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**Company Information / Capital Breakdown**

| <b>Number of Shares<br/>(Units)</b> | <b>Current Quarter<br/>6/30/2026</b> |
|-------------------------------------|--------------------------------------|
| <b>Paid-in Capital</b>              |                                      |
| Common                              | 66,086,364                           |
| Preferred                           | 0                                    |
| <b>Total</b>                        | <b>66,086,364</b>                    |
| <b>Treasury Shares</b>              |                                      |
| Common                              | 0                                    |
| Preferred                           | 0                                    |
| <b>Total</b>                        | <b>0</b>                             |

**Parent Company Financial Statements / Balance Sheet – Assets****(In thousands of R\$)**

| Code          | Description                                      | Current quarter<br>6/30/2026 | Previous year<br>12/31/2025 |
|---------------|--------------------------------------------------|------------------------------|-----------------------------|
| 1             | Total Assets                                     | 383,197                      | 380,115                     |
| 1.01          | Current Assets                                   | 101,922                      | 123,306                     |
| 1.01.01       | Cash and Cash Equivalents                        | 12,173                       | 36,857                      |
| 1.01.02       | Financial Investments                            | 20,197                       | 16,484                      |
| 1.01.02.03    | Financial Investments Stated at Amortized Cost   | 20,197                       | 16,484                      |
| 1.01.03       | Accounts Receivable                              | 29,010                       | 29,033                      |
| 1.01.03.01    | Trade Receivables                                | 29,010                       | 29,033                      |
| 1.01.04       | Inventories                                      | 29,923                       | 28,426                      |
| 1.01.06       | Recoverable Taxes                                | 3,845                        | 6,291                       |
| 1.01.06.01    | Current Recoverable Taxes                        | 3,845                        | 6,291                       |
| 1.01.08       | Other Current Assets                             | 6,774                        | 6,215                       |
| 1.01.08.03    | Other                                            | 6,774                        | 6,215                       |
| 1.01.08.03.01 | Advances and Prepayments                         | 386                          | 973                         |
| 1.01.08.03.02 | Loans Granted                                    | 1,384                        | 1,427                       |
| 1.01.08.03.03 | Prepaid Expenses                                 | 5,004                        | 3,815                       |
| 1.02          | Non-Current Assets                               | 281,275                      | 256,809                     |
| 1.02.01       | Long-Term Assets                                 | 50,702                       | 34,422                      |
| 1.02.01.03    | Financial Investments Measured at Amortized Cost | 24,270                       | 12,689                      |
| 1.02.01.04    | Accounts Receivable                              | 14,344                       | 14,236                      |
| 1.02.01.04.01 | Trade Receivables                                | 14,344                       | 14,236                      |
| 1.02.01.07    | Deferred Taxes                                   | 6,406                        | 701                         |
| 1.02.01.07.01 | Deferred Income Tax and Social Contribution      | 6,406                        | 701                         |
| 1.02.01.10    | Other Non-Current Assets                         | 5,682                        | 6,796                       |
| 1.02.01.10.01 | Non-current Assets for Sale                      | 2,090                        | 2,090                       |
| 1.02.01.10.03 | Recoverable Taxes                                | 644                          | 1,068                       |
| 1.02.01.10.04 | Judicial Deposits                                | 460                          | 468                         |
| 1.02.01.10.05 | Loans Granted                                    | 2,436                        | 3,128                       |
| 1.02.01.10.06 | Other Assets                                     | 52                           | 42                          |
| 1.02.02       | Investments                                      | 42,039                       | 31,734                      |
| 1.02.02.01    | Equity Interest                                  | 42,039                       | 31,734                      |
| 1.02.02.01.02 | Interest in Subsidiaries                         | 42,019                       | 31,714                      |
| 1.02.02.01.04 | Other Investments                                | 20                           | 20                          |
| 1.02.03       | Property, Plant and Equipment                    | 185,305                      | 187,807                     |
| 1.02.03.01    | Property, Plant and Equipment in Use             | 176,523                      | 176,146                     |
| 1.02.03.03    | Property, Plant and Equipment in Progress        | 8,782                        | 11,661                      |
| 1.02.04       | Intangible Assets                                | 3,229                        | 2,846                       |
| 1.02.04.01    | Intangible Assets                                | 3,229                        | 2,846                       |
| 1.02.04.01.02 | Intangible Assets in Use                         | 3,229                        | 2,846                       |

**Parent Company Financial Statements / Balance Sheet – Liabilities****(In thousands of R\$)**

| <b>Code</b>   | <b>Description</b>                                               | <b>Current quarter<br/>6/30/2026</b> | <b>Previous year<br/>12/31/2025</b> |
|---------------|------------------------------------------------------------------|--------------------------------------|-------------------------------------|
| 2             | Total Liabilities                                                | 383,197                              | 380,115                             |
| 2.01          | Current Liabilities                                              | 93,668                               | 69,369                              |
| 2.01.01       | Payroll and Related Charges                                      | 9,962                                | 6,714                               |
| 2.01.01.01    | Payroll                                                          | 1,377                                | 1,569                               |
| 2.01.01.02    | Labor Liabilities                                                | 8,585                                | 5,145                               |
| 2.01.02       | Trade Payables                                                   | 8,797                                | 7,359                               |
| 2.01.02.01    | Domestic Suppliers                                               | 8,759                                | 4,106                               |
| 2.01.02.02    | Foreign Suppliers                                                | 38                                   | 3,253                               |
| 2.01.03       | Tax Liabilities                                                  | 2,512                                | 1,330                               |
| 2.01.03.01    | Federal Tax Liabilities                                          | 1,157                                | 1,089                               |
| 2.01.03.01.02 | Other Tax and Federal Liabilities                                | 1,157                                | 1,089                               |
| 2.01.03.02    | State Tax Liabilities                                            | 1,352                                | 232                                 |
| 2.01.03.03    | Municipal Tax Liabilities                                        | 3                                    | 9                                   |
| 2.01.04       | Loans and Financing                                              | 16,696                               | 12,078                              |
| 2.01.04.01    | Loans and Financing                                              | 16,696                               | 12,078                              |
| 2.01.05       | Other Liabilities                                                | 55,701                               | 41,888                              |
| 2.01.05.02    | Other                                                            | 55,701                               | 41,888                              |
| 2.01.05.02.04 | Contractual Obligations                                          | 54,178                               | 38,675                              |
| 2.01.05.02.05 | Other Current Liabilities                                        | 1,523                                | 3,213                               |
| 2.02          | Non-Current Liabilities                                          | 121,789                              | 130,333                             |
| 2.02.01       | Loans and Financing                                              | 114,979                              | 123,077                             |
| 2.02.01.01    | Loans and Financing                                              | 114,979                              | 123,077                             |
| 2.02.02       | Other Liabilities                                                | 964                                  | 1,183                               |
| 2.02.02.02    | Other                                                            | 964                                  | 1,183                               |
| 2.02.02.02.06 | Other Non-Current Liabilities                                    | 964                                  | 1,183                               |
| 2.02.04       | Provisions                                                       | 5,846                                | 6,073                               |
| 2.02.04.01    | Provisions for Tax, Social Security, Labor and Civil Liabilities | 5,846                                | 6,073                               |
| 2.02.04.01.02 | Provisions for Social Security and Labor Liabilities             | 117                                  | 240                                 |
| 2.02.04.01.04 | Provisions for Civil Liabilities                                 | 5,729                                | 5,833                               |
| 2.03          | Equity                                                           | 167,740                              | 180,413                             |
| 2.03.01       | Paid-in Capital                                                  | 147,000                              | 147,000                             |
| 2.03.04       | Profit Reserves                                                  | 32,183                               | 32,183                              |
| 2.03.04.01    | Legal reserve                                                    | 5,966                                | 5,966                               |
| 2.03.04.10    | Expansion Reserve                                                | 26,217                               | 26,217                              |
| 2.03.05       | Retained Profits/Accumulated Losses                              | -12,274                              | 0                                   |
| 2.03.07       | Cumulative Translation Adjustments                               | 831                                  | 1,230                               |

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ITR – Quarterly Information – June 30, 2026 - UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

**Parent Company Financial Statements / Statement of Income**  
**(In thousands of R\$)**

| Code       | Description                                  | Current quarter          | YTD current year      | Same quarter of                           | YTD previous year     |
|------------|----------------------------------------------|--------------------------|-----------------------|-------------------------------------------|-----------------------|
|            |                                              | 4/1/2026 to<br>6/30/2026 | 1/1/2026 to 6/30/2026 | previous year<br>4/1/2025 to<br>6/30/2025 | 1/1/2025 to 6/30/2025 |
| 3.01       | Income from Sale of Goods and/or Services    | 50,977                   | 88,971                | 59,944                                    | 99,891                |
| 3.02       | Cost of Goods Sold and/or Services           | -39,594                  | -69,544               | -42,061                                   | -71,526               |
| 3.03       | Gross Profit                                 | 11,383                   | 19,427                | 17,883                                    | 28,365                |
| 3.04       | Operating Expenses/Income                    | -18,611                  | -36,499               | -19,080                                   | -35,848               |
| 3.04.01    | Selling Expenses                             | -11,938                  | -23,205               | -11,640                                   | -21,711               |
| 3.04.02    | General and Administrative Expenses          | -6,101                   | -11,176               | -5,070                                    | -9,521                |
| 3.04.04    | Other Operating Income                       | 481                      | 1,102                 | 1,493                                     | 1,954                 |
| 3.04.05    | Other Operating Expenses                     | -3                       | -68                   | -27                                       | -31                   |
| 3.04.06    | Equity Income (Loss)                         | -1,050                   | -3,152                | -3,836                                    | -6,539                |
| 3.05       | Earnings Before Financial Result and Taxes   | -7,228                   | -17,072               | -1,197                                    | -7,483                |
| 3.06       | Financial Result                             | -470                     | -907                  | -752                                      | -1,890                |
| 3.06.01    | Financial Income                             | 3,947                    | 7,535                 | 4,433                                     | 6,886                 |
| 3.06.02    | Financial Expenses                           | -4,417                   | -8,442                | -5,185                                    | -8,776                |
| 3.07       | Earnings Before Income Taxes                 | -7,698                   | -17,979               | -1,949                                    | -9,373                |
| 3.08       | Income Tax and Social Contribution on Income | 2,547                    | 5,705                 | -246                                      | 1,754                 |
| 3.08.02    | Deferred                                     | 2,547                    | 5,705                 | -246                                      | 1,754                 |
| 3.09       | Net Income (Loss) from Continuing Operations | -5,151                   | -12,274               | -2,195                                    | -7,619                |
| 3.11       | Net Income (Loss) for the Period             | -5,151                   | -12,274               | -2,195                                    | -7,619                |
| 3.99       | Earnings per Share - (R\$/Share)             |                          |                       |                                           |                       |
| 3.99.01    | Basic Earnings per Share                     |                          |                       |                                           |                       |
| 3.99.01.01 | Common                                       | -0.07794                 | -0.18573              | -0.03321                                  | -0.11529              |

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ITR – Quarterly Information – June 30, 2026 - UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

## Parent Company Financial Statements / Statement of Comprehensive Income

(In thousands of R\$)

| Code    | Description                                            | Current quarter          | YTD current year      | Same quarter of                           | YTD previous year     |
|---------|--------------------------------------------------------|--------------------------|-----------------------|-------------------------------------------|-----------------------|
|         |                                                        | 4/1/2026 to<br>6/30/2026 | 1/1/2026 to 6/30/2026 | previous year<br>4/1/2025 to<br>6/30/2025 | 1/1/2025 to 6/30/2025 |
| 4.01    | Net Income for the Period                              | -5,151                   | -12,274               | -2,195                                    | -7,619                |
| 4.02    | Other Comprehensive Income                             | -150                     | -399                  | -130                                      | -664                  |
| 4.02.01 | Cumulative translation adjustments of foreign currency | -150                     | -399                  | -130                                      | -664                  |
| 4.03    | Comprehensive Income (Loss) for the Period             | -5,301                   | -12,673               | -2,325                                    | -8,283                |

**Parent Company Financial Statements / Statement of Cash Flows (Indirect Method)****(In thousands of R\$)**

| Code       | Description                                                                      | YTD current year<br>1/1/2026 to<br>6/30/2026 | YTD previous year<br>1/1/2025 to<br>6/30/2025 |
|------------|----------------------------------------------------------------------------------|----------------------------------------------|-----------------------------------------------|
| 6.01       | Net Cash from Operating Activities                                               | 18,925                                       | 18,651                                        |
| 6.01.01    | Cash Provided by Operations                                                      | -2,313                                       | 9,449                                         |
| 6.01.01.01 | Net Income (Loss) for the Period                                                 | -12,274                                      | -7,619                                        |
| 6.01.01.02 | Depreciation and Amortization                                                    | 7,496                                        | 5,406                                         |
| 6.01.01.03 | Exchange Variation – Trade Receivables                                           | 420                                          | 2,444                                         |
| 6.01.01.04 | Income Tax and Social Contribution                                               | -5,705                                       | -1,754                                        |
| 6.01.01.05 | Interest on Loans and Financing                                                  | 5,531                                        | 3,765                                         |
| 6.01.01.06 | Provision for Labor, Tax, Civil and Termination of Commercial Relationship Risks | -227                                         | -72                                           |
| 6.01.01.07 | Provision for Obsolescence                                                       | -448                                         | 681                                           |
| 6.01.01.08 | Allowance for Doubtful Accounts – Accounts Receivable and Loans Granted          | 709                                          | 425                                           |
| 6.01.01.09 | Exchange Variation – Trade Payables                                              | -115                                         | -593                                          |
| 6.01.01.10 | Other Provisions                                                                 | -923                                         | 193                                           |
| 6.01.01.14 | Write-offs of Property, Plant and Equipment                                      | 71                                           | 34                                            |
| 6.01.01.15 | Equity Income (Loss)                                                             | 3,152                                        | 6,539                                         |
| 6.01.02    | Changes in Assets and Liabilities                                                | 21,238                                       | 9,202                                         |
| 6.01.02.01 | Trade Receivables                                                                | -1,214                                       | -8,706                                        |
| 6.01.02.02 | Inventories                                                                      | -1,050                                       | -2,805                                        |
| 6.01.02.03 | Taxes Recoverable                                                                | 2,870                                        | 3,747                                         |
| 6.01.02.05 | Loans Granted                                                                    | 735                                          | -1,780                                        |
| 6.01.02.08 | Other Current and Non-Current Assets                                             | -605                                         | 142                                           |
| 6.01.02.08 | Non-current Assets Held for Sale                                                 | 0                                            | 287                                           |
| 6.01.02.14 | Trade Payables                                                                   | 1,553                                        | 2,849                                         |
| 6.01.02.15 | Contractual Liabilities                                                          | 15,503                                       | 13,305                                        |
| 6.01.02.16 | Tax Liabilities                                                                  | 1,182                                        | -322                                          |
| 6.01.02.17 | Other Current and Non-Current Liabilities                                        | 2,264                                        | 2,485                                         |
| 6.02       | Net Cash from Investing Activities                                               | -34,598                                      | -13,853                                       |
| 6.02.01    | Increases in / Redemptions of Short-Term Investments                             | -15,294                                      | 227                                           |
| 6.02.02    | Capital Payment in Subsidiary                                                    | -13,856                                      | -500                                          |
| 6.02.04    | Acquisition of Property, Plant and Equipment                                     | -4,756                                       | -13,414                                       |
| 6.02.05    | Acquisition of Intangible Assets                                                 | -692                                         | -166                                          |
| 6.03       | Net Cash from Financing Activities                                               | -9,011                                       | -25                                           |
| 6.03.01    | Loans Taken                                                                      | 0                                            | 12,204                                        |
| 6.03.02    | Payment of Interest                                                              | -4,557                                       | -1,513                                        |
| 6.03.04    | Payment of Loans                                                                 | -4,454                                       | -170                                          |
| 6.03.05    | Payment of Interest on Equity                                                    | 0                                            | -10,546                                       |
| 6.05       | Increase (Decrease) in Cash and Cash Equivalents                                 | -24,684                                      | 4,773                                         |
| 6.05.01    | Cash and Cash Equivalents at the Beginning of the Period                         | 36,857                                       | 6,920                                         |
| 6.05.02    | Cash and Cash Equivalents at the End of the Period                               | 12,173                                       | 11,693                                        |

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ITR – Quarterly Information – June 30, 2026 - UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

**Parent Company Financial Statements / Statement of Changes in Equity – 1/1/2026 to 6/30/2026**

(In thousands of R\$)

| Code    | Description                        | Paid-In Capital | Capital<br>Options<br>Granted and<br>Treasury Shares | Reserves,<br>Income Reserve | Retained Profits or<br>Accumulated<br>Losses | Other<br>Comprehensive<br>Income | Equity |         |
|---------|------------------------------------|-----------------|------------------------------------------------------|-----------------------------|----------------------------------------------|----------------------------------|--------|---------|
| 5.01    | Opening Balances                   | 147,000         |                                                      | 0                           | 32,183                                       | 0                                | 1,230  | 180,413 |
| 5.02    | Prior-year Adjustments             | 0               |                                                      | 0                           | 0                                            | 0                                | 0      | 0       |
| 5.03    | Adjusted Opening Balances          | 147,000         |                                                      | 0                           | 32,183                                       | 0                                | 1,230  | 180,413 |
| 5.04    | Capital Transactions with Partners | 0               |                                                      | 0                           | 0                                            | 0                                | 0      | 0       |
| 5.05    | Total Comprehensive Income (Loss)  | 0               |                                                      | 0                           | 0                                            | -12,274                          | -399   | -12,673 |
| 5.05.01 | Net Income for the Period          | 0               |                                                      | 0                           | 0                                            | -12,274                          | 0      | -12,274 |
| 5.05.02 | Other Comprehensive Income (Loss)  | 0               |                                                      | 0                           | 0                                            | 0                                | -399   | -399    |
| 5.06    | Internal Changes in Equity         | 0               |                                                      | 0                           | 0                                            | 0                                | 0      | 0       |
| 5.07    | Closing Balances                   | 147,000         |                                                      | 0                           | 32,183                                       | -12,274                          | 831    | 167,740 |



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ITR – Quarterly Information – June 30, 2026 - UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

**Parent Company Financial Statements / Statement of Changes in Equity – 1/1/2025 to 6/30/2025**

(In thousands of R\$)

| Code       | Description                           | Paid-In Capital | Capital Reserves,<br>Options Granted and<br>Treasury Shares | Income Reserve | Retained Profits or<br>Accumulated<br>Losses | Other<br>Comprehensive<br>Income | Equity  |
|------------|---------------------------------------|-----------------|-------------------------------------------------------------|----------------|----------------------------------------------|----------------------------------|---------|
| 5.01       | Opening Balances                      | 147,000         |                                                             | 43,732         | 0                                            | 1,650                            | 192,382 |
| 5.02       | Prior-year Adjustments                | 0               |                                                             | 0              | 0                                            | 0                                | 0       |
| 5.03       | Adjusted Opening Balances             | 147,000         |                                                             | 43,732         | 0                                            | 1,650                            | 192,382 |
| 5.04       | Capital Transactions with Partners    | 0               |                                                             | 0              | 0                                            | 0                                | 0       |
| 5.05       | Total Comprehensive Income (Loss)     | 0               |                                                             | 0              | -7,619                                       | -664                             | -8,283  |
| 5.05.01    | Net Income for the Period             | 0               |                                                             | 0              | -7,619                                       | 0                                | -7,619  |
| 5.05.02    | Other Comprehensive Income (Loss)     | 0               |                                                             | 0              | 0                                            | -664                             | -664    |
| 5.05.02.04 | Translation Adjustments in the Period | 0               |                                                             | 0              | 0                                            | -664                             | -664    |
| 5.06       | Internal Changes in Equity            | 0               |                                                             | 0              | 0                                            | 0                                | 0       |
| 5.07       | Closing Balances                      | 147,000         |                                                             | 43,732         | -7,619                                       | 986                              | 184,099 |

**Parent Company Financial Statements / Statement of Value Added****(In thousands of R\$)**

| <b>Code</b> | <b>Description</b>                                      | <b>YTD current year<br/>1/1/2026 to<br/>6/30/2026</b> | <b>YTD previous year<br/>1/1/2025 to<br/>6/30/2025</b> |
|-------------|---------------------------------------------------------|-------------------------------------------------------|--------------------------------------------------------|
| 7.01        | Income                                                  | 111,010                                               | 123,732                                                |
| 7.01.01     | Sales of Goods, Products and Services                   | 110,685                                               | 122,273                                                |
| 7.01.02     | Other Income                                            | 1,034                                                 | 1,884                                                  |
| 7.01.04     | Addition to/Reversal of Allowance for Doubtful Accounts | -709                                                  | -425                                                   |
| 7.02        | Inputs Acquired from Third Parties                      | -75,594                                               | -82,511                                                |
| 7.02.01     | Cost of Products Sold and Services Rendered             | -51,851                                               | -57,813                                                |
| 7.02.02     | Supplies, Electricity, Outsourced Services and Others   | -19,787                                               | -19,860                                                |
| 7.02.03     | Loss/Recovery of Asset Values                           | 448                                                   | -681                                                   |
| 7.02.04     | Other                                                   | -4,404                                                | -4,157                                                 |
| 7.03        | Gross Value Added                                       | 35,416                                                | 41,221                                                 |
| 7.04        | Retentions                                              | -7,496                                                | -5,406                                                 |
| 7.04.01     | Depreciation, Amortization and Depletion                | -7,496                                                | -5,406                                                 |
| 7.05        | Net Added Value Produced                                | 27,920                                                | 35,815                                                 |
| 7.06        | Added Value from Transfers                              | 4,595                                                 | 511                                                    |
| 7.06.01     | Equity Income (Loss)                                    | -3,152                                                | -6,539                                                 |
| 7.06.02     | Financial Income                                        | 7,747                                                 | 7,050                                                  |
| 7.07        | Total Value Added to Distribute                         | 32,515                                                | 36,326                                                 |
| 7.08        | Distribution of Added Value                             | 32,515                                                | 36,326                                                 |
| 7.08.01     | Personnel                                               | 26,469                                                | 24,534                                                 |
| 7.08.01.01  | Direct Compensation                                     | 21,164                                                | 20,066                                                 |
| 7.08.01.02  | Benefits                                                | 3,357                                                 | 2,949                                                  |
| 7.08.01.03  | F.G.T.S. (Government Severance Fund)                    | 1,948                                                 | 1,519                                                  |
| 7.08.02     | Taxes, Fees and Contributions                           | 10,493                                                | 12,988                                                 |
| 7.08.02.01  | Federal                                                 | 4,765                                                 | 7,792                                                  |
| 7.08.02.02  | State                                                   | 5,691                                                 | 5,164                                                  |
| 7.08.02.03  | Municipal                                               | 37                                                    | 32                                                     |
| 7.08.03     | Remuneration of Loan Capital                            | 7,827                                                 | 6,423                                                  |
| 7.08.03.01  | Interest                                                | 5,326                                                 | 3,687                                                  |
| 7.08.03.02  | Rentals                                                 | 455                                                   | 475                                                    |
| 7.08.03.03  | Other                                                   | 2,046                                                 | 2,261                                                  |
| 7.08.04     | Remuneration of Own Capital                             | -12,274                                               | -7,619                                                 |
| 7.08.04.03  | Accumulated Losses/Retained Profits in the Period       | -12,274                                               | -7,619                                                 |

