



Resultados 2T26



Exoneração de Responsabilidade

Quaisquer previsões contidas neste documento ou eventuais declarações que possam ser feitas durante a videoconferência acerca de eventos futuros, à perspectivas dos negócios, às projeções e metas operacionais e financeiras e ao potencial de crescimento futuro da 3tentos constituem-se em meras crenças e expectativas da administração da companhia, baseadas nas informações atualmente disponíveis.

Estas declarações envolvem riscos e incertezas e, portanto, dependem de circunstâncias que podem ou não ocorrer. Investidores devem compreender que condições econômicas gerais, do agronegócio e outros fatores operacionais que podem afetar o desempenho futuro da 3tentos e conduzir a resultados que diferem, materialmente, daqueles expressos em tais considerações futuras.

30° trimestre consecutivo de crescimento



Resultado impulsionado pelos segmentos de Insumos e Grãos



Safra recorde de soja no Brasil

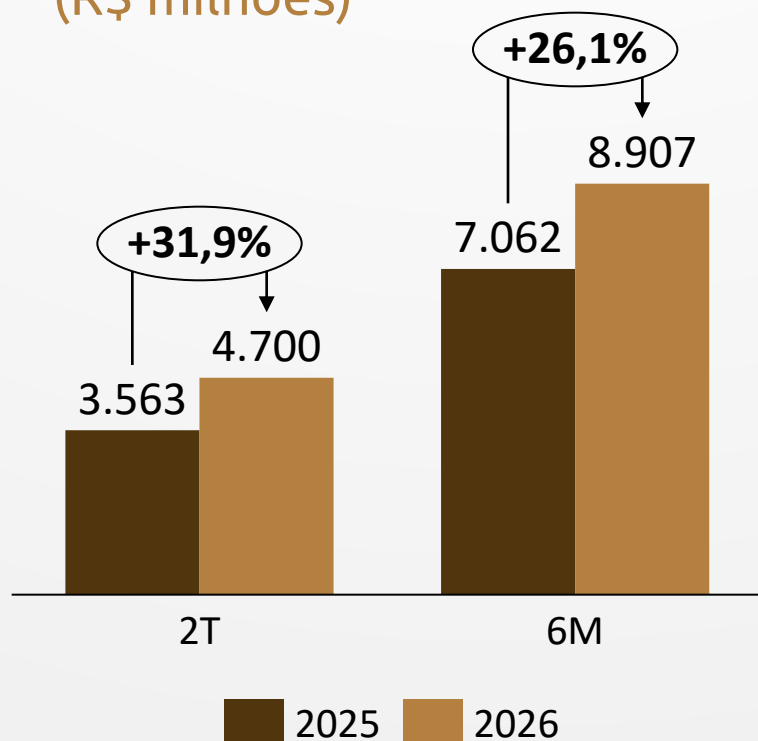


Rio Grande do Sul dobra área de Canola



Expansões de capacidade nas indústrias de soja e nova indústria de etanol

Receita Líquida (R\$ milhões)



Lucro Bruto Ajustado com hedge

R\$ 1.576 milhões nos 6M26 (+36,0% vs 6M25)

EBITDA Ajustado com hedge

R\$ 473 milhões nos 6M26 (+12,8% vs 6M25)

Lucro Líquido Ajustado

R\$ 245 milhões nos 6M26 (+14,5% vs 6M25)

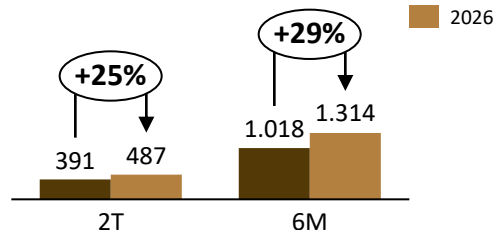
Crescimento em todos os segmentos com destaque para **Insumos** e **Grãos**

Receita Líquida por segmento

(R\$ milhões)



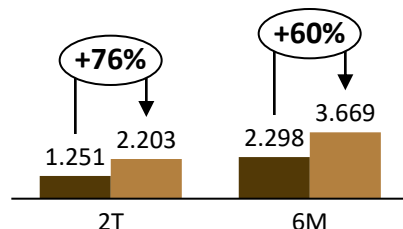
Insumos



- ✓ Ganho na participação de mercado das novas lojas
- ✓ Canola no RS dobra de tamanho e 3tentos participa com 25% do mercado



