(A free translation of the original in Portuguese)

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Vamos Locação de Caminhões, Máquinas e Equipamentos S.A.

Balance sheet

As at September 30, 2026 and December 31, 2025

In thousands of Brazilian Reais (A free translation of the original in Portuguese)

Assets		Parent company		Consolidated	
Current assets	**Note**	**09/30/2026**	**12/31/2025**	**09/30/2026**	**12/31/2025**
Cash and cash equivalents	6	49,727	320,004	54,512	325,423
Marketable securities and financial investments	7	3,839,677	4,471,300	3,771,902	4,392,585
Derivative financial instruments	5.3 (b)	74,371	55,455	74,371	55,455
Trade receivables	8	980,065	608,304	1,041,046	667,582
Inventories	9	4,835	2,865	121,024	130,585
Assets held for sale	10	578,356	502,821	578,356	502,821
Taxes recoverable		49,145	17,546	75,890	57,846
Income tax and social contribution recoverable	19.3	105,478	247,779	109,023	253,296
Prepaid expenses		36,295	13,116	37,895	15,483
Advances to third parties		35,957	29,406	20,051	15,934
Other credits		21,539	6,156	29,837	14,147
Total current assets		**5,775,445**	**6,274,752**	**5,913,907**	**6,431,157**
Long-term receivables					
Derivative financial instruments	5.3 (b)	160,801	157,527	160,801	236,145
Trade receivables	8	128,402	23,213	128,402	23,213
Income tax and social contribution recoverable	19.3	105,800	-	105,800	-
Deferred income tax and social contribution	19.1	-	-	72,216	68,130
Judicial deposits	20.1	859	792	2,662	1,799
Indemnification assets	20.4	1,213	702	21,288	18,454
Other credits		4,755	3,279	4,837	3,367
		401,830	**185,513**	**496,006**	**351,108**
Investments	11.1	189,904	140,018	14,780	10,076
Property and equipment	12	16,017,269	15,876,887	16,171,069	15,995,284
Intangible assets	13	124,612	123,052	176,409	176,962
Total non-current assets		**16,733,615**	**16,325,470**	**16,858,264**	**16,533,430**
Total assets		**22,509,060**	**22,600,222**	**22,772,171**	**22,964,587**

Vamos Locação de Caminhões, Máquinas e Equipamentos S.A.

Balance sheet

As at September 30, 2026 and December 31, 2025

In thousands of Brazilian Reais (A free translation of the original in Portuguese)

Liabilities		Parent company		Consolidated	
Current liabilities	**Note**	**09/30/2026**	**12/31/2025**	**09/30/2026**	**12/31/2025**
Trade payables	14	1,118,207	621,704	1,179,159	696,798
Loans, borrowings and debentures	15	1,888,397	1,663,788	1,862,223	1,669,708
Derivative financial instruments	5.3 (b)	65,117	69,001	65,117	69,001
Right-of-use leases	16	5,139	7,860	17,431	20,684
Assignment of receivables	17	413,765	666,483	413,765	666,483
Labor liabilities		46,618	34,960	67,145	48,591
Income tax and social contribution payable	19.3	-		463	
Tax liabilities		32,694	43,807	37,532	51,482
Advances from customers		99,147	42,248	112,321	64,488
Dividends and interest on capital payable		-	128,764	501	132,628
Payables for the acquisition of companies	18	16,852	15,249	84,194	85,698
Other payables		44,276	33,513	46,708	47,162
Total current liabilities		**3,730,212**	**3,327,377**	**3,886,559**	**3,552,723**
Non-current liabilities					
Trade payables	14	41,365	37,434	41,365	37,434
Loans, borrowings and debentures	15	13,709,762	14,835,704	13,611,461	14,928,953
Derivative financial instruments	5.3 (b)	82,936	149,955	245,885	149,955
Right-of-use leases	16	45,884	44,606	65,581	70,869
Deferred income tax and social contribution	19.1	1,064,924	973,954	1,064,924	973,954
Assignment of receivables	17	346,001	637,736	346,001	637,736
Provision for judicial and administrative litigation	20.2	7,139	6,032	29,481	25,474
Payables for the acquisition of companies	18	25,093	22,667	25,093	22,667
Other payables		3,316	2,681	3,393	2,746
Total non-current liabilities		**15,326,420**	**16,710,769**	**15,433,184**	**16,849,788**
Total liabilities		**19,056,632**	**20,038,146**	**19,319,743**	**20,402,511**
Equity					
Share capital	22.1	1,168,794	1,012,950	1,168,794	1,012,950
Capital reserves	22.2 (a/b)	1,851,176	1,585,669	1,851,176	1,585,669
Treasury shares	22.2 (c)	(256)	(174,919)	(256)	(174,919)
Earnings reserves		154,819	154,819	154,819	154,819
Retained earnings		338,615	-	338,615	-
Other comprehensive income		(60,720)	(16,443)	(60,720)	(16,443)
Total equity		**3,452,428**	**2,562,076**	**3,452,428**	**2,562,076**
Total liabilities and equity		**22,509,060**	**22,600,222**	**22,772,171**	**22,964,587**

Vamos Locação de Caminhões, Máquinas e Equipamentos S.A.

Statement of income

For the periods ended September 30, 2026 and 2025

In thousands of Brazilian Reais, except for earnings per share

(A free translation of the original in Portuguese)

	Note	Parent company				Consolidated			
		Quarter-to-date		Period-to-date		Quarter-to-date		Period-to-date	
		07/01/2026 to 09/30/2026	07/01/2025 to 09/30/2025	01/01/2026 to 09/30/2026	01/01/2025 to 09/30/2025	07/01/2026 to 09/30/2026	07/01/2025 to 09/30/2025	01/01/2026 to 09/30/2026	01/01/2025 to 09/30/2025
Net revenue from sale, lease, rendering of services and sale of assets	24	**1,464,855**	**1,429,630**	**4,427,737**	**3,998,476**	**1,594,246**	**1,529,007**	**4,778,841**	**4,272,689**
(-) Cost of sales, leases and rendering of services	25	(374,966)	(309,820)	(1,025,800)	(854,885)	(472,956)	(397,839)	(1,294,245)	(1,087,855)
(-) Cost of sale of assets	25	(310,225)	(393,703)	(1,121,628)	(963,306)	(310,225)	(391,103)	(1,121,628)	(960,706)
(=) Total cost of sales and/or services		**(685,191)**	**(703,523)**	**(2,147,428)**	**(1,818,191)**	**(783,181)**	**(788,942)**	**(2,415,873)**	**(2,048,561)**
(=) Gross profit		**779,664**	**726,107**	**2,280,309**	**2,180,285**	**811,065**	**740,065**	**2,362,968**	**2,224,128**
Selling expenses	25	(31,725)	(41,955)	(95,570)	(94,027)	(37,056)	(45,418)	(108,346)	(104,707)
Administrative expenses	25	(39,132)	(36,442)	(109,432)	(87,756)	(55,001)	(51,412)	(156,840)	(132,829)
Provision for expected credit losses (impairment) of trade receivables	25	(25,545)	(16,156)	(73,656)	(80,991)	(27,621)	(16,812)	(80,914)	(82,095)
Other operating income (expenses), net	25	(4,529)	(5,515)	(5,515)	(5,365)	1,091	(4,523)	7,239	14,447
Equity in earnings of subsidiaries	11.1	5,743	(7,802)	5,650	(7,549)	(1,142)	-	(1,033)	-
(=) Profit before finance income and costs		**684,476**	**618,237**	**2,001,786**	**1,904,597**	**691,336**	**621,900**	**2,023,074**	**1,918,944**
Finance income	26	167,163	149,215	503,916	374,277	163,321	147,778	492,496	369,829
Finance costs	26	(642,439)	(706,032)	(2,051,558)	(1,945,692)	(643,083)	(709,914)	(2,061,081)	(1,956,757)
(=) Finance result, net		**(475,276)**	**(556,817)**	**(1,547,642)**	**(1,571,415)**	**(479,762)**	**(562,136)**	**(1,568,585)**	**(1,586,928)**
(=) Profit before income tax and social contribution		**209,200**	**61,420**	**454,144**	**333,182**	**211,574**	**59,764**	**454,489**	**332,016**
Income tax and social contribution - current	19.3	-	-	-	-	(1,143)	(225)	(4,431)	(1,064)
Income tax and social contribution - deferred	19.3	(58,291)	(10,973)	(115,529)	(82,140)	(59,522)	(9,092)	(111,443)	(79,910)
(=) Total income tax and social contribution		**(58,291)**	**(10,973)**	**(115,529)**	**(82,140)**	**(60,665)**	**(9,317)**	**(115,874)**	**(80,974)**
(=) Profit for the period		**150,909**	**50,447**	**338,615**	**251,042**	**150,909**	**50,447**	**338,615**	**251,042**
(=) Basic earnings per share at the end of the period (in R$)	28 (a)					0.1235	0.0477	0.2961	0.2376
(=) Diluted earnings per share at the end of the period (in R$)	28 (b)					0.1235	0.0477	0.2961	0.2376

Vamos Locação de Caminhões, Máquinas e Equipamentos S.A.

Statement of comprehensive income
For the periods ended September 30, 2026 and 2025
In thousands of Brazilian Reais, except for earnings per share

(A free translation of the original in Portuguese)

	Parent company				Consolidated			
	Quarter-to-date		Period-to-date		Quarter-to-date		Period-to-date	
	07/01/2026 to 09/30/2026	07/01/2025 to 09/30/2025	01/01/2026 to 09/30/2026	01/01/2025 to 09/30/2025	07/01/2026 to 09/30/2026	07/01/2025 to 09/30/2025	01/01/2026 to 09/30/2026	01/01/2025 to 09/30/2025
Profit for the period	**150,909**	**50,447**	**338,615**	**251,042**	**150,909**	**50,447**	**338,615**	**251,042**
Items that will or may be subsequently reclassified to profit or loss:								
Gains (losses) on cash flow hedge - effective portion of changes in fair value	4,913	(36,428)	(66,581)	(1,272)	4,913	(36,428)	(66,581)	(1,272)
Deferred income tax and social contribution on cash flow hedge	(1,670)	12,386	22,637	433	(1,670)	12,386	22,637	433
Gains (losses) cumulative translation adjustments	(196)	11	(333)	(128)	(196)	11	(333)	(128)
	3,047	**(24,031)**	**(44,277)**	**(967)**	**3,047**	**(24,031)**	**(44,277)**	**(967)**
Total comprehensive income for the period	**153,956**	**26,416**	**294,338**	**250,075**	**153,956**	**26,416**	**294,338**	**250,075**

Vamos Locação de Caminhões, Máquinas e Equipamentos S.A.

Statement of changes in equity

For the periods ended September 30, 2026 and 2025

In thousands of Brazilian Reais, except for earnings per share

(A free translation of the original in Portuguese)

		Capital reserve			Earning reserves			
	Share capital	Share-based payment transactions	Special reserve	Treasury shares	Investment reserve	Profit (loss) for the period	Other comprehensive income	Total equity
At December 31, 2024	**1,012,950**	**845**	**1,585,235**	**(112,864)**	**-**	**(23,883)**	**(19,910)**	**2,442,373**
Profit for the period	-	-	-	-	-	251,042	-	251,042
Gains (losses) on cash flow hedges, net of taxes	-	-	-	-	-	-	(839)	(839)
Gains (losses) cumulative translation adjustments	-	-	-	-	-	-	(128)	(128)
Total comprehensive income for the period, net of taxes	**-**	**-**	**-**	**-**	**-**	**251,042**	**(967)**	**250,075**
Repurchase of treasury shares	-	-	-	(61,809)	-	-	-	(61,809)
Share-based payment transactions	-	(367)	-	367	-	-	-	-
Other adjustments	-	(44)	-	-	-	-	-	(44)
At September 30, 2025	**1,012,950**	**434**	**1,585,235**	**(174,306)**	**-**	**227,159**	**(20,877)**	**2,630,595**
At December 31, 2025	**1,012,950**	**434**	**1,585,235**	**(174,919)**	**154,819**	**-**	**(16,443)**	**2,562,076**
Profit for the period	-	-	-	-	-	338,615	-	338,615
Gains (losses) on cash flow hedges, net of taxes	-	-	-	-	-	-	(43,944)	(43,944)
Gains (losses) cumulative translation adjustments	-	-	-	-	-	-	(333)	(333)
Total comprehensive income for the period, net of taxes	**-**	**-**	**-**	**-**	**-**	**338,615**	**(44,277)**	**294,338**
Cancellation of treasury shares	-	-	(174,919)	174,919	-	-	-	-
Repurchase of treasury shares	-	-	-	(256)	-	-	-	(256)
Capital contribution	155,844	-	444,156	-	-	-	-	600,000
Share issuance costs, net of taxes	-	-	(3,730)	-	-	-	-	(3,730)
At September 30, 2026	**1,168,794**	**434**	**1,850,742**	**(256)**	**154,819**	**338,615**	**(60,720)**	**3,452,428**

Vamos Locação de Caminhões, Máquinas e Equipamentos S.A.

Statement of cash flows
For the periods ended September 30, 2026 and 2025
In thousands of Brazilian Reais (A free translation of the original in Portuguese)

	Note	Parent company		Consolidated	
		09/30/2026	09/30/2025 Restated (Note 2.1.1)	09/30/2026	09/30/2025 Restated (Note 2.1.1)
Cash flows from operating activities					
Profit before income tax and social contribution		454,144	333,182	454,489	332,016
Adjustments to:					
Depreciation and amortization	25	912,988	745,404	935,302	773,927
Equity in earnings of subsidiaries	11.1	(5,650)	7,549	1,033	-
Cost of sale of assets	25	1,121,628	963,306	1,121,628	963,306
Provision (reversal) for judicial and administrative litigation	25	596	3,277	1,319	2,892
Provision for expected credit losses (impairment) of trade receivables	25	73,656	80,991	80,914	82,095
Write-off of other property and equipment		9,406	2,382	28,373	14,553
Gains (losses) on derivative transactions (hedge)	26	342,767	447,713	506,626	447,713
Interest/indexation accruals and foreign exchange gains/losses on loans, borrowings and debentures, leases payable and other financial liabilities	29	1,644,165	1,435,741	1,479,980	1,438,205
Interest accrual in accordance with CPC-06 (R2)	8.1	(18,737)	-	(18,737)	-
Expenses related to fundraising	26	38,599	27,259	40,554	27,259
Interest on discounted trade notes	26	-	8,365	534	9,851
		4,573,562	**4,055,169**	**4,632,015**	**4,091,817**
Changes in:					
Trade receivables		(531,869)	(199,546)	(541,364)	(231,232)
Inventories		(1,970)	182	9,561	(16,380)
Taxes recoverable		(31,599)	28,742	(18,044)	14,108
Trade payables		(29,992)	86,765	(44,703)	131,928
Labor and tax liabilities		545	15,185	4,604	15,662
Other current and non-current assets and liabilities		58,142	(48,366)	28,297	(60,673)
Changes in operating assets/liabilities		**(536,743)**	**(117,038)**	**(561,649)**	**(146,587)**
Interest paid on loans, borrowings, debentures and leases	29	(1,275,241)	(1,129,889)	(1,240,767)	(1,144,158)
Purchase of operational fixed assets for leasing	29	(1,646,836)	(2,060,095)	(1,686,072)	(2,071,209)
Income tax and social contribution paid	19.4	-	-	(1,004)	(2,785)
Investments in (redemption of) marketable securities and financial investments		631,623	(1,805,529)	620,683	(1,815,045)
Cash generated by (used in) operating activities		**1,746,365**	**(1,057,382)**	**1,763,206**	**(1,087,967)**
Cash flows from investing activities					
Capital increase in subsidiaries and associates	11.1	(36,210)	(12,800)	(5,737)	(9,201)
Advance for future capital increase	11.1	(8,359)	(7,500)	-	-
Acquisition of property and equipment	29	(2,010)	(8,415)	(32,717)	(32,710)
Acquisition of intangible assets	13	(2,836)	(2,381)	(2,918)	(2,691)
Cash used in investing activities		**(49,415)**	**(31,096)**	**(41,372)**	**(44,602)**
Dividends and interest on capital paid		(128,764)	(249,104)	(132,128)	(249,104)
Payment of contracted derivatives for hedge purposes		(450,762)	(191,295)	(516,029)	(191,295)
Repurchase of treasury shares	22.2	(256)	(61,809)	(256)	(61,809)
Loans, borrowings and debentures	29	569,811	4,133,202	620,315	4,133,202
Payments of loans, borrowings, debentures and leases	29	(1,882,227)	(2,486,362)	(1,889,919)	(2,484,476)
New assignments of FIDC credit rights	17	77,261	1,085,791	79,987	1,085,791
Payment of assignment of receivables	17	(746,638)	(782,875)	(749,063)	(782,875)
Payment of installment for company acquisition		-	(2,174)	-	(8,369)
Settlement of receivables anticipation transactions		-	(314,204)	-	(314,204)
Capital contribution		600,000	-	600,000	-
Share issuance costs		(5,652)	-	(5,652)	-
Cash generated by (used in) financing activities		**(1,967,227)**	**1,131,170**	**(1,992,745)**	**1,126,861**
Net increase (decrease) in cash and cash equivalents		**(270,277)**	**42,692**	**(270,911)**	**(5,708)**
Cash and cash equivalents					
At the beginning of the period	6	320,004	102,026	325,423	152,938
At the end of the period	6	49,727	144,718	54,512	147,230
Net increase (decrease) in cash and cash equivalents		**(270,277)**	**42,692**	**(270,911)**	**(5,708)**
Main non-cash transactions in the balance sheet					
Suppliers of trucks, machinery and equipment for rental operations		(530,426)	-	(530,995)	-
Property and equipment acquired through FINAME financing		(74,830)	-	(74,830)	-
Addition of right of use (IFRS 16)		(4,573)	(18,094)	(7,349)	(30,822)

Vamos Locação de Caminhões, Máquinas e Equipamentos S.A.

