) Plan**

The Plan, managed by the Board of Directors, aims to grant shares issued by WEG S.A., characterized by B3 as "WEGE3", to administrators and managers, with the objective of attracting, motivating and retaining them, as well as aligning their interests with the interests of the Company and its stockholders.

For the application of the ILP Plan, and the consequent granting of shares, each year it is an essential condition (trigger) that, in the immediately preceding year, the Company obtain at least the Return on Invested Capital (ROIC), defined by the Board of Directors.

The shares to be granted by the ILP Plan are limited to a maximum of 2% (two percent) of the total amount of shares representing the Company's capital.

The availability of shares granted to participants is established in clauses 7 and 8 of the ILP Plan, which sets out the criteria for determining the amount of shares to be granted and the grace period to be fulfilled.

**(ii) Program**

The Board of Directors approves Long-Term Incentive Programs ("Programs") annually, whereby the participants, the number of shares, the value per share, and other specific rules for each Program will be defined.

**Programs**

The participants in the programs are the officers of the Company and its subsidiaries headquartered in Brazil, excluding the officers of subsidiaries with third-party ownership interest. The share-based compensation depends on the Company reaching a minimum Return on Invested Capital and EBITDA Growth.

**Summary of changes in plan's shares:**

*Number of shares*

| Program | 12/31/2025 | Granted | Exercised | In cash | 09/30/2026 |
|---|---|---|---|---|---|
| 2016 | 46,924 | - | - | - | 46,924 |
| 2017 | 35,862 | - | - | - | 35,862 |
| 2018 | 40,874 | - | (480) | - | 40,394 |
| 2019 | 26,822 | - | (998) | - | 25,824 |
| 2020 | 17,440 | - | (482) | - | 16,958 |
| 2021 | 73,428 | - | (43,643) | - | 29,785 |
| 2022 | 147,137 | - | (56,520) | - | 90,617 |
| 2023 | 260,847 | - | (74,647) | - | 186,200 |
| 2024 | 194,623 | - | (4,969) | - | 189,654 |
| 2025 | - | 298,406 | - | (9,358) | 289,048 |
| **TOTAL** | **843,957** | **298,406** | **(181,739)** | **(9,358)** | **951,266** |

Until September 2026, expenses totaling R$ 11,452 (R$ 9,392 as of September 30, 2025) were recorded under "other operating income (expenses)" in the statement of income for the period as a contra-entry of capital reserve in the stockholders' equity.

The shares exercised until September 30, 2026 amounted to R$ 9,045 (R$ 11,884 as of September 30, 2025), and R$ 8,301 (R$ 10,570 as of September 30, 2025) was recorded under "Capital reserve" in stockholders' equity, and R$ 743 (R$ 1,315 as of September 30, 2025) related to supplement to the provisioned amount was recorded under "Other operating income (expenses)"

## 21 NET REVENUE

| | CONSOLIDATED | |
|---|---|---|
| **BREAKDOWN OF NET REVENUE** | **09/30/2026** | **09/30/2025** |
| **Gross revenue** | **33,921,029** | **34,207,558** |
| Domestic market | 14,430,122 | 15,337,647 |
| Foreign market | 19,490,907 | 18,869,911 |
| **Deductions** | **(3,448,352)** | **(3,650,238)** |
| Taxes | (2,925,100) | (2,813,999) |
| Returns/ rebates | (523,252) | (836,239) |
| **Net revenue** | **30,472,677** | **30,557,320** |
| **Domestic market** | **11,618,438** | **12,617,019** |
| **Foreign market** | **18,854,239** | **17,940,301** |
| North America | 9,815,727 | 8,816,175 |
| South and Central America | 1,429,250 | 1,568,941 |
| Europe | 4,345,476 | 4,402,320 |
| Africa | 1,073,515 | 993,309 |
| Asia-Pacific | 2,190,271 | 2,159,556 |

## 22 CONSTRUCTION CONTRACTS

Revenues and costs from construction contracts are recognized according to the execution of each project under the percentage of costs incurred method, considering the legal possibility of demanding payment by the customer or for the delivery of the product to the customer (transfer of control).

| | CONSOLIDATED | |
|---|---|---|
| | **09/30/2026** | **09/30/2025** |
| Net revenue recognized | 3,686,830 | 4,468,517 |
| Costs incurred | (2,710,906) | (3,368,057) |
| | **09/30/2026** | **12/31/2025** |
| Advances received | 1,856,898 | 1,304,965 |

