

Apresentação dos Resultados 3T26

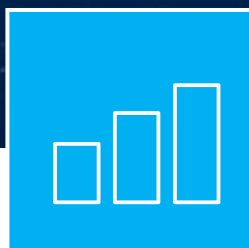


Exoneração de Responsabilidade

Este é um documento de apoio para a teleconferência de resultados da WEG S.A. Quaisquer previsões contidas neste documento ou eventuais declarações que possam ser feitas durante a teleconferência acerca de eventos futuros, à perspectiva dos negócios, às projeções e metas operacionais e financeiras e ao potencial de crescimento futuro da WEG constituem-se em meras crenças e expectativas da administração da WEG, baseadas nas informações atualmente disponíveis.

Estas declarações envolvem riscos e incertezas e, portanto, dependem de circunstâncias que podem ou não ocorrer. Investidores devem compreender que condições econômicas gerais, da indústria e outros fatores operacionais podem afetar o desempenho futuro da WEG e conduzir a resultados que diferem, materialmente, daqueles expressos em tais considerações futuras.

Destques 3T26



R\$ 10,9 bi

Receita Operacional Líquida

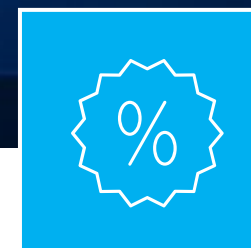
5,7%
vs. 3T25



R\$ 2,3 bi

EBITDA
Margem EBITDA 21,6%

3,1%
vs. 3T25

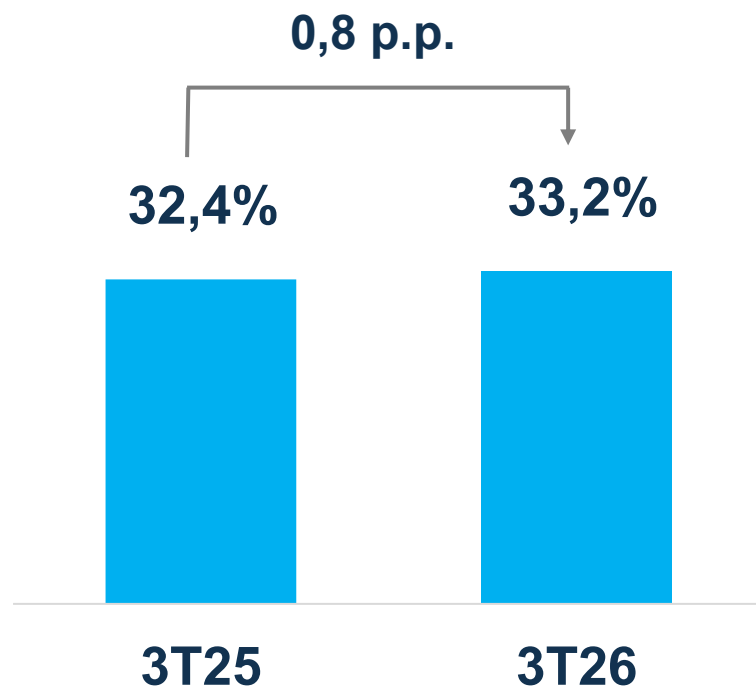


33,2%

ROIC

0,8 p.p.
vs. 3T25

Retorno Sobre o Capital Investido



Lucro Operacional
após impostos ⁽¹⁾

-2,5%
vs. 3T25



Capital Investido ⁽²⁾

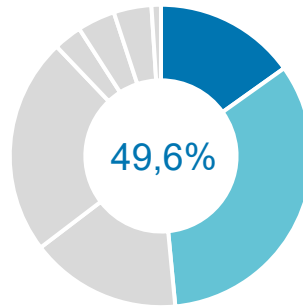
-4,9%
vs. 3T25

(1) Acumulado dos últimos 12 meses

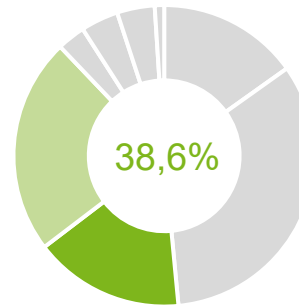
(2) Média dos últimos 4 trimestres

Desempenho das Áreas de Negócios no 3T26

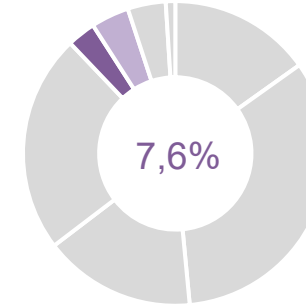
Equipamentos
Eletroeletrônicos Industriais