Statement of value added

For the periods ended September 30, 2026 and 2025

In thousands of Brazilian Reais

(A free translation of the original in Portuguese)

	Note	Parent company				Consolidated			
		Quarter-to-date		Period-to-date		Quarter-to-date		Period-to-date	
		07/01/2026 to 09/30/2026	07/01/2025 to 09/30/2025	01/01/2026 to 09/30/2026	01/01/2025 to 09/30/2025	07/01/2026 to 09/30/2026	07/01/2025 to 09/30/2025	01/01/2026 to 09/30/2026	01/01/2025 to 09/30/2025
Revenues									
Revenues from contracts with customers		1,582,894	1,532,987	4,764,674	4,301,353	1,745,226	1,657,125	5,211,439	4,639,197
Provision for expected credit losses (impairment) of trade receivables	25	(25,545)	(16,156)	(73,656)	(80,991)	(27,621)	(16,812)	(80,914)	(82,095)
Other operating income		1,657	1,608	3,014	2,211	7,085	2,634	16,511	20,148
		1,559,006	**1,518,439**	**4,694,032**	**4,222,573**	**1,724,690**	**1,642,947**	**5,147,036**	**4,577,250**
Inputs acquired from third parties									
Cost of sales, leases and rendering of services		(401,749)	(484,499)	(1,376,077)	(1,227,602)	(474,214)	(547,820)	(1,572,812)	(1,399,524)
Materials, electric power, services provided by third parties and others		(33,687)	(44,268)	(89,851)	(100,576)	(41,840)	(52,097)	(115,541)	(125,263)
		(435,436)	**(528,767)**	**(1,465,928)**	**(1,328,178)**	**(516,054)**	**(599,917)**	**(1,688,353)**	**(1,524,787)**
Gross value added		**1,123,570**	**989,672**	**3,228,104**	**2,894,395**	**1,208,636**	**1,043,030**	**3,458,683**	**3,052,463**
						-			
Retentions						-			
Depreciation and amortization	25	(337,272)	(263,430)	(912,988)	(745,404)	(344,165)	(273,132)	(935,302)	(773,927)
Net book value added produced		**786,298**	**726,242**	**2,315,116**	**2,148,991**	**864,471**	**769,898**	**2,523,381**	**2,278,536**
						-			
Value added received through transfer						-			
Equity in earnings of subsidiaries	11.1	5,743	(7,802)	5,650	(7,549)	(1,142)	-	(1,033)	-
Finance income		174,574	156,217	527,136	390,758	171,237	154,945	516,918	386,677
		180,317	**148,415**	**532,786**	**383,209**	**170,095**	**154,945**	**515,885**	**386,677**
Total value added to distribute		**966,615**	**874,657**	**2,847,902**	**2,532,200**	**1,034,566**	**924,843**	**3,039,266**	**2,665,213**
Value added distributed									
Personnel									
Direct compensation		43,125	43,549	130,032	102,491	66,109	61,303	189,579	156,110
Governance Severance Indemnity Fund for Employees (FGTS)		2,688	2,911	8,387	8,066	4,018	4,152	12,401	12,005
Benefits		4,449	4,929	13,235	12,314	7,864	7,880	23,354	21,346
		50,262	**51,389**	**151,654**	**122,871**	**77,991**	**73,335**	**225,334**	**189,461**
Taxes, fees and contributions									
Federal taxes		87,722	37,849	215,080	131,808	106,641	47,585	262,938	148,822
State taxes		26,406	25,371	75,183	71,952	46,282	38,926	133,869	108,818
Municipal taxes		819	318	1,814	780	1,210	850	2,956	1,863
		114,947	**63,538**	**292,077**	**204,540**	**154,133**	**87,361**	**399,763**	**259,503**
Debt remuneration									
Interest and bank fees		641,724	706,034	2,049,830	1,945,694	642,369	709,914	2,059,353	1,956,757
Lease of trucks, machinery and equipment	25	2,522	2,160	7,534	4,621	3,274	2,976	9,488	5,869
Lease of properties	25	6,251	1,089	8,192	3,432	5,890	810	6,713	2,581
		650,497	**709,283**	**2,065,556**	**1,953,747**	**651,533**	**713,700**	**2,075,554**	**1,965,207**
Equity remuneration									
Retained earnings for the period		150,909	50,447	338,615	251,042	150,909	50,447	338,615	251,042
		150,909	**50,447**	**338,615**	**251,042**	**150,909**	**50,447**	**338,615**	**251,042**
Value added distributed		**966,615**	**874,657**	**2,847,902**	**2,532,200**	**1,034,566**	**924,843**	**3,039,266**	**2,665,213**

1. General information

Vamos Locação de Caminhões, Máquinas e Equipamentos S.A. (“Vamos”, “Parent Company” or “Company”) registered office is located at Dr. Renato Paes de Barros, 1,017, floor 6, Itaim Bibi, City of São Paulo. The Company is a publicly-traded corporation listed on the B3 S.A. - Brasil, Bolsa e Balcão on the Segmento Novo Mercado which is the highest level of corporate governance required by the Brazilian capital market, under the ticker symbol VAMO3, since January 29, 2021.

The Company operates in the truck, heavy machinery and equipment rental segment, making its own assets available to clients through rental agreements. These agreements can have different commercial structures and terms, depending on the nature of the asset, the customer's profile, and the commercial strategy adopted. The Company also sells the used assets at the end of the rental period. The Company together with its subsidiaries (“Vamos Group”) also operates in the industrial sector, engaging in activities related to truck customization and the manufacture and sale of road implements.

Vamos is controlled by Simpar S.A. (“Simpar”), which directly holds 56.9% of its shares at September 30, 2026 (56.8% at December 31, 2025).

1.1. Main events in the nine-month period ended September 30, 2026

1.1.1. Capital increase through private subscription

On May 15, 2026, the Company's Board of Directors approved the capital increase in connection with the private share subscription transaction announced to the market through a Material Fact Notice on March 5, 2026. The transaction involved the participation of BNDES Participações S.A. ("BNDESPAR") and Simpar S.A., the Company's controlling shareholder.

The capital increase was fully subscribed and paid-in through the issuance of 155,844,156 new common shares, registered, book-entry and with no par value, at an issue price of R$3.85 per share, totaling R$600,000, of which R$596,270 was recorded net of transaction costs.

Pursuant to the corporate resolution approving the transaction, of the total proceeds from the share issuance, R$155,844 was allocated to the Company's share capital account, corresponding to R$1.00 per share issued, while R$444,156 was recognized in capital reserves in accordance with the applicable corporate legislation. After deducting transaction costs incurred in connection with the offering, the net amount recognized in capital reserves totaled R$440,426.

1.2. List of subsidiaries and associates

The subsidiaries and associates which comprise the Vamos Group corporate structure are:

Corporate name	Corporate relationship	Domicile	Segment	% interest 09/30/2026	% interest 12/31/2025
Vamos Seminovos S.A. ("Seminovos")	Direct subsidiary	Brazil	Sale of trucks, machinery and equipment	100.00	100.00
BMB Mode Center S.A. ("BMB Brasil") (i)	Indirect subsidiary	Brazil	Customization of trucks and buses	100.00	100.00
BMB Latin América Sociedade Anonima de Capital Variable (“BMB México”) (i)	Indirect subsidiary	Mexico	Customization of trucks and buses	100.00	100.00
Rafe Investimentos e Participações S.A. ("Rafe Investimentos") (i)	Indirect subsidiary	Brazil	Non-operating holding company	100.00	100.00
Braga Company Investimentos e Participações S.A. ("Braga Company") (i)	Indirect subsidiary	Brazil	Non-operating holding company	100.00	100.00
Truckvan Indústria e Comércio Ltda. ("Truckvan") (i)	Indirect subsidiary	Brazil	Manufacturing and sales of road implements	100.00	100.00
Vamos Europe Société Anonyme ("Vamos Europe")	Direct subsidiary	Luxembourg	Non-operating holding company	100.00	100.00
BSIM Participações e Holding Ltda. ("BSIM")	Associate	Brazil	Non-operating holding company	12.50	12.50
ASIM Participações e Holding (“ASIM”) (ii)	Associate	Brazil	Non-operating holding company	12.07	-

(i) Considering the existence of a put option granted to the non-controlling shareholders holding the remaining 30% equity interest, the Company considered, for purposes of presenting its economic interest in the indirect subsidiaries, a 100% ownership interest
(ii) In March 2026, the Company made investments in an associate, which is engaged in providing air taxi services to SIMPAR Group.

1.3. Risks related to climate change and the sustainability strategy

There have been no changes to the risks and strategy related to climate change compared to the information disclosed in the Company's Annual Financial Statements, published on March 25, 2026.

1.4. Tax Reform on consumption

In December 2023, Constitutional Amendment No. 132 was enacted, establishing the Consumption Tax Reform based on the dual VAT model (CBS and IBS), in addition to the Selective Tax.

Considering the effective date of the Tax Reform and its respective transition period, which commenced in 2026 and will extend through 2033, as well as other related aspects, there were no impacts on the Company's quarterly information for the nine-month period ended September 30, 2026. The Company continues to monitor the potential effects of the Tax Reform from January 1, 2027 onwards.

2. Basis of preparation and presentation of the parent company and consolidated quarterly information and material accounting policies

2.1. Statement of compliance (Accounting Pronouncements Committee – CPC and standards from International Financial Reporting Standards – IFRS)

The parent company and consolidated interim financial information (in this case, the "quarterly information") has been prepared in accordance with Technical Pronouncement CPC 21 (R1) - "Interim Financial Reporting", issued by the Brazilian Accounting Pronouncements Committee ("CPC") and approved by the Federal Accounting Council ("CFC"), as well as with IAS 34 – "Interim Financial Reporting" issued by the International Accounting Standards Board ("IASB"), and is presented in a manner consistent with the standards approved and issued by the Brazilian Securities Commission ("CVM"), applicable to the preparation of Quarterly Information ("ITR").

This interim financial information contains selected explanatory notes that explain significant events and transactions, which allow the understanding of the changes occurred in the Group's financial position and performance since its last parent company and consolidated annual financial statements. Therefore, this interim information should be read in conjunction with the Company's financial statements for the year ended December 31, 2025, published on March 25, 2026.

All information of significance to the interim financial information, and only such information, is being disclosed, being consistent with that used by Management in the performance of its duties.

This interim and consolidated financial information was approved and authorized for issuance by the Board of Directors on October 29, 2026.

a) Basis of measurement

The parent company and consolidated interim financial information was prepared on the historical cost basis, except for financial instruments measured at fair value through profit or loss and through other comprehensive income, as disclosed in the respective note, when applicable.

2.1.1. Reclassification of comparative figures – statement of cash flows

The Company is restating the comparative figures at September 30, 2025, in the statement of cash flows, to reclassify the amounts of "Interest/indexation accruals and foreign exchange gains/losses on loans, borrowings and debentures, leases payable and other financial liabilities", previously presented as financing activities, to operating activities, as they refer to non-cash items and, for this reason, presented as adjustment to profit before income tax and social contribution.

Additionally, the Company is restating the line item "Investments (redemptions) in securities and financial investments," previously presented within investing activities, to operating activities, as these investments are held as part of the Company's cash management and working capital strategy and are directly related to its operating activities.

	September 30, 2025					
	Parent company			Consolidated		
	Previously disclosed	Reclassifications	Restated	Previously disclosed	Reclassifications	Restated
Cash flows from operating activities						
Interest/indexation accruals and foreign exchange gains/losses on loans, borrowings and debentures, leases payable and other financial liabilities	-	1,435,741	1,435,741	-	1,438,205	1,438,205
	2,619,428	**1,435,741**	**4,055,169**	**2,653,612**	**1,438,205**	**4,091,817**
Changes in operating assets/liabilities	**(117,038)**	**-**	**(117,038)**	**(146,587)**	**-**	**(146,587)**
Cash used in operating activities	**(687,594)**	**(369,788)**	**(1,057,382)**	**(711,127)**	**(376,840)**	**(1,087,967)**
Cash flows from investing activities						
Cash used in investing activities	**(1,836,625)**	**1,805,529**	**(31,096)**	**(1,859,647)**	**1,815,045**	**(44,602)**
Cash flows from financing activities						
Interest/indexation accruals and foreign exchange gains/losses on loans, borrowings and debentures, leases payable and other financial liabilities	1,435,741	(1,435,741)	-	1,438,205	(1,438,205)	-
Cash generated by financing activities	**2,566,911**	**(1,435,741)**	**1,131,170**	**2,565,066**	**(1,438,205)**	**1,126,861**
Net increase (decrease) in cash and cash equivalents	**42,692**	**-**	**42,692**	**(5,708)**	**-**	**(5,708)**
Cash and cash equivalents						
At the beginning of the period	102,026	-	102,026	152,938	-	152,938
At the end of the period	144,718	-	144,718	147,230	-	147,230
Net increase (decrease) in cash and cash equivalents	**42,692**	**-**	**42,692**	**(5,708)**	**-**	**(5,708)**

The restatement is intended to standardize and bring more consistency with the accounting practices, the change does not have impact on the result for the period, equity, or total cash flow.

2.2. Statement of value added ("DVA")

Presentation of the parent company and consolidated statements of value added (DVA) is required by the Brazilian corporate legislation and accounting practices adopted in Brazil applicable to listed companies.

The international financial reporting standards (IFRS) do not require the presentation of such statement. Accordingly, under the IFRS this statement is presented as supplementary information, and not as part of the set of parent company and consolidated quarterly information.

The DVA was prepared in accordance with the criteria defined in Technical Pronouncement CPC 09 - "Statement of Value Added".

3. Use of estimates and judgments

In preparing this interim financial information, Management made judgments, estimates and assumptions that affect the application of the Group's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis, and changes are recognized prospectively.

The significant judgments made by the Company during the application of the Group's accounting policies and the information on the uncertainties related to the assumptions and estimates that have a significant risk of resulting in a material adjustment are the same as those disclosed in the last parent company and consolidated annual financial statements, published on March 25, 2026.

4. Segment information

Operating segments are defined as components that develop business activities: (i) from which they can earn revenue and on which they incur expenses; (ii) whose operating results are regularly reviewed by the chief operating decision-maker responsible for determining the resources to be allocated to the segment and evaluating its performance; and (iii) for which separable financial information is available.

Information by operating segments is reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, which is responsible for allocating resources and assessing performance of the operating segments, is the Executive Board, which also makes the Group's strategic decisions. The performance of the operating segments is assessed mainly based on the metric EBIT ("Operating profit before finance income and costs and taxes").

The results per segment, as well as the assets and liabilities, consider the items directly attributable to the segment, as well as those that may be allocated on reasonable bases.

The Vamos Group's businesses were divided into two operating segments based on their activities, which basically comprise:

a) Lease: lease of trucks, machinery and equipment and fleet management, as well as the sale of these assets at the end of their useful life.

b) Industry: customization of trucks, manufacturing and sale of road implements.

No customer accounted for more than 10% of the net operating revenue for the nine-month periods ended September 30, 2026 and 2025.

The business segment information attributed to the Vamos Group for the nine-month periods ended September 30, 2026 and 2025 was as follows:

	September 30, 2026			
	Lease	Industry (i)	Eliminations / Adjustments	Consolidated
Net revenue from sale, lease, rendering of services and sale of assets used in leases	**4,433,224**	**396,941**	**(51,324)**	**4,778,841**
(-) Cost of sales, leases and rendering of services	**(1,030,431)**	**(314,710)**	**50,896**	**(1,294,245)**
Cost of sales, leases and rendering of services, excluding depreciation	(126,432)	(301,105)	50,896	(376,641)
Depreciation	(903,999)	(13,605)	-	(917,604)
(-) Cost of sale of assets	**(1,121,628)**	**-**	**-**	**(1,121,628)**
(=) Gross profit	**2,281,165**	**82,231**	**(428)**	**2,362,968**
General and administrative expenses	**(215,243)**	**(50,371)**	**428**	**(265,186)**
Selling expenses, excluding depreciation	(95,126)	(10,726)	5	(105,847)
Administrative expenses, excluding depreciation	(104,132)	(37,932)	423	(141,641)
Depreciation	(15,985)	(1,713)	-	(17,698)
Provision for expected credit losses (impairment) of trade receivables	**(74,173)**	**(6,741)**	**-**	**(80,914)**
Other operating income, net	**4,355**	**2,884**	**-**	**7,239**
Equity in earnings of subsidiaries	**(1,033)**	-	-	**(1,033)**
Operating profit before finance income and costs and taxes	**1,995,071**	**28,003**	**-**	**2,023,074**
Finance income				492,496
Finance costs				(2,061,081)
Profit before income tax and social contribution				**454,489**
Income tax and social contribution				(115,874)
Profit for the period				**338,615**
Total assets per segment at September 30, 2026	**25,888,565**	**474,753**	**(3,591,147)**	**22,772,171**
Total liabilities per segment at September 30, 2026	**(22,259,784)**	**(310,850)**	**3,250,891**	**(19,319,743)**
Depreciation and amortization at September 30, 2026	**(919,984)**	**(15,318)**	**-**	**(935,302)**

(i) The manufacturing and customization of trucks segment refers to the operations of BMB Brasil, BMB Mexico and Truckvan Group.

	September 30, 2025			
	Lease	Industry	Eliminations / Adjustments	Consolidated
Net revenue from sale, lease, rendering of services and sale of assets used in leases	**4,011,157**	**274,472**	**(12,940)**	**4,272,689**
(-) Cost of sales, leases and rendering of services	**(867,106)**	**(227,544)**	**6,795**	**(1,087,855)**
Cost of sales, leases and rendering of services, excluding depreciation	(124,999)	(210,545)	6,795	(328,749)
Depreciation	(742,107)	(16,999)	-	(759,106)
(-) Cost of sale of assets	**(963,306)**	**-**	**2,600**	**(960,706)**
(=) Gross profit	**2,180,745**	**46,928**	**(3,545)**	**2,224,128**
General and administrative expenses	**(194,438)**	**(46,643)**	**3,545**	**(237,536)**
Selling expenses, excluding depreciation	(94,930)	(8,016)	538	(102,408)
Administrative expenses, excluding depreciation	(86,382)	(36,933)	3,007	(120,308)
Depreciation	(13,126)	(1,694)	-	(14,820)
Provision for expected credit losses (impairment) of trade receivables	**(82,584)**	**489**	**-**	**(82,095)**
Other operating income, net	**9,421**	**5,026**	**-**	**14,447**
Operating profit before finance income and costs and taxes	**1,913,144**	**5,800**	**-**	**1,918,944**
Finance income				369,829
Finance costs				(1,956,757)
Profit before income tax and social contribution				**332,016**
Income tax and social contribution				(80,974)
Profit for the period				**251,042**
Total assets per segment at September 30, 2025	**24,149,833**	**363,283**	**(1,491,480)**	**23,021,635**
Total liabilities per segment at September 30, 2025	**(21,771,987)**	**(276,354)**	**1,598,185**	**(20,391,040)**
Depreciation and amortization at September 30, 2025	**(755,233)**	**(18,693)**	**-**	**(773,926)**

5. Financial instruments and risk management

5.1. Financial instruments by category

The financial instruments are presented in the following accounting classifications:

	Parent company					
	September 30, 2026			December 31, 2025		
	Assets at fair value through profit or loss	Amortized cost	Total	Assets at fair value through profit or loss	Amortized cost	Total
Assets, as per the balance sheet						
Cash and cash equivalents	49,727	-	49,727	320,004	-	320,004
Marketable securities and financial investments	3,839,677	-	3,839,677	4,471,300	-	4,471,300
Trade receivables	-	1,108,467	1,108,467	-	631,517	631,517
Derivative financial instruments	235,172	-	235,172	212,982	-	212,982
Other credits	-	26,294	26,294	-	9,435	9,435
	4,124,576	**1,134,761**	**5,259,337**	**5,004,286**	**640,952**	**5,645,238**

	Parent company							
	September 30, 2026				December 31, 2025			
	Liabilities at fair value through profit or loss	Derivatives designed for hedging purposes	Amortized cost	Total	Liabilities at fair value through profit or loss	Derivatives designed for hedging purposes	Amortized cost	Total
Liabilities, as per the balance sheet								
Trade payables	-	-	1,159,572	1,159,572	-	-	659,138	659,138
Loans, borrowings and debentures	-	-	15,598,159	15,598,159	-	-	16,499,492	16,499,492
Right-of-use leases	-	-	51,023	51,023	-	-	52,466	52,466
Derivative financial instruments	86,572	61,481	-	148,053	88,583	130,373	-	218,956
Assignment of receivables	-	-	759,766	759,766	-	-	1,304,219	1,304,219
Payables for the acquisition of companies (i)	-	-	41,945	41,945	-	-	37,916	37,916
Dividends and interest on capital payable	-	-	-	-	-	-	128,764	128,764
Other payables	-	-	47,592	47,592	-	-	36,194	36,194
	86,572	**61,481**	**17,658,057**	**17,806,110**	**88,583**	**130,373**	**18,718,189**	**18,937,145**

(i) Refer to payables for the acquisition of companies under the call and put option agreements for the remaining equity interests in Borgato and HM Empilhadeiras, see note 18.