**Consolidated Financial Statements / Balance Sheet – Assets****(In thousands of R\$)**

| <b>Code</b>   | <b>Description</b>                               | <b>Current quarter<br/>6/30/2026</b> | <b>Previous year<br/>12/31/2025</b> |
|---------------|--------------------------------------------------|--------------------------------------|-------------------------------------|
| 1             | Total Assets                                     | 418,469                              | 415,063                             |
| 1.01          | Current Assets                                   | 110,008                              | 127,334                             |
| 1.01.01       | Cash and Cash Equivalents                        | 16,197                               | 38,944                              |
| 1.01.02       | Financial Investments                            | 20,197                               | 16,484                              |
| 1.01.02.03    | Financial Investments Stated at Amortized Cost   | 20,197                               | 16,484                              |
| 1.01.03       | Accounts Receivable                              | 26,807                               | 26,098                              |
| 1.01.03.01    | Trade Receivables                                | 26,807                               | 26,098                              |
| 1.01.04       | Inventories                                      | 30,858                               | 29,176                              |
| 1.01.06       | Recoverable Taxes                                | 3,883                                | 6,327                               |
| 1.01.06.01    | Current Recoverable Taxes                        | 3,883                                | 6,327                               |
| 1.01.08       | Other Current Assets                             | 12,066                               | 10,305                              |
| 1.01.08.03    | Other                                            | 12,066                               | 10,305                              |
| 1.01.08.03.01 | Advances and Prepayments                         | 411                                  | 1,023                               |
| 1.01.08.03.02 | Loans Granted                                    | 1,384                                | 1,427                               |
| 1.01.08.03.03 | Prepaid Expenses                                 | 10,271                               | 7,855                               |
| 1.02          | Non-Current Assets                               | 308,461                              | 287,729                             |
| 1.02.01       | Long-Term Assets                                 | 59,384                               | 43,738                              |
| 1.02.01.03    | Financial Investments Measured at Amortized Cost | 24,270                               | 12,689                              |
| 1.02.01.04    | Accounts Receivable                              | 14,344                               | 14,236                              |
| 1.02.01.04.01 | Trade Receivables                                | 14,344                               | 14,236                              |
| 1.02.01.07    | Deferred Taxes                                   | 12,007                               | 6,712                               |
| 1.02.01.07.01 | Deferred Income Tax and Social Contribution      | 12,007                               | 6,712                               |
| 1.02.01.10    | Other Non-Current Assets                         | 8,763                                | 10,101                              |
| 1.02.01.10.01 | Non-current Assets for Sale                      | 2,090                                | 2,090                               |
| 1.02.01.10.03 | Recoverable Taxes                                | 644                                  | 1,068                               |
| 1.02.01.10.04 | Judicial Deposits                                | 460                                  | 468                                 |
| 1.02.01.10.05 | Loans Granted                                    | 2,436                                | 3,128                               |
| 1.02.01.10.06 | Other Assets                                     | 3,133                                | 3,347                               |
| 1.02.02       | Investments                                      | 20                                   | 20                                  |
| 1.02.02.01    | Equity Interest                                  | 20                                   | 20                                  |
| 1.02.02.01.05 | Other Investments                                | 20                                   | 20                                  |
| 1.02.03       | Property, Plant and Equipment                    | 245,828                              | 241,125                             |
| 1.02.03.01    | Property, Plant and Equipment in Use             | 215,079                              | 218,743                             |
| 1.02.03.03    | Property, Plant and Equipment in Progress        | 30,749                               | 22,382                              |
| 1.02.04       | Intangible Assets                                | 3,229                                | 2,846                               |
| 1.02.04.01    | Intangible Assets                                | 3,229                                | 2,846                               |
| 1.02.04.01.02 | Intangible Assets in Use                         | 3,229                                | 2,846                               |

**Consolidated Financial Statements / Balance Sheet – Liabilities**

(In thousands of R\$)

| Code          | Description                                                      | Current quarter<br>6/30/2026 | Previous year<br>12/31/2025 |
|---------------|------------------------------------------------------------------|------------------------------|-----------------------------|
| 2             | Total Liabilities                                                | 418,469                      | 415,063                     |
| 2.01          | Current Liabilities                                              | 114,365                      | 87,178                      |
| 2.01.01       | Payroll and Related Charges                                      | 10,006                       | 6,742                       |
| 2.01.01.01    | Payroll                                                          | 1,384                        | 1,579                       |
| 2.01.01.02    | Labor Liabilities                                                | 8,622                        | 5,163                       |
| 2.01.02       | Trade Payables                                                   | 10,464                       | 8,506                       |
| 2.01.02.01    | Domestic Suppliers                                               | 10,426                       | 5,253                       |
| 2.01.02.02    | Foreign Suppliers                                                | 38                           | 3,253                       |
| 2.01.03       | Tax Liabilities                                                  | 2,548                        | 1,393                       |
| 2.01.03.01    | Federal Tax Liabilities                                          | 1,165                        | 1,092                       |
| 2.01.03.01.02 | Other Tax and Federal Liabilities                                | 1,165                        | 1,092                       |
| 2.01.03.02    | State Tax Liabilities                                            | 1,379                        | 292                         |
| 2.01.03.03    | Municipal Tax Liabilities                                        | 4                            | 9                           |
| 2.01.04       | Loans and Financing                                              | 20,227                       | 15,795                      |
| 2.01.04.01    | Loans and Financing                                              | 16,696                       | 12,078                      |
| 2.01.04.03    | Lease Financing                                                  | 3,531                        | 3,717                       |
| 2.01.05       | Other Liabilities                                                | 71,120                       | 54,742                      |
| 2.01.05.02    | Other                                                            | 71,120                       | 54,742                      |
| 2.01.05.02.04 | Contractual Obligations                                          | 69,192                       | 50,819                      |
| 2.01.05.02.05 | Other Current Liabilities                                        | 1,928                        | 3,923                       |
| 2.02          | Non-Current Liabilities                                          | 136,364                      | 147,472                     |
| 2.02.01       | Loans and Financing                                              | 129,554                      | 140,216                     |
| 2.02.01.01    | Loans and Financing                                              | 114,979                      | 123,077                     |
| 2.02.01.03    | Lease Financing                                                  | 14,575                       | 17,139                      |
| 2.02.02       | Other Liabilities                                                | 964                          | 1,183                       |
| 2.02.02.02    | Other                                                            | 964                          | 1,183                       |
| 2.02.02.02.06 | Other Non-Current Liabilities                                    | 964                          | 1,183                       |
| 2.02.04       | Provisions                                                       | 5,846                        | 6,073                       |
| 2.02.04.01    | Provisions for Tax, Social Security, Labor and Civil Liabilities | 5,846                        | 6,073                       |
| 2.02.04.01.02 | Provisions for Social Security and Labor Liabilities             | 117                          | 240                         |
| 2.02.04.01.04 | Provisions for Civil Liabilities                                 | 5,729                        | 5,833                       |
| 2.03          | Consolidated Equity                                              | 167,740                      | 180,413                     |
| 2.03.01       | Paid-in Capital                                                  | 147,000                      | 147,000                     |
| 2.03.04       | Profit Reserves                                                  | 32,183                       | 32,183                      |
| 2.03.04.01    | Legal reserve                                                    | 5,966                        | 5,966                       |
| 2.03.04.10    | Expansion Reserve                                                | 26,217                       | 26,217                      |
| 2.03.05       | Retained Profits/Accumulated Losses                              | -12,274                      | 0                           |
| 2.03.07       | Cumulative Translation Adjustments                               | 831                          | 1,230                       |

(A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE)

ITR – Quarterly Information – June 30, 2026 - UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

**Consolidated Financial Statements / Statement of Income**  
**(In thousands of R\$)**

| Code       | Description                                  | Current quarter<br>4/1/2026 to<br>6/30/2026 | YTD current year<br>1/1/2026 to<br>6/30/2026 | Same quarter of<br>previous year<br>4/1/2025 to<br>6/30/2025 | YTD previous year<br>1/1/2025 to<br>6/30/2025 |
|------------|----------------------------------------------|---------------------------------------------|----------------------------------------------|--------------------------------------------------------------|-----------------------------------------------|
| 3.01       | Income from Sale of Goods and/or Services    | 54,595                                      | 95,544                                       | 63,614                                                       | 106,655                                       |
| 3.02       | Cost of Goods Sold and/or Services           | -40,225                                     | -71,135                                      | -44,023                                                      | -75,294                                       |
| 3.03       | Gross Profit                                 | 14,370                                      | 24,409                                       | 19,591                                                       | 31,361                                        |
| 3.04       | Operating Expenses/Income                    | -21,570                                     | -41,422                                      | -20,751                                                      | -39,727                                       |
| 3.04.01    | Selling Expenses                             | -16,167                                     | -31,502                                      | -17,147                                                      | -32,129                                       |
| 3.04.02    | General and administrative expenses          | -6,101                                      | -11,176                                      | -5,070                                                       | -9,521                                        |
| 3.04.04    | Other Operating Income                       | 701                                         | 1,324                                        | 1,493                                                        | 1,954                                         |
| 3.04.05    | Other Operating Expenses                     | -3                                          | -68                                          | -27                                                          | -31                                           |
| 3.05       | Earnings Before Financial Result and Taxes   | -7,200                                      | -17,013                                      | -1,160                                                       | -8,366                                        |
| 3.06       | Financial Result                             | -498                                        | -966                                         | -789                                                         | -2,006                                        |
| 3.06.01    | Financial Income                             | 3,953                                       | 7,542                                        | 4,436                                                        | 6,900                                         |
| 3.06.02    | Financial Expenses                           | -4,451                                      | -8,508                                       | -5,225                                                       | -8,906                                        |
| 3.07       | Earnings Before Income Taxes                 | -7,698                                      | -17,979                                      | -1,949                                                       | -10,372                                       |
| 3.08       | Income Tax and Social Contribution on Income | 2,547                                       | 5,705                                        | -246                                                         | 2,753                                         |
| 3.08.02    | Deferred                                     | 2,547                                       | 5,705                                        | -246                                                         | 2,753                                         |
| 3.09       | Net Income (Loss) from Continuing Operations | -5,151                                      | -12,274                                      | -2,195                                                       | -7,619                                        |
| 3.11       | Consolidated Losses/Earnings in the Period   | -5,151                                      | -12,274                                      | -2,195                                                       | -7,619                                        |
| 3.99       | Earnings per Share - (R\$/Share)             |                                             |                                              |                                                              |                                               |
| 3.99.01    | Basic Earnings per Share                     |                                             |                                              |                                                              |                                               |
| 3.99.01.01 | Common                                       | -0.07794                                    | -0.18573                                     | -0.03321                                                     | -0.11529                                      |

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**Parent Company Financial Statements / Statement of Comprehensive Income**

**(In thousands of R\$)**

| Code    | Description                                            | Current quarter<br>4/1/2026 to<br>6/30/2026 | YTD current year<br>1/1/2026 to<br>6/30/2026 | Same quarter of<br>previous year<br>4/1/2025 to<br>6/30/2025 | YTD previous year<br>1/1/2025 to<br>6/30/2025 |
|---------|--------------------------------------------------------|---------------------------------------------|----------------------------------------------|--------------------------------------------------------------|-----------------------------------------------|
| 4.01    | Consolidated Net Income in the Period                  | -5,151                                      | -12,274                                      | -2,195                                                       | -7,619                                        |
| 4.02    | Other Comprehensive Income (Loss)                      | -150                                        | -399                                         | -130                                                         | -664                                          |
| 4.02.01 | Cumulative Translation Adjustments of Foreign Currency | -150                                        | -399                                         | -130                                                         | -664                                          |
| 4.03    | Consolidated Comprehensive Income (Loss) in the Period | -5,301                                      | -12,673                                      | -2,325                                                       | -8,283                                        |
| 4.03.01 | Attributable to Controlling Shareholders               | -5,301                                      | -12,673                                      | -2,325                                                       | -8,283                                        |

**Parent Company Financial Statements / Statement of Cash Flows (Indirect Method)****(In thousands of R\$)**

| Code       | Description                                                                      | Current quarter<br>1/1/2026 to<br>6/30/2026 | Same quarter of<br>previous year<br>1/1/2025 to<br>6/30/2025 |
|------------|----------------------------------------------------------------------------------|---------------------------------------------|--------------------------------------------------------------|
| 6.01       | Net Cash from Operating Activities                                               | 19,262                                      | 20,031                                                       |
| 6.01.01    | Cash Provided by Operations                                                      | -3,467                                      | 5,184                                                        |
| 6.01.01.01 | Net Income (Loss) for the Period                                                 | -12,274                                     | -7,619                                                       |
| 6.01.01.02 | Depreciation and Amortization                                                    | 9,807                                       | 8,537                                                        |
| 6.01.01.03 | Exchange Variation – Trade Receivables                                           | 420                                         | 2,444                                                        |
| 6.01.01.04 | Income Tax and Social Contribution                                               | -5,705                                      | -2,753                                                       |
| 6.01.01.05 | Interest on Loans and Financing                                                  | 5,531                                       | 3,765                                                        |
| 6.01.01.06 | Provision for Labor, Tax, Civil and Termination of Commercial Relationship Risks | -227                                        | -72                                                          |
| 6.01.01.07 | Provision for Obsolescence                                                       | -448                                        | 681                                                          |
| 6.01.01.08 | Allowance for Doubtful Accounts – Accounts Receivable and Loans Granted          | 709                                         | 425                                                          |
| 6.01.01.09 | Exchange Variation – Trade Payables                                              | -115                                        | -593                                                         |
| 6.01.01.10 | Other Provisions                                                                 | -1,236                                      | 335                                                          |
| 6.01.01.14 | Write-offs of Property, Plant and Equipment                                      | 71                                          | 34                                                           |
| 6.01.02    | Changes in Assets and Liabilities                                                | 22,729                                      | 14,847                                                       |
| 6.01.02.01 | Trade Receivables                                                                | -1,946                                      | -4,022                                                       |
| 6.01.02.02 | Inventories                                                                      | -1,235                                      | -2,955                                                       |
| 6.01.02.03 | Taxes Recoverable                                                                | 2,868                                       | 3,745                                                        |
| 6.01.02.05 | Loans Granted                                                                    | 735                                         | -1,780                                                       |
| 6.01.02.08 | Other Current and Non-Current Assets                                             | -1,582                                      | -72                                                          |
| 6.01.02.09 | Non-Current Assets Held for Sale                                                 | 0                                           | 287                                                          |
| 6.01.02.14 | Trade Payables                                                                   | 2,073                                       | 3,096                                                        |
| 6.01.02.15 | Contractual Liabilities                                                          | 18,373                                      | 13,485                                                       |
| 6.01.02.16 | Tax Liabilities                                                                  | 1,155                                       | -277                                                         |
| 6.01.02.17 | Other Current and Non-Current Liabilities                                        | 2,288                                       | 3,340                                                        |
| 6.02       | Net Cash from Investing Activities                                               | -31,991                                     | -16,016                                                      |
| 6.02.01    | Increases in / Redemptions of Short-Term Investments                             | -15,294                                     | 227                                                          |
| 6.02.04    | Acquisition of Property, Plant and Equipment                                     | -16,005                                     | -16,077                                                      |
| 6.02.05    | Acquisition of Intangible Assets                                                 | -692                                        | -166                                                         |
| 6.03       | Net Cash from Financing Activities                                               | -10,358                                     | -1,546                                                       |
| 6.03.01    | Loans Taken                                                                      | 0                                           | 12,204                                                       |
| 6.03.02    | Payment of Interest                                                              | -4,557                                      | -1,513                                                       |
| 6.03.03    | Lease Payment                                                                    | -944                                        | -1,521                                                       |
| 6.03.04    | Payment of Loans                                                                 | -4,454                                      | -170                                                         |
| 6.03.05    | Payment of Interest on Equity                                                    | 0                                           | -10,546                                                      |
| 6.03.08    | Payment of Interest on Leases                                                    | -403                                        | 0                                                            |
| 6.04       | Exchange Variation on Cash and Cash Equivalents                                  | 340                                         | 1,371                                                        |
| 6.05       | Increase (Decrease) in Cash and Cash Equivalents                                 | -22,747                                     | 3,840                                                        |
| 6.05.01    | Cash and Cash Equivalents at the Beginning of the Period                         | 38,944                                      | 10,341                                                       |
| 6.05.02    | Cash and Cash Equivalents at the End of the Period                               | 16,197                                      | 14,181                                                       |

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Version: 1

**Consolidated Financial Statements / Statement of Changes in Equity - 1/1/2026 to 6/30/2026**

**(In thousands of R\$)**

| Code    | Description                        | Paid-In Capital | Capital<br>Options<br>Granted<br>and<br>Treasury Shares | Reserves,<br>Reserves,<br>and | Income Reserve | Retained Profits or<br>Accumulated Losses | Other<br>Comprehensive<br>Income | Equity  | Non-Controlling<br>Interest | Consolidated<br>Equity |
|---------|------------------------------------|-----------------|---------------------------------------------------------|-------------------------------|----------------|-------------------------------------------|----------------------------------|---------|-----------------------------|------------------------|
| 5.01    | Opening Balances                   | 147,000         |                                                         | 0                             | 32,183         | 0                                         | 1,230                            | 180,413 | 0                           | 180,413                |
| 5.02    | Prior-year Adjustments             | 0               |                                                         | 0                             | 0              | 0                                         | 0                                | 0       | 0                           | 0                      |
| 5.03    | Adjusted Opening Balances          | 147,000         |                                                         | 0                             | 32,183         | 0                                         | 1,230                            | 180,413 | 0                           | 180,413                |
| 5.04    | Capital Transactions with Partners | 0               |                                                         | 0                             | 0              | 0                                         | 0                                | 0       | 0                           | 0                      |
| 5.05    | Total Comprehensive Income (Loss)  | 0               |                                                         | 0                             | 0              | -12,274                                   | -399                             | -12,673 | 0                           | -12,673                |
| 5.05.01 | Net Income for the Period          | 0               |                                                         | 0                             | 0              | -12,274                                   | 0                                | -12,274 | 0                           | -12,274                |
| 5.05.02 | Other Comprehensive Income (Loss)  | 0               |                                                         | 0                             | 0              | 0                                         | -399                             | -399    | 0                           | -399                   |
| 5.06    | Internal Changes in Equity         | 0               |                                                         | 0                             | 0              | 0                                         | 0                                | 0       | 0                           | 0                      |
| 5.07    | Closing Balances                   | 147,000         |                                                         | 0                             | 32,183         | -12,274                                   | 831                              | 167,740 | 0                           | 167,740                |



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Version: 1

**Consolidated Financial Statements / Statement of Changes in Equity - 1/1/2025 to 6/30/2025**

(In thousands of R\$)

| Code    | Description                           | Paid-In Capital | Capital<br>Options<br>Granted<br>and<br>Treasury Shares | Reserves,<br>Reserves,<br>and | Income Reserve | Retained Profits or<br>Accumulated Losses | Other<br>Comprehensive<br>Income | Equity  | Non-Controlling<br>Interest | Consolidated<br>Equity |
|---------|---------------------------------------|-----------------|---------------------------------------------------------|-------------------------------|----------------|-------------------------------------------|----------------------------------|---------|-----------------------------|------------------------|
| 5.01    | Opening Balances                      | 147,000         |                                                         | 0                             | 43,732         | 0                                         | 1,650                            | 192,382 | 0                           | 192,382                |
| 5.02    | Prior-year Adjustments                | 0               |                                                         | 0                             | 0              | 0                                         | 0                                | 0       | 0                           | 0                      |
| 5.03    | Adjusted Opening Balances             | 147,000         |                                                         | 0                             | 43,732         | 0                                         | 1,650                            | 192,382 | 0                           | 192,382                |
| 5.04    | Capital Transactions with Partners    | 0               |                                                         | 0                             | 0              | 0                                         | 0                                | 0       | 0                           | 0                      |
| 5.05    | Total Comprehensive Income (Loss)     | 0               |                                                         | 0                             | 0              | -7,619                                    | -664                             | -8,283  | 0                           | -8,283                 |
| 5.05.01 | Net Income for the Period             | 0               |                                                         | 0                             | 0              | -7,619                                    | 0                                | -7,619  | 0                           | -7,619                 |
| 5.05.02 | Other Comprehensive Income (Loss)     | 0               |                                                         | 0                             | 0              | 0                                         | -664                             | -664    | 0                           | -664                   |
| 5.05.04 | Translation Adjustments in the Period | 0               |                                                         | 0                             | 0              | 0                                         | -664                             | -664    | 0                           | -664                   |
| 5.06    | Internal Changes in Equity            | 0               |                                                         | 0                             | 0              | 0                                         | 0                                | 0       | 0                           | 0                      |
| 5.07    | Closing Balances                      | 147,000         |                                                         | 0                             | 43,732         | -7,619                                    | 986                              | 184,099 | 0                           | 184,099                |

**Consolidated Financial Statements / Statement of Value Added****(In thousands of R\$)**

| <b>Code</b> | <b>Description</b>                                      | <b>Current quarter<br/>1/1/2026 to<br/>6/30/2026</b> | <b>Same quarter of<br/>previous year<br/>1/1/2025 to<br/>6/30/2025</b> |
|-------------|---------------------------------------------------------|------------------------------------------------------|------------------------------------------------------------------------|
| 7.01        | Income                                                  | 117,585                                              | 130,496                                                                |
| 7.01.01     | Sales of Goods, Products and Services                   | 117,258                                              | 129,037                                                                |
| 7.01.02     | Other Income                                            | 1,036                                                | 1,884                                                                  |
| 7.01.04     | Addition to/Reversal of Allowance for Doubtful Accounts | -709                                                 | -425                                                                   |
| 7.02        | Inputs acquired from third parties                      | -79,998                                              | -88,618                                                                |
| 7.02.01     | Cost of Products Sold and Services Rendered             | -52,083                                              | -58,113                                                                |
| 7.02.02     | Supplies, Electricity, Outsourced Services and Others   | -23,338                                              | -25,133                                                                |
| 7.02.03     | Loss/Recovery of Asset Values                           | 448                                                  | -681                                                                   |
| 7.02.04     | Other                                                   | -5,025                                               | -4,691                                                                 |
| 7.03        | Gross Value Added                                       | 37,587                                               | 41,878                                                                 |
| 7.04        | Retentions                                              | -9,807                                               | -8,537                                                                 |
| 7.04.01     | Depreciation, Amortization and Depletion                | -9,807                                               | -8,537                                                                 |
| 7.05        | Net Added Value Produced                                | 27,780                                               | 33,341                                                                 |
| 7.06        | Added Value from Transfers                              | 7,754                                                | 7,064                                                                  |
| 7.06.02     | Financial Income                                        | 7,754                                                | 7,064                                                                  |
| 7.07        | Total Value Added to Distribute                         | 35,534                                               | 40,405                                                                 |
| 7.08        | Distribution of Added Value                             | 35,534                                               | 40,405                                                                 |
| 7.08.01     | Personnel                                               | 28,889                                               | 28,363                                                                 |
| 7.08.01.01  | Direct Compensation                                     | 23,474                                               | 23,735                                                                 |
| 7.08.01.02  | Benefits                                                | 3,467                                                | 3,109                                                                  |
| 7.08.01.03  | F.G.T.S. (Government Severance Fund)                    | 1,948                                                | 1,519                                                                  |
| 7.08.02     | Taxes, Fees and Contributions                           | 10,501                                               | 12,309                                                                 |
| 7.08.02.01  | Federal                                                 | 4,770                                                | 7,110                                                                  |
| 7.08.02.02  | State                                                   | 5,691                                                | 5,165                                                                  |
| 7.08.02.03  | Municipal                                               | 40                                                   | 34                                                                     |
| 7.08.03     | Remuneration of Loan Capital                            | 8,418                                                | 7,352                                                                  |
| 7.08.03.01  | Interest                                                | 5,326                                                | 3,687                                                                  |
| 7.08.03.02  | Rentals                                                 | 980                                                  | 1,274                                                                  |
| 7.08.03.03  | Other                                                   | 2,112                                                | 2,391                                                                  |
| 7.08.04     | Remuneration of Own Capital                             | -12,274                                              | -7,619                                                                 |
| 7.08.04.03  | Retained Profits/Accumulated Losses for the Period      | -12,274                                              | -7,619                                                                 |

Comments on Financial Performance



Investor Relations

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CEO

Guilherme Possebon de Oliveira  
CFO e DRI

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Bento Gonçalves, Rio Grande do Sul, august 13, 2026. Unicasa Indústria de Móveis S.A. (B3: UCAS3, Bloomberg: UCAS3: BZ, Reuters: UCAS3.SA), one of the leaders in Brazil's custom-made furniture industry and the only Brazilian publicly-held company in the sector, announces today its results for the second quarter of 2026 (2Q26). Except where stated otherwise, all variations and comparisons are in relation to the same period the previous year. The following financial and operating information, except where stated otherwise, is presented with consolidated data (including Unicasa Comércio de Móveis Ltda and Unicasa Holding, LLC), in thousands of Brazilian reais and in accordance with the International Financial Reporting Standards (IFRS).