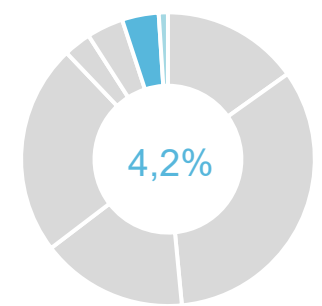
Geração, Transmissão e
Distribuição de Energia (GTD)



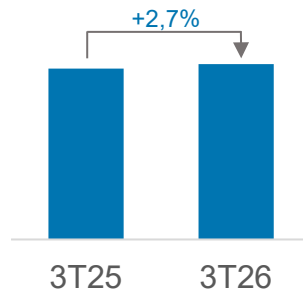
Motores Comerciais e
Appliance



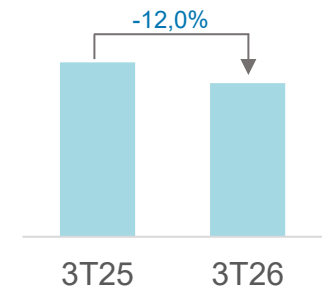
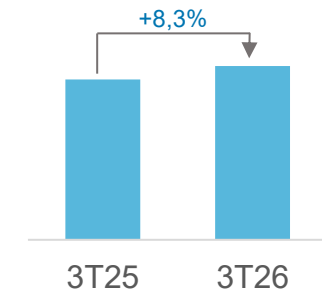
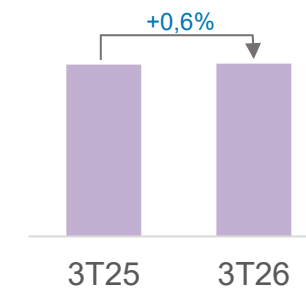
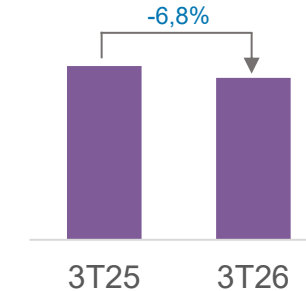
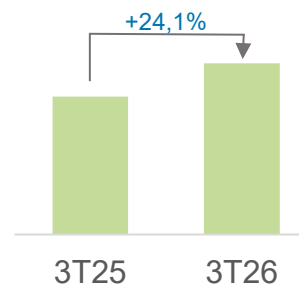
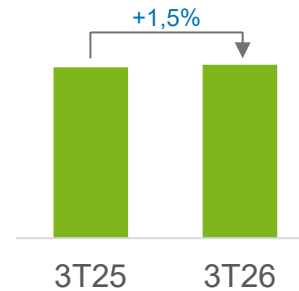
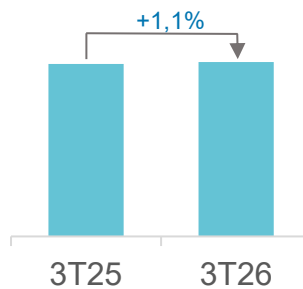
Tintas e Vernizes