	Consolidated					
	September 30, 2026			December 31, 2025		
	Assets at fair value through profit or loss	Amortized cost	Total	Assets at fair value through profit or loss	Amortized cost	Total
Assets, as per the balance sheet						
Cash and cash equivalents	54,512	-	54,512	325,423	-	325,423
Marketable securities and financial investments	3,771,902	-	3,771,902	4,392,585	-	4,392,585
Trade receivables	-	1,169,448	1,169,448	-	690,795	690,795
Derivative financial instruments	235,172	-	235,172	291,600	-	291,600
Other credits	-	34,674	34,674	-	17,514	17,514
	4,061,586	**1,204,122**	**5,265,708**	**5,009,608**	**708,309**	**5,717,917**

	Consolidated							
	September 30, 2026				December 31, 2025			
	Liabilities at fair value through profit or loss	Derivatives designed for hedging purposes	Amortized cost	Total	Liabilities at fair value through profit or loss	Derivatives designed for hedging purposes	Amortized cost	Total
Liabilities, as per the balance sheet								
Trade payables	-	-	1,220,524	1,220,524	-	-	734,232	734,232
Loans, borrowings and debentures	-	-	15,473,684	15,473,684	-	-	16,598,661	16,598,661
Right-of-use leases	-	-	83,012	83,012	-	-	91,553	91,553
Derivative financial instruments	86,572	224,430	-	311,002	167,201	51,755	-	218,956
Assignment of receivables	-	-	759,766	759,766	-	-	1,304,219	1,304,219
Payables for the acquisition of companies (i)	-	-	109,287	109,287	-	-	108,365	108,365
Dividends and interest on capital payable	-	-	501	501	-	-	132,628	132,628
Other payables	-	-	50,101	50,101	-	-	49,908	49,908
	86,572	**224,430**	**17,696,875**	**18,007,877**	**167,201**	**51,755**	**19,019,566**	**19,238,522**

(i) Refer to payables for the acquisition of companies under the call and put option agreements for the remaining equity interests in Borgato, BMB, Truckvan and HM Empilhadeiras, see note 18.

5.2. Fair value of financial assets and liabilities

A comparison by accounting category of the carrying amount and fair value of the Group's financial instruments is shown below:

	Parent company			
	09/30/2026		12/31/2025	
	Carrying amount	Fair value	Carrying amount	Fair value
Financial assets				
Cash and cash equivalents	49,727	49,727	320,004	320,004
Marketable securities and financial investments	3,839,677	3,839,677	4,471,300	4,471,300
Trade receivables	1,108,467	1,108,467	631,517	631,517
Derivative financial instruments	235,172	235,172	212,982	212,982
Other credits	26,294	26,294	9,435	9,435
Total	**5,259,337**	**5,259,337**	**5,645,238**	**5,645,238**
Financial liabilities				
Trade payables	1,159,572	1,159,572	659,138	659,138
Loans, borrowings and debentures	15,598,159	14,811,378	16,499,492	16,369,233
Right-of-use leases	51,023	51,023	52,466	52,466
Derivative financial instruments	148,053	148,053	218,956	218,956
Assignment of receivables	759,766	759,766	1,304,219	1,578,824
Payables for the acquisition of companies	41,945	41,945	37,916	37,916
Dividends and interest on capital payable	-	-	128,764	128,764
Other payables	47,592	47,592	36,194	36,194
Total	**17,806,110**	**17,019,329**	**18,937,145**	**19,081,491**

	Consolidated			
	09/30/2026		12/31/2025	
	Carrying amount	Fair value	Carrying amount	Fair value
Financial assets				
Cash and cash equivalents	54,512	54,512	325,423	325,423
Marketable securities and financial investments	3,771,902	3,771,902	4,392,585	4,392,585
Trade receivables	1,169,448	1,169,448	690,795	690,795
Derivative financial instruments	235,172	235,172	291,600	291,600
Other credits	34,674	34,674	17,514	17,514
Total	**5,265,708**	**5,265,708**	**5,717,917**	**5,717,917**
Financial liabilities				
Trade payables	1,220,524	1,220,524	734,232	734,232
Loans, borrowings and debentures	15,473,684	14,688,395	16,598,661	16,426,749
Right-of-use leases	83,012	83,012	91,553	91,553
Derivative financial instruments	311,002	311,002	218,956	218,956
Assignment of receivables	759,766	759,766	1,304,219	1,578,824
Payables for the acquisition of companies	109,287	109,287	108,365	108,365
Dividends and interest on capital payable	501	501	132,628	132,628
Other payables	50,101	50,101	49,908	49,908
Total	**18,007,877**	**17,222,588**	**19,238,522**	**19,341,215**

The fair values of financial assets and liabilities are measured in accordance with the following categories:

Level 1 — Quoted prices (unadjusted) in active markets for identical assets and liabilities;

Level 2 — Quoted prices in active markets for similar instruments, observable prices for identical or similar instruments in non-active markets and valuation models for unobservable inputs; and

Level 3 — Instruments with significant inputs that are not observable in the market.

The table below presents the general classification of financial instruments measured at fair value, according to the fair value hierarchy:

	Parent company					
			09/30/2026			12/31/2025
	Level 1	Level 2	Total	Level 1	Level 2	Total
Assets at fair value through profit or loss						
Marketable securities and financial investments						
Treasury Financial Bills ("LFT")	286,380	-	286,380	-	-	-
National Treasury Bills ("LTN")	142,312	-	142,312	-	-	-
FI - Investment fund - Simpar	-	3,295,456	3,295,456	4,359,393	-	4,359,393
Commercial notes	-	115,529	115,529	-	111,907	111,907
Fair value of hedging instruments						
Derivative financial instruments	-	235,172	235,172	-	212,982	212,982
Liabilities at the fair value of hedging instruments						
Derivative financial instruments	-	(148,053)	(148,053)	-	(218,956)	(218,956)
Total	**428,692**	**3,498,104**	**3,926,796**	**4,359,393**	**105,933**	**4,465,326**
Financial liabilities not measured at fair value - with difference between carrying amount and fair value						
Loans, borrowings and debentures	-	(14,811,378)	(14,811,378)	-	(16,369,233)	(16,369,233)
Assignment of receivables	-	(759,766)	(759,766)	-	(1,578,824)	(1,578,824)
Total	**-**	**(15,571,144)**	**(15,571,144)**	**-**	**(17,948,057)**	**(17,948,057)**

	Consolidated					
			09/30/2026			12/31/2025
	Level 1	Level 2	Total	Level 1	Level 2	Total
Assets at fair value through profit or loss						
Marketable securities and financial investments						
Treasury Financial Bills ("LFT")	286,380	-	286,380	-	-	-
National Treasury Bills ("LTN")	142,312	-	142,312	-	-	-
FI - Investment fund Simpar (i)	-	3,343,210	3,343,210	4,392,585	-	4,392,585
Fair value of hedging instruments						
Derivative financial instruments	-	235,172	235,172	-	291,600	291,600
Liabilities at the fair value of hedging instruments						
Derivative financial instruments	-	(311,002)	(311,002)	-	(218,956)	(218,956)
Total	**428,692**	**3,267,380**	**3,696,072**	**4,392,585**	**72,644**	**4,465,229**
Financial liabilities not measured at fair value - with difference between carrying amount and fair value						
Loans, borrowings and debentures	-	(14,688,395)	(14,688,395)	-	(16,426,749)	(16,426,749)
Assignment of receivables	-	(759,766)	(759,766)	-	(1,578,824)	(1,578,824)
Total	**-**	**(15,448,161)**	**(15,448,161)**	**-**	**(18,005,573)**	**(18,005,573)**

(i) In 2026, the Company reassessed the classification of the Simpar Investment Fund within the fair value hierarchy and concluded that its measurement is more appropriately classified as Level 2. Although the fund units are observable, the fair value of the investment is determined based on the net asset value ("NAV") of the interest held, calculated using the unit value disclosed by the fund administrator, rather than on a quoted price in an active market for an identical instrument. This reclassification did not result in any impacts on the Company's financial position or results for the period.

Financial instruments whose carrying amounts approximate their fair values are predominantly classified at Level 2 of the fair value hierarchy. In addition, Brazilian federal government securities are classified within Level 1, as their fair values are determined based on quoted prices in active markets.

The valuation techniques used to measure all financial instruments assets and liabilities at fair value include:

(i) Quoted market prices or quotations from financial institutions or brokers for similar instruments; and

(ii) Analysis of discounted cash flows.

The yield curve used in the fair value measurement of agreements indexed to the CDI at September 30, 2026 is as follows:

Interest curve - Brazil							
Vertex	**1M**	**6M**	**1Y**	**2Y**	**3Y**	**5Y**	**10Y**
Rate (p.a.) - %	13.66%	13.52%	13.54%	13.73%	13.88%	13.98%	13.97%

Source: B3 (Brasil, Bolsa, Balcão) at 09/30/2026

5.3. Financial risk management

The Vamos Group is exposed to credit risk, market risk and liquidity risk for its main financial assets and liabilities. The Group oversees the management of these risks with the support of a Financial Committee of its parent company Simpar and with the approval of the Board of Directors, which is responsible for authorizing transactions involving any type of derivative financial instrument and any contracts that generate financial assets and liabilities, regardless of the market in which they are traded or registered, whose amounts are subject to fluctuations.

The Group has a policy of not entering into derivative transactions for speculative purposes. These transactions are used only for protection against fluctuations related to market risks.

a) Credit risk

The credit risk involves the potential default of a counterparty to an agreement or financial instrument, resulting in financial loss. The Group is exposed to credit risk, mainly in respect of trade receivables, deposits with banks, financial investments and other financial instruments held with financial institutions.

i. Cash and cash equivalents, marketable securities and financial investments

The credit risk associated with balances at banks and financial institutions is managed by the Group's treasury area, in accordance with the guidelines approved by the Board of Directors. The surplus funds are invested only in approved counterparties and within the limit established to each one, in order to minimize the risk concentration, and thus mitigate the financial loss in the event of a potential bankruptcy of a counterparty.

The maximum period considered in the estimate of expected credit loss is the maximum contractual period during which the Group is exposed to credit risk.

For risk assessment purposes, a local scale ("Br") of credit risk exposure obtained from rating agencies is used, as shown below:

Rating in Local Scale "Br"	
Nomenclature	**Quality**
Br AAA	Prime
Br AA+, AA, AA-	High Investment Grade
Br A+, A, A-	High Average Investment Grade
Br BBB+, BBB, BBB-	Low Average Investment Grade
Br BB+, BB, BB-	Speculative Non-Investment Grade
Br B+, B, B-	Highly Speculative Non-Investment Grade
Br CCC	Extremely Speculative Non-Investment Grade
Br DDD, DD, D	Default Speculative Non-Investment Grade

The Group's cash rating and maximum credit risk exposure to cash and cash equivalents, marketable securities and financial investments are as follows:

	Parent company	Consolidated
	09/30/2026	09/30/2026
Amounts deposited in current account	**46**	**2,251**
Deposits in financial investments		
AAA	49,681	52,261
Total financial investments	**49,681**	**52,261**
Total cash and cash equivalents	**49,727**	**54,512**

	Parent company	Consolidated
	09/30/2026	09/30/2026
Marketable securities and financial investments		
AAA	3,839,677	3,771,902
Total marketable securities and financial investments	**3,839,677**	**3,771,902**

ii. Trade receivables

The Group uses a simplified "provision matrix" to calculate the expected losses on its trade receivables according to its experience of historical credit losses. This provision matrix specifies fixed rates for the provision depending on the number of days in which the receivables are falling due or overdue and is adjusted for specific customers according to future estimates and qualitative factors observed by management.

The Group writes off its financial assets when there is no reasonable expectation of recovery, according to the recoverability study of each company of the Group. The receivables written off continue in the collection process to recover the receivable amount. When there are recoveries, these are recognized in profit or loss for the period.

The Group recognized an impairment allowance that represents its estimate of expected credit losses on trade receivables (Note 8.2).

b) Market risk

The market risk arises from the effects of potential fluctuations in the fair value of future cash flows derived from a given financial instrument in response to changes in its market prices. Market prices typically involve three types of risks: interest rate risk, exchange rate risk and price risk that may be of commodities, stocks, among others.

The Group uses derivative financial instruments to manage market risks. All these transactions are conducted under the guidelines set forth by the Board of Directors.

i. Interest rate risk

Interest rate risk involves potential fluctuation in the fair value of the future cash flows derived from a given financial instrument in response to changes in market interest rates.

The Group's exposure to risk associated with market interest rate fluctuations relates primarily to cash and cash equivalents, marketable securities and financial investments, as well as loans, borrowings and debentures, assignment of receivables, payables for the acquisition of companies and right-of-use leases subject to interest rates. To mitigate part of this exposure, mainly with respect to obligations with loans, borrowings and debentures, the Company has swap instruments, which exchange the indexation by fixed rate + IPCA and a percentage of the CDI for CDI.

The respective transactions and balances are presented in item (iii) below.

ii. Foreign currency risk

Foreign currency risk is the risk of a mismatch between the currencies in which borrowings are denominated and the Group's functional currency. Borrowings are generally denominated in Reais, but also in US Dollars. This risk was hedged by swap instruments, which exchange the indexation of foreign currency by Reais or a percentage of the CDI, limiting exposure to potential losses due to exchange rate changes, treated in hedge accounting as cash flow hedges.

The amounts accumulated in other comprehensive income (OCI), net of taxes, are reclassified to the statement of income when the hedged item affects profit or loss.

iii. Derivative financial instruments

All of the Group's foreign currency and interest rate exposures hedged through derivative transactions are presented below:

					Parent company			
					09/30/2026			
Instrument	**Hedged risk**	**Instrument category**	**Operation**	**Notional amount**	**Instrument in the curve**	**Fair value receivable (payable)**	**Recognition in profit or loss**	**Recognition in OCI**
Swap agreement	Interest risk	Fair value hedge	Swap Fixed rate X CDI	BRL 121,964	(117)	(224)	(1,873)	-
Swap agreement	Interest risk	Fair value hedge	Swap IPCA + Fixed rate X CDI	BRL 2,715,447	546,712	235,172	(88,806)	-
Swap agreement	Interest risk	Fair value hedge	Swap CDI + Fixed rate X %CDI	BRL 2,139,340	(5,865)	(86,348)	(28,371)	-
Swap agreement (i)	Exchange risk	Cash flow hedge	Swap USD X BRL	USD 325,000	30,358	(61,481)	(223,717)	(66,581)
					571,088	**87,119**	**(342,767)**	**(66,581)**
					Assets	235,172		
					Liabilities	(148,053)		
						87,119		

					Consolidated			
					09/30/2026			
Instrument	**Hedged risk**	**Instrument category**	**Operation**	**Notional amount**	**Instrument in the curve**	**Fair value receivable (payable)**	**Recognition in profit or loss**	**Recognition in OCI**
Swap agreement	Interest risk	Fair value hedge	Swap Fixed rate X CDI	BRL 121,964	(117)	(224)	(1,873)	-
Swap agreement	Interest risk	Fair value hedge	Swap IPCA + Fixed rate X CDI	BRL 2,715,447	546,712	235,172	(88,806)	-
Swap agreement	Interest risk	Fair value hedge	Swap CDI + Fixed rate X CDI	BRL 2,139,340	(5,865)	(86,348)	(28,371)	-
Swap agreement	Interest risk	Fair value hedge	Swap Spread + Fixed rate X CDI	BRL 1,603,800	(58,687)	(162,949)	(163,859)	-
Swap agreement (i)	Exchange risk	Cash flow hedge	Swap USD X BRL	USD 325,000	30,358	(61,481)	(223,717)	(66,581)
					512,401	**(75,830)**	**(506,626)**	**(66,581)**
					Assets	235,172		
					Liabilities	(311,002)		
						(75,830)		

(i) In September 2026, the Company early settled the swap agreement previously entered into to hedge its foreign currency-denominated Loan debt and entered into a new derivative instrument with a notional amount of US$325,000 and maturity on March 22, 2028. The new derivative was designated to maintain the hedge of the foreign exchange exposure associated with such borrowing, reflecting the updated financial terms agreed upon and the extension of the maturity profile of the derivative instruments.