## 23 OPERATING EXPENSES BY TYPE AND FUNCTION

| | CONSOLIDATED | |
|---|---|---|
| | **09/30/2026** | **09/30/2025** |
| **TYPE OF EXPENSE** | **(24,573,603)** | **(24,548,013)** |
| Depreciation, amortization and depletion | (772,679) | (705,858) |
| Personnel expenses | (6,246,897) | (5,729,888) |
| Raw materials and use and consumption material | (13,419,453) | (13,780,281) |
| Freight insurance expenses | (838,447) | (870,051) |
| Maintenance of machinery, equipment, buildings and improvements | (372,931) | (378,137) |
| Electric power expenses | (202,892) | (188,280) |
| Profit sharing - employees | (507,407) | (588,123) |
| Other expenses | (2,212,897) | (2,307,395) |
| **FUNCTION OF THE EXPENSE** | **(24,573,603)** | **(24,548,013)** |
| Cost of products sold and services rendered | (20,533,793) | (20,357,171) |
| Selling expenses | (2,501,797) | (2,492,919) |
| General and administrative expenses | (1,226,042) | (1,120,828) |
| Other operating income (expenses) | (311,971) | (577,095) |

## 24 OTHER OPERATING INCOME (EXPENSES)

The amounts recorded refer to profit sharing, reversal/provision for tax lawsuits, and others, as shown below:

| | CONSOLIDATED | |
|---|---|---|
| | 09/30/2026 | 09/30/2025 |
| **OTHER OPERATING INCOME** | **381,991** | **196,705** |
| Reversal of provision for profit sharing - prior year | 93,254 | 51,959 |
| Other | 288,737 | 144,746 |
| **OTHER OPERATING EXPENSES** | **(693,962)** | **(773,800)** |
| Profit sharing - employees | (507,407) | (588,123) |
| Administrators' bonus | (101,442) | (109,695) |
| Share-based plan | (12,195) | (10,707) |
| Capital loss/gain on investments | 11,979 | 24,109 |
| Other | (84,897) | (89,384 |
| **TOTAL NET** | **(311,971)** | **(577,095)** |

## 25 NET FINANCIAL INCOME (EXPENSES)

| | PARENT COMPANY | | CONSOLIDATED | |
|---|---|---|---|---|
| | 09/30/2026 | 09/30/2025 | 09/30/2026 | 09/30/2025 |
| **FINANCIAL INCOME** | **142,460** | **136,561** | **1,359,481** | **1,969,055** |
| **Yield from interest earning bank deposits** | **139,101** | **134,321** | **447,280** | **413,956** |
| **Exchange rate changes** | **-** | **-** | **603,392** | **1,077,383** |
| Suppliers | - | - | 28,421 | 48,938 |
| Customers | - | - | 361,683 | 93,406 |
| Loans | - | - | 80,105 | 170,020 |
| Other | - | - | 133,183 | 765,019 |
| **Derivatives** | **-** | **-** | **177,871** | **312,390** |
| **PROEX – Interest rate equalization** | **-** | **-** | **47,807** | **52,391** |
| **Other income** | **3,359** | **2,240** | **83,131** | **112,935** |
| **FINANCIAL EXPENSES** | **(131,153)** | **(119,724)** | **(1,272,110)** | **(1,887,992)** |
| **Interest on loans and financing** | **-** | **-** | **(233,154)** | **(98,744)** |
| **Exchange rate changes** | **(352)** | **(352)** | **(697,044)** | **(1,254,012)** |
| Suppliers | - | - | (63,491) | (55,187) |
| Customers | - | - | (409,589) | (291,239) |
| Loans | - | - | (57,059) | (99,821) |
| Other | (352) | (352) | (166,905) | (807,765) |
| **PIS/COFINS on interest on stockholders' equity** | **(122,379)** | **(111,469)** | **(122,379)** | **(111,469)** |
| **PIS/COFINS on financial income** | **(6,624)** | **(6,349)** | **(21,027)** | **(19,692)** |
| **Derivatives** | **-** | **-** | **(72,421)** | **(261,956)** |
| **Other expenses** | **(1,798)** | **(1,554)** | **(126,085)** | **(142,119)** |
| **NET FINANCIAL INCOME (EXPENSES)** | **11,307** | **16,837** | **87,371** | **81,063** |

## 26 PROVISION FOR INCOME TAX AND SOCIAL CONTRIBUTION

The Company and its subsidiaries in Brazil calculate income tax and social contribution according to the "taxable income" method, except for WEG Administradora de Bens Ltda., which calculates said taxes according to the "presumed profit" method. The provision for income tax was formed at the rate of 15% plus a surcharge of 10% and social contribution at the rate of 9%. The taxes of subsidiaries abroad are recorded pursuant to each country's legislation.