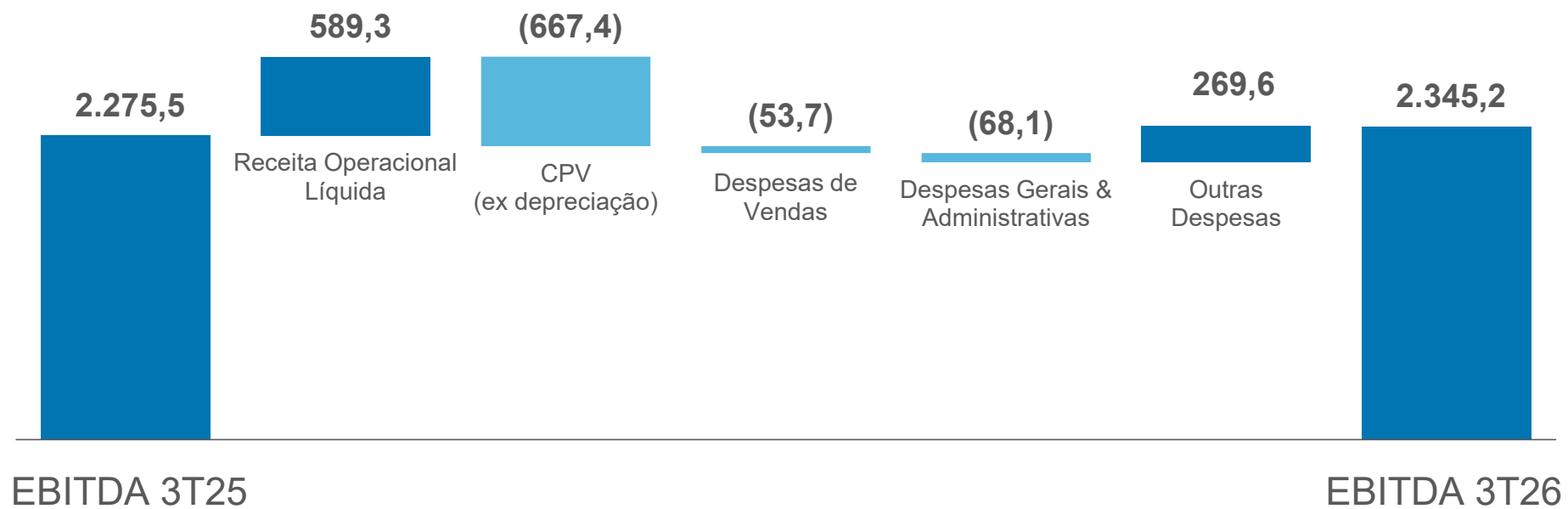
Mercado
Interno



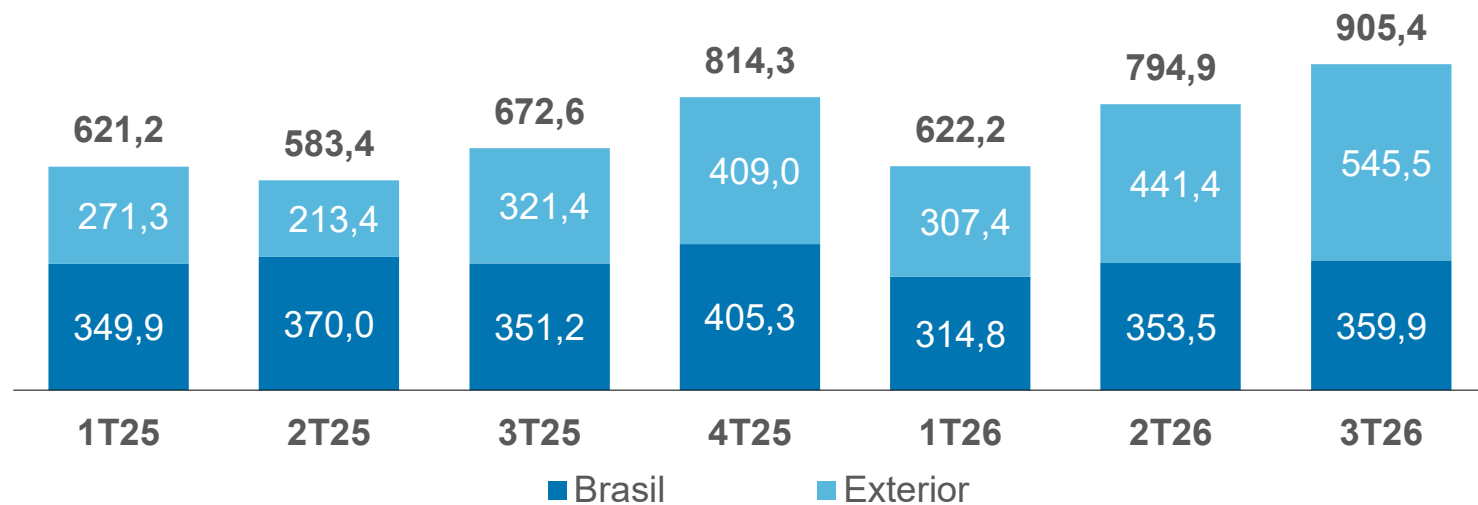
Mercado
Externo



EBITDA



Investimentos (CAPEX)



Rugao, China

Realizações recentes



Investimento de R\$ 840 milhões para ampliar produção de geradores na América do Norte



Investimentos para ampliação do projeto da fábrica de sistemas de armazenamento de energia em baterias (BESS)