					Parent company			
					12/31/2025			
Instrument	Hedged risk	Instrument category	Operation	Notional amount	Instrument in the curve	Fair value receivable (payable)	Recognition in profit or loss	Recognition in OCI
Swap agreement	Interest risk	Fair value hedge	Swap Fixed rate X CDI	BRL 121,964	(511)	(2,338)	(23,282)	-
Swap agreement	Interest risk	Fair value hedge	Swap IPCA + Fixed rate X CDI	BRL 2,715,447	570,188	212,982	(134,276)	-
Swap agreement	Interest risk	Fair value hedge	Swap CDI + Fixed rate X %CDI	BRL 2,139,340	(1,468)	(68,208)	(9,423)	-
Swap agreement	Exchange risk	Cash flow hedge	Swap USD X BRL	USD 325,000	(130,022)	(148,410)	(310,792)	5,164
					438,187	**(5,974)**	**(477,773)**	**5,164**
					Assets	212,982		
					Liabilities	(218,956)		
						(5,974)		

					Consolidated			
					12/31/2025			
Instrument	Hedged risk	Instrument category	Operation	Notional amount	Instrument in the curve	Fair value receivable (payable)	Recognition in profit or loss	Recognition in OCI
Swap agreement	Interest risk	Fair value hedge	Swap Fixed rate X CDI	BRL 121,964	(511)	(2,338)	(23,282)	-
Swap agreement	Interest risk	Fair value hedge	Swap IPCA + Fixed rate X CDI	BRL 2,715,447	570,188	212,982	(134,276)	-
Swap agreement	Interest risk	Fair value hedge	Swap CDI + Fixed rate X %CDI	BRL 2,139,340	(1,468)	(68,208)	(9,423)	-
Swap agreement	Interest risk	Fair value hedge	Swap Spread + Fixed rate X CDI	BRL 1,603,800	78,618	78,618	39,904	-
Swap agreement	Exchange risk	Cash flow hedge	Swap USD X BRL	USD 325,000	(130,022)	(148,410)	(310,792)	5,164
					516,805	**72,644**	**(437,869)**	**5,164**
					Assets	291,600		
					Liabilities	(218,956)		
						72,644		

c) Liquidity risk

The Group monitors risks associated with funding shortages on an ongoing basis in order to maintain asset balance of cash and highly-liquid investments and flexibility through the use of bank loans and the ability to raise funds through capital markets, in order to ensure its liquidity and operational sustainability. The average indebtedness term is monitored in order to provide short-term liquidity, analyzing installments, charges and cash flows.

Presented below are the contractual maturities of financial liabilities, including estimated interest payment.

	Parent company				
	09/30/2026				
	Carrying amount	Contractual flow	Up to 1 year	1 to 2 years	3 to 8 years
Financial liabilities					
Trade payables	1,159,572	1,159,572	1,118,207	-	41,365
Loans, borrowings and debentures	15,598,159	21,617,771	3,810,582	1,313,993	16,493,196
Right-of-use leases	51,023	85,121	11,443	12,853	60,825
Derivative financial instruments	148,053	148,053	65,117	33,175	49,761
Assignment of receivables	759,766	759,766	413,765	206,187	139,814
Payables for the acquisition of companies	41,945	45,395	16,852	28,543	-
Other payables	47,592	47,592	44,276	3,316	-
Total	**17,806,110**	**23,863,270**	**5,480,242**	**1,598,067**	**16,784,961**

	Consolidated				
	09/30/2026				
	Carrying amount	Contractual flow	Up to 1 year	1 to 2 years	3 to 8 years
Financial liabilities					
Trade payables	1,220,524	1,220,524	1,179,159	-	41,365
Loans, borrowings and debentures	15,473,684	21,968,972	3,381,821	1,313,993	17,273,158
Right-of-use leases	83,012	130,990	26,690	22,943	81,357
Derivative financial instruments	311,002	311,002	65,117	98,354	147,531
Assignment of receivables	759,766	759,766	413,765	206,187	139,814
Payables for the acquisition of companies	109,287	120,348	68,213	28,543	23,592
Other payables	50,101	50,101	46,708	3,393	-
Total	**18,007,376**	**24,561,703**	**5,181,473**	**1,673,413**	**17,706,817**

5.4. Sensitivity analysis

The Group's management carried out a sensitivity analysis in accordance with CPC 40 (R1) / IFRS 7, presenting hypothetical effects from changes in interest and exchange rate changes on its financial assets and liabilities, over a 12-month horizon:

- CDI at 13.54% p.a., based on the future yield curve (source: B3 - Brasil, Bolsa, Balcão);
- SELIC at 13.54% p.a. (source: Brazilian Central Bank);
- IPCA of 3.34% p.a. (source: B3 - Brasil, Bolsa, Balcão); and
- U.S. Dollar ("Dollar") rate of R$ 5.52 (source: Brazilian Central Bank);

The table below is presented with the respective impacts on the finance result, considering the probable base scenario (Scenario I), stressed by factors of 25% (Scenario II) and 50% (Scenario III):

Parent company and consolidated

Operation	Probable rate	Scenario I probable	Scenario II + depreciation of 25%	Scenario III + depreciation of 50%
Derivatives designated as hedge accounting				
Balances subject to exposure to CDI variations	7,143,659	847,967	1,059,959	1,271,951
Balances subject to exposure to USD variations	(41,639)	(229,849)	(287,311)	(344,774)
Net effect of hedge accounting operations	**7,102,020**	**618,118**	**772,648**	**927,177**
Other operations - floating rate				
Balances subject to exposure to CDI variations	(7,378,607)	(999,062)	(1,248,832)	(1,498,591)
Balances subject to exposure to SELIC variations	(3,522,414)	(458,657)	(573,321)	(687,986)
Balances subject to exposure to IPCA variations	(3,904,786)	(130,433)	(163,041)	(195,650)
Balances subject to exposure to USD variations	(1,055,000)	(11,054)	(13,814)	(16,587)
Net effect of floating rate operations	**(15,860,807)**	**(1,599,206)**	**(1,999,008)**	**(2,398,814)**
Other operations - fixed rate				
Balances subject to exposure to fixed rate variations	(3,426,222)	(463,911)	(579,889)	(695,867)
Net effect of fixed rate operations	**(3,426,222)**	**(463,911)**	**(579,889)**	**(695,867)**
Balance subject to net exposure	**(12,185,009)**	**(1,444,999)**	**(1,806,249)**	**(2,167,504)**

The objective of this sensitivity analysis is to measure the impact of possible changes in market variables on the Group's financial instruments, assuming that all other market factors remain constant. Actual results may differ upon final settlement due to the inherent nature of the estimates used.

6. Cash and cash equivalents

	Parent company		Consolidated	
	09/30/2026	12/31/2025	09/30/2026	12/31/2025
Cash	43	301	48	311
Banks	3	38	2,203	4,525
Total cash and banks	**46**	**339**	**2,251**	**4,836**
Bank deposit certificates ("CDB")	49,681	319,665	52,261	320,587
Total financial investments	**49,681**	**319,665**	**52,261**	**320,587**
Total	**49,727**	**320,004**	**54,512**	**325,423**

During the period ended September 30, 2026, the average income from the funds was 14.48% p.a., linked to 100.4% of the CDI (at December 31, 2025 the average income was 14.57% p.a., linked to 100.6% of the CDI).

7. Marketable securities and financial investments

	Parent company		Consolidated	
	09/30/2026	12/31/2025	09/30/2026	12/31/2025
Operations Government Securities – Exclusive Funds				
Treasury Financial Bills ("LFT")	286,380	-	286,380	-
National Treasury Bills ("LTN")	142,312	-	142,312	-
FI - Investment fund – Simpar (i)	3,295,456	4,359,393	3,343,210	4,392,585
Commercial notes (ii) – Related parties	115,529	111,907	-	-
Total	**3,839,677**	**4,471,300**	**3,771,902**	**4,392,585**
Current assets	3,839,677	4,471,300	3,771,902	4,392,585
Non-current assets	-	-	-	-
Total	**3,839,677**	**4,471,300**	**3,771,902**	**4,392,585**

(i) Vamos invests resources in exclusive investment funds that were created by SIMPAR, intended exclusively for financial investments made by companies of the SIMPAR Group and its subsidiaries.. The shares of these funds have daily liquidity, and their management is 100% outsourced under the responsibility of Banco do Brasil, Bradesco, Caixa Econômica Federal and Santander. The amounts are invested exclusively in fixed income instruments, comprising Treasury Financial Bills (LFT), National Treasury Bills (LTN) and Financial Bills (LF).

(ii) Commercial notes are debt securities issued by the subsidiary against Truckvan Indústria e Comércio Ltda., and are eliminated in the consolidated. The remuneration for this operation is CDI + 3% p.a. and commercial notes mature up to May 2029, and these are transferable and redeemable.

During the period ended September 30, 2026, the average income from these investments was 14.84% p.a. (14.42% p.a. in the year ended December 31, 2025).

8. Trade receivables

	Parent company		Consolidated	
	09/30/2026	12/31/2025	09/30/2026	12/31/2025
Receivables from services and leases (i)	1,142,274	740,575	1,208,644	801,353
Receivables from related parties (Note 21)	47,541	32,926	51,351	38,781
Unbilled revenue (ii)	175,816	164,566	175,816	164,566
Amounts receivable from lease accordance with CPC 06 (iii)	124,628	-	124,628	-
Other receivables	21,210	25,945	24,482	27,541
(-) Expected credit losses (impairment) of trade receivables	(403,002)	(332,495)	(415,473)	(341,446)
Total	**1,108,467**	**631,517**	**1,169,448**	**690,795**
Current assets	980,065	608,304	1,041,046	667,582
Non-current assets	128,402	23,213	128,402	23,213
Total	**1,108,467**	**631,517**	**1,169,448**	**690,795**

(i) The increase in trade receivables as of September 30, 2026 was primarily attributable to the expansion of the Company's vehicle, machinery and equipment rental portfolio during the period, with no significant changes in the credit risk profile of its customer base.
(ii) The amounts recorded under this caption relate to unbilled lease receivables arising from leasing services provided as of the reporting date, for which invoicing will be completed in the subsequent period. These amounts represent unconditional rights to consideration and are measured based on the lease services rendered through the end of each reporting period. The related lease revenue is recognized in profit or loss in accordance with the accrual basis of accounting.
(iii) The receivables from lease agreements in accordance with CPC 06 (R2) are presented in note 8.1.

8.1. Lease agreements treated as sales for accounting with CPC-06

The Company has lease agreements for trucks, machinery, and equipment that as defined in CPC 06 (R2) were treated as sale of assets, mainly due to the essence of the transaction. The amounts receivable are recognized at the fair value of the assets and subsequently updated by the rate of return calculated based on the contractual cash flows of each contract. The recognition of the corresponding finance result occurs over the contractual term.

The classification of contracts considered the following as the main indicators: the term corresponding to the majority of the economic useful life of the assets, the specialized nature of the leased assets, and the option for the client to transfer or purchase the asset for a price significantly lower than its fair value at the end of the contract.

a) Receivables

	Parent company and consolidated
	09/30/2026
Gross rental income receivable, treated as sale in accordance with CPC-06 (R2)	**214,027**
Finance income from rent	(108,136)
Finance income recognized for the period	18,737
Present value adjustment, net	**(89,399)**
Present value of future minimum lease payments	**124,628**
Current assets	16,410
Non-current assets	108,218

Total	**124,628**

b) Schedule of due dates for amounts receivable from sale of assets

	Parent company and consolidated		
	2026		
Maturity	**Gross amount receivable**	**Present value receivable**	**Unearned finance income**
Up to 1 year	43,266	16,410	26,856
1 to 2 years	42,202	19,365	22,837
2 to 3 years	39,517	21,368	18,149
3 to 4 years	37,952	24,956	12,996
4 to 5 years	37,375	30,721	6,654
Over 5 years	13,715	11,808	1,907
Total	**214,027**	**124,628**	**89,399**

8.2. Aging list and expected credit losses (impairment) of trade receivables

	Parent company				Parent company			
	09/30/2026				12/31/2025			
	Trade receivables	**Expected credit losses**	**%**	**Trade receivables, net**	**Trade receivables**	**Expected credit losses**	**%**	**Trade receivables, net**
Total falling due	**939,905**	**(1,741)**	**0.19%**	**938,164**	**520,390**	**(1,628)**	**0.31%**	**518,762**
1-30 days past due	58,221	(313)	0.54%	57,908	17,791	(213)	1.20%	17,578
31-90 days past due	72,430	(6,060)	8.37%	66,370	37,800	(5,040)	13.33%	32,760
91-180 days past due	60,232	(18,645)	30.96%	41,587	42,090	(13,498)	32.07%	28,592
181-365 days past due	75,560	(71,122)	94.13%	4,438	68,432	(34,607)	50.57%	33,825
More than 365 days past due	305,121	(305,121)	100.00%	-	277,509	(277,509)	100.00%	-
Total past due	**571,564**	**(401,261)**	**70.20%**	**170,303**	**443,622**	**(330,867)**	**74.58%**	**112,755**
Total	**1,511,469**	**(403,002)**		**1,108,467**	**964,012**	**(332,495)**		**631,517**

	Consolidated				Consolidated			
	09/30/2026				12/31/2025			
	Trade receivables	**Expected credit losses**	**%**	**Trade receivables, net**	**Trade receivables**	**Expected credit losses**	**%**	**Trade receivables, net**
Total falling due	**991,413**	**(1,720)**	**0.17%**	**989,693**	**563,080**	**(1,628)**	**0.29%**	**561,452**
1-30 days past due	64,627	(313)	0.48%	64,314	24,485	(213)	0.87%	24,272
31-90 days past due	73,036	(6,060)	8.30%	66,976	40,038	(5,057)	12.63%	34,981
91-180 days past due	60,291	(18,645)	30.93%	41,646	45,764	(13,498)	29.49%	32,266
181-365 days past due	77,985	(71,166)	91.26%	6,819	72,763	(34,939)	48.02%	37,824
More than 365 days past due	317,569	(317,569)	100.00%	-	286,111	(286,111)	100.00%	-
Total past due	**593,508**	**(413,753)**	**69.71%**	**179,755**	**469,161**	**(339,818)**	**72.43%**	**129,343**
Total	**1,584,921**	**(415,473)**		**1,169,448**	**1,032,241**	**(341,446)**		**690,795**

Changes in expected credit losses (“impairment”) of trade receivables in the nine-month periods ended September 30, 2026 and 2025 are shown below:

	Parent company	Consolidated
At December 31, 2025	**(332,495)**	**(341,446)**
(-) Additions	(84,457)	(93,312)
(+) Reversals	10,801	12,398
(+) Write-offs due to losses	3,149	6,887
At September 30, 2026	**(403,002)**	**(415,473)**
At December 31, 2024	**(273,207)**	**(279,482)**
(-) Additions	(154,313)	(157,594)
(+) Reversals	73,322	75,499
(+) Write-offs due to losses	3,971	3,971
At September 30, 2025	**(350,227)**	**(357,606)**

9. Inventories

	Parent company		Consolidated	
	09/30/2026	12/31/2025	09/30/2026	12/31/2025
Description				
New vehicles, machinery and equipment	-	-	7,832	9,360
Used vehicles, machinery and equipment	-	-	638	2,125
Raw materials and production inputs	-	-	95,549	102,373
Materials for use, consumption and maintenance	6,365	4,272	21,688	21,175
(-) Provision for impairment of inventories of parts for resale	(1,530)	(1,407)	(4,683)	(4,448)
Total	**4,835**	**2,865**	**121,024**	**130,585**

The movements in the provision for losses for the nine-month periods ended September 30, 2026 and 2025 are shown below:

	Parent company	Consolidated
At December 31, 2025	**(1,407)**	**(4,448)**
(-) Additions	(311)	(1,145)
(+) Reversals	188	910
At September 30, 2026	**(1,530)**	**(4,683)**
At December 31, 2024	**(715)**	**(3,705)**
(-) Additions	(1,107)	(4,440)
(+) Reversals	494	4,551
At September 30, 2025	**(1,328)**	**(3,594)**

10. Assets held for sale

Changes in balances for the nine-month periods ended September 30, 2026 and 2025 were as follows:

	Parent company			Consolidated		
	Vehicles	Machinery and equipment	Total	Vehicles	Machinery and equipment	Total
Cost:						
At December 31, 2025	**510,524**	**184,917**	**695,441**	**510,524**	**184,917**	**695,441**
Assets transferred from property and equipment	1,351,471	314,058	1,665,529	1,351,471	314,058	1,665,529
Assets written off due to sale	(1,354,009)	(183,252)	(1,537,261)	(1,354,009)	(183,252)	(1,537,261)
At September 30, 2026	**507,986**	**315,723**	**823,709**	**507,986**	**315,723**	**823,709**
Accumulated depreciation:						
At December 31, 2025	**(92,881)**	**(99,739)**	**(192,620)**	**(92,881)**	**(99,739)**	**(192,620)**
Assets transferred from property and equipment	(342,701)	(125,665)	(468,366)	(342,701)	(125,665)	(468,366)
Assets written off due to sale	332,289	83,344	415,633	332,289	83,344	415,633
At September 30, 2026	**(103,293)**	**(142,060)**	**(245,353)**	**(103,293)**	**(142,060)**	**(245,353)**
Net book value:						
At December 31, 2025	**417,643**	**85,178**	**502,821**	**417,643**	**85,178**	**502,821**
At September 30, 2026	**404,693**	**173,663**	**578,356**	**404,693**	**173,663**	**578,356**

	Parent company			Consolidated		
	Vehicles	Machinery and equipment	Total	Vehicles	Machinery and equipment	Total
Cost:						
At December 31, 2024	**438,541**	**110,095**	**548,636**	**438,541**	**110,095**	**548,636**
Assets transferred from property and equipment	1,048,358	312,899	1,361,257	1,048,358	312,899	1,361,257
Assets written off due to sale	(986,012)	(224,940)	(1,210,952)	(986,012)	(224,940)	(1,210,952)
Other additions and write-offs	1,636	-	1,636	1,636	-	1,636
At September 30, 2025	**502,523**	**198,054**	**700,577**	**502,523**	**198,054**	**700,577**
Accumulated depreciation:						
At December 31, 2024	**(63,044)**	**(57,836)**	**(120,880)**	**(63,044)**	**(57,836)**	**(120,880)**
Assets transferred from property and equipment	(159,389)	(144,841)	(304,230)	(159,389)	(144,841)	(304,230)
Assets written off due to sale	131,824	115,822	247,646	131,824	115,822	247,646
At September 30, 2025	**(90,609)**	**(86,855)**	**(177,464)**	**(90,609)**	**(86,855)**	**(177,464)**
Net book value:						
At December 31, 2024	**375,497**	**52,259**	**427,756**	**375,497**	**52,259**	**427,756**
At September 30, 2025	**411,914**	**111,199**	**523,113**	**411,914**	**111,199**	**523,113**

11. Investments

11.1. Changes in investments

These investments are accounted for under the equity method of accounting based on the financial information of the investees, as follows:

Parent company and consolidated

Investments	12/31/2025	Contribution / Capital increase	Advance for future capital increase	Equity in earnings of subsidiaries	Other comprehensive income (i)	09/30/2026	Interest %	Equity at 09/30/2026
Vamos Seminovos	146,237	-	8,359	4,615	(333)	158,878	100.00	158,878
Vamos Europe	(16,295)	30,473	-	2,068	-	16,246	100.00	16,246
Total investments in subsidiaries	**129,942**	**30,473**	**8,359**	**6,683**	**(333)**	**175,124**		**175,124**
Investments in associates								
BSIM Participações e Holding	10,076	-	-	(13)	-	10,063	12.50	80,509
ASIM Participações e Holding	-	5,737	-	(1,020)	-	4,717	12.07	39,070
Total investments in associates (ii)	**10,076**	**5,737**	**-**	**(1,033)**	**-**	**14,780**		**119,579**
Total investments	**140,018**	**36,210**	**8,359**	**5,650**	**(333)**	**189,904**		**294,703**

(i) Refers to equity in earnings of subsidiaries related to the balances of other comprehensive income from foreign exchange variations with balance sheet translation.
(ii) The investments in associates are not eliminated for consolidation purposes.

