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Company Information / Capital Breakdown

Number of Shares (units)	Current Quarter 9/30/2025
Paid-in Capital	
Common	66,086,364
Preferred	0
Total	66,086,364
Treasury Shares	
Common	0
Preferred	0
Total	0

Parent Company Financial Statements / Balance Sheet – Assets

(In thousands of R\$)

Code	Description	Current quarter 9/30/2025	Previous year 12/31/2024
1	Total Assets	349,050	329,311
1.01	Current Assets	112,865	109,709
1.01.01	Cash and Cash Equivalents	21,716	6,920
1.01.02	Financial Investments	16,908	24,847
1.01.02.03	Financial Investments Stated at Amortized Cost	16,908	24,847
1.01.03	Accounts Receivable	35,194	36,180
1.01.03.01	Accounts Receivable from Clients	35,194	36,180
1.01.04	Inventories	29,597	25,570
1.01.06	Recoverable Taxes	4,250	10,936
1.01.06.01	Current Recoverable Taxes	4,250	10,936
1.01.08	Other Current Assets	5,200	5,256
1.01.08.03	Other	5,200	5,256
1.01.08.03.01	Advances and Prepayments	673	1,033
1.01.08.03.02	Loans Granted	850	918
1.01.08.03.03	Prepaid Expenses	3,677	3,305
1.02	Non-Current Assets	236,185	219,602
1.02.01	Long-Term Assets	20,677	15,971
1.02.01.04	Accounts Receivable	15,113	12,857
1.02.01.04.01	Accounts Receivable from Clients	15,113	12,857
1.02.01.07	Deferred Taxes	1,033	0
1.02.01.07.01	Deferred Income Tax and Social Contribution	1,033	0
1.02.01.10	Other Non-Current Assets	4,531	3,114
1.02.01.10.01	Non-current Assets for Sale	2,090	2,377
1.02.01.10.03	Recoverable Taxes	98	69
1.02.01.10.04	Judicial Deposits	468	450
1.02.01.10.05	Loans Granted	1,818	170
1.02.01.10.06	Other Assets	57	48
1.02.02	Investments	26,795	27,218
1.02.02.01	Equity Interest	26,795	27,218
1.02.02.01.02	Interest in Subsidiaries	26,775	27,198
1.02.02.01.04	Other Investments	20	20
1.02.03	Property, Plant and Equipment	185,902	173,633
1.02.03.01	Property, Plant and Equipment in Use	164,468	126,468
1.02.03.03	Property, Plant and Equipment in Progress	21,434	47,165
1.02.04	Intangible Assets	2,811	2,780
1.02.04.01	Intangible Assets	2,811	2,780
1.02.04.01.02	Intangible Assets in Use	2,811	2,780

Parent Company Financial Statements / Balance Sheet – Liabilities

(In thousands of R\$)

Code	Description	Current quarter 9/30/2025	Previous year 12/31/2024
2	Total Liabilities	349,050	329,311
2.01	Current Liabilities	81,002	60,524
2.01.01	Payroll and Related Charges	10,822	5,824
2.01.01.01	Social Charges	1,328	1,324
2.01.01.02	Labor Liabilities	9,494	4,500
2.01.02	Trade Payables	13,489	8,412
2.01.02.01	Domestic Suppliers	10,351	3,656
2.01.02.02	Foreign Suppliers	3,138	4,756
2.01.03	Tax Liabilities	3,692	2,464
2.01.03.01	Federal Tax Liabilities	2,099	1,664
2.01.03.01.02	Other Tax and Federal Liabilities	2,099	1,664
2.01.03.02	State Tax Liabilities	1,589	790
2.01.03.03	Municipal Tax Liabilities	4	10
2.01.04	Loans and Financing	7,944	1,577
2.01.04.01	Loans and Financing	7,944	1,577
2.01.05	Other Liabilities	45,055	42,247
2.01.05.02	Other	45,055	42,247
2.01.05.02.01	Dividends and Interest on Equity Payable	0	10,546
2.01.05.02.04	Contractual Liabilities	43,432	29,396
2.01.05.02.05	Other Current Liabilities	1,623	2,305
2.02	Non-Current Liabilities	84,913	76,405
2.02.01	Loans and Financing	79,143	70,831
2.02.01.01	Loans and Financing	79,143	70,831
2.02.02	Other Liabilities	889	620
2.02.02.02	Other	889	620
2.02.02.02.06	Other Non-Current Liabilities	889	620
2.02.03	Deferred Taxes	0	776
2.02.03.01	Deferred Income Tax and Social Contribution	0	776
2.02.04	Provisions	4,881	4,178
2.02.04.01	Provisions for Tax, Social Security, Labor and Civil Liabilities	4,881	4,178
2.02.04.01.02	Provisions for Social Security and Labor Liabilities	239	246
2.02.04.01.04	Provisions for Civil Liabilities	4,642	3,932

Parent Company Financial Statements / Balance Sheet – Liabilities**(In thousands of R\$)**

Code	Description	Current quarter 9/30/2025	Previous year 12/31/2024
2.03	Equity	183,135	192,382
2.03.01	Paid-in Capital	147,000	147,000
2.03.04	Profit Reserves	43,732	43,732
2.03.04.01	Legal reserve	5,966	5,966
2.03.04.10	Expansion Reserve	37,766	37,766
2.03.05	Retained Earnings/Accumulated Losses	-8,566	0
2.03.07	Cumulative Translation Adjustments	969	1,650

(A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE)

ITR – Quarterly Information – September 30, 2025 - UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Parent Company Financial Statements / Statement of Income
(In thousands of R\$)

Code	Description	Current quarter	YTD current year	Same quarter of previous year	YTD previous year
		7/1/2025 to 9/30/2025	1/1/2025 to 9/30/2025	7/1/2024 to 9/30/2024	1/1/2024 to 9/30/2024
3.01	Income from Sale of Goods and/or Services	60,276	160,167	52,063	148,217
3.02	Cost of Goods Sold and/or Services	-42,756	-114,282	-34,371	-94,480
3.03	Gross Profit	17,520	45,885	17,692	53,737
3.04	Operating Expenses/Income	-18,061	-53,909	-16,829	-48,175
3.04.01	Selling Expenses	-10,890	-32,601	-11,272	-30,393
3.04.02	General and Administrative Expenses	-5,776	-15,297	-4,490	-13,299
3.04.04	Other Operating Income	798	2,752	681	1,593
3.04.05	Other Operating Expenses	-24	-55	-331	-909
3.04.06	Equity Income (Loss)	-2,169	-8,708	-1,417	-5,167
3.05	Earnings Before Financial Result and Taxes	-541	-8,024	863	5,562
3.06	Financial Result	-461	-2,351	149	4,906
3.06.01	Financial Income	3,745	10,631	3,025	10,627
3.06.02	Financial Expenses	-4,206	-12,982	-2,876	-5,721
3.07	Earnings Before Income Taxes	-1,002	-10,375	1,012	10,468
3.08	Income Tax and Social Contribution on Income	55	1,809	-821	-4,244
3.08.01	Current	0	0	-546	-2,328
3.08.02	Deferred	55	1,809	-275	-1,916
3.09	Net Income (Loss) from Continuing Operations	-947	-8,566	191	6,224
3.11	Net Income (Loss) for the Period	-947	-8,566	191	6,224
3.99	Earnings per Share - (R\$/Share)				
3.99.01	Basic Earnings per Share				
3.99.01.01	Common	-0.01432	-0.12961	0.00289	0.09418
3.99.02	Diluted Earnings per Share				
3.99.02.01	Common	-0.01432	-0.12961	0.00289	0.09418

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ITR – Quarterly Information – September 30, 2025 - UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Parent Company Financial Statements / Statement of Comprehensive Income

(In thousands of R\$)

Code	Description	Current quarter 7/1/2025 to 9/30/2025	YTD current year 1/1/2025 to 9/30/2025	Same quarter of previous year		YTD previous year 1/1/2024 to 9/30/2024
				7/1/2024 to 9/30/2024	1/1/2024 to 9/30/2024	
4.01	Net Income for the Period	-947	-8,566	191	6,224	
4.02	Other Comprehensive Income	-17	-681	-210	832	
4.03	Comprehensive Income (Loss) for the Period	-964	-9,247	-19	7,056	

Parent Company Financial Statements / Statement of Cash Flows (Indirect Method)

(In thousands of R\$)

Code	Description	YTD current year	YTD previous year
		1/1/2025 to 9/30/2025	1/1/2024 to 9/30/2024
6.01	Net Cash from Operating Activities	38,201	25,707
6.01.01	Cash Provided by Operations	16,822	23,669
6.01.01.01	Net Income for the Period	-8,566	6,224
6.01.01.02	Depreciation and Amortization	8,495	6,268
6.01.01.03	Exchange Variation – Trade Receivables	3,132	-1,234
6.01.01.04	Exchange Variation – Trade Payables	-704	532
6.01.01.06	Provision for Labor, Tax, Civil and Termination of Commercial Relationship Risks	703	-960
6.01.01.07	Provision for Obsolescence	1,086	604
6.01.01.08	Allowance for Doubtful Accounts	375	-16
6.01.01.10	Other Provisions	-314	-918
6.01.01.11	Income Tax and Social Contribution	-1,809	4,244
6.01.01.12	Interest on Loans	5,523	2,153
6.01.01.14	Disposal of Property, Plant and Equipment and Intangible Assets	193	1,605
6.01.01.15	Equity Income (Loss)	8,708	5,167
6.01.02	Changes in Assets and Liabilities	21,379	2,038
6.01.02.01	Trade Receivables	-4,777	-5,833
6.01.02.02	Inventories	-5,113	1,596
6.01.02.03	Taxes Recoverable	6,657	-1,010
6.01.02.05	Loans Granted	-1,580	997
6.01.02.08	Other Current and Non-Current Assets	-39	679
6.01.02.09	Non-current Assets Held for Sale	287	-780
6.01.02.11	Tax Liabilities	1,228	412
6.01.02.14	Trade Payables	5,781	4,649
6.01.02.15	Contractual Liabilities	14,036	521
6.01.02.17	Other Current and Non-Current Liabilities	4,899	2,878
6.01.02.18	Payment of Income Tax and Social Contribution	0	-2,071
6.02	Net Cash Provided by (Used in) Investing Activities	-22,015	-37,065
6.02.01	Financial Investments	7,939	9,418
6.02.02	Investments in Subsidiary	-8,966	-6,407
6.02.04	Acquisition of Property, Plant and Equipment	-20,579	-21,965
6.02.05	Acquisition of Intangible Assets	-409	-1,041
6.02.06	Advance for Future Capital Increase	0	-17,070
6.03	Net Cash from Financing Activities	-1,390	5,981
6.03.03	New Loans	12,204	23,536
6.03.04	Payment of Loans	-260	-3,584
6.03.05	Payment of Interest on Equity	-10,546	-11,672
6.03.08	Payment of Interest on Loans	-2,788	-2,299
6.05	Increase (Decrease) in Cash and Cash Equivalents	14,796	-5,377
6.05.01	Cash and Cash Equivalents at the Beginning of the Period	6,920	23,989
6.05.02	Cash and Cash Equivalents at the End of the Period	21,716	18,612

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ITR – Quarterly Information – September 30, 2025- UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Parent Company Financial Statements / Statement of Changes in Equity – 1/1/2025 to 9/30/2025

(In thousands of R\$)

Code	Description	Paid-In Capital	Capital Reserves, Options Granted and Treasury Shares	Income Reserve	Retained Earnings or Accumulated Losses	Other Comprehensive Income	Equity
5.01	Opening Balances	147,000	0	43,732	0	1,650	192,382
5.02	Prior-year Adjustments	0	0	0	0	0	0
5.03	Adjusted Opening Balances	147,000	0	43,732	0	1,650	192,382
5.04	Capital Transactions with Partners	0	0	0	0	0	0
5.05	Total Comprehensive Income (Loss)	0	0	0	-8,566	-681	-9,247
5.05.01	Net Income for the Period	0	0	0	-8,566	0	-8,566
5.05.02	Other Comprehensive Income (Loss)	0	0	0	0	-681	-681
5.06	Internal Changes in Equity	0	0	0	0	0	0
5.07	Closing Balances	147,000	0	43,732	-8,566	969	183,135

(A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE)

ITR – Quarterly Information – September 30, 2025- UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Parent Company Financial Statements / Statement of Changes in Equity– 1/1/2024 to 9/30/2024

(In thousands of R\$)

Code	Description	Paid-In Capital	Capital Reserves, Options Granted and Treasury Shares	Income Reserve	Retained Earnings or Accumulated Losses	Other Comprehensive Income	Equity
5.01	Opening Balances	147,000	0	43,284	0	-289	189,995
5.02	Prior-year Adjustments	0	0	0	0	0	0
5.03	Adjusted Opening Balances	147,000	0	43,284	0	-289	189,995
5.04	Capital Transactions with Partners	0	0	0	0	0	0
5.05	Total Comprehensive Income (Loss)	0	0	0	6,224	832	7,056
5.05.01	Net Income for the Period	0	0	0	6,224	0	6,224
5.05.02	Other Comprehensive Income	0	0	0	0	832	832
5.05.02.04	Translation Adjustments for the Period	0	0	0	0	832	832
5.06	Internal Changes in Equity	0	0	0	0	0	0
5.07	Closing Balances	147,000	0	43,284	6,224	543	197,051

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ITR – Quarterly Information – September 30, 2025- UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Parent Company Financial Statements / Statement of Value Added

(In thousands of R\$)

Code	Description	YTD current year 1/1/2025 to 9/30/2025	YTD previous year 1/1/2024 to 9/30/2024
7.01	Income	198,612	181,920
7.01.01	Sales of Goods, Products and Services	196,329	181,270
7.01.02	Other Income	2,658	650
7.01.04	Reversal of/Allowance for Doubtful Accounts	-375	0
7.02	Inputs Acquired from Third Parties	-131,642	-109,770
7.02.01	Cost of Products Sold and Services Rendered	-93,066	-76,374
7.02.02	Supplies, Electricity, Outsourced Services and Others	-30,654	-29,213
7.02.03	Loss/Recovery of Asset Values	-1,086	-605
7.02.04	Other	-6,836	-3,578
7.03	Gross Value Added	66,970	72,150
7.04	Retentions	-8,495	-6,268
7.04.01	Depreciation, Amortization and Depletion	-8,495	-6,268
7.05	Net Added Value Produced	58,475	65,882
7.06	Added Value from Transfers	2,156	5,703
7.06.01	Equity Income (Loss)	-8,708	-5,167
7.06.02	Financial Income	10,864	10,870
7.07	Total Value Added to Distribute	60,631	71,585
7.08	Distribution of Added Value	60,631	71,585
7.08.01	Personnel	37,650	32,403
7.08.01.01	Direct Compensation	30,510	26,243
7.08.01.02	Benefits	4,730	3,931
7.08.01.03	F.G.T.S. (Government Severance Fund)	2,410	2,229
7.08.02	Taxes, Fees and Contributions	22,092	27,904
7.08.02.01	Federal	13,588	19,558
7.08.02.02	State	8,448	8,294
7.08.02.03	Municipal	56	52
7.08.03	Remuneration of Loan Capital	9,455	5,054
7.08.03.01	Interest	5,405	2,153
7.08.03.02	Rentals	717	610
7.08.03.03	Other	3,333	2,291
7.08.04	Remuneration of Own Capital	-8,566	6,224
7.08.04.03	Accumulated Losses/Retained Earnings in the Period	-8,566	6,224

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ITR – Quarterly Information – September 30, 2025- UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Consolidated Financial Statements / Balance Sheet – Assets

(In thousands of R\$)

Code	Description	Current quarter 9/30/2025	Previous year 12/31/2024
1	Total Assets	383,724	366,975
1.01	Current Assets	109,065	106,980
1.01.01	Cash and cash equivalents	23,297	10,341
1.01.02	Financial Investments	16,908	24,847
1.01.02.03	Financial Investments Stated at Amortized Cost	16,908	24,847
1.01.03	Accounts Receivable	26,962	26,853
1.01.03.01	Trade Receivables	26,962	26,853
1.01.04	Inventories	30,266	26,004
1.01.06	Recoverable Taxes	4,285	10,968
1.01.06.01	Current Recoverable Taxes	4,285	10,968
1.01.08	Other Current Assets	7,347	7,967
1.01.08.03	Other	7,347	7,967
1.01.08.03.01	Advances and Prepayments	706	2,344
1.01.08.03.02	Loans Granted	850	918
1.01.08.03.03	Prepaid Expenses	5,791	4,705
1.02	Non-Current Assets	274,659	259,995
1.02.01	Long-Term Assets	32,399	27,537
1.02.01.04	Accounts Receivable	15,113	12,857
1.02.01.04.01	Trade Receivables	15,113	12,857
1.02.01.07	Deferred Taxes	8,692	7,840
1.02.01.07.01	Deferred Income Tax and Social Contribution	8,692	7,840
1.02.01.10	Other Non-Current Assets	8,594	6,840
1.02.01.10.01	Non-current Assets for Sale	2,090	2,377
1.02.01.10.03	Recoverable Taxes	98	69
1.02.01.10.04	Judicial Deposits	468	450
1.02.01.10.05	Loans Granted	1,818	170
1.02.01.10.06	Other Assets	4,120	3,774
1.02.02	Investments	20	20
1.02.02.01	Ownership Interest	20	20
1.02.02.01.05	Other Investments	20	20
1.02.03	Property, Plant and Equipment	237,884	227,353
1.02.03.01	Property, Plant and Equipment in Use	210,418	177,623
1.02.03.03	Property, Plant and Equipment in Progress	27,466	49,730
1.02.04	Intangible Assets	4,356	5,085
1.02.04.01	Intangible Assets	4,356	5,085
1.02.04.01.02	Intangible Assets in Use	4,356	5,085

