ITR – Quarterly Information – June 30, 2025- UNICASA INDUSTRIA DE MOVEIS S.A.

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Company Information / Capital Breakdown

Number of Shares (units)	Current Quarter 6/30/2025	
Paid-in Capital		
Common	66,086,364	
Preferred	0	
Total	66,086,364	
Treasury Shares		
Common	0	
Preferred	0	
Total	0	

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Parent Company Financial Statements / Balance Sheet - Assets

Code	Description	Current quarter 6/30/2025	Previous year 12/31/2024
1	Total Assets	341,836	329,311
1.01	Current Assets	114,668	109,709
1.01.01	Cash and Cash Equivalents	11,693	6,920
1.01.02	Financial Investments	24,620	24,847
1.01.02.03	Financial Investments Stated at Amortized Cost	24,620	24,847
1.01.03	Accounts Receivable	38,443	36,180
1.01.03.01	Accounts Receivable from Clients	38,443	36,180
1.01.04	Inventories	27,694	25,570
1.01.06	Recoverable Taxes	7,213	10,936
1.01.06.01	Current Recoverable Taxes	7,213	10,936
1.01.08	Other Current Assets	5,005	5,256
1.01.08.03	Other	5,005	5,256
1.01.08.03.01	Advances and Prepayments	510	1,033
1.01.08.03.02	Loans Granted	843	918
1.01.08.03.03	Prepaid Expenses	3,440	3,305
1.01.08.03.04	Other Assets	212	0
1.02	Non-Current Assets	227,168	219,602
1.02.01	Long-Term Assets	22,101	15,971
1.02.01.04	Accounts Receivable	16,431	12,857
1.02.01.04.01	Accounts Receivable from Clients	16,431	12,857
1.02.01.07	Deferred Taxes	978	0
1.02.01.07.01	Deferred Income Tax and Social Contribution	978	0
1.02.01.10	Other Non-Current Assets	4,692	3,114
1.02.01.10.01	Non-current Assets for Sale	2,090	2,377
1.02.01.10.03	Recoverable Taxes	45	69
1.02.01.10.04	Judicial Deposits	475	450
1.02.01.10.05	Loans Granted	2,025	170
1.02.01.10.06	Other Assets	57	48
1.02.02	Investments	20,514	27,218
1.02.02.01	Equity Interest	20,514	27,218
1.02.02.01.02	Interest in Subsidiaries	20,494	27,198
1.02.02.01.04	Other Investments	20	20
1.02.03	Property, Plant and Equipment	181,850	173,633
1.02.03.01	Property, Plant and Equipment in Use	135,264	126,468
1.02.03.03	Property, Plant and Equipment in Progress	46,586	47,165
1.02.04	Intangible Assets	2,703	2,780
1.02.04.01	Intangible Assets	2,703	2,780
1.02.04.01.02	Intangible Assets in Use	2,703	2,780

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Parent Company Financial Statements / Balance Sheet - Liabilities

Code	Description	Current quarter 6/30/2025	Previous year 12/31/2024
2	Total Liabilities	341,836	329,311
2.01	Current Liabilities	72,385	60,524
2.01.01	Payroll and Related Charges	8,711	5,824
2.01.01.01	Social Charges	1,208	1,324
2.01.01.02	Labor Liabilities	7,503	4,500
2.01.02	Trade Payables	10,668	8,412
2.01.02.01	Domestic Suppliers	7,493	3,656
2.01.02.02	Foreign Suppliers	3,175	4,756
2.01.03	Tax Liabilities	2,142	2,464
2.01.03.01	Federal Tax Liabilities	841	1,664
2.01.03.01.02	Other Tax and Federal Liabilities	841	1,664
2.01.03.02	State Tax Liabilities	1,292	790
2.01.03.03	Municipal Tax Liabilities	9	10
2.01.04	Loans and Financing	5,906	1,577
2.01.04.01	Loans and Financing	5,906	1,577
2.01.05	Other Liabilities	44,958	42,247
2.01.05.02	Other	44,958	42,247
2.01.05.02.01	Dividends and Interest on Equity Payable	0	10,546
2.01.05.02.04	Contractual Obligations	42,701	29,396
2.01.05.02.05	Other Current Liabilities	2,257	2,305
2.02	Non-Current Liabilities	85,352	76,405
2.02.01	Loans and Financing	80,789	70,831
2.02.01.01	Loans and Financing	80,789	70,831
2.02.02	Other Liabilities	457	620
2.02.02.02	Other	457	620
2.02.02.02.06	Other Non-Current Liabilities	457	620
2.02.03	Deferred Taxes	0	776
2.02.03.01	Deferred Income Tax and Social Contribution	0	776
2.02.04	Provisions	4,106	4,178
2.02.04.01	Provisions for Tax, Social Security, Labor and Civil Liabilities	4,106	4,178
2.02.04.01.02	Provisions for Social Security and Labor Liabilities	145	246
2.02.04.01.04	Provisions for Civil Liabilities	3,961	3,932

Parent Company Financial Statements / Balance Sheet - Liabilities

Code	Description	Current quarter 6/30/2025	Previous year 12/31/2024
2.03	Equity	184,099	192,382
2.03.01	Paid-in Capital	147,000	147,000
2.03.04	Profit Reserves	43,732	43,732
2.03.04.01	Legal reserve	5,966	5,966
2.03.04.10	Expansion Reserve	37,766	37,766
2.03.05	Retained Earnings/Accumulated Losses	-7,619	0
2.03.07	Cumulative Translation Adjustments	986	1,650

ITR - Quarterly Information - June 30, 2025 - UNICASA INDUSTRIA DE MOVEIS S.A.

Parent Company Financial Statements / Statement of Income (In thousands of R\$)

				Same quarter of	
Code	Description	Current quarter 4/1/2025 to 6/30/2025	YTD current year 1/1/2025 to 6/30/2025	previous year 4/1/2024 to 6/30/2024	YTD previous year 1/1/2024 to 6/30/2024
3.01	Income from Sale of Goods and/or Services	59,944	99,891	53,183	96,154
3.02	Cost of Goods Sold and/or Services	-42,061	-71,526	-32,769	-60,109
3.03	Gross Profit	17,883	28,365	20,414	36,045
3.04	Operating Expenses/Income	-19,080	-35,848	-17,273	-31,346
3.04.01	Selling Expenses	-11,640	-21,711	-10,402	-19,121
3.04.02	General and Administrative Expenses	-5,070	-9,521	-4,759	-8,809
3.04.04	Other Operating Income	1,493	1,954	398	912
3.04.05	Other Operating Expenses	-27	-31	-5	-578
3.04.06	Equity Income (Loss)	-3,836	-6,539	-2,505	-3,750
3.05	Earnings Before Financial Result and Taxes	-1,197	-7,483	3,141	4,699
3.06	Financial Result	-752	-1,890	2,394	4,757
3.06.01	Financial Income	4,433	6,886	4,224	7,602
3.06.02	Financial Expenses	-5,185	-8,776	-1,830	-2,845
3.07	Earnings Before Income Taxes	-1,949	-9,373	5,535	9,456
3.08	Income Tax and Social Contribution on Income	-246	1,754	-2,305	-3,423
3.08.01	Current	0	0	-1,331	-1,782
3.08.02	Deferred	-246	1,754	-974	-1,641
3.09	Net Income (Loss) from Continuing Operations	-2,195	-7,619	3,230	6,033
3.11	Net Income (Loss) for the Period	-2,195	-7,619	3,230	6,033
3.99	Earnings per Share - (R\$/Share)				
3.99.01	Basic Earnings per Share				
3.99.01.01	Common	-0.03321	-0.11529	0.04888	0.09129

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Parent Company Financial Statements / Statement of Comprehensive Income

Code	Description	Current quarter 4/1/2025 to 6/30/2025	YTD current year 1/1/2025 to 6/30/2025	Same quarter of previous year 4/1/2024 to 6/30/2024	YTD previous year 1/1/2024 to 6/30/2024
4.01	Net Income for the Period	-2,195	-7,619	3,230	6,033
4.02	Other Comprehensive Income	-130	-664	785	1,042
4.02.01	Cumulative translation adjustments of foreign currency	-130	-664	785	1,042
4.03	Comprehensive Income (Loss) for the Period	-2,325	-8,283	4,015	7,075

Parent Company Financial Statements / Statement of Cash Flows (Indirect Method)

Code	Description	YTD current year 1/1/2025 to 6/30/2025	YTD previous year 1/1/2024 to 6/30/2024
6.01	Net Cash from Operating Activities	18,651	24,812
6.01.01	Cash Provided by Operations	9,449	17,691
6.01.01.01	Net Income (Loss) for the Period	-7,619	6,033
6.01.01.02	Depreciation and Amortization	5,406	4,187
6.01.01.03	Exchange Variation – Trade Receivables	2,444	-1,673
6.01.01.04	Income Tax and Social Contribution	-1,754	3,423
6.01.01.05	Interest on Loans and Financing	3,765	1,152
6.01.01.06	Provision for Labor, Tax, Civil and Termination of Commercial Relationship Risks	-72	-547
6.01.01.07	Provision for Obsolescence	681	207
6.01.01.08	Allowance for Doubtful Accounts – Amounts receivables and Loans Granted	425	17
6.01.01.09	Exchange Variation – Trade Payables	-593	453
6.01.01.10	Other Provisions	193	-759
6.01.01.14	Disposal of Property, Plant and Equipment	34	1,448
6.01.01.15	Equity Income (Loss)	6,539	3,750
6.01.02	Changes in Assets and Liabilities	9,202	7,121
6.01.02.01	Trade Receivables	-8,706	-4,417
6.01.02.02	Inventories	-2,805	219
6.01.02.03	Taxes Recoverable	3,747	-686
6.01.02.05	Loans Granted	-1,780	828
6.01.02.08	Other Current and Non-Current Assets	142	252
6.01.02.09	Non-current Assets Held for Sale	287	0
6.01.02.14	Trade Payables	2,849	5,923
6.01.02.15	Contractual Liabilities	13,305	-313
6.01.02.16	Tax Liabilities	-322	2,547
6.01.02.17	Other Current and Non-Current Liabilities	2,485	3,219
6.01.02.18	Payment of Income Tax and Social Contribution	0	-451
6.02	Net Cash Provided by (Used in) Investing Activities	-13,853	249
6.02.01	Financial Investments	227	32,907
6.02.02	Capital Payment in Subsidiary	-500	-4,183
6.02.04	Acquisition of Property, Plant and Equipment	-13,414	-10,570
6.02.05	Acquisition of Intangible Assets	-166	-835
6.02.06	Advance for Future Capital Increase	0	-17,070
6.03	Net Cash from Financing Activities	-25	-15,276
6.03.01	New Loans	12,204	0
6.03.02	Payment of Interest	-1,513	-1,232
6.03.04	Payment of Loans	-170	-2,372
6.03.05	Payment of Interest on Equity	-10,546	-11,672
6.05	Increase (Decrease) in Cash and Cash Equivalents	4,773	9,785
6.05.01	Cash and Cash Equivalents at the Beginning of the Period	6,920	23,989
6.05.02	Cash and Cash Equivalents at the End of the Period	11,693	33,774

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Parent Company Financial Statements / Statement of Changes in Equity – 1/1/2025 to 6/30/2025 (In thousands of R\$)

Code	Description	Paid-In Capital	Capital Reserves, Options Granted and Treasury Shares	Income Reserve	Retained Earnings or Accumulated Losses	Other Comprehensive Income	Equity
5.01	Opening Balances	147,000	0	43,732	0	1,650	192,382
5.02	Prior-year Adjustments	0	0	0	0	0	0
5.03	Adjusted Opening Balances	147,000	0	43,732	0	1,650	192,382
5.04	Capital Transactions with Partners	0	0	0	0	0	0
5.05	Total Comprehensive Income (Loss)	0	0	0	-7,619	-664	-8,283
5.05.01	Net Income for the Period	0	0	0	-7,619	0	-7,619
5.05.02	Other Comprehensive Income (Loss)	0	0	0	0	-664	-664
5.05.02.04	Translation Adjustments in the Period	0	0	0	0	-664	-664
5.06	Internal Changes in Equity	0	0	0	0	0	0
5.07	Closing Balances	147,000	0	43,732	-7,619	986	184,099

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Parent Company Financial Statements / Statement of Changes in Equity- 1/1/2024 to 6/30/2024 (In thousands of R\$)

Code	Description	Paid-In Capital	Capital Reserves, Options Granted and Treasury Shares	Income Reserve	Retained Earnings or Accumulated Losses	Other Comprehensive Income	Equity
5.01	Opening Balances	147,000	0	43,284	0	-289	189,995
5.02	Prior-year Adjustments	0	0	0	0	0	0
5.03	Adjusted Opening Balances	147,000	0	43,284	0	-289	189,995
5.04	Capital Transactions with Partners	0	0	0	0	0	0
5.05	Total Comprehensive Income (Loss)	0	0	0	6,033	1,042	7,075
5.05.01	Net Income for the Period	0	0	0	6,033	0	6,033
5.05.02	Other Comprehensive Income	0	0	0	0	1,042	1,042
5.06	Internal Changes in Equity	0	0	0	0	0	0
5.07	Closing Balances	147,000	0	43,284	6,033	753	197,070

Parent Company Financial Statements / Statement of Value Added

Code	Description	YTD current year 1/1/2025 to 6/30/2025	YTD previous year 1/1/2024 to 6/30/2024
7.01	Income	123,732	117,547
7.01.01	Sales of Goods, Products and Services	122,273	117,279
7.01.02	Other Income	1,884	285
7.01.04	Reversal of/Allowance for Doubtful Accounts	-425	-17
7.02	Inputs Acquired from Third Parties	-82,511	-68,707
7.02.01	Cost of Products Sold and Services Rendered	-57,813	-48,200
7.02.02	Supplies, Electricity, Outsourced Services and Others	-19,860	-18,549
7.02.03	Loss/Recovery of Asset Values	-681	-207
7.02.04	Other	-4,157	-1,751
7.03	Gross Value Added	41,221	48,840
7.04	Retentions	-5,406	-4,187
7.04.01	Depreciation, Amortization and Depletion	-5,406	-4,187
7.05	Net Added Value Produced	35,815	44,653
7.06	Added Value from Transfers	511	4,031
7.06.01	Equity Income (Loss)	-6,539	-3,750
7.06.02	Financial Income	7,050	7,781
7.07	Total Value Added to Distribute	36,326	48,684
7.08	Distribution of Added Value	36,326	48,684
7.08.01	Personnel	24,534	21,292
7.08.01.01	Direct Compensation	20,066	17,282
7.08.01.02	Benefits	2,949	2,539
7.08.01.03	F.G.T.S. (Government Severance Fund)	1,519	1,471
7.08.02	Taxes, Fees and Contributions	12,988	18,576
7.08.02.01	Federal	7,792	13,249
7.08.02.02	State	5,164	5,296
7.08.02.03	Municipal	32	31
7.08.03	Remuneration of Loan Capital	6,423	2,783
7.08.03.01	Interest	3,687	1,152
7.08.03.02	Rentals	475	399
7.08.03.03	Other	2,261	1,232
7.08.04	Remuneration of Own Capital	-7,619	6,033
7.08.04.03	Accumulated Losses/Retained Earnings in the Period	-7,619	6,033