Parent company and consolidated

Investments	12/31/2024	Contribution / Capital increase	Advance for future capital increase	Equity in earnings of subsidiaries	Other comprehensive income (i)	09/30/2025	Interest %	Equity at 09/30/2025
Vamos Seminovos	160,542	3,400	7,500	(8,824)	(128)	162,490	100.00	162,490
Vamos Europe	-	199	-	1,275	-	1,474	100.00	1,474
Total investments in subsidiaries	**160,542**	**3,599**	**7,500**	**(7,549)**	**(128)**	**163,964**		**163,964**
Investments in associates								
BSIM Participações e Holding	-	9,201	-	-	-	9,201	12.50	9,201
Total investments in associates	**-**	**9,201**	**-**	**-**	**-**	**9,201**		**9,201**
Total investments	**160,542**	**12,800**	**7,500**	**(7,549)**	**(128)**	**173,165**		**173,165**

11.2. Balances of assets and liabilities and results of subsidiaries and associates

Balances of assets and liabilities and results of subsidiaries and associates for the nine-month periods ended September 30, 2026 and 2025 are as follows:

	September 30, 2026							
	Current assets	Non-current assets	Current liabilities	Non-current liabilities	Equity	Revenues	Costs and expenses	Profit/(loss) for the period
Vamos Seminovos	16,702	250,324	75,025	33,123	158,878	17,228	12,613	4,615
Vamos Europe	1,491,154	1,603,800	25,188	3,053,520	16,246	266,480	264,412	2,068
BSIM Participações e Holding	4,077	76,587	155	-	80,509	184	291	(107)
ASIM Participações e Holding	2,517	76,687	7,235	32,899	39,070	-	8,449	(8,449)
	1,514,450	**2,007,398**	**107,603**	**3,119,542**	**294,703**	**283,892**	**285,765**	**(1,873)**

	September 30, 2025							
	Current assets	Non-current assets	Current liabilities	Non-current liabilities	Equity	Revenues	Costs and expenses	Profit/(loss) for the period
Vamos Seminovos	25,502	286,768	97,242	52,538	162,490	14,254	23,078	(8,824)
Vamos Europe	1,466,635	-	1,363	1,463,798	1,474	1,275	-	1,275
BSIM Participações e Holding	-	73,615	-	-	73,615	-	-	-
	1,492,137	**360,383**	**98,605**	**1,516,336**	**237,579**	**15,529**	**23,078**	**(7,549)**

12. Property and equipment

Changes in balances for the nine-month periods ended September 30, 2026 and 2025 were as follows:

	Parent company						
	Vehicles	Machinery and equipment	Leasehold improvements	Furniture and fixtures	Right of use (i)	Others (ii)	Total
Cost:							
At December 31, 2025	**14,122,883**	**4,194,349**	**35,705**	**2,799**	**73,095**	**29,572**	**18,458,403**
Additions	2,160,748	91,344	63	476	4,573	1,471	2,258,675
Transfers to available for sale (Note 10)	(1,351,471)	(314,058)	-	-	-	-	(1,665,529)
Write-offs and transfers	(58,939)	19,473	12,938	9	(12,950)	(8,019)	(47,488)
At September 30, 2026	**14,873,221**	**3,991,108**	**48,706**	**3,284**	**64,718**	**23,024**	**19,004,061**
At December 31, 2024	**13,181,324**	**4,240,585**	**35,705**	**2,457**	**56,020**	**26,679**	**17,542,770**
Additions	1,822,414	237,681	-	270	18,094	8,145	2,086,604
Transfers to available for sale	(1,048,358)	(312,899)	-	-	-	-	(1,361,257)
Write-offs and transfers	-	(6,599)	-	-	-	-	(6,599)
At September 30, 2025	**13,955,380**	**4,158,768**	**35,705**	**2,727**	**74,114**	**34,824**	**18,261,518**
Accumulated depreciation:							
At December 31, 2025	**(1,222,709)**	**(1,327,889)**	**(3,457)**	**(943)**	**(17,394)**	**(9,124)**	**(2,581,516)**
Depreciation expense for the period (iii)	(537,410)	(355,976)	(3,710)	(224)	(7,684)	(6,708)	(911,712)
Transfers to available for sale (Note 10)	342,701	125,665	-	-	-	-	468,366
Write-offs and transfers	37,847	2,662	1,718	-	(1,718)	(2,439)	38,070
At September 30, 2026	**(1,379,571)**	**(1,555,538)**	**(5,449)**	**(1,167)**	**(26,796)**	**(18,271)**	**(2,986,792)**
At December 31, 2024	**(952,091)**	**(1,035,545)**	**(804)**	**(683)**	**(9,646)**	**(6,409)**	**(2,005,178)**
Depreciation expense for the period (iii)	(411,383)	(323,322)	(1,990)	(190)	(5,816)	(2,036)	(744,737)
Transfers to available for sale	159,389	144,841	-	-	-	-	304,230
Write-offs and transfers	-	4,217	-	-	-	-	4,217
At September 30, 2025	**(1,204,085)**	**(1,209,809)**	**(2,794)**	**(873)**	**(15,462)**	**(8,445)**	**(2,441,468)**
Net book value:							
At December 31, 2025	**12,900,174**	**2,866,460**	**32,248**	**1,856**	**55,701**	**20,448**	**15,876,887**
At September 30, 2026	**13,493,650**	**2,435,570**	**43,257**	**2,117**	**37,922**	**4,753**	**16,017,269**
At December 31, 2024	**12,229,233**	**3,205,040**	**34,901**	**1,774**	**46,374**	**20,270**	**15,537,592**
At September 30, 2025	**12,751,295**	**2,948,959**	**32,911**	**1,854**	**58,652**	**26,379**	**15,820,050**

Average depreciation rate for 2025:	**3%**	**9%**	**4%**	**10%**	**8%**	**20%**	**- 0%**
Average depreciation rate for 2026:	**3%**	**9%**	**4%**	**10%**	**8%**	**20%**	**- 0%**

(i) Right-of-use refers entirely to property lease agreements, pursuant to CPC 06 (R2) / IFRS 16 – Leases.
(ii) "Others" comprise mainly construction in progress and hardware, among others.
(iii) The amount of R$ 911,712, relating to depreciation expense was recognized in the statement of income as cost of sales and rendering of services of R$ 900,675 (R$ 736,586 in September 2025), selling expenses of R$ 2,112 (R$ 2,009 in September 2025) and administrative expenses of R$ 8,925 (R$ 6,142 in September 2025).

Vamos Locação de Caminhões, Máquinas e Equipamentos S.A.

Notes to the parent company and consolidated quarterly information at September 30, 2026

In thousands of Brazilian Reais

	Vehicles	Machinery and equipment	Leasehold improvements	Furniture and fixtures	Buildings	Right of use (i)	Others (ii)	Consolidated Total
Cost:								
At December 31, 2025	**14,159,024**	**4,249,167**	**58,748**	**17,291**	**8,348**	**146,401**	**48,683**	**18,687,662**
Additions	2,199,226	92,671	482	6,879	230	7,349	25,126	2,331,963
Transfers to available for sale (Note 10)	(1,351,471)	(314,058)	-	-	-	-	-	(1,665,529)
Write-offs and transfers	(59,091)	29,363	15,883	(6,178)	(157)	(12,950)	(35,037)	(68,167)
At September 30, 2026	**14,947,688**	**4,057,143**	**75,113**	**17,992**	**8,421**	**140,800**	**38,772**	**19,285,929**
At December 31, 2024	**13,231,175**	**4,288,818**	**56,787**	**17,132**	**8,366**	**123,126**	**33,961**	**17,759,365**
Additions	1,835,070	236,139	2,117	526	9	30,822	30,058	2,134,741
Transfers to available for sale	(1,048,358)	(312,899)	-	-	-	-	-	(1,361,257)
Write-offs and transfers	(13,094)	(7,799)	-	(440)	(18)	(1,108)	(3,023)	(25,482)
At September 30, 2025	**14,004,793**	**4,204,259**	**58,904**	**17,218**	**8,357**	**152,840**	**60,996**	**18,507,367**
Accumulated depreciation:								
At December 31, 2025	**(1,254,215)**	**(1,350,002)**	**(15,253)**	**(7,361)**	**(1,272)**	**(54,251)**	**(10,024)**	**(2,692,378)**
Depreciation expense for the period	(543,308)	(360,978)	(4,808)	(1,099)	(361)	(14,383)	(6,894)	(931,831)
Transfers to available for sale (Note 10)	342,701	125,665	-	-	-	-	-	468,366
Write-offs and transfers	37,857	301	1,721	90	(68)	(6,739)	7,821	40,983
At September 30, 2026	**(1,416,965)**	**(1,585,014)**	**(18,340)**	**(8,370)**	**(1,701)**	**(75,373)**	**(9,097)**	**(3,114,860)**
At December 31, 2024	**(981,673)**	**(1,052,748)**	**(9,588)**	**(6,186)**	**(655)**	**(31,711)**	**(7,155)**	**(2,089,716)**
Depreciation expense for the period	(417,068)	(327,081)	(4,469)	(1,007)	(459)	(16,998)	(2,108)	(769,190)
Transfers to available for sale	159,389	144,841	-	-	-	-	-	304,230
Write-offs and transfers	4,952	4,682	-	179	6	-	2	9,821
At September 30, 2025	**(1,234,400)**	**(1,230,306)**	**(14,057)**	**(7,014)**	**(1,108)**	**(48,709)**	**(9,261)**	**(2,544,855)**
Net book value:								
At December 31, 2025	**12,904,809**	**2,899,165**	**43,495**	**9,930**	**7,076**	**92,150**	**38,659**	**15,995,284**
At September 30, 2026	**13,530,723**	**2,472,129**	**56,773**	**9,622**	**6,720**	**65,427**	**29,675**	**16,171,069**
At December 31, 2024	**12,249,502**	**3,236,070**	**47,199**	**10,946**	**7,711**	**91,415**	**26,806**	**15,669,649**
At September 30, 2025	**12,770,393**	**2,973,953**	**44,847**	**10,204**	**7,249**	**104,131**	**51,735**	**15,962,512**
Average depreciation rate for 2025:	**3%**	**9%**	**4%**	**10%**	**4%**	**9%**	**20%**	**-**
Average depreciation rate for 2026:	**3%**	**9%**	**4%**	**10%**	**4%**	**9%**	**20%**	**-**

(i) Right-of-use refers entirely to property lease agreements, pursuant to CPC 06 (R2) / IFRS 16 – Leases.
(ii) "Others" comprise mainly construction in progress and hardware, among others.
(iii) The amount of R$ 931,831 relating to depreciation expense was recognized in the statement of income as cost of sales and rendering of services of R$ 914,883 (R$ 755,057 in September 2025), selling expenses of R$ 2,400 (R$ 2,271 in September 2025) and administrative expenses of R$ 14,548 (R$ 11,863 in September 2025).

The average depreciation rate calculated for vehicles and machinery only considers the fleet subject to depreciation, i.e., it does not consider assets recorded that have already been measured at fair value.

12.1. Financed fixed asset items

Some of the assets were acquired by the Group through financing (Finame), substantially represented by vehicles, machinery and equipment. The balances of these lease assets that comprise property and equipment at September 30, 2026 and 2025 are shown in the table below:

	Parent company and consolidated	
	09/30/2026	12/31/2025
Net book value of property and equipment items:	2,088,370	2,159,856
Debt amount (i):	2,401,375	2,672,533

(i) The difference between the FINAME balance disclosed in this note and the amount presented in Note 15.1 - Loans and Financing (consolidated) primarily arises from Direct FINAME facilities entered into by Truckvan for the financing of raw materials and working capital. Since such facilities do not relate to the financing of property, plant and equipment, they are outside the scope of this disclosure and, accordingly, have been excluded from the amounts presented herein.

13. Intangible assets

Changes in balances for the periods ended September 30, 2026 and 2025 were as follows:

	Parent company				
	Goodwill (i)	Non-compete agreement and customer portfolio	Software	Trademarks and patents	Total
Cost:					
At December 31, 2025	**107,223**	**4,484**	**15,026**	**4,300**	**131,033**
Additions	-	-	2,836	-	2,836
At September 30, 2026	**107,223**	**4,484**	**17,862**	**4,300**	**133,869**
At December 31, 2024	**107,223**	**4,484**	**11,842**	**4,300**	**127,849**
Additions	-	-	2,381	-	2,381
At September 30, 2025	**107,223**	**4,484**	**14,223**	**4,300**	**130,230**
Accumulated amortization:					
At December 31, 2025	**-**	**(4,484)**	**(3,497)**	**-**	**(7,981)**
Additions	-	-	(1,276)	-	(1,276)
At September 30, 2026	**-**	**(4,484)**	**(4,773)**	**-**	**(9,257)**
At December 31, 2024	**-**	**(4,484)**	**(2,605)**	**-**	**(7,089)**
Additions	-	-	(667)	-	(667)
At September 30, 2025	**-**	**(4,484)**	**(3,272)**	**-**	**(7,756)**
Net book value:					
At December 31, 2025	**107,223**	**-**	**11,529**	**4,300**	**123,052**
At September 30, 2026	**107,223**	**-**	**13,089**	**4,300**	**124,612**
At December 31, 2024	**107,223**	**-**	**9,237**	**4,300**	**120,760**
At September 30, 2025	**107,223**	**-**	**10,951**	**4,300**	**122,474**
Average amortization rate for 2025:	**-**	**10%**	**20%**	**-**	
Average amortization rate for 2026:	**-**	**10%**	**20%**	**-**	

(i) The goodwill arises from the acquisition of Borgato (R$ 82,960) and HM Empilhadeiras (R$ 24,263), which were merged into the parent company.

	Consolidated				
	Goodwill (i)	Non-compete agreement and customer portfolio (ii)	Software	Trademarks and patents (iii)	Total
Cost:					
At December 31, 2025	**123,880**	**41,828**	**16,884**	**10,953**	**193,545**
Additions	-	-	2,918	-	2,918
At September 30, 2026	**123,880**	**41,828**	**19,802**	**10,953**	**196,463**
At December 31, 2024	**123,880**	**41,828**	**13,272**	**10,953**	**189,933**
Additions	-	-	2,691	-	2,691
At September 30, 2025	**123,880**	**41,828**	**15,963**	**10,953**	**192,624**
Accumulated amortization:					
At December 31, 2025	**-**	**(9,385)**	**(4,915)**	**(2,283)**	**(16,583)**
Additions	-	(2,134)	(1,337)	-	(3,471)
At September 30, 2026	**-**	**(11,519)**	**(6,252)**	**(2,283)**	**(20,054)**
At December 31, 2024	**-**	**(4,013)**	**(3,848)**	**(2,283)**	**(10,144)**
Additions	-	(4,029)	(708)	-	(4,737)
At September 30, 2025	**-**	**(8,042)**	**(4,556)**	**(2,283)**	**(14,881)**
Net book value:					
At December 31, 2025	**123,880**	**32,443**	**11,969**	**8,670**	**176,962**
At September 30, 2026	**123,880**	**30,309**	**13,550**	**8,670**	**176,409**
At December 31, 2024	**123,880**	**37,815**	**9,424**	**8,670**	**179,789**
At September 30, 2025	**123,880**	**33,786**	**11,407**	**8,670**	**177,743**
Average amortization rate for 2025:	**-**	**10%**	**20%**	**-**	
Average amortization rate for 2026:	**-**	**10%**	**20%**	**-**	

(i) The goodwill arises from the acquisition of BMB Brasil (R$ 2,180), BMB Mexico (R$ 4,144), Borgato (R$ 82,960), HM Empilhadeiras (R$ 24,263), Braga Company (R$ 5,348) and Rafe Investimento (R$ 4,985).
(ii) At September 30, 2026, the balance related to the customer portfolio refers to Borgato (R$ 4,013), BMB Brasil (R$ 26,709), BMB Mexico (R$ 4,645) and TruckVan (R$ 6,461).
(iii) The amount allocated in this line item corresponds substantially to the fair value attributed to the brands Borgato (R$ 4,300), BMB Brasil (R$ 2,300) and Truckvan (R$ 4,353).

13.1. Goodwill on business combinations

Goodwill is allocated to cash-generating units (CGUs) for impairment testing purposes. The allocation is made to the CGUs or groups of CGUs that are expected to benefit from the business combination from which the goodwill arose and that are identified in accordance with the operating segments.

The goodwill arises from the acquisitions of:

- **Borgato** (lease activities), attributed to the lease segment, merged into the parent company;
- **HM Empilhadeiras** (lease activities), attributed to the lease segment, merged into the parent company;
- **BMB Brasil, BMB Mexico, Rafe Investimentos and Braga Company** (holdings of Truckvan), attributed to the industry segment.

13.2. Impairment testing

In the year ended December 31, 2025, the Company conducted the annual impairment testing of its Cash-Generating Units ("CGUs"), considering the updated assumptions, indicators, and measurable expectations. As a result, no impairment was identified on the amounts recorded in goodwill based on expected future profitability.

Complete information on the impairment testing is presented in Note 14.2 to the parent company and consolidated annual financial statements, issued on March 25, 2026.