| **Reconciliation of income tax and social contribution:** | PARENT COMPANY | | CONSOLIDATED | |
|---|---|---|---|---|
| | 09/30/2026 | 09/30/2025 | 09/30/2026 | 09/30/2025 |
| Income before income taxes | 4,683,911 | 4,792,867 | 5,975,291 | 6,083,237 |
| **Nominal rate** | **34%** | **34%** | **34%** | **34%** |
| IRPJ and CSLL calculated at nominal rate | (1,592,530) | (1,629,575) | (2,031,599) | (2,068,301) |
| **Adjustments for calculation of effective income tax and social contribution:** | | | | |
| Income (loss) from investments in subsidiaries | 1,596,613 | 1,630,011 | (3,792) | (2,425) |
| Difference in tax rates on earnings abroad | - | - | 362,637 | 381,766 |
| Tax incentives | - | - | 229,971 | 244,921 |
| Interest on stockholders' equity | (5,079) | (3,161) | 444,748 | 407,837 |
| Other adjustments | (1,873) | (1,685) | 11,660 | 27,561 |
| **IRPJ and CSLL on income (loss)** | **(2,869)** | **(4,410)** | **(986,375)** | **(1,008,641)** |
| Current tax | (4,865) | (3,169) | (1,032,260) | (989,959) |
| Deferred tax | 1,996 | (1,241) | 45,885 | (18,682) |
| **Effective rate - %** | **0.06%** | **0.09%** | **16.51%** | **16.58%** |

## 27 INSURANCE COVERAGE

The Company and its subsidiaries have a Worldwide Insurance Program (WIP), within which we highlight the global policies implemented, including: Shipping (Exports, Imports, and Domestic), General Civil Liability and Products, Civil Liability - Directors and Officers (D&O), Operating/Property Risk, Environmental Pollution, Performance Bond, and Engineering Risk (Construction Work, Installation, Assembly and Commissioning).
Insurance policies are issued only with top-tier multinational insurance companies.
Below is the Maximum Indemnity Limit (MIL) of the policies that comprise the WIP:

| Policy | Maximum Indemnity Limit | Expiration date |
|---|---|---|
| Operating risks (property) | US$ 85 million | 09/30/2027 |
| Loss of profits | US$ 25 million (for Paint companies and new acquisitions of the last 12 months with a six-month indemnity period) | 09/30/2027 |
| General civil liability | US$ 10 million | 04/12/2028 |
| Civil liability – products | US$ 40 million | 04/12/2028 |
| National transport | R$ 12 million per shipment/accumulation/voyage | 11/01/2026 |
| International transport - export/import | US$ 9 million per shipment/accumulation/voyage | 11/01/2026 |
| Environmental pollution | US$ 15 million | 09/12/2028 |
| Contractual guarantee | As provided for in the contract | According to the agreement/delivery |
| Engineering risk – installation and assembly | According to the value at risk of the supply | According to the work/supply schedule |
| Administrators' civil liability (D&O) | US$ 30 million | 09/12/2027 |

## 28 FINANCIAL INSTRUMENTS - CONSOLIDATED

The Company and its subsidiaries valued their financial instruments (including derivatives) recorded in the Interim Financial Statements, reporting the following amounts:

| | BOOK VALUE | |
|---|---|---|
| | 09/30/2026 | 12/31/2025 |
| **Cash and cash equivalents** | **5,484,016** | **6,296,498** |
| **Cash and banks** | **926,167** | **2,040,959** |
| **Interest earning bank deposits** | **4,557,849** | **4,255,539** |
| - In local currency | 2,598,293 | 2,466,038 |
| - In foreign currency | 1,959,556 | 1,789,501 |
| **Interest earning bank deposits** | **867,186** | **997,630** |
| - In local currency | 855,263 | 983,180 |
| - In foreign currency | 11,923 | 14,450 |
| **Derivatives** | **24,686** | **25,146** |
| - Non-Deliverable Forwards - NDF | 14,090 | 12,175 |
| - Designated as Hedge accounting | 10,596 | 12,971 |
| **Customers** | **8,628,846** | **7,875,318** |
| **Total assets** | **15,004,734** | **16,176,985** |
| | | |
| **Suppliers** | **3,316,069** | **2,789,346** |
| **Loans and financing** | **3,754,445** | **4,590,822** |
| - In local currency | 1,083,861 | 1,866,809 |
| - In foreign currency | 2,670,584 | 2,724,013 |
| **Derivatives** | **81,441** | **76,442** |
| - Non-Deliverable Forwards - NDF | 11,407 | 11,363 |
| - Designated as Hedge accounting | 70,034 | 65,079 |
| **Total liabilities** | **7,151,955** | **9,369,862** |

All financial instruments recognized in the consolidated Interim Financial Statements at book value, which are materially similar to the amounts measured at fair value.

**Fair value hierarchy**
All financial instruments were fully classified at level 2 of the fair value hierarchy.

**Categories of financial instruments**
All financial instruments were classified as amortized cost, except for derivatives, which were classified as fair value through profit or loss.

### 28.1 Risk factors

The risk factors of financial instruments are basically related to the following:

**a) Credit risk**

This risk arises from the possibility of subsidiaries not recovering amounts from sales or credits held with financial institutions generated by interest earning bank deposits and by deposits into checking accounts. To mitigate the risk derived from sales operations, the Company's subsidiaries analyze their customers' economic and financial condition, defining a credit limit, and constantly monitoring their debt balance. As for their interest earning bank deposits, the Company and its subsidiaries invest in low credit risk institutions. The maximum exposure to credit risk is the book values of the assets presented in the table above, in addition to R$ 8,628,846 classified as trade accounts receivable. The Company believes that for the assets derived from trade accounts receivable, there is a high risk of loss of R$ 182,290 and an average risk of loss of R$ 34,584, considering the internal valuations performed under the perspective of the risk of non-receipt of these assets.