Consolidated Financial Statements / Balance Sheet – Liabilities**(In thousands of R\$)**

Code	Description	Current quarter 9/30/2025	Previous year 12/31/2024
2	Total Liabilities	383,724	366,975
2.01	Current Liabilities	95,959	74,812
2.01.01	Payroll and Related Charges	10,839	5,841
2.01.01.01	Payroll Charges	1,333	1,337
2.01.01.02	Labor Charges	9,506	4,504
2.01.02	Trade Payables	14,288	8,654
2.01.02.01	Domestic Suppliers	11,150	3,898
2.01.02.02	Foreign Suppliers	3,138	4,756
2.01.03	Tax Liabilities	3,741	2,506
2.01.03.01	Federal Tax Liabilities	2,102	1,664
2.01.03.01.02	Other Tax and Federal Liabilities	2,102	1,664
2.01.03.02	State Tax Liabilities	1,617	832
2.01.03.03	Municipal Tax Liabilities	22	10
2.01.04	Loans and Financing	12,115	5,900
2.01.04.01	Loans and Financing	7,944	1,577
2.01.04.03	Lease Financing	4,171	4,323
2.01.05	Other Liabilities	54,976	51,911
2.01.05.02	Other	54,976	51,911
2.01.05.02.01	Dividends and Interest on Equity Payable	0	10,546
2.01.05.02.04	Contractual Liabilities	51,677	38,264
2.01.05.02.05	Other Current Liabilities	3,299	3,101
2.02	Non-Current Liabilities	104,630	99,781
2.02.01	Loans and Financing	98,860	94,207
2.02.01.01	Loans and Financing	79,143	70,831
2.02.01.03	Lease Financing	19,717	23,376
2.02.02	Other Liabilities	889	620
2.02.02.02	Other	889	620
2.02.02.02.06	Other Non-Current Liabilities	889	620
2.02.02.03	Deferred Taxes	0	776
2.02.03.01	Deferred Income Tax and Social Contribution	0	776
2.02.04	Provisions	4,881	4,178
2.02.04.01	Provisions for Tax, Social Security, Labor and Civil Liabilities	4,881	4,178
2.02.04.01.02	Provisions for Social Security and Labor Liabilities	239	246
2.02.04.01.04	Provisions for Civil Liabilities	4,642	3,932

(A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE)

ITR – Quarterly Information – September 30, 2025- UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Consolidated Financial Statements / Balance Sheet – Liabilities

(In thousands of R\$)

Code	Description	Current quarter 9/30/2025	Previous year 12/31/2024
2.03	Consolidated Equity	183,135	192,382
2.03.01	Paid-in Capital	147,000	147,000
2.03.04	Profit Reserves	43,732	43,732
2.03.04.01	Legal Reserve	5,966	5,966
2.03.04.10	Expansion Reserve	37,766	37,766
2.03.05	Retained Earnings/Accumulated Losses	-8,566	0
2.03.07	Cumulative Translation Adjustments	969	1,650

(A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE)

ITR – Quarterly Information – September 30, 2025- UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Consolidated Financial Statements / Statement of Income
(In thousands of R\$)

Code	Description	Current quarter	YTD current year	Same quarter of previous year	YTD previous year
		7/1/2025 to 9/30/2025	1/1/2025 to 9/30/2025	7/1/2024 to 9/30/2024	1/1/2024 to 9/30/2024
3.01	Income from Sale of Goods and/or Services	66,643	173,298	58,662	162,069
3.02	Cost of Goods Sold and/or Services	-44,833	-120,127	-36,241	-98,721
3.03	Gross Profit	21,810	53,171	22,421	63,348
3.04	Operating Expenses/Income	-22,290	-62,017	-22,127	-59,819
3.04.01	Selling Expenses	-17,162	-49,291	-17,987	-47,313
3.04.02	General and administrative expenses	-5,776	-15,297	-4,490	-13,210
3.04.04	Other Operating Income	672	2,626	681	1,613
3.04.05	Other Operating Expenses	-24	-55	-331	-909
3.05	Earnings Before Financial Result and Taxes	-480	-8,846	294	3,529
3.06	Financial Result	-522	-2,528	122	4,957
3.06.01	Financial Income	3,746	10,646	3,030	10,767
3.06.02	Financial Expenses	-4,268	-13,174	-2,908	-5,810
3.07	Earnings Before Income Taxes	-1,002	-11,374	416	8,486
3.08	Income Tax and Social Contribution on Income	55	2,808	-225	-2,262
3.08.01	Current	0	0	-535	-2,746
3.08.02	Deferred	55	2,808	310	484
3.09	Net Income (Loss) from Continuing Operations	-947	-8,566	191	6,224
3.11	Consolidated Losses/Earnings in the Period	-947	-8,566	191	6,224
3.99	Earnings per Share - (R\$/Share)				
3.99.01	Basic Earnings per Share				
3.99.01.01	Common	-0.01432	-0.12961	0.00289	0.09418
3.99.02	Diluted Earnings per Share				
3.99.02.01	Common	-0.01432	-0.12961	0.00289	0.09418

(A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE)

ITR – Quarterly Information – September 30, 2025- UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Parent Company Financial Statements / Statement of Comprehensive Income

(In thousands of R\$)

Code	Description	Current quarter	YTD current year	Same quarter of	YTD previous year
		7/1/2025 to 9/30/2025	1/1/2025 to 9/30/2025	7/1/2024 to 9/30/2024	1/1/2024 to 9/30/2024
4.01	Consolidated Net Income in the Period	-947	-8,566	191	6,224
4.02	Other Comprehensive Income (Loss)	-17	-681	-210	832
4.03	Consolidated Comprehensive Income (Loss) in the Period	-964	-9,247	-19	7,056
4.03.01	Attributable to Controlling Shareholders	-964	-9,247	-19	7,056

Consolidated Financial Statements / Statement of Cash Flows (Indirect Method)**(In thousands of R\$)**

Code	Description	YTD current year	YTD previous year
		1/1/2025 to 9/30/2025	1/1/2024 to 9/30/2024
6.01	Net Cash from Operating Activities	33,176	22,581
6.01.01	Cash Provided by Operations	12,149	18,841
6.01.01.01	Net Income for the Period	-8,566	6,224
6.01.01.02	Depreciation and Amortization	13,122	8,312
6.01.01.03	Exchange Variation – Trade Receivables	3,132	-1,234
6.01.01.04	Exchange Variation – Trade Payables	-704	532
6.01.01.06	Provision for Labor, Tax, Civil and Termination of Commercial Relationship Risks	703	-960
6.01.01.07	Provision for Obsolescence	1,086	604
6.01.01.08	Allowance for Doubtful Accounts	375	-16
6.01.01.10	Other Provisions	-245	-641
6.01.01.11	Income Tax and Social Contribution	-2,808	2,262
6.01.01.12	Interest on Loans	5,523	2,153
6.01.01.14	Disposal of Property, Plant and Equipment and Intangible Assets	531	1,605
6.01.02	Changes in Assets and Liabilities	21,027	3,740
6.01.02.01	Trade Receivables	-5,872	-2,168
6.01.02.02	Inventories	-5,348	1,496
6.01.02.03	Taxes Recoverable	6,654	1,114
6.01.02.05	Loans Granted	-1,580	997
6.01.02.08	Other Current and Non-Current Assets	188	-668
6.01.02.09	Non-current Assets Held for Sale	287	-780
6.01.02.14	Trade Payables	6,338	4,653
6.01.02.15	Contractual Liabilities	13,413	-1,688
6.01.02.16	Tax Liabilities	1,235	467
6.01.02.17	Other Current and Non-Current Liabilities	5,712	2,806
6.01.02.18	Payment of Income Tax and Social Contribution	0	-2,489
6.02	Net Cash Provided by (Used in) Investing Activities	-18,321	-32,230
6.02.01	Financial Investments	7,939	9,418
6.02.04	Acquisition of Property, Plant and Equipment	-25,851	-40,607
6.02.05	Acquisition of Intangible Assets	-409	-1,041
6.03	Net Cash from Financing Activities	-3,856	4,246
6.03.03	New Loans	12,204	23,536
6.03.04	Payment of Loans and Interest	-260	-3,584
6.03.05	Payment of Interest on Equity	-10,546	-11,672
6.03.08	Payment of Interest on Loans	-2,788	-2,299
6.03.09	Payment of Leases	-2,466	-1,735
6.04	Exchange Variation on Cash and Cash Equivalents	1,957	1,366
6.05	Increase (Decrease) in Cash and Cash Equivalents	12,956	-4,037
6.05.01	Cash and Cash Equivalents at the Beginning of the Period	10,341	26,100
6.05.02	Cash and Cash Equivalents at the End of the Period	23,297	22,063

(A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE)

ITR – Quarterly Information – September 30, 2025 - UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Consolidated Financial Statements / Statement of Changes in Equity - 1/1/2025 to 9/30/2025

(In thousands of R\$)

Code	Description	Paid-In Capital	Capital Reserves, Options Granted and Treasury Shares	Income Reserve	Retained Earnings or Accumulated Losses	Other Comprehensive Income	Equity	Non-Controlling Interest	Consolidated Equity
5.01	Opening Balances	147,000	0	43,732	0	1,650	192,382	0	192,382
5.02	Prior-year Adjustments	0	0	0	0	0	0	0	0
5.03	Adjusted Opening Balances	147,000	0	43,732	0	1,650	192,382	0	192,382
5.04	Capital Transactions with Partners	0	0	0	0	0	0	0	0
5.05	Total Comprehensive Income (Loss)	0	0	0	-8,566	-681	-9,247	0	-9,247
5.05.01	Net Income for the Period	0	0	0	-8,566	0	-8,566	0	-8,566
5.05.02	Other Comprehensive Income (Loss)	0	0	0	0	-681	-681	0	-681
5.06	Internal Changes in Equity	0	0	0	0	0	0	0	0
5.07	Closing Balances	147,000	0	43,732	-8,566	969	183,135	0	183,135

(A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE)

ITR – Quarterly Information – September 30, 2025 - UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Consolidated Financial Statements / Statement of Changes in Equity - 1/1/2024 to 9/30/2024

(In thousands of R\$)

Code	Description	Paid-In Capital	Capital Reserves, Options	Income Reserve	Retained Earnings or Accumulated	Other Comprehensive Income	Equity	Non-Controlling Interest	Consolidated Equity
5.01	Opening Balances	147,000	0	43,284	0	-289	189,995	0	189,995
5.02	Prior-year Adjustments	0	0	0	0	0	0	0	0
5.03	Adjusted Opening Balances	147,000	0	43,284	0	-289	189,995	0	189,995
5.04	Capital Transactions with Partners	0	0	0	0	0	0	0	0
5.05	Total Comprehensive Income (Loss)	0	0	0	6,224	832	7,056	0	7,056
5.05.01	Net Income for the Period	0	0	0	6,224	0	6,224	0	6,224
5.05.02	Other Comprehensive Income (Loss)	0	0	0	0	832	832	0	832
5.06	Internal Changes in Equity	0	0	0	0	0	0	0	0
5.07	Closing Balances	147,000	0	43,284	6,224	543	197,051	0	197,051

Consolidated Financial Statements / Statement of Value Added
(In thousands of R\$)

Code	Description	YTD current year 1/1/2025 to 9/30/2025	YTD previous year 1/1/2024 to 9/30/2024
7.01	Income	211,617	195,794
7.01.01	Sales of Goods, Products and Services	209,460	195,124
7.01.02	Other Income	2,532	670
7.01.04	Provision/Reversal of Allowance for Doubtful Accounts	-375	0
7.02	Inputs acquired from third parties	-141,958	-119,008
7.02.01	Cost of Products Sold and Services Rendered	-93,607	-77,048
7.02.02	Supplies, Electricity, Outsourced Services and Others	-39,498	-36,877
7.02.03	Loss/Recovery of Asset Values	-1,086	-605
7.02.04	Other	-7,767	-4,478
7.03	Gross Value Added	69,659	76,786
7.04	Retentions	-13,122	-8,312
7.04.01	Depreciation, Amortization and Depletion	-13,122	-8,312
7.05	Net Added Value Produced	56,537	68,474
7.06	Added Value from Transfers	10,879	11,014
7.06.02	Financial Income	10,879	11,014
7.07	Total Value Added to Distribute	67,416	79,488
7.08	Distribution of Added Value	67,416	79,488
7.08.01	Personnel	43,644	38,312
7.08.01.01	Direct Compensation	36,278	31,941
7.08.01.02	Benefits	4,956	4,142
7.08.01.03	F.G.T.S. (Government Severance Fund)	2,410	2,229
7.08.02	Taxes, Fees and Contributions	21,547	26,381
7.08.02.01	Federal	13,039	18,025
7.08.02.02	State	8,449	8,301
7.08.02.03	Municipal	59	55
7.08.03	Remuneration of Loan Capital	10,791	8,571
7.08.03.01	Interest	5,405	2,153
7.08.03.02	Rentals	1,861	4,038
7.08.03.03	Other	3,525	2,380
7.08.04	Remuneration of Own Capital	-8,566	6,224
7.08.04.03	Retained Earnings/Accumulated Losses for the Period	-8,566	6,224

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Ações com Governança
Corporativa Diferenciada **IGC**

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Ações com Tag Along
Diferenciado **ITAG**

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Bento Gonçalves, Rio Grande do Sul, November 14, 2025. Unicasa Indústria de Móveis S.A. (B3: UCAS3, Bloomberg: UCAS3: BZ, Reuters: UCAS3.SA), one of the leaders in Brazil's custom-made furniture industry and the only Brazilian publicly held company in the sector, announces today its results for the third quarter of 2024 (3Q24). Except where stated otherwise, all variations and comparisons are in relation to the same period the previous year. The following financial and operating information, except where stated otherwise, is presented with consolidated data (including Unicasa Comércio de Móveis Ltda and Unicasa Holding, LLC), in thousands of Brazilian reais and in accordance with the International Financial Reporting Standards (IFRS).

Period highlights

- *Growth of 13.6% in net revenue;*
- *Growth of 15% in Same Store Sales;*
- *Sales growth of 48% from own stores in the USA;*
- *Reduction of 5.5 p.p. in gross margin, operating loss of R\$0.5 million;*
- *Growth of 33% in EBITDA;*
- *Raising of R\$35 million through BNDES Brasil Soberano Program.*

Executive Summary	3Q24	3Q25	Δ	9M24	9M25	Δ
Gross Revenue ex-IPI	69,539	78,865	+13.4%	191,749	206,514	+7.7%
Net Revenue	58,662	66,643	+13.6%	162,069	173,298	+6.9%
Cost of Goods Sold	(36,241)	(44,833)	+23.7%	(98,721)	(120,127)	+21.7%
Gross Income	22,421	21,810	-2.7%	63,348	53,171	-16.1%
Gross Margin	38.2%	32.7%	-5.5 p.p.	39.1%	30.7%	-8.4 p.p.
Selling and Administrative Expenses	(22,477)	(22,938)	+2.1%	(60,523)	(64,588)	+6.7%
Other Revenues and Operating Expenses	350	648	+85.1%	704	2,571	+265.2%
Operating Income	294	(480)	-263.3%	3,529	(8,846)	-350.7%
Operating Margin	0.5%	-0.7%	-1.2 p.p.	2.2%	-5.1%	-7.3 p.p.
Financial Income (Expenses) Net	122	(522)	-527.9%	4,957	(2,528)	-151.0%
Operating Income before Income Tax and Social Contribution	416	(1,002)	-340.9%	8,486	(11,374)	-234.0%
Net Profit	191	(947)	-595.8%	6,224	(8,566)	-237.6%
Net Margin	0.3%	-1.4%	-1.7 p.p.	3.8%	-4.9%	-8.8 p.p.
EBITDA	3,082	4,105	+33.2%	11,841	4,276	-63.9%
EBITDA Margin	5.3%	6.2%	+0.9 p.p.	7.3%	2.5%	-4.8 p.p.
ROIC - LTM	4.4%	-0.9%	-5.3 p.p.	4.4%	-0.9%	-5.3 p.p.