Perspectivas



Oportunidades favoráveis à continuidade do crescimento da receita



Margens operacionais saudáveis, porém dinâmicas de mercado merecem atenção



Execução do plano de investimentos para continuar crescendo

Contatos Relações com Investidores



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Driving efficiency and sustainability



Results Presentation 3Q26

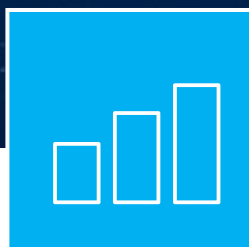


Disclaimer

This is a support document for the WEG S.A. conference call. Any forecasts contained in this document or statements that may eventually be made during this conference call relating to WEG's business perspectives, projections and operating and financial goals and to WEG's potential future growth are management beliefs and expectations, as well as information that is currently available.

These statements involve risks, uncertainties and the use of assumptions, as they relate to future events and, as such, depend on circumstances that may or may not be present. Investors should understand that the general economic conditions, conditions in the industry and other operating factors may affect WEG's future performance and lead to results that may differ materially from those expressed in such future considerations.

3Q26 Highlights



R\$ 10.9 bi

Net Operating Revenue

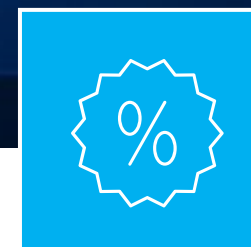
5.7%
vs. **3Q25**



R\$ 2.3 bi

EBITDA
EBITDA margin 21.6%

3.1%
vs. **3Q25**

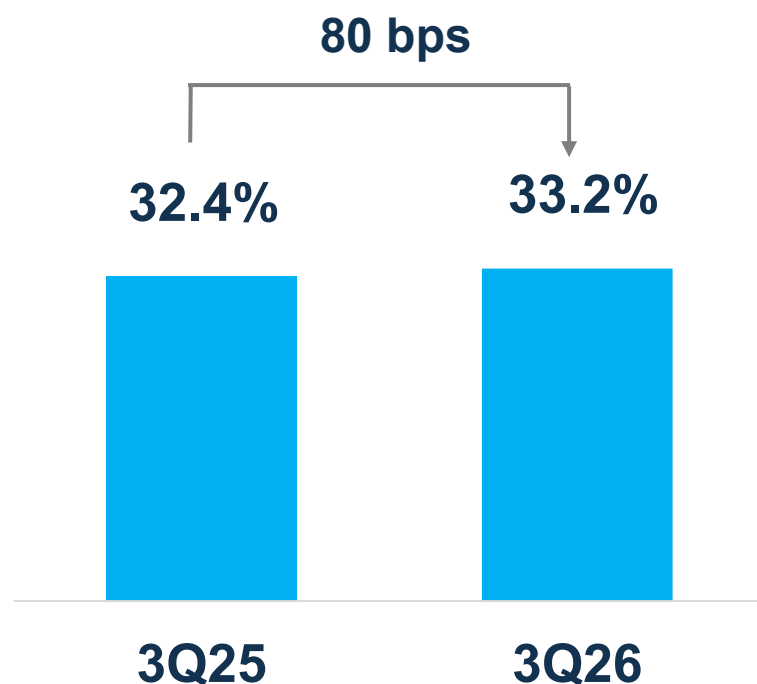


33.2%

ROIC

80 bps
vs. **3Q25**

Return on invested capital



**Net Operating Profit
After Taxes ⁽¹⁾**

-2.5%
vs. 3Q25



Invested Capital ⁽²⁾

-4.9%
vs. 3Q25

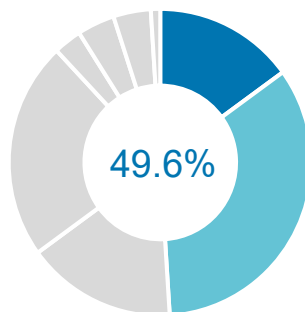
(1) Accumulated in the last 12 months

(2) Last 4 quarters average

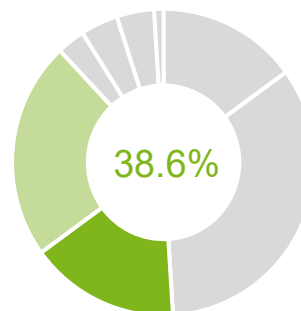
3Q26 Business Area Performance



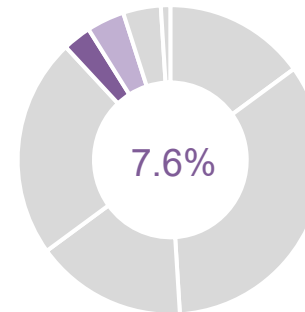
Industrial Electro-Electronic Equipment



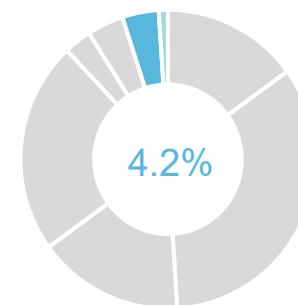
Energy Generation, Transmission, and Distribution (GTD)