Consolidated Financial Statements / Balance Sheet – Assets

Code	Description	Current quarter 6/30/2025	Previous year 12/31/2024
1	Total Assets	378,719	366,975
1.01	Current Assets	106,246	106,980
1.01.01	Cash and cash equivalents	14,181	10,341
1.01.02	Financial Investments	24,620	24,847
1.01.02.03	Financial Investments Stated at Amortized Cost	24,620	24,847
1.01.03	Accounts Receivable	24,432	26,853
1.01.03.01	Trade Receivables	24,432	26,853
1.01.04	Inventories	28,278	26,004
1.01.06	Recoverable Taxes	7,247	10,968
1.01.06.01	Current Recoverable Taxes	7,247	10,968
1.01.08	Other Current Assets	7,488	7,967
1.01.08.03	Other	7,488	7,967
1.01.08.03.01	Advances and Prepayments	544	2,344
1.01.08.03.02	Loans Granted	843	918
1.01.08.03.03	Prepaid Expenses	5,889	4,705
1.01.08.03.04	Other Assets	212	0
1.02	Non-Current Assets	272,473	259,995
1.02.01	Long-Term Assets	34,125	27,537
1.02.01.04	Accounts Receivable	16,431	12,857
1.02.01.04.01	Trade Receivables	16,431	12,857
1.02.01.07	Deferred Taxes	8,834	7,840
1.02.01.07.01	Deferred Income Tax and Social Contribution	8,834	7,840
1.02.01.10	Other Non-Current Assets	8,860	6,840
1.02.01.10.01	Non-current Assets for Sale	2,090	2,377
1.02.01.10.03	Recoverable Taxes	45	69
1.02.01.10.04	Judicial Deposits	475	450
1.02.01.10.05	Loans Granted	2,025	170
1.02.01.10.06	Other Assets	4,225	3,774
1.02.02	Investments	20	20
1.02.02.01	Ownership Interest	20	20
1.02.02.01.05	Other Investments	20	20
1.02.03	Property, Plant and Equipment	233,891	227,353
1.02.03.01	Property, Plant and Equipment in Use	182,172	177,623
1.02.03.03	Property, Plant and Equipment in Progress	51,719	49,730
1.02.04	Intangible Assets	4,437	5,085
1.02.04.01	Intangible Assets	4,437	5,085
1.02.04.01.02	Intangible Assets in Use	4,437	5,085

Consolidated Financial Statements / Balance Sheet – Liabilities

Code	Description	Current quarter 6/30/2025	Previous year 12/31/2024
2	Total Liabilities	378,719	366,975
2.01	Current Liabilities	88,028	74,812
2.01.01	Payroll and Related Charges	8,726	5,841
2.01.01.01	Payroll Charges	1,220	1,337
2.01.01.02	Labor Charges	7,506	4,504
2.01.02	Trade Payables	11,157	8,654
2.01.02.01	Domestic Suppliers	7,982	3,898
2.01.02.02	Foreign Suppliers	3,175	4,756
2.01.03	Tax Liabilities	2,229	2,506
2.01.03.01	Federal Tax Liabilities	844	1,664
2.01.03.01.02	Other Tax and Federal Liabilities	844	1,664
2.01.03.02	State Tax Liabilities	1,376	832
2.01.03.03	Municipal Tax Liabilities	9	10
2.01.04	Loans and Financing	10,115	5,900
2.01.04.01	Loans and Financing	5,906	1,577
2.01.04.03	Lease Financing	4,209	4,323
2.01.05	Other Liabilities	55,801	51,911
2.01.05.02	Other	55,801	51,911
2.01.05.02.01	Dividends and Interest on Equity Payable	0	10,546
2.01.05.02.04	Contractual Obligations	51,749	38,264
2.01.05.02.05	Other Current Liabilities	4,052	3,101
2.02	Non-Current Liabilities	106,592	99,781
2.02.01	Loans and Financing	102,029	94,207
2.02.01.01	Loans and Financing	80,789	70,831
2.02.01.03	Lease Financing	21,240	23,376
2.02.02	Other Liabilities	457	620
2.02.02.02	Other	457	620
2.02.02.02.06	Other Non-Current Liabilities	457	620
2.02.02.03	Deferred Taxes	0	776
2.02.03.01	Deferred Income Tax and Social Contribution	0	776
2.02.04	Provisions	4,106	4,178
2.02.04.01	Provisions for Tax, Social Security, Labor and Civil Liabilities	4,106	4,178
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ITR – Quarterly Information – June 30, 2025- UNICASA INDUSTRIA DE MOVEIS S.A.

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Consolidated Financial Statements / Balance Sheet – Liabilities

Code	Description	Current quarter 6/30/2025	Previous year 12/31/2024
2.03	Consolidated Equity	184,099	192,382
2.03.01	Paid-in Capital	147,000	147,000
2.03.04	Profit Reserves	43,732	43,732
2.03.04.01	Legal Reserve	5,966	5,966
2.03.04.10	Expansion Reserve	37,766	37,766
2.03.05	Retained Earnings/Accumulated Losses	-7,619	0
2.03.07	Cumulative Translation Adjustments	986	1,650

(A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE)

ITR - Quarterly Information - June 30, 2025- UNICASA INDUSTRIA DE MOVEIS S.A.

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Consolidated Financial Statements / Statement of Income (In thousands of R\$)

				Same quarter of	
Code	Description	Current quarter 4/1/2025 to 6/30/2025	YTD current year 1/1/2025 to 6/30/2025	previous year 4/1/2024 to 6/30/2024	YTD previous year 1/1/2024 to 6/30/2024
3.01	Income from Sale of Goods and/or Services	63,614	106,655	56,314	103,407
3.02	Cost of Goods Sold and/or Services	-44,023	-75,294	-34,043	-62,480
3.03	Gross Profit	19,591	31,361	22,271	40,927
3.04	Operating Expenses/Income	-20,751	-39,727	-20,035	-37,692
3.04.01	Selling Expenses	-17,147	-32,129	-15,669	-29,326
3.04.02	General and administrative expenses	-5,070	-9,521	-4,759	-8,720
3.04.04	Other Operating Income	1,493	1,954	398	932
3.04.05	Other Operating Expenses	-27	-31	-5	-578
3.05	Earnings Before Financial Result and Taxes	-1,160	-8,366	2,236	3,235
3.06	Financial Result	-789	-2,006	2,452	4,835
3.06.01	Financial Income	4,436	6,900	4,313	7,737
3.06.02	Financial Expenses	-5,225	-8,906	-1,861	-2,902
3.07	Earnings Before Income Taxes	-1,949	-10,372	4,688	8,070
3.08	Income Tax and Social Contribution on Income	-246	2,753	-1,458	-2,037
3.08.01	Current	0	0	-1,335	-2,211
3.08.02	Deferred	-246	2,753	-123	174
3.09	Net Income (Loss) from Continuing Operations	-2,195	-7,619	3,230	6,033
3.11	Consolidated Losses/Earnings in the Period	-2,195	-7,619	3,230	6,033
3.99	Earnings per Share - (R\$/Share)				
3.99.01	Basic Earnings per Share				
3.99.01.0	1 Common	-0.03321	-0.11529	0.04888	0.09129

(A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE)

ITR – Quarterly Information – June 30, 2025- UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Parent Company Financial Statements / Statement of Comprehensive Income

Code	Description	Current quarter 4/1/2025 to 6/30/2025	YTD current year 1/1/2025 to 6/30/2025	Same quarter of previous year 4/1/2024 to 6/30/2024	YTD previous year 1/1/2024 to 6/30/2024
4.01	Consolidated Net Income in the Period	-2,195	-7,619	3,230	6,033
4.02	Other Comprehensive Income (Loss)	-130	-664	785	1,042
4.02.01	Cumulative Translation Adjustments of Foreign Currency	-130	-664	785	1,042
4.03	Consolidated Comprehensive Income (Loss) in the Period	-2,325	-8,283	4,015	7,075
4.03.01	Attributable to Controlling Shareholders	-2,325	-8,283	4,015	7,075

Consolidated Financial Statements / Statement of Cash Flows (Indirect Method)

Code	Description	YTD current year 1/1/2025 to 6/30/2025	YTD previous year 1/1/2024 to 6/30/2024
6.01	Net Cash from Operating Activities	20,031	24,863
6.01.01	Cash Provided by Operations	5,184	13,731
6.01.01.01	Net Income (Loss) for the Period	-7,619	6,033
6.01.01.02	Depreciation and Amortization	8,537	5,524
6.01.01.03	Exchange Variation – Trade Receivables	2,444	-1,673
6.01.01.04	Income Tax and Social Contribution	-2,753	2,037
6.01.01.05	Interest on Loans and Financing	3,765	1,152
6.01.01.06	Provision for Labor, Tax, Civil and Termination of Commercial Relationship Risks	-72	-547
6.01.01.07	Provisions for Obsolescence	681	207
6.01.01.08	Allowance for Doubtful Accounts – Amounts receivables and Loans Granted	425	17
6.01.01.09	Exchange Variation – Trade Payables	-593	453
6.01.01.10	Other Provisions	335	-920
6.01.01.14	Disposal of Property, Plant and Equipment	34	1,448
6.01.02	Changes in Assets and Liabilities	14,847	11,132
6.01.02.01	Trade Receivables	-4,022	-1,247
6.01.02.02	Inventories	-2,955	-28
6.01.02.03	Taxes Recoverable	3,745	1,449
6.01.02.05	Loans Granted	-1,780	828
6.01.02.08	Other Current and Non-Current Assets	-72	-1,765
6.01.02.09	Non-current Assets Held for Sale	287	0
6.01.02.14	Trade Payables	3,096	6,529
6.01.02.15	Contractual Liabilities	13,485	430
6.01.02.16	Tax Liabilities	-277	2,614
6.01.02.17	Other Current and Non-Current Liabilities	3,340	3,202
6.01.02.18	Payment of Income Tax and Social Contribution	0	-880
6.02	Net Cash Provided by (Used in) Investing Activities	-16,016	2,909
6.02.01	Financial Investments	227	32,907
6.02.04	Acquisitions of Property, Plant and Equipment	-16,077	-29,163
6.02.05	Acquisitions of Intangible Assets	-166	-835
6.03	Net Cash from Financing Activities	-1,546	-16,381
6.03.01	New Loans	12,204	0
6.03.02	Payment of Interest	-1,513	-1,232
6.03.03	Payment of Leases	-1,521	-1,105
6.03.04	Payments of Loans	-170	-2,372
6.03.05	Payment of Interest on Equity	-10,546	-11,672
6.04	Exchange Variation on Cash and Cash Equivalents	1,371	458
6.05	Increase (Decrease) in Cash and Cash Equivalents	3,840	11,849
6.05.01	Cash and Cash Equivalents at the Beginning of the Period	10,341	26,100
6.05.02	Cash and Cash Equivalents at the End of the Period	14,181	37,949

(A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE)

ITR – Quarterly Information – June 30, 2025 - UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Consolidated Financial Statements / Statement of Changes in Equity - 1/1/2025 to 6/30/2025

Code	Description	Paid-In Capital	Capital Reserves, Options Granted and Treasury Shares	Income Reserve	Retained Earnings or Accumulate d Losses	Other Comprehensive Income	Equity	Non-Controlling Interest	Consolidated Equity
5.01	Opening Balances	147,000	0	43,732	0	1,650	192,382	0	192,382
5.02	Prior-year Adjustments	0	0	0	0	0	0	0	0
5.03	Adjusted Opening Balances	147,000	0	43,732	0	1,650	192,382	0	192,382
5.04	Capital Transactions with Partners	0	0	0	0	0	0	0	0
5.05	Total Comprehensive Income (Loss)	0	0	0	-7,619	-664	-8,283	0	-8,283
5.05.01	Net Income for the Period	0	0	0	-7,619	0	-7,619	0	-7,619
5.05.02	Other Comprehensive Income (Loss)	0	0	0	0	-664	-664	0	-664
5.05.02.04	Translation Adjustments in the Period	0	0	0	0	-664	-664	0	-664
5.06	Internal Changes in Equity	0	0	0	0	0	0	0	0
5.07	Closing Balances	147,000	0	43,732	-7,619	986	184,099	0	184,099

(A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE)

ITR – Quarterly Information – June 30, 2025 - UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Consolidated Financial Statements / Statement of Changes in Equity - 1/1/2024 to 6/30/2024 (In thousands of R\$)

Code	Description	Paid-In Capital	Capital Reserves, Options	Income Reserve	Retained Earnings or Accumulated	Other Comprehensive Income	Equity	Non-Controlling Interest	Consolidated Equity
5.01	Opening Balances	147,000	0	43,284	0	-289	189,995	0	189,995
5.02	Prior-year Adjustments	0	0	0	0	0	0	0	0
5.03	Adjusted Opening Balances	147,000	0	43,284	0	-289	189,995	0	189,995
5.04	Capital Transactions with Partners	0	0	0	0	0	0	0	0
5.05	Total Comprehensive Income (Loss)	0	0	0	6,033	1,042	7,075	0	7,075
5.05.01	Net Income for the Period	0	0	0	6,033	0	6,033	0	6,033
5.05.02	Other Comprehensive Income (Loss)	0	0	0	0	1,042	1,042	0	1,042
5.06	Internal Changes in Equity	0	0	0	0	0	0	0	0
5.07	Closing Balances	147,000	0	43,284	6,033	753	197,070	0	197,070

Consolidated Financial Statements / Statement of Value Added (In thousands of R\$)

Code	Description	YTD current year 1/1/2025 to 6/30/2025	YTD previous year 1/1/2024 to 6/30/2024
7.01	Income	130,496	124,822
7.01.01	Sales of Goods, Products and Services	129,037	124,534
7.01.02	Other Income	1,884	305
7.01.04	Provision/Reversal of Allowance for Doubtful Accounts	-425	-17
7.02	Inputs acquired from third parties	-88,618	-73,677
7.02.01	Cost of Products Sold and Services Rendered	-58,113	-48,555
7.02.02	Supplies, Electricity, Outsourced Services and Others	-25,133	-22,847
7.02.03	Loss/Recovery of Asset Values	-681	-207
7.02.04	Other	-4,691	-2,068
7.03	Gross Value Added	41,878	51,145
7.04	Retentions	-8,537	-5,524
7.04.01	Depreciation, Amortization and Depletion	-8,537	-5,524
7.05	Net Added Value Produced	33,341	45,621
7.06	Added Value from Transfers	7,064	7,920
7.06.02	Financial Income	7,064	7,920
7.07	Total Value Added to Distribute	40,405	53,541
7.08	Distribution of Added Value	40,405	53,541
7.08.01	Personnel	28,363	24,931
7.08.01.01	Direct Compensation	23,735	20,786
7.08.01.02	Benefits	3,109	2,674
7.08.01.03	F.G.T.S. (Government Severance Fund)	1,519	1,471
7.08.02	Taxes, Fees and Contributions	12,309	17,509
7.08.02.01	Federal	7,110	12,179
7.08.02.02	State	5,165	5,297
7.08.02.03	Municipal	34	33
7.08.03	Remuneration of Loan Capital	7,352	5,068
7.08.03.01	Interest	3,687	1,152
7.08.03.02	Rentals	1,274	2,627
7.08.03.03	Other	2,391	1,289
7.08.04	Remuneration of Own Capital	-7,619	6,033
7.08.04.03	Retained Earnings/Accumulated Losses for the Period	-7,619	6,033









Investor Relations

Gustavo Dall'Onder CEO

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> Felipe de Gasperin Andressa Grasseli

Tel.: (54) 3455-4444 <u>dri@unicasamoveis.com.br</u> www.unicasamoveis.com.br/ri Bento Gonçalves, Rio Grande do Sul, august 13, 2025. Unicasa Indústria de Móveis S.A. (B3: UCAS3, Bloomberg: UCAS3: BZ, Reuters: UCAS3.SA), one of the leaders in Brazil's custom-made furniture industry and the only Brazilian publicly-held company in the sector, announces today its results for the second quarter of 2025 (2Q25). Except where stated otherwise, all variations and comparisons are in relation to the same period the previous year. The following financial and operating information, except where stated otherwise, is presented with consolidated data (including Unicasa Comércio de Móveis Ltda and Unicasa Holding, LLC), in thousands of Brazilian reais and in accordance with the International Financial Reporting Standards (IFRS).