Disclaimer: The forward-looking statements in this document related to the business prospects, projections of operating and financial results and growth prospects of Unicasa are merely estimates and as such are based exclusively on Management's expectations for the future of the business. These expectations depend substantially on market conditions, the performance of the Brazilian economy, industry and international markets, and are subject to known and unknown risks and uncertainties, which can cause such expectations to not materialize or cause actual results to differ materially from those expected and, therefore, are subject to change without prior notice.

MESSAGE FROM MANAGEMENT

Dear Shareholders,

This quarter, we saw growth in all our sales channels. The increase in same-store sales was 15% in the domestic market and 48% in the United States. The sales performance in the United States shows that, so far, we have been successful in our efforts to mitigate the impact of tariffs on our selling prices. We believe that American consumers are more inclined to do research because of the price fluctuations caused by import tariffs. The intensified competition in the United States has led to an increase in discounts.

Revenue recognition for the U.S. operation was nearly unchanged from last year; however, the discount rate was higher.

As a result of strategic changes adopted in the corporate and multibrand segments, we experienced revenue growth of 56.7% and 13.4%, respectively.

Within our distribution network, we closed five peripheral stores with low productivity, while we opened a Dell Anno store in Ribeirão Preto, our core market. However, this new store will only begin recording sell-in starting in 2026, due to the standard maturation period.

Despite the significant growth in sales, we reported an operating loss for the quarter due to factors that impacted overall manufacturing expenses.

The main variations are related to: (i) an increase in depreciation, resulting from the commissioning of nearly all the machines purchased as part of the ongoing Investment Plan. This item is expected to grow further in 2026 with the commissioning of the remaining equipment. Impact of 1.1 p.p.; (ii) increase in personnel expenses, due to overtime costs and an increase in headcount, as we had to deactivate a piece of equipment at the plant for structural renovations and transfer part of the production to less efficient equipment, which required more human resources. We expect this equipment to resume operation in December 2025. Impact of 2.2 p.p.; (iii) increased share of showroom sales. Impact of 0.9 p.p.; (iv) sale of discontinued items, impact of 1.0 p.p.; and (v) additional tariffs on U.S. imports, impact of 0.4 p.p. The additional 40% tariff came into effect on August 7; had it been in place for the entire quarter, the impact would have been approximately 2.3 p.p.

Therefore, we ended the quarter with an EBITDA of R\$4.1 million and a margin of 6.2%, as well as an operating loss of R\$0.5 million.

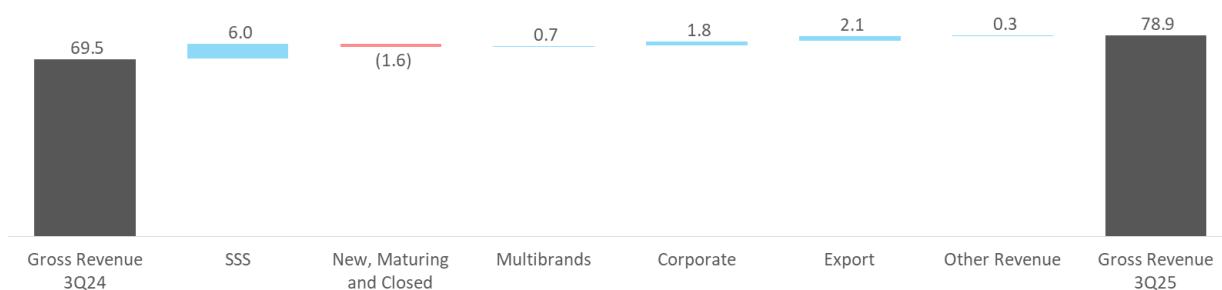
As disclosed in the material fact published on October 15, the Company raised R\$35 million from the Brazilian Development Bank (BNDES) through the Federal Government's Brasil Soberano Program, under the Giro Diversificação line. This program was created to support companies exporting goods that were directly impacted by the imposition of additional tariffs by the United States of America, pursuant to Provisional Measure No. 1,309, dated August 13, 2025. The interest rate is 5.5% per annum, with a 12-month grace period and repayment over 48 monthly installments. These funds are allocated to the production, targeted for export, of products impacted by the imposition of additional tariffs on Brazilian exports, with the aim of sustaining economic activity, preserving and creating jobs, and diversifying markets. We have undertaken to: (i) export a total of US\$6,600,000 to countries excluding the United States of America over the 60-month term of the financing; and (ii) maintain or increase the average number of employees between the fifth and sixteenth month from the contract signing date, using the average from July 2024 to June 2025 as the reference period.

We thank our shareholders, dealers, employees, suppliers, and other stakeholders for the conclusion of another quarter.

SALES PERFORMANCE

Same Store Sales (SSS) increased by 15%. Over the course of the year, we saw our dealers' sell-out performance, especially those from New and Casa Brasileira, achieve remarkable growth. This quarter, we saw our highest SSS growth of the year, mainly due to these two brands. As for Dell Anno, we observed heightened competition, resulting in performance on par with the previous year. In the multibrand, as well as in the corporate and export segments, we made strategic changes that have enhanced the performance of these channels.

The following chart shows the evolution of revenue between 3Q24 and 3Q25⁽¹⁾:



⁽¹⁾In million.

The following table shows the breakdown of revenue.

Gross Revenue ex-IPI	3Q24	3Q25	Δ	9M24	9M25	Δ
Exclusive Dealers	45,230	49,630	9.7%	127,324	133,607	4.9%
Δ Same Stores Sales	-0.1%	15.0%		3.4%	12.5%	
Δ Same Stores Volume ¹	-4.8%	15.0%		-1.2%	8.6%	
Multibrands	5,439	6,170	13.4%	15,755	16,361	3.8%
Corporate	3,190	4,998	56.7%	7,088	11,617	63.9%
Exports	15,290	17,365	13.6%	40,689	43,683	7.4%
Gross Revenue ex-IPI	3Q24	3Q25	Δ	9M24	9M25	Δ
Unicasa Indústria de Móveis	69,539	78,865	+13.4%	191,749	206,514	+7.7%
Δ Volume ¹	-12.0%	14.9%		-11.3%	4.6%	

¹Obtained by deflating revenue by price increases passed on to dealers and excluding the discounts granted.

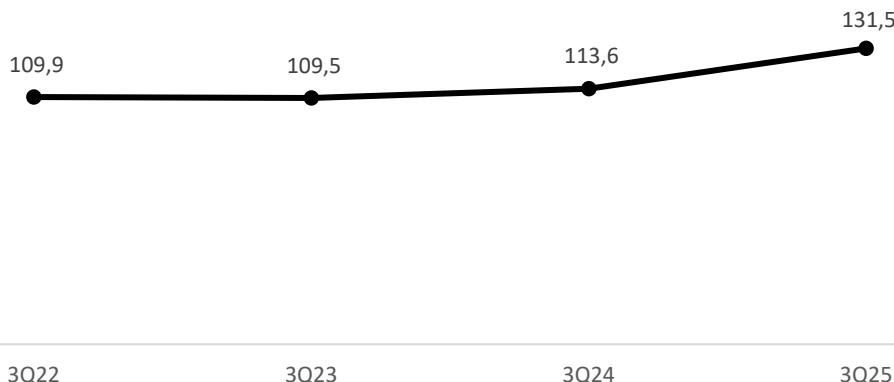
SALES AND DISTRIBUTION CHANNELS

Below is the evolution of our distribution network.

Period	3Q24	4Q24	1Q25	2Q25	3Q25	Δ ⁽¹⁾
Exclusive Dealers	141	142	142	140	136	(4)
National Exclusive	126	126	126	124	120	(4)
Export Exclusive	15	16	16	16	16	-
Multibrands	81	76	76	74	73	(1)
National Multibrands	75	70	70	68	67	(1)
Export Multibrands	6	6	6	6	6	-

(1) Variation compared to 3Q25

Average productivity in the Same-Store criterion in the quarter was R\$131,500/month, a 15.7% increase. The following chart shows productivity by quarter.



FINANCIAL PERFORMANCE

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES (SG&A)

Selling General and Administrative Expenses	3Q24	3Q25	Δ	9M24	9M25	Δ
Total	(22,477)	(22,938)	+2.1%	(60,523)	(64,588)	+6.7%
Selling Expenses	(17,987)	(17,162)	-4.6%	(47,313)	(49,291)	+4.2%
% of Net Revenue	30.7%	25.8%	-4.9 p.p.	29.2%	28.4%	-0.8 p.p.
Administrative Expenses	(4,490)	(5,776)	+28.6%	(13,210)	(15,297)	+15.8%
% of Net Revenue	7.7%	8.7%	+1.0 p.p.	8.2%	8.8%	+0.6 p.p.
SG&A % of Net Revenue	38.4%	34.5%	-3.9 p.p.	37.4%	37.2%	-0.2 p.p.

The following chart shows the changes in Selling, General and Administrative (SG&A) Expenses between 3Q24 and 3Q25¹:



⁽¹⁾In million.

Personnel expenses increased due to wage adjustments from collective bargaining agreements and the expansion of staff to replace employees who had been on legally mandated leave.

Customer service expenses for closed stores increased by R\$0.6 million, mainly due to customers of a Dell Anno and New dealer that closed at the end of 2024. There is a guarantee currently being executed that covers part of the total expenses already incurred. No expenses are expected for customer service related to stores that were closed during this quarter.

In 3Q24, we made donations to those affected by the flood that devastated Rio Grande do Sul in May 2024, which amounted to R\$0.8 million.

Other Operating Income and Expenses

The main variation refers to the commission that the Company receives from its business partner when the latter provides financing to our end customer.

Other Operating Income and Expenses	3Q24	3Q25	Δ	9M24	9M25	Δ
Total	350	648	85.1%	704	2,571	265.2%
Result from the sale of assets held for sale and of property, plant and equipment	(261)	(147)	-43.7%	(795)	(100)	-87.4%
Bank Premium	59	139	135.6%	166	300	80.7%
Other Operating Income	552	656	18.8%	1,333	2,371	77.9%
% of Net Revenue	0.6%	1.0%	0.4 p.p.	1.2%	3.9%	2.7 p.p.

Financial Result

The main factor contributing to the variation was the financial expense arising from interest on the debt.

Financial Result	3Q24	3Q25	Δ	9M24	9M25	Δ
Net Financial Result	122	(522)	-527.9%	4,957	(2,528)	-151.0%
Financial Expenses	(2,908)	(4,268)	+46.8%	(5,810)	(13,174)	+126.7%
IOF charge and bank fees	(162)	(141)	-13.0%	(290)	(317)	+9.3%
Loans and financing expenses	(1,001)	(1,757)	+75.5%	(2,153)	(5,522)	+156.5%
Exchange variation expenses	(928)	(1,645)	+77.3%	(1,562)	(5,145)	+229.4%
Present value adjustment - AVP	(627)	(471)	-24.9%	(1,260)	(1,560)	+23.8%
Other financial expenses	(190)	(254)	+33.7%	(545)	(630)	+15.6%
Financial Income	3,030	3,746	+23.6%	10,767	10,646	-1.1%
Interest income	55	43	-21.8%	374	135	-63.9%
Discounts	12	20	+66.7%	116	135	+16.4%
Yield from short-term investments	1,139	1,077	-5.4%	4,234	3,435	-18.9%
Exchange variation income	433	1,332	+207.6%	2,362	2,673	+13.2%
Present value adjustment - AVP	1,258	998	-20.7%	3,270	3,179	-2.8%
Other financial income	133	276	+107.5%	411	1,089	+165.0%

EBITDA and EBITDA Margin

EBITDA	3Q24	3Q25	Δ	9M24	9M25	Δ
Net Income for the Period	191	(947)	-595.8%	6,224	(8,566)	-237.6%
Income Tax and Social Contribution	225	(55)	-124.4%	2,262	(2,808)	-224.1%
Financial Result	(122)	522	-527.9%	(4,957)	2,528	-151.0%
EBIT	294	(480)	-263.3%	3,529	(8,846)	-350.7%
Depreciation and Amortization	2,788	4,585	+64.5%	8,312	13,122	+57.9%
EBITDA	3,082	4,105	+33.2%	11,841	4,276	-63.9%
EBITDA Margin	5.3%	6.2%	+0.9 p.p.	7.3%	2.5%	-4.8 p.p.

Cash Flow

The cash flow generated by operating activities was seven times higher, driven by improved cash generation during the period and by offsetting tax payments with credits from taxes paid earlier in the year for machinery imports. 3Q25 shows a reversal in cash consumption compared to the previous period, when the funding raised during that period is excluded.

Cash Flow	3Q24	3Q25	Δ	9M24	9M25	Δ
Cash Flows from Operating Activities	5,110	6,965	+36.3%	18,841	12,149	-35.5%
Changes in Assets and Liabilities	(7,392)	6,180	-183.6%	3,740	21,027	+462.2%
Cash generated by operating activities	(2,282)	13,145	-676.0%	22,581	33,176	+46.9%
Cash generated by investment activities	(11,650)	(10,017)	-14.0%	(41,648)	(26,260)	-36.9%
Cash generated by financing activities	20,627	(2,310)	-111.2%	4,246	(3,856)	-190.8%
Effect of exchange variation on cash and cash equivalents	908	586	-35.5%	1,366	1,957	+43.3%
Increase (decrease) in cash and financial investments	7,603	1,404	-81.5%	(13,455)	5,017	-137.3%

Debt

Debt	30/09/2025	30/06/2025	31/03/2025	31/12/2024	30/09/2024
Short Term Debt	7,944	5,906	3,894	1,577	642
Long Term Debt	79,143	80,789	81,591	70,831	72,200
Gross Debt	87,087	86,695	85,485	72,408	72,842
Cash and Cash Equivalents	23,297	14,181	40,831	10,341	22,063
Financial Investments	16,908	24,620	11,750	24,847	34,255
Availabilities	40,205	38,801	52,581	35,188	56,318
Net Debt/(Cash Surplus)	46,882	47,894	32,904	37,220	16,524
EBITDA LTM	10,243	9,220	11,007	17,808	15,281
Net Debt/EBITDA	4.58 x	5.19 x	2.99 x	2.09 x	1.08 x

Loans					Amortization Schedule					
Operation ¹	Indexer	Interest Rate (p.a.)	Final Due Date	Total	2025	2026	2027	2028	2029	2030 until maturity
FINEP	TR+	3.30%	out/33	63,203	1,334	8,004	8,004	8,004	8,004	21,849
Commercial Note	IPCA+	12.01%	ago/44	23,884	93	400	448	502	563	21,248
			Total	87,087	1,427	8,404	8,452	8,506	8,567	43,097

¹ All operations in national currency

Return on Invested Capital (ROIC) and Return on Equity (ROE) in the last twelve months (LTM)

NOPLAT (Net Operating Profit Less Adjusted Taxes)	3Q25	2Q25	1Q25	4Q24	3Q24
(=) EBITDA	4,105	3,189	(3,018)	5,967	3,082
Depreciation	4,585	4,349	4,188	5,923	2,788
(=) EBIT	(480)	(1,160)	(7,206)	44	294
Income Tax and Social Contribution	55	(246)	2,999	4,125	(225)
Financial Result Income Tax Reversal	(177)	(268)	(414)	699	41
(=) Operating Net Income (NOPLAT)	(602)	(1,674)	(4,621)	4,868	110
(=) Operating Net Income (NOPLAT) - Last Twelve Months	(2,029)	(1,317)	1,969	7,820	8,517

ROIC (Return on Invested Capital)	3Q25	2Q25	1Q25	4Q24	3Q24
Invested Capital - LTM	233,008	228,898	220,614	207,952	194,382
ROIC - LTM	-0.9%	-0.6%	0.9%	3.8%	4.4%
ROE (Return on Equity)	3Q25	2Q25	1Q25	4Q24	3Q24
Net Profit	(947)	(2,195)	(5,424)	6,225	191
Net Profit - Last Twelve Months	(2,341)	(1,203)	4,222	12,449	12,733
Shareholders' equity	183,135	184,099	186,424	192,382	197,051
Shareholders' equity - Last Twelve Months	186,510	189,989	193,232	194,890	194,293
ROE - LTM	-1.3%	-0.6%	2.2%	6.4%	6.6%