Period highlights

- Gross revenue of R\$66.2 million (-12.9%);
- Operating loss of R\$7.2 million;
- Operating cash generation of R\$10.9 million (+93.2%).

| Executive Summary                                                 | 2Q25           | 2Q26           | Δ                 | 1S25            | 1S26            | Δ                 |
|-------------------------------------------------------------------|----------------|----------------|-------------------|-----------------|-----------------|-------------------|
| Gross Revenue ex-IPI                                              | 75.995         | 66.166         | -12,9%            | 127.649         | 115.262         | -9,7%             |
| <b>Net Revenue</b>                                                | <b>63.614</b>  | <b>54.595</b>  | <b>-14,2%</b>     | <b>106.655</b>  | <b>95.544</b>   | <b>-10,4%</b>     |
| Cost of Goods Sold                                                | (44.023)       | (40.225)       | -8,6%             | (75.294)        | (71.135)        | -5,5%             |
| <b>Gross Income</b>                                               | <b>19.591</b>  | <b>14.370</b>  | <b>-26,6%</b>     | <b>31.361</b>   | <b>24.409</b>   | <b>-22,2%</b>     |
| <b>Gross Margin</b>                                               | <b>30,8%</b>   | <b>26,3%</b>   | <b>-4,5 p.p.</b>  | <b>29,4%</b>    | <b>25,5%</b>    | <b>-3,9 p.p.</b>  |
| Selling and Administrative Expenses                               | (22.217)       | (22.268)       | +0,2%             | (41.650)        | (42.678)        | +2,5%             |
| Other Revenues and Operating Expenses                             | 1.466          | 698            | -52,4%            | 1.923           | 1.256           | -34,7%            |
| <b>Operating Income</b>                                           | <b>(1.160)</b> | <b>(7.200)</b> | <b>+520,7%</b>    | <b>(8.366)</b>  | <b>(17.013)</b> | <b>+103,4%</b>    |
| <b>Operating Margin</b>                                           | <b>-1,8%</b>   | <b>-13,2%</b>  | <b>-11,4 p.p.</b> | <b>-7,8%</b>    | <b>-17,8%</b>   | <b>-10,0 p.p.</b> |
| Financial Income (Expenses) Net                                   | (789)          | (498)          | -36,9%            | (2.006)         | (966)           | -51,8%            |
| <b>Operating Income before Income Tax and Social Contribution</b> | <b>(1.949)</b> | <b>(7.698)</b> | <b>+295,0%</b>    | <b>(10.372)</b> | <b>(17.979)</b> | <b>+73,3%</b>     |
| Income Tax and Social Contribution                                | (246)          | 2.547          | -1135,4%          | 2.753           | 5.705           | +107,2%           |
| <b>Net Profit</b>                                                 | <b>(2.195)</b> | <b>(5.151)</b> | <b>+134,7%</b>    | <b>(7.619)</b>  | <b>(12.274)</b> | <b>+61,1%</b>     |
| <b>Net Margin</b>                                                 | <b>-3,5%</b>   | <b>-9,4%</b>   | <b>-6,0 p.p.</b>  | <b>-7,1%</b>    | <b>-12,8%</b>   | <b>-5,7 p.p.</b>  |
| EBITDA                                                            | 3.189          | (2.300)        | -172,1%           | 171             | (7.206)         | -4314,0%          |
| <b>EBITDA Margin</b>                                              | <b>5,0%</b>    | <b>-4,2%</b>   | <b>-9,2 p.p.</b>  | <b>0,2%</b>     | <b>-7,5%</b>    | <b>-7,7 p.p.</b>  |
| <b>ROIC - LTM</b>                                                 | <b>-0,6%</b>   | <b>-6,7%</b>   | <b>-6,1 p.p.</b>  | <b>-0,6%</b>    | <b>-6,7%</b>    | <b>-6,1 p.p.</b>  |

**Disclaimer:** The forward-looking statements in this document related to the business prospects, projections of operating and financial results and growth prospects of Unicasa are merely estimates and as such are based exclusively on Management's expectations for the future of the business. These expectations depend substantially on market conditions, the performance of the Brazilian economy, industry and international markets, and are subject to known and unknown risks and uncertainties, which can cause such expectations to not materialize or cause actual results to differ materially from those expected and, therefore, are subject to change without prior notice.

## MESSAGE FROM MANAGEMENT

Dear Shareholders,

We hereby present Unicasa's results for the second quarter of 2026, during which performance was below Management's expectations. The decline in revenue, primarily in the export market, the lower dilution of fixed costs, and the impact of expenses related to servicing consumers from closed stores contributed to the widening of the loss in the quarter.

Net revenue totaled R\$54,6 million, a decrease of 14,2%. Performance was primarily affected by the contraction in the export market, where revenue declined 41,2%, reflecting lower contributions from corporate projects in North America and Latin America, as well as the appreciation of the Brazilian real during the period.

In the Company's own stores in the United States, revenue recognition was 25% lower, excluding the Orlando store, which was closed at the end of 2025. This result was driven by delays in customer construction projects, which lengthened the cycle for converting sales into revenue. Despite the decline in revenue recognition, the commercial performance of the Company's own stores in the United States showed meaningful improvement, with sales four times higher than those recorded in 2Q25.

In the domestic market, the performance of exclusive stores on a same-store basis remained close to that observed in the prior year, while new stores and stores in the maturation phase helped partially offset the impact of the smaller base of active stores. Even so, store closures remained the main factor weighing on the channel's revenue.

Sell-out at exclusive stores in Brazil continued to exceed the 2025 performance. Management believes this trend is mainly driven by the strategic initiatives introduced in late 2025, particularly the product portfolio review and pricing adjustments, whose favorable impact has been increasingly evident in consumer sales.

Gross margin was affected by lower fixed-cost dilution, due to the decline in revenue, as well as by higher raw material costs associated with the oil supply chain. The price adjustment implemented at the end of 2Q26 had a limited effect on the period's margin, due to the lag between the implementation of the pass-through and its recognition in revenue.

On the operating expense line, the key item was a R\$1,3 million increase related to servicing customers from closed stores. This effect was partially offset by lower expenses from the Orlando operation, which was closed at the end of 2025, as well as reduced advertising spending.

As a result of these factors, the Company ended 2Q26 with a loss before income tax of R\$7,7 million, negative EBITDA of R\$2,3 million, and an EBITDA margin of -4,2%.

In cash flow terms, cash generated from operating activities, after changes in working capital, increased 93,2% in 2Q26, reaching R\$10,9 million. After investments, debt repayments, and other cash movements, the Company reported a 72,0% reduction in net cash consumption, which totaled R\$3,9 million in the quarter.

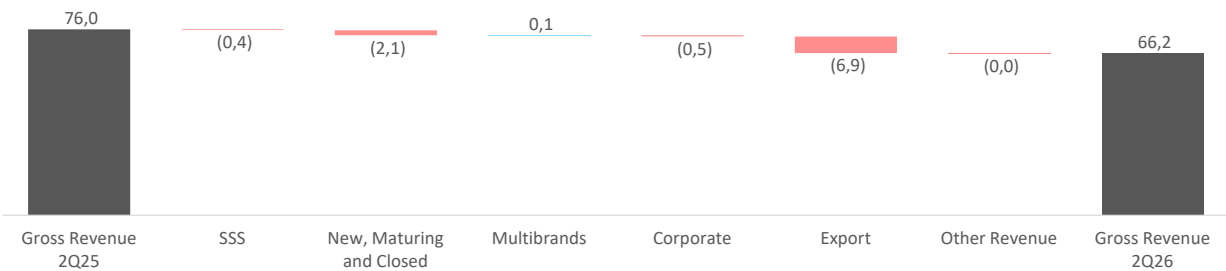
Additionally, the Company ended the quarter with net debt of R\$71,0 million. Management continues to monitor the capital structure, the debt repayment schedule, and operating cash generation, with the objective of preserving liquidity and supporting the execution of initiatives aimed at restoring profitability.

Management has maintained a continuous effort to reestablish the Company's profitability. Key ongoing initiatives include product and pricing adjustments introduced in late 2025, which have supported the performance of our exclusive stores, even though their impact has not yet been fully recognized in revenue, given the timing gap between end-customer sales and factory orders. We also made progress in opening key stores, which are currently in the showroom development phase and are expected to contribute gradually to the Company's revenue once operations begin.

We thank our shareholders, dealers, employees, suppliers, and other stakeholders for their trust and partnership throughout another quarter.

SALES PERFORMANCE

The following chart shows the evolution of revenue between 2Q25 and 2Q26(1).



(1)In million.

The following table shows the breakdown of the company revenue.

| Gross Revenue ex-IPI              | 2Q25   | 2Q26   | Δ      | 1S25    | 1S26    | Δ      |
|-----------------------------------|--------|--------|--------|---------|---------|--------|
| Exclusive Dealers                 | 49.160 | 46.666 | -5,1%  | 83.977  | 81.183  | -3,3%  |
| Δ Same Stores Sales               | 20,0%  | -0,8%  |        | 11,3%   | 10,5%   |        |
| Δ Same Stores Volume <sup>1</sup> | 16,4%  | -0,7%  |        | 7,7%    | -2,0%   |        |
| Multibrands                       | 4.954  | 5.084  | +2,6%  | 10.191  | 9.272   | -9,0%  |
| Corporate                         | 4.893  | 4.354  | -11,0% | 6.619   | 6.313   | -4,6%  |
| Exports                           | 16.706 | 9.829  | -41,2% | 26.318  | 17.868  | -32,1% |
| Gross Revenue ex-IPI              | 2Q25   | 2Q26   | Δ      | 1S25    | 1S26    | Δ      |
| Unicasa Indústria de Móveis       | 75.995 | 66.166 | -12,9% | 127.649 | 115.262 | -9,7%  |
| Δ Volume <sup>1</sup>             | 11,3%  | -11,1% |        | 2,0%    | -24,4%  |        |

<sup>1</sup>Obtained by deflating revenue by price increases passed on to dealers and excluding the discounts granted.

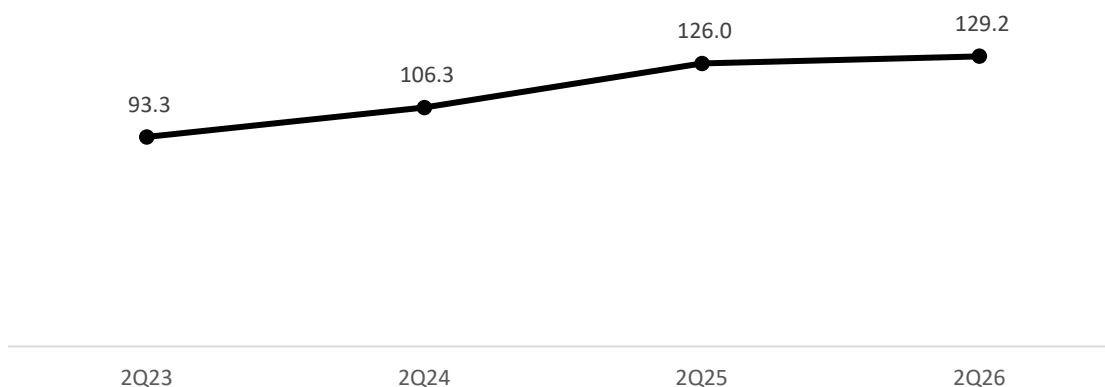
SALES AND DISTRIBUTION CHANNELS

Below is the evolution of our distribution network.

| Period               | 2Q25 | 3Q25 | 4Q25 | 1Q26 | 2Q26 | Δ <sup>(1)</sup> |
|----------------------|------|------|------|------|------|------------------|
| Exclusive Dealers    | 140  | 136  | 130  | 130  | 128  | (2)              |
| National Exclusive   | 124  | 120  | 115  | 115  | 113  | (2)              |
| Export Exclusive     | 16   | 16   | 15   | 15   | 15   | -                |
| Multibrands          | 74   | 73   | 73   | 73   | 71   | (2)              |
| National Multibrands | 68   | 67   | 67   | 67   | 66   | (1)              |
| Export Multibrands   | 6    | 6    | 6    | 6    | 5    | (1)              |

(1) Variation compared to 2Q26

The average productivity of exclusive stores in Brazil in the Same-Store criterion grew 2,5%. The following chart shows productivity by quarter.

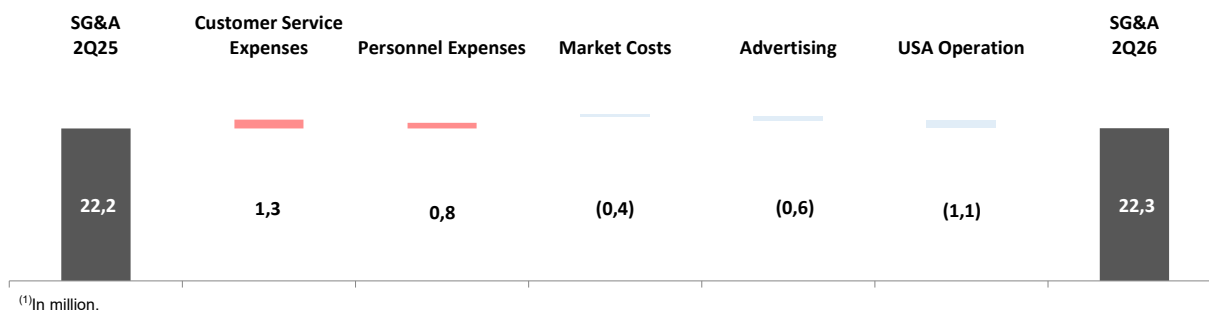


## FINANCIAL PERFORMANCE

### SELLING, GENERAL AND ADMINISTRATIVE EXPENSES (SG&A)

| Selling General and Administrative Expenses | 2Q25            | 2Q26            | Δ             | 1S25            | 1S26            | Δ             |
|---------------------------------------------|-----------------|-----------------|---------------|-----------------|-----------------|---------------|
| <b>Total</b>                                | <b>(22.217)</b> | <b>(22.268)</b> | <b>+0,2%</b>  | <b>(41.650)</b> | <b>(42.678)</b> | <b>+2,5%</b>  |
| <b>Selling Expenses</b>                     | <b>(17.147)</b> | <b>(16.167)</b> | <b>-5,7%</b>  | <b>(32.129)</b> | <b>(31.502)</b> | <b>-2,0%</b>  |
| % of Net Revenue                            | 27,0%           | 29,6%           | +2,6 p.p.     | 30,1%           | 33,0%           | +2,9 p.p.     |
| <b>Administrative Expenses</b>              | <b>(5.070)</b>  | <b>(6.101)</b>  | <b>+20,3%</b> | <b>(9.521)</b>  | <b>(11.176)</b> | <b>+17,4%</b> |
| % of Net Revenue                            | 8,0%            | 11,2%           | +3,2 p.p.     | 8,9%            | 11,7%           | +2,8 p.p.     |
| SG&A % of Net Revenue                       | 35,0%           | 40,8%           | +5,8 p.p.     | 39,0%           | 44,7%           | +5,7 p.p.     |

The following chart shows the changes in Selling, General and Administrative (SG&A) Expenses between 2Q25 and 2Q26<sup>1</sup>:



Customer service expenses refer to serving customers from closed stores and include merchandise, freight, assembly, refunds due to contract cancellations, and court costs. Most of this quarter's expenses stem from a single store closure.

Personnel expenses increased due to wage adjustments from collective bargaining and higher staffing in the marketing department, partially offset by lower consulting expenses.

The reduction in expenses in U.S. operations was primarily driven by a lower headcount following the closure of the Orlando store.

Advertising expenses decreased mainly due to lower spending on advisory services and trade fairs.

## Other Operating Income and Expenses

This reduction was attributable to an extraordinary tax credit recovery event in 2Q26.

| Other Operating Income and Expenses                                               | 2Q25         | 2Q26        | Δ                | 1S25         | 1S26         | Δ                |
|-----------------------------------------------------------------------------------|--------------|-------------|------------------|--------------|--------------|------------------|
| <b>Total</b>                                                                      | <b>1.466</b> | <b>698</b>  | <b>-52,4%</b>    | <b>1.923</b> | <b>1.256</b> | <b>-34,7%</b>    |
| Result from the sale of assets held for sale and of property, plant and equipment | 90           | 23          | -74,4%           | 86           | (41)         | -147,7%          |
| Bank Premium                                                                      | 62           | 74          | +19,4%           | 161          | 199          | +23,6%           |
| Other Operating Income                                                            | 1.314        | 601         | -54,3%           | 1.676        | 1.098        | -34,5%           |
| <b>% of Net Revenue</b>                                                           | <b>2,3%</b>  | <b>1,3%</b> | <b>-1,0 p.p.</b> | <b>3,0%</b>  | <b>2,3%</b>  | <b>-0,7 p.p.</b> |

## Financial Result

The improvement in financial results was driven by lower foreign exchange variation expenses and increased returns on financial investments, which offset the higher interest expense on debt associated with the financing raised in 4Q25.

| Financial Result                  | 2Q25           | 2Q26           | Δ             | 1S25           | 1S26           | Δ             |
|-----------------------------------|----------------|----------------|---------------|----------------|----------------|---------------|
| <b>Net Financial Result</b>       | <b>(789)</b>   | <b>(498)</b>   | <b>-36,9%</b> | <b>(2.006)</b> | <b>(966)</b>   | <b>-51,8%</b> |
| <b>Financial Expenses</b>         | <b>(5.225)</b> | <b>(4.451)</b> | <b>-14,8%</b> | <b>(8.906)</b> | <b>(8.508)</b> | <b>-4,5%</b>  |
| IOF charge and bank fees          | (82)           | (53)           | -35,4%        | (176)          | (138)          | -21,6%        |
| Loans and financing expenses      | (1.989)        | (2.911)        | +46,4%        | (3.765)        | (5.326)        | +41,5%        |
| Exchange variation expenses       | (1.948)        | (82)           | -95,8%        | (3.500)        | (326)          | -90,7%        |
| Present value adjustment - AVP    | (978)          | (701)          | -28,3%        | (1.089)        | (1.075)        | -1,3%         |
| Other financial expenses          | (228)          | (704)          | +208,8%       | (376)          | (1.643)        | +337,0%       |
| <b>Financial Income</b>           | <b>4.436</b>   | <b>3.953</b>   | <b>-10,9%</b> | <b>6.900</b>   | <b>7.542</b>   | <b>+9,3%</b>  |
| Interest income                   | 35             | 105            | +200,0%       | 92             | 162            | +76,1%        |
| Discounts                         | 98             | 82             | -16,3%        | 115            | 92             | -20,0%        |
| Yield from short-term investments | 1.241          | 1.873          | +50,9%        | 2.358          | 3.771          | +59,9%        |
| Exchange variation income         | 895            | 88             | -90,2%        | 1.341          | 260            | -80,6%        |
| Present value adjustment - AVP    | 1.546          | 1.303          | -15,7%        | 2.181          | 2.165          | -0,7%         |
| Other financial income            | 621            | 502            | -19,2%        | 813            | 1.092          | +34,3%        |

## EBITDA and EBITDA Margin

| EBITDA                             | 2Q25           | 2Q26           | Δ                | 1S25           | 1S26            | Δ                |
|------------------------------------|----------------|----------------|------------------|----------------|-----------------|------------------|
| <b>Net Income for the Period</b>   | <b>(2.195)</b> | <b>(5.151)</b> | <b>+134,7%</b>   | <b>(7.619)</b> | <b>(12.274)</b> | <b>+61,1%</b>    |
| Income Tax and Social Contribution | 246            | (2.547)        | -1135,4%         | (2.753)        | (5.705)         | +107,2%          |
| Financial Result                   | 789            | 498            | -36,9%           | 2.006          | 966             | -51,8%           |
| <b>EBIT</b>                        | <b>(1.160)</b> | <b>(7.200)</b> | <b>+520,7%</b>   | <b>(8.366)</b> | <b>(17.013)</b> | <b>+103,4%</b>   |
| Depreciation and Amortization      | 4.349          | 4.900          | +12,7%           | 8.537          | 9.807           | +14,9%           |
| <b>EBITDA</b>                      | <b>3.189</b>   | <b>(2.300)</b> | <b>-172,1%</b>   | <b>171</b>     | <b>(7.206)</b>  | <b>-4314,0%</b>  |
| <b>EBITDA Margin</b>               | <b>5,0%</b>    | <b>-4,2%</b>   | <b>-9,2 p.p.</b> | <b>0,2%</b>    | <b>-7,5%</b>    | <b>-7,7 p.p.</b> |



## Cash Flow

Cash generated from operating activities rose 93,2% to R\$10,9 million. Considering the CAPEX for the period and debt repayment, the Company recorded a cash consumption of R\$3,9 million, down 72%.

| Cash Flow                                                    | 2Q25            | 2Q26           | Δ             | 1S25          | 1S26           | Δ              |
|--------------------------------------------------------------|-----------------|----------------|---------------|---------------|----------------|----------------|
| Cash Flows from Operating Activities                         | 6.699           | 653            | -90,3%        | 5.184         | (3.467)        | -166,9%        |
| Changes in Assets and Liabilities                            | (1.049)         | 10.261         | -1078,2%      | 14.847        | 22.729         | +53,1%         |
| <b>Cash generated by operating activities</b>                | <b>5.650</b>    | <b>10.914</b>  | <b>+93,2%</b> | <b>20.031</b> | <b>19.262</b>  | <b>-3,8%</b>   |
| Cash generated by investment activities                      | (8.016)         | (9.574)        | +19,4%        | (16.243)      | (16.697)       | +2,8%          |
| Cash generated by financing activities                       | (12.096)        | (5.236)        | -56,7%        | (1.546)       | (10.358)       | +570,0%        |
| Effect of exchange variation on cash and cash equivalents    | 682             | 35             | -94,9%        | 1.371         | 340            | -75,2%         |
| <b>Increase (decrease) in cash and financial investments</b> | <b>(13.780)</b> | <b>(3.861)</b> | <b>-72,0%</b> | <b>3.613</b>  | <b>(7.453)</b> | <b>-306,3%</b> |

## Debt

| Debt                           | 30/06/2026     | 30/06/2025    |
|--------------------------------|----------------|---------------|
| Short Term Debt                | 16.696         | 5.906         |
| Long Term Debt                 | 114.979        | 80.789        |
| <b>Gross Debt</b>              | <b>131.675</b> | <b>86.695</b> |
| Cash and Cash Equivalents      | 16.197         | 14.181        |
| Financial Investments          | 44.467         | 24.620        |
| <b>Availabilities</b>          | <b>60.664</b>  | <b>38.801</b> |
| <b>Net Debt/(Cash Surplus)</b> | <b>71.011</b>  | <b>47.894</b> |
| EBITDA LTM                     | (125)          | 9.220         |
| <b>Net Debt/EBITDA</b>         | <b>-</b>       | <b>5,19 x</b> |

| Loans                  |            |                      |                |                | Amortization Schedule |               |               |               |               |                     |
|------------------------|------------|----------------------|----------------|----------------|-----------------------|---------------|---------------|---------------|---------------|---------------------|
| Operation <sup>1</sup> | Indexer    | Interest Rate (a.a.) | Final Due Date | Total          | 2026                  | 2027          | 2028          | 2029          | 2030          | 2031 until maturity |
| FINEP                  | TR+        | 3,30%                | oct/33         | 61.628         | 4.392                 | 8.512         | 8.512         | 8.512         | 8.512         | 23.188              |
| Commercial Note        | IPCA+      | 12,01%               | aug/44         | 24.686         | 294                   | 468           | 524           | 587           | 657           | 22.156              |
| BNDES                  | Pré-fixado | 5,60%                | oct/30         | 35.385         | 1.856                 | 8.747         | 8.747         | 8.747         | 7.288         | -                   |
| BRDE                   | IPCA+      | 4,00%                | dec/30         | 9.976          | 47                    | 2.500         | 2.500         | 2.500         | 2.429         | -                   |
|                        |            |                      | Total          | <b>131.675</b> | <b>6.589</b>          | <b>20.227</b> | <b>20.283</b> | <b>20.346</b> | <b>18.886</b> | <b>45.344</b>       |

<sup>1 1</sup> All operations in national currency

**Return on Invested Capital (ROIC) and Return on Equity (ROE) in the last twelve months (LTM)**

| <b>NOPLAT (Net Operating Profit Less Adjusted Taxes)</b>      | <b>2Q26</b>     | <b>1Q26</b>     | <b>4Q25</b>     | <b>3Q25</b>    | <b>2Q25</b>    |
|---------------------------------------------------------------|-----------------|-----------------|-----------------|----------------|----------------|
| <b>(=) EBITDA</b>                                             | <b>(2.300)</b>  | <b>(4.906)</b>  | <b>2.976</b>    | <b>4.105</b>   | <b>3.189</b>   |
| Depreciation                                                  | 4.900           | 4.907           | 4.836           | 4.585          | 4.349          |
| <b>(=) EBIT</b>                                               | <b>(7.200)</b>  | <b>(9.813)</b>  | <b>(1.860)</b>  | <b>(480)</b>   | <b>(1.160)</b> |
| Income Tax and Social Contribution                            | 2.547           | 3.158           | (2.227)         | 55             | (246)          |
| Financial Result Income Tax Reversal                          | (169)           | (159)           | 375             | (177)          | (268)          |
| (=) Operating Net Income (NOPLAT)                             | (4.822)         | (6.814)         | (3.712)         | (602)          | (1.674)        |
| <b>(=) Operating Net Income (NOPLAT) - Last Twelve Months</b> | <b>(15.951)</b> | <b>(12.803)</b> | <b>(10.609)</b> | <b>(2.029)</b> | <b>(1.317)</b> |
| <b>ROIC (Return on Invested Capital)</b>                      | <b>2Q26</b>     | <b>1Q26</b>     | <b>4Q25</b>     | <b>3Q25</b>    | <b>2Q25</b>    |
| Invested Capital - LTM                                        | 239.478         | 237.789         | 234.834         | 233.008        | 228.898        |
| <b>ROIC - LTM</b>                                             | <b>-6,7%</b>    | <b>-5,4%</b>    | <b>-4,5%</b>    | <b>-0,9%</b>   | <b>-0,6%</b>   |
| <b>ROE (Return on Equity)</b>                                 | <b>2Q26</b>     | <b>1Q26</b>     | <b>4Q25</b>     | <b>3Q25</b>    | <b>2Q25</b>    |
| Net Profit                                                    | (5.151)         | (7.123)         | (2.983)         | (947)          | (2.195)        |
| <b>Net Profit - Last Twelve Months</b>                        | <b>(16.204)</b> | <b>(13.248)</b> | <b>(11.549)</b> | <b>(2.341)</b> | <b>(1.203)</b> |
| Shareholders' equity                                          | 167.740         | 173.041         | 180.413         | 183.135        | 184.099        |
| <b>Shareholders' equity - Last Twelve Months</b>              | <b>176.082</b>  | <b>180.172</b>  | <b>183.518</b>  | <b>186.510</b> | <b>189.989</b> |
| <b>ROE - LTM</b>                                              | <b>-9,2%</b>    | <b>-7,4%</b>    | <b>-6,3%</b>    | <b>-1,3%</b>   | <b>-0,6%</b>   |