Period highlights

- Growth of 13% in net revenue
- Same-store sales growth of 20%
- Reduction of 8.7 p.p. in Gross Margin
- Net loss of R\$2.2 million

Executive Summary	2Q24	2Q25	Δ	1H24	1H25	Δ
Gross Revenue ex-IPI	66,383	75,995	+14.5%	122,210	127,649	+4.5%
Net Revenue	56,314	63,614	+13.0%	103,407	106,655	+3.1%
Cost of Goods Sold	(34,043)	(44,023)	+29.3%	(62,480)	(75,294)	+20.5%
Gross Income	22,271	19,591	-12.0%	40,927	31,361	-23.4%
Gross Margin	39.5%	30.8%	-8.7 p.p.	39.6%	29.4%	-10.2 p.p.
Selling and Administrative Expenses	(20,428)	(22,217)	+8.8%	(38,046)	(41,650)	+9.5%
Other Revenues and Operating Expenses	393	1,466	+273.0%	354	1,923	+443.2%
Operating Income	2,236	(1,160)	-151.9%	3,235	(8,366)	-358.6%
Operating Margin	4.0%	-1.8%	-5.8 p.p.	3.1%	-7.8%	-10.9 p.p.
Financial Income (Expenses) Net	2,452	(789)	-132.2%	4,835	(2,006)	-141.5%
Operating Income before Income Tax and Social Contribution	4,688	(1,949)	-141.6%	8,070	(10,372)	-228.5%
Net Profit	3,230	(2,195)	-168.0%	6,033	(7,619)	-226.3%
Net Margin	5.7%	-3.5%	-9.2 p.p.	5.8%	-7.1%	-13.0 p.p.
EBITDA	4,976	3,189	-35.9%	8,759	171	-98.0%
EBITDA Margin	8.8%	5.0%	-3.8 p.p.	8.5%	0.2%	-8.3 p.p.
ROIC - LTM	6.2%	-0.6%	-6.8 p.p.	6.2%	-0.6%	-6.8 p.p.

Disclaimer: The forward-looking statements in this document related to the business prospects, projections of operating and financial results and growth prospects of Unicasa are merely estimates and as such are based exclusively on Management's expectations for the future of the business. These expectations depend substantially on market conditions, the performance of the Brazilian economy, industry and international markets, and are subject to known and unknown risks and uncertainties, which can cause such expectations to not materialize or cause actual results to differ materially from those expected and, therefore, are subject to change without prior notice.









MESSAGE FROM MANAGEMENT

Dear Shareholders,

About 13% of our revenue comes from the North American market, through eight exclusive stores and three own stores. Our product had already been taxed at 10% in April, and in August, it incurred an additional 40% surcharge.

We have implemented measures to maintain the competitiveness of our product to mitigate the impacts on our operations and those of our dealers. This challenge will not be overcome without sacrificing margins to protect the market we have developed over the years, which generates direct and indirect jobs in both Brazil and the United States. Our primary concern is competition, as we share the market with products from countries that, to date, have been subject to lower tariffs than those applied to Brazilian exports.

This quarter's results reflect the impact of the 10% tariff implemented in April, given that the sales delivered and subject to this tax were transacted and priced prior to the onset of the current trade dispute.

We continue to closely monitor the actions of the U.S. federal government regarding the sanctions imposed on Brazilian products, as well as the competitive landscape, to evaluate the necessity of revising our measures taken.

In this quarter, the rise in production costs and the increased share of showroom revenue were the main factors contributing to the 8.7 percentage point reduction in the gross margin and the operational loss for the quarter, despite a 13% growth in net revenue.

Our brands had SSS growth of around 20%. Revenue recognition in the United States increased by 38,9%, whereas contract signings decreased by 38%, reflecting a more cautious American consumer due to political uncertainties in the country. The corporate segment experienced 94% growth due to specific deals that were delivered this quarter. However, we registered a concentration of showroom revenue that exceeded historical averages. This trend contributed to the decline in the gross margin, as the structure of this sale has a lower margin compared to that of a typical sales project aimed at the end consumer. Approximately seven new stores were equipped with showrooms this quarter, and nine stores underwent renovations.

The main factors that led to a reduction in the gross margin were: (I) a higher showroom sales volume; (II) an increase in the cost of acquiring raw materials, as mentioned in the previous quarter's release,









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Comments on Performance

which has not yet been offset by the price increases implemented in April, given the customary lag before these are reflected in overall revenues; (III) the impact of tariffs imposed by the U.S. government on Brazilian products in April; (IV) price reductions on specific products made in the second half of previous year; and (V) an increase in general manufacturing expenses, primarily due to depreciation.

In terms of cash flow, we experienced an outflow of R\$13,8 million, primarily due to the payment of interest on shareholders' equity in May, which amounted to R\$10,5 million. The concentration of showrooms during the period also impacted the cash generation for the quarter, as these sales have extended payment terms.

We thank our shareholders, dealers, employees, suppliers, and other stakeholders for the conclusion of another quarter.









SALES PERFORMANCE

Same-store sales revenue grew by 20%. The combined impact of new stores, stores in the maturation phase, and closed stores led to a reduction of R\$1,1 million. The corporate segment experienced substantial growth this quarter due to a delivery for a client. Exports experienced growth, primarily driven by the North American market, which accounts for approximately 13% of the parent company's revenue.

The following chart shows the evolution of revenue between 2Q24 and 2Q25(1).



(1) In million.

The following table shows the breakdown of the company revenue.

Gross Revenue ex-IPI	2Q24	2Q25	Δ	1H24	1H25	Δ
Exclusive Dealers	43,081	49,160	14.1%	82,094	83,977	2.3%
Δ Same Stores Sales	11.6%	20.0%		4.8%	11.3%	
Δ Same Stores Volume ¹	12.6%	16.4%		3.7%	7.7%	
Multibrands	5,759	4,954	-14.0%	10,316	10,191	-1.2%
Corporate	2,519	4,893	94.3%	3,898	6,619	69.8%
Exports	14,786	16,706	13.0%	25,399	26,318	3.6%
Gross Revenue ex-IPI	2Q24	2Q25	Δ	1S24	1S25	Δ
Unicasa Indústria de Móveis	66,383	75,995	+14.5%	122,210	127,649	+4.5%
Δ Volume ¹	-3.4%	11.3%		-7.6%	2.0%	

Obtained by deflating revenue by price increases passed on to dealers and excluding the discounts granted

SALES AND DISTRIBUTION CHANNELS

Below is the evolution of our distribution network.

Period	2Q24	3Q24	4Q24	1Q25	2Q25	Δ(1)
Exclusive Dealers	161	141	142	142	140	(2)
National Exclusive	140	126	126	126	124	(2)
Export Exclusive	21	15	16	16	16	-
Multibrands	96	81	76	76	74	(2)
National Multibrands	72	75	70	70	68	(2)
Export Multibrands	24	6	6	6	6	-

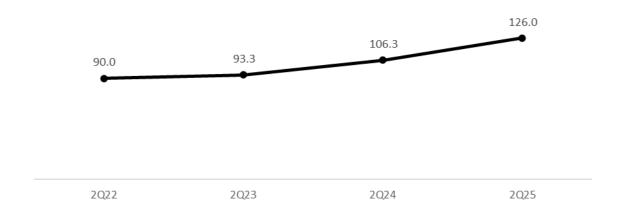
Average productivity in the Same-Store criterion in the quarter was R\$126.000/month, 18,5% higher than in 2Q24. The following chart shows productivity by quarter.











FINANCIAL PERFORMANCE

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES (SG&A)

Selling General and Administrative Expenses	2Q24	2Q25	Δ	1524	1\$25	Δ
Total	(20,428)	(22,217)	+8.8%	(38,046)	(41,650)	+9.5%
Selling Expenses	(15,669)	(17,147)	+9.4%	(29,326)	(32,129)	+9.6%
% of Net Revenue	27.8%	27.0%	-0.8 p.p.	28.4%	30.1%	+1.7 p.p.
Administrative Expenses	(4,759)	(5,070)	+6.5%	(8,720)	(9,521)	+9.2%
% of Net Revenue	8.5%	8.0%	-0.5 p.p.	8.4%	8.9%	+0.5 p.p.
SG&A % of Net Revenue	36.3%	35.0%	-1.3 p.p.	36.8%	39.0%	+2.2 p.p.

The following chart shows the changes in Selling, General and Administrative (SG&A) Expenses between 2Q24 and 2Q25¹.



The expenses of the American operation increased due to the rise in revenue, which drives up variable expenses such as freight, commissions, and assembly.

Advertising expenses in 2Q24 were lower, as the Company did not host architect receptions at its headquarters due to the floods in Rio Grande do Sul

The schedules for prospecting new operations expanded, leading to increased spending on travel and accommodation.









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Personnel expenses were primarily affected by the sector's collective labor dispute.

Other Operating Income and Expenses

In other operating income line item, a gain was recorded from tax recoveries.

Other Operating Income and Expenses	2Q24	2Q25	Δ	1H24	1H25	Δ
Total	393	1,466	+273.0%	354	1,923	+443.2%
Result from the sale of assets held for sale and of property, plant and equipment	1	90	+8900.0%	(534)	86	-116.1%
Bank Premium	58	62	+6.9%	107	161	+50.5%
Other Operating Income	334	1.314	+293.4%	781	1.676	+114.6%
% of Net Revenue	0.7%	2.3%	+1.6 p.p.	0.6%	3.0%	+2.4 p.p.

Financial Result

The main factors of variation were the foreign exchange fluctuation and the financial expense arising from the interest on the debt.

Financial Result	2Q24	2Q25	Δ
Net Financial Result	2,452	(789)	-132.2%
Financial Expenses	(1,861)	(5,225)	+180.8%
IOF charge and bank fees	(66)	(82)	+24.2%
Loans and financing expenses	(659)	(1,989)	+201.8%
Exchange variation expenses	(524)	(1,948)	+271.8%
Present value adjustment - AVP	(418)	(978)	+134.0%
Other financial expenses	(194)	(228)	+17.5%
Financial Income	4,313	4,436	+2.9%
Interest income	157	35	-77.7%
Discounts	65	98	+50.8%
Yield from short-term investments	1,391	1,241	-10.8%
Exchange variation income	1,522	895	-41.2%
Present value adjustment - AVP	1,050	1,546	+47.2%
Other financial income	128	621	+385.2%

1H24	1H25	Δ
4,835	(2,006)	-141.5%
(2,902)	(8,906)	+206.9%
(128)	(176)	+37.5%
(1,152)	(3,765)	+226.8%
(634)	(3,500)	+452.1%
(633)	(1,089)	+72.0%
(355)	376	-205.9%
7,737	6,900	-10.8%
319	92	-71.2%
104	115	+10.6%
3,095	2,358	-23.8%
1,929	1,341	-30.5%
2,012	2,181	+8.4%
278	813	+192.4%

EBITDA and EBITDA Margin

EBITDA	2Q24	2Q25	Δ
Net Income for the Period	3,230	(2,195)	-168.0%
Income Tax and Social Contribution	1,458	246	-83.1%
Financial Result	(2,452)	789	-132.2%
EBIT	2,236	(1,160)	-151.9%
Depreciation and Amortization	2,740	4,349	+58.7%
EBITDA	4,976	3,189	-35.9%
EBITDA Margin	8.8%	5.0%	-3.8 p.p.

1H24	1H25	Δ
6,033	(7,619)	-226.3%
2,037	(2,753)	-235.1%
(4,835)	2,006	-141.5%
3,235	(8,366)	-358.6%
5,524	8,537	+54.5%
8,759	171	-98.0%
8.5%	0.2%	-8.3 p.p.









Cash Flow

During the period, notable events include the payment of interest on shareholders' equity totaling R\$10,5 million, as well as an increase in the average collection period resulting from a higher volume of showroom sales revenue, which led to an additional working capital requirement of R\$3,7 million.

Cash Flow	2Q24	2Q25	Δ
Cash Flows from Operating Activities	7,383	6,699	-9.3%
Changes in Assets and Liabilities	112	(1,049)	-1036.6%
Financial Investments	34,102	(12,870)	-137.7%
Cash generated by investment activities	(21,744)	(8,016)	-63.1%
Cash generated by financing activities	(14,015)	(12,096)	-13.7%
Effect of exchange variation on cash and cash equivalents	(79)	682	-963.3%
Cash flow (burn)	5,759	(26,650)	-562.8%
Financial Investments	(34,102)	12,870	-137.7%
Cash flow and Financial Investments	(28,343)	(13,780)	-51.4%

1H24	1H25	Δ
13,731	5,184	-62.2%
11,132	14,847	+33.4%
32,907	227	-99.3%
(29,998)	(16,243)	-45.9%
(16,381)	(1,546)	-90.6%
458	1,371	+199.3%
11,849	3,840	-67.6%
(32,907)	(227)	-99.3%
(21,058)	3,613	-117.2%

Debt

Debt	06/30/2025	12/31/2024
Short Term Debt	5,906	1,577
Long Term Debt	80,789	70,831
Gross Debt	86,695	72,408
Cash and Cash Equivalents	14,181	10,341
Financial Investments	24,620	24,847
Availabilities	38,801	35,188
Net Debt/(Cash Surplus)	47,894	37,220
EBITIDA LTM	9,220	17,808
Net Debt/EBITDA	5.19 x	2.09 x

Loans							
Operation ¹	Indexer	Interest Rate (p.a.)	Final Due Date	Total			
FINEP	TR+	3.30%	Oct/33	62,894			
Commercial Note	IPCA+	12.01%	Aug/44	23,801			
			Total	86,695			

Amortization Schedule							
2025	2026	2027	2028	2029	2030 until maturity		
1,328	7,969	7,969	7,969	7,969	29,690		
183	398	446	500	560	21,714		
1,511	8,367	8,415	8,469	8,529	51,404		









¹ All operations in national currency

Return on Invested Capital (ROIC) and Return on Equity (ROE) in the last twelve months (LTM)

NOPLAT (Net Operating Profit Less Adjusted Taxes)	2Q25	1Q25	4Q24	3Q24	2Q24
(=) EBITDA	3,189	(3,018)	5,967	3,082	4,976
Depreciation	4,349	4,188	5,923	2,788	2,740
(=) EBIT	(1,160)	(7,206)	44	294	2,236
Income Tax and Social Contribution	(246)	2,999	4,125	(225)	(1,458)
Financial Result Income Tax Reversal	(268)	(414)	699	41	834
(=) Operating Net Income (NOPLAT)	(1,674)	(4,621)	4,868	110	1,612
(=) Operating Net Income (NOPLAT) - Last Twelve Months	(1,317)	1,969	7,820	8,517	11,327
ROIC (Return on Invested Capital)	2Q25	1Q25	4Q24	3Q24	2Q24
Invested Capital - LTM	228,898	220,614	207,952	194,382	182,084
ROIC - LTM	-0.6%	0.9%	3.8%	4.4%	6.2%
ROE (Return on Equity)	2Q25	1Q25	4Q24	3Q24	2Q24
Net Profit	(2,195)	(5,424)	6,225	191	3,230
Net Profit - Last Twelve Months	(1,203)	4,222	12,449	12,733	16,463
Shareholders' equity	184,099	186,424	192,382	197,051	197,070
Shareholders' equity - Last Twelve Months	189,989	193,232	194,890	194,293	194,282
ROE - LTM	-0.6%	2.2%	6.4%	6.6%	8.5%