ANNEX I – WORKING CAPITAL AND CAPITAL INVESTED

Invested Capital	30/09/2025	30/06/2025	31/03/2025	31/12/2024	30/09/2024
Operational Assets	85,791	85,901	87,165	84,819	76,296
(+) Trade Accounts Receivable	26,962	24,432	24,623	26,853	24,547
(+) Long Term Trade Accounts Receivable	15,113	16,431	13,982	12,857	12,645
(+) Long Term Loans Granted	1,818	2,025	684	170	-
(+) Inventories	30,266	28,278	30,454	26,004	25,540
(+) Advances to Suppliers	706	544	321	2,344	1,825
(+) Loans Granted	850	843	237	918	904
(+) Prepaid Expenses	5,791	5,889	6,750	4,705	5,296
(+) Recoverable Taxes	4,285	7,247	9,036	10,968	5,539
(+) Other Assets	-	212	1,078	-	-
Operational Liabilities	88,015	82,122	81,649	62,921	74,090
(-) Suppliers	14,288	11,157	16,573	8,654	11,739
(-) Tax Liabilities	3,741	2,229	1,068	2,506	2,468
(-) Payroll and Related Charges	10,839	8,726	6,803	5,841	9,125
(-) Advances from Customers	51,677	51,749	49,375	38,264	45,158
(-) Leases Payable	4,171	4,209	4,081	4,323	3,736
(-) Other Liabilities	3,299	4,052	3,749	3,333	1,864
(=) Working Capital	(2,224)	3,779	5,516	21,898	2,206
Non-current Operating Assets	257,728	254,017	249,723	246,968	238,926
(+) Assets Held for Sale	2,090	2,090	2,377	2,377	2,377
(+) Deferred Income and Social Contribution Taxes	8,692	8,834	9,491	7,840	5,926
(+) Recoverable Taxes	98	45	-	69	-
(+) Judicial Deposits	468	475	474	450	459
(+) Other Assets	4,120	4,225	3,527	3,774	3,325
(+) Investments	20	20	20	20	20
(+) Property, Plant and Equipment	237,884	233,891	229,112	227,353	221,899
(+) Intangible Assets	4,356	4,437	4,722	5,085	4,920
Non-current Operating Liabilities	25,487	25,803	25,365	28,718	27,557
(-) Tax Liabilities	-	-	-	776	1,501
(-) Other Assets	889	457	529	388	505
(-) Leases Payable	19,717	21,240	20,881	23,376	21,293
(-) Provisions	4,881	4,106	3,955	4,178	4,258
(=) Fixed Capital	232,241	228,214	224,358	218,250	211,369
(=) Total invested capital	230,017	231,993	229,874	240,148	213,575
Financing					
(+) Shareholders' equity	183,135	184,099	186,424	192,382	197,051
(+) Dividends and interest on Equity Payable	-	-	10,546	10,546	-
(+) Short Term Loans Granted	7,944	5,906	3,894	1,577	642
(+) Long Term Loans Granted	79,143	80,789	81,591	70,831	72,200
(-) Cash and Cash Equivalents	23,297	14,181	40,831	10,341	22,063
(-) Short Term Financial Investments	16,908	24,620	11,750	24,847	23,186
(-) Long Term Financial Investments	-	-	-	-	11,069
(=) Total Financing	230,017	231,993	229,874	240,148	213,575

ANNEX II – FINANCIAL STATEMENTS – INCOME STATEMENT – CONSOLIDATED

Income Statement	3Q24	AV	3Q25	AV	Δ	AH	9M24	AV	9M25	AV	Δ	AH
Gross Sales Revenue ex-IPI	69,539	118.5%	78,865	118.3%	9,326	+13.4%	191,749	118.3%	206,514	119.2%	14,765	7.7%
Domestic Market	54,249	92.5%	61,500	92.3%	7,251	+13.4%	151,060	93.2%	162,831	94.0%	11,771	7.8%
Exclusive Dealers	45,230	77.1%	49,630	74.5%	4,400	+9.7%	127,324	78.6%	133,607	77.1%	6,283	4.9%
Multibrands	5,439	9.3%	6,170	9.3%	730	+13.4%	15,756	9.7%	16,361	9.4%	605	3.8%
Telasul Modulados	0.0%	-	0.0%	-	n/a	-	0.0%	-	0.0%	-	n/a	-
Unicasa Corporate	3,190	5.4%	4,998	7.5%	1,808	+56.7%	7,088	4.4%	11,617	6.7%	4,530	63.9%
Other Revenues	390	0.7%	702	1.1%	312	+80.1%	893	0.6%	1,246	0.7%	353	39.5%
Exports	15,290	26.1%	17,365	26.1%	2,075	+13.6%	40,689	25.1%	43,683	25.2%	2,994	7.4%
Sales Deductions	(10,877)	-18.5%	(12,222)	-18.3%	(1,345)	+12.4%	(29,680)	-18.3%	(33,216)	-19.2%	(3,536)	11.9%
Net Revenue from Sales	58,662	100.0%	66,643	100.0%	7,981	+13.6%	162,069	100.0%	173,298	100.0%	11,229	6.9%
Cost of Goods Sold	(36,241)	-61.8%	(44,833)	-67.3%	(8,592)	+23.7%	(98,721)	-60.9%	(120,127)	-69.3%	(21,406)	21.7%
Gross Profit	22,421	38.2%	21,810	32.7%	(611)	-2.7%	63,348	39.1%	53,171	30.7%	(10,177)	-16.1%
Selling Expenses	(17,987)	-30.7%	(17,162)	-25.8%	825	-4.6%	(47,313)	-29.2%	(49,291)	-28.4%	(1,978)	4.2%
General and Administrative Expenses	(4,490)	-7.7%	(5,776)	-8.7%	(1,286)	+28.6%	(13,210)	-8.2%	(15,297)	-8.8%	(2,087)	15.8%
Other Operating Income, Net	350	0.6%	648	1.0%	298	+85.1%	704	0.4%	2,571	1.5%	1,867	265.2%
Operating Income	294	0.5%	(480)	-0.7%	(774)	-263.3%	3,529	2.2%	(8,846)	-5.1%	(12,375)	-350.7%
Financial Expenses	(2,908)	-5.0%	(4,268)	-6.4%	(1,360)	+46.8%	(5,810)	-3.6%	(13,174)	-7.6%	(7,364)	126.7%
Financial Income	3,030	5.2%	3,746	5.6%	716	+23.6%	10,767	6.6%	10,646	6.1%	(121)	-1.1%
Operating Income before Income Tax and Social Contribution	416	0.7%	(1,002)	-1.5%	(1,418)	-340.9%	8,486	5.2%	(11,374)	-6.6%	(19,860)	-234.0%
Income Tax and Social Contribution	(225)	-0.4%	55	0.1%	280	-124.4%	(2,262)	-1.4%	2,808	1.6%	5,070	-224.1%
Current	(535)	-0.9%	-	0.0%	535	-100.0%	(2,746)	-1.7%	-	0.0%	2,746	-100.0%
Deferred	310	0.5%	55	0.1%	(255)	-82.3%	484	0.3%	2,808	1.6%	2,324	480.2%
Net Income for the Period	191	0.3%	(947)	-1.4%	(1,138)	-595.8%	6,224	3.8%	(8,566)	-4.9%	(14,790)	-237.6%
Earnings per Share (R\$)	0.00		0.01				0.09		0.13		(0)	

ANNEX III - FINANCIAL STATEMENTS – BALANCE SHEET – CONSOLIDATED

Assets	31/12/2024	AV	30/09/2025	AV	Δ
Current Assets					
Cash and Cash Equivalents	10,341	2.8%	23,297	6.1%	+125.3%
Restricted Marketable Securities	24,847	6.8%	16,908	4.4%	-32.0%
Trade Accounts Receivable	26,853	7.3%	26,962	7.0%	+0.4%
Inventories	26,004	7.1%	30,266	7.9%	+16.4%
Advances to Suppliers	2,344	0.6%	706	0.2%	-69.9%
Loans Granted	918	0.3%	850	0.2%	-7.4%
Prepaid Expenses	4,705	1.3%	5,791	1.5%	+23.1%
Recoverable Taxes	10,968	3.0%	4,285	1.1%	-60.9%
Non-Current Assets					
Trade Accounts Receivable	12,857	3.5%	15,113	3.9%	+17.5%
Loans Granted	170	0.0%	1,818	0.5%	+969.4%
Assets Held for Sale	2,377	0.6%	2,090	0.5%	-12.1%
Deferred Income and Social Contribution Taxes	7,840	2.1%	8,692	2.3%	+10.9%
Recoverable Taxes	69	0.0%	98	0.0%	+42.0%
Judicial Deposits	450	0.1%	468	0.1%	+4.0%
Other Assets	3,774	1.0%	4,120	1.1%	+9.2%
Investments	20	0.0%	20	0.0%	+0.0%
Property, Plant and Equipment	227,353	62.0%	237,884	62.0%	+4.6%
Intangible Assets	5,085	1.4%	4,356	1.1%	-14.3%
Total Assets	366,975	100%	383,724	100%	+4.6%
Liabilities	31/12/2024	AV	30/09/2025	AV	Δ
Current Liabilities					
Loans and Financing	1,577	0.4%	7,944	0.4%	+403.7%
Suppliers	8,654	2.4%	14,288	3.7%	+65.1%
Tax Liabilities	2,506	0.7%	3,741	1.0%	+49.3%
Dividends and interest on Equity Payable	10,546	2.9%	-	0.0%	-100.0%
Payroll and Related Charges	5,841	1.6%	10,839	2.8%	+85.6%
Advances from Customers	38,264	10.4%	51,677	13.5%	+35.1%
Other Liabilities	3,333	0.9%	3,299	0.9%	-1.0%
Leases Payable	4,323	1.2%	4,171	0.9%	-1.0%
Non-Current Liabilities	99,549	27.1%	104,630	27.3%	+5.1%
Loans and Financing	70,831	19.3%	79,143	20.6%	+11.7%
Tax Liabilities	776	0.2%	-	0.0%	-100.0%
Provisions	4,178	1.1%	4,881	1.3%	+16.8%
Other Liabilities	388	0.1%	889	0.2%	+129.1%
Leases Payable	23,376	6.4%	19,717	5.1%	-15.7%
Shareholders' equity	192,382	52.4%	183,135	47.7%	-4.8%
Capital Stock	147,000	40.1%	147,000	38.3%	+0.0%
Retained Profits Reserve	43,732	11.9%	43,732	11.4%	+0.0%
Cumulative Translation Adjustment	1,650	0.4%	969	0.3%	-41.3%
Accumulated Profit/(Loss)	-	0.0%	(8,566)	-2.2%	n/a
Total Liabilities and Shareholders' Equity	366,975	100%	383,724	100%	+4.6%

ANNEX IV – FINANCIAL STATEMENTS – CASH FLOW STATEMENT – CONSOLIDATED

Cash Flow Statement	3Q24	3Q25	Δ	9M24	9M25	Δ
Net income (loss) for the period	191	(947)	-595.8%	6,224	(8,566)	-237.6%
Adjustment to Reconcile the Net Income to Cash from Operating Activities:						
Depreciation and Amortization	2,788	4,585	+64.5%	8,312	13,122	+57.9%
Income tax and social contribution	225	(55)	-124.4%	2,262	(2,808)	-224.1%
Foreign Exchange Variation	518	577	+11.4%	(702)	2,428	-445.9%
Interest Appropriation	1,001	1,758	+75.6%	2,153	5,523	+156.5%
Provision for Litigation	(520)	775	-249.0%	(960)	703	-173.2%
Provision for Obsolescence	397	405	+2.0%	604	1,086	+79.8%
Allowance for Doubtful Accounts	(33)	(50)	+51.5%	(16)	375	-2443.8%
Other provision	386	(580)	-250.3%	(641)	(245)	-61.8%
Disposal of Property, Plant and Equipment	157	497	+216.6%	1,605	531	-66.9%
Cash Flows from Operating Activities	5,110	6,965	+36.3%	18,841	12,149	-35.5%
Changes in Assets and Liabilities						
Trade Accounts Receivable	(921)	(1,850)	+100.9%	(2,168)	(5,872)	+170.8%
Inventories	1,524	(2,393)	-257.0%	1,496	(5,348)	-457.5%
Recoverable Taxes	(335)	2,909	-968.4%	1,114	6,654	+497.3%
Loans Granted	169	200	+18.3%	997	(1,580)	-258.5%
Other Current and Non-Current Assets	1,097	260	-76.3%	(668)	188	-128.1%
Non-Current Assets Available for Sale	(780)	-	-100.0%	(780)	287	-136.8%
Suppliers	(1,876)	3,242	-272.8%	4,653	6,338	+36.2%
Advance from Customers	(2,118)	(72)	-96.6%	(1,688)	13,413	-894.6%
Tax Liabilities	(2,147)	1,512	-170.4%	467	1,235	+164.5%
Other Current and Non-Current Liabilities	(396)	2,372	-699.0%	2,806	5,712	+103.6%
Payment of Income and Social Contribution Taxes	(1,609)	-	-100.0%	(2,489)	-	-100.0%
Net Cash from Operating Activities	(2,282)	13,145	-676.0%	22,581	33,176	+46.9%
Cash Flows from Investing Activities						
Financial Investments	(23,489)	7,712	-132.8%	9,418	7,939	-15.7%
Property, Plant and Equipment	(11,444)	(9,774)	-14.6%	(40,607)	(25,851)	-36.3%
Intangible Assets	(206)	(243)	+18.0%	(1,041)	(409)	-60.7%
Net Cash used in Investing Activities	(35,139)	(2,305)	-93.4%	(32,230)	(18,321)	-43.2%
Cash Flows from Financing Activities						
Loans Taken	23,536	-	-100.0%	23,536	12,204	-48.1%
Loan and Interest Payments	(2,281)	(1,365)	-40.2%	(5,883)	(3,048)	-48.2%
Payment of Interest on Shareholders' Equity	-	-	n/a	(11,672)	(10,546)	-9.6%
Lease payment	(628)	(945)	+50.5%	(1,735)	(2,466)	+42.1%
Cash Flows (used in) from Financing Activities	20,627	(2,310)	-111.2%	4,246	(3,856)	-190.8%
Effect of exchange variation on cash and cash equivalents	908	586	-35.5%	1,366	1,957	+43.3%
Increase (Decrease) in Cash and Cash Equivalents	(15,886)	9,116	-157.4%	(4,037)	12,956	-420.9%
Changes in Cash and Cash Equivalents						
At the Beginning of the Period	37,949	14,181	-62.6%	26,100	10,341	-60.4%
At the End of the Period	22,063	23,297	+5.6%	22,063	23,297	+5.6%
Increase (Decrease) in Cash and Cash Equivalents	(15,886)	9,116	-157.4%	(4,037)	12,956	-420.9%

Comments on Performance



ANNEX V –GROSS REVENUE EX-IPI AND Additional Information – CONSOLIDATED

Gross Revenue from Sales Ex-IPI	1Q24	1Q25	2Q24	2Q25	3Q24	3Q25	4Q23	4Q24	9M24	9M25	2023	2024
Gross Revenue from Sales Ex-IPI	55,827	51,654	66,383	75,995	69,539	78,865	70,052	77,060	191,749	206,514	261,976	268,809
Domestic Market	45,214	42,042	51,597	59,289	54,249	61,500	56,897	64,206	151,060	162,831	219,598	215,266
Exclusive Dealers	39,013	34,817	43,081	49,160	45,230	49,630	49,000	55,809	127,324	133,607	182,485	183,140
Multibrands	4,558	5,237	5,759	4,954	5,439	6,170	5,884	6,030	15,755	16,361	23,380	21,786
Unicasa Corporate	1,379	1,726	2,519	4,893	3,190	4,998	1,581	2,110	7,088	11,617	12,004	9,262
Other Revenues	265	262	238	282	390	702	432	257	893	1,246	1,729	1,078
Export Market	10,613	9,612	14,786	16,706	15,290	7,365	13,155	12,854	40,689	43,683	42,378	53,543
Additional Information	1Q24	1Q25	2Q24	2Q25	3Q24	3Q25	4Q23	4Q24	9M24	9M25	2023	2024
Δ Same Stores Sales	-2.9%	-0.4%	11.6%	20.0%	-0.1%	15.0%	-6.5%	21.9%	3.4%	12.5%	-0.7%	8.3%
Δ Same Stores Volume	-3.2%	-4.1%	12.6%	16.4%	-4.8%	15.0%	-11.2%	17.3%	-1.2%	8.6%	-8.5%	3.5%
Δ Total Volume	-12.0%	-8.7%	-3.4%	11.3%	-12.0%	14.9%	-15.2%	5.8%	-11.3%	4.6%	-23.8%	-7.0%

UNICASA INDÚSTRIA DE MÓVEIS S.A.