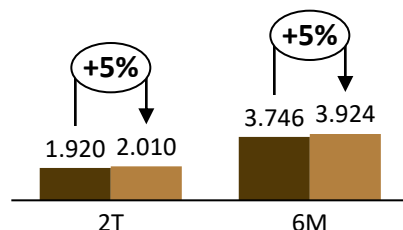
Grãos



- ✓ Safra recorde de soja impulsionou o resultado no primeiro semestre de 2026
- ✓ Maior adesão por *barter* pelo produtor



Indústria

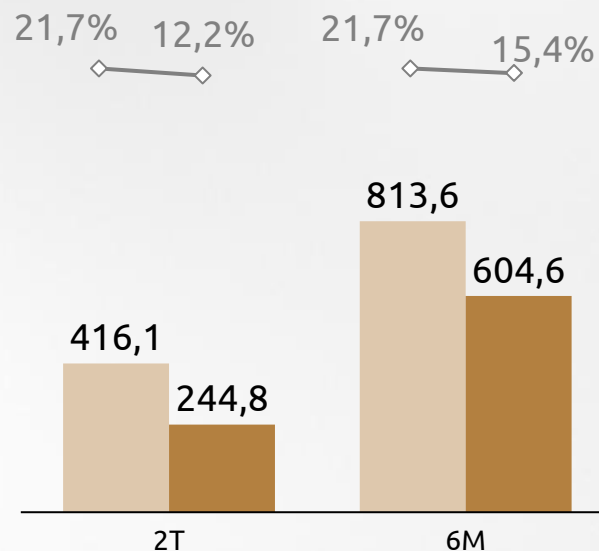


- ✓ Incremento de volumes mais que compensou a retração nos preços
- ✓ Condições de mercado mais desafiadoras na indústria

Segmento da Indústria

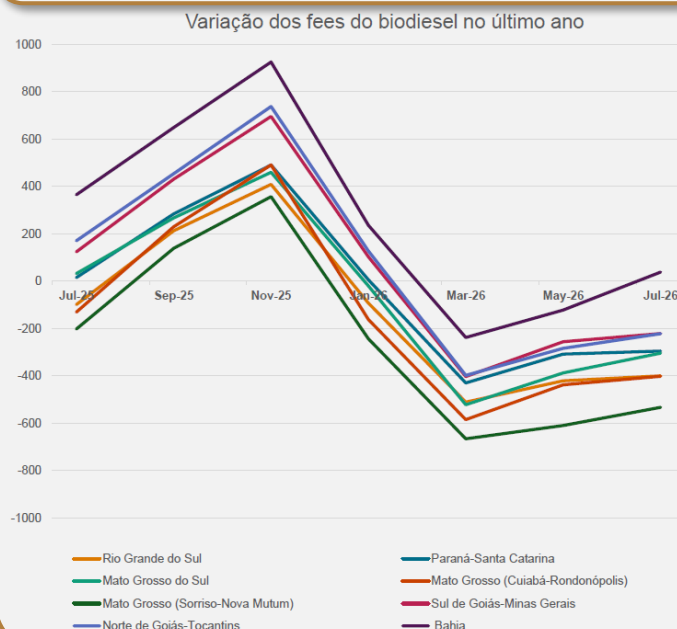
Lucro Bruto Ajustado e Margem

Valores em R\$ milhões, %



Alguns fatores que impactaram no trimestre (p.p. na margem):

i. Rentabilidade do biodiesel (B16) ~4,0 p.p.



ii. Preços de farelo ~0,4 p.p.

iii. Aumento de custos de insumos para a indústria (guerra) ~0,75 p.p.

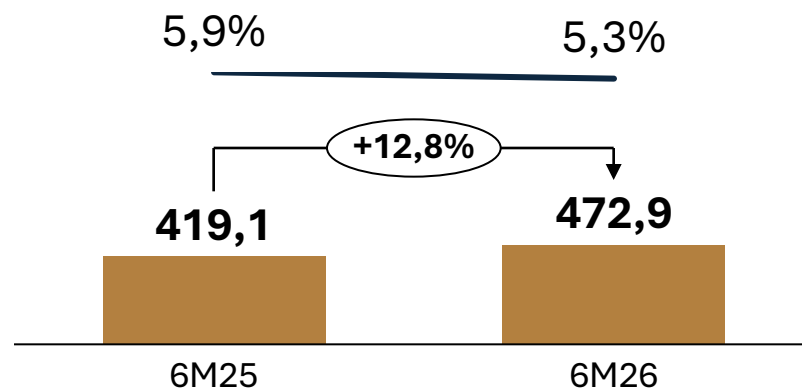
iv. Compromissos de farelo e óleo, ~0,8 p.p.

v. Suspensão do PIS/COFINS durante o trimestre (guerra) ~0,4 p.p.