14. Trade payables

	Parent company		Consolidated	
	09/30/2026	12/31/2025	09/30/2026	12/31/2025
Trade payables - trucks, machinery and equipment for leasing (i)	1,115,870	585,444	1,116,439	585,444
Trade payables - trucks, machinery and equipment for leasing - related parties (Note 21)	39,053	54,477	38,488	25,983
Raw materials and production inputs suppliers	-	-	60,354	102,370
Trade payables - consumables and third party services	4,649	19,217	5,243	20,435
Total	**1,159,572**	**659,138**	**1,220,524**	**734,232**
Current	1,118,207	621,704	1,179,159	696,798
Non-current	41,365	37,434	41,365	37,434
Total	**1,159,572**	**659,138**	**1,220,524**	**734,232**

(i) The increase in trade payables as of September 30, 2026 primarily reflects the higher volume of capital expenditures (CAPEX) incurred to support the expansion of the Company's operations, including the acquisition of new trucks, machinery and equipment to service new contracts, with no significant changes in the commercial terms negotiated with suppliers.

15. Loans, borrowings and debentures

	Parent company		Consolidated	
	09/30/2026	12/31/2025	09/30/2026	12/31/2025
Loans and borrowings (i)	6,881,504	7,653,892	9,754,706	10,822,685
Debentures	8,716,655	8,845,600	5,718,978	5,775,976
Total	**15,598,159**	**16,499,492**	**15,473,684**	**16,598,661**
Current	1,888,397	1,663,788	1,862,223	1,669,708
Non-current	13,709,762	14,835,704	13,611,461	14,928,953
Total	**15,598,159**	**16,499,492**	**15,473,684**	**16,598,661**

(i) The decrease in borrowings and financing as of September 30, 2026 was mainly driven by the lower volume of new funding obtained during the period and by the increased repurchases of the Company's own Agribusiness Receivables Certificates (CRA), in line with the Company's financial deleveraging strategy.

15.1. Loans and borrowings

In the period ended September 30, 2026 and December 31, 2025, the position of the Company's loans and borrowings is shown below:

					Parent company		Consolidated	
Type	Annual average rate (%)	Average rate structure (%) (i)	Maturity	Currency	09/30/2026	12/31/2025	09/30/2026	12/31/2025
CRA II	18.26%	133.80% of CDI + Fixed rate of 8.0%	Nov/26	BRL	9,308	35,634	9,308	35,634
CRA III	22.52%	165.00% of CDI + IPCA of 5.70%	Jun/27	BRL	198,896	418,881	198,896	418,881
CRA IV	18.24%	133.60% of CDI + IPCA of 5.73%	Nov/30	BRL	494,632	450,412	494,632	450,412
CRA V	15.39%	112.63% of CDI + IPCA of 6.68%	May/37	BRL	641,443	600,752	641,443	600,752
CRA VI	14.31%	CDI + 1.05% / IPCA + 7.16%	Jan/30	BRL	849,548	808,350	849,548	808,350
CRA VII	11.95%	Fixed rate of 12.05% + IPCA + 6.69%	Nov/33	BRL	736,654	683,655	736,654	683,655
CDCA	13.27%	Fixed rate of 13.62% + IPCA + 7.91%	Sept/31	BRL	895,005	906,337	895,005	906,337
Commercial note	14.67%	114.00% of CDI	Jun/28	BRL	272,195	251,892	272,195	251,892
Promissory note	17.65%	CDI + 2.40%	Dec/28	BRL	-	131,547	-	131,547
Finame (ii)	15.62%	Selic + 1.73%	Oct/28	BRL	179,204	283,391	179,204	283,391
Finame - direct (ii)	11.27%	IPCA + 6.65%	Jun/27	BRL	2,222,171	2,389,142	2,273,127	2,389,142
Line 4131	16.55%	CDI + 2.10%	Jun/27	BRL	-	275,860	-	275,860
Total in local currency					**6,499,056**	**7,235,853**	**6,550,012**	**7,235,853**
Bid	16.32%	CDI + 1.90% + Fixed rate of 7.23%	Dec/31	US Dollar	121,757	140,361	121,757	140,361
Loan	17.35%	CDI + 5.84%	Mar/28	US Dollar	260,691	277,678	1,677,355	1,787,765
Senior Notes "Bond"	17.83%	CDI + 3.68% / USD + 9.20%	Jan/31	US Dollar	-	-	1,405,582	1,658,706
Total in foreign currency					**382,448**	**418,039**	**3,204,694**	**3,586,832**
Total borrowings					**6,881,504**	**7,653,892**	**9,754,706**	**10,822,685**

(i) Net conditions of the effects of selected derivatives and each transaction, when applicable.
(ii) These types of loans do not have covenants attached. For the other types, the contractual covenants are defined in the section below ("Definitions of Financial Ratios for Covenant Calculation Purposes") (Note 15.4).

15.2. Debentures

The characteristics of the debentures are presented in the table below:

	1st series		2nd series		3rd series		Issuance	Dates			Payment of interest	Type	Identification with CETIP	Parent company Balance at	
	Amounts	Effective interest rate	Amounts	Effective interest rate	Amounts	Effective interest rate	Total	Issuance	Funding	Maturity				09/30/2026	12/31/2025
Vamos Locação															
2nd issuance	382,500	**CDI+1.60%**	417,500	**CDI+2.00%**	-	**-**	**800,000**	08/20/2019	09/20/2019	08/20/2026	Semiannual	Unsecured	VAMO12 and VAMO22	-	68,509
3rd issuance	311,790	**CDI+2.30%**	223,750	**CDI+2.75%**	464,460	**IPCA+6.37%**	**1,000,000**	06/15/2021	07/08/2021	06/15/2031	Semiannual	Unsecured	VAMO13, VAMO23 and VAMO33	1,082,018	1,011,592
4th issuance	1,000,000	**CDI+2.40%**	432,961	**CDI+2.80%**	567,039	**IPCA+7.69%**	**2,000,000**	10/15/2021	11/12/2021	10/15/2031	Semiannual	Unsecured	VAMO14, VAMO24 and VAMO34	2,049,794	2,006,720
7th issuance	250,000	**CDI+2.17%**	-	**-**	-	**-**	**250,000**	06/15/2023	06/16/2023	06/15/2028	Semiannual	Unsecured	VAMO17	8,097	250,674
9th issuance	550,000	**CDI+2.35%**	-	**-**	-	**-**	**550,000**	12/20/2023	12/28/2023	12/20/2028	Semiannual	Unsecured	VAMO19	259,786	249,218
10th issuance	550,000	**CDI+2.35%**	-	**-**	-	**-**	**550,000**	02/21/2024	02/23/2024	02/21/2029	Semiannual	Unsecured	VAMOA0	507,064	528,703
11th issuance	1,050,000	**CDI+2.35%**	-	**-**	-	**-**	**1,050,000**	06/25/2024	07/27/2024	06/25/2029	Semiannual	Unsecured	VAMOA1	726,498	1,043,179
12th issuance (i)	1,498,008	**CDI+2.25%**	-	**-**	-	**-**	**1,498,008**	07/24/2025	08/12/2025	03/22/2028	Semiannual	Unsecured	VAMOA2	1,416,580	1,511,695
13th issuance	600,000	**DI+2.25%**	-	**-**	-	**-**	**600,000**	09/20/2025	10/02/2025	09/20/2030	Semiannual	Unsecured	VAMOA3	596,716	617,381
14th Issuance (ii)	1,603,800	**Fixed rate +15.72%**	-	**-**	-	**-**	**1,603,800**	12/15/2025	12/15/2025	01/20/2032	Semiannual	Unsecured	VAMOA4	1,581,097	1,557,929
15th issuance	500,000	**DI+2.17%**	-	**-**	-	**-**	**500,000**	03/20/2026	03/23/2026	09/20/2031	Semiannual	Unsecured	VAMOA5	489,005	-
													Total	**8,716,655**	**8,845,600**

	1st series		2nd series		3rd series		Issuance	Dates			Payment of interest	Type	Identification with CETIP	Consolidated Balance at	
	Amounts	Effective interest rate	Amounts	Effective interest rate	Amounts	Effective interest rate	Total	Issuance	Funding	Maturity				09/30/2026	12/31/2025
Vamos Locação															
2nd issuance	382,500	**CDI+ 1.60%**	417,500	**CDI+2.00%**	-	**-**	**800,000**	08/20/2019	09/20/2019	08/20/2026	Semiannual	Unsecured	VAMO12 and VAMO22	-	68,509
3rd issuance	311,790	**CDI+2.30%**	223,750	**CDI+2.75%**	464,460	**IPCA+6.36%**	**1,000,000**	06/15/2021	07/08/2021	06/15/2031	Semiannual	Unsecured	VAMO13, VAMO23 and VAMO33	1,082,018	1,011,592
4th issuance	1,000,000	**CDI+2.40%**	432,961	**CDI+2.80%**	567,039	**IPCA+7.69%**	**2,000,000**	10/15/2021	11/12/2021	10/15/2031	Semiannual	Unsecured	VAMO14, VAMO24 and VAMO34	2,049,794	2,006,720
7th issuance	250,000	**CDI+2.17%**	-	**-**	-	**-**	**250,000**	06/15/2023	06/16/2023	06/15/2028	Semiannual	Unsecured	VAMO17	8,097	250,674
9th issuance	550,000	**CDI+2.35%**	-	**-**	-	**-**	**550,000**	12/20/2023	12/28/2023	12/20/2028	Semiannual	Unsecured	VAMO19	259,786	249,218
10th issuance	550,000	**CDI+2.35%**	-	**-**	-	**-**	**550,000**	02/21/2024	02/23/2024	02/21/2029	Semiannual	Unsecured	VAMOA0	507,064	528,703
11th issuance	1,050,000	**CDI+2.35%**	-	**-**	-	**-**	**1,050,000**	06/25/2024	07/27/2024	06/25/2029	Semiannual	Unsecured	VAMOA1	726,498	1,043,179
13th issuance	600,000	**DI+2.25%**	-	**-**	-	**-**	**600,000**	09/20/2025	10/02/2025	09/20/2030	Semiannual	Unsecured	VAMOA3	596,716	617,381
15th issuance	500,000	**DI+2.17%**	-	**-**	-	**-**	**500,000**	03/20/2026	03/23/2026	09/20/2031	Semiannual	Unsecured	VAMOA5	489,005	-
													Total	**5,718,978**	**5,775,976**

(i) For the period ended September 30, 2026, the related balances were eliminated upon consolidation against the effects of the TRS-linked investment, as they represent intercompany positions between Vamos Locação and Vamos Europe. As a result, only the liability associated with the Loan remained presented in the consolidated.
(ii) In the period ended September 2026, such information was eliminated on consolidation, since it refers to related-party balances between Vamos Locação and Vamos Europe. Only the senior debt remained in consolidated.

15.3. Changes in loans, borrowings and debentures

Changes in balances in the periods ended September 30, 2026 and 2025 were as follows:

	Parent company		Consolidated	
	09/30/2026	09/30/2025	09/30/2026	09/30/2025
Loans and borrowings at the beginning of the period	**16,499,492**	**14,404,060**	**16,598,661**	**14,404,093**
New borrowings (i)	644,641	4,133,202	695,145	4,133,202
Amortization	(1,875,981)	(2,480,546)	(1,875,981)	(2,467,478)
Interest paid	(1,270,146)	(1,123,745)	(1,230,755)	(1,135,571)
Interest incurred	1,609,000	1,540,690	1,522,145	1,539,306
Allocation of structuring and funding expenses	38,599	27,259	40,554	27,259
Allocation of fair value hedge variation	51,679	116,783	(91,296)	116,783
Exchange rate changes	(99,125)	(212,851)	(184,789)	(212,742)
Loans and borrowings at the end of the period	**15,598,159**	**16,404,852**	**15,473,684**	**16,404,852**
Current	1,888,397	1,694,605	1,862,223	1,694,605
Non-current	13,709,762	14,710,247	13,611,461	14,710,247
Total	**15,598,159**	**16,404,852**	**15,473,684**	**16,404,852**

(i) Considers new borrowings, net of the repurchase effect and funding expenses.

15.4. Financial commitments clause ("Covenants")

Certain contracts contain clauses committing to maintaining debt indicators and interest coverage measured by EBITDA in relation to the net financial debt balance, as follows:

Consolidated net debt for financial covenant purposes: (1) is the total balance of the issuer's loans and borrowings, including debentures and any other debt securities, the negative and/or positive results of equity hedge operations (hedge) and subtracting (a) amounts in cash, in financial investments; and (b) the financing contracted as a result of the financing program for the stock of new and used vehicles, domestic and imported, and automotive parts, with revolving credit granted by financial institutions linked to the car makers (Floor Plan Vehicles) and (2) from the moment the Issuer no longer has any debts with the definition indicated in item (1) above, the definition will be considered as: "Net Debt": total balance of the issuer's loans and borrowings, including debentures and any other debt securities, the negative and/or positive results of equity hedge operations (hedge) and subtracting (a) amounts in cash, in financial investments and balances receivable from credit cards; and (b) the financing contracted as a result of the financing program for the stock of new and used vehicles, domestic and imported, and automotive parts, with revolving credit granted by financial institutions linked to the car makers (Floor Plan Vehicles).

Consolidated EBITDA for covenant purposes: is profit or loss on a consolidated basis before the effects of income tax and social contribution, net finance result, depreciation and amortization, impairment of assets, cost of damaged vehicles and equity in earnings of subsidiaries, calculated over the last 12 months, including the EBITDA for the last 12 months of companies merged and/or acquired by the issuer.

All commitments described in the contracts were fulfilled at September 30, 2026, including maintaining the financial ratios of Net Debt / EBITDA, as follows:

Restriction	Limits	Indicator at 09/30/2026
Net Debt / EBITDA	Less than or equal to 3.75x	2.93

15.5. Guarantees

At September 30, 2026, the Group has certain guarantees for loans and borrowings transactions, as follows:

- ✓ **CRA II, CRA III and CRA IV** – Guaranteed by trade receivables.
- ✓ **CRA V, CRA VI and CRA VII Agribusiness Receivables Certificates** - Guaranteed by investments from contracts with customers.
- ✓ **Finame Direct** - Guaranteed by fiduciary sale (machinery, equipment and trucks).
- ✓ IADB – Capital Support Agreement (ESA) which provides for the possibility of the shareholders, through the parent company SIMPAR, making capital contributions linked to IADB debt.

The other transactions do not have any guarantees.

16. Right-of-use leases

The Group leases properties where it operates its used car stores, workshops, and some offices, as well as vehicle yards, with lease agreements having an average term of 10 years. Lease agreements are adjusted annually, and some leases provide for additional rent payments based on changes in the general price index.

Additionally, the Group, under specific circumstances, leases light vehicles, trucks, machinery and equipment under short-term or low-value contracts. Considering the terms of these agreements, the Company chose, as permitted by CPC 06 (R2) and established in accounting policy, not to recognize the contracts as a lease liability, recording the payments directly in its results as the costs are incurred. The amounts recognized in the nine-month period ended September 30, 2026 were R$ 9,488 (R$ 5,869 at September 30, 2025).

The Company determined its discount rates based on risk-free interest rates observed in the Brazilian market for the terms of its contracts, adjusted to the Company's realities (credit spread). The spreads were obtained through surveys with potential investors of the Company's debt securities. The table below shows the rates practiced vs. the contract terms, as required by CVM Circular Letter 02/2019.

Contracted terms	1	2	3	4	5	6	8	9	14	15
Rate p.a.	11.70%	13.96%	14.18%	12.30%	11.17%	9.75%	10.31%	13.81%	11.93%	15.18%

Information on lease liabilities for which the Group is the lessee is presented below:

	Parent company		Consolidated	
	09/30/2026	09/30/2025	09/30/2026	09/30/2025
Lease liabilities at the beginning of the period	**52,466**	**42,498**	**91,553**	**89,072**
Additions	4,573	18,094	7,349	30,822
Write-offs	(12)	-	(12)	(1,108)
Amortization	(6,246)	(5,816)	(13,938)	(16,998)
Interest paid	(5,095)	(6,144)	(10,012)	(8,587)
Interest incurred	5,337	5,305	8,072	9,044
Lease liabilities at the end of the period	**51,023**	**53,937**	**83,012**	**102,245**
Current	5,139	7,574	17,431	20,082
Non-current	45,884	46,363	65,581	82,163
Total	**51,023**	**53,937**	**83,012**	**102,245**

17. Assignment of receivables

	Parent company		Consolidated	
	09/30/2026	09/30/2025	09/30/2026	09/30/2025
Liability from assignment of receivables at the beginning of the period	**1,304,219**	**1,055,895**	**1,304,219**	**1,055,895**
New contracts	77,261	1,085,791	79,987	1,085,791
Settlement of contracts - Assignment and FIDC	(746,638)	(782,875)	(749,063)	(782,875)
Interest incurred - Assignment and FIDC	124,924	102,597	124,924	102,597
Other write-offs – Assignment and FIDC	-	-	(301)	-
Liability for assignment of receivables at the end of the period	**759,766**	**1,461,408**	**759,766**	**1,461,408**
Current	413,765	597,218	413,765	597,218
Non-current	346,001	864,190	346,001	864,190
Total	**759,766**	**1,461,408**	**759,766**	**1,461,408**

The Company assigned its receivables arising from lease agreements of vehicles, machinery and equipment signed with its customers definitively to third parties, and with no co-obligation in the event of default. The amount received was initially recognized at fair value and the finance cost is recognized in profit or loss until the settlement date based on the effective interest rate of the contract. The average term of these contracts is 48 months with maturity until July 2029.

18. Payables for the acquisition of companies

Payables for the acquisition of companies refer to the acquisitions presented in the table below:

		Parent company		Consolidated	
	Maturity	09/30/2026	12/31/2025	09/30/2026	12/31/2025
Borgato Companies	(*)	16,852	15,249	16,852	15,249
BMB	(**)	-	-	20,698	18,729
HM Empilhadeiras	Apr/28	25,093	22,667	25,093	22,667
Truckvan	(**)	-	-	46,644	51,720
Total		**41,945**	**37,916**	**109,287**	**108,365**
Current		16,852	15,249	84,194	85,698
Non-current		25,093	22,667	25,093	22,667
Total		**41,945**	**37,916**	**109,287**	**108,365**

(*) Amounts retained by the Buyer to guarantee obligations of the Share Purchase and Sale Agreement for which settlement is being negotiated with the sellers.
(**) Amounts of the call option related to the acquisition of the remaining 30% interest in the investee, whose right of exercise is currently in the open call period.