ANNEX I – WORKING CAPITAL AND CAPITAL INVESTED

Invested Capital	06/30/2025	03/31/2025	12/31/2024	09/30/2024	06/30/2024
Operational Assets	85,901	87,165	84,819	76,296	78,427
(+) Trade Accounts Receivable	24,432	24,623	26,853	24,547	26,080
(+) Long Term Trade Accounts Receivable	16,431	13,982	12,857	12,645	10,614
(+) Long Term Loans Granted	2,025	684	170	-	-
(+) Inventories	28,278	30,454	26,004	25,540	27,461
(+) Advances to Suppliers	544	321	2,344	1,825	2,172
(+) Loans Granted	843	237	918	904	1,073
(+) Prepaid Expenses	5,889	6,750	4,705	5,296	5,823
(+) Recoverable Taxes	7,247	9,036	10,968	5,539	5,204
(+) Other Assets	212	1,078	-	-	-
Operational Liabilities	82,122	81,649	62,921	74,090	81,238
(-) Suppliers	11,157	16,573	8,654	11,739	13,536
(-) Tax Liabilities	2,229	1,068	2,506	2,468	5,688
(-) Payroll and Related Charges	8,726	6,803	5,841	9,125	9,457
(-) Advances from Customers	51,749	49,375	38,264	45,158	47,276
(-) Leases Payable	4,209	4,081	4,323	3,736	3,743
(-) Other Liabilities	4,052	3,749	3,333	1,864	1,538
(=) Working Capital	3,779	5,516	21,898	2,206	(2,811)
Non-current Operating Assets	254,017	249,723	246,968	238,926	230,606
(+) Assets Held for Sale	2,090	2,377	2,377	2,377	1,597
(+) Deferred Income and Social Contribution Taxes	8,834	9,491	7,840	5,926	5,458
(+) Recoverable Taxes	45	-	69	-	-
(+) Judicial Deposits	475	474	450	459	454
(+) Other Assets	4,225	3,527	3,774	3,325	3,476
(+) Investments	20	20	20	20	20
(+) Property, Plant and Equipment	233,891	229,112	227,353	221,899	214,578
(+) Intangible Assets	4,437	4,722	5,085	4,920	5,023
Non-current Operating Liabilities	25,803	25,365	28,718	27,557	28,935
(-) Tax Liabilities	-	-	776	1,501	1,225
(-) Other Assets	457	529	388	505	622
(-) Leases Payable	21,240	20,881	23,376	21,293	22,417
(-) Provisions	4,106	3,955	4,178	4,258	4,671
(=) Fixed Capital	228,214	224,358	218,250	211,369	201,671
(=) Total invested capital	231,993	229,874	240,148	213,575	198,860
Financing					
(+) Shareholders' equity	184,099	186,424	192,382	197,051	197,070
(+) Dividends and interest on Equity Payable	-	10,546	10,546	-	-
(+) Short Term Loans Granted	5,906	3,894	1,577	642	1,277
(+) Long Term Loans Granted	80,789	81,591	70,831	72,200	49,228
(-) Cash and Cash Equivalents	14,181	40,831	10,341	22,063	37,949
(-) Short Term Financial Investments	24,620	11,750	24,847	23,186	-
(-) Long Term Financial Investments	-	-	-	11,069	10,766
(=) Total Financing	231,993	229,874	240,148	213,575	198,860









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ANNEX II - FINANCIAL STATEMENTS - INCOME STATEMENT - CONSOLIDATED

Income Statement	2Q24	AV	2Q25	AV	Δ	AH	1H24	AV	1H25	AV	AH
Gross Sales Revenue ex-IPI	66,383	117.9%	75,995	119.5%	9,612	+14.5%	122,210	118.2%	127,649	119.7%	+4.5%
Domestic Market	51,597	91.6%	59,289	93.2%	7,692	+14.9%	96,811	93.6%	101,331	95.0%	+4.7%
Exclusive Dealers	43,081	76.5%	49,160	77.3%	6,079	+14.1%	82,094	79.4%	83,977	78.7%	+2.3%
Multibrands	5,759	10.2%	4,954	7.8%	(804)	-14.0%	10,316	10.0%	10,191	9.6%	-1.2%
Unicasa Corporate	2,519	4.5%	4,893	7.7%	2,374	+94.3%	3,898	3.8%	6,619	6.2%	+69.8%
Other Revenues	238	0.4%	282	0.4%	44	+18.3%	503	0.5%	544	0.5%	+8.1%
Exports	14,786	26.3%	16,706	26.3%	1,920	+13.0%	25,399	24.6%	26,318	24.7%	+3.6%
Sales Deductions	(10,069)	-17.9%	(12,381)	-19.5%	(2,312)	+23.0%	(18,803)	-18.2%	(20,994)	-19.7%	+11.7%
Net Revenue from Sales	56,314	100.0%	63,614	100.0%	7,300	+13.0%	103,407	100.0%	106,655	100.0%	+3.1%
Cost of Goods Sold	(34,043)	-60.5%	(44,023)	-69.2%	(9,980)	+29.3%	(62,480)	-60.4%	(75,294)	-70.6%	+20.5%
Gross Profit	22,271	39.5%	19,591	30.8%	(2,680)	-12.0%	40,927	39.6%	31,361	29.4%	-23.4%
Selling Expenses	(15,669)	-27.8%	(17,147)	-27.0%	(1,478)	+9.4%	(29,326)	-28.4%	(32,129)	-30.1%	+9.6%
General and Administrative	(4,759)	-8.5%	(5,070)	-8.0%	(311)	+6.5%	(8,720)	-8.4%	(9,521)	-8.9%	+9.2%
Expenses	, ,		, ,		, ,						
Other Operating Income, Net	393	0.7%	1,466	2.3%	1,073	+273.0%	354	0.3%	1,923	1.8%	+443.2%
Operating Income	2,236	4.0%	(1,160)	-1.8%	(3,396)	-151.9%	3,235	3.1%	(8,366)	-7.8%	-358.6%
Financial Expenses	(1,861)	-3.3%	(5,225)	-8.2%	(3,364)	+180.8%	(2,902)	-2.8%	(8,906)	-8.4%	+206.9%
Financial Income	4,313	7.7%	4,436	7.0%	123	+2.9%	7,737	7.5%	6,900	6.5%	-10.8%
Operating Income before			(
Income Tax and Social	4,688	8.3%	(1,949)	-3.1%	(6,637)	-141.6%	8,070	7.8%	(10,372)	-9.7%	-228.5%
Contribution Income Tax and Social											
Contribution	(1,458)	-2.6%	(246)	-0.4%	1,212	-83.1%	(2,037)	-2.0%	2,753	2.6%	-235.1%
Current	(1,335)	-2.4%		0.0%	1,335	-100.0%	(2,211)	-2.1%		0.0%	-100.0%
Deferred	(123)	-0.2%	(246)	-0.4%	(123)	+100.0%	174	0.2%	2,753	2.6%	+1482.2%
Net Income for the Period	3,230	5.7%	(2,195)	-3.5%	(5,425)	-168.0%	6,033	5.8%	(7,619)	- 7.1 %	-226.3%
Earnings per Share (R\$)	0.05	3.770	0.03	3.370	(5,425)	203.070	0.09	3.070	0.12	2.170	0.5/0
carrillas her suare (v3)	0.05		0.03				0.09		0.12		









ANNEX III - FINANCIAL STATEMENTS - BALANCE SHEET - CONSOLIDATED

Assets	12/31/2024	AV	06/30/2025	AV	Δ
Current Assets	106,980	29.2%	106,246	28.1%	-0.7%
Cash and Cash Equivalents	10,341	2.8%	14,181	3.7%	+37.1%
Restricted Marketable Securities	24,847	6.8%	24,620	6.5%	-0.9%
Trade Accounts Receivable	26,853	7.3%	24,432	6.5%	-9.0%
Inventories	26,004	7.1%	28,278	7.5%	+8.7%
Advances to Suppliers	2,344	0.6%	544	0.1%	-76.8%
Loans Granted	918	0.3%	843	0.2%	-8.2%
Prepaid Expenses	4,705	1.3%	5,889	1.6%	+25.2%
Recoverable Taxes	10,968	3.0%	7,247	1.9%	-33.9%
Other Assets	-	0.0%	212	0.1%	-
Non-Current Assets	259,995	70.8%	272,473	71.9%	+4.8%
Trade Accounts Receivable	12,857	3.5%	16,431	4.3%	+27.8%
Loans Granted	170	0.0%	2,025	0.5%	+1091.2%
Assets Held for Sale	2,377	0.6%	2,090	0.6%	-12.1%
Deferred Income and Social Contribution Taxes	7,840	2.1%	8,834	2.3%	+12.7%
Recoverable Taxes	69	0.0%	45	0.0%	-34.8%
Judicial Deposits	450	0.1%	475	0.1%	+5.6%
Other Assets	3,774	1.0%	4,225	1.1%	+12.0%
Investments	20	0.0%	20	0.0%	+0.0%
Property, Plant and Equipment	227,353	62.0%	233,891	61.8%	+2.9%
Intangible Assets	5,085	1.4%	4,437	1.2%	-12.7%
Total Assets	366,975	100%	378,719	100%	+3.2%
Liabilities	12/31/2024	AV	06/30/2025	AV	Δ
Current Liabilities	75,044	20.4%	88,028	23.2%	+17.3%
Loans and Financing	1,577	0.4%	5,906	0.4%	+274.5%
Suppliers	8,654	2.4%	11,157	2.9%	+28.9%
Tax Liabilities	2,506	0.7%	2,229	0.6%	-11.1%
Dividends and interest on Equity Payable	10,546	2.9%	-	0.0%	-100.0%
Payroll and Related Charges	5,841	1.6%	8,726	2.3%	+49.4%
Advances from Customers	38,264	10.4%	51,749	13.7%	+35.2%
Other Liabilities	3,333	0.9%	4,052	1.1%	+21.6%
Leases Payable	4,323	1.2%	4,209	1.1%	+21.6%
Non-Current Liabilities	99,549	27.1%	106,592	28.1%	+7.1%
Loans and Financing	70,831	19.3%	80,789	21.3%	+14.1%
Tax Liabilities	776	0.2%	-	0.0%	-100.0%
Provisions	4,178	1.1%	4,106	1.1%	-1.7%
Other Liabilities	388	0.1%	457	0.1%	+17.8%
Leases Payable	23,376	6.4%	21,240	5.6%	-9.1%
Shareholders' equity	192,382	52.4%	184,099	48.6%	-4.3%
Capital Stock	147,000	40.1%	147,000	38.8%	+0.0%
Retained Profits Reserve	40 700	11.9%	43,732	11.5%	+0.0%
	43,732	11.570	.0,, 0=	11.0/0	
Cumulative Translation Adjustment	43,732 1,650	0.4%	986	0.3%	-40.2%
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ANNEX IV - FINANCIAL STATEMENTS - CASH FLOW STATEMENT - CONSOLIDATED

Cash Flow Statement	2Q24	2Q25	Δ	1H24	1H25	Δ
Net income (loss) for the period	3,230	(2,195)	-168.0%	6,033	(7,619)	-226.3%
Adjustment to Reconcile the Net Income to Cash from Operating Activities:						
Depreciation and Amortization	2,740	4,349	+58.7%	5,524	8,537	+54.5%
Income tax and social contribution	1,458	246	-83.1%	2,037	(2,753)	-235.1%
Foreign Exchange Variation	(1,001)	659	-165.8%	(1,220)	1,851	-251.7%
Interest Appropriation	659	1,989	+201.8%	1,152	3,765	+226.8%
Provision for Litigation	24	151	+529.2%	(440)	(72)	-83.6%
Provision for Obsolescence	51	327	+541.2%	207	681	+229.0%
Allowance for Doubtful Accounts	-	440	-	17	425	+2400.0%
Other provision	196	703	+258.7%	(1,027)	335	-132.6%
Disposal of Property, Plant and Equipment	26	30	+15.4%	1,448	34	-97.7%
Cash Flows from Operating Activities	7,383	6,699	-9.3%	13,731	5,184	-62.2%
Trade Accounts Receivable	900	(3,764)	-518.2%	(1,247)	(4,022)	+222.5%
Inventories	439	1,849	+321.2%	(28)	(2,955)	+10453.6%
Recoverable Taxes	(442)	1,744	-494.6%	1,449	3,745	+158.5%
Loans Granted	438	(1,947)	-544.5%	828	(1,780)	-315.0%
Other Current and Non-Current Assets	(1,125)	805	-171.6%	(1,765)	(72)	-95.9%
Non-Current Assets Available for Sale	-	287			287	-
Suppliers	3,709	(5,009)	-235.0%	6,529	3,096	-52.6%
Advance from Customers	(8,040)	2,374	-129.5%	430	13,485	+3036.0%
Tax Liabilities	2,145	1,161	-45.9%	2,614	(277)	-110.6%
Other Current and Non-Current Liabilities	2,544	1,451	-43.0%	3,202	3,340	+4.3%
Payment of Income and Social Contribution Taxes	(456)	-	-100.0%	(880)	-	-100.0%
Net Cash from Operating Activities	7,495	5,650	-24.6%	24,863	20,031	-19.4%
Cash Flows from Investing Activities						
Financial Investments	34,102	(12,870)	-137.7%	32,907	227	-99.3%
Property, Plant and Equipment	(21,550)	(7,925)	-63.2%	(29,163)	(16,077)	-44.9%
Intangible Assets	(194)	(91)	-53.1%	(835)	(166)	-80.1%
Net Cash used in Investing Activities	12,358	(20,886)	-269.0%	2,909	(16,016)	-650.6%
Cash Flows from Financing Activities						
Loans Taken	-	-		-	12,204	-
Loan and Interest Payments	(1,772)	(780)	-56.0%	(3,602)	(1,683)	-53.3%
Payment of Interest on Shareholders' Equity	(11,672)	(10,546)	-9.6%	(11,672)	(10,546)	-9.6%
Lease payment	(571)	(770)	+34.9%	(1,107)	(1,521)	+37.4%
Cash Flows (used in) from Financing Activities	(14,015)	(12,096)	-13.7%	(16,381)	(1,546)	-90.6%
Effect of exchange variation on cash and cash equivalents	(79)	682	-963.3%	458	1,371	+199.3%
Increase (Decrease) in Cash and Cash Equivalents	5,759	(26,650)	-562.8%	11,849	3,840	-67.6%
Changes in Cash and Cash Equivalents						
At the Beginning of the Period	32,190	40,831	+26.8%	26,100	10,341	-60.4%
At the End of the Period	37,949	14,181	-62.6%	37,949	14,181	-62.6%
Increase (Decrease) in Cash and Cash Equivalents	5,759	(26,650)	-562.8%	11,849	3,840	-67.6%









ANNEX V – GROSS REVENUE EX-IPI AND Additional Information – CONSOLIDATED

Gross Revenue from Sales Ex-IPI	1Q24	1Q25	2Q24	2Q25	3Q23	3Q24	4Q23	4Q24	1H24	1H25	2023	2024
Gross Revenue from Sales Ex-IPI	55,827	51,654	66,383	75,995	70,649	69,539	70,052	77,060	122,210	127,649	261,976	268,809
Domestic Market	45,214	42,042	51,597	59,289	58,071	54,249	56,897	64,206	96,811	101,331	219,598	215,266
Exclusive Dealers	39,013	34,817	43,081	49,160	48,646	45,230	49,000	55,809	82,094	83,977	182,485	183,140
Multibrands	4,558	5,237	5,759	4,954	5,410	5,439	5,884	6,030	10,316	10,191	23,380	21,786
Unicasa Corporate	1,379	1,726	2,519	4,893	3,534	3,190	1,581	2,110	3,898	6,619	12,004	9,262
Other Revenues	265	262	238	282	481	390	432	257	503	544	1,729	1,078
Export Market	10,613	9,612	14,786	16,706	12,578	15,290	13,155	12,854	25,399	26,318	42,378	53,543
Additional Information	1Q24	1Q25	2Q24	2Q25	3Q23	3Q24	4Q23	4Q24	1H24	1H25	2023	2024
Δ Same Stores Sales	-2.9%	-0.4%	11.6%	20.0%	-1.7%	-0.1%	-6.5%	21.9%	4.8%	11.3%	-0.7%	8.3%
Δ Same Stores Volume	-3.2%	-4.1%	12.6%	16.4%	-7.6%	-4.8%	-11.2%	17.3%	3.7%	7.7%	-8.5%	3.5%
Δ Total Volume	-12.0%	-8.7%	-3.4%	11.3%	-20.8%	-12.0%	-15.2%	5.8%	-7.6%	2.0%	-23.8%	-7.0%









UNICASA INDÚSTRIA DE MÓVEIS S.A.