EBITDA Ajustado

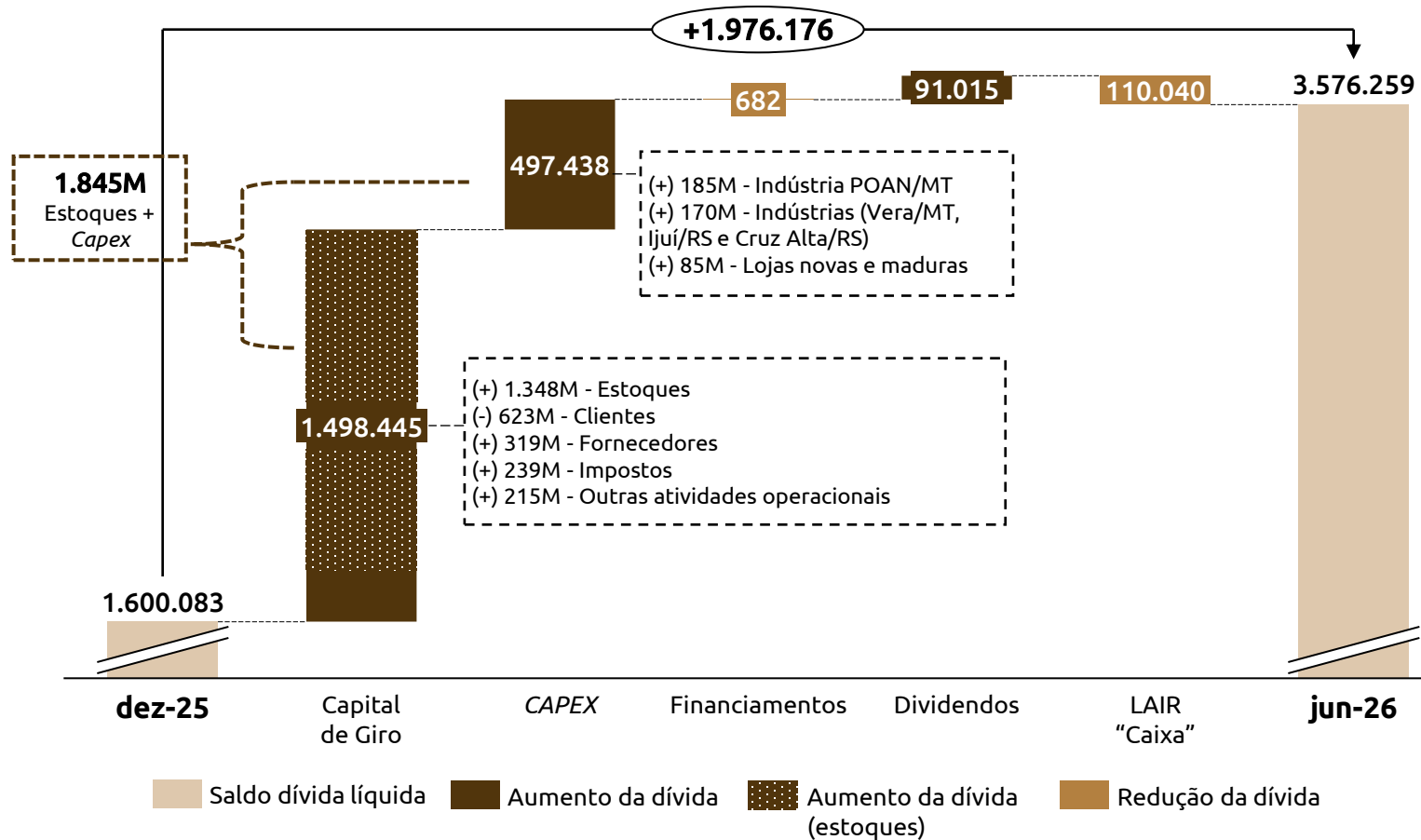
Valores em milhares de reais exceto percentuais	2T26	2T25	Δ % ou p.p.	6M26	6M25	Δ % ou p.p.
Receita Operacional Líquida	4.700.400	3.562.877	31,9%	8.907.348	7.061.985	26,1%
EBITDA Ajustado	(61.134)	182.387	(133,5%)	234.703	471.257	(50,2%)
Margem EBITDA Ajustada	-1,3%	5,1%	(6,4)	2,6%	6,7%	(4,1)
Resultado Financeiro (Derivativos <i>Commodities</i> /NDF/Opções/Futuros B3) liquidadas*	139.812	38.134	-	238.230	(52.132)	-
EBITDA Ajustado + efeito contratos futuros liquidados Derivativos Commodities/NDF/Opções	78.678	220.521	(64,3%)	472.933	419.125	12,8%
Margem EBITDA Ajustada + efeito Derivativos <i>Commodities</i>/NDF/Opções	1,7%	6,2%	(4,5)	5,3%	5,9%	(0,6)