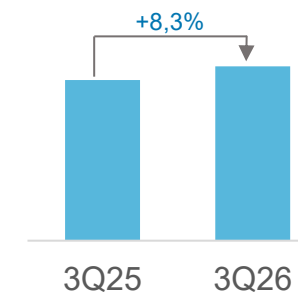
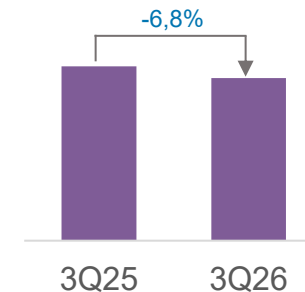
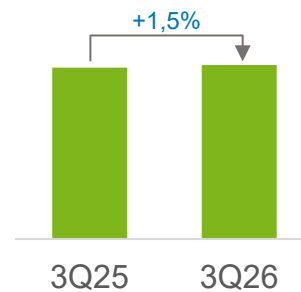
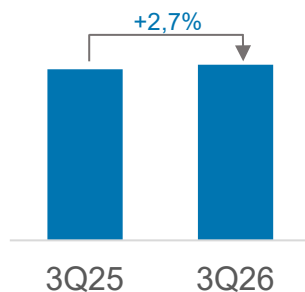
Commercial and Appliance Motors



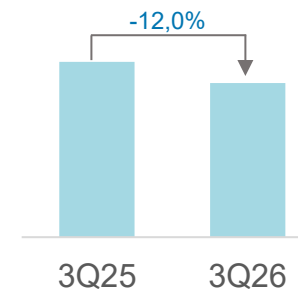
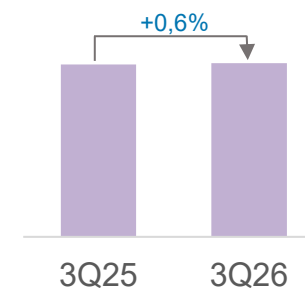
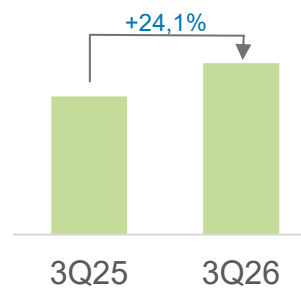
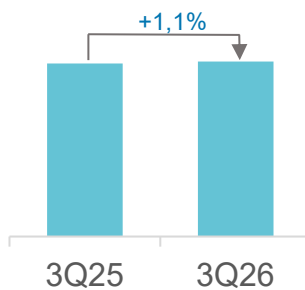
Paints and Varnishes