Management's notes to the interim financial information June 30, 2025 (Amounts in thousands of reais, unless otherwise stated)

1. Operations

Unicasa Indústria de Móveis S.A. ("Company") is a publicly traded corporation with registered office in the city of Bento Gonçalves, state of Rio Grande do Sul, with shares listed on the Novo Mercado segment of "B3 S.A. – Brasil, Bolsa e Balcão" (B3), under ticker UCAS3, since April 27, 2012. Established in 1985, the Company's corporate purpose is to manufacture, sell, import and export products related to the wood, iron and aluminum furniture segment, and other articles related to household and commercial furniture.

The Company has resale agreements with agents authorized to explore our brands "Dell Anno", "New", "Casa Brasileira" and "Unicasa Corporate" through exclusive dealers and multibrand stores in Brazil and abroad.

The corporate purpose of Unicasa Comércio de Móveis Ltda. (subsidiary), included in the consolidated interim financial information, is the retail sale of customized furniture.

Unicasa Holding LLC, a subsidiary in the United States, and Dell Anno NYC LLC, Dell Anno Miami LLC and Unicasa North América LLC, subsidiaries of Unicasa Holding LLC, all included in the consolidated financial statements, were created to prospect, market and consolidate the Dell Anno brand in North America.

2. Summary of accounting practices

The interim parent company and consolidated accounting information for the period ended June 30, 2025 was prepared and is being presented in accordance with CPC 21 (R1) – Interim Reporting, issued by the Brazilian Accounting Pronouncements Committee ("CPC"), and IAS 34 – Interim Financial Reporting, issued by the International Accounting Standards Board ("IASB"), in consonance with the standards issued by the Securities Commission of Brazil (CVM), applicable to the preparation of Quarterly Information (ITR). The interim accounting information were prepared by the Company to provide users with significant information shown in the reporting period and must be analyzed together with the complete financial statements for the fiscal year ended December 31, 2023 and interim financial information for the six-month period ended June 30, 2024.

The presentation of the individual and consolidated Statement of Value Added is required by Brazilian corporate law and the accounting practices adopted in Brazil applicable to publicly held companies. The Statement of Value Added was prepared in accordance with THE criteria defined in Technical pronouncement CPC 09 - "Demonstração do Valor Adicionado". IFRS do not require the presentation of this statement. As a result, according to IFRS, this statement is presented as supplementary information, without prejudice to the interim financial information as a whole.

The accounting policies, the use of certain accounting estimates, Management judgments and calculation methods adopted in this interim accounting information are the same as those adopted in the preparation of annual accounting statements for the fiscal year ended December 31, 2024 and interim accounting information for the six-month period ended June 30, 2024.

UNICASA INDÚSTRIA DE MÓVEIS S.A.

Management's notes to the interim financial information June 30, 2025

(Amounts in thousands of reais, unless otherwise stated)

2.1 Standards and interpretations

During the period ended June 30, 2025, no new standards were disclosed that could have an impact on the Company's accounting information. Hence, the Company's Management continues the plan for adopting new standards, disclosed in the financial statements as of December 31, 2024, on the date they become effective, which, as per the Management's prior assessment, do not have any significant impact on its accounting information.

2.2 Measurement basis

The Company's Management understands that all relevant information related to the interim financial information is presented herein and corresponds to the information used by the management. Note also that accounting practices considered immaterial were not included in the financial information.

The reporting years of the interim financial information of the subsidiaries included in the consolidation coincide with those of the parent company and the accounting policies were applied uniformly in the consolidated companies and are consistent with the international accounting standards and the accounting practices adopted in Brazil.

Approval of the individual and consolidated interim financial information

The presentation of this individual and consolidated interim financial information was approved for issue at the Board of Directors' Meeting held on August 13, 2025.

2.3 Basis of consolidation

The subsidiaries Unicasa Comércio de Móveis Ltda. and Unicasa Holding, LLC are fully consolidated from the date of its incorporation. Their interim financial information is prepared for the same disclosure fiscal period as that of the parent company using uniform accounting policies. All intra-group balances, revenues, expenses and unrealized profits or losses arising from intercompany transactions are entirely eliminated.

2.4 Functional currency and translation of balances denominated in foreign currency

The interim financial information is presented in Brazilian Real (R\$), the Company's functional and presentation currency. Transactions using foreign currencies are initially recorded at the exchange rate on the date of the transaction. Monetary assets and liabilities in foreign currency are translated at the exchange rate on the balance sheet date. All variations are recorded in the statement of income.

UNICASA INDÚSTRIA DE MÓVEIS S.A.

Management's notes to the interim financial information June 30, 2025

(Amounts in thousands of reais, unless otherwise stated)

2.5 Consolidated interim financial information

The consolidated interim financial information includes the operations of the Company and its subsidiaries, as follows:

	Main characteristics	Country	Ownership	Ownership percentage
Unicasa Comércio Ltda.	Sale and distribution of our products.	Brazil	Direct	99.99%
Unicasa Holding, LLC	Sale and distribution of our products.	USA	Direct	100%
Dell Anno NYC, LLC	Sale and distribution of our products.	USA	Indirect	100%
Unicasa North America,				
LLC	Sale and distribution of our products.	USA	Indirect	100%
Dell Anno Miami, LLC	Sale and distribution of our products.	USA	Indirect	100%
	·			

The reporting periods for the quarterly information of subsidiaries included in the consolidation coincide with those of the parent company and the accounting policies were applied uniformly in the consolidated companies and are consistent with the international accounting standards and accounting practices adopted in Brazil.

3. Cash and cash equivalents

Cash and cash equivalents do not have restrictions for use, have short-term original maturity, are highly liquid and easily convertible into a known cash amount and are subject to an insignificant risk of change in value.

			Parent (Parent Company		lidated	
	Index	Rate	6/30/2025	12/31/2024	6/30/2025	12/31/2024	
Type							
Cash and banks – domestic							
currency			2,872	2,414	3,205	2,528	
Cash and banks – foreign							
currency			-	-	2,155	3,307	
Cash equivalents CDB	CDI	100.61%	8,821	4,506	8,821	4,506	
Total			11,693	6,920	14,181	10,341	

4. Financial investments

The company prioritizes safety and liquidity when investing resources in financial instruments. The credit rating of the specific product is combined with that of the financial institution issuing it. Investments are booked at the acquisition value, updated up to the reporting date, close to their fair value and not exceeding the market or realization value.

			Parent Company		Consoli	dated
	Index	Rate	6/30/2025	12/31/2024	6/30/2025	12/31/2024
Modality						
Bank deposit certificate (CDB)	CDI	101.98%	12,452	13,461	8,348	13,461
Letter of credit	CDI	107.00%	12,168	11,386	16,272	11,386
Total			24,620	24,847	24,620	24,847

Management's notes to the interim financial information June 30, 2025

(Amounts in thousands of reais, unless otherwise stated)

5. Trade accounts receivable

Represent the amounts receivable from clients for the sale of goods in the ordinary course of business of the Company, plus exchange variation, when applicable, and then measured at amortized cost, after deducting the allowance for doubtful accounts. If the term for receipt is equivalent to one year or less, the amounts are classified under current assets. Otherwise, they are recorded under non-current assets. Trade accounts receivable transactions were adjusted at fair value, considering cash flows of the transactions and the implicit interest rate of the respective assets.

	Parent C	Company	Consolidated		
	6/30/2025	12/31/2024	6/30/2025	12/31/2024	
Domestic market					
Third parties	38,598	34,630	40,547	38,472	
Related parties (Note 25)	264	71	264	71	
Foreign market					
Third parties	4,884	5,078	4,884	5,078	
Related parties (Note 25)	15,960	13,169	-	-	
Check receivables	546	546	546	546	
	60,252	53,494	46,241	44,167	
(-) Expected credit losses	(3,835)	(3,410)	(3,835)	(3,410)	
(-) Present value adjustment (PVA)	(1,543)	(1,047)	(1,543)	(1,047)	
	54,874	49,037	40,863	39,710	
Trade receivables – current assets	38,443	36,180	24,432	26,853	
Trade receivables - non-current assets	16,431	12,857	16,431	12,857	
	54,874	49,037	40,863	39,710	

Days sales outstanding, weighted by the average maturity of invoices, on June 30, 2025 and December 31, 2024, were 51 and 37 days, respectively.

The allowance for doubtful accounts losses is based on the individual analysis of total trade accounts receivable overdue for more than 90 days, considering the clients' payment capacity, the current and prospective economic scenario, the evaluation of delinquency levels and guarantees received, as well as evaluation of renegotiations made. Specific cases not yet overdue, but with risk of loss in the Management's opinion, is also included in the allowance.

The changes in estimated allowance for doubtful accounts are:

	Parent Con	npany	Consolidated		
	6/30/2025	12/31/2024	6/30/2025	12/31/2024	
Balance at start of fiscal year	(3,410)	(2,351)	(3,410)	(2,351)	
Additions	(445)	(1,133)	(445)	(1,133)	
Recovery / realizations	20	54	20	54	
Write off due to losses		20	=	20	
Balance at end of fiscal year	(3,835)	(3,410)	(3,835)	(3,410)	

Management's notes to the interim financial information June 30, 2025

(Amounts in thousands of reais, unless otherwise stated)

On June 30, 2025 and December 31, 2024, the breakdown of trade accounts receivable by maturity is as follows:

	Parent Co	mpany	Consolidated		
	6/30/2025	12/31/2024	6/30/2025	12/31/2024	
Falling due	45,694	39,651	31,683	30,324	
Overdue:					
From 1 to 30 days	1,347	1,515	1,347	1,515	
From 31 to 60 days	218	855	218	855	
From 61 to 90 days	93	388	93	388	
From 91 to 180 days	851	988	851	988	
Over 181 days (a)	12,049	10,097	12,049	10,097	
• , ,	60,252	53,494	46,241	44,167	

a) Considers the maturity originally agreed to between the Company and its clients and, therefore, this line includes: ALLOWANCE FOR DOUBTFUL ACCOUNTS – Trade notes not expected to be received and so are covered by a provision for expected and recognized trade losses;

GUARANTEES – Trade notes guaranteed by properties required at the start of the operation with resellers, whose documents are registered at the notary's office to guarantee the Company their execution in case of nonperformance of agreement. These notes are in the process of execution of guarantees. Despite the actual expectation of receipt, part of these notes is classified in the long term according to the progress of the lawsuits and the understanding of our legal advisors.

6. Inventories

Inventories are stated at cost or net realizable value, whichever is lower. Costs incurred to take each product to its current location and condition are recorded as follows:

- (i) Raw materials cost of acquisition according to average cost.
- (ii) Finished products and products under production cost of materials and direct labor and proportional portion of indirect general expenses.

The net realizable value corresponds to the sale price in the normal course of business, less estimated costs for conclusion and sale.

The balance of inventories is broken down as follows:

	Parent C	Consolidated		
	6/30/2025	12/31/2024	6/30/2025	12/31/2024
Finished products	1,535	1,421	600	928
Products under production	5,617	3,590	5,617	3,590
Goods for resale	447	508	1,966	1,435
Raw material	20,151	18,311	20,151	18,311
Advances to suppliers	44	1,250	44	1,250
Sundry materials	2,821	2,730	2,821	2,730
Provision for obsolescence	(2,921)	(2,240)	(2,921)	(2,240)
	27,694	25,570	28,278	26,004

Provisions for low inventory turnover or obsolete inventories are constituted when deemed necessary by the Management. The changes in provision for obsolescence are as follows:

	Parent Company and Consolidated		
	6/30/2025	12/31/2024	
Balance at start of fiscal year	(2,240)	(1,694)	
Additions	(681)	(2,023)	
Recoveries / realizations	<u></u>	1,477	
Balance at end of fiscal year	(2,921)	(2,240)	

Management's notes to the interim financial information June 30, 2025

(Amounts in thousands of reais, unless otherwise stated)

7. Assets held for sale

On June 30, 2025, assets held for sale totaling R\$2,090 (R\$2,377 on December 31, 2024) consist of three properties received through negotiation of debt with client and are available for immediate sale. The assets are held at its book value, which is lower than its fair values, less selling expenses.

8. Loans granted

These refer to loans granted by the Company to clients to finance the expansion of the network of authorized resellers and exclusive stores, measured at amortized cost method in accordance with contractual terms (fixed rates and payment conditions), net of the allowance for losses. Loans bear average interest of 14.60% p.a. (13% p.a. in 2024). The Company has first-degree mortgage guarantees for most of operations. No losses were recorded related to loans granted for the reporting periods.

	Parent C	ompany	Consolidated		
	6/30/2025	12/31/2024	6/30/2025	12/31/2024	
Loans granted	2,868	1,088	2,868	1,088	
Loans granted – current assets	843	918	843	918	
Loans granted – non-current assets	2,025	170	2,025	170	
-	2.868	1.088	2.868	1.088	

9. Taxes recoverable

Balances of taxes recoverable are presented as follows:

	Parent Co	mpany	Consolid	lated
	6/30/2025	12/31/2024	6/30/2025	12/31/2024
Income tax (a)	5,253	6,065	5,285	6,095
Social contribution (a)	939	884	941	886
PIS and Cofins (b)	801	3,802	801	3,802
Other Recoverable taxes	265	254	265	254
	7,258	11,005	7,292	11,037
Recoverable taxes - current assets Recoverable taxes - non-current assets	7,213 45	10,936 69	7,247 45	10,968 69
Trecoverable taxes - Horr-ourient assets	7,258	11,005	7,292	

It corresponds to withholding income tax on short-term investments and prepayments of income tax and social contribution, which can be offset against federal taxes and contributions due.

The balance in the Parent Company as of December 31, 2024, consists of recoverable credits from the acquisition of goods that are part of the property, plant, and equipment from the export market, with the taxable event being their entry into the national territory.

a) Income Tax and Social Contribution (IR and CS):

b) Social integration program and social security financing contribution (PIS and COFINS):

Management's notes to the interim financial information June 30, 2025

(Amounts in thousands of reais, unless otherwise stated)

10. Other assets

	Parent C	ompany	Consolidated		
	6/30/2025	12/31/2024	6/30/2025	12/31/2024	
Other current assets:				_	
Prepaid expenses	3,440	3,305	5,889	4,705	
Advances and prepayments	510	1,033	544	2,344	
Other assets	212	-	212	-	
Total	4,162	4,338	6,645	7,049	
Other non-current assets:					
Other assets (a)	57	48	4,225	3,774	
Total	57	48	4,225	3,774	

a) This amount refers to rental deposits for U.S. stores.

11. Investments in subsidiaries

The investment in subsidiary is valued based on the equity income method, according to CPC 18 (R2). The main balances of the subsidiary are:

Unicasa Comércio de Móveis Ltda.

Unicasa Holding, LLC

	6/30/2025	12/31/2024	6/30/2025	12/31/2024	
Current assets	424	216	8,048	10,720	
Non-current assets	19,871	19,567	45,929	48,021	
Current and non-current liabilities	558	502	52,283	50,330	
Shareholders' equity	19,737	19,281	1,694	8,410	
Capital stock	38,799	38,299	26,467	30,033	
	Unicasa Comércio de Móveis Ltda.		Unicasa Holo	ding, LLC	
	6/30/2025	6/30/2024	6/30/2025	6/30/2024	
Net revenue	0	6	9,991	9,569	
Net income/ (loss) for the period – subsidiary	(44)	129	(6,053)	(3,630)	
% Ownership interest	99.99%	99.99%	100.00%	100.00%	
Equity income (loss) before eliminations	-	129	(6,053)	(3,630)	
Effect of unrealized income	-	4	(442)	(253)	
Equity income (loss)	(44)	133	(6,495)	(3,883)	

The changes in investments in subsidiaries are as follows:

	Parent Company		
	6/30/2025	12/31/2024	
Balance of investment in subsidiaries at beginning of fiscal year	27,198	8,533	
Capital payment – subsidiary	500	24,278	
Equity income (loss)	(6,539)	(7,552)	
Other comprehensive income	(664)	1,939	
Balance of investment in subsidiaries at end of fiscal year	20,495	27,198	

Management's notes to the interim financial information June 30, 2025 (Amounts in thousands of reais, unless otherwise stated)

12. Property, plant and equipment

These are registered at acquisition, formation or construction cost, net of PIS/COFINS and ICMS credits and the contra entry is recorded as recoverable taxes. A property, plant and equipment item is written off when sold or when no future economic benefit is expected from its use or sale. Gain or loss from the write-off of an asset, calculated as the difference between net sale value and book value of the asset, is included in the statement of operations for the period in which the asset was written off.