**ANNEX I – WORKING CAPITAL AND CAPITAL INVESTED**

| <b>Invested Capital</b>                           | <b>30/06/2026</b> | <b>31/03/2026</b> | <b>31/12/2025</b> | <b>30/09/2025</b> | <b>30/06/2025</b> |
|---------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Operational Assets</b>                         | <b>90.394</b>     | <b>85.267</b>     | <b>89.270</b>     | <b>85.791</b>     | <b>85.901</b>     |
| (+) Trade Accounts Receivable                     | 26.807            | 23.988            | 26.098            | 26.962            | 24.432            |
| (+) Long Term Trade Accounts Receivable           | 14.344            | 13.089            | 14.236            | 15.113            | 16.431            |
| (+) Long Term Loans Granted                       | 2.436             | 2.787             | 3.128             | 1.818             | 2.025             |
| (+) Inventories                                   | 30.858            | 30.291            | 29.176            | 30.266            | 28.278            |
| (+) Advances to Suppliers                         | 411               | 440               | 1.023             | 706               | 544               |
| (+) Loans Granted                                 | 1.384             | 1.406             | 1.427             | 850               | 843               |
| (+) Prepaid Expenses                              | 10.271            | 8.445             | 7.855             | 5.791             | 5.889             |
| (+) Recoverable Taxes                             | 3.883             | 4.821             | 6.327             | 4.285             | 7.247             |
| <b>Operational Liabilities</b>                    | <b>97.669</b>     | <b>82.284</b>     | <b>75.100</b>     | <b>88.015</b>     | <b>82.122</b>     |
| (-) Suppliers                                     | 10.464            | 8.433             | 8.506             | 14.288            | 11.157            |
| (-) Tax Liabilities                               | 2.548             | 1.570             | 1.393             | 3.741             | 2.229             |
| (-) Payroll and Related Charges                   | 10.006            | 8.205             | 6.742             | 10.839            | 8.726             |
| (-) Advances from Customers                       | 69.192            | 57.696            | 50.819            | 51.677            | 51.749            |
| (-) Leases Payable                                | 3.531             | 3.561             | 3.717             | 4.171             | 4.209             |
| (-) Other Liabilities                             | 1.928             | 2.819             | 3.923             | 3.299             | 4.052             |
| <b>(=) Working Capital</b>                        | <b>(7.275)</b>    | <b>2.983</b>      | <b>14.170</b>     | <b>(2.224)</b>    | <b>3.779</b>      |
| <b>Non-current Operating Assets</b>               | <b>267.411</b>    | <b>260.987</b>    | <b>257.676</b>    | <b>257.728</b>    | <b>254.017</b>    |
| (+) Assets Held for Sale                          | 2.090             | 2.090             | 2.090             | 2.090             | 2.090             |
| (+) Deferred Income and Social Contribution Taxes | 12.007            | 9.560             | 6.712             | 8.692             | 8.834             |
| (+) Recoverable Taxes                             | 644               | 846               | 1.068             | 98                | 45                |
| (+) Judicial Deposits                             | 460               | 468               | 468               | 468               | 475               |
| (+) Other Assets                                  | 3.133             | 3.188             | 3.347             | 4.120             | 4.225             |
| (+) Investments                                   | 20                | 20                | 20                | 20                | 20                |
| (+) Property, Plant and Equipment                 | 245.828           | 242.095           | 241.125           | 237.884           | 233.891           |
| (+) Intangible Assets                             | 3.229             | 2.720             | 2.846             | 4.356             | 4.437             |
| <b>Non-current Operating Liabilities</b>          | <b>21.385</b>     | <b>22.277</b>     | <b>24.395</b>     | <b>25.487</b>     | <b>25.803</b>     |
| (-) Other Assets                                  | 964               | 1.049             | 1.183             | 889               | 457               |
| (-) Leases Payable                                | 14.575            | 15.550            | 17.139            | 19.717            | 21.240            |
| (-) Provisions                                    | 5.846             | 5.678             | 6.073             | 4.881             | 4.106             |
| <b>(=) Fixed Capital</b>                          | <b>246.026</b>    | <b>238.710</b>    | <b>233.281</b>    | <b>232.241</b>    | <b>228.214</b>    |
| <b>(=) Total invested capital</b>                 | <b>238.751</b>    | <b>241.693</b>    | <b>247.451</b>    | <b>230.017</b>    | <b>231.993</b>    |
| <b>Financing</b>                                  |                   |                   |                   |                   |                   |
| (+) Shareholders' equity                          | 167.740           | 173.041           | 180.413           | 183.135           | 184.099           |
| (+) Short Term Loans Granted                      | 16.696            | 13.840            | 12.078            | 7.944             | 5.906             |
| (+) Long Term Loans Granted                       | 114.979           | 119.337           | 123.077           | 79.143            | 80.789            |
| (-) Cash and Cash Equivalents                     | 16.197            | 27.127            | 38.944            | 23.297            | 14.181            |
| (-) Short Term Financial Investments              | 20.197            | 13.924            | 16.484            | 16.908            | 24.620            |
| (-) Long Term Financial Investments               | 24.270            | 23.474            | 12.689            | -                 | -                 |
| <b>(=) Total Financing</b>                        | <b>238.751</b>    | <b>241.693</b>    | <b>247.451</b>    | <b>230.017</b>    | <b>231.993</b>    |

**ANNEX II – FINANCIAL STATEMENTS – INCOME STATEMENT – CONSOLIDATED**

| Income Statement                                                  | 2Q25           | AV            | 2Q26           | AV            | Δ              | AH             | 1S25            | AV            | 1S26            | AV            | Δ        | AH            |
|-------------------------------------------------------------------|----------------|---------------|----------------|---------------|----------------|----------------|-----------------|---------------|-----------------|---------------|----------|---------------|
| <b>Gross Sales Revenue ex-IPI</b>                                 | <b>75.995</b>  | <b>119,5%</b> | <b>66.166</b>  | <b>121,2%</b> | <b>(9.829)</b> | <b>-12,9%</b>  | <b>127.649</b>  | <b>119,7%</b> | <b>115.262</b>  | <b>120,6%</b> | 14.765   | <b>-9,7%</b>  |
| Domestic Market                                                   | 59.289         | 93,2%         | 56.337         | 103,2%        | (2.952)        | -5,0%          | 101.331         | 95,0%         | 97.394          | 101,9%        | 11.771   | -3,9%         |
| Exclusive Dealers                                                 | 49.160         | 77,3%         | 46.666         | 85,5%         | (2.494)        | -5,1%          | 83.977          | 78,7%         | 81.183          | 85,0%         | 6.283    | -3,3%         |
| Multibrands                                                       | 4.954          | 7,8%          | 5.084          | 9,3%          | 130            | +2,6%          | 10.191          | 9,6%          | 9.272           | 9,7%          | 605      | -9,0%         |
| Unicasa Corporate                                                 | 4.893          | 7,7%          | 4.354          | 8,0%          | (539)          | -11,0%         | 6.619           | 6,2%          | 6.313           | 6,6%          | 4.530    | -4,6%         |
| Other Revenues                                                    | 282            | 0,4%          | 233            | 0,4%          | (49)           | -17,3%         | 544             | 0,5%          | 626             | 0,7%          | 353      | 15,1%         |
| Exports                                                           | 16.706         | 26,3%         | 9.829          | 18,0%         | (6.877)        | -41,2%         | 26.318          | 24,7%         | 17.868          | 18,7%         | 2.994    | -32,1%        |
| Sales Deductions                                                  | (12.381)       | -19,5%        | (11.571)       | -21,2%        | 810            | -6,5%          | (20.994)        | -19,7%        | (19.718)        | -20,6%        | (3.536)  | -6,1%         |
| <b>Net Revenue from Sales</b>                                     | <b>63.614</b>  | <b>100,0%</b> | <b>54.595</b>  | <b>100,0%</b> | <b>(9.019)</b> | <b>-14,2%</b>  | <b>106.655</b>  | <b>100,0%</b> | <b>95.544</b>   | <b>100,0%</b> | 11.229   | <b>-10,4%</b> |
| Cost of Goods Sold                                                | (44.023)       | -69,2%        | (40.225)       | -73,7%        | 3.798          | -8,6%          | (75.294)        | -70,6%        | (71.135)        | -74,5%        | (21.406) | -5,5%         |
| <b>Gross Profit</b>                                               | <b>19.591</b>  | <b>30,8%</b>  | <b>14.370</b>  | <b>26,3%</b>  | <b>(5.221)</b> | <b>-26,6%</b>  | <b>31.361</b>   | <b>29,4%</b>  | <b>24.409</b>   | <b>25,5%</b>  | (10.177) | <b>-22,2%</b> |
| Selling Expenses                                                  | (17.147)       | -27,0%        | (16.167)       | -29,6%        | 980            | -5,7%          | (32.129)        | -30,1%        | (31.502)        | -33,0%        | (1.978)  | -2,0%         |
| General and Administrative Expenses                               | (5.070)        | -8,0%         | (6.101)        | -11,2%        | (1.031)        | +20,3%         | (9.521)         | -8,9%         | (11.176)        | -11,7%        | (2.087)  | 17,4%         |
| Other Operating Income, Net                                       | 1.466          | 2,3%          | 698            | 1,3%          | (768)          | -52,4%         | 1.923           | 1,8%          | 1.256           | 1,3%          | 1.867    | -34,7%        |
| <b>Operating Income</b>                                           | <b>(1.160)</b> | <b>-1,8%</b>  | <b>(7.200)</b> | <b>-13,2%</b> | <b>(6.040)</b> | <b>+520,7%</b> | <b>(8.366)</b>  | <b>-7,8%</b>  | <b>(17.013)</b> | <b>-17,8%</b> | (12.375) | <b>103,4%</b> |
| Financial Expenses                                                | (5.225)        | -8,2%         | (4.451)        | -8,2%         | 774            | -14,8%         | (8.906)         | -8,4%         | (8.508)         | -8,9%         | (7.364)  | -4,5%         |
| Financial Income                                                  | 4.436          | 7,0%          | 3.953          | 7,2%          | (483)          | -10,9%         | 6.900           | 6,5%          | 7.542           | 7,9%          | (121)    | 9,3%          |
| <b>Operating Income before Income Tax and Social Contribution</b> | <b>(1.949)</b> | <b>-3,1%</b>  | <b>(7.698)</b> | <b>-14,1%</b> | <b>(5.749)</b> | <b>+295,0%</b> | <b>(10.372)</b> | <b>-9,7%</b>  | <b>(17.979)</b> | <b>-18,8%</b> | (19.860) | <b>73,3%</b>  |
| Income Tax and Social Contribution                                | (246)          | -0,4%         | 2.547          | 4,7%          | 2.793          | -1135,4%       | 2.753           | 2,6%          | 5.705           | 6,0%          | 5.070    | 107,2%        |
| Current                                                           | -              | 0,0%          | -              | 0,0%          | -              | n/a            | -               | 0,0%          | -               | 0,0%          | 2.746    | n/a           |
| Deferred                                                          | (246)          | -0,4%         | 2.547          | 4,7%          | 2.793          | -1135,4%       | 2.753           | 2,6%          | 5.705           | 6,0%          | 2.324    | 107,2%        |
| <b>Net Income for the Period</b>                                  | <b>(2.195)</b> | <b>-3,5%</b>  | <b>(5.151)</b> | <b>-9,4%</b>  | <b>(2.956)</b> | <b>+134,7%</b> | <b>(7.619)</b>  | <b>-7,1%</b>  | <b>(12.274)</b> | <b>-12,8%</b> | (14.790) | <b>61,1%</b>  |
| Earnings per Share (R\$)                                          | -0,03          |               | -0,08          |               |                |                | -0,12           |               | -0,19           |               | (0)      |               |

**ANNEX III - FINANCIAL STATEMENTS – BALANCE SHEET – CONSOLIDATED**

| <b>Assets</b>                                     | <b>31/12/2025</b> | <b>AV</b>    | <b>30/06/2026</b> | <b>AV</b>    | <b>Δ</b>      |
|---------------------------------------------------|-------------------|--------------|-------------------|--------------|---------------|
| <b>Current Assets</b>                             | <b>127.334</b>    | <b>30,7%</b> | <b>110.008</b>    | <b>26,3%</b> | <b>-13,6%</b> |
| Cash and Cash Equivalents                         | 38.944            | 9,4%         | 16.197            | 3,9%         | -58,4%        |
| Restricted Marketable Securities                  | 16.484            | 4,0%         | 20.197            | 4,8%         | +22,5%        |
| Trade Accounts Receivable                         | 26.098            | 6,3%         | 26.807            | 6,4%         | +2,7%         |
| Inventories                                       | 29.176            | 7,0%         | 30.858            | 7,4%         | +5,8%         |
| Advances to Suppliers                             | 1.023             | 0,2%         | 411               | 0,1%         | -59,8%        |
| Loans Granted                                     | 1.427             | 0,3%         | 1.384             | 0,3%         | -3,0%         |
| Prepaid Expenses                                  | 7.855             | 1,9%         | 10.271            | 2,5%         | +30,8%        |
| Recoverable Taxes                                 | 6.327             | 1,5%         | 3.883             | 0,9%         | -38,6%        |
| <b>Non-Current Assets</b>                         | <b>287.729</b>    | <b>69,3%</b> | <b>308.461</b>    | <b>73,7%</b> | <b>+7,2%</b>  |
| Financial Investments                             | 12.689            | 3,1%         | 24.270            | 5,8%         | +91,3%        |
| Trade Accounts Receivable                         | 14.236            | 3,4%         | 14.344            | 3,4%         | +0,8%         |
| Loans Granted                                     | 3.128             | 0,8%         | 2.436             | 0,6%         | -22,1%        |
| Assets Held for Sale                              | 2.090             | 0,5%         | 2.090             | 0,5%         | +0,0%         |
| Deferred Income and Social Contribution Taxes     | 6.712             | 1,6%         | 12.007            | 2,9%         | +78,9%        |
| Recoverable Taxes                                 | 1.068             | 0,3%         | 644               | 0,2%         | -39,7%        |
| Judicial Deposits                                 | 468               | 0,1%         | 460               | 0,1%         | -1,7%         |
| Other Assets                                      | 3.347             | 0,8%         | 3.133             | 0,7%         | -6,4%         |
| Investments                                       | 20                | 0,0%         | 20                | 0,0%         | +0,0%         |
| Property, Plant and Equipment                     | 241.125           | 58,1%        | 245.828           | 58,7%        | +2,0%         |
| Intangible Assets                                 | 2.846             | 0,7%         | 3.229             | 0,8%         | +13,5%        |
| <b>Total Assets</b>                               | <b>415.063</b>    | <b>100%</b>  | <b>418.469</b>    | <b>100%</b>  | <b>+0,8%</b>  |
| <b>Liabilities</b>                                | <b>31/12/2025</b> | <b>AV</b>    | <b>30/06/2026</b> | <b>AV</b>    | <b>Δ</b>      |
| <b>Current Liabilities</b>                        | <b>87.178</b>     | <b>21,0%</b> | <b>114.365</b>    | <b>27,3%</b> | <b>+31,2%</b> |
| Loans and Financing                               | 12.078            | 2,9%         | 16.696            | 2,9%         | +38,2%        |
| Suppliers                                         | 8.506             | 2,0%         | 10.464            | 2,5%         | +23,0%        |
| Tax Liabilities                                   | 1.393             | 0,3%         | 2.548             | 0,6%         | +82,9%        |
| Payroll and Related Charges                       | 6.742             | 1,6%         | 10.006            | 2,4%         | +48,4%        |
| Advances from Customers                           | 50.819            | 12,2%        | 69.192            | 16,5%        | +36,2%        |
| Other Liabilities                                 | 3.923             | 0,9%         | 1.928             | 0,5%         | -50,9%        |
| Leases Payable                                    | 3.717             | 0,9%         | 3.531             | 0,5%         | -50,9%        |
| <b>Non-Current Liabilities</b>                    | <b>147.472</b>    | <b>35,5%</b> | <b>136.364</b>    | <b>32,6%</b> | <b>-7,5%</b>  |
| Loans and Financing                               | 123.077           | 29,7%        | 114.979           | 27,5%        | -6,6%         |
| Provisions                                        | 6.073             | 1,5%         | 5.846             | 1,4%         | -3,7%         |
| Other Liabilities                                 | 1.183             | 0,3%         | 964               | 0,2%         | -18,5%        |
| Leases Payable                                    | 17.139            | 4,1%         | 14.575            | 3,5%         | -15,0%        |
| <b>Shareholders' equity</b>                       | <b>180.413</b>    | <b>43,5%</b> | <b>167.740</b>    | <b>40,1%</b> | <b>-7,0%</b>  |
| Capital Stock                                     | 147.000           | 35,4%        | 147.000           | 35,1%        | +0,0%         |
| Retained Profits Reserve                          | 32.183            | 7,8%         | 32.183            | 7,7%         | +0,0%         |
| Cumulative Translation Adjustment                 | 1.230             | 0,3%         | 831               | 0,2%         | -32,4%        |
| Accumulated Profit/(Loss)                         | -                 | 0,0%         | (12.274)          | -2,9%        | n/a           |
| <b>Total Liabilities and Shareholders' Equity</b> | <b>415.063</b>    | <b>100%</b>  | <b>418.469</b>    | <b>100%</b>  | <b>+0,8%</b>  |

**ANNEX IV – FINANCIAL STATEMENTS – CASH FLOW STATEMENT – CONSOLIDATED**

| <b>Cash Flow Statement</b>                                                       | <b>2Q25</b>     | <b>2Q26</b>     | <b>Δ</b>       | <b>1S25</b>     | <b>1S26</b>     | <b>Δ</b>       |
|----------------------------------------------------------------------------------|-----------------|-----------------|----------------|-----------------|-----------------|----------------|
| <b>Net income (loss) for the period</b>                                          | <b>(2,195)</b>  | <b>(5,151)</b>  | <b>+134.7%</b> | <b>(7,619)</b>  | <b>(12,274)</b> | <b>+61.1%</b>  |
| <b>Adjustment to Reconcile the Net Income to Cash from Operating Activities:</b> |                 |                 |                |                 |                 |                |
| Depreciation and Amortization                                                    | 4,349           | 4,900           | +12.7%         | 8,537           | 9,807           | +14.9%         |
| Income tax and social contribution                                               | 246             | (2,547)         | 1135.4%        | (2,753)         | (5,705)         | +107.2%        |
| Foreign Exchange Variation                                                       | 659             | (8)             | -101.2%        | 1,851           | 305             | -83.5%         |
| Interest Apropriation                                                            | 1,989           | 3,070           | +54.3%         | 3,765           | 5,531           | +46.9%         |
| Provision for Litigation                                                         | 151             | 168             | +11.3%         | (72)            | (227)           | +215.3%        |
| Provision for Obsolescence                                                       | 327             | 110             | -66.4%         | 681             | (448)           | -165.8%        |
| Allowance for Doubtful Accounts                                                  | 440             | 418             | -5.0%          | 425             | 709             | +66.8%         |
| Other provision                                                                  | 703             | (313)           | -144.5%        | 335             | (1,236)         | -469.0%        |
| Disposal of Property, Plant and Equipment                                        | 30              | 6               | -80.0%         | 34              | 71              | +108.8%        |
| <b>Cash Flows from Operating Activities</b>                                      | <b>6,699</b>    | <b>653</b>      | <b>-90.3%</b>  | <b>5,184</b>    | <b>(3,467)</b>  | <b>-166.9%</b> |
| <b>Changes in Assets and Liabilities</b>                                         |                 |                 |                |                 |                 |                |
| Trade Accounts Receivable                                                        | (3,764)         | (4,484)         | +19.1%         | (4,022)         | (1,946)         | -51.6%         |
| Inventories                                                                      | 1,849           | (677)           | -136.6%        | (2,955)         | (1,235)         | -58.2%         |
| Recoverable Taxes                                                                | 1,744           | 1,140           | -34.6%         | 3,745           | 2,868           | -23.4%         |
| Loans Granted                                                                    | (1,947)         | 373             | -119.2%        | (1,780)         | 735             | -141.3%        |
| Other Current and Non-Current Assets                                             | 805             | (1,734)         | -315.4%        | (72)            | (1,582)         | +2097.2%       |
| Non-Current Assets Available for Sale                                            | 287             | -               | -100.0%        | 287             | -               | -100.0%        |
| Suppliers                                                                        | (5,009)         | 2,031           | -140.5%        | 3,096           | 2,073           | -33.0%         |
| Advance from Customers                                                           | 2,374           | 11,496          | +384.2%        | 13,485          | 18,373          | +36.2%         |
| Tax Liabilities                                                                  | 1,161           | 978             | -15.8%         | (277)           | 1,155           | -517.0%        |
| Other Current and Non-Current Liabilities                                        | 1,451           | 1,138           | -21.6%         | 3,340           | 2,288           | -31.5%         |
| <b>Net Cash from Operating Activities</b>                                        | <b>5,650</b>    | <b>10,914</b>   | <b>+93.2%</b>  | <b>20,031</b>   | <b>19,262</b>   | <b>-3.8%</b>   |
| <b>Cash Flows from Investing Activities</b>                                      |                 |                 |                |                 |                 |                |
| Financial Investments                                                            | (12,870)        | (7,069)         | -45.1%         | 227             | (15,294)        | -6837.4%       |
| Property, Plant and Equipment                                                    | (7,925)         | (8,915)         | +12.5%         | (16,077)        | (16,005)        | -0.4%          |
| Intangible Assets                                                                | (91)            | (659)           | +624.2%        | (166)           | (692)           | +316.9%        |
| <b>Net Cash used in Investing Activities</b>                                     | <b>(20,886)</b> | <b>(16,643)</b> | <b>-20.3%</b>  | <b>(16,016)</b> | <b>(31,991)</b> | <b>+99.7%</b>  |
| <b>Cash Flows from Financing Activities</b>                                      |                 |                 |                |                 |                 |                |
| Loans Taken                                                                      | -               | -               | n/a            | 12,204          | -               | -100.0%        |
| Loan and Interest Payments                                                       | (780)           | (4,572)         | +486.2%        | (1,683)         | (9,011)         | +435.4%        |
| Payment of Interest on Shareholders' Equity                                      | (10,546)        | -               | -100.0%        | (10,546)        | -               | -100.0%        |
| Lease payment                                                                    | (770)           | (664)           | -13.8%         | (1,521)         | (1,347)         | -11.4%         |
| <b>Cash Flows (used in) from Financing Activities</b>                            | <b>(12,096)</b> | <b>(5,236)</b>  | <b>-56.7%</b>  | <b>(1,546)</b>  | <b>(10,358)</b> | <b>+570.0%</b> |
| Effect of exchange variation on cash and cash equivalents                        | 682             | 35              | -94.9%         | 1,371           | 340             | -75.2%         |
| <b>Increase (Decrease) in Cash and Cash Equivalents</b>                          | <b>(26,650)</b> | <b>(10,930)</b> | <b>-59.0%</b>  | <b>3,840</b>    | <b>(22,747)</b> | <b>-692.4%</b> |
| <b>Changes in Cash and Cash Equivalents</b>                                      |                 |                 |                |                 |                 |                |
| At the Beginning of the Period                                                   | 40,831          | 27,127          | -33.6%         | 10,341          | 38,944          | +276.6%        |
| At the End of the Period                                                         | 14,181          | 16,197          | +14.2%         | 14,181          | 16,197          | +14.2%         |
| <b>Increase (Decrease) in Cash and Cash Equivalents</b>                          | <b>(26,650)</b> | <b>(10,930)</b> | <b>-59.0%</b>  | <b>3,840</b>    | <b>(22,747)</b> | <b>-692.4%</b> |