* Valor líquido de receitas e despesas de Derivativos de *Commodities* e NDF liquidados no período conforme demonstrado na Nota Explicativa 25 da Demonstração Financeira.

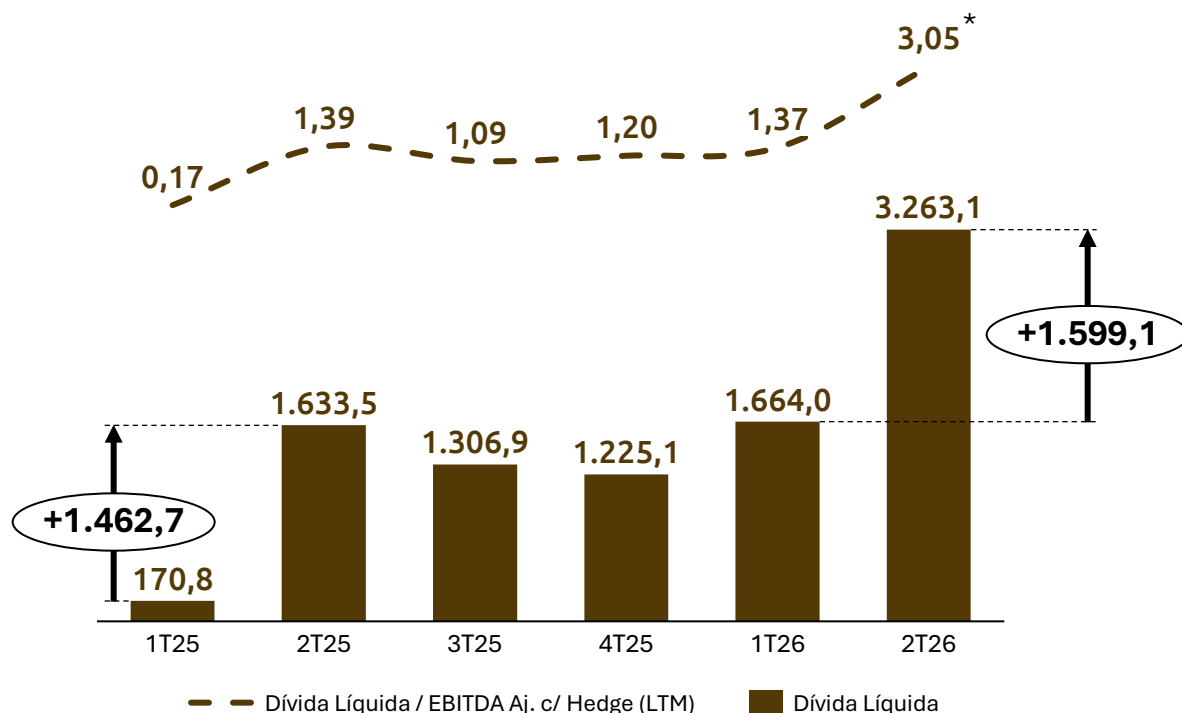


**EBITDA Ajustado + efeito dos
contratos futuros liquidados**
R\$ milhões, Margem em %

Variação da Dívida Líquida (R\$ mil)