Depreciation of assets is calculated using the straight-line method at depreciation rates and take into consideration the estimated useful lives of these assets. The assessment of useful life of assets is revised annually and adjusted if necessary.

The depreciation methods, useful lives and residual values are reviewed at the end of the fiscal year and any adjustments are recognized as changes in accounting estimates.

The Management annually analyzes the book value of the property, plant and equipment item to assess if there are risk factors indicating the need for a provision for possible reduction in the impairment amount registered in the books, thereby adjusting the book value to its realization value.

Procedures are in place to evaluate the existence of evidence (risk factors), and if found, tests will be applied and, if necessary, a loss will be recognized, which is the highest of: (a) the estimated sale value of the assets less estimated sale costs and (b) the value in use.

The criteria to determine the assets subject to the test are: (a) assets linked to operations that generate revenue; (b) long-term assets, with long useful life (over one year); and (c) asset considered material (significant monetary value).

As a result of the analyses and considerations, on December 31, 2024, the Management did not identify any clear evidence of the devaluation of property, plant and equipment items and intangible assets on the balance sheet date. Accordingly, no additional analysis or detailed test, or any provision for impairment of assets, is necessary.

Balances at 6/30/2025

Management's notes to the interim financial information June 30, 2025

(Amounts in thousands of reais, unless otherwise stated)

Property, plant and equipment is broken down as follows:

(8,796)

(8,436)

(70,925)

(5,088)

(3,988)

Parent Company									
Cost of property, plant and equipment	Land	Buildings	Improvements and facilities	Machinery and equipment	Furniture and fixtures	IT equipmen	t PPE in prog	ıress	Total
Balances at 12/31/2023	1,378	21,583	17,800	132,324	2,831	4,62		,374	245,915
Acquisitions	· -	-	27	627	51		60 26	,326	27,091
Write-offs	-	(2)	(21)	(11,135)	(204)	(8	9)	(32)	(11,483)
Transfers	-	935	1,946	40,918	418	28	, 36 (44,	503)	-
Balances at 12/31/2024	1,378	22,516	19,752	162,734	3,096	4,88		,165	261,523
Acquisitions			11	50	108		29 13	,216	13,414
Write-offs	_	_	(23)	(123)	(10)		2)	-	(158)
Transfers	_	-	1,116	11,762	14	9(798)	-
Balances at 6/30/2025	1,378	22,516	20,856	174,423	3,208	5,81	, -,	5,583	274,779
Balafices at 6/30/2025	.,0.0	22,0.0	20,000	11-1,120	0,200	0,0	-10	.,000	
			Improvements	Machinery and	Furniture and				
Accumulated depreciation	Land	Buildings	and facilities	equipment	fixtures	IT equipmen	t PPE in prog	gress	Total
Balances at 12/31/2023	-	(8,345)	(6,501)	(69,260)	(1,705)	(3,47		-	(89,287)
Depreciation	-	(312)	(640)	(6,469)	(195)	(33	5)	-	(7,951)
Write-off	-	-	12	9,073	195		88	-	9,348
Balances at 12/31/2024	_	(8,657)	(7,129)	(66,656)	(1,705)	(3,74	3)	-	(87,890)
Depreciation		(139)	(334)	(4,377)	(107)	(20	6)		(5,163)
Write-off	-	,	` ź	114	` 6	,	2		124
Balances at 6/30/2025	-	(8,796)	(7,461)	(70,919)	(1,806)	(3,94	7)	-	(92,929)
Property, plant and equipment, net									
Balances at 12/31/2023	1,378	13,238	11,299	63,064	1,126	1,14	19 65	,374	156,628
Balances at 12/31/2024	1,378	13,859	12,623	96,078	1,391	1,13		,165	173,633
Balances at 6/30/2025	1,378	13,720	13,395	103,504	1,402	1,86		5,583	181,850
Consolidated Cost of property, plant and			Improvements and	Machinery and	Furniture and	IT P	PE in progress	Right-of- use assets	
quipment	Land	Buildings	facilities	equipment	fixtures	equipment (')	(*)	Tot
Balances at 12/31/2023	1,378	21,583	23,042	132,334	7,088	4,670	55,374	24,616	280,085
Acquisitions	17,000	-	29	627	51	60 2	28,891	-	46,658
Vrite-offs	-	(2)	(929)	(11,136)	(205)	(89)	32)	-	(12,393
Exchange variation	-	-	1,404	3	1,186	8 -		6,098	8,699
ransfers ransfers	<u>- </u>	935	1,946	40,918	419	286 (44,504)	-	
Balances at 12/31/2024	18,378	22,516	25,492	162,746	8,539	4,935	19,729	30,714	323,049
Acquisitions	-	-	11	50	108	36 ´	15,872	-	16,077
Remeasurement (a)	-	-	-	-	-			2,582	2,582
Write-offs	-	-	(23)	(123)	(10)	(2)		-	(158
Exchange variation	-	-	(682)	(1)	(645)		87)	(3,146)	(4,566
Fransfers	-	-	1,116	11,762	14		13,798)	-	• •
Balances at 6/30/2025	18,378	22,516	25,914	174,434	8,006		51,716	30,150	336,984
								Right-of-	
and the state of t		D. Harris	Improvements and		Furniture and		PE in progress	use assets	- .
ccumulated depreciation	Land	Buildings	facilities	equipment	fixtures	equipment (')	(*)	Tot
Balances at 12/31/2023	-	(8,345)	(6,632)	(69,264)	(2,501)	(3,509) -		(1,089)	(91,340
Depreciation	-	(312)	(1,229)	(6,472)	(1,788)	(344) -		(3,031)	(13,176
Vrite-off	-	-	14	9,075	195	68 -		-	9,352
Exchange variation		-	(100)	(1)	(429)	(2) -		-	(532
•		(0.057)	(7,947)	(66,662)	(4,523)	(3,787) -		(4,120)	(95,696
Balances at 12/31/2024	-	(8,657)						(4,120)	
3alances at 12/31/2024	-	(8,657) (139)	(596)	(4,377)	(927)	(210) -		(1,709)	(7,958
•	-		(596) 2		(927) 6	(210) - 2 -		(1,709)	(7,958 124
alances at 12/31/2024 Depreciation	- - - -		(596)	(4,377)	(927)	(210) -		(1,709)	(7,958

(103,093)

(5,860)

Management's notes to the interim financial information June 30, 2025

(Amounts in thousands of reais, unless otherwise stated)

Balances at 6/30/2025	18,378	13,720	17,478 3.08%	103,509 7.39%	2,918	1,882	51,716	24,290	233,891
Property, plant and equipment, net Balances at 12/31/2023 Balances at 12/31/2024	1,378 18,378	13,238 13,859	16,411 17,545	63,070 96,084	4,588 4,016	1,159 1,148	65,374 49,729	23,527 26,594	188,746 227,353

a) In April 2025, the lease agreement of Unicasa North America, LLC was remeasured.

13. Intangible assets

Intangible assets with a defined life are measured at cost, less amortization accrued over the economic useful life and evaluated for impairment whenever there is indication of loss of economic value of the asset. The amortization period and method for an intangible asset with defined life are reviewed at least at the end of each fiscal year. The amortization of these intangible assets is recognized in the statement of operations.

Parent Company

	Software	Trademarks and patents	Intangible assets in progress	Total
Balances at 12/31/2023	1,166	157	742	2,065
Acquisitions	5	36	1,153	1,194
Transfer	433	-	(433)	-
Write-offs	(2)	(13)	-	(15)
Write-offs – amortization	2	11	-	13
Amortization	(448)	(29)	-	(477)
Balances at 12/31/2024	1,156	162	1,462	2,780
Acquisitions	-	35	131	166
Transfer	476	-	(476)	-
Amortization	(228)	(15)	-	(243)
Balances at 6/30/2025	1,404	182	1,117	2,703

Consolidated

<u>Consolidated</u>	Software	Trademarks and patents	Commercial goodwill	Intangible assets in progress	Total
Balances at 12/31/2023	1,166	157	2,374	742	4,439
Acquisitions	5	36	-	1,153	1,194
Transfer	433	-	-	(433)	-
Write-offs	(2)	(13)	-	-	(15)
Write-offs – amortization	2	11	-	-	13
Amortization	(448)	(29)	(743)	-	(1,220)
Exchange variation	-	-	674	-	674
Balances at 12/31/2024	1,156	162	2,305	1,462	5,085
Acquisitions	-	35	-	131	166
Transfer	476	-	-	(476)	-
Amortization	(228)	(15)	(204)	-	(447)
Exchange variation	-	-	(367)	-	(367)
Balances at 6/30/2025	1,404	182	1,734	1,117	4,437
Average rate Average useful life (in	20%	10%	21.81%		
years)	5.00	10.00	4.58		

Management's notes to the interim financial information June 30, 2025 (Amounts in thousands of reais, unless otherwise stated)

14. Income tax and social contribution

Income Tax and Social Contribution are calculated based on the tax rate in effect. Current and deferred taxes are recognized in profit or loss for the period.

The breakdown of income tax and social contribution in the periods ended June 30, 2025 and 2024 is summarized below:

	Parent Company		Consoli	dated
	6/30/2025	6/30/2024	6/30/2025	6/30/2024
Current income tax and social contribution: Current income tax and social contribution expense Deferred income tax and social contribution Related to recording and reversal of temporary differences and tax	-	(1,782)	-	(2,211)
losses	1,754	(1,641)	2,753	174
Income tax and social contribution revenue (expense) shown in the income statement	1,754	(3,423)	2,753	(2,037)

The reconciliation of tax expense with the result of the multiplication of taxable income with the local tax rate in the periods ended June 30, 2025 and 2024 is as follows:

	Parent Company		Consolid	dated
	6/30/2025	6/30/2024	6/30/2025	6/30/2024
Book income before taxes	(9,373)	9,456	(10,372)	8,070
Tax rate of 34%	3,187	(3,215)	3,526	(2,744)
Non-deductible expenses	(13)	(20)	(13)	(20)
Rate adjustments abroad	-	-	(552)	(303)
Deferred income tax and social contribution on unrecognized losses			` ,	` ,
in subsidiaries (a)	-	-	(862)	-
Equity income (loss)	(2,224)	(1,275)	-	-
Inflation adjustment in Selic lawsuits	257	75	257	75
Presumed ICMS credit	199	176	199	176
Exclusion of inflation on income from investments	359	698	359	698
Reintegra program	-	16	-	16
Other temporary expenses	(11)	122	(161)	64
Income tax and social contribution revenue (expense) shown in the				
income statement	1,754	(3,423)	2,753	(2,038)
Effective rate	-19%	36%	-27%	25%

a) This amount mainly consists of the portion of the U.S. subsidiary's tax loss that has not been recognized.

Management's notes to the interim financial information June 30, 2025 (Amounts in thousands of reais, unless otherwise stated)

14.1 Deferred income tax and social contribution

Deferred income tax and social contribution on June 30, 2025 and December 31, 2024 are as follows:

Parent Company	Balance	sheet	P&L		
Temporary differences - assets	6/30/2025	12/31/2024	6/30/2025	6/30/2024	
Allowance for doubtful accounts	1,304	1,160	144	-	
Provision for inventory losses	993	762	231	(70)	
Provisions for losses with sureties	44	44	-	` -	
Provision for tax, civil and labor risks	1,396	1,420	(24)	186	
Present value adjustment	525	356	169	223	
Sundry provisions	537	(288)	825	394	
Tax losses to be offset	5,490	4,518	972	783	
	10,289	7,972	2,317	1,516	
Temporary differences - liabilities					
Depreciation of useful/tax life	(9,311)	(8,748)	(563)	125	
Income tax and social contribution revenue (expense)				1,641	
Tax assets (liabilities)	978	(776)	1,754		

Consolidated	Balance	sheet	P&L		
Temporary differences - assets	6/30/2025	12/31/2024	6/30/2025	6/30/2024	
Allowance for doubtful accounts	1,304	1,160	144	_	
Provision for inventory losses	993	762	231	(70)	
Provisions for losses with sureties	44	44	-	-	
Provision for tax, civil and labor risks	1,396	1,420	(24)	186	
Present value adjustment	525	356	169	223	
Sundry provisions	537	(288)	825	(10)	
Tax losses to be offset	13,346	12 <u>,</u> 358	1,971	(628)	
	18,145	15,812	3,316	(299)	
Temporary differences - liabilities				, ,	
Depreciation of useful/tax life	(9,311)	(8,748)	(563)	125	
Income tax and social contribution revenue		,	2,75	3 (174	
Tax assets (liabilities)	8,834	7,064	•	•	

The Company and its subsidiaries have total tax losses to be offset against future taxable income of the company in which they were generated.

Estimated recovery of tax credits on income tax and social contribution losses were based on projections of taxable income that took into consideration diverse financial and business premises considered at the end of the period. Consequently, such estimates may not materialize in the future considering the uncertainties inherent to these provisions. The Company did not identify uncertainties regarding the recoverability of deferred tax assets recognized in the period ended June 30, 2025.

The Company has not been recognizing a portion of the tax assets related to the income tax losses and social contribution tax loss carryforwards of its subsidiary, Unicasa Comércio de Móveis Ltda., amounting to R\$5,893 (R\$5,878 as of December 31, 2024), due to the lack of opportunity to utilize this portion of the tax assets.

As of June 30, 2025, the Company did not record an amount of R\$847 related to the portion of tax loss carryforward of its subsidiary in the United States, as management believes that the unstable economic relations between Brazil and the USA hinder the assessment of the recoverability of this portion of the asset at this time.

Unrecorded tax assets do not have an expiration date.

Management's notes to the interim financial information June 30, 2025 (Amounts in thousands of reais, unless otherwise stated)

15. Loans and Financing

Loans and financing are presented by the amounts under agreement, plus charges agreed that include interest rates. After initial recognition, they are measured at amortized cost using the effective tax rate method.

On January 13, 2025, the company received the second tranche relating to FINEP financing, in the nominal amount of R\$12,204.

		Parent Company/Consolidated							
				:	2025		2	2024	
		Interest			Non-			Non-	
	Index	rate (p.a.)	Maturity	Current	current	Total	Current	current	Total
Domestic currency Bank loans – FINEP Book-entry	TR+	3.30%	Oct/33	5,453	57,441	62,894	1,153	48,095	49,248
commercial note	IPCA +	12.01%	Aug/44	453	23,348	23,801	424	22,736	23,160
				5,906	80,789	86,695	1,577	70,831	72,408

On June 30, 2025, the Company has surety letter related to loan operations obtained. Regarding the Bookentry Commercial Note, the company granted a property through fiduciary sale agreement as a guarantee.

Loans and financing will fall due as follows, by maturity year:

Maturities	2025	2026	2027	2028	2029	2030	2031 to 2044	Total
Bank loans – FINEP	1,328	7,969	7,969	7,969	7,969	7,969	21,721	62,894
Book-entry commercial note	183	398	446	500	560	627	21,087	23,801
Total	1,511	8,367	8,415	8,469	8,529	8,596	42,808	86,695

The changes in the Company's loans are detailed below:

	Parent Company/Consolidated						
	FINEP	Commercial note	CCB-Santander	Total			
Balance on December 31, 2023	49,228	<u>-</u>	4,749	53,977			
New loans	-	23,536	-	23,536			
Payment of installments	-	(105)	(4,748)	(4,853)			
Payment of interest	(1,154)	(1,516)	(332)	(3,002)			
Provision for interest	1,174	1,245	331	2,750			
Balance on December 31, 2024	49,248	23,160	-	72,408			
New loans	12,204	-	-	12,204			
Payment of installments	-	(170)	-	(170)			
Payment of interest	(140)	(1,373)	-	(1,513)			
Provision for interest	1,582	2,184	-	3,766			
Balance on June 30, 2025	62,894	23,801	-	86,695			

On June 30, 2025, the company informs that all covenants of the financing agreements have been fulfilled.