Management's notes to the interim financial information
Nine-month periods ended September 30, 2025 and 2024
(Amounts in thousands of reais, unless otherwise stated)

1. Operations

Unicasa Indústria de Móveis S.A. ("Company") is a publicly traded corporation with registered office in the city of Bento Gonçalves, state of Rio Grande do Sul, with shares listed on the Novo Mercado segment of "B3 S.A. – Brasil, Bolsa e Balcão" (B3), under ticker UCAS3, since April 27, 2012. Established in 1985, the Company's corporate purpose is to manufacture, sell, import and export products related to the wood, iron and aluminum furniture segment, and other articles related to household and commercial furniture.

The Company has resale agreements with agents authorized to explore our brands "Dell Anno", "New", "Casa Brasileira" and "Unicasa Corporate" through exclusive dealers and multibrand stores in Brazil and abroad.

The corporate purpose of Unicasa Comércio de Móveis Ltda. (subsidiary), included in the consolidated interim financial information, is the retail sale of customized furniture.

Unicasa Holding LLC, a subsidiary in the United States, and Dell Anno NYC LLC, Dell Anno Miami LLC and Unicasa North América LLC, subsidiaries of Unicasa Holding LLC, all included in the consolidated interim financial information, were created to prospect, market and consolidate the Dell Anno brand in North America.

2. Summary of accounting practices

The interim parent company and consolidated accounting information for the period ended September 30, 2025 was prepared and is being presented in accordance with CPC 21 (R1) – Interim Reporting, issued by the Brazilian Accounting Pronouncements Committee ("CPC"), and IAS 34 – Interim Financial Reporting, issued by the International Accounting Standards Board ("IASB"), in consonance with the standards issued by the Securities Commission of Brazil (CVM), applicable to the preparation of Quarterly Information (ITR). The interim accounting information were prepared by the Company to provide users with significant information shown in the reporting period and must be analyzed together with the complete financial statements for the fiscal year ended December 31, 2023 and interim financial information for the six-month period ended September 30, 2024.

The presentation of the individual and consolidated Statement of Value Added is required by Brazilian corporate law and the accounting practices adopted in Brazil applicable to publicly held companies. The Statement of Value Added was prepared in accordance with THE criteria defined in Technical pronouncement CPC 09 - "*Demonstração do Valor Adicionado*". IFRS do not require the presentation of this statement. As a result, according to IFRS, this statement is presented as supplementary information, without prejudice to the interim financial information as a whole.

The accounting policies, the use of certain accounting estimates, Management judgments and calculation methods adopted in this interim accounting information are the same as those adopted in the preparation of annual accounting statements for the fiscal year ended December 31, 2024 and interim accounting information for the nine-month period ended September 30, 2024.

UNICASA INDÚSTRIA DE MÓVEIS S.A.

Management's notes to the interim financial information
Nine-month periods ended September 30, 2025 and 2024
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2.1 Standards and interpretations

During the period ended September 30, 2025, no new standards were disclosed that could have an impact on the Company's accounting information. Hence, the Company's Management continues the plan for adopting new standards, disclosed in the financial statements as of December 31, 2024, on the date they become effective, which, as per the Management's prior assessment, do not have any significant impact on its accounting information.

2.2 Measurement basis

The Company's Management understands that all relevant information related to the interim financial information is presented herein and corresponds to the information used by the management. Note also that accounting practices considered immaterial were not included in the financial information.

The reporting years of the interim financial information of the subsidiaries included in the consolidation coincide with those of the parent company and the accounting policies were applied uniformly in the consolidated companies and are consistent with the international accounting standards and the accounting practices adopted in Brazil.

Approval of the individual and consolidated interim financial information

The presentation of this individual and consolidated interim financial information was approved for issue at the Board of Directors' Meeting held on November 14, 2025.

2.3 Basis of consolidation

The subsidiaries Unicasa Comércio de Móveis Ltda. and Unicasa Holding, LLC are fully consolidated from the date of its incorporation. Their interim financial information is prepared for the same disclosure fiscal period as that of the parent company using uniform accounting policies. All intra-group balances, revenues, expenses and unrealized profits or losses arising from intercompany transactions are entirely eliminated.

2.4 Functional currency and translation of balances denominated in foreign currency

The interim financial information is presented in Brazilian Real (R\$), the Company's functional and presentation currency. Transactions using foreign currencies are initially recorded at the exchange rate on the date of the transaction. Monetary assets and liabilities in foreign currency are translated at the exchange rate on the balance sheet date. All variations are recorded in the statement of income.

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2.5 Consolidated interim financial information

The consolidated interim financial information includes the operations of the Company and its subsidiaries, as follows:

	Main characteristics	Country	Ownership	Ownership percentage
Unicasa Comércio Ltda.	Sale and distribution of our products.	Brazil	Direct	99.99%
Unicasa Holding, LLC	Sale and distribution of our products.	USA	Direct	100%
Dell Anno NYC, LLC	Sale and distribution of our products.	USA	Indirect	100%
Unicasa North America, LLC	Sale and distribution of our products.	USA	Indirect	100%
Dell Anno Miami, LLC	Sale and distribution of our products.	USA	Indirect	100%

The reporting periods for the quarterly information of subsidiaries included in the consolidation coincide with those of the parent company and the accounting policies were applied uniformly in the consolidated companies and are consistent with the international accounting standards and accounting practices adopted in Brazil.

3. Cash and cash equivalents

Cash and cash equivalents do not have restrictions for use, have short-term original maturity, are highly liquid and easily convertible into a known cash amount and are subject to an insignificant risk of change in value.

	Index	Rate	Parent Company		Consolidated	
			9/30/2025	12/31/2024	9/30/2025	12/31/2024
Cash and banks – domestic currency			2,280	2,414	2,566	2,528
Cash and banks – foreign currency			-	-	1,295	3,307
Cash equivalents CDB	CDI	99.29%	19,436	4,506	19,436	4,506
Total			21,716	6,920	23,297	10,341

4. Financial investments

The company prioritizes safety and liquidity when investing resources in financial instruments. The credit rating of the specific product is combined with that of the financial institution issuing it. Investments are booked at the acquisition value, updated up to the reporting date, close to their fair value and not exceeding the market or realization value.

Modality	Index	Rate	Parent Company		Consolidated	
			9/30/2025	12/31/2024	9/30/2025	12/31/2024
Bank deposit certificate (CDB)	CDI	101.00%	4,257	13,461	4,257	13,461
Letter of credit	CDI	107.00%	12,651	11,386	12,651	11,386
Total			16,908	24,847	16,908	24,847

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5. Trade accounts receivable

Represent the amounts receivable from clients for the sale of goods in the ordinary course of business of the Company, plus exchange variation, when applicable, and then measured at amortized cost, after deducting the allowance for doubtful accounts. If the term for receipt is equivalent to one year or less, the amounts are classified under current assets. Otherwise, they are recorded under non-current assets. Trade accounts receivable transactions were adjusted at fair value, considering cash flows of the transactions and the implicit interest rate of the respective assets.

	Parent Company		Consolidated	
	9/30/2025	12/31/2024	9/30/2025	12/31/2024
Domestic market				
Third parties	40,411	34,630	42,795	38,472
Related parties (Note 25)	27	71	27	71
Foreign market				
Third parties	3,844	5,078	3,844	5,078
Related parties (Note 25)	10,616	13,169	-	-
Check receivables	546	546	546	546
	55,444	53,494	47,212	44,167
(-) Expected credit losses	(3,785)	(3,410)	(3,785)	(3,410)
(-) Present value adjustment (PVA)	(1,352)	(1,047)	(1,352)	(1,047)
	50,307	49,037	42,075	39,710
Trade receivables – current assets	35,194	36,180	26,962	26,853
Trade receivables – non-current assets	15,113	12,857	15,113	12,857
	50,307	49,037	42,075	39,710

Days sales outstanding, weighted by the average maturity of invoices, on September 30, 2025 and December 31, 2024, were 38 and 37 days, respectively.

The allowance for doubtful accounts losses is based on the individual analysis of total trade accounts receivable overdue for more than 90 days, considering the clients' payment capacity, the current and prospective economic scenario, the evaluation of delinquency levels and guarantees received, as well as evaluation of renegotiations made. Specific cases not yet overdue, but with risk of loss in the Management's opinion, is also included in the allowance.

The changes in estimated allowance for doubtful accounts are:

	Parent Company		Consolidated	
	9/30/2025	12/31/2024	9/30/2025	12/31/2024
Balance at start of fiscal year	(3,410)	(2,351)	(3,410)	(2,351)
Additions	(445)	(1,133)	(445)	(1,133)
Recovery / realizations	70	54	70	54
Write off due to losses	-	20	-	20
Balance at end of fiscal year	(3,785)	(3,410)	(3,785)	(3,410)

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On September 30, 2025 and December 31, 2024, the breakdown of trade accounts receivable by maturity is as follows:

	Parent Company		Consolidated	
	9/30/2025	12/31/2024	9/30/2025	12/31/2024
Falling due	39,464	39,651	31,232	30,324
Overdue:				
From 1 to 30 days	1,167	1,515	1,167	1,515
From 31 to 60 days	1,540	855	1,540	855
From 61 to 90 days	156	388	156	388
From 91 to 180 days	311	988	311	988
Over 181 days (a)	12,806	10,097	12,806	10,097
	55,444	53,494	47,212	44,167

a) Considers the maturity originally agreed to between the Company and its clients and, therefore, this line includes:
 ALLOWANCE FOR DOUBTFUL ACCOUNTS – Trade notes not expected to be received and so are covered by a provision for expected and recognized trade losses;

GUARANTEES – Trade notes guaranteed by properties required at the start of the operation with resellers, whose documents are registered at the notary's office to guarantee the Company their execution in case of nonperformance of agreement. These notes are in the process of execution of guarantees. Despite the actual expectation of receipt, part of these notes is classified in the long term according to the progress of the lawsuits and the understanding of our legal advisors.

6. Inventories

Inventories are stated at cost or net realizable value, whichever is lower. Costs incurred to take each product to its current location and condition are recorded as follows:

- (i) Raw materials – cost of acquisition according to average cost.
- (ii) Finished products and products under production – cost of materials and direct labor and proportional portion of indirect general expenses.

The net realizable value corresponds to the sale price in the normal course of business, less estimated costs for conclusion and sale.

The balance of inventories is broken down as follows:

	Parent Company		Consolidated	
	9/30/2025	12/31/2024	9/30/2025	12/31/2024
Finished products	1,177	1,421	556	928
Products under production	6,606	3,590	6,606	3,590
Goods for resale	466	508	1,756	1,435
Raw material	20,732	18,311	20,732	18,311
Advances to suppliers	1,086	1,250	1,086	1,250
Sundry materials	2,856	2,730	2,856	2,730
Provision for obsolescence	(3,326)	(2,240)	(3,326)	(2,240)
	29,597	25,570	30,266	26,004

Provisions for low inventory turnover or obsolete inventories are constituted when deemed necessary by the Management. The changes in provision for obsolescence are as follows:

	Parent Company and Consolidated	
	9/30/2025	12/31/2024
Balance at start of fiscal year	(2,240)	(1,694)
Additions	(1,086)	(2,023)
Recoveries / realizations	-	1,477
Balance at end of fiscal year	(3,326)	(2,240)

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7. Assets held for sale

On September 30, 2025, assets held for sale totaling R\$2,090 (R\$2,377 on December 31, 2024) consist of three properties received through negotiation of debt with client and are available for immediate sale. The assets are held at its book value, which is lower than its fair values, less selling expenses.

8. Loans granted

These refer to loans granted by the Company to clients to finance the expansion of the network of authorized resellers and exclusive stores, measured at amortized cost method in accordance with contractual terms (fixed rates and payment conditions), net of the allowance for losses. Loans bear average interest of 14.60% p.a. (13% p.a. in 2024). The Company has first-degree mortgage guarantees for most of operations. No losses were recorded related to loans granted for the reporting periods.

	Parent Company		Consolidated	
	9/30/2025	12/31/2024	9/30/2025	12/31/2024
Loans granted	2,668	1,088	2,668	1,088
Loans granted – current assets	850	918	850	918
Loans granted – non-current assets	1,818	170	1,818	170
	2,668	1,088	2,668	1,088

9. Taxes recoverable

Balances of taxes recoverable are presented as follows:

	Parent Company		Consolidated	
	9/30/2025	12/31/2024	9/30/2025	12/31/2024
Income tax (a)	4,048	6,065	4,081	6,095
Social contribution (a)	-	884	2	886
PIS and Cofins (b)	-	3,802	-	3,802
Other Recoverable taxes	300	254	300	254
	4,348	11,005	4,383	11,037
Recoverable taxes - current assets	4,250	10,936	4,285	10,968
Recoverable taxes - non-current assets	98	69	98	69
	4,348	11,005	4,383	11,037

a) Income Tax and Social Contribution (IR and CS):

It corresponds to withholding income tax on short-term investments and prepayments of income tax and social contribution, which can be offset against federal taxes and contributions due.

b) Social integration program and social security financing contribution (PIS and COFINS):

The balance in the Parent Company as of December 31, 2024 consists of recoverable credits from the acquisition of goods that are part of the property, plant, and equipment from the export market, with the taxable event being their entry into the national territory.

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10. Other assets

	Parent Company		Consolidated	
	9/30/2025	12/31/2024	9/30/2025	12/31/2024
Other current assets:				
Prepaid expenses	3,677	3,305	5,791	4,705
Advances and prepayments	673	1,033	706	2,344
Total	4,350	4,338	6,497	7,049
Other non-current assets:				
Other assets (a)	57	48	4,120	3,774
Total	57	48	4,120	3,774

a) This amount refers to rental deposits for U.S. stores.

11. Investments in subsidiaries

The investment in subsidiary is valued based on the equity income method, according to CPC 18 (R2). The main balances of the subsidiary are:

	Unicasa Comércio de Móveis Ltda.		Unicasa Holding, LLC	
	9/30/2025	12/31/2024	9/30/2025	12/31/2024
Current assets	368	216	7,072	10,720
Non-current assets	22,121	19,567	43,126	48,021
Current and non-current liabilities	721	502	44,569	50,330
Shareholders' equity	21,768	19,281	5,629	8,410
Capital stock	40,849	38,299	32,210	30,033
	Unicasa Comércio de Móveis Ltda.		Unicasa Holding, LLC	
	9/30/2025	9/30/2024	9/30/2025	9/30/2024
Net revenue	-	6	17,211	18,539
Net income/ (loss) for the period – subsidiary	(63)	120	(8,516)	(5,200)
% Ownership interest	99.99%	99.99%	100.00%	100.00%
Equity income (loss) before eliminations	(63)	120	(8,516)	(5,201)
Effect of unrealized income	-	3	(129)	(89)
Equity income (loss)	(63)	123	(8,645)	(5,290)

The changes in investments in subsidiaries are as follows:

	Parent Company	
	9/30/2025	12/31/2024
Balance of investment in subsidiaries at beginning of fiscal year	27,198	8,533
Capital payment – subsidiary (a)	8,966	24,278
Equity income (loss)	(8,708)	(7,552)
Other comprehensive income	(681)	1,939
Balance of investment in subsidiaries at end of fiscal year	26,775	27,198

a) On September 4, 2025, the members of the Company's Board of Executive Officers approved a capital increase in the subsidiary Unicasa Holding LLC, in the amount of (R\$6,416), by utilizing accounts receivable from the subsidiary Unicasa North America LLC. Although the transaction involved foreign exchange settlements among group companies, the net effect on the company's consolidated cash flow was zero.

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12. Property, plant and equipment

These are registered at acquisition, formation or construction cost, net of PIS/COFINS and ICMS credits and the contra entry is recorded as recoverable taxes. A property, plant and equipment item is written off when sold or when no future economic benefit is expected from its use or sale. Gain or loss from the write-off of an asset, calculated as the difference between net sale value and book value of the asset, is included in the statement of operations for the period in which the asset was written off.

Depreciation of assets is calculated using the straight-line method at depreciation rates and take into consideration the estimated useful lives of these assets. The assessment of useful life of assets is revised annually and adjusted if necessary.

The depreciation methods, useful lives and residual values are reviewed at the end of the fiscal year and any adjustments are recognized as changes in accounting estimates.

The Management annually analyzes the book value of the property, plant and equipment item to assess if there are risk factors indicating the need for a provision for possible reduction in the impairment amount registered in the books, thereby adjusting the book value to its realization value.

Procedures are in place to evaluate the existence of evidence (risk factors), and if found, tests will be applied and, if necessary, a loss will be recognized, which is the highest of: (a) the estimated sale value of the assets less estimated sale costs and (b) the value in use.

The criteria to determine the assets subject to the test are: (a) assets linked to operations that generate revenue; (b) long-term assets, with long useful life (over one year); and (c) asset considered material (significant monetary value).

As a result of the analyses and considerations, on December 31, 2024, the Management did not identify any clear evidence of the devaluation of property, plant and equipment items and intangible assets on the balance sheet date. Accordingly, no additional analysis or detailed test, or any provision for impairment of assets, is necessary.