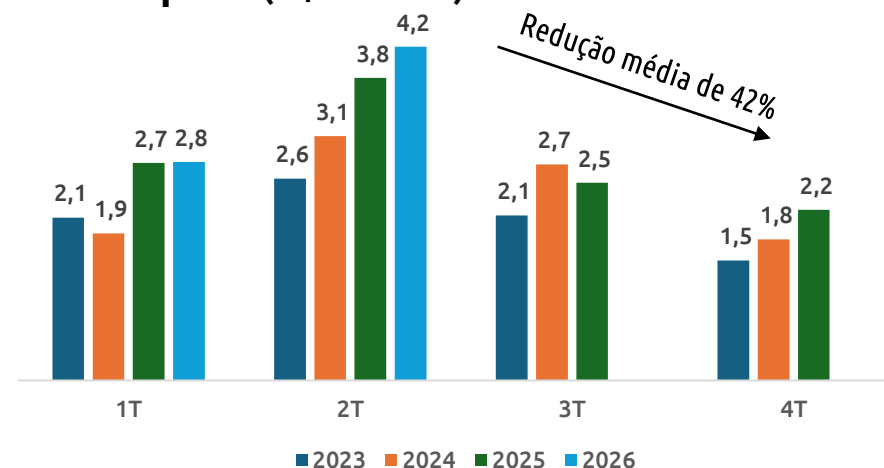


Dívida Líquida (R\$ milhões) Off-TentosCap

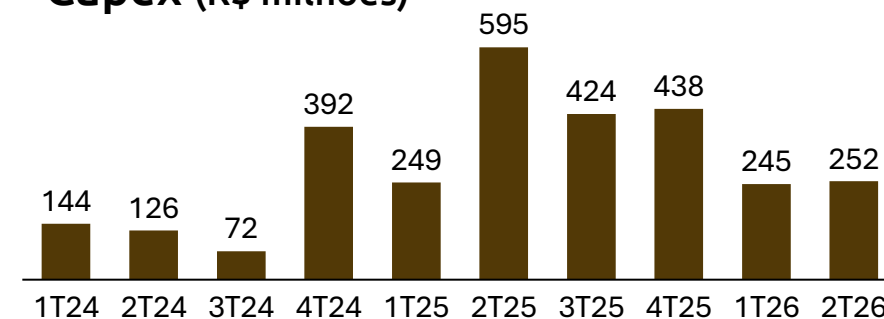


Fatores de Desalavancagem

Estoques (R\$ bilhões)



Capex (R\$ milhões)



R\$1,5 bi Indústria de Etanol (contribuição no resultado a partir do 3T26)

*Waiver prévio obtido antes de 30/06, negociado de forma antecipada, com métrica redefinida para EBITDA Ajustado com hedge — conceito alinhado ao modelo operacional da Companhia. Sem evento de inadimplemento, sem reclassificação de dívida.

Indústria de Etanol de Milho no MT

Início de operação em meados de junho/2026

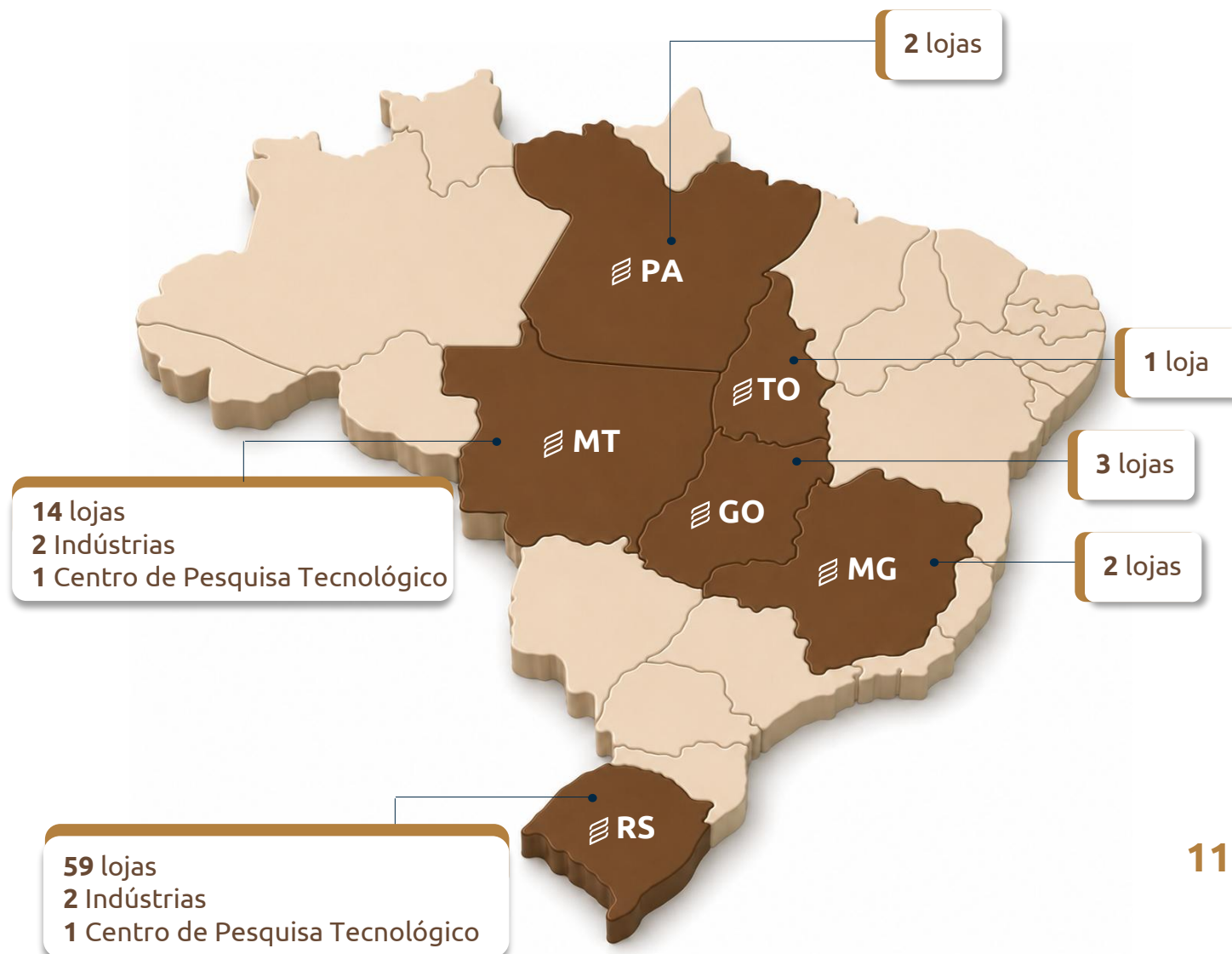
No 2T26, representou 0,4% da Receita Líquida no segmento da Indústria.
Maior contribuição no resultado a partir do 3T26