Management's notes to the interim financial information June 30, 2025 (Amounts in thousands of reais, unless otherwise stated)

16. Leases payable

On the start date of the agreement, the Company evaluates if the agreement is or contains a lease, that is, if the agreement transfers the right to control the use of an identified asset for a certain period.

The Company applies a single approach for recognizing and measuring all the leases, except for lease agreements whose term is 12 months, and leases of low-value assets.

The Company has lease agreements for stores, entered into with third parties, which are being classified as lease.

Discount rates that express the time for realizing the rights of use were obtained based on the main inflation indices in the market and the estimated lending rate, if the object of the lease is obtained through similar terms and scenarios.

The following table shows the current rate, maturity and term of the agreement.

Property rental agreement	Maturity	Duration	Average rate (p.a.)
Dell Anno Miami, LLC	12/31/2029	7 years	3.85%
Dell Anno NYC, LLC	09/30/2033	10 years	4.46%
Unicasa North America, LLC	11/30/2030	5 years	21%

Changes in lease liabilities are as follows:

	Consolidated
Balance on December 31, 2023	23,841
Payments	(2,432)
Exchange variation	6,290
Balance on December 31, 2024	27,699
Payments	(1,521)
Exchange variation	(729)
Balance on June 30, 2025	25,449
Current	4,209
Non-current	21,240

Contractual payments will fall due as follows, by maturity year:

Maturities	2025	2026	2027	2028	2029	2030	2031 to 2033	Total
Dell Anno Miami, LLC	707	1,542	1,549	1,848	2,014	-	-	7,660
Dell Anno NYC, LLC	592	1,330	1,449	1,575	1,707	1,839	5,831	14,323
Unicasa North America, LLC	281	560	602	646	694	683	-	3,466
Total	1,580	3,432	3,600	4,069	4,415	2,522	5,831	25,449

Management's notes to the interim financial information June 30, 2025 (Amounts in thousands of reais, unless otherwise stated)

17. Provisions

The Company periodically reviews its contingencies through its legal department and its external legal advisors and classifies their likelihood of loss as: (i) Probable, (ii) Possible and (iii) Remote.

a. Provision for labor, tax and civil risks

The Company is a defendant in certain labor and civil lawsuits. The estimated loss was provisioned based on the opinion of its legal counsel, in an amount considered sufficient by the Management to cover probable losses that may arise from unfavorable court decisions. The provision is broken down as follows:

	Parent Company and Consolidated			
	6/30/2025	6/30/2025		
Provision for labor risks	145	246		
Provision for civil risks	3,961	3,932		
	4,106	4,178		

Labor – the Company is party to labor lawsuits.

<u>Civil</u> – the Company is party to civil lawsuits involving store owners and end consumers, in which the Company may be considered jointly and severally liable.

The Company is party to labor, tax and civil lawsuits, involving risk of loss classified by the management as possible, based on an assessment by its legal advisors, for which no provision was recorded. Civil, labor and tax lawsuits classified as possible loss are shown below:

	Parent Company and Consolidated		
	6/30/2025	12/31/2024	
Labor lawsuits	1,033	658	
Tax lawsuits	4,112	3,995	
Civil lawsuits	3,217	2,853	
Total	8,362	7,506	

<u>Civil</u>: Civil lawsuits assessed by the management jointly with its legal advisors as having possible chances of loss refer to lawsuits involving storeowners and end consumers.

<u>Tax</u>: The tax lawsuits assessed by the management jointly with its legal advisors as having possible chances of loss refer to the INSS lawsuit.

<u>Labor</u>: The labor lawsuits assessed by the management jointly with its legal advisors as having possible chances of loss refer to actions filed by former employees of the Company.

Management's notes to the interim financial information June 30, 2025

(Amounts in thousands of reais, unless otherwise stated)

The changes in provision for labor and civil risks are as follows:

	Parent Company and Consolidated		
	6/30/2025	12/31/2024	
Balance at start of year	4,178	5,111	
Additions	183	1,320	
Recoveries / realizations	(255)	(2,253)	
Balance at end of year	4,106	4,178	

18. Contractual obligations

Amounts received early from exclusive resellers for the future supply of goods.

	Parent Co	Parent Company		dated
	6/30/2025	12/31/2024	6/30/2025	12/31/2024
Contractual obligations	42,701	29,396	51,749	38,264
Total	42.701	29.396	51.749	38.264

19. Other liabilities

	Parent Cor	Parent Company		ated
	6/30/2025	12/31/2024	6/30/2025	12/31/2024
Other liabilities – current:	-			
Other provisions – (a)	1,190	1,259	2,053	1,980
Leases (b)	423	475	423	475
Other liabilities	644	803	1,576	878
	2,257	2,537	4,052	3,333
Other liabilities – non-current:				
Other provisions – (a)	262	-	262	-
Leases (b)	195	388	195	388
• •	457	388	457	388

a) This amount refers to provisions for payroll and marketing costs.

20. Shareholders' equity

a) Capital stock

The capital stock of the Company is R\$147,000 on June 30, 2025 and December 31, 2024, divided into 66,086,364 registered common shares without par value.

b) Profit retention and reserves

Legal reserve

Recorded based on 5% of net income from the period, limited to 20% of the paid-in capital. On June 30, 2025, the balance in the reserve is R\$5,966.

b) Upon the application of CPC 06 (R2), the Company evaluated its portfolio of agreements, and these leases were classified under the exception of the standard as they refer to low-value asset. In the fiscal year, the Company recognized expense of R\$242 (R\$489 on December 31, 2024).

Management's notes to the interim financial information June 30, 2025 (Amounts in thousands of reais, unless otherwise stated)

Retained earnings

The retained earnings reserve was recorded in accordance with Article 196 of Federal Law No. 6,404/76, with the purpose of being used for future investments. Retained earnings as of June 30, 2025 is R\$37,766.

According to article 199 of Federal Law No. 6,404/76, the balance of this reserve, combined with other profit reserves, must not exceed the Company's capital stock.

c) Other comprehensive income

Corresponds to the cumulative effect of exchange translation of functional currency to the original currency of the quarterly information of the foreign subsidiary, calculated on the company's investments abroad, assessed using the equity method. This cumulative effect will be reverted to profit or loss for the period as gain or loss upon the sale or write-off of the investment.

d) Dividends and interest on equity

According to the bylaws, minimum mandatory dividend is calculated at 25% of net income from the year after the allocation to reserves established by law.

The annual and extraordinary shareholders meeting held on April 30, 2025 approved the payment of interest on equity. The amounts were paid to shareholders on May 29, 2025.

e) Earnings per share

As required by IAS 33/CPC 41 – Earnings per share, the tables below recognize profit to amounts used to calculate basic earnings per share.

Basic earnings per share

For periods ended on June 30, 2025 and 2024, the Company registered basic earnings per share, calculated by dividing the net income from the period by the weighted average of outstanding shares, as shown below:

	Parent Company and Consolidated		
	6/30/2025 6/3		
Net income (loss) for the period	(7,619)	6,033	
Weighted average of outstanding common shares (in			
thousands)	66,086	66,086	
Basic earnings / (loss) per share (R\$)	(0.11529)	0.09129	

Diluted earnings per share

The Company did not present the calculation of diluted earnings per share as required by IAS 33/CPC 41 – Earnings per share because there are no potential common shares for dilution or other convertible instruments that can cause dilution of earnings per share, and hence the basic and diluted earnings per share are the same.

Management's notes to the interim financial information June 30, 2025

(Amounts in thousands of reais, unless otherwise stated)

21. Net revenue from sales

Revenue is recognized in profit or loss upon the fulfilment of performance with resellers at the moment determined by the transfer of ownership of the products. Sales are made at sight, in the form of prepayments or in installments, and are financed with the Company's own funds.

Net revenue from sales is broken down as follows:

	Parent Company		Consolic	lated
	6/30/2025	6/30/2024	6/30/2025	6/30/2024
Gross revenue from sales	124,107	118,084	130,871	125,282
IPI on sales	(3,222)	(3,072)	(3,222)	(3,072)
Gross revenue from sales (-) IPI	120,885	115,012	127,649	122,210
ICMS on sales	(10,890)	(10,207)	(10,890)	(10,208)
Other taxes on sales (PIS/COFINS)	(8,270)	(7,846)	(8,270)	(7,847)
Sales returns	(246)	(82)	(246)	(82)
Present value adjustment (AVP) – gross revenue	(1,588)	(723)	(1,588)	(666)
Net revenue	99,891	96,154	106,655	103,407

22. Expenses by function and nature

	Parent Con	Parent Company		ated
	6/30/2025	6/30/2024	6/30/2025	6/30/2024
Expenses by function:		•		
Cost of goods sold and/or services	(71,526)	(60,109)	(75,294)	(62,480)
Selling expenses	(21,711)	(19,121)	(32,129)	(29,326)
Administrative expenses	(9,521)	(8,809)	(9,521)	(8,720)
	(102,758)	(88,039)	(116,944)	(100,526)
Expenses by nature:				
Input expenses	(45,836)	(38,565)	(46,738)	(39,332)
Personnel expenses	(29,586)	(26,752)	(33,758)	(30,708)
Third-party service expenses	(7,675)	(7,922)	(11,054)	(10,469)
Expenses with civil lawsuits	(357)	(643)	(357)	(643)
Depreciation and amortization expenses	(5,406)	(4,187)	(8,537)	(5,524)
Advertising expenses	(4,297)	(3,454)	(4,668)	(3,923)
Expenses / (Reversal) with provisions	(1,229)	1,079	(1,440)	1,283
Travel expenses	(2,107)	(1,700)	(2,170)	(1,989)
Electric power expenses	(1,887)	(1,885)	(1,961)	(1,953)
Expenses with commissions	(747)	(1,175)	(1,125)	(1,521)
Other expenses	(3,631)	(2,835)	(5,136)	(5,747)
	(102,758)	(88,039)	(116,944)	(100,526)

Management's notes to the interim financial information June 30, 2025

(Amounts in thousands of reais, unless otherwise stated)

23. Other operating revenues

	Parent Company		Consolidated	
	6/30/2025	6/30/2024	6/30/2025	6/30/2024
Bank premium (a)	161	107	161	107
Gain from sale of property, plant and equipment	78	44	78	44
Other operating revenues (b)	1,715	761	1,715	781
Other operating revenues	1,954	912	1,954	932

a) Refers to amounts received from financial institution by volume of financing conducted made the network of stores served by the Company.

24. Financial income (expense)

	Parent Com	pany	Consolidated	
	6/30/2025	6/30/2024	6/30/2025	6/30/2024
Financial expenses				<u>.</u>
IOF charge and bank fees	(85)	(71)	(176)	(128)
Loans and financing	(3,765)	(1,152)	(3,765)	(1,152)
Exchange variation expenses	(3,500)	(634)	(3,500)	(634)
Present value adjustment (AVP)	(1,089)	(633)	(1,089)	(633)
Discounts granted	(87)	(1)	(126)	(1)
Other financial expenses	(250)	(354)	(250)	(354)
	(8,776)	(2,845)	(8,906)	(2,902)
Financial income				
Interest income	90	289	92	319
Yield from short-term investments	2,358	3,046	2,358	3,095
Exchange variation income	1,341	1,929	1,341	1,929
Present value adjustment (AVP)	2,181	2,012	2,181	2,012
Discounts obtained	103	47	115	104
Other financial income	813	279	813	278
	6,886	7,602	6,900	7,737
Net financial result	(1,890)	4,757	(2,006)	4,835

b) Refers mainly to the recognition of revenue from presumed ICMS credit.

Management's notes to the interim financial information June 30, 2025 (Amounts in thousands of reais, unless otherwise stated)

25. Transactions and balances with related parties

Related-party transactions are those between the Company and its subsidiaries, other companies controlled by shareholders of the Company, key management professionals and other related parties. During the period ended June 30, 2025 and the fiscal year ended December 31, 2024, the Company conducted the following transactions with related parties:

PARENT COMPANY	Nature of the operation	Relationship	6/30/2025	12/31/2024
ASSETS			=	
Trade receivables Unicasa Holding, LLC Even Construtora e Incorporadora S.A. Individuals	Sale of furniture Sale of furniture Sale of furniture	Subsidiary Controlled by shareholders Related parties and key management professionals	15,960 242 22	13,169 - 71
LIABILITIES			23,801	23,160
Loans and financing MK NM Fundo de Investimento Multimercado Crédito Privado Investimento no Exterior	Commercial Note	Controlled by shareholders	23,801	23,160
			6/30/2025	6/30/2024
P&L	_		2,806	1,463
Sales revenue Unicasa Holding, LLC Unicasa Comércio de Móveis S.A. Even Construtora e Incorporadora S.A. Individuals	Sale of furniture Sale of furniture Sale of furniture Sale of furniture	Subsidiary Subsidiary Controlled by shareholders Related parties and key management professionals	4,375 611 3	1,339 1 27 96
Financing expenses MK NM Fundo de Investimento Multimercado Crédito Privado Investimento no Exterior	Interest on Commercial Note	Controlled by shareholders	(2,183)	-
CONSOLIDATED	Nature of the operation	Relationship	6/30/2025	12/31/2024
ASSETS		=	264	71
Trade receivables Even Construtora e Incorporadora S.A. Individuals LIABILITIES	Sale of furniture Sale of furniture	Controlled by shareholders Related parties and key management professionals	242 22	71
Loans and financing MK NM Fundo de Investimento Multimercado Crédito Privado Investimento no Exterior	Commercial Note	Controlled by shareholders	23,801	23,160
			6/30/2025	6/30/2024
P&L			(1,569)	124
Sales revenue Even Construtora e Incorporadora S.A. Unicasa Comércio de Móveis S.A.	Sale of furniture Sale of furniture	Controlled by shareholders Subsidiary	611 -	27 1
Individuals	Sale of furniture	Related parties and key management professionals	3	96
Financing expenses MK NM Fundo de Investimento Multimercado Crédito Privado Investimento no Exterior	Interest on Commercial Note	Controlled by shareholders	(2,183)	-

The transactions involving the Company and its related parties are conducted as agreed by the parties under normal market conditions.

Management's notes to the interim financial information June 30, 2025

(Amounts in thousands of reais, unless otherwise stated)

There were no guarantees granted or received in relation to any accounts receivable or payable. As a collateral for the Commercial Note, a fiduciary sale agreement was established. All balances will be settled in domestic currency.

Management Compensation

The Company paid its managers (Statutory Board of Executive Officers and Board of Directors) total compensation in the amount of R\$1,954 in the period ended June 30, 2025 (R\$2,071 on June 30, 2024). The Company does not offer to its key personnel compensation benefits in the following categories: (i) postemployment benefits; (ii) long-term benefit; (iii) employment termination benefit; and (iv) share-based compensation.

26. Financial Instruments

The Company determines the classification of its financial assets and liabilities upon their initial recognition in accordance with the business model used to manage the assets and their respective contractual cash flow characteristics, pursuant to CPC 48 / IFRS 9.

The Company's financial instruments measured at their amortized cost are held for the purpose of receiving or payment of contractual cash flows, which consist of principal and interest, recorded at their original value less allowance for losses and present value adjustment when applicable. The financial instruments and their outstanding balances on June 30, 2025 and December 31, 2024, are shown below:

		Parent Company		Consolidated	
	Note	6/30/2025	12/31/2024	6/30/2025	12/31/2024
Financial assets:	-				
Cash and cash equivalents	3	11,693	6,920	14,181	10,341
Financial investments	4	24,620	24,847	24,620	24,847
Trade accounts receivable	5	54,874	49,037	40,863	39,710
Loans granted	8	2,868	1,088	2,868	1,088
Other assets	10	4,219	4,386	10,870	10,823
Financial liabilities:					
Loans and financing	15				
Loans and infanoling		(86,695)	(72,408)	(86,695)	(72,408)
Leases payable	16	-	-	(25,449)	(27,699)
Trade accounts payable		(10,668)	(8,412)	(11,157)	(8,654)
Interest on equity payable	20	-	(10,546)	-	(10,546)
Contractual obligations	18	(42,701)	(29,396)	(51,749)	(38,264)
Other current and non-current liabilities	19	(2,714)	(2,925)	(4,509)	(3,721)
Net financial instruments	_	(44,504)	(37,409)	(86,157)	(74,483)

27. Risk management

27.1 Operational risk management

The organizational structure governing the Company's risk management processes is based on the principles outlined by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) and adheres to the Institute of Internal Auditors' (IIA) Three Lines Model, especially regarding the workflow for risk identification, evaluation, treatment, and monitoring for both the Company and its subsidiaries.