**b) Foreign currency risks**

The Company and its subsidiaries export and import goods in different currencies, and manage and monitor foreign exchange exposure, seeking to balance their financial assets and liabilities within the limits established by Management.

The short/long (net) exchange exposure limit may be equivalent to up to one month's worth of exports in foreign currencies, as defined by the Company's Board of Directors.

As of September 30, 2026, the Company and its subsidiaries in Brazil carried out exports totaling US$ 976.57 million (US$ 853 million as of September 30, 2025), representing a natural hedge for part of the indebtedness and other costs pegged to other currencies, mainly in US dollars.

**c) Debt charge risks**

These risks arise from the possibility of subsidiaries incurring losses due to fluctuations in interest rates or other debt indexes that might increase their financial expenses on loans and financing obtained in the market or decrease the financial income from subsidiaries' interest earning bank deposits. The Company and its subsidiaries continuously monitor market interest rates to assess the possible need to protect against the risk of volatility in these rates.

**d) Liquidity risk**

It is the risk of the Company not having sufficient funds to honor its financial commitments due to a time or volume mismatch between foreseen receipts and payments. The table below summarizes the contractual obligations that may impact the Company's liquidity:

| Contractual obligations | ≤1 year | 1-5 years | >5 years | Total at 09/30/2026 |
|---|---|---|---|---|
| Loans and financing | 1,917,755 | 1,733,916 | 102,774 | 3,754,445 |
| Derivatives | 22,200 | 59,241 | - | 81,441 |
| **Total liabilities** | **1,939,955** | **1,793,157** | **102,774** | **3,835,886** |

## 28.2 Derivative financial instruments

The Company and its subsidiaries have the following operations with derivative financial instruments:

| Operation | Currency | Notional value | Purpose (hedge) |
|---|---|---|---|
| Non-Deliverable Forwards NDF | USD/MXN | 26,000 | Fluctuation in foreign exchange rates in exports |
| | USD/COP | 13,500 | |
| | USD/PEN | 7,500 | |
| | EUR/INR | 775 | |
| | USD/INR | 2,506 | |
| | EUR/CNY | 17,500 | |
| | USD/CNY | 24,850 | |
| | AUD/CNY | 1,000 | |
| | EUR/USD | 22,050 | |
| | USD/BRL | 172,000 | |
| | EUR/BRL | 76,500 | |
| | USD/ZAR | 9,500 | Fluctuation in foreign exchange rates in imports |

The management of the Company and its subsidiaries maintains an ongoing monitoring of derivative financial instruments through internal controls.

The sensitivity analysis table (item 28.3) should be read together with the other financial assets and liabilities expressed in foreign currency existing on September 30, 2026, since the effect of the estimated impacts of exchange rates on NDFs and SWAPs presented will be offset, if effective, in whole or in part, against the fluctuations on all assets and liabilities.

Management defined that, for the probable scenario (market value), the exchange rates used for the mark-to-market of financial instruments (valid as of September 30, 2026) should be considered. These rates represent the best estimate for the future behavior of their prices, and represent the value at which the positions could be liquidated upon maturity.

The Company and its subsidiaries made the accounting record based on their market price on September 30, 2026 at fair value and on an accrual basis. These operations had a net positive impact of R$ 105,450 (positive impact of R$ 50,434 as of September 30, 2025), which was recognized as financial income (expenses). As of September 30, 2026, the Company and its subsidiaries do not have margins pledged as a collateral for outstanding derivative financial instruments.

**Derivative financial instruments for hedge accounting**

The Company formally assigned its transactions subject to hedge accounting to derivative financial instruments used to hedge the purchase of inputs and expenses denominated in foreign currency by documenting:

- Date of designation and identification of hedge relationship;
- Description of the purpose of the hedging and risk management strategy;
- Statement of compliance of hedge and risk management;
- Description and identification of the derivative instrument and the hedged item;
- Description of covered risks and excluded risks;
- Description of actual hedge effectiveness assessment methods;
- Frequency of assessment of prospective effectiveness; and
- Description of hedge accounting policy.

The Company and its subsidiaries have the following operations with derivative financial instruments for hedge accounting:

| Operation | Currency | Notional value | Purpose (hedge) |
|---|---|---|---|
| Non-Deliverable Forwards NDF | USD/BRL | 12,826 | Fluctuation in foreign exchange rates in imports |
| | EUR/BRL | 22,271 | |
| | EUR/INR | 1,462 | |
| | USD/INR | 174 | |
| | USD | 20,621 | Fluctuation in copper quote rates |
| | NZD/EUR | 1,000 | Fluctuation in foreign exchange rates in financing |
| | USD/EUR | 1,400 | |
| | AUD/EUR | 1,000 | |
| SWAP | BRL | 628,000 | Fluctuation in interest rates in financing |
| | CNH | 264,089 | Fluctuation in interest and foreign exchange rates in financing |
| | USD | 260,000 | |

The Company and its subsidiaries made the accounting record based on the fair value as of September 30, 2026 and on an accrual basis. The accumulated amount net of taxes recorded as other comprehensive income in stockholders' equity is negative R$ 24,072 (positive R$ 3,727 as of December 31, 2025).