A indústria já está operando em sua capacidade plena, base 13/08, processando 2.800 toneladas de milho por dia

81 lojas**+ 6 lojas abertas durante o 2T26**

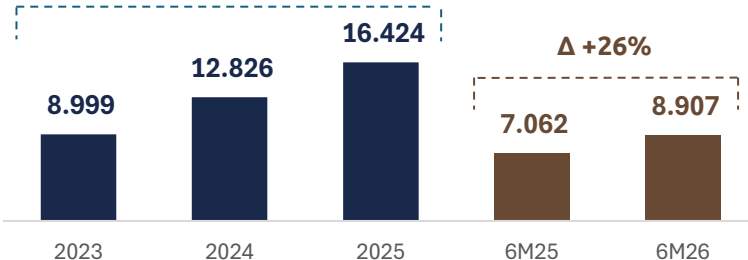
A 3tentos conta com **81 lojas**, sendo **6 lojas abertas durante o 2T26**:

1. Goiátuba/GO;
2. Jataí/GO;
3. Redenção/PA;
4. Palmas/TO;
5. Uberlândia/MG e
6. Uberaba/MG.



Receita Líquida (R\$ mm)

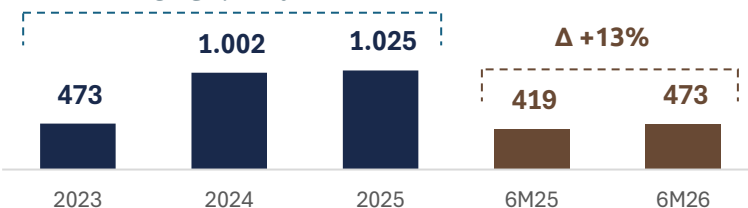
CAGR: 35%



EBITDA Ajustado com Hedge e margem (R\$ mm, %)

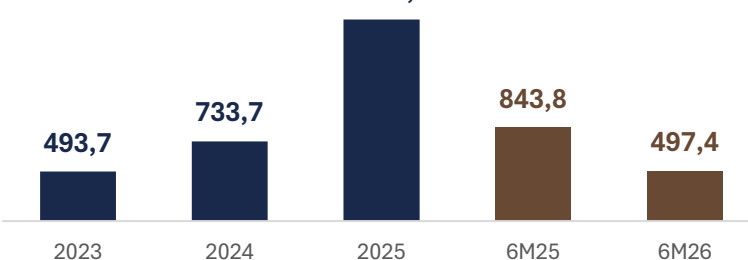
5,3% 7,8% 6,2% 5,9% 5,3%

CAGR: 47%



CAPEX (R\$ mm, %)