19. Income tax and social contribution

19.1. Deferred income tax and social contribution

	Parent company		Consolidated	
	09/30/2026	12/31/2025	09/30/2026	12/31/2025
Deferred tax assets:				
Tax carryforward losses	1,228,213	1,226,066	1,295,403	1,290,306
Provision for expected credit losses (impairment) of trade receivables	68,807	60,457	72,675	63,302
Provision for judicial and administrative litigation	2,015	1,812	2,764	1,933
Provision for impairment of inventories	-	-	757	760
Other provisions	3,271	2,274	6,512	6,030
Total deferred tax assets	**1,302,306**	**1,290,609**	**1,378,111**	**1,362,331**
Deferred tax liabilities:				
Accounting vs. tax depreciation	(2,117,055)	(2,069,539)	(2,120,667)	(2,073,151)
Exchange rate changes	(60,297)	(26,596)	(60,297)	(26,596)
Property and equipment - CPC 06	(63,410)	(65,969)	(63,410)	(65,969)
Derivative financial instruments	(43,081)	(85,454)	(43,081)	(85,454)
Adjustment of the estimated effective rate for the year (i)	(41,480)	-	(41,480)	-
Income tax on tax realization of goodwill	(6,533)	(4,882)	(6,533)	(4,882)
Other provisions	(35,374)	(12,123)	(35,351)	(12,103)
Total deferred tax liabilities	**(2,367,230)**	**(2,264,563)**	**(2,370,819)**	**(2,268,155)**
Total, net	**(1,064,924)**	**(973,954)**	**(992,708)**	**(905,824)**
Deferred income tax and social contribution- Assets	-	-	72,216	68,130
Deferred income tax and social contribution - Liabilities	(1,064,924)	(973,954)	(1,064,924)	(973,954)
	(1,064,924)	**(973,954)**	**(992,708)**	**(905,824)**

(i) The adjustment of estimated effective rate for the year refers to the application of paragraph 30(c) of CPC 21 – Interim Financial Reporting. The estimated effective rate for the year considers the allocation of interest on capital to be declared by the Company by the end of the year.

Changes in deferred tax assets and liabilities were as follows:

	Parent company	Consolidated
At December 31, 2025	**(973,954)**	**(905,824)**
Deferred taxes recognized in profit or loss	(115,529)	(111,443)
Deferred taxes recognized in other comprehensive income - derivative financial instruments	22,637	22,637
Deferred taxes recognized in equity – share issuance costs	1,922	1,922
At September 30, 2026	**(1,064,924)**	**(992,708)**
At December 31, 2024	**(862,041)**	**(801,252)**
Deferred taxes recognized in profit or loss	(82,140)	(79,910)
Deferred taxes recognized in other comprehensive income - derivative financial instruments	433	433
At September 30, 2025	**(943,749)**	**(880,729)**

19.2. Reconciliation of income tax and social contribution expense

Current amounts are calculated based on the current rates levied on taxable profit before income tax and social contribution, as adjusted by respective additions, deductions and offsets allowed by the prevailing legislation:

	Parent company		Consolidated	
	09/30/2026	09/30/2025	09/30/2026	09/30/2025
Profit before income tax and social contribution	**454,144**	**333,182**	**454,489**	**331,745**
Statutory rates	34%	34%	34%	34%
Income tax and social contribution calculated at the standard rates	**(154,409)**	**(113,282)**	**(154,526)**	**(112,793)**
Permanent differences				
Equity in earnings of subsidiaries	1,921	(2,567)	(351)	-
Tax incentives - Workers Meal Program ("PAT")	-	-	-	5
Nondeductible expenses	(529)	(203)	(521)	(583)
Adjustment of the estimated effective rate for the year	41,480	34,000	41,480	34,000
Deferred income tax on unrecognized tax losses (i)	-	-	(2,208)	(959)
Other (additions) deductions	(3,992)	(88)	252	(644)
Income tax and social contribution on results	**(115,529)**	**(82,140)**	**(115,874)**	**(80,974)**
Current	-	-	(4,431)	(1,064)
Deferred	(115,529)	(82,140)	(111,443)	(79,910)
Income tax and social contribution on results	**(115,529)**	**(82,140)**	**(115,874)**	**(80,974)**
Effective rate	25.44%	24.65%	25.50%	24.41%

(ii) During the period, no deferred income tax was recognized on R$ 6,494 of tax loss carryforwards, which is in line with the Company's strategic planning. These amounts may be carried forward indefinitely and may be recognized subsequently.

The Group's income tax returns are open to review by tax authorities for five years from the filing of the return. As a result of these reviews, additional taxes and penalties may arise, which would be subject to interest.

Management believes that all taxes have either been properly paid or provided for.

19.3. Income tax and social contribution recoverable

	Parent company	Consolidated
At December 31, 2025	**247,779**	**253,296**
Provision for income tax and social contribution for the period	-	(4,431)
Prepayments and payments of income tax and social contribution for the period	-	1,004
Income tax and social contribution withheld (offset) for the period	(36,501)	(35,046)
At September 30, 2026	**211,278**	**214,823**
Income tax and social contribution recoverable	105,478	109,023
Income tax and social contribution recoverable	105,800	105,800
At September 30, 2026	**211,278**	**214,823**

	Parent company	Consolidated
At December 31, 2024	**189,302**	**194,322**
Provision for income tax and social contribution for the period	-	(1,064)
Prepayments and payments of income tax and social contribution for the period	-	2,785
Income tax and social contribution withheld for the period	63,989	63,051
At September 30, 2025	**253,291**	**259,094**
Income tax and social contribution recoverable	253,291	259,094
At September 30, 2025	**253,291**	**259,094**

20. Judicial deposits and provision for judicial and administrative litigation

In the normal course of its business, the Group is a party to civil, tax and labor claims at administrative and judicial levels, as well as judicial deposits and restrictions on assets as collateral in connection with such litigation. Management records provisions under the advice of its legal counsel, for probable losses related to litigations. When applicable, these are presented net of respective judicial deposits.

20.1. Judicial deposits

Judicial deposits and restrictions on assets refer to amounts deposited or legal escrow accounts, as determined by the courts, as guarantee for any payment required by the court, or amounts duly deposited under judicial agreements in lieu of tax payments or payables that are being challenged in the court.

	Parent company		Consolidated	
	09/30/2026	12/31/2025	09/30/2026	12/31/2025
Labor	58	24	1,699	905
Tax	474	432	546	469
Civil	327	336	417	425
Total	**859**	**792**	**2,662**	**1.799**

20.2. Provision for judicial and administrative litigation

The Group is a party to administrative and judicial proceedings arising from the normal course of its operations. These proceedings involve social security, labor, tax and civil matters. Based on information and evaluations of its legal counsel, both internal and external, management classifies, quantifies and recognizes provisions for contingencies to reflect the probable expected outflow of funds. In addition, provisions are also recognized for contingent liabilities and non-materialized risks identified in the business combination, which will be indemnified by the former controlling shareholders in the event of losses (Note 20.4).

The Group's management believes that the provision for probable losses is sufficient to cover any risk of loss on administrative and judicial litigation, as shown below:

	Parent company		Consolidated	
	09/30/2026	12/31/2025	09/30/2026	12/31/2025
Labor	433	78	10,870	8,909
Civil	5,801	5,285	5,886	5,285
Tax	905	669	12,725	11,280
Total	**7,139**	**6,032**	**29,481**	**25,474**

Changes in the provision for judicial and administrative litigation for the periods ended September 30, 2026 and 2025 were as follows:

	Parent company	Consolidated
At December 31, 2025	**6,032**	**25,474**
(+) Additions	1,496	3,963
(-) Reversals	(900)	(2,644)
(-) Write-offs	-	(220)
(+) Monetary adjustments – contingent liabilities	511	2,908
At September 30, 2026	**7,139**	**29,481**
At December 31, 2024	**7,930**	**40,236**
(+) Additions	4,131	6,676
(-) Reversals	(396)	(3,326)
(-) Write-offs	(458)	(458)
(+) Monetary adjustments – contingent liabilities	508	2,804
At September 30, 2025	**11,715**	**45,932**

Labor

Labor claims against the Group relate mainly to claims for overtime, differences in commissions, payment of health hazard premium, lawsuits filed by outsourced workers under secondary obligor liability and the possibility of labor claims arising from identified risks in the acquired companies.

Civil

Civil claims refer mainly to indemnity claims against the Group companies, related to the sale of vehicles.

Tax

Tax claims from the acquired companies, relating to the challenge of certain tax assessments issued in the process of tax inspection, and other lawsuits filed to question the legitimacy of collection of certain taxes.

20.3. Possible losses, not provided for in the balance sheet

The Group is a party to tax, civil and labor lawsuits in progress (judicial and administrative) for which risk of losses is considered possible by management under the advice of its legal counsel and for which no provision was set up. The amounts involved in this litigation are shown below:

	Parent company		Consolidated	
	09/30/2026	12/31/2025	09/30/2026	12/31/2025
Labor	4,614	1,924	10,406	3,705
Civil	12,667	10,420	13,930	11,468
Tax	26,797	23,406	32,228	28,001
Total	**44,078**	**35,750**	**56,564**	**43,174**

The nature of the topics included in this note are the same as those already described in note 20.2.

20.4. Indemnification assets

The Company recognizes as indemnification assets the amounts relating to the fair value attributed to contingent liabilities and non-materialized risks of a tax, labor and civil nature, identified in its business combinations. The amounts, which are updated by SELIC, as well as the respective liabilities, will be indemnified by the sellers in the event of loss, as established in the purchase and sale agreements, or written off as the statute of limitations for the risks is reached. The breakdown of indemnification assets and respective contingent liabilities per acquired company is shown below:

	Parent company		Consolidated	
Company acquired	09/30/2026	12/31/2025	09/30/2026	12/31/2025
HM Empilhadeiras	1,213	702	1,213	702
BMB Brasil	-	-	5,589	5,241
Truckvan	-	-	14,486	12,511
Total	**1,213**	**702**	**21,288**	**18,454**

The changes in balances are shown below:

	Parent company	Consolidated
At December 31, 2025	**702**	**18,454**
(+) Monetary adjustment	511	2,834
At September 30, 2026	**1,213**	**21,288**
At December 31, 2024	**6,718**	**36,883**
(+) Monetary adjustment (i)	505	2,800
At September 30, 2025	**7,223**	**39,683**

21. Related-party transactions (assets and liabilities)

Transactions between the Company, its subsidiaries and other related parties are eliminated, when applicable, for the purposes of presenting consolidated balances in this individual and consolidated quarterly information. The related-party balances are reported by economic group and segregated according to the nature of transactions, as described below.

- Marketable securities and financial investments: refers to debt securities arising from commercial notes, eliminated in the consolidated.
- Trade receivables: balances arising from amounts receivable for lease services, sale of assets, and commissions.
- Advances from third parties: balances of advances intended for the provision of services for the customization of machinery, equipment and trucks, eliminated in the consolidated.
- Dividends receivable: balances arising from the rights to receive a share of the profits of its subsidiaries.
- Other credits: balances arising from reimbursements related to the transfer of various expenses.
- Trade payables: balances arising from contracted services and the purchase of maintenance parts, including vehicle tracking and monitoring and towing services.
- Assignment of credit rights: these are transactions involving the sale of credit rights from future lease agreements, in which they are discounted under usual market conditions with related parties.
- Dividends payable: amounts payable in respect of dividends proposed and approved by the Company.
- Other payables: these refer to obligation of reimbursement to related parties, arising from various expenses.

The following table presents the balances of transactions between the Company and related parties, segregated by economic group:

	Parent company											
	Assets				Liabilities							
	Other credits		Trade receivables (Note 8)		Other payables		Trade payables (Note 14)		Dividends payable		Assignment of receivables	
	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025
Vamos Seminovos	-	138	-	-	979	185	-	1,024	-	-	-	-
BMB Mode Center BR	-	-	47	47	69	44	665	27,509	-	-	-	-
Truckvan	-	-	278	219	-	-	-	-	-	-	-	-
VAMOS group transactions (Removed from consolidated figures)	**-**	**138**	**325**	**266**	**1,028**	**229**	**665**	**28,533**	**-**	**-**	**-**	**-**
Simpar S.A.	24	20	4	8	604	307	2,698	561	-	72,402	-	-
JSL S.A and subsidiaries	146	152	23,750	18,040	4,899	113	21,216	13,225	-	-	--	-
Automob S.A and subsidiaries	20,198	5,146	20,407	8,687	23,403	20,752	12,792	11,554	-	-	-	-
Movida S.A and subsidiaries	7	19	1,191	138	2,408	2,362	1,458	422	-	-	-	-
CS Infra and subsidiaries	1	-	1,118	2,687	-	-	-	-	-	-	-	-
CS Brasil and subsidiaries	1	680	746	760	83	269	224	182	-	-	-	-
BBC and subsidiaries	-	-	-	2,340	452	452	-	-	-	-	1,848	58,383
Transactions with companies of the SIMPAR Group	**20,377**	**6,017**	**47,216**	**32,660**	**31,849**	**24,255**	**38,388**	**25,944**	**-**	**72,402**	**1,848**	**58,383**

	Consolidated											
	Assets				Liabilities							
	Other credits		Trade receivables (Note 8)		Trade payables (Note 14)		Dividends payable		Assignment of receivables		Other payables	
	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025
Simpar S.A.	24	20	4	8	2,709	561	-	72,401	-	-	604	310
JSL S.A and subsidiaries	154	198	25,117	21,618	21,228	13,225	-	-	-	-	4,899	113
Automob S.A and subsidiaries	20,671	5,420	20,846	8,839	12,798	11,549	-	-	-	-	23,402	20,763
Movida S.A and subsidiaries	6	19	1,191	1,205	1,530	467	-	-	-	-	2,407	2,070
CS Infra and subsidiaries	1	-	1,118	2,845	-	-	-	-	-	-	-	292
CS Brasil and subsidiaries	1	681	1,297	-	223	181	-	-	-	-	85	269
BBC and subsidiaries	-	-	1,778	4,266	-	-	-	-	1,848	58,383	452	452
Total	**20,857**	**6,338**	**51,351**	**38,781**	**38,488**	**25,983**	**-**	**72,401**	**1,848**	**58,383**	**31,849**	**24,269**

Below, we present the transactions carried out between the Company and its subsidiaries. These transactions occur in the ordinary course of business and are entirely eliminated in the consolidation of the quarterly information.

	Parent company						Parent company			
	Assets						Liabilities			
	Marketable securities and financial investments		Trade receivables		Advances from third parties		Trade payables		Other payables	
	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025
Vamos Seminovos	-	-	-	-	-	-	-	1,024	979	185
BMB Mode Center BR	-	-	47	47	24,000	26,121	665	27,509	50	44
Truckvan	115,529	111,907	278	219	-	39	-	-	-	-
Total	**115,529**	**111,907**	**325**	**266**	**24,000**	**26,160**	**665**	**28,533**	**1,029**	**229**

	Consolidated								Consolidated							
	Assets								Liabilities							
	Marketable securities and financial investments		Trade receivables		Advances from third parties		Other credits		Trade payables		Loans, borrowings and debentures		Advances from customers		Other payables	
	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025	09/30/2026	12/31/2025
Vamos Locação	115,529	111,907	325	266	24,000	26,160	-	138	665	28,533	-	-	-	-	1,028	229
Vamos Seminovos	-	-	983	185	-	-	-	1,024	-	-	-	-	-	-	-	138
BMB Mode Center BR	-	-	897	27,600	-	-	-	-	47	47	-	-	24,000	26,121	-	-
Truckvan	-	-	-	-	-	-	-	-	282	219	115,529	111,907	-	39	-	-
BMB México	-	-	-	-	-	-	-	-	-	-	-	-	-	-	183	47
Total	**115,529**	**111,907**	**2,205**	**28,051**	**24,000**	**26,160**	**-**	**1,162**	**994**	**28,799**	**115,529**	**111,907**	**24,000**	**26,160**	**1,211**	**414**

21.1. Related-party transactions with effect in profit or loss

The related-party transactions affecting consolidated profit or loss refer to transactions conducted with entities under common control and other related parties. These are reported in aggregate by economic group and segregated by nature of transaction, as shown and described below.

- Lease of machinery, equipment and vehicles between companies, practiced at market price, whose pricing varies according to the characteristics of the leased assets and the contract date;
- Contracted services that are directly related to the operation, such as vehicle tracking and monitoring, towing services, maintenance, and sales intermediation.
- Sale of decommissioned assets related to fleet renewal, such as machinery, equipment and vehicles previously used in operations, whose pricing follows market value;
- Reimbursement for sundry expenses shared between related parties.

All related-party transactions have been conducted under conditions similar to those adopted for independent third parties. There were no individually material transactions during the period, nor any transactions conducted on non-arm's length terms that would require additional separate disclosure.

	Consolidated													
	Lease, sale of new assets and services rendered		Lease, cost of sales of new assets and services received		Sale of assets		Cost of sale of assets		Other operating income (expenses)		Administrative and selling expenses		Finance income (costs)	
	09/30/2026	09/30/2025	09/30/2026	09/30/2025	09/30/2026	09/30/2025	09/30/2026	09/30/2025	09/30/2026	09/30/2025	09/30/2026	09/30/2025	09/30/2026	09/30/2025
Transactions eliminated in profit or loss														
Vamos Locação	2,654	2,777	(143)	(510)	12	2,600	(12)	(2,600)	-	-	-	(540)	14,795	10,208
Vamos Seminovos	5	560	-	(162)	-	-	-	-	-	-	-	(270)	-	-
BMB Mode Center BR	31,702	1,825	(44,133)	(1,131)	-	-	-	-	-	-	(421)	(1,015)	-	(3)
Truckvan	5,221	5,178	(6,621)	(4,907)	-	-	-	-	-	-	(7)	(1,720)	(14,795)	(10,208)
BMB Mexico	-	-	-	(85)	-	-	-	-	-	-	-	-	-	3
Total transactions eliminated in profit or loss	**39,582**	**10,340**	**(50,896)**	**(6,795)**	**12**	**2,600**	**(12)**	**(2,600)**	**-**	**-**	**(428)**	**(3,545)**	**-**	**-**
Simpar S.A.	-	-	(2)	(2)	-	-	-	-	-	-	(1,053)	(635)	(1,176)	-
JSL S.A and subsidiaries	183,165	117,943	(6,472)	(9,188)	17,088	200	(16,905)	-	(3.423)	246	(444)	(967)	-	-
Automob S.A and subsidiaries	16,764	7,074	(4,235)	(14,648)	15,316	1,086	(14,460)	(532)	11,283	2,447	(8,362)	(4,351)	-	-
Movida S.A and subsidiaries	1,486	132	(15,801)	(13,348)	-	-	-	-	(21)	(23)	(4,041)	(1,224)	-	-
CS Infra and subsidiaries	17,413	21,263	-	-	-	-	-	-	-	(33)	-	-	-	-
CS Brasil and subsidiaries	9,674	2,449	(388)	(226)	490	-	(233)	-	-	(68)	(7)	(50)	-	-
BBC and subsidiaries	342	6,870	(25)	(4,717)	-	16,860	-	(13,583)	695	845	(46)	(149)	-	-
Total transactions with related parties	**228,844**	**155,731**	**(26,923)**	**(42,129)**	**32,894**	**18,146**	**(31,598)**	**(14,115)**	**8,534**	**3,414**	**(13,953)**	**(7,376)**	**(1,176)**	**-**

21.2. Management compensation

The Group's management includes the Board of Directors and the Board of Executive Officers. Compensation expenses for directors and officers, including all benefits, were recognized in "Administrative expenses", as below:

	Parent company		Consolidated	
	09/30/2026	09/30/2025	09/30/2026	09/30/2025
Fixed compensation	7,803	6,625	10,840	8,984
Variable compensation	3,917	4,183	5,107	4,813
Benefits	61	77	364	77
Total	**11,781**	**10,885**	**16,311**	**13,874**

Management does not have post-retirement benefits or any other long-term benefits.