## 28.3 Sensitivity analysis

The tables below present the “cash and expense” effects on the earnings from financial instruments in each of the scenarios.

**a) Non-deliverable forwards (NDF) operations:**

| Operation | Risk | Currency/ quotation | Notional value ('000) | Market value at 09/30/2026 | | Possible scenario 25% | | Remote scenario 50% | |
|---|---|---|---|---|---|---|---|---|---|
| | | | | Quotation | R$'000 | Quotation | R$'000 | Quotation | R$'000 |
| Non-Deliverable Forwards – NDF | USD increase | USD/MXN | 26,000 | 19.6500 | (4,683) | 24.5859 | (52,955) | 29.4938 | (89,574) |
| | USD decrease | USD/ZAR | 9,500 | 16.4696 | 188 | 12.3522 | (12,145) | 8.2348 | (24,478) |
| | USD increase | USD/COP | 13,500 | 3,127.1500 | (2,132) | 3,908.9400 | (14,333) | 4,690.7200 | (30,797) |
| | USD increase | USD/PEN | 7,500 | 3.4341 | (430) | 4.2927 | (10,152) | 5.1512 | (19,875) |
| | EUR increase | EUR/INR | 775 | 109.1294 | (6) | 136.4117 | (1,149) | 163.6941 | (2,292) |
| | USD increase | USD/INR | 2,506 | 95.9200 | (8) | 119.9042 | (3,257) | 143.8851 | (6,507) |
| | EUR increase | EUR/CNY | 17,500 | 7.6120 | 1,597 | 9.5150 | (24,139) | 11.4180 | (49,872) |
| | USD increase | USD/CNY | 24,850 | 6.7045 | 160 | 8.0451 | (30,760) | 9.6541 | (61,655) |
| | AUD increase | AUD/CNY | 1,000 | 4.6690 | - | 5.8363 | (902) | 7.0035 | (1,804) |
| | EUR increase | EUR/USD | 22,050 | 1.1355 | 2,460 | 1.4194 | (27,944) | 1.7033 | (55,889) |
| | USD increase | USD/BRL | 172,000 | 5.1903 | (1,195) | 6.4878 | (224,376) | 7.7854 | (447,558) |
| | EUR increase | EUR/BRL | 76,500 | 5.8963 | 6,732 | 7.3704 | (106,035) | 8.8445 | (218,801) |
| | **TOTAL** | | | | **2,683** | | | | |

## b) Hedge accounting operations:

| Operation | Risk | Currency/ quotation | Notional value ('000) | Market value at 09/30/2026 | | Possible scenario 25% | | Remote scenario 50% | |
|---|---|---|---|---|---|---|---|---|---|
| | | | | Quotation/Rate | R$'000 | Quotation/Rate | R$'000 | Quotation/Rate | R$'000 |
| NDF | USD decrease | USD/BRL | 12,826 | 5.2059 | 34 | 3.9044 | (16,659) | 2.6029 | (33,351) |
| | EUR decrease | EUR/BRL | 22,271 | 6.6594 | (8,324) | 4.9945 | (45,402) | 3.3297 | (82,480) |
| | NZD increase | EUR/NZD | 1,000 | 2.0131 | (42) | 1.5098 | (1,015) | 1.0065 | (2,962) |
| | USD increase | USD/EUR | 1,400 | 1.1885 | (123) | 0.8914 | (2,431) | 0.5942 | (7,047) |
| | AUD increase | EUR/AUD | 1,000 | 1.6615 | 35 | 1.2461 | (1,144) | 0.8307 | (3,502) |
| | EUR decrease | EUR/INR | 1,462 | 110.4206 | (146) | 82.8154 | (2,329) | 55.2103 | (4,511) |
| | USD decrease | USD/INR | 174 | 97.0100 | 4 | 72.7541 | (223) | 48.5027 | (451) |
| | Copper decrease | USD | 20,621 | 14,408.14 | 8,358 | 10,806.00 | (20,459) | 7,204.00 | (49,261) |
| | **TOTAL** | | | | **(204)** | | | | |
| SWAP | CDI and USD decrease | USD | 260,000 | 13.44%<br>5.1809 | (59,241) | 10.08%<br>3.8857 | (291,212) | 6.72%<br>2.5905 | (349,065) |
| | CDI and HKD decrease | CNH | 264,089 | 13.90%<br>0.7722 | 985 | 10.43%<br>0.5800 | (46,023) | 6.95%<br>0.3900 | (93,033) |
| | CDI decrease | BRL | 628,000 | 13.49% | (978) | 8.18% | (158,364) | 6.38% | (315,747) |
| | **TOTAL** | | | | **(59,234)** | | | | |