1.705,5



Principais Realizações nos últimos 3 anos:

2023

- Conclusão da indústria de Processamento de Soja na BR-163, Mato Grosso
- Aquisição da TentosCap
- Abertura de 6 novas lojas
- Estruturação da área de trading
- Mato Grosso representou 23% da ROL total

2024

- Abertura de 7 novas lojas
- Mato Grosso representou 35% da ROL total

2025

- Aumento de 40% na capacidade de processamento de soja e 62% na produção de biodiesel, nas indústrias de Ijuí/RS e Cruz Alta/RS
- Abertura de 3 novas lojas
- Mato Grosso representou 45% da ROL total

6M26

- Abertura de 8 novas lojas em novos estados (TO/PA/GO/MG)
- Conclusão da primeira Indústria de Etanol da 3tentos, localizada no Mato Grosso

Indústria de Processamento de Soja (MT)



Indústria de Processamento de Soja (RS)



Indústria de Etanol (MT)



Visão de longo prazo



Abertura de lojas



Expansões industriais concluídas



Início de Etanol da 3tentos



Canola no Rio Grande do Sul



Safra verão



Reafirma Guidance do 2SM26

Relações com Investidores

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Luiz Osório Dumoncel
Executive Chairman

Cristiano Machado Costa
CFO

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Results 2Q26



Disclaimer of liability

Any forecasts contained in this document or any statements that may be made during the videoconference regarding future events, business prospects, operational and financial projections and targets, and the future growth potential of 3tentos constitute mere beliefs and expectations of the company's management, based on currently available information.

These statements involve risks, uncertainties and the use of assumptions, as they relate to future events and, as such, depend on circumstances that may or may not be present. Investors must understand that the general economic conditions, conditions in agribusiness and other operating factors may affect 3tentos future performance and lead to results that may differ materially from those expressed in such future considerations.

30th consecutive quarter of growth



Results driven by the Ag Inputs and Grains segments



Record soybean harvest in Brazil

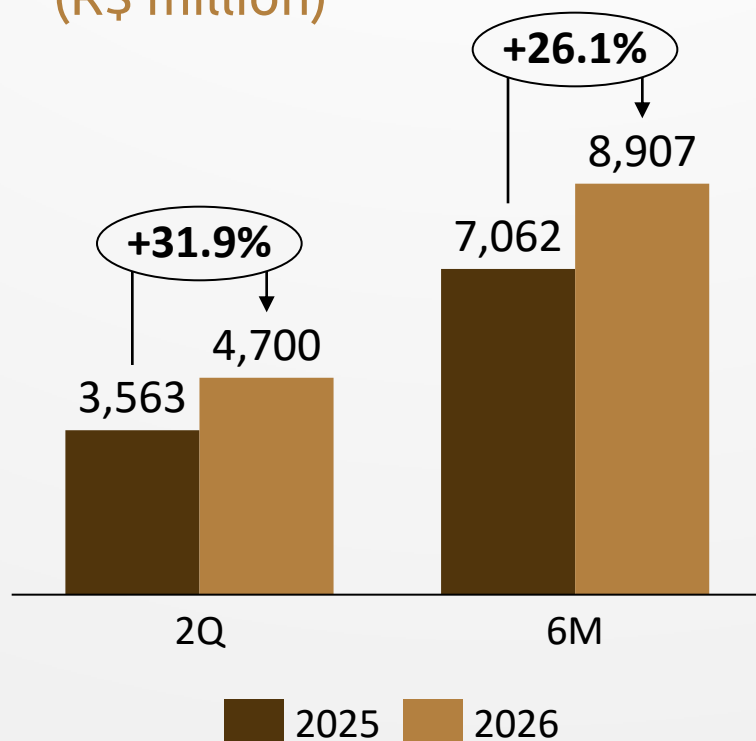


Rio Grande do Sul doubles its canola acreage



Capacity expansions in the soybean industries and a new ethanol plant

Net Revenue (R\$ million)



Adjusted Gross Profit with Hedge

R\$ 1,576 million in 6M26 (+36.0% vs 6M25)

Adjusted EBITDA with hedge

R\$ 473 million in 6M26 (+12.8% vs 6M25)

Adjusted Net Income

R\$ 245 million in 6M26 (+14.5% vs 6M25)

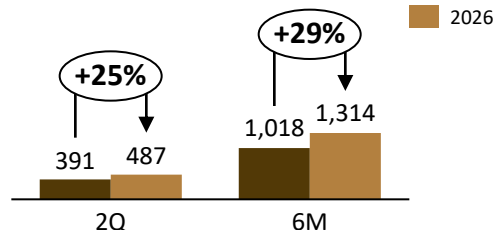
Growth across all segments, with a highlight on Inputs and Grains.