**ANNEX V –GROSS REVENUE EX-IPI AND ADDITIONAL INFORMATION – CONSOLIDATED**

| Gross Revenue from Sales Ex-IPI | 1Q25   | 1Q26   | 2Q25   | 2Q26   | 3Q24   | 3Q25   | 4Q24   | 4Q25   | 1S25    | 1S26    | 2024    | 2025    |
|---------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|---------|---------|
| Gross Revenue from Sales Ex-IPI | 51,654 | 49,096 | 75,995 | 66,166 | 69,539 | 78,865 | 77,060 | 78,845 | 127,649 | 115,262 | 268,809 | 285,359 |
| Domestic Market                 | 42,042 | 41,057 | 59,289 | 56,337 | 54,249 | 61,500 | 64,206 | 65,580 | 101,331 | 97,394  | 215,266 | 228,411 |
| Exclusive Dealers               | 34,817 | 34,518 | 49,160 | 46,666 | 45,230 | 49,630 | 55,809 | 54,983 | 83,977  | 81,183  | 183,140 | 188,591 |
| Multibrands                     | 5,237  | 4,188  | 4,954  | 5,084  | 5,439  | 6,170  | 6,030  | 7,125  | 10,191  | 9,272   | 21,786  | 23,486  |
| Unicasa Corporate               | 1,726  | 1,959  | 4,893  | 4,354  | 3,190  | 4,998  | 2,110  | 3,082  | 6,619   | 6,313   | 9,262   | 14,700  |
| Other Revenues                  | 262    | 393    | 282    | 233    | 390    | 702    | 257    | 389    | 544     | 626     | 1,078   | 1,635   |
| Export Market                   | 9,612  | 8,039  | 16,706 | 9,829  | 15,290 | 17,365 | 12,854 | 13,265 | 26,318  | 17,868  | 53,543  | 56,948  |
| Additional Information          | 1Q25   | 1Q26   | 2Q25   | 2Q26   | 3Q24   | 3Q25   | 4Q24   | 4Q25   | 1S25    | 1S26    | 2024    | 2025    |
| Δ Same Stores Sales             | -0.4%  | 3.6%   | 20.0%  | -0.8%  | -0.1%  | 15.0%  | 21.9%  | 4.0%   | 11.3%   | 10.5%   | 8.3%    | 10.5%   |
| Δ Same Stores Volume            | -4.1%  | -3.9%  | 16.4%  | -0.7%  | -4.8%  | 15.0%  | 17.3%  | -1.5%  | 7.7%    | -2.0%   | 3.5%    | 6.2%    |
| Δ Total Volume                  | -8.7%  | -10.6% | 11.3%  | -11.1% | -12.0% | 14.9%  | 5.8%   | -5.6%  | 2.0%    | -24.4%  | -7.0%   | 1.6%    |

## UNICASA INDÚSTRIA DE MÓVEIS S.A.

Management's notes to the interim financial information  
Fiscal years ended June 30, 2026 and 2025  
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### 1. Operations

Unicasa Indústria de Móveis S.A. ("Company") is a publicly traded corporation with registered office in the city of Bento Gonçalves, state of Rio Grande do Sul, with shares listed on the Novo Mercado segment of "B3 S.A. – Brasil, Bolsa e Balcão" (B3), under ticker UCAS3, since April 27, 2012. Established in 1985, the Company's corporate purpose is to manufacture, sell, import and export products related to the wood, iron and aluminum furniture segment, and other articles related to household and commercial furniture.

The Company has resale agreements with agents authorized to explore our brands "Dell Anno," "New," "Casa Brasileira" and "Unicasa Corporate" through exclusive dealers and multibrand stores in Brazil and abroad.

The corporate purpose of Unicasa Comércio de Móveis Ltda. (subsidiary), included in the consolidated financial statements, is the retail sale of customized furniture.

Unicasa Holding LLC, a subsidiary in the United States, and Dell Anno NYC LLC, Dell Anno Miami LLC and Unicasa North America LLC, subsidiaries of Unicasa Holding LLC, both included in the consolidated financial statements, were created to prospect, market and consolidate the Dell Anno brand in North America.

In December 2025, the Unicasa North America LLC dealer ceased its commercial operations, keeping its registration active solely to fulfill ancillary compliance obligations.

### 2. Summary of accounting practices

The interim parent company and consolidated financial information for the period ended June 30, 2026 was prepared and is being presented in accordance with CPC 21 (R1) – Interim Reporting, issued by the Brazilian Accounting Pronouncements Committee ("CPC"), and IAS 34 – Interim Financial Reporting, issued by the International Accounting Standards Board ("IASB"), in consonance with the standards issued by the Securities Commission of Brazil (CVM), applicable to the preparation of Quarterly Information (ITR). The interim financial information was prepared by the Company to provide users with significant information shown in the reporting period and must be analyzed together with the complete financial statements for the fiscal year ended December 31, 2025 and interim financial information for the three-month period ended June 30, 2025.

The presentation of the individual and consolidated Statement of Value Added is required by Brazilian corporate law and the accounting practices adopted in Brazil applicable to publicly held companies. The Statement of Value Added was prepared in accordance with the criteria defined in Technical Pronouncement CPC 09 - "*Demonstração do Valor Adicionado*". IFRS do not require the presentation of this statement. As a result, according to IFRS, this statement is presented as supplementary information, without prejudice to the interim financial statements as a whole.

The accounting policies, the use of certain accounting estimates, Management judgments and calculation methods adopted in this interim financial information are the same as those adopted in the preparation of annual accounting statements for the fiscal year ended December 31, 2025 and interim financial information for the period ended June 30, 2025.



## UNICASA INDÚSTRIA DE MÓVEIS S.A.

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### 2.1 Standards and interpretations

During the period ended June 30, 2026, no new standards were disclosed that could have an impact on the Company's accounting information. Hence, the Company's Management continues the plan for adopting new standards, disclosed in the financial statements as of December 31, 2025. Currently, the Company is evaluating any impacts on its financial statements.

### 2.2 Measurement basis

The Company's Management understands that all relevant information related to the interim financial information is presented herein and corresponds to the information used by the management. Note also that accounting practices considered immaterial were not included in the financial statements.

The reporting years of the interim financial information of the subsidiaries included in the consolidation coincide with those of the parent company and the accounting policies were applied uniformly in the consolidated companies and are consistent with the international accounting standards and the accounting practices adopted in Brazil.

### Approval of the individual and consolidated interim financial information

The presentation of this individual and consolidated interim financial information was approved for issue at the Board of Directors' Meeting held on August 13, 2026.

### 2.3 Basis of consolidation

The subsidiaries Unicasa Comércio de Móveis Ltda. and Unicasa Holding, LLC are fully consolidated from the date of its incorporation. Their interim financial information is prepared for the same disclosure fiscal period as that of the parent company using uniform accounting policies. All intra-group balances, revenues, expenses and unrealized profits or losses arising from intercompany transactions are entirely eliminated.

### 2.4 Functional currency and translation of balances denominated in foreign currency

The interim financial information is presented in Brazilian Real (R\$), the Company's functional and presentation currency. Transactions using foreign currencies are initially recorded at the exchange rate on the date of the transaction. Monetary assets and liabilities in foreign currency are translated at the exchange rate on the balance sheet date. All variations are recorded in the statement of income.

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**2.5 Consolidated interim financial information**

The consolidated interim financial information includes the operations of the Company and its subsidiaries, as follows:

|                            | Main characteristics        | Country | Ownership | Ownership percentage |
|----------------------------|-----------------------------|---------|-----------|----------------------|
| Unicasa Comércio Ltda.     | Sale of products.           | Brazil  | Direct    | 99.99%               |
| Unicasa Holding, LLC       | Investment in subsidiaries. | USA     | Direct    | 100%                 |
| Dell Anno NYC, LLC         | Sale of products.           | USA     | Indirect  | 100%                 |
| Unicasa North America, LLC | Sale of products.           | USA     | Indirect  | 100%                 |
| Dell Anno Miami, LLC       | Sale of products.           | USA     | Indirect  | 100%                 |

The reporting periods for the quarterly information of subsidiaries included in the consolidation coincide with those of the parent company and the accounting policies were applied uniformly in the consolidated companies and are consistent with the international accounting standards and accounting practices adopted in Brazil.

**3. Cash and cash equivalents**

Cash and cash equivalents do not have restrictions for use, have short-term original maturity, are highly liquid and easily convertible into a known cash amount and are subject to an insignificant risk of change in value.

| Index                                    | Parent Company |            | Consolidated  |            |
|------------------------------------------|----------------|------------|---------------|------------|
|                                          | 6/30/2026      | 12/31/2025 | 6/30/2026     | 12/31/2025 |
| Cash and banks-domestic currency         | <b>1,464</b>   | 11,166     | <b>1,504</b>  | 11,313     |
| Cash and banks-foreign currency          | CDI            | -          | <b>3,984</b>  | 1,940      |
| Cash equivalents   CDB                   | CDI            | 21,168     | <b>9,009</b>  | 21,168     |
| Cash equivalents   Repurchase agreements | CDI            |            |               |            |
|                                          | <b>1,700</b>   | 4,523      | <b>1,700</b>  | 4,523      |
| <b>Total</b>                             | <b>12,173</b>  | 36,857     | <b>16,197</b> | 38,944     |

**4. Financial investments**

The company prioritizes safety and liquidity when investing resources in financial instruments. The credit rating of the specific product is combined with that of the financial institution issuing it. Investments are booked at the acquisition value, updated up to the reporting date, close to their fair value and not exceeding the market or realization value.

|                          |       | Parent Company |            | Consolidated |            |
|--------------------------|-------|----------------|------------|--------------|------------|
|                          | Index | 6/30/2026      | 12/31/2025 | 6/30/2026    | 12/31/2025 |
| Type                     |       |                |            |              |            |
| Bank deposit certificate |       |                |            |              |            |
| CDB                      | CDI   | 20,197         | 16,484     | 20,197       | 16,484     |
| Letter of credit         | CDI   | 24,270         | 12,689     | 24,270       | 12,689     |
| Total                    |       | 44,467         | 29,173     | 44,467       | 29,173     |
| Current assets           |       | 20,197         | 16,484     | 20,197       | 16,484     |
| Non-current assets       |       | 24,270         | 12,689     | 24,270       | 12,689     |
|                          |       | 44,467         | 29,173     | 44,467       | 29,173     |

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**5. Trade accounts receivable**

Represent the amounts receivable from clients for the sale of goods in the ordinary course of business of the Company, plus exchange variation, when applicable, and then measured at amortized cost, after deducting the allowance for doubtful accounts in trade accounts receivable. If the term for receipt is equivalent to one year or less, the amounts are classified under current assets. Otherwise, they are recorded under non-current assets. Trade accounts receivable transactions were adjusted at fair value, considering cash flows of the transactions and the implicit interest rate of the respective assets.

|                                               | <b>Parent Company</b> |                   | <b>Consolidated</b> |                   |
|-----------------------------------------------|-----------------------|-------------------|---------------------|-------------------|
|                                               | <b>6/30/2026</b>      | <b>12/31/2025</b> | <b>6/30/2026</b>    | <b>12/31/2025</b> |
|                                               |                       | 5                 |                     | 5                 |
| <b>Domestic market:</b>                       |                       |                   |                     |                   |
| Third parties                                 | <b>42,859</b>         | 39,652            | <b>44,425</b>       | 42,282            |
| Related parties (Note 25)                     | <b>110</b>            | 132               | <b>110</b>          | 132               |
| <b>Foreign market:</b>                        |                       |                   |                     |                   |
| Third parties                                 | <b>3,981</b>          | 4,665             | <b>3,981</b>        | 4,665             |
| Related parties (Note 25)                     | <b>3,769</b>          | 5,565             | -                   | -                 |
| Check receivables                             | <b>546</b>            | 546               | <b>546</b>          | 546               |
|                                               | <b>51,265</b>         | 50,560            | <b>49,062</b>       | 47,625            |
| (-) Allowance for doubtful accounts           | <b>(6,745)</b>        | (6,036)           | <b>(6,745)</b>      | (6,036)           |
| (-) Present Value Adjustment (PVA)            | <b>(1,166)</b>        | (1,255)           | <b>(1,166)</b>      | (1,255)           |
|                                               | <b>43,354</b>         | 43,269            | <b>41,151</b>       | 40,334            |
| <br>                                          |                       |                   |                     |                   |
| <b>Trade accounts receivable – short term</b> | <b>29,010</b>         | 29,033            | <b>26,807</b>       | 26,098            |
| <b>Trade accounts receivable – long term</b>  | <b>14,344</b>         | 14,236            | <b>14,344</b>       | 14,236            |
|                                               | <b>43,354</b>         | 43,269            | <b>41,151</b>       | 40,334            |

Days sales outstanding, weighted by the average maturity of invoices, on June 30, 2026 and 2025, were 30 and 37 days, respectively.

The allowance for loan losses in trade accounts receivable is based on the individual analysis of total trade accounts receivable overdue for more than 90 days, considering the clients' payment capacity, the current and prospective economic scenario, the evaluation of delinquency levels and guarantees received, as well as evaluation of renegotiations made. Specific cases not yet overdue, but with risk of loss in the Management's opinion, is also included in the allowance.

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The changes in allowance for loan losses are:

|                                        | <b>Parent Company</b> |                   | <b>Consolidated</b> |                   |
|----------------------------------------|-----------------------|-------------------|---------------------|-------------------|
|                                        | <b>6/30/2026</b>      | <b>12/31/2025</b> | <b>6/30/2026</b>    | <b>12/31/2025</b> |
| Balance at beginning of year           | (6,036)               | (3,410)           | (6,036)             | (3,410)           |
| Additions                              | (709)                 | (2,696)           | (709)               | (2,696)           |
| Recovery / realizations                | -                     | 70                | -                   | 70                |
| Write-off of uncollectible receivables | -                     | -                 | -                   | -                 |
| Balance at end of year                 | (6,745)               | (6,036)           | (6,745)             | (6,036)           |

On June 30, 2026 and December 31, 2025, the breakdown of trade accounts receivable by maturity is as follows:

|                     | <b>Parent Company</b> |                   | <b>Consolidated</b> |                   |
|---------------------|-----------------------|-------------------|---------------------|-------------------|
|                     | <b>6/30/2026</b>      | <b>12/31/2025</b> | <b>6/30/2026</b>    | <b>12/31/2025</b> |
| Falling due         | 33,165                | 34,304            | 30,962              | 31,369            |
| Overdue:            |                       |                   |                     |                   |
| From 1 to 30 days   | 927                   | 657               | 927                 | 657               |
| From 31 to 60 days  | 427                   | 651               | 427                 | 651               |
| From 61 to 90 days  | 550                   | 392               | 550                 | 392               |
| From 91 to 180 days | 782                   | 1,505             | 782                 | 1,505             |
| Over 181 days       | 15,414                | 13,051            | 15,414              | 13,051            |
|                     | <b>51,265</b>         | <b>50,560</b>     | <b>49,062</b>       | <b>47,625</b>     |

a) Considers the maturity originally agreed to between the Company and its clients and, therefore, this line includes:

Allowance for doubtful accounts – Trade notes not expected to be received and so are covered by a provision booked for expected trade losses;  
 Guarantees – Trade notes guaranteed by properties required at the start of the operation with resellers, whose documents are registered at the notary's office to guarantee the Company their execution in case of nonperformance of agreement. These notes are in the process of execution of guarantees. Despite the real expectation of receipt, part of these notes is classified in the long term according to the progress of the lawsuits and the understanding of our legal advisors.

## 6. Inventories

Inventories are stated at cost or net realizable value, whichever is lower. Costs incurred to take each product to its current location and condition are recorded as follows:

- (i) Raw materials – cost of acquisition according to average cost.
- (ii) Finished products and products under production – cost of materials and direct labor and proportional portion of indirect general expenses.

The net realizable value corresponds to the sale price in the normal course of business, less estimated costs for conclusion and sale.

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The balance of inventories is broken down as follows:

|                            | <b>Parent Company</b> |                   | <b>Consolidated</b> |                   |
|----------------------------|-----------------------|-------------------|---------------------|-------------------|
|                            | <b>6/30/2026</b>      | <b>12/31/2025</b> | <b>6/30/2026</b>    | <b>12/31/2025</b> |
| Finished products          | 1,501                 | 668               | 848                 | 49                |
| Products under production  | 8,011                 | 6,558             | 8,011               | 6,558             |
| Goods for resale           | 464                   | 429               | 2,052               | 1,798             |
| Raw material               | 18,989                | 20,036            | 18,989              | 20,036            |
| Advances to suppliers      | 421                   | 805               | 421                 | 805               |
| Sundry materials           | 3,011                 | 2,852             | 3,011               | 2,852             |
| Provision for obsolescence | (2,474)               | (2,922)           | (2,474)             | (2,922)           |
|                            | <b>29,923</b>         | <b>28,426</b>     | <b>30,858</b>       | <b>29,176</b>     |

Provisions for low inventory turnover or obsolete inventories are constituted when deemed necessary by the Management. The changes in provision for obsolescence are as follows:

|                              | <b>Parent Company and Consolidated</b> |                   |
|------------------------------|----------------------------------------|-------------------|
|                              | <b>6/30/2026</b>                       | <b>12/31/2025</b> |
| Balance at beginning of year | (2,922)                                | (2,240)           |
| Additions                    | (110)                                  | (1,301)           |
| Recoveries / realizations    | 558                                    | 619               |
| Balance at end of year       | <b>(2,474)</b>                         | <b>(2,922)</b>    |

**7. Assets held for sale**

On June 30, 2026, the balance of R\$2,090 (R\$2,090 on December 31, 2025) consisted of three properties received from debt renegotiations with a client and are available for immediate sale. The assets are held at its book value, which is lower than its fair value, less selling expenses.

**8. Loans granted**

These refer to loans granted by the Company to clients to finance the expansion of the network of authorized resellers and exclusive stores, measured at amortized cost method in accordance with contractual terms (fixed rates and payment conditions), net of the allowance for losses. Loans bear average interest of 13.58% p.a. (13.60% p.a. in 2025). The Company has first-degree mortgage guarantees for most of operations. No losses were recorded related to loans granted for the reporting periods.

|                            | <b>Parent Company</b> |                   | <b>Consolidated</b> |                   |
|----------------------------|-----------------------|-------------------|---------------------|-------------------|
|                            | <b>6/30/2026</b>      | <b>12/31/2025</b> | <b>6/30/2026</b>    | <b>12/31/2025</b> |
| Loans granted – short term | 1,384                 | 1,427             | 1,384               | 1,427             |
| Loans granted – long term  | 2,436                 | 3,128             | 2,436               | 3,128             |
|                            | <b>3,820</b>          | <b>4,555</b>      | <b>3,820</b>        | <b>4,555</b>      |

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**9. Taxes recoverable**

Balances of taxes recoverable are presented as follows:

|                                | <b>Parent Company</b> |                   | <b>Consolidated</b> |                   |
|--------------------------------|-----------------------|-------------------|---------------------|-------------------|
|                                | <b>6/30/2026</b>      | <b>12/31/2025</b> | <b>6/30/2026</b>    | <b>12/31/2025</b> |
| Income tax (a)                 | <b>2,099</b>          | 1,423             | <b>2,135</b>        | 1,457             |
| Social contribution (a)        | <b>19</b>             | 18                | <b>21</b>           | 20                |
| PIS and COFINS (b)             | <b>1,466</b>          | 4,277             | <b>1,466</b>        | 4,277             |
| Other   Recoverable taxes      | <b>905</b>            | 1,641             | <b>905</b>          | 1,641             |
|                                | <b>4,489</b>          | 7,359             | <b>4,527</b>        | 7,395             |
| Recoverable taxes – short term | <b>3,845</b>          | 6,291             | <b>3,883</b>        | 6,327             |
| Recoverable taxes – long term  | <b>644</b>            | 1,068             | <b>644</b>          | 1,068             |
|                                | <b>4,489</b>          | 7,359             | <b>4,527</b>        | 7,395             |

**a)** Income tax and social contribution (IR and CS):

It corresponds to withholding income tax on short-term investments and prepayments of income tax and social contribution, which can be offset against federal taxes and contributions due.

**b)** Social integration program and social security financing contribution (PIS and COFINS):

The balance consists of the advance recognition of PIS and COFINS credits on depreciation.

**10. Other assets**

|                                  | <b>Parent Company</b> |                   | <b>Consolidated</b> |                   |
|----------------------------------|-----------------------|-------------------|---------------------|-------------------|
|                                  | <b>6/30/2026</b>      | <b>12/31/2025</b> | <b>6/30/2026</b>    | <b>12/31/2025</b> |
| <b>Other current assets:</b>     |                       |                   |                     |                   |
| Prepaid expenses (a)             | <b>5,004</b>          | 3,815             | <b>10,271</b>       | 7,855             |
| Advances and prepayments         | <b>386</b>            | 973               | <b>411</b>          | 1,023             |
| Total                            | <b>5,390</b>          | 4,788             | <b>10,682</b>       | 8,878             |
| <b>Other non-current assets:</b> |                       |                   |                     |                   |
| Other assets (b)                 | <b>52</b>             | 42                | <b>3,133</b>        | 3,347             |
| Total                            | <b>52</b>             | 42                | <b>3,133</b>        | 3,347             |

**a)** Refers mainly to marketing and commission expenses.

**b)** This amount refers to rental deposits for the stores Dell Anno NYC and Miami.

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**11. Investments in subsidiaries**

The investment in subsidiary is valued based on the equity income method, according to CPC 18 (R3).  
 The main balances of the subsidiary are:

|                                     | <b>Unicasa Comércio de Móveis Ltda.</b> |                   | <b>Unicasa Holding, LLC</b> |                   |
|-------------------------------------|-----------------------------------------|-------------------|-----------------------------|-------------------|
|                                     | <b>6/30/2026</b>                        | <b>12/31/2025</b> | <b>6/30/2026</b>            | <b>12/31/2025</b> |
| Current assets                      | 135                                     | 255               | 12,491                      | 8,036             |
| Non-current assets                  | 38,970                                  | 27,722            | 30,524                      | 34,912            |
| Current and non-current liabilities | 1,304                                   | 594               | 38,097                      | 37,998            |
| Shareholders' equity                | 37,801                                  | 27,383            | 4,918                       | 4,950             |
| Capital stock                       | 56,954                                  | 46,499            | 40,868                      | 39,865            |

|                                             | <b>Unicasa Comércio de Móveis Ltda.</b> |                  | <b>Unicasa Holding, LLC</b> |                  |
|---------------------------------------------|-----------------------------------------|------------------|-----------------------------|------------------|
|                                             | <b>6/30/2026</b>                        | <b>6/30/2025</b> | <b>6/30/2026</b>            | <b>6/30/2025</b> |
| Net revenue                                 | -                                       | -                | 8,394                       | 9,991            |
| Profit / (Loss) for the period – subsidiary | (37)                                    | (44)             | (3,115)                     | (6,053)          |
| % Ownership interest                        | 99.99%                                  | 99.99%           | 100.00%                     | 100.00%          |
| Equity income (loss) before eliminations    | (37)                                    | (44)             | (3,081)                     | (6,053)          |
| Effect of unrealized income                 | -                                       | -                | (34)                        | (442)            |
| Equity income (loss)                        | (37)                                    | (44)             | (3,115)                     | (6,495)          |

The changes in investments in subsidiaries are as follows:

|                                                            | <b>Parent Company</b> |                   |
|------------------------------------------------------------|-----------------------|-------------------|
|                                                            | <b>6/30/2026</b>      | <b>12/31/2025</b> |
| Balance of investment in subsidiaries at beginning of year | 31,714                | 27,198            |
| Capital payment – subsidiary                               | 13,856                | 20,976            |
| Equity income (loss)                                       | (3,152)               | (16,040)          |
| Other comprehensive income                                 | (399)                 | (420)             |
| Balance of investment in subsidiaries at end of year       | 42,019                | 31,714            |

a) On September 4, 2025, the members of the Company's Board of Executive Officers approved a capital increase in the subsidiary Unicasa Holding LLC, in the amount of R\$6,416, by utilizing accounts receivable from the subsidiary Unicasa North America LLC. On October 17, 2025, the members of the Company's Board of Executive Officers approved a capital increase in the subsidiary Unicasa Holding LLC, in the amount of (R\$6,360), by utilizing accounts receivable from the subsidiary Dell Anno Miami, LLC. On March 17, 2026, the members of the Company's Board of Executive Officers approved a capital increase in the subsidiary Unicasa Holding LLC, in the amount of (R\$ 3,401), by utilizing accounts receivable from the subsidiary Dell Anno NYC LLC. Although the transactions involved foreign exchange settlements among group companies, the net effect on the company's cash flow was zero. A capital increase of R\$10,455 was approved in 2026 for the subsidiary Unicasa Comércio.