## c) Loan and financing transactions:

### (i) Exchange rate changes:

| Operation | Risk | Currency/ quotation | Notional value ('000) | Amount at 09/30/2026 | | Possible scenario 25% | | Remote scenario 50% | |
|---|---|---|---|---|---|---|---|---|---|
| | | | | Quotation | R$'000 | Quotation | R$'000 | Quotation | R$'000 |
| NCE ACC EXIM PPE | USD increase | USD/BRL | 125,000 | 5.1803 | 889,966 | 6.4754 | (80,544) | 7.7705 | (81,340) |
| | USD increase | USD/BRL | 40,000 | 5.1803 | 208,418 | 6.4754 | (50,597) | 7.7705 | (102,400) |
| | USD increase | USD/BRL | 50,000 | 5.1803 | 262,228 | 6.4754 | (61,541) | 7.7705 | (126,295) |
| | Renminbi increase | CNH/BRL | 39,000 | 0.7720 | 204,561 | 0.9650 | (164,146) | 1.1580 | (170,882) |
| | **TOTAL** | | | | **1,565,173** | | | | |

### (ii) Interest:

| Operation | Risk | Currency/ quotation | Notional value ('000) | Amount at 09/30/2026 | | Possible scenario 25% | | Remote scenario 50% | |
|---|---|---|---|---|---|---|---|---|---|
| | | | | Rate | R$'000 | Rate | R$'000 | Rate | R$'000 |
| Working capital | EURIBOR increase | EUR | 100,000 | 2.05% | 591,099 | 2.56% | (248) | 3.08% | (499) |
| | TR increase | BRL | 408,416 | 2.02% | 409,113 | 2.53% | (2,066) | 3.79% | (7,231) |
| | IPCA increase | BRL | 528,000 | 4.22% | 533,510 | 5.28% | (445) | 6.33% | (909) |
| | CDI increase | BRL | 17,500 | 15.03% | 18,683 | 19.00% | (742) | 23.00% | (1,490) |
| | **TOTAL** | | | | **1,552,405** | | | | |

## 29 GOVERNMENT GRANTS AND ASSISTANCE

The Company and its subsidiaries obtained grants in the amount of R$ 231,349 (R$ 240,118 as of September 30, 2025) deriving from tax incentives, recognized in the income (loss) for the period:

| | CONSOLIDATED | |
|---|---|---|
| | 09/30/2026 | 09/30/2025 |
| **Total government grants and assistance** | **231,349** | **240,115** |
| **a) WEG Linhares Equipamentos Elétricos S.A.** | **95,932** | **88,198** |
| - ICMS stimulus credit | 61,067 | 53,374 |
| - Decrease in IRPJ | 34,852 | 34,806 |
| - Municipal incentives | 12 | 18 |
| **b) WEG Drives & Controls – Automação Ltda.** | **80,157** | **98,174** |
| - ICMS stimulus credit | 80,157 | 98,174 |
| **c) WEG Equipamentos e Logística Ltda.** | **25,571** | **21,215** |
| - ICMS stimulus credit | 25,571 | 21,215 |
| **d) WEG Equipamentos Elétricos S.A.** | **21,344** | **17,571** |
| - ICMS stimulus credit | 11,709 | 8,508 |
| - PRODEC | 9,579 | 7,969 |
| - Municipal incentives | 56 | 1,094 |
| **e) WEG Amazônia S.A.** | **1,297** | **8,902** |
| - Decrease in IRPJ | 1,164 | 8,116 |
| - ICMS stimulus credit | 133 | 786 |
| **f) V2 Tecnologia Ltda.** | **1,001** | **2,633** |
| - ICMS stimulus credit | 1,001 | 2,633 |
| **g) WEG Turbinas Ltda.** | - | **207** |
| - ICMS stimulus credit | - | 207 |
| **h) Weg Tintas Ltda** | **3,485** | **1,970** |
| - PRODEC | 3,485 | 1,970 |
| **i) Reivax Automação e Controle Ltda** | **2,562** | **1,245** |
| - ICMS stimulus credit | 2,562 | 1,245 |

There are no contingencies linked to these grants, and all conditions for obtaining government grants have been met.