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Property, plant and equipment is broken down as follows:

Parent Company**Cost of property, plant and equipment**

	Land	Buildings	Improvements and facilities	Machinery and equipment	Furniture and fixtures	IT equipment	PPE in progress	Total
Balances at 12/31/2023	1,378	21,583	17,800	132,324	2,831	4,625	65,374	245,915
Acquisitions	-	-	27	627	51	60	26,326	27,091
Write-offs	-	(2)	(21)	(11,135)	(204)	(89)	(32)	(11,483)
Transfers	-	935	1,946	40,918	418	286	(44,503)	-
Balances at 12/31/2024	1,378	22,516	19,752	162,734	3,096	4,882	47,165	261,523
Acquisitions	-	-	11	50	122	69	20,327	20,579
Write-offs	-	-	(23)	(681)	(19)	(34)	-	(757)
Transfers	-	79	1,506	43,296	15	1,161	(46,057)	-
Balances at 9/30/2025	1,378	22,595	21,246	205,399	3,214	6,078	21,435	281,345

Accumulated depreciation**Balances at 12/31/2023**

	Land	Buildings	Improvements and facilities	Machinery and equipment	Furniture and fixtures	IT equipment	PPE in progress	Total
Balances at 12/31/2023	-	(8,345)	(6,501)	(69,260)	(1,705)	(3,476)	-	(89,287)
Depreciation	-	(312)	(640)	(6,469)	(195)	(335)	-	(7,951)
Write-off	-	-	12	9,073	195	68	-	9,348
Balances at 12/31/2024	-	(8,657)	(7,129)	(66,656)	(1,705)	(3,743)	-	(87,890)
Depreciation	-	(207)	(506)	(6,903)	(159)	(342)	-	(8,117)
Write-off	-	-	2	516	14	32	-	564
Balances at 9/30/2025	-	(8,864)	(7,633)	(73,043)	(1,850)	(4,053)	-	(95,443)

Property, plant and equipment, net**Balances at 12/31/2023**

1,378	13,238	11,299	63,064	1,126	1,149	65,374	156,628	
Balances at 12/31/2024	1,378	13,859	12,623	96,078	1,391	1,139	47,165	173,633
Balances at 9/30/2025	1,378	13,731	13,613	132,356	1,364	2,025	21,435	185,902

Consolidated**Cost of property, plant and equipment**

	Land	Buildings	Improvements and facilities	Machinery and equipment	Furniture and fixtures	IT equipment	PPE in progress	Right-of-use assets	Total
Balances at 12/31/2023	1,378	21,583	23,042	132,334	7,088	4,670	65,374	24,616	280,085
Acquisitions	17,000	-	29	627	51	60	28,891	-	46,658
Write-offs	-	(2)	(929)	(11,136)	(205)	(89)	(32)	-	(12,393)
Exchange variation	-	-	1,404	3	1,186	8	-	6,098	8,699
Transfers	-	935	1,946	40,918	419	286	(44,504)	-	-
Balances at 12/31/2024	18,378	22,516	25,492	162,746	8,539	4,935	49,729	30,714	323,049
Acquisitions	-	-	11	50	199	76	25,515	-	25,851
Remeasurement (a)	-	-	-	-	-	-	-	2,582	2,582
Write-offs	-	-	(23)	(681)	(2,213)	(34)	-	(195)	(3,146)
Exchange variation	-	-	(812)	(2)	(675)	(6)	(140)	(3,727)	(5,362)
Transfers	-	79	1,614	43,296	1,489	1,161	(47,639)	-	-
Balances at 9/30/2025	18,378	22,595	26,282	205,409	7,339	6,132	27,465	29,374	342,974

Accumulated depreciation**Balances at 12/31/2023**

	Land	Buildings	Improvements and facilities	Machinery and equipment	Furniture and fixtures	IT equipment	PPE in progress	Right-of-use assets	Total
Balances at 12/31/2023	-	(8,345)	(6,632)	(69,264)	(2,501)	(3,509)	-	(1,089)	(91,340)
Depreciation	-	(312)	(1,229)	(6,472)	(1,788)	(344)	-	(3,031)	(13,176)
Write-off	-	-	14	9,075	195	68	-	-	9,352
Exchange variation	-	-	(100)	(1)	(429)	(2)	-	-	(532)
Balances at 12/31/2024	-	(8,657)	(7,947)	(66,662)	(4,523)	(3,787)	-	(4,120)	(95,696)
Depreciation	-	(207)	(915)	(6,904)	(1,376)	(345)	-	(2,564)	(12,311)
Write-off	-	-	2	516	1,860	32	-	-	2,410
Exchange variation	-	-	150	(2)	384	10	-	(35)	507
Balances at 9/30/2025	-	(8,864)	(8,710)	(73,052)	(3,655)	(4,090)	-	(6,719)	(105,090)

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Property, plant and equipment, net

Balances at 12/31/2023	1,378	13,238	16,411	63,070	4,588	1,159	65,374	23,527	188,746
Balances at 12/31/2024	18,378	13,859	17,545	96,084	4,016	1,148	49,729	26,594	227,353
Balances at 9/30/2025	18,378	13,731	17,572	132,357	3,684	2,042	27,465	22,655	237,884
Average rate	-	2.66%	3.08%	7.39%	10%	20%	-	13.95%	
Average useful life (in years)	-	38.00	32.00	14.00	10.00	5.00	-	-	7.16

a) In April 2025, the lease agreement of Unicasa North America, LLC was remeasured.

13. Intangible assets

Intangible assets with a defined life are measured at cost, less amortization accrued over the economic useful life and evaluated for impairment whenever there is indication of loss of economic value of the asset. The amortization period and method for an intangible asset with defined life are reviewed at least at the end of each fiscal year. The amortization of these intangible assets is recognized in the statement of operations.

Parent Company

	Software	Trademarks and patents	Intangible assets in progress	Total
Balances at 12/31/2023	1,166	157	742	2,065
Acquisitions	5	36	1,153	1,194
Transfer	433	-	(433)	-
Write-offs	(2)	(13)	-	(15)
Write-offs – amortization	2	11	-	13
Amortization	(448)	(29)	-	(477)
Balances at 12/31/2024	1,156	162	1,462	2,780
Acquisitions	-	36	373	409
Transfer	476	-	(476)	-
Amortization	(354)	(24)	-	(378)
Balances at 9/30/2025	1,278	174	1,359	2,811

Consolidated

	Software	Trademarks and patents	Commercial goodwill	Intangible assets in progress	Total
Balances at 12/31/2023	1,166	157	2,374	742	4,439
Acquisitions	5	36	-	1,153	1,194
Transfer	433	-	-	(433)	-
Write-offs	(2)	(13)	-	-	(15)
Write-offs – amortization	2	11	-	-	13
Amortization	(448)	(29)	(743)	-	(1,220)
Exchange variation	-	-	674	-	674
Balances at 12/31/2024	1,156	162	2,305	1,462	5,085
Acquisitions	-	36	-	373	409
Transfer	476	-	-	(476)	-
Amortization	(354)	(24)	(411)	-	(789)
Exchange variation	-	-	(349)	-	(349)
Balances at 9/30/2025	1,278	174	1,545	1,359	4,356
Average rate	20%	10%	21.81%		
Average useful life (in years)	5.00	10.00	4.58		

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14. Income tax and social contribution

Income Tax and Social Contribution are calculated based on the tax rate in effect. Current and deferred taxes are recognized in profit or loss for the period.

The breakdown of income tax and social contribution in the periods ended September 30, 2025 and 2024 is summarized below:

	Parent Company		Consolidated	
	9/30/2025	9/30/2024	9/30/2025	9/30/2024
Current income tax and social contribution:				
Current income tax and social contribution expense	-	(2,328)	-	(2,746)
Deferred income tax and social contribution				
Related to recording and reversal of temporary differences and tax losses	1,809	(1,916)	2,808	484
Income tax and social contribution revenue (expense) shown in the income statement	1,809	(4,244)	2,808	(2,262)

The reconciliation of tax expense with the result of the multiplication of taxable income with the local tax rate in the periods ended September 30, 2025 and 2024 is as follows:

	Parent Company		Consolidated	
	9/30/2025	9/30/2024	9/30/2025	9/30/2024
Book (loss) income before taxes				
Tax rate of 34%	(10,375)	10,468	(11,374)	8,486
Non-deductible expenses	3,528	(3,559)	3,867	(2,885)
Rate adjustments abroad	(13)	(313)	(13)	(313)
Deferred income tax and social contribution on unrecognized losses in subsidiaries (a)	-	-	(731)	(450)
Equity income (loss)	(2,961)	(1,757)	-	-
Inflation adjustment in Selic lawsuits	324	113	324	113
Presumed ICMS credit	313	261	313	261
Exclusion of inflation on income from investments	441	858	441	858
Reintegra program	-	23	-	23
Other temporary expenses	177	130	133	131
Income tax and social contribution revenue (expense) shown in the income statement	1,809	(4,244)	2,808	(2,262)
Effective rate	-17%	41%	-25%	27%

a) This amount mainly consists of the portion of the U.S. subsidiary's tax loss that has not been recognized.

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14.2 Deferred income tax and social contribution

Deferred income tax and social contribution on September 30, 2025 and December 31, 2024 are as follows:

Parent Company	Balance sheet		P&L	
	9/30/2025	12/31/2024	9/30/2025	9/30/2024
Temporary differences - assets				
Allowance for doubtful accounts	1,287	1,160	127	5
Provision for inventory losses	1,131	762	369	(206)
Provisions for losses with sureties	44	44	-	-
Provision for tax, civil and labor risks	1,660	1,420	240	326
Present value adjustment	460	356	104	225
Sundry provisions	561	(288)	849	268
Tax losses to be offset	5,524	4,518	<u>1,006</u>	<u>1,024</u>
	<u>10,667</u>	<u>7,972</u>	<u>2,695</u>	<u>1,642</u>
Temporary differences - liabilities				
Depreciation of useful/tax life	(9,634)	(8,748)	(886)	274
Income tax and social contribution revenue (expense)			1,809	1,916
Tax assets (liabilities)	1,033	(776)		

Consolidated	Balance sheet		P&L	
	9/30/2025	12/31/2024	9/30/2025	9/30/2024
Temporary differences - assets				
Allowance for doubtful accounts	1,287	1,160	127	5
Provision for inventory losses	1,131	762	369	(206)
Provisions for losses with sureties	44	44	-	-
Provision for tax, civil and labor risks	1,660	1,420	240	326
Present value adjustment	460	356	104	225
Sundry provisions	561	(288)	849	(136)
Tax losses to be offset	13,183	12,358	<u>2,005</u>	<u>(972)</u>
	<u>18,326</u>	<u>15,812</u>	<u>3,694</u>	<u>(758)</u>
Temporary differences - liabilities				
Depreciation of useful/tax life	(9,634)	(8,748)	(886)	274
Income tax and social contribution revenue			2,808	(484)
Tax assets (liabilities)	8,692	7,064		

The Company and its subsidiaries have total tax losses to be offset against future taxable income of the company in which they were generated.

Estimated recovery of tax credits on income tax and social contribution losses were based on projections of taxable income that took into consideration diverse financial and business premises considered at the end of the period. Consequently, such estimates may not materialize in the future considering the uncertainties inherent to these provisions. The Company did not identify uncertainties regarding the recoverability of deferred tax assets recognized in the period ended September 30, 2025.

The Company has not been recognizing a portion of the tax assets related to the income tax losses and social contribution tax loss carryforwards of its subsidiary, Unicasa Comércio de Móveis Ltda., amounting to R\$5,900 (R\$5,878 as of December 31, 2024), due to the lack of opportunity to utilize this portion of the tax assets.

As of September 30, 2025, the Company did not record an amount of R\$1,507 related to the portion of tax loss carryforward of its subsidiary in the United States.

Unrecorded tax assets do not have an expiration date.

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15. Loans and Financing

Loans and financing are presented by the amounts under agreement, plus charges agreed that include interest rates. After initial recognition, they are measured at amortized cost using the effective tax rate method.

On January 13, 2025, the company received the second tranche relating to FINEP financing, in the nominal amount of R\$12,204.

Domestic currency	Parent Company/Consolidated								
	Index	Interest rate (p.a.)	Maturity	2025		2024		Non-current	Total
				Current	Non-current	Current	Non-current		
Bank loans – FINEP	TR +	3.30%	Oct/33	7,478	55,725	63,203	1,153	48,095	49,248
Book-entry commercial note	IPCA +	12.01%	Aug/44	466	23,418	23,884	424	22,736	23,160
				7,944	79,143	87,087	1,577	70,831	72,408

On September 30, 2025, the Company has surety letter related to loan operations obtained. Regarding the Book-entry Commercial Note, the company granted a property through fiduciary sale agreement as a guarantee.

Loans and financing will fall due as follows, by maturity year:

Maturities	2025	2026	2027	2028	2029	2030	2031 to 2044	Total
Bank loans – FINEP	1,334	8,004	8,004	8,004	8,004	8,004	21,849	63,203
Book-entry commercial note	93	400	448	502	563	630	21,248	23,884
Total	1,427	8,404	8,452	8,506	8,567	8,634	43,097	87,087

The changes in the Company's loans are detailed below:

	Parent Company/Consolidated			
	FINEP	Commercial note	CCB-Santander	Total
				Balance on December 31, 2023
New loans	-	23,536	-	23,536
Payment of installments	-	(105)	(4,748)	(4,853)
Payment of interest	(1,154)	(1,516)	(332)	(3,002)
Provision for interest	1,174	1,245	331	2,750
Balance on December 31, 2024	49,248	23,160	-	72,408
New loans	12,204	-	-	12,204
Payment of installments	-	(260)	-	(260)
Payment of interest	(718)	(2,070)	-	(2,788)
Provision for interest	2,469	3,054	-	5,523
Balance on September 30, 2025	63,203	23,884	-	87,087

On September 30, 2025, the company informs that all covenants of the financing agreements have been fulfilled.

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16. Leases payable

On the start date of the agreement, the Company evaluates if the agreement is or contains a lease, that is, if the agreement transfers the right to control the use of an identified asset for a certain period.

The Company applies a single approach for recognizing and measuring all the leases, except for lease agreements whose term is 12 months, and leases of low-value assets.

The Company has lease agreements for stores, entered into with third parties, which are being classified as lease.

Discount rates that express the time for realizing the rights of use were obtained based on the main inflation indices in the market and the estimated lending rate, if the object of the lease is obtained through similar terms and scenarios.

The following table shows the current rate, maturity and term of the agreement.

Property rental agreement	Maturity	Duration	Average rate (p.a.)
Dell Anno Miami, LLC	12/31/2029	7 years	3.85%
Dell Anno NYC, LLC	09/30/2033	10 years	4.46%
Unicasa North America, LLC	11/30/2030	5 years	21%

Changes in lease liabilities are as follows:

	Consolidated
Balance on December 31, 2023	23,841
Payments	(2,432)
Exchange variation	6,290
Balance on December 31, 2024	27,699
Payments	(2,466)
Remeasurement (a)	2,582
Exchange variation	(3,927)
Balance on September 30, 2025	23,888
Current	4,171
Non-current	19,717

a) In April 2025, the lease agreement of Unicasa North America, LLC was remeasured.

Contractual payments will fall due as follows, by maturity year:

Maturities	2025	2026	2027	2028	2029	2030	2031 to 2033	Total
Dell Anno Miami, LLC	346	1,503	1,510	1,801	1,964	-	-	7,124
Dell Anno NYC, LLC	312	1,297	1,412	1,535	1,664	1,792	5,683	13,695
Unicasa North America, LLC	122	514	555	599	645	634	-	3,069
Total	780	3,314	3,477	3,935	4,273	2,426	5,683	23,888

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17. Provisions

The Company periodically reviews its contingencies through its legal department and its external legal advisors and classifies their likelihood of loss as: (i) Probable, (ii) Possible and (iii) Remote.

a. Provision for labor, tax and civil risks

The Company is a defendant in certain labor and civil lawsuits. The estimated loss was provisioned based on the opinion of its legal counsel, in an amount considered sufficient by the Management to cover probable losses that may arise from unfavorable court decisions. The provision is broken down as follows:

	Parent Company and Consolidated	
	9/30/2025	12/31/2024
Provision for labor risks	239	246
Provision for civil risks	4,642	3,932
	4,881	4,178

Labor – the Company is party to labor lawsuits.

Civil – the Company is party to civil lawsuits involving store owners and end consumers, in which the Company may be considered jointly and severally liable.