**12. Property, plant and equipment**

These are registered at acquisition, formation or construction cost, net of PIS/COFINS and ICMS credits and the contra entry is recorded as recoverable taxes. A property, plant and equipment item is written off when sold or when no future economic benefit is expected from its use or sale. Gain or loss from the write-off of an asset, calculated as the difference between net sale value and book value of the asset, is included in the statement of operations for the period in which the asset was written off.

## UNICASA INDÚSTRIA DE MÓVEIS S.A.

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Depreciation of assets is calculated using the straight-line method at depreciation rates and take into consideration the estimated useful lives of these assets. The assessment of useful life of assets is revised annually and adjusted if necessary.

Depreciation methods, useful lives and residual values are reviewed at the end of the fiscal year, and any adjustments are recognized as changes in accounting estimates.

The Management annually analyzes the book value of the property, plant and equipment item to assess if there are risk factors indicating the need for a provision for possible reduction in the impairment amount registered in the books, thereby adjusting the book value to its realization value.

Procedures are in place to evaluate the existence of evidence (risk factors), and if found, tests will be applied and, if necessary, a loss will be recognized, which is the highest of: (a) the estimated sale value of the assets less estimated sale costs and (b) the value in use.

The criteria to determine the assets subject to the test are: (a) assets linked to operations that generate revenue; (b) long-term assets, with long useful life (over one year); and (c) asset considered material (significant monetary value).

As a result of the analyses and considerations, on December 31, 2025, the Management did not identify any clear evidence of the devaluation of property, plant and equipment items and intangible assets on the balance sheet date. Accordingly, no additional analysis or detailed test, or any provision for impairment of assets, is necessary.



**UNICASA INDÚSTRIA DE MÓVEIS S.A.**

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Property, plant and equipment is broken down as follows:

**Parent Company****Cost of property, plant and equipment**

|                              | Land         | Buildings     | Improvements and facilities | Machinery and equipment | Furniture and fixtures | IT equipment | Construction in progress | Total          |
|------------------------------|--------------|---------------|-----------------------------|-------------------------|------------------------|--------------|--------------------------|----------------|
| Balances at 12.31.2024       | 1,378        | 22,516        | 19,752                      | 162,734                 | 3,096                  | 4,882        | 47,165                   | 261,523        |
| Acquisitions                 | -            | -             | 26                          | 80                      | 123                    | 74           | 25,876                   | 26,179         |
| Write-offs                   | -            | -             | (23)                        | (1,877)                 | (24)                   | (100)        | -                        | (2,024)        |
| Transfers                    | -            | 81            | 3,071                       | 56,792                  | 200                    | 1,237        | (61,381)                 | -              |
| Balances at 12.31.2025       | 1,378        | 22,597        | 22,826                      | 217,729                 | 3,395                  | 6,093        | 11,660                   | 285,678        |
| Acquisitions                 | -            | -             | 9                           | 8                       | 63                     | 90           | 4,586                    | 4,756          |
| Write-offs                   | (7)          | (2)           | (53)                        | (701)                   | (18)                   | (4)          | -                        | (785)          |
| Transfers                    | -            | -             | 1,913                       | 5,102                   | 318                    | 132          | (7,465)                  | -              |
| <b>Balances at 6.30.2026</b> | <b>1,371</b> | <b>22,595</b> | <b>24,695</b>               | <b>222,138</b>          | <b>3,758</b>           | <b>6,311</b> | <b>8,781</b>             | <b>289,649</b> |

**Accumulated depreciation**

|                              | Land     | Buildings      | Improvements and facilities | Machinery and equipment | Furniture and fixtures | IT equipment   | Construction in progress | Total            |
|------------------------------|----------|----------------|-----------------------------|-------------------------|------------------------|----------------|--------------------------|------------------|
| Balances at 12.31.2024       | -        | (8,657)        | (7,129)                     | (66,656)                | (1,705)                | (3,743)        | -                        | (87,890)         |
| Depreciation                 | -        | (276)          | (682)                       | (9,854)                 | (214)                  | (485)          | -                        | (11,511)         |
| Write-off                    | -        | -              | 2                           | 1,414                   | 18                     | 96             | -                        | 1,530            |
| Balances at 12.31.2025       | -        | (8,933)        | (7,809)                     | (75,096)                | (1,901)                | (4,132)        | -                        | (97,871)         |
| Depreciation                 | -        | (134)          | (393)                       | (6,234)                 | (126)                  | (300)          | -                        | (7,187)          |
| Write-off                    | -        | 1              | 6                           | 696                     | 7                      | 4              | -                        | 714              |
| <b>Balances at 6.30.2026</b> | <b>-</b> | <b>(9,066)</b> | <b>(8,196)</b>              | <b>(80,634)</b>         | <b>(2,020)</b>         | <b>(4,428)</b> | <b>-</b>                 | <b>(104,344)</b> |

**Property, plant and equipment, net**

|                        |              |               |               |                |              |              |              |                |
|------------------------|--------------|---------------|---------------|----------------|--------------|--------------|--------------|----------------|
| Balances at 12.31.2024 | 1,378        | 13,859        | 12,623        | 96,078         | 1,391        | 1,139        | 47,165       | 173,633        |
| Balances at 12.31.2025 | 1,378        | 13,664        | 15,017        | 142,633        | 1,494        | 1,961        | 11,660       | 187,807        |
| Balances at 12.31.2026 | <b>1,371</b> | <b>13,529</b> | <b>16,499</b> | <b>141,504</b> | <b>1,738</b> | <b>1,883</b> | <b>8,781</b> | <b>185,305</b> |

**Consolidated****Cost of property, plant and equipment**

|                              | Land          | Buildings     | Improvements and facilities | Machinery and equipment | Furniture and fixtures | IT equipment | Construction in progress | Right of use  | Total          |
|------------------------------|---------------|---------------|-----------------------------|-------------------------|------------------------|--------------|--------------------------|---------------|----------------|
| Balances at 12.31.2024       | 18,378        | 22,516        | 25,492                      | 162,746                 | 8,539                  | 4,935        | 49,729                   | 30,714        | 323,049        |
| Acquisitions                 | -             | -             | 26                          | 80                      | 232                    | 81           | 36,666                   | -             | 37,085         |
| Remeasurement (a)            | -             | -             | -                           | -                       | -                      | -            | -                        | 2,582         | 2,582          |
| Write-offs                   | -             | -             | (23)                        | (1,884)                 | (2,233)                | (128)        | (81)                     | (27)          | (4,376)        |
| Other (b)                    | -             | -             | -                           | -                       | -                      | -            | (827)                    | (3,938)       | (4,765)        |
| Exchange variation           | -             | -             | (638)                       | (1)                     | (533)                  | (5)          | (140)                    | (3,033)       | (4,350)        |
| Transfers                    | -             | 81            | 3,179                       | 56,792                  | 1,678                  | 1,237        | (62,967)                 | -             | -              |
| Balances at 12.31.2025       | 18,378        | 22,597        | 28,036                      | 217,733                 | 7,683                  | 6,120        | 22,380                   | 26,298        | 349,225        |
| Acquisitions                 | -             | -             | 9                           | 8                       | 66                     | 90           | 15,832                   | -             | 16,005         |
| Write-offs                   | (7)           | (2)           | (53)                        | (701)                   | (18)                   | (4)          | -                        | -             | (785)          |
| Exchange variation           | -             | -             | (355)                       | -                       | (292)                  | (1)          | -                        | (1,313)       | (1,961)        |
| Transfers                    | -             | -             | 1,913                       | 5,102                   | 318                    | 132          | (7,465)                  | -             | -              |
| <b>Balances at 6.30.2026</b> | <b>18,371</b> | <b>22,595</b> | <b>29,550</b>               | <b>222,142</b>          | <b>7,757</b>           | <b>6,337</b> | <b>30,747</b>            | <b>24,985</b> | <b>362,484</b> |

**Accumulated depreciation**

|                              | Land     | Buildings      | Improvements and facilities | Machinery and equipment | Furniture and fixtures | IT equipment   | Construction in progress | Right of use   | Total            |
|------------------------------|----------|----------------|-----------------------------|-------------------------|------------------------|----------------|--------------------------|----------------|------------------|
| Balances at 12.31.2024       | -        | (8,657)        | (7,947)                     | (66,662)                | (4,523)                | (3,787)        | -                        | (4,120)        | (95,696)         |
| Depreciation                 | -        | (276)          | (1,225)                     | (9,856)                 | (1,786)                | (489)          | -                        | (3,332)        | (16,964)         |
| Write-offs                   | -        | -              | 2                           | 1,422                   | 1,873                  | 116            | -                        | -              | 3,413            |
| Other (b)                    | -        | -              | -                           | -                       | -                      | -              | -                        | 694            | 694              |
| Exchange variation           | -        | -              | 114                         | (2)                     | 322                    | 10             | -                        | 9              | 453              |
| Balances at 12.31.2025       | -        | (8,933)        | (9,056)                     | (75,098)                | (4,114)                | (4,150)        | -                        | -              | 0)               |
| Depreciation                 | -        | (134)          | (642)                       | (6,236)                 | (789)                  | (301)          | -                        | (1,388)        | (9,490)          |
| Write-offs                   | -        | 1              | 6                           | 696                     | 7                      | 4              | -                        | -              | 714              |
| Exchange variation           | -        | -              | 86                          | -                       | 151                    | -              | -                        | (17)           | 220              |
| <b>Balances at 6.30.2026</b> | <b>-</b> | <b>(9,066)</b> | <b>(9,606)</b>              | <b>(80,638)</b>         | <b>(4,745)</b>         | <b>(4,447)</b> | <b>-</b>                 | <b>(8,154)</b> | <b>(116,656)</b> |

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**Property, plant and equipment, net**

|                        |               |               |               |                |              |              |               |               |                |
|------------------------|---------------|---------------|---------------|----------------|--------------|--------------|---------------|---------------|----------------|
| Balances at 12.31.2024 | 18,378        | 13,859        | 17,545        | 96,084         | 4,016        | 1,148        | 49,729        | 26,594        | 227,353        |
| Balances at 12.31.2025 | 18,378        | 13,664        | 18,980        | 142,635        | 3,569        | 1,970        | 22,380        | 19,549        | 241,125        |
| Balances at 6.30.2026  | <b>18,371</b> | <b>13,529</b> | <b>19,944</b> | <b>141,504</b> | <b>3,012</b> | <b>1,890</b> | <b>30,747</b> | <b>16,831</b> | <b>245,828</b> |

|                                       |   |              |              |              |              |             |   |               |
|---------------------------------------|---|--------------|--------------|--------------|--------------|-------------|---|---------------|
| <b>Average rate</b>                   | - | <b>2.63%</b> | <b>3.30%</b> | <b>6.90%</b> | <b>10%</b>   | <b>20%</b>  | - | <b>13.95%</b> |
| <b>Average useful life (in years)</b> | - | <b>50.00</b> | <b>32.00</b> | <b>25.00</b> | <b>10.00</b> | <b>5.00</b> | - | <b>7.16</b>   |

a) In April 2025, the lease agreement of Unicasa North America, LLC was remeasured.

b) Refers to the termination, in the fourth quarter of 2025, of the lease agreement entered into in April 2025 by Unicasa North America, LLC, which was originally set to mature in 2030. This transaction did not impact cash flow; it was solely a movement between Assets and Liabilities, as disclosed in Note 16.

**13. Intangible assets**

Intangible assets with a defined life are measured at cost, less amortization accrued over the economic useful life and evaluated for impairment whenever there is indication of loss of economic value of the asset. The amortization period and method for an intangible asset with defined life are reviewed at least at the end of each fiscal year. The amortization of these intangible assets is recognized in the statement of operations.

**Parent Company**

|                        | <b>Software</b> | <b>Trademarks and patents</b> | <b>Intangible assets in progress</b> | <b>Total</b> |
|------------------------|-----------------|-------------------------------|--------------------------------------|--------------|
| Balances at 12.31.2024 | 1,156           | 162                           | 1,462                                | 2,780        |
| Acquisitions           | -               | 52                            | 540                                  | 592          |
| Transfer               | 1,272           | -                             | (1,272)                              | -            |
| Amortization           | (494)           | (32)                          | -                                    | (526)        |
| Balances at 12.31.2025 | 1,934           | 182                           | 730                                  | 2,846        |
| Acquisitions           | -               | 7                             | 685                                  | 692          |
| Amortization           | (291)           | (18)                          | -                                    | (309)        |
| Balances at 6.30.2026  | <b>1,643</b>    | <b>171</b>                    | <b>1,415</b>                         | <b>3,229</b> |

**Consolidated**

|                          | <b>Software</b> | <b>Trademarks and patents</b> | <b>Commercial goodwill</b> | <b>Intangible assets in progress</b> | <b>Total</b> |
|--------------------------|-----------------|-------------------------------|----------------------------|--------------------------------------|--------------|
| Balances at 12.31.2024   | 1,156           | 162                           | 2,305                      | 1,462                                | 5,085        |
| Acquisitions             | -               | 52                            | -                          | 540                                  | 592          |
| Write-off (a)            | -               | -                             | (2,689)                    | -                                    | (2,689)      |
| Write-off - amortization | -               | -                             | 1,174                      | -                                    | 1,174        |
| Transfer                 | 1,272           | -                             | -                          | (1,272)                              | -            |
| Amortization             | (494)           | (32)                          | (460)                      | -                                    | (986)        |
| Exchange variation       | -               | -                             | (330)                      | -                                    | (330)        |
| Balances at 12.31.2025   | 1,934           | 182                           | -                          | 730                                  | 2,846        |
| Acquisitions             | -               | 7                             | -                          | 685                                  | 692          |
| Amortization             | (291)           | (18)                          | -                          | -                                    | (309)        |
| Balances at 6.30.2026    | <b>1,643</b>    | <b>171</b>                    | -                          | <b>1,415</b>                         | <b>3,229</b> |

|                                       |             |              |               |
|---------------------------------------|-------------|--------------|---------------|
| <b>Average rate</b>                   | <b>20%</b>  | <b>10%</b>   | <b>21.81%</b> |
| <b>Average useful life (in years)</b> | <b>5.00</b> | <b>10.00</b> | <b>4.58</b>   |

a) Refers to the closure of the Unicasa North America store.

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**14. Income tax and social contribution**

Income and social contribution taxes are calculated based on the tax rate in effect. Current and deferred taxes are recognized in profit or loss for the period.

The breakdown of income tax and social contribution in the periods ended June 30, 2026 and 2025 is summarized below:

|                                                                           | Parent Company |           | Consolidated |              |
|---------------------------------------------------------------------------|----------------|-----------|--------------|--------------|
|                                                                           | 6/30/2026      | 6/30/2025 | 6/30/2026    | 6/30/2025    |
| <b>Deferred income tax and social contribution:</b>                       |                |           |              |              |
| Related to recording and reversal of temporary differences and tax losses | <b>5,705</b>   | 1,754     | <b>5,705</b> | <b>2,753</b> |
| Income tax and social contribution benefit (expense) under profit or loss | <b>5,705</b>   | 1,754     | <b>5,705</b> | <b>2,753</b> |

The reconciliation of tax expense with the result of the multiplication of taxable income with the local tax rate in the periods ended June 30, 2026 and 2025 is as follows:

|                                                                                    | Parent Company  |           | Consolidated    |           |
|------------------------------------------------------------------------------------|-----------------|-----------|-----------------|-----------|
|                                                                                    | 6/30/2026       | 6/30/2025 | 6/30/2026       | 6/30/2025 |
| <b>Book loss before taxes</b>                                                      | <b>(17,979)</b> | (9,373)   | <b>(17,979)</b> | (10,372)  |
| Tax rate of 34%                                                                    | <b>6,113</b>    | 3,187     | <b>6,113</b>    | 3,526     |
| Non-deductible expenses                                                            | <b>(1)</b>      | (13)      | <b>(1)</b>      | (13)      |
| Rate adjustments abroad                                                            | -               | -         | <b>(205)</b>    | (552)     |
| Deferred income tax and social contribution on unrecognized losses in subsidiaries | -               | -         | <b>(856)</b>    | (862)     |
| Equity income (loss)                                                               | <b>(1,072)</b>  | (2,224)   | -               | -         |
| Inflation adjustment in Selic lawsuits                                             | <b>31</b>       | 257       | <b>31</b>       | 257       |
| Presumed ICMS credit                                                               | -               | 199       | -               | 199       |
| Exclusion of inflation on income from investments                                  | <b>634</b>      | 359       | <b>634</b>      | 359       |
| Other temporary expenses                                                           | -               | (11)      | <b>(11)</b>     | (161)     |
| Income tax and social contribution benefit under profit or loss                    | <b>5,705</b>    | 1,754     | <b>5,705</b>    | 2,753     |
| Effective rate                                                                     | <b>-32%</b>     | -19%      | <b>-32%</b>     | -27%      |

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**14.1 Deferred income tax and social contribution**

Deferred income tax and social contribution on June 30, 2026 and December 31, 2025 are as follows:

| <b>Parent Company</b>                                | <b>Balance Sheet</b> |                   | <b>Profit/Loss</b> |                  |
|------------------------------------------------------|----------------------|-------------------|--------------------|------------------|
|                                                      | <b>6/30/2026</b>     | <b>12/31/2025</b> | <b>6/30/2026</b>   | <b>6/30/2025</b> |
| <b>Temporary differences - assets</b>                |                      |                   |                    |                  |
| Allowance for doubtful accounts                      | 2,293                | 2,053             | 240                | 144              |
| Provision for inventory losses                       | 841                  | 994               | (153)              | 231              |
| Provisions for losses with sureties                  | 44                   | 44                | -                  | -                |
| Provision for tax, civil and labor risks             | 1,988                | 2,065             | (77)               | (24)             |
| Present value adjustment                             | 397                  | 427               | (30)               | 169              |
| Sundry provisions                                    | 399                  | 608               | (209)              | 825              |
| Tax losses to be offset                              | 11,744               | 4,518             | 7,226              | 972              |
|                                                      | 17,706               | 10,709            | 6,997              | 2,317            |
| <b>Temporary differences - liabilities</b>           |                      |                   |                    |                  |
| Depreciation of useful/tax life                      | (11,300)             | (10,008)          | (1,292)            | (563)            |
| Income tax and social contribution benefit (expense) |                      |                   | 5,705              | 1,754            |
| Tax assets (liabilities)                             | 6,406                | 701               |                    |                  |
| <b>Consolidated</b>                                  |                      |                   |                    |                  |
|                                                      | <b>6/30/2026</b>     | <b>12/31/2025</b> | <b>6/30/2026</b>   | <b>6/30/2025</b> |
| <b>Temporary differences - assets</b>                |                      |                   |                    |                  |
| Allowance for doubtful accounts                      | 2,293                | 2,053             | 240                | 144              |
| Provision for inventory losses                       | 841                  | 994               | (153)              | 231              |
| Provisions for losses with sureties                  | 44                   | 44                | -                  | -                |
| Provision for tax, civil and labor risks             | 1,988                | 2,065             | (77)               | (24)             |
| Present value adjustment                             | 397                  | 427               | (30)               | 169              |
| Sundry provisions                                    | 399                  | 608               | (209)              | 825              |
| Tax losses to be offset                              | 17,345               | 10,529            | 7,226              | 1,971            |
|                                                      |                      |                   | 6,997              | 3,316            |
| <b>Temporary differences - liabilities</b>           |                      |                   |                    |                  |
| Depreciation of useful/tax life                      | 23,307               | 16,720            | (1,292)            | (563)            |
| Income tax and social contribution benefit           | (11,300)             | (10,008)          | 5,705              | 2,753            |
| Tax assets (liabilities)                             | 12,007               | 6,712             |                    |                  |

The Company and its subsidiaries have total tax losses to be offset against future taxable income of the company in which they were generated.

Estimated recovery of tax credits on income tax and social contribution losses was based on projections of taxable income that took into consideration diverse financial and business assumptions considered at the end of the period, such as annual growth rate and long-term economic and financial projections. Consequently, such estimates may not materialize in the future considering the uncertainties inherent to these provisions. The Company did not identify uncertainties regarding the recoverability of deferred tax assets recognized in the period ended June 30, 2026.

Due to the limited opportunities to use the income tax losses and social contribution tax loss carryforwards of a subsidiary in Brazil, the Company did not recognize a portion of tax assets amounting to R\$5,924 (R\$5,912 as of December 31, 2025), which do not have an expiration date.

As of June 30, 2026, the Company did not record an amount of R\$5,630 related to the portion of tax loss carryforward of its subsidiary in the United States (R\$847 as of June 30, 2025).

Unrecorded tax assets do not have an expiration date.

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**15. Loans and financing**

Loans and financing are presented by the amounts under agreement, plus charges agreed that include interest rates. After initial recognition, they are measured at amortized cost using the effective tax rate method.

|                            | Parent Company/Consolidated |                      |        |         |             |         |         |             |         |
|----------------------------|-----------------------------|----------------------|--------|---------|-------------|---------|---------|-------------|---------|
|                            | 2026                        |                      |        |         |             |         | 2025    |             |         |
|                            | Index                       | Interest rate (p.a.) | Due on | Current | Non-current | Total   | Current | Non-current | Total   |
| Domestic currency          |                             |                      |        |         |             |         |         |             |         |
| Bank loans -FINEP          | TR +                        | 3.30%                | Oct/33 | 8,648   | 52,980      | 61,628  | 9,690   | 56,154      | 65,844  |
| Book-entry Commercial Note | IPCA+                       | 12.01%               | Aug/44 | 521     | 24,165      | 24,686  | 486     | 23,473      | 23,959  |
| Banco Safra                | -                           | 5.50%                | Oct/30 | 6,230   | 29,155      | 35,385  | 1,872   | 33,529      | 35,401  |
| BRDE                       | IPCA+                       | 4.00%                | Dec/30 | 1,297   | 8,679       | 9,976   | 30      | 9,921       | 9,951   |
|                            |                             |                      |        | 16,696  | 114,979     | 131,675 | 12,078  | 123,077     | 135,155 |

As of June 30, 2026, the Company has the following types of guarantees in place: a) letter of guarantee – FINEP and BRDE; b) fiduciary sale agreement – Book-Entry Commercial Note; c) Suretyship – Banco Safra.

Loans and financing will fall due as follows, by maturity year:

| Maturities                 | 2026         | 2027          | 2028          | 2029          | 2030          | 2031         | 2032 to 2044  | Total          |
|----------------------------|--------------|---------------|---------------|---------------|---------------|--------------|---------------|----------------|
| FINEP                      | 4,392        | 8,512         | 8,512         | 8,512         | 8,512         | 8,512        | 14,676        | 61,628         |
| Book-entry Commercial Note | 294          | 468           | 524           | 587           | 657           | 736          | 21,420        | 24,686         |
| Banco Safra                | 1,856        | 8,747         | 8,747         | 8,747         | 7,288         | -            | -             | 35,385         |
| BRDE                       | 47           | 2,500         | 2,500         | 2,500         | 2,429         | -            | -             | 9,976          |
| <b>Total</b>               | <b>6,589</b> | <b>20,227</b> | <b>20,283</b> | <b>20,346</b> | <b>18,886</b> | <b>9,248</b> | <b>36,096</b> | <b>131,675</b> |

The changes in the Company's loans are detailed below:

|                              | FINEP         | Commercial note | Banco Safra   | BRDE         | Total          |
|------------------------------|---------------|-----------------|---------------|--------------|----------------|
| Balance on December 31, 2024 | 49,248        | 23,160          | -             | -            | 72,408         |
| New loans                    | 16,775        | -               | 34,987        | 9,920        | 61,682         |
| Payment of installments      | (1,980)       | (354)           | -             | -            | (2,334)        |
| Payment of interest          | (1,560)       | (2,768)         | -             | -            | (4,328)        |
| Provision for interest       | 3,361         | 3,921           | 414           | 31           | 7,727          |
| Balance on December 31, 2025 | 65,844        | 23,959          | 35,401        | 9,951        | 135,155        |
| Payment of installments      | (4,256)       | (198)           | -             | -            | (4,454)        |
| Payment of interest          | (1,697)       | (1,412)         | (968)         | (480)        | (4,557)        |
| Provision for interest       | 1,737         | 2,337           | 952           | 505          | 5,531          |
| Balance on June 30, 2026     | <b>61,628</b> | <b>24,686</b>   | <b>35,385</b> | <b>9,976</b> | <b>131,675</b> |

On June 30, 2026, the company informs that all covenants of the financing agreements have been fulfilled.