## 30 SEGMENT INFORMATION

| | Brazil | | | | Abroad | | Eliminations and adjustments | | Consolidated | |
|---|---|---|---|---|---|---|---|---|---|---|
| | Industry | | Energy | | | | | | | |
| | 09/30/2026 | 09/30/2025 | 09/30/2026 | 09/30/2025 | 09/30/2026 | 09/30/2025 | 09/30/2026 | 09/30/2025 | 09/30/2026 | 09/30/2025 |
| Revenue from sales of goods and/ or services | 12,556,990 | 13,499,653 | 5,053,164 | 4,810,642 | 27,734,572 | 26,213,972 | (14,872,049) | (13,966,947) | 30,472,677 | 30,557,320 |
| Income (loss) before income taxes | 6,775,483 | 6,701,788 | 3,068,986 | 3,598,966 | 5,635,191 | 5,486,790 | (9,504,369) | (9,704,307) | 5,975,291 | 6,083,237 |
| Depreciation/ amortization/ depletion | 238,327 | 210,256 | 88,268 | 82,075 | 449,657 | 417,622 | (3,573) | (4,095) | 772,679 | 705,858 |
| | 09/30/2026 | 12/31/2025 | 09/30/2026 | 12/31/2025 | 09/30/2026 | 12/31/2025 | 09/30/2026 | 12/31/2025 | 09/30/2026 | 12/31/2025 |
| Identifiable assets | 11,103,737 | 10,164,343 | 6,909,318 | 5,752,099 | 28,558,463 | 25,968,744 | (9,296,404) | (8,568,091) | 37,275,114 | 33,317,095 |
| Identifiable liabilities | 4,480,452 | 5,141,452 | 3,382,784 | 3,818,195 | 16,528,990 | 14,801,491 | (8,664,219) | (7,986,908) | 15,728,007 | 15,774,230 |

**Industry:** Low, medium and high voltage electric motors, gearboxes, drives & controls, industrial automation systems and services, solar generation, solutions for electric mobility, for industry 4.0, electrical infrastructure for civil construction and maintenance services, single-phase motors for durable consumer goods, such as washing machines, air conditioners, water pumps, among others, liquid paints, powder paints and electrical insulating varnishes.

**Energy:** Electric generators, alternators, wind turbines, hydraulic and thermal steam turbines (biomass), substations, transformers, measuring instruments, control panels and systems integration services.

**Abroad:** This consists of operations carried out through subsidiaries located in different countries.

The eliminations and adjustments column includes the eliminations applicable to the Company in the context of the consolidated financial information.
All operating assets and liabilities are presented as identifiable assets and liabilities.
Segment information is reported consistently with managerial reports used by Management to evaluate the performance of each of Company's segment.

## 31 EARNINGS PER SHARE

**a) Basic**

Earnings per share are basically calculated by dividing net income for the period attributed to holders of the parent company's common shares by the weighted average number of common shares available during the period.

| | 09/30/2026 | 09/30/2025 |
|---|---|---|
| Income attributable to controlling stockholders | 4,681,042 | 4,788,457 |
| Weighted average number of common shares held by stockholders (shares/thousand) | 4,195,830 | 4,195,690 |
| Basic earnings per share (R$) | 1.11564 | 1.1412 |

**b) Diluted**

Net earnings per share are calculated by dividing net income attributable to the Parent Company's common shareholders by the weighted average number of common shares available in the period plus the weighted average number of common shares that would be issued upon conversion of stock option plans and Long-Term Incentive (ILP Plan).

| | 09/30/2026 | 09/30/2025 |
|---|---|---|
| Income attributable to controlling stockholders | 4,681,042 | 4,788,457 |
| Weighted average number of potentially dilutive common shares held by stockholders (shares/thousand) | 4,196,781 | 4,196,542 |
| Diluted earnings per share – R$ | 1.11539 | 1.1410 |

**Board of Directors**
Décio da Silva - Chairman
Nildemar Secches - Vice Chairman
Dan Ioschpe
Harry Schmelzer Junior
Martin Werninghaus
Sérgio Luiz Silva Schwartz
Tânia Conte Cosentino

**Statutory Audit Committee**
Tânia Conte Cosentino - Coordinator
Vanderlei Dominguez da Rosa
Estela Maris Vieira de Souza

**Executive Board**
Alberto Yoshikazu Kuba - Chief Executive Officer
Anderson Fernandes – Vice-President of the International Division
André Luis Rodrigues – Administrative and Financial Vice-President
André Menegueti Salgueiro - Chief Finance and Investor Relations Officer
Carlos Diether Prinz – Vice-President of Transmission and Distribution
Carlos José Bastos Grillo – Vice-President of Technology
Daniel Marteleto Godinho – Vice-President of Sustainability and Institutional Relations
João Paulo Gualberto da Silva – Vice-President of Energy
Juliano Saldanha Vargas – Vice-President of Human Resources
Julio Cesar Ramires – Vice-President of Commercial Motors
Manfred Peter Johann – Vice-President of Automation
Rodrigo Fumo Fernandes – Vice-President of Industrial Motors

**Accountant**
Marcelo Peters
CRC/SC 039928/O-0

**Opinions and Statements / Special Review Report – Unqualified**

To the Shareholders, Board members and Administrators of WEG S.A.
Jaraguá do Sul – SC

Introduction
We have reviewed the interim individual and consolidated financial statements of WEG S.A. ("Company") contained in the Quarterly Information (ITR) Form for the quarter ended September 30th, 2026, which comprise the balance sheet as of September 30, 2026 and related statements of income and of comprehensive income for the three and nine-month period then ended, and of changes in shareholders' equity and of cash flows for the nine-month period then ended, including the explanatory notes.