The Company is party to labor, tax and civil lawsuits, involving risk of loss classified by the management as possible, based on an assessment by its legal advisors, for which no provision was recorded. Civil, labor and tax lawsuits classified as possible loss are shown below:

	Parent Company and Consolidated	
	9/30/2025	12/31/2024
Labor lawsuits	1,443	658
Tax lawsuits	4,192	3,995
Civil lawsuits	3,872	2,853
Total	9,507	7,506

Civil: Civil lawsuits assessed by the management jointly with its legal advisors as having possible chances of loss refer to lawsuits involving storeowners and end consumers.

Tax: The tax lawsuits assessed by the management jointly with its legal advisors as having possible chances of loss refer to the INSS lawsuit.

Labor: The labor lawsuits assessed by the management jointly with its legal advisors as having possible chances of loss refer to actions filed by former employees of the Company.

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The changes in provision for labor and civil risks are as follows:

	Parent Company and Consolidated	
	9/30/2025	12/31/2024
Balance at start of year	4,178	5,111
Additions	984	1,320
Recoveries / realizations	(281)	(2,253)
Balance at end of year	4,881	4,178

18. Contractual liabilities

Amounts received early from exclusive resellers for the future supply of goods.

	Parent Company		Consolidated	
	9/30/2025	12/31/2024	9/30/2025	12/31/2024
Contractual liabilities	43,432	29,396	51,677	38,264
Total	43,432	29,396	51,677	38,264

19. Other liabilities

	Parent Company		Consolidated	
	9/30/2025	12/31/2024	9/30/2025	12/31/2024
Other liabilities – current:				
Other provisions – (a)	668	1,259	1,458	1,980
Leases (b)	478	475	478	475
Other liabilities	477	803	1,363	878
	1,623	2,537	3,299	3,333
Other liabilities – non-current:				
Other provisions – (a)	277	-	277	-
Leases (b)	612	388	612	388
	889	388	889	388

a) This amount refers to provisions for payroll and marketing costs.

b) Upon the application of CPC 06 (R2), the Company evaluated its portfolio of agreements, and these leases were classified under the exception of the standard as they refer to low-value asset. In the period, the Company recognized expense of R\$371 (R\$489 on December 31, 2024).

20. Shareholders' equity

a) Capital stock

The capital stock of the Company is R\$147,000 on September 30, 2025 and December 31, 2024, divided into 66,086,364 registered common shares without par value.

b) Profit retention and reserves

Legal reserve

Recorded based on 5% of net income from the period, limited to 20% of the paid-in capital. On September 30, 2025, the balance in the reserve is R\$5,966.

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Retained earnings

The retained earnings reserve was recorded in accordance with Article 196 of Federal Law No. 6,404/76, with the purpose of being used for future investments. Retained earnings as of September 30, 2025 is R\$37,766.

According to article 199 of Federal Law No. 6,404/76, the balance of this reserve, combined with other profit reserves, must not exceed the Company's capital stock.

c) Other comprehensive income

Corresponds to the cumulative effect of exchange translation of functional currency to the original currency of the quarterly information of the foreign subsidiary, calculated on the company's investments abroad, assessed using the equity method. This cumulative effect will be reverted to profit or loss for the period as gain or loss upon the sale or write-off of the investment.

d) Dividends and interest on equity

According to the bylaws, minimum mandatory dividend is calculated at 25% of net income from the year after the allocation to reserves established by law.

The annual and extraordinary shareholders meeting held on April 30, 2025 approved the payment of interest on equity. The amounts were paid to shareholders on May 29, 2025.

e) Earnings per share

As required by IAS 33/CPC 41 – Earnings per share, the tables below recognize profit to amounts used to calculate basic earnings per share.

Basic earnings per share

For periods ended on September 30, 2025 and 2024, the Company registered basic earnings per share, calculated by dividing the net income from the period by the weighted average of outstanding shares, as shown below:

	Parent Company and Consolidated			
	7/1/2025 to 9/30/2025	1/1/2025 to 9/30/2025	7/1/2024 to 9/30/2024	1/1/2024 to 9/30/2024
Net income (loss) for the period	(947)	(8,566)	191	6,224
Weighted average of outstanding common shares (in thousands)	66,086	66,086	66,086	66,086
Basic earnings / (loss) per share (R\$)	(0.01432)	(0.12961)	0.00289	0.09418

Diluted earnings per share

The Company did not present the calculation of diluted earnings per share as required by IAS 33/CPC 41 – Earnings per share because there are no potential common shares for dilution or other convertible instruments that can cause dilution of earnings per share, and hence the basic and diluted earnings per share are the same.

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21. Net revenue from sales

Revenue is recognized in profit or loss upon the fulfilment of performance with resellers at the moment determined by the transfer of ownership of the products. Sales are made at sight, in the form of prepayments or in installments, and are financed with the Company's own funds.

Net revenue from sales is broken down as follows:

	Parent Company			
	7/1/2025 to 9/30/2025	1/1/2025 to 9/30/2025	7/1/2024 to 9/30/2024	1/1/2024 to 9/30/2024
Gross revenue from sales	74,457	198,564	64,673	182,757
IPI on sales	(1,959)	(5,181)	(1,734)	(4,806)
Gross revenue from sales (-) IPI	72,498	193,383	62,939	177,951
ICMS on sales	(6,789)	(17,679)	(5,754)	(15,961)
Other taxes on sales (PIS/COFINS)	(5,032)	(13,302)	(4,440)	(12,286)
Sales returns	(64)	(310)	(57)	(139)
Present value adjustment (AVP) – gross revenue	(337)	(1,925)	(625)	(1,348)
Net revenue	60,276	160,167	52,063	148,217
	Consolidated			
	7/1/2025 to 9/30/2025	1/1/2025 to 9/30/2025	7/1/2024 to 9/30/2024	1/1/2024 to 9/30/2024
Gross revenue from sales	80,824	211,695	71,273	196,555
IPI on sales	(1,959)	(5,181)	(1,734)	(4,806)
Gross revenue from sales (-) IPI	78,865	206,514	69,539	191,749
ICMS on sales	(6,789)	(17,679)	(5,754)	(15,962)
Other taxes on sales (PIS/COFINS)	(5,032)	(13,302)	(4,440)	(12,287)
Sales returns	(64)	(310)	(57)	(139)
Present value adjustment (AVP) – gross revenue	(337)	(1,925)	(626)	(1,292)
Net revenue	66,643	173,298	58,662	162,069

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22. Expenses by function and nature

	Parent Company			
	7/1/2025 to 9/30/2025	1/1/2025 to 9/30/2025	7/1/2024 to 9/30/2024	1/1/2024 to 9/30/2024
Expenses by function:				
Cost of goods sold and/or services	(42,756)	(114,282)	(34,371)	(94,480)
Selling expenses	(10,890)	(32,601)	(11,272)	(30,393)
Administrative expenses	(5,776)	(15,297)	(4,490)	(13,299)
	(59,422)	(162,180)	(50,133)	(138,172)

	Parent Company			
	7/1/2025 to 9/30/2025	1/1/2025 to 9/30/2025	7/1/2024 to 9/30/2024	1/1/2024 to 9/30/2024
Expenses by nature:				
Input expenses	(28,189)	(74,025)	(22,700)	(61,265)
Personnel expenses	(16,856)	(46,442)	(14,192)	(40,944)
Third-party service expenses	(4,286)	(11,961)	(4,228)	(12,150)
Expenses with civil lawsuits	(166)	(523)	(229)	(872)
Depreciation and amortization expenses	(3,087)	(8,495)	(2,081)	(6,268)
Advertising expenses	(2,352)	(6,649)	(2,401)	(5,855)
Expenses / (Reversal) with provisions	(623)	(1,852)	191	1,270
Travel expenses	(1,446)	(3,553)	(1,072)	(2,772)
Electric power expenses	(1,076)	(2,963)	(987)	(2,872)
Expenses with commissions	(120)	(867)	(487)	(1,662)
Other expenses	(1,221)	(4,850)	(1,947)	(4,782)
	(59,422)	(162,180)	(50,133)	(138,172)

	Consolidated			
	7/1/2025 to 9/30/2025	1/1/2025 to 9/30/2025	7/1/2024 to 9/30/2024	1/1/2024 to 9/30/2024
Expenses by function:				
Cost of goods sold and/or services	(44,833)	(120,127)	(36,241)	(98,721)
Selling expenses	(17,162)	(49,291)	(17,987)	(47,313)
Administrative expenses	(5,776)	(15,297)	(4,490)	(13,210)
	(67,771)	(184,715)	(58,718)	(159,244)
Expenses by nature:				
Input expenses	(28,943)	(75,681)	(23,296)	(62,628)
Personnel expenses	(19,010)	(52,768)	(16,418)	(47,126)
Third-party service expenses	(6,757)	(17,811)	(6,494)	(16,963)
Expenses with civil lawsuits	(166)	(523)	(229)	(872)
Depreciation and amortization expenses	(4,584)	(13,119)	(2,788)	(8,312)
Advertising expenses	(2,527)	(7,195)	(2,683)	(6,606)
Expenses / (Reversal) with provisions	(574)	(2,014)	(209)	1,074
Travel expenses	(1,488)	(3,658)	(1,148)	(3,137)
Electric power expenses	(1,119)	(3,080)	(1,033)	(2,986)
Expenses with commissions	(438)	(1,563)	(785)	(2,306)
Other expenses	(2,165)	(7,303)	(3,635)	(9,382)
	(67,771)	(184,715)	(58,718)	(159,244)

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23. Other operating revenues

	Parent Company			
	7/1/2025 to 9/30/2025	1/1/2025 to 9/30/2025	7/1/2024 to 9/30/2024	1/1/2024 to 9/30/2024
Bank premium (a)	139	300	59	166
Gain from sale of property, plant and equipment	3	81	-	44
Other operating revenues (b)	656	2,371	622	1,383
Other operating revenues	798	2,752	681	1,593

	Consolidated			
	7/1/2025 to 9/30/2025	1/1/2025 to 9/30/2025	7/1/2024 to 9/30/2024	1/1/2024 to 9/30/2024
Bank premium (a)	139	300	59	166
(Loss) from sale of property, plant and equipment	(123)	(45)	-	44
Other operating revenues (b)	656	2,371	622	1,403
Other operating revenues	672	2,626	681	1,613

a) Refers to amounts received from financial institution by volume of financing conducted made the network of stores served by the Company.

b) Refers mainly to the recognition of revenue from presumed ICMS credit.

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24. Financial income (expense)

	Parent Company			
	7/1/2025 to 9/30/2025	1/1/2025 to 9/30/2025	7/1/2024 to 9/30/2024	1/1/2024 to 9/30/2024
Financial expenses:				
IOF charge and bank fees	(79)	(164)	(131)	(202)
Interest on financing	(1,757)	(5,522)	(1,001)	(2,153)
Exchange variation expenses	(1,645)	(5,145)	(928)	(1,562)
Present value adjustment (AVP)	(471)	(1,560)	(627)	(1,260)
Discounts granted	(79)	(166)	(2)	(3)
Other financial expenses	(175)	(425)	(187)	(541)
	(4,206)	(12,982)	(2,876)	(5,721)
Financial income:				
Interest income	42	132	55	344
Yield from short-term investments	1,077	3,435	1,139	4,185
Exchange variation income	1,332	2,673	433	2,362
Present value adjustment (AVP)	998	3,179	1,258	3,270
Discounts obtained	20	123	8	55
Other financial income	276	1,089	132	411
	3,745	10,631	3,025	10,627
Net financial result	(461)	(2,351)	149	4,906

	Consolidated			
	7/1/2025 to 9/30/2025	1/1/2025 to 9/30/2025	7/1/2024 to 9/30/2024	1/1/2024 to 9/30/2024
Financial expenses:				
IOF charge and bank fees	(141)	(317)	(162)	(290)
Interest on financing	(1,757)	(5,522)	(1,001)	(2,153)
Exchange variation expenses	(1,645)	(5,145)	(928)	(1,562)
Present value adjustment (AVP)	(471)	(1,560)	(627)	(1,260)
Discounts granted	(79)	(205)	(2)	(3)
Other financial expenses	(175)	(425)	(188)	(542)
	(4,268)	(13,174)	(2,908)	(5,810)
Financial income:				
Interest income	43	135	55	374
Yield from short-term investments	1,077	3,435	1,139	4,234
Exchange variation income	1,332	2,673	433	2,362
Present value adjustment (AVP)	998	3,179	1,258	3,270
Discounts obtained	20	135	12	116
Other financial income	276	1,089	133	411
	3,746	10,646	3,030	10,767
Net financial result	(522)	(2,528)	122	4,957

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25. Transactions and balances with related parties

Related-party transactions are those between the Company and its subsidiaries, other companies controlled by shareholders of the Company, key management professionals and other related parties. During the period ended September 30, 2025 and the fiscal year ended December 31, 2024, the Company conducted the following transactions with related parties:

PARENT COMPANY	Nature of the operation	Relationship	9/30/2025	12/31/2024
ASSETS		=	10,643	13,240
Trade receivables				
Unicasa Holding, LLC	Sale of furniture	Subsidiary	10,616	13,169
Even Construtora e Incorporadora S.A.	Sale of furniture	Controlled by shareholders	15	-
Grendene S.A.	Sale of furniture	Controlled by shareholders	2	-
Individuals	Sale of furniture	Related parties and key management professionals	10	71
LIABILITIES			23,884	23,160
Loans and financing				
MK NM Fundo de Investimento Multimercado	Commercial Note	Controlled by shareholders	23,884	23,160
Crédito Privado Investimento no Exterior				
			9/30/2025	9/30/2024
P&L		=	2,912	4,106
Sales revenue				
Unicasa Holding, LLC	Sale of furniture	Subsidiary	4,842	3,965
Unicasa Comércio de Móveis S.A.	Sale of furniture	Subsidiary	-	1
Even Construtora e Incorporadora S.A.	Sale of furniture	Controlled by shareholders	1,106	419
Grendene S.A.	Sale of furniture	Controlled by shareholders	2	-
Individuals	Sale of furniture	Related parties and key management professionals	15	7
Financing expenses				
MK NM Fundo de Investimento Multimercado	Interest on Commercial Note	Controlled by shareholders	(3,053)	(286)
Crédito Privado Investimento no Exterior				
CONSOLIDATED	Nature of the operation	Relationship	9/30/2025	12/31/2024
ASSETS		=	27	71
Trade receivables				
Even Construtora e Incorporadora S.A.	Sale of furniture	Controlled by shareholders	15	-
Grendene S.A.	Sale of furniture	Controlled by shareholders	2	-
Individuals	Sale of furniture	Related parties and key management professionals	10	71
LIABILITIES			23,884	23,160
Loans and financing				
MK NM Fundo de Investimento Multimercado	Commercial Note	Controlled by shareholders	23,884	23,160
Crédito Privado Investimento no Exterior				
			9/30/2025	9/30/2024
P&L		=	(1,930)	140
Sales revenue				
Even Construtora e Incorporadora S.A.	Sale of furniture	Controlled by shareholders	1,106	419
Grendene S.A.	Sale of furniture	Controlled by shareholders	2	-
Individuals	Sale of furniture	Related parties and key management professionals	15	7
Financing expenses				
MK NM Fundo de Investimento Multimercado	Interest on Commercial Note	Controlled by shareholders	(3,053)	(286)
Crédito Privado Investimento no Exterior				

The transactions involving the Company and its related parties are conducted as agreed by the parties under normal market conditions.

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There were no guarantees granted or received in relation to any accounts receivable or payable. As a collateral for the Commercial Note, a fiduciary sale agreement was established. All balances will be settled in domestic currency.

Management Compensation

The Company paid its managers (Statutory Board of Executive Officers and Board of Directors) total compensation in the amount of R\$2,557 in the period ended September 30, 2025 (R\$2,838 on September 30, 2024). The Company does not offer to its key personnel compensation benefits in the following categories: (i) post-employment benefits; (ii) long-term benefit; (iii) employment termination benefit; and (iv) share-based compensation.

26. Financial Instruments

The Company determines the classification of its financial assets and liabilities upon their initial recognition in accordance with the business model used to manage the assets and their respective contractual cash flow characteristics, pursuant to CPC 48 / IFRS 9.

The Company's financial instruments measured at their amortized cost are held for the purpose of receiving or payment of contractual cash flows, which consist of principal and interest, recorded at their original value less allowance for losses and present value adjustment when applicable. The financial instruments and their outstanding balances on September 30, 2025 and December 31, 2024, are shown below:

Note	Parent Company		Consolidated	
	9/30/2025	12/31/2024	9/30/2025	12/31/2024
Financial assets:				
Cash and cash equivalents	3	21,716	6,920	23,297
Financial investments	4	16,908	24,847	16,908
Trade accounts receivable	5	50,307	49,037	42,075
Loans granted	8	2,668	1,088	2,668
Other assets	10	4,407	4,386	10,617
Financial liabilities:				
Loans and financing	15	(87,087)	(72,408)	(87,087)
Leases payable	16	-	-	(23,888)
Trade accounts payable		(13,489)	(8,412)	(14,288)
Interest on equity payable	20	-	(10,546)	-
Contractual obligations	18	(43,432)	(29,396)	(51,677)
Other current and non-current liabilities	19	(2,512)	(2,925)	(4,188)
Net financial instruments		(50,514)	(37,409)	(85,563)
				(74,483)

27. Risk management

27.1 Operational risk management

The organizational structure governing the Company's risk management processes is based on the principles outlined by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) and adheres to the Institute of Internal Auditors' (IIA) Three Lines Model, especially regarding the workflow for risk identification, evaluation, treatment, and monitoring for both the Company and its subsidiaries.