**16. Leases payable**

On the start date of the agreement, the Company evaluates if the agreement is or contains a lease, that is, if the agreement transfers the right to control the use of an identified asset for a certain period.

The Company applies a single approach for recognizing and measuring all the leases, except for lease agreements whose term is 12 months, and leases of low-value assets.

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The Company has lease agreements for stores, entered into with third parties, which are being classified as lease.

Discount rates that express the time for realizing the rights of use were obtained based on the main inflation indices in the market and the estimated lending rate, if the object of the lease is obtained through similar terms and scenarios.

The following table shows the current rate, maturity and term of the agreement.

| Property rental agreement | Maturity   | Duration | Average rate (p.a.) |
|---------------------------|------------|----------|---------------------|
| Dell Anno Miami, LLC      | 12/31/2029 | 7 years  | 3.85%               |
| Dell Anno NYC, LLC        | 09/30/2033 | 10 years | 4.46%               |

Changes in lease liabilities are as follows:

|                       | Consolidated |
|-----------------------|--------------|
| Balance on 12/31/2024 | 27,699       |
| Payment of lease      | (2,140)      |
| Payment of interest   | (1,028)      |
| Remeasurement (a)     | 2,582        |
| Write-off (b)         | (3,065)      |
| Exchange variation    | (3,192)      |
| Balance on 12/31/2025 | 20,856       |
| Payment of lease      | (944)        |
| Payment of interest   | (403)        |
| Exchange variation    | (1,403)      |
| Balance on 6/30/2026  | 18,106       |
| Current               | 3,531        |
| Non-current           | 14,575       |

- a) In April 2025, the lease agreement of Unicasa North America, LLC was remeasured.
- b) Refers to the termination, in the fourth quarter of 2025, of the lease agreement entered into in April 2025 by Unicasa North America, LLC, which was originally set to mature in 2030.

Contractual payments will fall due as follows, by maturity year:

| Maturity             | 2026  | 2027  | 2028  | 2029  | 2030  | 2031 to 2033 | Total  |
|----------------------|-------|-------|-------|-------|-------|--------------|--------|
| Dell Anno Miami, LLC | 731   | 1,456 | 1,737 | 1,892 | -     | -            | 5,816  |
| Dell Anno NYC, LLC   | 639   | 1,361 | 1,480 | 1,604 | 1,728 | 5,478        | 12,290 |
| Total                | 1,370 | 2,817 | 3,217 | 3,496 | 1,728 | 5,478        | 18,106 |

## 17. Provisions

The Company and its subsidiaries are parties to administrative proceedings, as well as labor, tax and civil lawsuits resulting from the normal course of their operations.

The Company periodically reviews its contingencies through its legal department and its external legal advisors and classifies their likelihood of loss as: (i) Probable, (ii) Possible and (iii) Remote.

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**a. Provision for labor, tax and civil risks**

The Company is a defendant in certain labor and civil lawsuits. The estimated loss was provisioned based on the opinion of its legal counsel, in an amount considered sufficient by the Management to cover probable losses that may arise from unfavorable court decisions. The provision is broken down as follows:

|                           | <b>Parent Company and Consolidated</b> |                   |
|---------------------------|----------------------------------------|-------------------|
|                           | <b>6/30/2026</b>                       | <b>12/31/2025</b> |
| Provision for labor risks | <b>117</b>                             | 240               |
| Provision for civil risks | <b>5,729</b>                           | 5,833             |
|                           | <b>5,846</b>                           | 6,073             |

Labor – the Company is party to labor lawsuits basically related to overtime pay and the related payroll charges, premiums for unhealthy and hazardous work, equal pay, and the inclusion of certain amounts into employee compensation.

Civil – the Company is party to civil lawsuits involving store owners and end consumers, in which the Company may be considered jointly and severally liable.

The Company is party to labor, tax and civil lawsuits, involving risk of loss classified by the management as possible, based on an assessment by its legal advisors, for which no provision was recorded. The lawsuits classified as possible loss are shown below:

|                | <b>Parent Company and Consolidated</b> |                   |
|----------------|----------------------------------------|-------------------|
|                | <b>6/30/2026</b>                       | <b>12/31/2025</b> |
| Labor lawsuits | <b>1,426</b>                           | 1,126             |
| Tax lawsuits   | <b>4,424</b>                           | 4,300             |
| Civil lawsuits | <b>3,948</b>                           | 4,564             |
| Total          | <b>9,798</b>                           | 9,990             |

Civil: Civil lawsuits assessed by the management jointly with its legal advisors as having possible chances of loss refer to lawsuits involving storeowners and end consumers.

Tax: The tax lawsuit assessed by the management jointly with its legal advisors as having possible chances of loss refers to:

INSS: The Company is contesting a tax-deficiency notice issued by the Federal Revenue Service of Brazil, relating to its inclusion as jointly and severally liable for third-party tax liabilities. A decision on the matter is pending before the Administrative Council of Tax Resources (CARF). The amount involved is R\$4,424.

Labor: The labor lawsuits assessed by the management jointly with its legal advisors as having possible chances of loss refer to actions filed by former employees of the Company.

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The changes in provision for labor and civil risks are as follows:

|                              | <b>Parent Company and Consolidated</b> |                   |
|------------------------------|----------------------------------------|-------------------|
|                              | <b>6/30/2026</b>                       | <b>12/31/2025</b> |
| Balance at beginning of year | <b>6,073</b>                           | 4,178             |
| Additions                    | <b>236</b>                             | 2,186             |
| Recoveries / realizations    | <b>(463)</b>                           | (291)             |
| Balance at end of year       | <b>5,846</b>                           | 6,073             |

**18. Contractual obligations**

Amounts received early from exclusive resellers for the future supply of goods.

|                         | <b>Parent Company</b> |                   | <b>Consolidated</b> |                   |
|-------------------------|-----------------------|-------------------|---------------------|-------------------|
|                         | <b>6/30/2026</b>      | <b>12/31/2025</b> | <b>6/30/2026</b>    | <b>12/31/2025</b> |
| Contractual liabilities | <b>54,178</b>         | 38,675            | <b>69,192</b>       | 50,819            |
| <b>Total</b>            | <b>54,178</b>         | 38,675            | <b>69,192</b>       | 50,819            |

**19. Other liabilities**

|                                  | <b>Parent Company</b> |                   | <b>Consolidated</b> |                   |
|----------------------------------|-----------------------|-------------------|---------------------|-------------------|
|                                  | <b>6/30/2026</b>      | <b>12/31/2025</b> | <b>6/30/2026</b>    | <b>12/31/2025</b> |
| Other liabilities – current:     |                       |                   |                     |                   |
| Other provisions (a)             | <b>281</b>            | 698               | <b>595</b>          | 1,325             |
| Leases (b)                       | <b>367</b>            | 431               | <b>367</b>          | 431               |
| Other liabilities                | <b>875</b>            | 2,084             | <b>966</b>          | 2,167             |
|                                  | <b>1,523</b>          | 3,213             | <b>1,928</b>        | 3,923             |
| Other liabilities – non-current: |                       |                   |                     |                   |
| Other provisions (a)             | <b>155</b>            | 661               | <b>155</b>          | 661               |
| Leases (b)                       | <b>809</b>            | 522               | <b>809</b>          | 522               |
|                                  | <b>964</b>            | 1,183             | <b>964</b>          | 1,183             |

a) Consists of provisions for payroll and lawyers' fees.

b) In the context of application of CPC 06 (R2), the Company analyzed its portfolio of agreements and these were classified under the exemption envisaged by the pronouncement since it is a low-value asset. In the year, the Company recognized expense of R\$249 (R\$514 on December 31, 2025).

**20. Shareholders' equity****a. Capital stock**

The capital stock of the Company is R\$147,000 on June 30, 2026 and December 31, 2025, divided into 66,086,364 registered common shares without par value.



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The following is the shareholding structure of the Company:

| Shareholder                     | 6/30/2026         |             | 12/31/2024        |             |
|---------------------------------|-------------------|-------------|-------------------|-------------|
|                                 | Common shares     | %           | Common shares     | %           |
| Alexandre Grendene Bartelle (a) | 34,377,765        | 51.94%      | 27,569,065        | 41.72%      |
| Kelly Zietolie                  | 598,116           | 0.91%       | 598,116           | 0.91%       |
| Camila Zietolie                 | 2,144,636         | 3.25%       | 2,144,636         | 3.25%       |
| Isabela Zietolie                | 2,144,636         | 3.25%       | 2,144,636         | 3.25%       |
| Laura Zietolie                  | 2,144,636         | 3.25%       | 2,144,636         | 3.25%       |
| Renata Vendruscolo Zietolie     | 2,144,637         | 3.25%       | 2,144,637         | 3.25%       |
| Members of Management           | 832,200           | 1.26%       | 832,200           | 1.26%       |
| Treasury shares                 | -                 | -           | -                 | -           |
| Free Float                      | 21,699,738        | 32.84%      | 28,508,438        | 43.14%      |
| <b>Total</b>                    | <b>66,086,364</b> | <b>100%</b> | <b>66,086,364</b> | <b>100%</b> |

a) As disclosed in the material fact notice released on June 1, 2026, Mr. Alexandre Grendene Bartelle now holds thirty-four million, three hundred twenty-three thousand, one hundred sixty-five (34,323,165) common, book-entry, no-par value shares issued by the Company, which represent fifty-one point nine, three, six, eight percent (51.9368%) of the Company's total capital stock.

#### a. Profit retention and reserves

##### Legal reserve

Established based on 5% of the net income for the year, limited to 20% of the paid-in capital stock. On June 30, 2026, the balance in the reserve is R\$5,966.

##### Retained profits

The retained profits reserve was recorded in accordance with Article 196 of Federal Law No. 6,404/76, with the purpose of ensuring investments in property, plant and equipment, increases in working capital, and plans for expanding the company's network. This reserve is constituted from the adjusted net income for the fiscal year, after deducting the mandatory minimum dividends, and its maximum limit, when combined with the legal reserve, may not exceed the total capital stock. Retained profits as of June 30, 2026 amounted to R\$26,217.

According to article 199 of Federal Law No. 6,404/76, the balance of this reserve, combined with other profit reserves, must not exceed the Company's capital stock.

#### b. Other comprehensive income

Corresponds to the cumulative effect of exchange translation of functional currency to the original currency of the quarterly information of the foreign subsidiary, calculated on the company's investments abroad, assessed using the equity method. This cumulative effect will be reverted to profit or loss for the period as gain or loss upon the sale or write-off of the investment.

#### c. Dividends and interest on equity

According to the bylaws, minimum mandatory dividend is calculated at 25% of net income from the year after the allocation to reserves established by law.

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**d. Earnings per share**

As required by IAS 33/CPC 41 – Earnings per share, the tables below recognize profit to amounts used to calculate basic earnings per share.

Basic earnings per share

For periods ended June 30, 2026 and 2025, the Company registered basic earnings per share, calculated by dividing the net income from the period by the weighted average of outstanding shares, as shown below:

|                                                              | <b>Parent Company and Consolidated</b> |                  |
|--------------------------------------------------------------|----------------------------------------|------------------|
|                                                              | <b>6/30/2026</b>                       | <b>6/30/2025</b> |
| (Loss) net income for the period                             | <b>(12,274)</b>                        | <b>(7,619)</b>   |
| Weighted average of outstanding common shares (in thousands) | <b>66,086</b>                          | <b>66,086</b>    |
| Earnings / (loss) per share – basic (R\$)                    | <b>(0.18573)</b>                       | <b>(0.11529)</b> |

Diluted earnings per share

The Company did not present the calculation of diluted earnings per share as required by IAS 33/CPC 41 – Earnings per share because there are no potential common shares for dilution or other convertible instruments that can cause dilution of earnings per share, and hence the basic and diluted earnings per share are the same.

**21. Net revenue from sales**

Revenue is recognized in profit or loss upon the fulfilment of performance with resellers at the moment determined by the transfer of ownership of the products. Sales are made at sight, in the form of prepayments or in installments, and are financed with the Company's own funds.

Net revenue from sales is broken down as follows:

|                                                | <b>Parent Company</b>            |                                  |                                  |                                  |
|------------------------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|                                                | <b>4/1/2026 to<br/>6/30/2026</b> | <b>1/1/2026 to<br/>6/30/2026</b> | <b>4/1/2025 to<br/>6/30/2025</b> | <b>1/1/2025 to<br/>6/30/2025</b> |
| Gross revenue from sales                       | <b>64,354</b>                    | <b>111,804</b>                   | 74,211                           | 124,107                          |
| IPI on sales                                   | <b>(1,806)</b>                   | <b>(3,115)</b>                   | (1,886)                          | (3,222)                          |
| Gross revenue from sales (-) IPI               | <b>62,548</b>                    | <b>108,689</b>                   | 72,325                           | 120,885                          |
| ICMS on sales                                  | <b>(6,186)</b>                   | <b>(10,640)</b>                  | (6,407)                          | (10,890)                         |
| Other taxes on sales (PIS/COFINS)              | <b>(4,598)</b>                   | <b>(7,959)</b>                   | (4,852)                          | (8,270)                          |
| Sales returns                                  | <b>(31)</b>                      | <b>(119)</b>                     | (56)                             | (246)                            |
| Present value adjustment (AVP) (gross revenue) | <b>(756)</b>                     | <b>(1,000)</b>                   | (1,066)                          | (1,588)                          |
| Net revenue                                    | <b>50,977</b>                    | <b>88,971</b>                    | 59,944                           | 99,891                           |

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|                                                | Consolidated             |                          |                          |                          |
|------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
|                                                | 4/1/2026 to<br>6/30/2026 | 1/1/2026 to<br>6/30/2026 | 4/1/2025 to<br>6/30/2025 | 1/1/2025 to<br>6/30/2025 |
| Gross revenue from sales                       | 67,972                   | 118,377                  | 77,881                   | 130,871                  |
| IPI on sales                                   | (1,806)                  | (3,115)                  | (1,886)                  | (3,222)                  |
| Gross revenue from sales (-) IPI               | 66,166                   | 115,262                  | 75,995                   | 127,649                  |
| ICMS on sales                                  | (6,186)                  | (10,640)                 | (6,407)                  | (10,890)                 |
| Other taxes on sales (PIS/COFINS)              | (4,598)                  | (7,959)                  | (4,852)                  | (8,270)                  |
| Sales returns                                  | (31)                     | (119)                    | (56)                     | (246)                    |
| Present value adjustment (AVP) (gross revenue) | (756)                    | (1,000)                  | (1,066)                  | (1,588)                  |
| Net revenue                                    | 54,595                   | 95,544                   | 63,614                   | 106,655                  |

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**22. Expenses by function and nature**

|                                          | <b>Parent Company</b>            |                                  |                                  |                                  |
|------------------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|                                          | <b>4/1/2026 to<br/>6/30/2026</b> | <b>1/1/2026 to<br/>6/30/2026</b> | <b>4/1/2025 to<br/>6/30/2025</b> | <b>1/1/2025 to<br/>6/30/2025</b> |
| <b>Expenses by function:</b>             |                                  |                                  |                                  |                                  |
| Cost of goods and products sold          | (39,594)                         | (69,544)                         | (42,061)                         | (71,526)                         |
| Selling expenses                         | (11,938)                         | (23,205)                         | (11,640)                         | (21,711)                         |
| Administrative expenses                  | (6,101)                          | (11,176)                         | (5,070)                          | (9,521)                          |
|                                          | <b>(57,633)</b>                  | <b>(103,925)</b>                 | <b>(58,771)</b>                  | <b>(102,758)</b>                 |
| <b>Expenses by nature:</b>               |                                  |                                  |                                  |                                  |
| Input expenses                           | (24,866)                         | (41,669)                         | (28,279)                         | (45,836)                         |
| Personnel expenses                       | (16,964)                         | (33,049)                         | (15,615)                         | (29,586)                         |
| Third-party service expenses             | (4,047)                          | (8,274)                          | (4,199)                          | (7,675)                          |
| Expenses with civil lawsuits             | (955)                            | (1,797)                          | (85)                             | (357)                            |
| Depreciation and amortization expenses   | (3,766)                          | (7,496)                          | (2,770)                          | (5,406)                          |
| Advertising expenses                     | (1,862)                          | (3,252)                          | (2,393)                          | (4,297)                          |
| (Expenses with) / Reversal of provisions | (562)                            | 888                              | (1,413)                          | (1,229)                          |
| Travel expenses                          | (1,722)                          | (2,569)                          | (1,366)                          | (2,107)                          |
| Electric power expenses                  | (1,181)                          | (2,211)                          | (965)                            | (1,887)                          |
| Commission expenses                      | (91)                             | (172)                            | (368)                            | (747)                            |
| Other expenses                           | (1,617)                          | (4,324)                          | (1,318)                          | (3,631)                          |
|                                          | <b>(57,633)</b>                  | <b>(103,925)</b>                 | <b>(58,771)</b>                  | <b>(102,758)</b>                 |
|                                          | <b>Consolidated</b>              |                                  |                                  |                                  |
|                                          | <b>4/1/2026 to<br/>6/30/2026</b> | <b>1/1/2026 to<br/>6/30/2026</b> | <b>4/1/2025 to<br/>6/30/2025</b> | <b>1/1/2025 to<br/>6/30/2025</b> |
| <b>Expenses by function:</b>             |                                  |                                  |                                  |                                  |
| Cost of goods and products sold          | (40,225)                         | (71,135)                         | (44,023)                         | (75,294)                         |
| Selling expenses                         | (16,167)                         | (31,502)                         | (17,147)                         | (32,129)                         |
| Administrative expenses                  | (6,101)                          | (11,176)                         | (5,070)                          | (9,521)                          |
|                                          | <b>(62,493)</b>                  | <b>(113,813)</b>                 | <b>(66,240)</b>                  | <b>(116,944)</b>                 |
| <b>Expenses by nature:</b>               |                                  |                                  |                                  |                                  |
| Input expenses                           | (25,458)                         | (42,634)                         | (28,743)                         | (46,738)                         |
| Personnel expenses                       | (18,394)                         | (35,704)                         | (17,800)                         | (33,758)                         |
| Third-party service expenses             | (5,044)                          | (10,711)                         | (5,926)                          | (11,054)                         |
| Expenses with civil lawsuits             | (955)                            | (1,797)                          | (85)                             | (357)                            |
| Depreciation and amortization expenses   | (4,900)                          | (9,806)                          | (4,350)                          | (8,537)                          |
| Advertising expenses                     | (1,934)                          | (3,334)                          | (2,588)                          | (4,668)                          |
| (Expenses with) / Reversal of provisions | (399)                            | 1,165                            | (1,649)                          | (1,440)                          |
| Travel expenses                          | (1,761)                          | (2,645)                          | (1,400)                          | (2,170)                          |
| Electric power expenses                  | (1,202)                          | (2,264)                          | (1,004)                          | (1,961)                          |
| Commission expenses                      | (335)                            | (707)                            | (560)                            | (1,125)                          |
| Other expenses                           | (2,111)                          | (5,376)                          | (2,135)                          | (5,136)                          |
|                                          | <b>(62,493)</b>                  | <b>(113,813)</b>                 | <b>(66,240)</b>                  | <b>(116,944)</b>                 |

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**23. Other operating revenues**

| <b>Parent Company</b>                           |                                  |                                  |                                  |                                  |
|-------------------------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|                                                 | <b>4/1/2026 to<br/>6/30/2026</b> | <b>1/1/2026 to<br/>6/30/2026</b> | <b>4/1/2025 to<br/>6/30/2025</b> | <b>1/1/2025 to<br/>6/30/2025</b> |
| Bank premium (a)                                | 74                               | 199                              | 62                               | 161                              |
| Gain from sale of property, plant and equipment | 26                               | 27                               | 78                               | 78                               |
| Other operating revenues (b)                    | 381                              | 876                              | 1,353                            | 1,715                            |
| Other operating revenues                        | 481                              | 1,102                            | 1,493                            | 1,954                            |

| <b>Consolidated</b>                             |                                  |                                  |                                  |                                  |
|-------------------------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|                                                 | <b>4/1/2026 to<br/>6/30/2026</b> | <b>1/1/2026 to<br/>6/30/2026</b> | <b>4/1/2025 to<br/>6/30/2025</b> | <b>1/1/2025 to<br/>6/30/2025</b> |
| Bank premium (a)                                | 74                               | 199                              | 62                               | 161                              |
| Gain from sale of property, plant and equipment | 26                               | 27                               | 78                               | 78                               |
| Other operating revenues (b)                    | 601                              | 1,098                            | 1,353                            | 1,715                            |
| Other operating revenues                        | 701                              | 1,324                            | 1,493                            | 1,954                            |

a) Refers to amounts received from financial institution by volume of financing conducted made the network of stores served by the Company.

b) Mainly refers to the following line items: a) R\$517 – Presumed ICMS credit on freight; b) R\$59 – ICMS credit related to CIAP.