Thus, the risk management process involves aligning the set objectives with the Company's purpose, values and strategic pillars. It also permeates all of Unicasa's business processes, as every activity performed carries some inherent risk.

Regarding the risk treatment:

Management's notes to the interim financial information June 30, 2025 (Amounts in thousands of reais, unless otherwise stated)

- All employees are responsible for managing the risks associated with their activities, forming the Company's first line of defense, as the risk management process is integrated into all business processes;
- The Internal Controls, Risks and Compliance department, which constitutes the second line of defense, coordinates the Company's risk management process by assisting business areas with the methodology for identifying, classifying, evaluating and responding to risks;
- As the third line of defense, the Internal Audit is responsible for independently, impartially and promptly
 examining and testing the effectiveness and quality of the Company's corporate risk management process,
 identifying weaknesses and provides recommendations for improvements and adjustments to the process,
 reporting directly to the Company's Audit Committee.

The Audit Committee, through the organizational structure of the Company's risk management processes, is responsible for ensuring the implementation of the Risk Policy and reporting its findings to the Board of Directors.

27.2 Financial risk management

The Company's operations expose it to financial risks: market risks (including interest and exchange rates and commodity prices), credit and liquidity. The risks of financial instruments are managed through financial positioning strategies and systems to limit exposures, all registered in equity accounts, which are aimed at meeting its operational requirements.

We do not conduct operations with derivative instruments or any other type of operation for speculative purposes.

Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument fluctuates due to variations in market prices. Market prices encompass three types of risk: interest rate, exchange, and price, which could be of a commodity, among others. Financial instruments affected by market risks include loans receivable and trade accounts payable.

I. Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument fluctuates due to variations in market interest rates. The Company's exposure to this risk of changes in market interest rates is mainly due to long-term obligations subject to variable interest rates.

To mitigate the interest rate risk of loans payable, the Company adopts the practice of diversifying loans between fixed or variable rates. Income from financial statements, as well as financial expenses arising from Company's loans, are affected by variations in interest rates, such as TR, IPCA and CDI.

II. Exchange risks

Accounts payable and receivable in foreign currency

On June 30, 2025, the Company had balance of accounts receivable from exports equivalent to USD3,820 (USD2,947 on December 31, 2024). In the same period, the balance of accounts payable related to exports is EUR1,494 (EUR739).

The Company's results are susceptible to variations arising from the effects of exchange rate volatility on foreign currency transactions, mainly in export operations. The Company adjusts its structure of costs and selling prices in order to assimilate exchange oscillations.

Management's notes to the interim financial information June 30, 2025

(Amounts in thousands of reais, unless otherwise stated)

Sensitivity to exchange rates

In order to verify the sensitivity of indexes of assets and liabilities in foreign currency, with representativeness, two different scenarios were defined to analyze the sensitivity on exchange rate oscillations. This analysis considers depreciation of exchange rate by 25% and 50% over the exchange rate on June 30, 2025. These assumptions were defined based on the Management's expectations for variations in the exchange rate on the maturity dates of respective agreements subject to these risks.

Accounts receivable in foreign currency

Sensitivity scenarios	Balance of accounts receivable - USD	Balance of accounts receivable - R\$	U.S. dollar rate	Impacts on income before taxation
Probable scenario (book value)	3,820	20,844	5.4565	_
Possible scenario - 25%	3,820	15,633	4.0924	(5,211)
Possible scenario 50%	3,820	10,422	2.7283	(10,422)

Trade payables in foreign currency

Sensitivity scenarios	Balance of accounts payable EURO	Balance of - accounts payable - R\$	Euro rate	Impacts on income before taxation
Probable scenario (book value)	494	3,174	6.4218	_
Possible scenario - 25% Possible scenario 50%	494 494	3,965 4,759	8,0273 9,6327	(791) (1,584)

III. Commodity price risk

This risk is related to the possibility of oscillation in prices of raw materials and other inputs used in the production process. Since the Company uses commodities as raw material (MDF and MDP boards), its cost of goods sold may be affected by changes in the prices of these materials. To minimize this risk, the Company permanently monitors price oscillations and, as applicable, builds strategic inventories to maintain its business activities.

Credit risk

This risk arises from the possibility of incurring losses due to delinquency of other parties or financial institutions depositing resources or of financial investments. To mitigate these risks, the Company adopts the practice of analyzing financial and equity conditions of its counterparties, as well as defining credit limits and monitoring permanently their outstanding positions. With regard to financial institutions, the Company only carries out operations with low-risk institutions, as evaluated by its Management. For trade accounts receivable, the Company has not recorded allowance for loan losses yet, as mentioned in Note 5.

Accounts receivable

Risk of credit to client is managed by the financial department and is subject to specific procedures, controls and policies established by the Company.

Credit limits are established for all clients based on internal rating criteria. On June 30, 2025, the Company had 27 clients (31 clients on December 31, 2024), representing 50.37% (50.30% on December 31, 2024) of all receivables. These clients operate with several stores in Brazil. No client individually represents more than 10% of the sales. The Company has security interest and monitors its exposure.

Management's notes to the interim financial information June 30, 2025

(Amounts in thousands of reais, unless otherwise stated)

The need for a provision for impairment is analyzed every reporting period on an individual basis by clients. Allowance for loan losses is constituted at an amount considered sufficient by Management to cover losses in recovering credits and is based on criteria such as balances of clients with delinquency risk.

Bank deposits

Credit risk on balances with banks and financial institutions is considered low and is managed by the financial department and monitored by executive officers. Surplus funds are invested only in prime financial institutions authorized by the Board of Executive Officers, being monitored in order to minimize risk concentration.

• Liquidity risk

Liquidity control is monitored by the Company through the management of its cash flows, to ensure that its funds are available in sufficient amounts to maintain its commitments on schedule. The Company holds balances in financial investments that are redeemable at any moment to cover any gaps between the maturity of its contractual obligations and its cash generation.

The table below shows the contractual payments required by the Company's financial liabilities:

Maturities
Bank loans - FINEP
Book-entry commercial note
Total

2025	2026	2027	2028	2029	2030	2031 to 2044	Total
1,328	7,969	7,969	7,969	7,969	7,969	21,721	62,894
183	398	446	500	560	627	21,087	23,801
1,511	8,367	8,415	8,469	8,529	8,596	42,808	86,695

Capital stock management

The Company manages its capital structure and adjusts it considering the changes in economic conditions. The capital structure arises from choosing between shareholders' equity (capital injections and retained earnings) and loan capital to finance its operations. Management adopts as a financing practice the shareholders' equity generated by its operations, and monitors its debt in such a way as to optimize its cash flows and its present value. There were no changes in goals, policies or processes during the period ended June 30, 2025 and fiscal year ended December 31, 2024.

The financial leverage ratio is shown below:

Loans and financing (-) Cash and cash equivalents (-) Financial investments Net debt
Shareholders' equity

Parent C	Parent Company		Consolidated		
6/30/2025	12/31/2024	6/30/2025	12/31/2024		
86,695	72,408	86,695	72,408		
(11,693)	(6,920)	(14,181)	(10,341)		
(24,620)	(24,847)	(24,620)	(24,847)		
50,382	40,641	47,894	37,220		
_					
184,099	192,382	184,099	192,382		
27.37%	21.12%	26.02%	19.34%		

Management's notes to the interim financial information June 30, 2025 (Amounts in thousands of reais, unless otherwise stated)

28. Insurance

The Company has insurance policies that were taken based on guidance from specialists, contracting in the market coverages compatible with its size and operation. Coverages were contracted at amounts considered sufficient by the management to cover possible losses, considering the nature of its activity and the risks involved in its operations. The main insurance categories are shown below:

	Coverag	e period		Amount insured
Coverage	From	То	Currency	
Fire, lightning strike, explosion and implosion	2025	2026	BRL	250,000
General civil liability				
National	2025	2026	<u>BRL</u>	13,000
Foreign products overall	2025	2026	<u>BRL</u>	50,000
Civil liability for management – D&O	2025	2026	BRL	30,000

29. Information by segment

The Company's operations involve the manufacturing and sale of customized furniture. Despite targeting several client segments, the Company's products are not controlled and managed by the Management (Executive Officers and Board of Directors) as independent segments, and the Company's results are managed, monitored and evaluated in an integrated manner as one sole operating segment.

Gross revenue is shown below net of IPI, broken down by brand and sales channel:

	Consolidated		
	6/30/2025	6/30/2024	
Domestic market:		_	
Exclusive stores	83,977	82,094	
Multibrand stores	10,191	10,316	
Unicasa Corporate	6,619	3,898	
Other revenues	544	503	
	101,331	96,811	
Export market	26,318	25,399	
Total gross revenue from sales	127,649	122,210	

ITR – Quarterly Information – June 30, 2025- UNICASA INDUSTRIA DE MOVEIS S.A.

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Reports and Declarations / Independent Auditor's Report – Unqualified Opinion

Relatório sobre a revisão de informações trimestrais

Aos Administradores e Acionistas Unicasa Indústria de Móveis S.A. Introdução

Revisamos as informações contábeis intermediárias, individuais e consolidadas, da Unicasa Indústria de Móveis S.A. ("Companhia"), contidas no Formulário de Informações Trimestrais - ITR referente ao trimestre findo em 30 de junho de 2025, que compreendem o balanço patrimonial em 30 de junho de 2025 e as respectivas demonstrações do resultado e do resultado abrangente para os períodos de três e de seis meses findos nessa data e das mutações do patrimônio líquido e dos fluxos de caixa para o período de seis meses findo nessa data, incluindo as notas explicativas.

A administração é responsável pela elaboração das informações contábeis intermediárias individuais e consolidadas de acordo com o Pronunciamento Técnico CPC 21 – Demonstração Intermediária e com a norma internacional de contabilidade IAS 34 –Interim Financial Reporting, emitida pelo International Accounting Standards Board (IASB), assim como pela apresentação dessas informações de forma condizente com as normas expedidas pela Comissão de Valores Mobiliários, aplicáveis à elaboração das Informações Trimestrais - ITR. Nossa responsabilidade é a de expressar uma conclusão sobre essas informações contábeis intermediárias com base em nossa revisão.

Alcance da revisão

Conduzimos nossa revisão de acordo com as normas brasileiras e internacionais de revisão de informações intermediárias (NBC TR 2410 – Revisão de Informações Intermediárias Executada pelo Auditor da Entidade e ISRE 2410 – Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectivamente). Uma revisão de informações intermediárias consiste na realização de indagações, principalmente às pessoas responsáveis pelos assuntos financeiros e contábeis e na aplicação de procedimentos analíticos e de outros procedimentos de revisão. O alcance de uma revisão é significativamente menor do que o de uma auditoria conduzida de acordo com as normas de auditoria e, consequentemente, não nos permitiu obter segurança de que tomamos conhecimento de todos os assuntos significativos que poderiam ser identificados em uma auditoria. Portanto, não expressamos uma opinião de auditoria.

Conclusão

Com base em nossa revisão, não temos conhecimento de nenhum fato que nos leve a acreditar que as informações contábeis intermediárias individuais e consolidadas incluídas nas informações trimestrais acima referidas não foram elaboradas, em todos os aspectos relevantes, de acordo com o CPC 21 e o IAS 34, aplicáveis à elaboração das Informações Trimestrais - ITR, e apresentadas de forma condizente com as normas expedidas pela Comissão de Valores Mobiliários.

Outros assuntos

Demonstrações do valor adicionado

As informações trimestrais acima referidas incluem as Demonstrações do Valor Adicionado (DVA), individuais e consolidadas, referentes ao período de seis meses findo em 30 de junho de 2025, elaboradas sob a responsabilidade da administração da Companhia e apresentadas como informação suplementar para fins do IAS 34. Essas demonstrações foram submetidas a procedimentos de revisão executados em conjunto com a revisão das informações trimestrais, com o objetivo de concluir se elas estão conciliadas com as informações contábeis intermediárias e registros contábeis, conforme aplicável, e se sua forma e conteúdo estão de acordo com os critérios definidos no Pronunciamento Técnico CPC 09 – "Demonstração do Valor Adicionado". Com base em nossa revisão, não temos conhecimento de nenhum fato que nos leve a acreditar que essas demonstrações do valor adicionado não foram elaboradas, em todos aspectos relevantes, segundo os critérios definidos nesse Pronunciamento Técnico e de forma consistente em relação às informações contábeis intermediárias individuais e consolidadas tomadas em conjunto.

Porto Alegre, 13 de agosto de 2025

PricewaterhouseCoopers Auditores Independentes Ltda. CRC 2SP000160/F-6

Rafael Biedermann Mariante Contador CRC 1SP243373/O-0 ITR - Quarterly Information - June 30, 2025- UNICASA INDUSTRIA DE MOVEIS S.A.

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Reports and Declarations / Opinion or Summarized Report, if any, of the Audit Committee (statutory or not)

Opinion of the Audit Committee

The Committee Members present, after examining, discussing and voting on the matters on the Agenda, by unanimous vote and without restrictions, decided on the following:

Internal Controls, Risks and Compliance

The Chief Financial and Investor Relations Officer presented to the Committee the progress of the activities of the Company's Internal Controls, Risks and Compliance department.

External Auditors

The External Auditors presented to the Committee their opinion on the Financial Statements of the Second Quarter of the Fiscal Year 2025 and the Key Audit Matters.

Financial Statements

The Audit Committee examined the Financial Statements and Notes prepared by the Company's Management and reviewed by External Audit for the Second Quarter of the Fiscal Year 2025, affirming that all significant information is registered and is in accordance with applicable regulations.

Conclusion

The Audit Committee of the Company, considering its responsibilities and natural limitations given the scope of its activities, as well as the decisions and responsibilities of other Management bodies of the Company, considers that the Financial Statements present fairly, in all material respects, the Company's equity and financial position in the Second Quarter of the Fiscal Year 2025.

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Reports and Declarations / Management Declaration on Financial Statements

Management Declaration on Financial Statements

In compliance with item VI, Article 27 of CVM Resolution 80 of March 29, 2022, the Board of Executive Officers of Unicasa Indústria de Móveis S.A. declares that it reviewed, discussed and agreed with the Interim Financial Statements of the Company for the period ended June 30, 2025, authorizing their conclusion on this date.

Bento Gonçalves, August 13, 2025.

Gustavo Dall Onder Chief Executive Officer

Guilherme Possebon de Oliveira Chief Financial and Investor Relations Officer

Alexandre Narvaes Figueira Commercial Officer

Version: 1

Reports and Declarations / Management Declaration on Independent Auditors Report

Management Declaration on Independent Auditors Report

In compliance with item V, Article 27 of CVM Resolution 80 of March 29, 2022, the Board of Executive Officers of Unicasa Indústria de Móveis S.A. declares that it reviewed and discussed the content and opinion contained in the report of Independent Auditors on the Interim Financial Statements of the Company for the fiscal year ended June 30, 2025, issued on this date.

The Board of Executive Officers declares that it agrees with the content and opinion contained in the aforementioned independent auditor's report on the Company's Financial Statements.

Bento Gonçalves, August 13, 2025.

Gustavo Dall Onder Chief Executive Officer

Guilherme Possebon de Oliveira Chief Financial and Investor Relations Officer

Alexandre Narvaes Figueira Commercial Officer