Thus, the risk management process involves aligning the set objectives with the Company's purpose, values and strategic pillars. It also permeates all of Unicasa's business processes, as every activity performed carries some inherent risk.

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Regarding the risk treatment:

- All employees are responsible for managing the risks associated with their activities, forming the Company's first line of defense, as the risk management process is integrated into all business processes;
- The Internal Controls, Risks and Compliance department, which constitutes the second line of defense, coordinates the Company's risk management process by assisting business areas with the methodology for identifying, classifying, evaluating and responding to risks;
- As the third line of defense, the Internal Audit is responsible for independently, impartially and promptly examining and testing the effectiveness and quality of the Company's corporate risk management process, identifying weaknesses and provides recommendations for improvements and adjustments to the process, reporting directly to the Company's Audit Committee.

The Audit Committee, through the organizational structure of the Company's risk management processes, is responsible for ensuring the implementation of the Risk Policy and reporting its findings to the Board of Directors.

27.2 Financial risk management

The Company's operations expose it to financial risks: market risks (including interest and exchange rates and commodity prices), credit and liquidity. The risks of financial instruments are managed through financial positioning strategies and systems to limit exposures, all registered in equity accounts, which are aimed at meeting its operational requirements.

We do not conduct operations with derivative instruments or any other type of operation for speculative purposes.

• Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument fluctuates due to variations in market prices. Market prices encompass three types of risk: interest rate, exchange, and price, which could be of a commodity, among others. Financial instruments affected by market risks include loans receivable and trade accounts payable.

I. Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument fluctuates due to variations in market interest rates. The Company's exposure to this risk of changes in market interest rates is mainly due to long-term obligations subject to variable interest rates.

To mitigate the interest rate risk of loans payable, the Company adopts the practice of diversifying loans between fixed or variable rates. Income from financial statements, as well as financial expenses arising from Company's loans, are affected by variations in interest rates, such as TR, IPCA and CDI.

II. Exchange risks

Accounts payable and receivable in foreign currency

On September 30, 2025, the Company had balance of accounts receivable from exports equivalent to USD2,719 (USD2,947 on December 31, 2024). In the same period, the balance of accounts payable related to exports is EUR503 (EUR739).

The Company's results are susceptible to variations arising from the effects of exchange rate volatility on foreign currency transactions, mainly in export operations. The Company adjusts its structure of costs and selling prices in order to assimilate exchange oscillations.

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Sensitivity to exchange rates

In order to verify the sensitivity of indexes of assets and liabilities in foreign currency, with representativeness, two different scenarios were defined to analyze the sensitivity on exchange rate oscillations. This analysis considers depreciation of exchange rate by 25% and 50% over the exchange rate on September 30, 2025. These assumptions were defined based on the Management's expectations for variations in the exchange rate on the maturity dates of respective agreements subject to these risks.

Accounts receivable in foreign currency

Sensitivity scenarios	Balance of accounts receivable - USD	Balance of accounts receivable - R\$	U.S. dollar rate	Impacts on income before taxation
Probable scenario (book value)	2,719	14,460	5.3180	-
Possible scenario - 25%	2,719	10,845	3.9885	(3,615)
Possible scenario 50%	2,719	7,230	2.6590	(7,230)

Trade payables in foreign currency

Sensitivity scenarios	Balance of accounts payable - EURO	Balance of accounts payable - R\$	Euro rate	Impacts on income before taxation
Probable scenario (book value)	503	3,141	6.2396	-
Possible scenario - 25%	503	3,923	7.7995	(783)
Possible scenario 50%	503	4,708	9.3594	(1,567)

III. Commodity price risk

This risk is related to the possibility of oscillation in prices of raw materials and other inputs used in the production process. Since the Company uses commodities as raw material (MDF and MDP boards), its cost of goods sold may be affected by changes in the prices of these materials. To minimize this risk, the Company permanently monitors price oscillations and, as applicable, builds strategic inventories to maintain its business activities.

- Credit risk**

This risk arises from the possibility of incurring losses due to delinquency of other parties or financial institutions depositing resources or of financial investments. To mitigate these risks, the Company adopts the practice of analyzing financial and equity conditions of its counterparties, as well as defining credit limits and monitoring permanently their outstanding positions. With regard to financial institutions, the Company only carries out operations with low-risk institutions, as evaluated by its Management. For trade accounts receivable, the Company has not recorded allowance for loan losses yet, as mentioned in Note 5.

Accounts receivable

Risk of credit to client is managed by the financial department and is subject to specific procedures, controls and policies established by the Company.

Credit limits are established for all clients based on internal rating criteria. On September 30, 2025, the Company had 35 clients (31 clients on December 31, 2024), representing 50.40% (50.30% on December 31, 2024) of all receivables. These clients operate with several stores in Brazil. No client individually represents more than 10% of the sales. The Company has security interest and monitors its exposure.

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The need for a provision for impairment is analyzed every reporting period on an individual basis by clients. Allowance for loan losses is constituted at an amount considered sufficient by Management to cover losses in recovering credits and is based on criteria such as balances of clients with delinquency risk.

Bank deposits

Credit risk on balances with banks and financial institutions is considered low and is managed by the financial department and monitored by executive officers. Surplus funds are invested only in prime financial institutions authorized by the Board of Executive Officers, being monitored in order to minimize risk concentration.

- **Liquidity risk**

Liquidity control is monitored by the Company through the management of its cash flows, to ensure that its funds are available in sufficient amounts to maintain its commitments on schedule. The Company holds balances in financial investments that are redeemable at any moment to cover any gaps between the maturity of its contractual obligations and its cash generation.

The table below shows the contractual payments required by the Company's financial liabilities:

Maturities	2025	2026	2027	2028	2029	2030	2031 to 2044	Total
Bank loans - FINEP	1,334	8,004	8,004	8,004	8,004	8,004	21,849	63,203
Book-entry commercial note	93	400	448	502	563	630	21,248	23,884
Total	1,427	8,404	8,452	8,506	8,567	8,634	43,097	87,087

- **Capital stock management**

The Company manages its capital structure and adjusts it considering the changes in economic conditions. The capital structure arises from choosing between shareholders' equity (capital injections and retained earnings) and loan capital to finance its operations. Management adopts as a financing practice the shareholders' equity generated by its operations, and monitors its debt in such a way as to optimize its cash flows and its present value. There were no changes in goals, policies or processes during the period ended September 30, 2025 and fiscal year ended December 31, 2024.

The financial leverage ratio is shown below:

	Parent Company		Consolidated	
	9/30/2025	12/31/2024	9/30/2025	12/31/2024
Loans and financing	87,087	72,408	87,087	72,408
(-) Cash and cash equivalents	(21,716)	(6,920)	(23,297)	(10,341)
(-) Financial investments	(16,908)	(24,847)	(16,908)	(24,847)
Net debt	48,463	40,641	46,882	37,220
Shareholders' equity	183,135	192,382	183,135	192,382
Financial leverage ratio	26.46%	21.12%	25.60%	19.34%

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28. Insurance

The Company has insurance policies that were taken based on guidance from specialists, contracting in the market coverages compatible with its size and operation. Coverages were contracted at amounts considered sufficient by the management to cover possible losses, considering the nature of its activity and the risks involved in its operations. The main insurance categories are shown below:

Coverage	Coverage period		Currency	Amount insured
	From	To		
Fire, lightning strike, explosion and implosion	2025	2026	<u>BRL</u>	250,000
General civil liability				
National	2025	2026	<u>BRL</u>	13,000
Foreign products overall	2025	2026	<u>BRL</u>	50,000
Civil liability for management – D&O	2025	2026	<u>BRL</u>	30,000

29. Information by segment

The Company's operations involve the manufacturing and sale of customized furniture. Despite targeting several client segments, the Company's products are not controlled and managed by the Management (Executive Officers and Board of Directors) as independent segments, and the Company's results are managed, monitored and evaluated in an integrated manner as one sole operating segment.

Gross revenue is shown below net of IPI, broken down by brand and sales channel:

	Consolidated			
	7/1/2025 to 9/30/2025	1/1/2025 to 9/30/2025	7/1/2024 to 9/30/2024	1/1/2024 to 9/30/2024
Domestic market				
Exclusive stores	49,630	133,607	45,230	127,324
Multibrand stores	6,170	16,361	5,439	15,756
Unicasa Corporate	4,998	11,617	3,190	7,088
Other revenues	702	1,246	390	893
	61,500	162,831	54,249	151,061
Export market				
Total gross revenue from sales	17,365	43,683	15,290	40,689
	78,865	206,514	69,539	191,749

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30. Events after the reporting period

30.1 Loans and financing

On September 30, 2025, the Company entered into a loan agreement in the form of a Bank Credit Note (CCB) with Banco Safra S/A in the amount of R\$34,986, bearing interest at an annual rate of 5.5%, to be repaid in 48 consecutive monthly installments, with a 12-month grace period starting from October 15, 2025. This credit originates from the BNDES Brasil Soberano Emergency Automatic Credit Program – Working Capital Diversification Modality (CCB BNDES Brasil Soberano), established by the Brazilian government to support companies exporting goods that were directly affected by the imposition of additional tariffs by the United States of America. The Company has also committed to: (i) exporting a total of US\$6,600,000 to countries other than the United States of America during the 60-month term (including the grace period); and (ii) maintaining or increasing its number of employees between the fifth and sixteenth months following the signing date of the CCB BNDES Brasil Soberano, with the reference being the average number of employees between July 2024 and June 2025. The amount was credited to the company on October 14, 2025.

30.2 Capital payment in subsidiary

On October 17, 2025, the members of the Company's Board of Executive Officers approved a capital increase in the subsidiary Unicasa Holding LLC, in the amount of (R\$6,360), by utilizing accounts receivable from the subsidiary Dell Anno Miami, LLC.

Reports and Declarations / Independent Auditor's Report – Unqualified Opinion

Aos Administradores e Acionistas
Unicasa Indústria de Móveis S.A.

Introdução

Revisamos as informações contábeis intermediárias, individuais e consolidadas, da Unicasa Indústria de Móveis S.A. ("Companhia"), contidas no Formulário de Informações Trimestrais - ITR referente ao trimestre findo em 30 de setembro de 2025, que compreendem o balanço patrimonial em 30 de setembro de 2025 e as respectivas demonstrações do resultado e do resultado abrangente para os períodos de três e de nove meses findos nessa data e das mutações do patrimônio líquido e dos fluxos de caixa para o período de nove meses findo nessa data, incluindo as notas explicativas.

A administração é responsável pela elaboração das informações contábeis intermediárias individuais e consolidadas de acordo com o Pronunciamento Técnico CPC 21 – Demonstração Intermediária e com a norma internacional de contabilidade IAS 34 –Interim Financial Reporting, emitida pelo International Accounting Standards Board (IASB), assim como pela apresentação dessas informações de forma condizente com as normas expedidas pela Comissão de Valores Mobiliários, aplicáveis à elaboração das Informações Trimestrais - ITR. Nossa responsabilidade é a de expressar uma conclusão sobre essas informações contábeis intermediárias com base em nossa revisão.

Alcance da revisão

Conduzimos nossa revisão de acordo com as normas brasileiras e internacionais de revisão de informações intermediárias (NBC TR 2410 – Revisão de Informações Intermediárias Executada pelo Auditor da Entidade e ISRE 2410 – Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectivamente). Uma revisão de informações intermediárias consiste na realização de indagações, principalmente às pessoas responsáveis pelos assuntos financeiros e contábeis e na aplicação de procedimentos analíticos e de outros procedimentos de revisão. O alcance de uma revisão é significativamente menor do que o de uma auditoria conduzida de acordo com as normas de auditoria e, consequentemente, não nos permitiu obter segurança de que tomamos conhecimento de todos os assuntos significativos que poderiam ser identificados em uma auditoria. Portanto, não expressamos uma opinião de auditoria.

Conclusão

Com base em nossa revisão, não temos conhecimento de nenhum fato que nos leve a acreditar que as informações contábeis intermediárias individuais e consolidadas incluídas nas informações trimestrais acima referidas não foram elaboradas, em todos os aspectos relevantes, de acordo com o CPC 21 e o IAS 34, aplicáveis à elaboração das Informações Trimestrais - ITR, e apresentadas de forma condizente com as normas expedidas pela Comissão de Valores Mobiliários.

Outros assuntos

Demonstrações do valor adicionado

As informações trimestrais acima referidas incluem as Demonstrações do Valor Adicionado (DVA), individuais e consolidadas, referentes ao período de nove meses findo em 30 de setembro de 2025, elaboradas sob a responsabilidade da administração da Companhia e apresentadas como informação suplementar para fins do IAS 34. Essas demonstrações foram submetidas a procedimentos de revisão executados em conjunto com a revisão das informações trimestrais, com o objetivo de concluir se elas estão conciliadas com as informações contábeis intermediárias e registros contábeis, conforme aplicável, e se sua forma e conteúdo estão de acordo com os critérios definidos no Pronunciamento Técnico CPC 09 – "Demonstração do Valor Adicionado". Com base em nossa revisão, não temos conhecimento de nenhum fato que nos leve a acreditar que essas demonstrações do valor adicionado não foram elaboradas, em todos aspectos relevantes, segundo os critérios definidos nesse Pronunciamento Técnico e de forma consistente em relação às informações contábeis intermediárias individuais e consolidadas tomadas em conjunto.

Porto Alegre, 14 de novembro de 2025

PricewaterhouseCoopers Auditores Independentes Ltda.
CRC 2SP000160/F-6
Rafael Biedermann Mariante
Contador CRC 1SP243373/O-0

Reports and Declarations / Summarized Report of the Audit Committee (statutory, provided for in specific CVM Regulation)

The Committee Members present, after examining, discussing and voting on the matters on the Agenda, by unanimous vote and without restrictions, decided on the following:

External Auditors

The External Auditors presented to the Committee their opinion on the Financial Statements of the Third Quarter of the Fiscal Year 2025 and the Key Audit Matters.

Internal Auditors

The Internal Auditors presented to the Committee the activities of the Company's Internal Audit.

Internal Controls, Risks and Compliance

The Chief Financial and Investor Relations Officer presented to the Committee the progress of the activities of the Company's Internal Controls, Risks and Compliance department.

Financial Statements

The Audit Committee examined the Financial Statements and Notes prepared by the Company's Management and reviewed by External Audit for the Third Quarter of the Fiscal Year 2025, affirming that all significant information is registered and is in accordance with applicable regulations.

Conclusion

The Audit Committee of the Company, considering its responsibilities and natural limitations given the scope of its activities, as well as the decisions and responsibilities of other Management bodies of the Company, considers that the Financial Statements present fairly, in all material respects, the Company's equity and financial position in the Third Quarter of the Fiscal Year 2025.

Reports and Declarations / Management Declaration on Financial Statements

Management Declaration on Financial Statements

In compliance with item VI, Article 27 of CVM Resolution 80 of March 29, 2022, the Board of Executive Officers of Unicasa Indústria de Móveis S.A. declares that it reviewed, discussed and agreed with the Interim Financial Statements of the Company for the period ended September 30, 2025, authorizing their conclusion on this date.

Bento Gonçalves, November 14, 2025.

Gustavo Dall Onder
Chief Executive Officer

Guilherme Possebon de Oliveira
Chief Financial and Investor Relations Officer

Alexandre Narvaes Figueira
Commercial Officer

Reports and Declarations / Management Declaration on Independent Auditors Report

Management Declaration on Independent Auditors Report

In compliance with item V, Article 27 of CVM Resolution 80 of March 29, 2022, the Board of Executive Officers of Unicasa Indústria de Móveis S.A. declares that it reviewed and discussed the content and opinion contained in the report of Independent Auditors on the Interim Financial Statements of the Company for the fiscal year ended September 30, 2025, issued on this date.

The Board of Executive Officers declares that it agrees with the content and opinion contained in the aforementioned independent auditor's report on the Company's Financial Statements.

Bento Gonçalves, November 14, 2025.

Gustavo Dall Onder
Chief Executive Officer

Guilherme Possebon de Oliveira
Chief Financial and Investor Relations Officer

Alexandre Narvaes Figueira
Commercial Officer