The Company's Management is responsible for the preparation of the individual and consolidated interim financial statements in accordance with CPC 21(R1) and International Standard IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board (IASB), as well as for the presentation of this information in a manner consistent with the standards issued by the Brazilian Securities and Exchange Commission (CVM), applicable to the preparation of the Quarterly Information (ITR). Our responsibility is to express a conclusion on these interim financial statements based on our review.

Scope of the review
Our review was carried out in accordance with the Brazilian and international review standards for interim information (NBC TR 2410 – Review of Interim Financial Information Performed by the Independent Auditor of the Entity and ISRE 2410 – Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim information consists in asking questions, chiefly to the persons in charge of financial and accounting affairs, and in applying analytical procedures and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Brazilian and International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion on the individual and consolidated interim information
Based on our review, we are not aware of any facts that would lead us to believe that the individual and consolidated interim financial statements included in the quarterly information referred to above was not prepared, in all material respects, in accordance with CPC 21 (R1) and IAS 34, applicable to the preparation of Quarterly Information - ITR, and presented in a manner consistent with the standards issued by the Brazilian Securities and Exchange Commission.

Other matters - Statements of added value
The aforementioned quarterly information includes the individual and consolidated statements of added value for the nine-month period ended September 30th, 2026, prepared under responsibility of Company's Management, and presented as supplementary information for IAS 34 purposes. These statements have been subject to review procedures performed in conjunction with the review of the quarterly information, in order to determine whether they are reconciled with the interim financial information and book records, as applicable, and whether their form and content are in accordance with the criteria defined in Technical Pronouncement CPC 09 – Statement of Added Value. Based on our review, we are not aware of any facts that may lead us to believe that those statements of added value have not been prepared, in all material respects, in accordance with the criteria set forth in this Standard and consistently with respect to the individual and consolidated interim financial statements taken as a whole.

Audit and review of prior year figures
The Quarterly Information (ITR) referred to in the first paragraph includes financial statements related to the income, changes in shareholders' equity cash flows and added value statements for the quarter ended September 30th, 2025, obtained from the Quarterly Information (ITR) for that quarter, as well as the balance sheets as of December 31, 2025, obtained from the financial statements as of December 31, 2025, presented for comparative purposes. The review of the Quarterly Information (ITR) for the quarter ended September 30th, 2025 and the audit of the financial statements for the year ended December 31, 2025 were conducted under the responsibility of other independent auditors, who issued review and audit reports dated October 21, 2025 and February 24, 2026, respectively, without qualifications.

Florianópolis, October 20th, 2026.
PricewaterhouseCoopers Auditores Independentes Ltda.
CRC 2SC000160/F-5

Leandro Sidney Camilo da Costa
Accountant CRC 1SP236051/O-7

**Opinions and Statements / Statement of the Executive Officers on the Financial Statements**

By this document, the Chief Executive Officer and other Directors of WEG S.A., a publicly-held company headquartered at Avenida Prefeito Waldemar Grubba, nº 3300, enrolled with EIN 84.429.695/0001-11, for purposes of the items V and VI of §1 of Article 27 of CVM Resolution 80, dated March 29, 2022, hereby declare that: reviewed, discussed and agreed with the interim financial statements of WEG S.A. and Consolidated as of September 30 2026.

Jaraguá do Sul (SC), October 20th, 2026.

Alberto Yoshikazu Kuba - Chief Executive Officer
Anderson Fernandes – Vice-President of the International Division
André Luis Rodrigues – Administrative and Financial Vice-President
André Menegueti Salgueiro - Chief Finance and Investor Relations Officer
Carlos Diether Prinz – Vice-President of Transmission and Distribution
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Julio Cesar Ramires – Vice-President of Commercial Motors
Manfred Peter Johann – Vice-President of Automation
Rodrigo Fumo Fernandes – Vice-President of Industrial Motors

**Opinions and Statements / Statement of the Directors on Independent Auditor's Report**

By this document, the Chief Executive Officer and other Directors of WEG S.A., a publicly-held company headquartered at Avenida Prefeito Waldemar Grubba, nº 3300, enrolled with EIN 84.429.695/0001-11, for purposes of the items V and VI of §1 of Article 27 of CVM Resolution 80, dated March 29, 2022, hereby declare that: reviewed, discussed and agreed with the opinions expressed in the report of PricewaterhouseCoopers Auditores Independentes Ltda. dated October 20th, 2026, relating to the interim financial statements of WEG S.A. and Consolidated as of September 30, 2026.

Jaraguá do Sul (SC), October 20th, 2026.

Alberto Yoshikazu Kuba - Chief Executive Officer
Anderson Fernandes – Vice-President of the International Division
André Luis Rodrigues – Administrative and Financial Vice-President
André Menegueti Salgueiro - Chief Finance and Investor Relations Officer
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