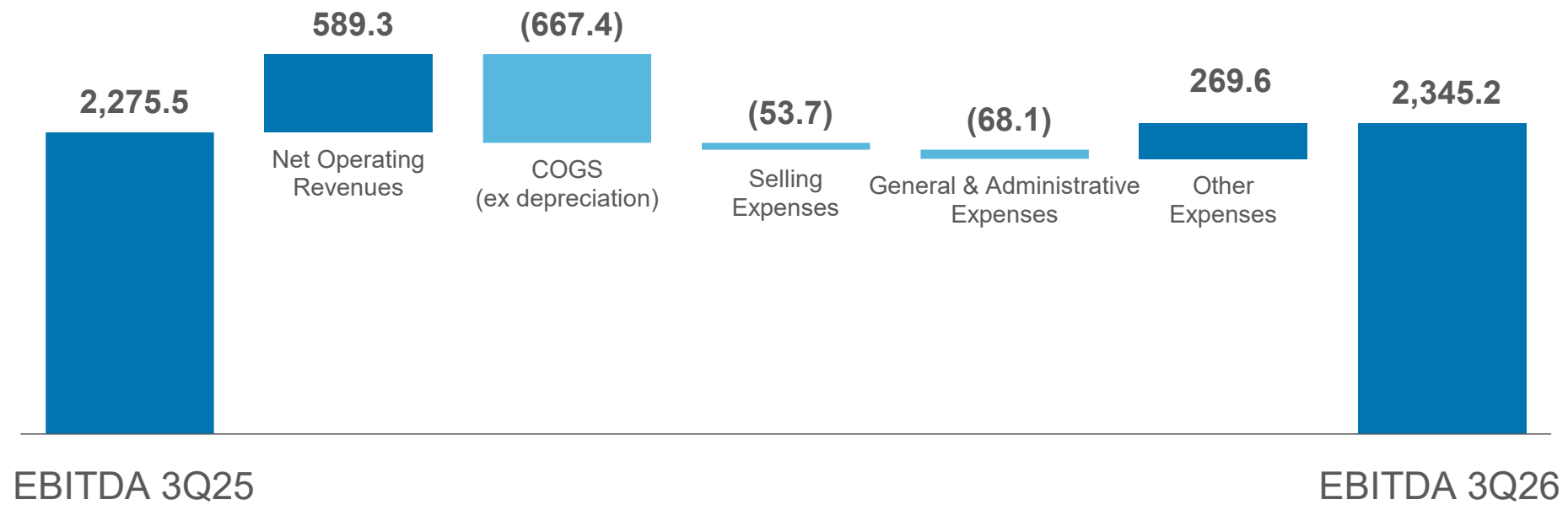
Domestic Market



External Market

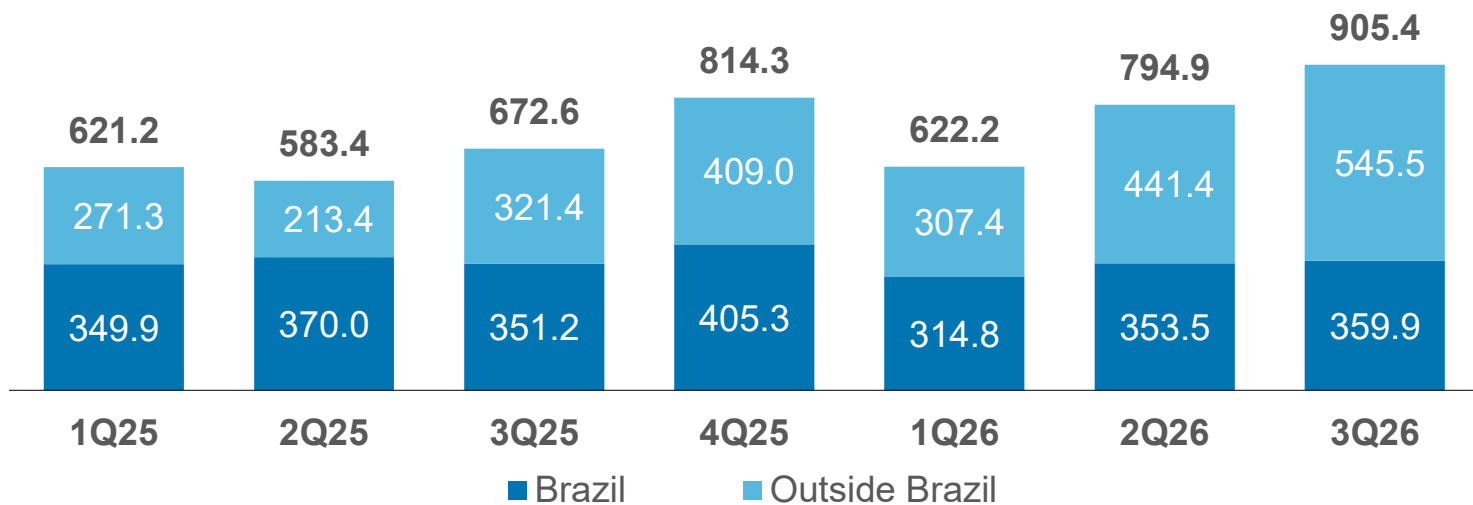


EBITDA



in R\$ million

Investments (CAPEX)



Rugao, China

Recent Achievements



Investment of R\$ 840 million to expand generator production in North America



Investment to expand the battery energy storage systems (BESS) factory project

Outlook



Favorable opportunities to sustain revenue growth



Healthy operating margins, but market dynamics warrant attention



Execution of the investment plan to continue growing



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