21.3. Shared services center

The parent company SIMPAR and its subsidiaries apportion part of the shared expenses of the structure and BackOffice, according to criteria defined in appropriate technical studies. The amount of expenses apportioned to the Group at September 30, 2026 was R$ 23,268 (R$ 23,343 at September 30, 2025). These expenses are recorded in line item "Administrative expenses". The Administrative Services Center does not charge an administration fee or apply a profit margin on the services provided, passing on only costs.

22. Equity

22.1. Share capital

As of September 30, 2026, the Company's subscribed and paid-in share capital amounted to R$1,168,794 (R$1,012,950 as of December 31, 2025), represented by 1,221,826,865 registered, book-entry common shares with no par value.

The variation in the period refers to the private capital increase approved on May 15, 2026, as described in Note 1.1.1.

The Company is authorized to increase its capital up to the limit of 4,000,000,000 common shares, excluding the shares already issued, without requiring amendment to its bylaws as authorized by the Board of Directors, which is responsible for establishing the issuance conditions, including price, term and payment conditions.

22.2. Capital reserves

a) Share-based payment transactions

Restricted share plan and matching

The Company maintains a share-based compensation plan for certain executives and employees. The plan provides for the grant of restricted shares and matching shares of the Company, subject to the satisfaction of eligibility requirements, continued service conditions, and vesting periods established under the plan rules. The following table presents the number of restricted shares at September 30, 2026:

COMPANY SHARES (VAMO3)

	Number of restricted shares		
	Granted	Transferred	Restricted shares outstanding
Position at December 31, 2025 and September 2026	**373,653**	**(265,444)**	**108,209**

At September 30, 2026 and December 31, 2025, the accumulated balance of the capital reserve account referring to "share-based payment" in equity is R$ 434.

There were no cancellations, expirations, or changes to plans during the period ended September 30, 2026.

b) Special reserve

The Company's special capital reserve is constituted based on the results obtained in transactions involving its investments in subsidiaries, such as premium on the issuance of primary shares, gains on the sale of shares in offerings, exchange of shares in combinations without loss of control.

The special reserve balance at September 30, 2026 is R$ 1,850,742 (R$ 1,585,235 in December 2025).

c) Treasury shares

On March 5, 2026, the Company canceled 15,049,828 treasury shares, in the amount of R$ 174,919, in connection with a capital structure reorganization intended to facilitate a future private capital increase, pursuant to the investment agreement entered into with BNDESPAR. The aforementioned cancellation did not result in any change to the amount of the Company's share capital.

On June 5, 2026, the Company repurchased 86,331 of its shares, totaling R$ 256. At September 30, 2026, the balance of treasury shares was R$ 256.

22.3. Earnings reserves

a) Legal reserve

The legal reserve is recognized annually as an allocation of 5% of the Company's profit for the period, limited to 20% of the share capital. Its purpose is to preserve share capital. It can be used only to offset losses and for capital increase. When the Company reports loss for the year, no legal reserve is recognized.

b) Investment reserve

The investment reserve is recognized with a portion of the profit not allocated by the Company. The investment reserve is intended to preserve funds to finance the expansion of the activities of the Company and/or its subsidiaries and associates, including through subscriptions of capital increases or creation of new enterprises, to which up to 100% of the profit for the period remaining after the legal and statutory deductions may be allocated though the balance cannot exceed 80% of the Company's subscribed capital.

c) Distribution of dividends

Pursuant to the Company's Bylaws, shareholders are entitled to annual mandatory dividend equal to or higher than 25% of the Company's annual profit, as adjusted by the following additions or deductions:

(i) 5% appropriated to the legal reserve; and

(ii) Any contingency reserve and the reversal of the same reserves recognized in prior years. A portion of the profit may also be retained based on a capital budget for contribution of a statutory earnings reserve named "investment reserve".

The Company's Bylaws also allow for the distribution of interim dividends, as an advance payment of the mandatory dividend.

Interest on capital is calculated on equity accounts by applying the long-term interest rate (TJLP) for the year. The payment is contingent on the existence of profits in the year before the deduction of interest on capital, or of retained earnings and earnings reserve.

At September 30, 2026, the Group recorded the amount of R$ 501 in liabilities with respect to amounts declared in the year ended December 31, 2025.

23. Insurance coverage

The Group has insurance coverage in amounts deemed sufficient by the Company to cover potential risks of its assets and/or liabilities related to transport of third-party cargo or assets. As to the vehicle fleet, most part is self-insured in view of the cost-benefit ratio of the premium.

Complete information on the insurance coverage is presented in Note 24 to the parent company and consolidated annual financial statements for the year ended December 31, 2025, issued on March 25, 2026.

24. Net revenue from sale, lease, services sold and sale of assets

The Group generates revenue primarily through rental and services sold and sale of assets.

	Parent company		Consolidated	
	09/30/2026	09/30/2025	09/30/2026	09/30/2025
Revenue from lease and rendering of services – services transferred over time	3,294,183	2,988,754	3,242,833	2,952,989
Revenue from sale of vehicles and accessories – products transferred at a specific point in time	-	-	402,453	312,578
Revenue from sale of assets – products transferred at a specific point in time (i)	1,133,554	1,009,722	1,133,555	1,007,122
Total net revenue	**4,427,737**	**3,998,476**	**4,778,841**	**4,272,689**

(i) Includes the revenue from lease agreements treated as sales in accordance with CPC-06.

The reconciliation between the gross revenues and the net revenue presented in the statement of income is shown below:

	Parent company		Consolidated	
	09/30/2026	09/30/2025	09/30/2026	09/30/2025
Gross revenue	**4,819,207**	**4,356,436**	**5,274,707**	**4,708,936**
Less:				
Taxes on sales	(336,937)	(302,877)	(432,598)	(366,508)
Returns, discounts and rebates	(54,533)	(55,083)	(63,268)	(69,739)
Total net revenue	**4,427,737**	**3,998,476**	**4,778,841**	**4,272,689**

Municipal taxes on services (rates of 2% to 5%), contributions related to PIS (rates of 0.65% or 1.65%) and COFINS (rates of 3% or 7.65%).

25. Expenses by nature

The Group's statement of income is presented by function. Expenses by nature are as follows:

	Parent company		Consolidated	
	09/30/2026	09/30/2025	09/30/2026	09/30/2025
Cost of sales of new vehicles and parts	-	-	(166,193)	(157,938)
Cost of sales of used vehicles	-	-	(2,101)	(5,214)
Fleet costs and expenses	(77,765)	(75,788)	(77,883)	(75,882)
Cost of sale of assets	(1,121,628)	(963,306)	(1,121,628)	(960,706)
Personnel and payroll charges	(155,195)	(131,848)	(235,139)	(205,632)
Depreciation and amortization	(912,988)	(745,404)	(935,302)	(773,927)
Vehicle parts, tires and maintenance	(197,943)	(203,510)	(209,614)	(212,708)
Fuels and lubricants	(17,001)	(17,303)	(21,490)	(20,613)
Reversal of (expenses with) provision for judicial and administrative litigation	(596)	(3,277)	(1,319)	(2,892)
Services provided by third parties	(66,425)	(83,334)	(95,659)	(106,480)
Provision for expected credit losses (impairment) of trade receivables	(73,656)	(80,991)	(80,914)	(82,095)
Communication, advertising and publicity	(5,183)	(4,008)	(7,579)	(6,926)
Travel, meals and accommodation	(6,579)	(6,585)	(8,179)	(7,894)
Lease of properties	(8,192)	(3,432)	(6,713)	(2,581)
Lease of vehicles, machinery and equipment	(7,534)	(4,621)	(9,488)	(5,869)
Tax expenses	(1,112)	(1,403)	(2,610)	(2,744)
Recovery of PIS and COFINS	278,112	287,159	282,268	313,074
Expenses on direct sales, including commissions	(19,293)	(13,431)	(26,687)	(18,228)
Trade fairs, congresses, symposiums and courses	(1,647)	(1,596)	(1,960)	(1,813)
Other income (costs and expenses), net	(36,976)	(33,652)	(26,544)	(16,677)
	(2,431,601)	**(2,086,330)**	**(2,754,734)**	**(2,353,745)**
Cost of sales, leases and rendering of services	(1,025,800)	(854,885)	(1,294,245)	(1,087,855)
Cost of sale of assets	(1,121,628)	(963,306)	(1,121,628)	(960,706)
Selling expenses	(95,570)	(94,027)	(108,346)	(104,707)
Administrative expenses	(109,432)	(87,756)	(156,840)	(132,829)
Provision for expected credit losses (impairment) of trade receivables	(73,656)	(80,991)	(80,914)	(82,095)
Other operating income (expenses), net	(5,515)	(5,365)	7,239	14,447
	(2,431,601)	**(2,086,330)**	**(2,754,734)**	**(2,353,745)**

26. Finance result

	Parent company		Consolidated	
Finance income	**09/30/2026**	**09/30/2025**	**09/30/2026**	**09/30/2025**
Financial investments	474,470	364,488	462,762	357,347
Discounts obtained	7,237	788	7,973	1,483
Interest received	11,394	11,408	11,775	12,911
Monetary variation gain	-	14,194	75	14,621
Interest accrued CPC 06	18,737	-	18,737	-
Other finance income	15,298	(121)	15,596	315
Taxes on finance income	(23,220)	(16,480)	(24,422)	(16,848)
Total finance income	**503,916**	**374,277**	**492,496**	**369,829**
Finance costs				
Debt service costs				
Interest on loans, borrowings and debentures (i)	(1,609,000)	(1,540,690)	(1,522,145)	(1,539,306)
Exchange gains (losses) on loans	99,125	212,851	184,789	212,742
Gains (losses) on derivative transactions (hedge)	(342,767)	(447,713)	(506,626)	(447,713)
Other expenses related to debt service	(10,180)	(15,441)	(15,321)	(15,857)
Total debt service costs	**(1,862,822)**	**(1,790,993)**	**(1,859,303)**	**(1,790,134)**
Funding expenses	(38,599)	(27,259)	(40,554)	(27,259)
Interest on assignment of receivables	(124,924)	(102,597)	(124,924)	(102,597)
Discounting of receivables	-	(8,365)	(534)	(9,851)
Charges on right-of-use leases	(5,337)	(5,305)	(8,072)	(9,044)
Interest on acquisition of companies	(4,029)	(3,574)	(9,628)	(8,657)
Interest expenses	(4,416)	(4,788)	(4,663)	(5,557)
Bank expenses	(2,525)	(159)	(3,198)	(621)
Discounts granted	(312)	(1,001)	(335)	(1,238)
Other finance costs	(8,594)	(1,651)	(9,870)	(1,799)
Total finance costs	**(2,051,558)**	**(1,945,692)**	**(2,061,081)**	**(1,956,757)**
Net finance result	**(1,547,642)**	**(1,571,415)**	**(1,568,585)**	**(1,586,928)**

(i) Includes the gain from the repurchase of debentures in the amount of R$ 2,470, related to the VAMO14, VAMO17, VAMO22 and VAMOA1 issuances.

27. Lease agreements treated as operating leases

27.1. Group as (lessor)

The Group has lease agreements for vehicles, machinery and equipment classified as operating leases in accordance with CPC 06, maturing through 2036. These agreements usually have terms from one to ten years, with the most common term being five years. Lease agreements are usually adjusted for inflation on an annual basis.

The following table presents a breakdown of lease amounts referring to assets already deployed generating revenue for the Company:

Up to 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	More than 5 years	Total
4,695,988	3,713,733	2,524,607	1,281,382	471,715	192,647	12,880,072

28. Earnings per share

The calculation of basic and diluted earnings per share was based on the profit attributable to the holders of common shares and on the weighted average number of common shares outstanding.

a) Basic earnings per share

	09/30/2026	09/30/2025
Numerator:		
Profit for the period	338,615	251,042
Denominator:		
Weighted average number of common shares outstanding (e.g., treasury)	1,143,543,463	1,056,596,583
Basic and diluted earnings per share - R$	**0.2961**	**0.2376**

Weighted average number of common shares outstanding

	09/30/2026	09/30/2025
Weighted average number of common shares issued	1,143,593,111	1,081,032,537
Weighted average number of treasury shares	(49,648)	(24,435,954)
Weighted average number of common shares outstanding	**1,143,543,463**	**1,056,596,583**

b) Diluted earnings per share

	09/30/2026	09/30/2025
Numerator:		
Profit for the period	338,615	251,042
Denominator:		
Weighted average of common shares with circulation potential	1,143,616,863	1,056,669,983
Diluted earnings per share - R$	**0.2961**	**0.2376**

Weighted average of common shares with circulation potential

	09/30/2026	09/30/2025
Weighted average number of common shares issued	1,143,593,111	1,081,032,537
Weighted average number of treasury shares	(49,648)	(24,435,954)
Weighted average of shares with dilutive potential	73,400	73,400
Weighted average of common shares with circulation potential	**1,143,616,863**	**1,056,669,983**

29. Supplemental information to the statement of cash flows

The statements of cash flows under the indirect method are prepared and presented in accordance with the accounting pronouncement CPC 03 (R2) / IAS 7 – Statement of Cash Flows.

The Group made acquisitions of vehicles, machinery and equipment for expansion of its fleet and a part of these through noncash transactions because they are financed. Below are the effects of these acquisitions without cash outflow effect, and their impact on proceeds from loans, borrowings and debentures:

	Parent company		Consolidated	
	09/30/2026	09/30/2025	09/30/2026	09/30/2025
Reconciliations between additions to property and equipment and additions to cash flows:				
Total additions to property and equipment	2,258,675	2,086,604	2,331,963	2,134,741
(-) Trade payables - trucks, machinery and equipment for leasing	(530,426)	-	(530,995)	-
Additions without cash disbursement:				
Additions financed by FINAME and CDC for the acquisition of property and equipment	(74,830)	-	(74,830)	-
Additions to right-of-use leases	(4,573)	(18,094)	(7,349)	(30,822)
Total	**1,648,846**	**2,068,510**	**1,718,789**	**2,103,919**
Statements of cash flows				
Property and equipment for leasing	1,646,836	2,060,095	1,686,072	2,071,209
Property and equipment for investment	2,010	8,415	32,717	32,710
Total	**1,648,846**	**2,068,510**	**1,718,789**	**2,103,919**

Further to the financed acquisitions presented above, the table below presents Interest/ indexation accruals and foreign exchange gains/losses on loans, borrowings and debentures, leases payable and other financial liabilities, highlighting the amounts related to FINAME operations, which are linked to asset acquisitions with no immediate cash effect.

	Parent company		Consolidated	
	09/30/2026	09/30/2025	09/30/2026	09/30/2025
Reconciliations between proceeds from loans, borrowings, debentures and cash inflows:				
Total proceeds from loans, borrowings and debentures	644,641	4,133,202	695,145	4,133,202
Additions without cash inflow:				
Additions financed by FINAME and CDC for the acquisition of property and equipment	(74,830)	-	(74,830)	-
Total	**569,811**	**4,133,202**	**620,315**	**4,133,202**
Statements of cash flows				
Loans, borrowings and debentures	569,811	4,133,202	620,315	4,133,202
Total	**569,811**	**4,133,202**	**620,315**	**4,133,202**

The table below presents the reconciliation of the line of Interest/ indexation accruals and foreign exchange gains/losses on loans, borrowings and debentures, leases payable and other financial liabilities presented in the Statement of Cash Flows.

	Parent company		Consolidated	
	09/30/2026	09/30/2025	09/30/2026	09/30/2025
Interest/indexation accruals and foreign exchange gains/losses on loans, borrowings and debentures, leases payable and other financial liabilities				
Interest on loans, borrowings and debentures (note 15.3)	1,609,000	1,540,690	1,522,145	1,539,306
Foreign exchange gains/losses (note 15.3)	(99,125)	(212,851)	(184,789)	(212,742)
Interest on assignment of receivables (note 17)	124,924	102,597	124,924	102,597
Charges on right-of-use leases (note 16)	5,337	5,305	8,072	9,044
Indexation accruals on acquisitions of companies	4,029	-	9,628	-
Total	**1,644,165**	**1,435,741**	**1,479,980**	**1,438,205**
Statements of cash flows				
Interest/indexation accruals and foreign exchange gains/losses on loans, borrowings and debentures, leases payable and other financial liabilities	1,644,165	1,435,741	1,479,980	1,438,205
Total	**1,644,165**	**1,435,741**	**1,479,980**	**1,438,205**

The table below presents the reconciliation of the line of payments of principal and interest on loans, borrowings and debentures, leases payable and other financial liabilities presented in the Statement of Cash Flows.

	Parent company		Consolidated	
	09/30/2026	09/30/2025	09/30/2026	09/30/2025
Interest paid on loans, borrowings, debentures and leases				
Interest paid on loans, borrowings and debentures (note 15.3)	1,270,146	1,123,745	1,230,755	1,135,571
Interest paid on leases (note 16)	5,095	6,144	10,012	8,587
Payments of loans, borrowings, debentures and leases				
Payments of loans, borrowings and debentures (note 15.3)	1,875,981	2,480,546	1,875,981	2,467,478
Payments of leases (note 16)	6,246	5,816	13,938	16,998
Total	**3,157,468**	**3,616,251**	**3,130,686**	**3,628,634**
Statements of cash flows				
Interest paid on loans, borrowings and debentures	1,275,241	1,129,889	1,240,767	1,144,158
Payments of loans, borrowings, debentures and leases	1,882,227	2,486,362	1,889,919	2,484,476
Total	**3,157,468**	**3,616,251**	**3,130,686**	**3,628,634**

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