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**24. Financial income (expense)**

|                                   | <b>Parent Company</b>            |                                  |                                  |                                  |
|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|                                   | <b>4/1/2026 to<br/>6/30/2026</b> | <b>1/1/2026 to<br/>6/30/2026</b> | <b>4/1/2025 to<br/>6/30/2025</b> | <b>1/1/2025 to<br/>6/30/2025</b> |
| Financial expenses:               |                                  |                                  |                                  |                                  |
| IOF charge and bank fees          | (19)                             | (72)                             | (52)                             | (85)                             |
| Interest on financing             | (3,071)                          | (5,531)                          | (1,989)                          | (3,765)                          |
| Exchange variation expenses       | (425)                            | (1,396)                          | (1,948)                          | (3,500)                          |
| Present value adjustment (AVP)    | (701)                            | (1,075)                          | (978)                            | (1,089)                          |
| Discounts granted                 | (1)                              | (3)                              | (87)                             | (87)                             |
| Other financial expenses          | (200)                            | (365)                            | (131)                            | (250)                            |
|                                   | <b>(4,417)</b>                   | <b>(8,442)</b>                   | <b>(5,185)</b>                   | <b>(8,776)</b>                   |
| Financial income                  |                                  |                                  |                                  |                                  |
| Interest income                   | 104                              | 160                              | 34                               | 90                               |
| Yield from short-term investments | 1,873                            | 3,771                            | 1,241                            | 2,358                            |
| Exchange variation income         | 439                              | 1,024                            | 895                              | 1,341                            |
| Present value adjustment (AVP)    | 1,303                            | 2,165                            | 1,546                            | 2,181                            |
| Discounts obtained                | 77                               | 87                               | 96                               | 103                              |
| Other financial income            | 151                              | 328                              | 621                              | 813                              |
|                                   | <b>3,947</b>                     | <b>7,535</b>                     | <b>4,433</b>                     | <b>6,886</b>                     |
| <b>Net financial result</b>       | <b>(470)</b>                     | <b>(907)</b>                     | <b>(752)</b>                     | <b>(1,890)</b>                   |

|                                   | <b>Parent Company</b>            |                                  |                                  |                                  |
|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|                                   | <b>4/1/2026 to<br/>6/30/2026</b> | <b>1/1/2026 to<br/>6/30/2026</b> | <b>4/1/2025 to<br/>6/30/2025</b> | <b>1/1/2025 to<br/>6/30/2025</b> |
| Financial expenses:               |                                  |                                  |                                  |                                  |
| IOF charge and bank fees          | (53)                             | (138)                            | (82)                             | (176)                            |
| Interest on financing             | (3,071)                          | (5,531)                          | (1,989)                          | (3,765)                          |
| Exchange variation expenses       | (425)                            | (1,396)                          | (1,948)                          | (3,500)                          |
| Present value adjustment (AVP)    | (701)                            | (1,075)                          | (978)                            | (1,089)                          |
| Discounts granted                 | (1)                              | (3)                              | (97)                             | (126)                            |
| Other financial expenses          | (200)                            | (365)                            | (131)                            | (250)                            |
|                                   | <b>(4,451)</b>                   | <b>(8,508)</b>                   | <b>(5,225)</b>                   | <b>(8,906)</b>                   |
| Financial income                  |                                  |                                  |                                  |                                  |
| Interest income                   | 105                              | 162                              | 35                               | 92                               |
| Yield from short-term investments | 1,873                            | 3,771                            | 1,241                            | 2,358                            |
| Exchange variation income         | 439                              | 1,024                            | 895                              | 1,341                            |
| Present value adjustment (AVP)    | 1,303                            | 2,165                            | 1,546                            | 2,181                            |
| Discounts obtained                | 82                               | 92                               | 98                               | 115                              |
| Other financial income            | 151                              | 328                              | 621                              | 813                              |
|                                   | <b>3,953</b>                     | <b>7,542</b>                     | <b>4,436</b>                     | <b>6,900</b>                     |
| <b>Net financial result</b>       | <b>(498)</b>                     | <b>(966)</b>                     | <b>(789)</b>                     | <b>(2,006)</b>                   |

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**25. Transactions and balances with related parties**

Related-party transactions are those between the Company and its subsidiaries, other companies controlled by shareholders of the Company, key management professionals and other related parties. During the period ended June 30, 2026 and the fiscal year ended December 31, 2025, the Company conducted the following transactions with related parties:

| <b>PARENT COMPANY</b>                    | <b>Nature of operation</b> | <b>Relationship</b>                              | <b>6/30/2026</b> | <b>12/31/2025</b> |
|------------------------------------------|----------------------------|--------------------------------------------------|------------------|-------------------|
| <b>ASSETS</b>                            |                            |                                                  | <b>3,879</b>     | <b>5,698</b>      |
| <b>Trade accounts receivables</b>        |                            |                                                  |                  |                   |
| Unicasa Holding, LLC                     | Sale of furniture          | Subsidiary                                       | <b>3,769</b>     | 5,566             |
| Even Construtora e Incorporadora S.A.    | Sale of furniture          | Controlled by shareholders                       | <b>70</b>        | 6                 |
| Telasul Indústria de Móveis S.A.         | Sale of furniture          | Controlled by shareholders                       |                  | 120               |
| Individuals                              | Sale of furniture          | Related persons and key management professionals | <b>40</b>        | 6                 |
|                                          |                            |                                                  | <b>24,685</b>    | 23,959            |
| <b>LIABILITIES</b>                       |                            |                                                  |                  |                   |
| <b>Loans and financing</b>               | Commercial note            | Controlled by shareholders                       | <b>24,685</b>    | 23,959            |
| MK NM Fundo de Investimento Multimercado |                            |                                                  |                  |                   |
| Private loan – Investment abroad         |                            |                                                  |                  |                   |
|                                          |                            |                                                  | <b>6/30/2026</b> | <b>6/30/2025</b>  |
| <b>PROFIT OR LOSS</b>                    |                            |                                                  | <b>133</b>       | <b>2,806</b>      |
| <b>Sales revenue</b>                     |                            |                                                  |                  |                   |
| Unicasa Holding, LLC                     | Sale of furniture          | Subsidiary                                       | <b>1,876</b>     | 4,375             |
| Even Construtora e Incorporadora S.A.    | Sale of furniture          | Controlled by shareholders                       | <b>537</b>       | 611               |
| Individuals                              | Sale of furniture          | Related persons and key management professionals | <b>58</b>        | 3                 |
| <b>Financing expenses</b>                |                            |                                                  |                  |                   |
| MK NM Fundo de Investimento Multimercado | Interest - Commercial note | Controlled by shareholders                       | <b>(2,338)</b>   | (2,183)           |
| Private loan – Investment abroad         |                            |                                                  |                  |                   |
|                                          |                            |                                                  |                  |                   |
| <b>CONSOLIDATED</b>                      | <b>Nature of operation</b> | <b>Relationship</b>                              | <b>6/30/2026</b> | <b>12/31/2025</b> |
| <b>ASSETS</b>                            |                            |                                                  | <b>110</b>       | <b>132</b>        |
| <b>Trade accounts receivables</b>        |                            |                                                  | <b>70</b>        | 6                 |
| Even Construtora e Incorporadora S.A.    | Sale of furniture          | Controlled by shareholders                       | -                | 120               |
| Telasul Indústria de Móveis S.A.         | Sale of furniture          | Controlled by shareholders                       | <b>40</b>        | 6                 |
| Individuals                              | Sale of furniture          | Related persons and key management professionals | <b>24,685</b>    | 23,959            |
| <b>LIABILITIES</b>                       |                            |                                                  |                  |                   |
|                                          |                            | Controlled by shareholders                       |                  |                   |
| <b>Loans and financing</b>               | Commercial note            |                                                  | <b>24,685</b>    | 23,959            |
| MK NM Fundo de Investimento Multimercado |                            |                                                  |                  |                   |
| Private loan – Investment abroad         |                            |                                                  |                  |                   |
|                                          |                            |                                                  | <b>6/30/2026</b> | <b>6/30/2025</b>  |
| <b>PROFIT OR LOSS</b>                    |                            |                                                  | <b>(1,743)</b>   | <b>(1,569)</b>    |
| <b>Sales revenue</b>                     |                            |                                                  |                  |                   |
| Even Construtora e Incorporadora S.A.    | Sale of furniture          | Controlled by shareholders                       | <b>537</b>       | 611               |
| Unicasa Comércio de Móveis S.A.          | Sale of furniture          | Subsidiary                                       |                  | -                 |
| Individuals                              | Sale of furniture          | Related persons and key management professionals | <b>58</b>        | 3                 |
| <b>Financing expenses</b>                |                            |                                                  |                  |                   |
| MK NM Fundo de Investimento Multimercado | Interest - Commercial note | Controlled by shareholders                       | <b>(2,338)</b>   | (2,183)           |
| Private loan – Investment abroad         |                            |                                                  |                  |                   |

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The transactions involving the Company and its related parties are conducted as agreed by the parties.

There were no guarantees granted or received in relation to any accounts receivable or payable. As a collateral for the Commercial Note, a fiduciary sale agreement was established. All balances will be settled in domestic currency.

**Management Compensation**

The Company paid its managers (Statutory Board of Executive Officers and Board of Directors) compensation in the amount of R\$1,220 in the period ended June 30, 2026 (R\$1,954 on June 30, 2025). The Company does not offer to its key personnel compensation benefits in the following categories: (i) post-employment benefits; (ii) long-term benefit; (iii) employment termination benefit; and (iv) share-based compensation.

**26. Financial Instruments**

The Company determines the classification of its financial assets and liabilities upon their initial recognition in accordance with the business model used to manage the assets and their respective contractual cash flow characteristics, pursuant to CPC 48 / IFRS 9.

The Company's financial instruments measured at their amortized cost are held for the purpose of receiving or paying contractual cash flows, which consist of principal and interest, recorded at their original value less allowance for losses and present value adjustment when applicable. The financial instruments and their outstanding balances on June 30, 2026 and December 31, 2025, are shown below:

|                                           | Note | Parent Company |            | Consolidated |            |
|-------------------------------------------|------|----------------|------------|--------------|------------|
|                                           |      | 6/30/2026      | 12/31/2025 | 6/30/2026    | 12/31/2025 |
| <b>Financial assets:</b>                  |      |                |            |              |            |
| Cash and cash equivalents                 | 3    | 12,173         | 36,857     | 16,197       | 38,944     |
| Financial investments                     | 4    | 44,467         | 29,173     | 44,467       | 29,173     |
| Trade accounts receivable                 | 5    | 43,354         | 43,269     | 41,151       | 40,334     |
| Loans granted                             | 8    | 3,820          | 4,555      | 3,820        | 4,555      |
| Other assets                              | 10   | 5,442          | 4,830      | 13,815       | 12,225     |
| <b>Financial liabilities:</b>             |      |                |            |              |            |
| Loans and financing                       | 15   | (131,675)      | (135,155)  | (131,675)    | (135,155)  |
| Leases payable                            | 16   | -              | -          | (18,106)     | (20,856)   |
| Trade accounts payable                    |      | (8,797)        | (7,359)    | (10,464)     | (8,506)    |
| Contractual obligations                   | 18   | (54,178)       | (38,675)   | (69,192)     | (50,819)   |
| Other current and non-current liabilities | 19   | (2,487)        | (4,396)    | (2,892)      | (5,106)    |
| Net financial instruments                 |      | (87,881)       | (66,901)   | (112,879)    | (95,211)   |



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### 27. Risk management

#### 27.1 Operational risk management

The organizational structure governing the Company's risk management processes is based on the principles outlined by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) and adheres to the Institute of Internal Auditors' (IIA) Three Lines Model, especially regarding the workflow for risk identification, evaluation, treatment, and monitoring for both the Company and its subsidiaries.

Thus, the risk management process involves aligning the set objectives with the Company's purpose, values and strategic pillars. It also permeates all of Unicasa's business processes, as every activity performed carries some inherent risk.

Regarding the risk treatment:

- All employees are responsible for managing the risks associated with their activities, forming the Company's first line of defense, as the risk management process is integrated into all business processes;
- The Internal Controls, Risks and Compliance department, which constitutes the second line of defense, coordinates the Company's risk management process by assisting business areas with the methodology for identifying, classifying, evaluating and responding to risks;
- As the third line of defense, the Internal Audit is responsible for independently, impartially and promptly examining and testing the effectiveness and quality of the Company's corporate risk management process, identifying weaknesses and provides recommendations for improvements and adjustments to the process, reporting directly to the Company's Audit Committee.

The Audit Committee, through the organizational structure of the Company's risk management processes, is responsible for ensuring the implementation of the Risk Policy and reporting its findings to the Board of Directors.

#### 27.2 Financial risk management

The Company's operations expose it to financial risks: market risks (including interest and exchange rates and commodity prices), credit and liquidity. The risks of financial instruments are managed through financial positioning strategies and systems to limit exposures, all registered in equity accounts, which are aimed at meeting its operational requirements.

We do not conduct operations with derivative instruments or any other type of operation for speculative purposes.

- **Market risk**

Market risk is the risk that the fair value of future cash flows of a financial instrument fluctuates due to variations in market prices. Market prices encompass three types of risk: interest rate, exchange, and price, which could be of a commodity, among others. Financial instruments affected by market risks include loans receivable and trade accounts payable.

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**I. Interest rate risk**

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument fluctuates due to variations in market interest rates. The Company's exposure to this risk of changes in market interest rates is mainly due to long-term obligations subject to variable interest rates.

To mitigate the interest rate risk of loans payable, the Company adopts the practice of diversifying loans between fixed or variable rates. Income from financial investments, as well as financial expenses arising from Company's loans, are affected by variations in interest rates, such as TR, IPCA and CDI.

**II. Exchange risks**Accounts payable and accounts receivable in foreign currency

On June 30, 2026, the Company had balance of accounts receivable from exports equivalent to USD 1,497 (USD1,860 as of December 31, 2025). In the same period, the balance of accounts payable related to exports is USD7 (EUR503 as of December 31, 2025).

The Company's results are susceptible to variations arising from the effects of exchange rate volatility on foreign currency transactions, mainly in export operations. The Company adjusts its structure of costs and selling prices in order to assimilate exchange oscillations.

Sensitivity to exchange rates

In order to verify the sensitivity of indexes of assets and liabilities in foreign currency, with representativeness, two different scenarios were defined to analyze the sensitivity on exchange rate oscillations. This analysis considers depreciation of exchange rate by 25% and 50% over the exchange rate on June 30, 2026. These assumptions were defined based on the Management's expectations for variations in the exchange rate on the maturity dates of respective agreements subject to these risks.

Accounts receivable in foreign currency

| Sensitivity scenario           | Balance of accounts receivable - USD | Balance of accounts receivable - R\$ | U.S. dollar rate | Impacts on income before taxation |
|--------------------------------|--------------------------------------|--------------------------------------|------------------|-----------------------------------|
| Probable scenario (book value) | 1,497                                | 7,748                                | 5.1760           | -                                 |
| Possible scenario - 25%        | 1,497                                | 5,811                                | 3.8820           | (1,937)                           |
| Possible scenario 50%          | 1,497                                | 3,874                                | 2.5880           | (3,874)                           |

Trade payables in foreign currency

| Sensitivity scenarios          | Balance of accounts receivable - USD | Balance of accounts receivable - R\$ | U.S. dollar rate | Impacts on income before taxation |
|--------------------------------|--------------------------------------|--------------------------------------|------------------|-----------------------------------|
| Probable scenario (book value) | 7                                    | 36                                   | 5.1760           | -                                 |
| Possible scenario - 25%        | 7                                    | 45                                   | 6.4700           | (9)                               |
| Possible scenario 50%          | 7                                    | 54                                   | 7.7640           | (18)                              |

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### III. Commodity price risk

This risk is related to the possibility of oscillation in prices of raw materials and other inputs used in the production process. Since the Company uses commodities as raw material (MDF and MDP boards), its cost of goods sold may be affected by changes in the prices of these materials. To minimize this risk, the Company permanently monitors price oscillations and, as applicable, builds strategic inventories to maintain its business activities.

- Credit risk

This risk arises from the possibility of incurring losses due to delinquency of other parties or financial institutions depositing resources or of financial investments. To mitigate these risks, the Company adopts the practice of analyzing financial and equity conditions of its counterparties, as well as defining credit limits and monitoring permanently their outstanding positions. With regard to financial institutions, the Company only carries out operations with low-risk institutions, as evaluated by its Management. For trade accounts receivable, the Company has not recorded allowance for loan losses yet, as mentioned in Note 5.

#### Accounts receivable

Risk of credit to client is managed by the financial department and is subject to specific procedures, controls and policies established by the Company.

Credit limits are established for all clients based on internal rating criteria. On June 30, 2026, the Company had 25 clients (32 clients on December 31, 2025), representing 50.97% (50.82% on December 31, 2025) of all receivables. These clients operate with several stores in Brazil. No client individually represents more than 10% of the sales. The Company has security interest and monitors its exposure.

The need for a provision for impairment is analyzed every reporting period on an individual basis by clients. Allowance for loan losses is constituted at an amount considered sufficient by Management to cover losses in recovering credits and is based on criteria such as balances of clients with delinquency risk.

#### Bank deposits

Credit risk on balances with banks and financial institutions is considered low and is managed by the financial department and monitored by executive officers. Surplus funds are invested only in prime financial institutions authorized by the Board of Executive Officers, being monitored in order to minimize risk concentration.

- Liquidity risk

Liquidity control is monitored by the Company through the management of its cash flows, to ensure that its funds are available in sufficient amounts to maintain its commitments on schedule. The Company holds balances in financial investments that are redeemable at any moment to cover any gaps between the maturity of its contractual obligations and its cash generation.

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The table below shows the contractual payments required by the Company's financial liabilities:

| Maturities                 |              |               |               |               |               |              | 2032 to       | Total          |
|----------------------------|--------------|---------------|---------------|---------------|---------------|--------------|---------------|----------------|
|                            | 2026         | 2027          | 2028          | 2029          | 2030          | 2031         | maturity      |                |
| Bank Loans - FINEP         | 4,392        | 8,512         | 8,512         | 8,512         | 8,512         | 8,512        | 14,676        | 61,628         |
| Book-entry Commercial Note | 294          | 468           | 524           | 587           | 657           | 736          | 21,420        | 24,686         |
| Banco Safra                | 1,856        | 8,747         | 8,747         | 8,747         | 7,288         | -            | -             | 35,385         |
| BRDE                       | 47           | 2,500         | 2,500         | 2,500         | 2,429         | -            | -             | 9,976          |
| <b>Total</b>               | <b>6,589</b> | <b>20,227</b> | <b>20,283</b> | <b>20,346</b> | <b>18,886</b> | <b>9,248</b> | <b>36,096</b> | <b>131,675</b> |

- **Capital stock management**

The Company manages its capital structure and adjusts it considering the changes in economic conditions. The capital structure arises from choosing between shareholders' equity (capital injections and retained profits) and loan capital to finance its operations. Management adopts as a financing practice the shareholders' equity generated by its operations, and monitors its debt in such a way as to optimize its cash flows and its present value. There were no changes in goals, policies or processes during the period ended June 30, 2026 and the fiscal year ended December 31, 2025.

The financial leverage ratio is shown below:

|                               | Parent Company |            | Consolidated |            |
|-------------------------------|----------------|------------|--------------|------------|
|                               | 6/30/2026      | 12/31/2025 | 6/30/2026    | 12/31/2025 |
| Loans and financing           | 131,675        | 135,155    | 131,675      | 135,155    |
| (-) Cash and cash equivalents | (12,173)       | (36,857)   | (16,197)     | (38,944)   |
| (-) Financial investments     | (44,467)       | (29,173)   | (44,467)     | (29,173)   |
| Net debt                      | 75,035         | 69,125     | 71,011       | 67,038     |
| Shareholders' equity          | 167,740        | 180,413    | 167,740      | 180,413    |
| Financial leverage ratio      | 44.73%         | 38.31%     | 42.33%       | 37.16%     |

**28. Insurance**

The Company has insurance policies that were taken based on guidance from specialists, contracted in the market coverages compatible with its size and operation. Coverages were contracted at amounts considered sufficient by management to cover possible losses, considering the nature of its activity and the risks involved in its operations. The main insurance categories are shown below:

| Coverage                                        | Coverage period |      | Currency | Amount insured |
|-------------------------------------------------|-----------------|------|----------|----------------|
|                                                 | From            | To   |          |                |
| Fire, Lightning Strike, Explosion and Implosion | 2025            | 2026 | BRL      | 280,050        |
| General civil liability:                        |                 |      |          |                |
| National                                        | 2025            | 2026 | BRL      | 15,000         |
| Foreign products overall                        | 2025            | 2026 | BRL      | 50,000         |
| Civil liability for management – D&O            | 2025            | 2026 | BRL      | 35,000         |

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### 29. Information by segment

The Company's operations involve the manufacturing and sale of customized furniture. Despite targeting several client segments, the Company's products are not controlled and managed by the Management (Executive Officers and Board of Directors) as independent segments, and the Company's results are managed, monitored and evaluated in an integrated manner as one sole operating segment.

Gross revenue is shown below net of IPI, broken down by brand and sales channel:

|                                | Consolidated   |           |
|--------------------------------|----------------|-----------|
|                                | 6/30/2026      | 6/30/2025 |
| <b>Domestic market:</b>        |                |           |
| Exclusive                      | 81,183         | 83,977    |
| Multibrand                     | 9,272          | 10,191    |
| Unicasa Corporate              | 6,313          | 6,619     |
| Other revenues                 | 626            | 544       |
|                                | <b>97,394</b>  | 101,331   |
| <b>Export market:</b>          | 17,868         | 26,318    |
| Total gross revenue from sales | <b>115,262</b> | 127,649   |

## Reports and Declarations / Special Review Report – Unqualified Opinion

Relatório sobre a revisão de informações trimestrais

Aos Administradores e Acionistas  
Unicasa Indústria de Móveis S.A.

### Introdução

Revisamos as informações contábeis intermediárias, individuais e consolidadas, da Unicasa Indústria de Móveis S.A. ("Companhia"), contidas no Formulário de Informações Trimestrais (ITR) referente ao trimestre findo em 30 de junho de 2026, que compreendem o balanço patrimonial em 30 de junho de 2026 e as respectivas demonstrações do resultado e do resultado abrangente para os períodos de três e de seis meses findos nessa data e das mutações do patrimônio líquido e dos fluxos de caixa para o período de seis meses findo nessa data, incluindo as notas explicativas.

A administração é responsável pela elaboração das informações contábeis intermediárias individuais e consolidadas de acordo com o Pronunciamento Técnico CPC 21 - "Demonstração Intermediária" e com a norma internacional de contabilidade IAS 34 - Interim Financial Reporting, emitida pelo International Accounting Standards Board (IASB), assim como pela apresentação dessas informações de forma condizente com as normas expedidas pela Comissão de Valores Mobiliários, aplicáveis à elaboração das Informações Trimestrais (ITR). Nossa responsabilidade é a de expressar uma conclusão sobre essas informações contábeis intermediárias com base em nossa revisão.

### Alcance da revisão

Conduzimos nossa revisão de acordo com as normas brasileiras e internacionais de revisão de informações intermediárias (NBC TR 2410 - "Revisão de Informações Intermediárias Executada pelo Auditor da Entidade" e ISRE 2410 - Review of Interim Financial

Information Performed by the Independent Auditor of the Entity, respectivamente).

Uma revisão de informações intermediárias consiste na realização de indagações, principalmente às pessoas responsáveis pelos assuntos financeiros e contábeis e na aplicação de procedimentos analíticos e de outros procedimentos de revisão. O alcance de uma revisão é significativamente menor do que o de uma auditoria conduzida de acordo com as normas

de auditoria e, conseqüentemente, não nos permitiu obter segurança de que tomamos conhecimento de todos os assuntos significativos que poderiam ser identificados em uma auditoria. Portanto, não expressamos uma opinião de auditoria.

### Conclusão

Com base em nossa revisão, não temos conhecimento de nenhum fato que nos leve a acreditar que as informações contábeis intermediárias individuais e consolidadas incluídas nas informações trimestrais acima referidas não foram elaboradas, em todos os aspectos relevantes, de acordo com o CPC 21 e o IAS 34, aplicáveis à elaboração das Informações Trimestrais (ITR), e apresentadas de forma condizente com as normas expedidas pela Comissão de Valores Mobiliários. Unicasa Indústria de Móveis S.A.

### Outros assuntos - Demonstrações do Valor Adicionado

As informações trimestrais acima referidas incluem as Demonstrações do Valor Adicionado (DVA), individuais e consolidadas, referentes ao período de seis meses findo em 30 de junho de 2026, elaboradas sob a responsabilidade da administração da Companhia e apresentadas como informação suplementar para fins do IAS 34. Essas demonstrações foram submetidas a procedimentos de revisão executados em conjunto com a revisão das informações trimestrais, com o objetivo de concluir se elas estão conciliadas com as informações contábeis intermediárias e registros contábeis, conforme aplicável, e se sua forma e conteúdo estão de acordo com os critérios definidos no Pronunciamento Técnico CPC 09 - "Demonstração do Valor Adicionado". Com base em nossa revisão, não temos conhecimento de nenhum fato que nos leve a acreditar que essas demonstrações do valor adicionado não foram elaboradas, em todos os aspectos relevantes, segundo os critérios definidos nesse Pronunciamento Técnico e de forma consistente em relação às informações contábeis intermediárias individuais e consolidadas tomadas em conjunto.

Porto Alegre, 13 de agosto de 2026

PricewaterhouseCoopers Auditores Independentes Ltda. CRC 2SP000160/F-6

Rafael Biedermann Mariante Contador CRC 1SP243373/O-0

## **Reports and Declarations / Summarized Report of the Audit Committee (statutory, as provided for in specific CVM Regulation)**

The Committee Members present, after examining, discussing and voting on the matters on the Agenda, by unanimous vote and without restrictions, decided on the following:

### **a) Internal Controls, Risks and Compliance**

The Chief Financial and Investor Relations Officer presented to the Committee the progress of the activities of the Company's Internal Controls, Risks and Compliance department.

### **External Auditors**

The External Auditors presented to the Committee their opinion on the Financial Statements of the Second Quarter of the Fiscal Year 2026 and the Key Audit Matters.

### **Financial Statements**

The Audit Committee examined the Financial Statements and Notes prepared by the Company's Management and reviewed by External Audit for the Second Quarter of the Fiscal Year 2026, affirming that all significant information is registered and is in accordance with applicable regulations.

### **Conclusion**

The Audit Committee of the Company, considering its responsibilities and natural limitations given the scope of its activities, as well as the decisions and responsibilities of other Management bodies of the Company, considers that the Financial Statements present fairly, in all material respects, the Company's equity and financial position in the Second Quarter of the Fiscal Year 2026.

b) The Committee Members discussed the engagement of the audit firm to provide internal audit services, pursuant to Article 23 of the Novo Mercado Regulations.

## **Reports and Declarations / Management Declaration on Financial Statements**

### **Management Declaration on Financial Statements**

In compliance with item VI, Article 27 of CVM Resolution 80 of March 29, 2022, the Board of Executive Officers of Unicasa Indústria de Móveis S.A. declares that it reviewed, discussed and agreed with the Interim Financial Statements of the Company for the period ended June 30, 2026, authorizing their conclusion on this date.

Bento Gonçalves, August 13, 2026.

Gustavo Dall Onder  
Chief Executive Officer

Guilherme Possebon de Oliveira  
Chief Financial and Investor Relations Officer

Alexandre Narvaes Figueira  
Commercial Officer



## **Reports and Declarations / Management Declaration on Independent Auditor's Report**

### **Management Declaration on Financial Statements**

In compliance with item V, Article 27 of CVM Resolution 80 of March 29, 2022, the Board of Executive Officers of Unicasa Indústria de Móveis S.A. declares that it has reviewed and discussed the content and opinion contained in the independent auditors' report on the Interim Financial Statements of the Company for the period ended June 30, 2026, issued on this date.

The Board of Executive Officers declares that it agrees with the content and opinion contained in the aforementioned independent auditor's report on the Company's Financial Statements.

Bento Gonçalves, August 13, 2026.

Gustavo Dall Onder  
Chief Executive Officer

Guilherme Possebon de Oliveira  
Chief Financial and Investor Relations Officer

Alexandre Narvaes Figueira  
Commercial Officer