Net Revenue by segment

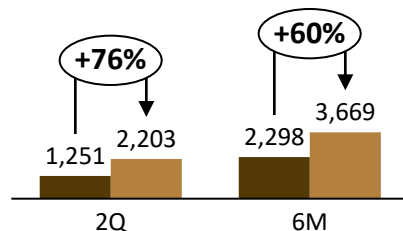
(R\$ million)



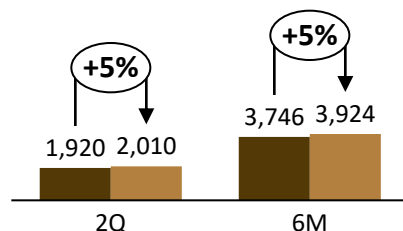
Ag Inputs



Grains



Industry

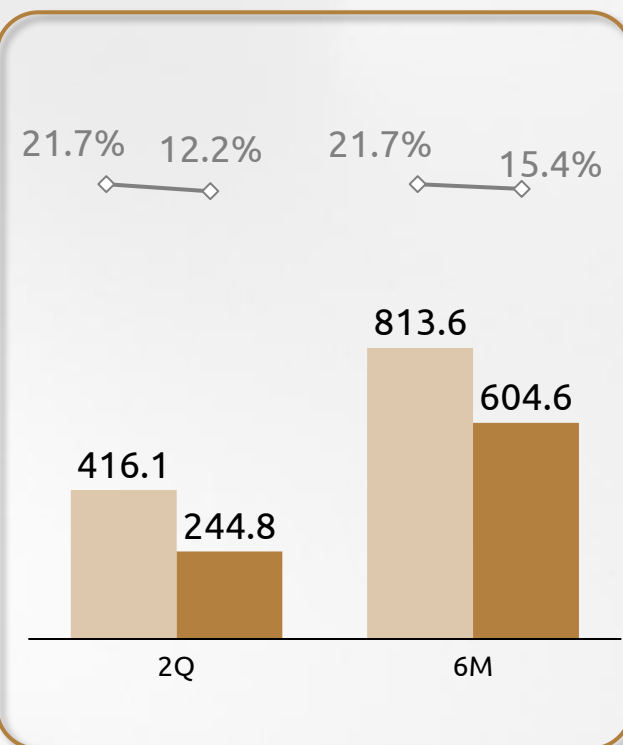


- ✓ Market share gains from the new stores
- ✓ Canola in RS doubles in size, and 3tentos accounts for 25% of the market
- ✓ The record soybean harvest boosted results in the first half of 2026.
- ✓ Greater adoption of barter by farmers
- ✓ Higher volumes more than offset the decline in prices.
- ✓ More challenging market conditions in the industrial segment

Industrial Segment

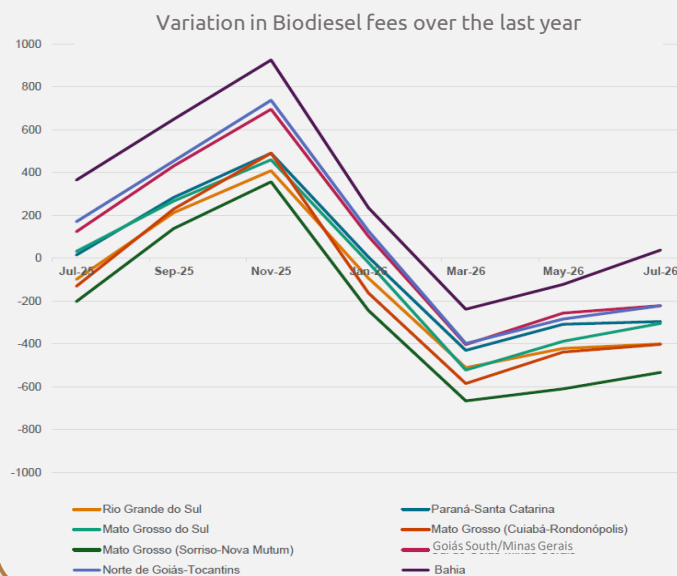
Adjusted Gross Profit and Margin

R\$ million, Margin in %



Some factors that impacted the quarter's results (margin in p.p.):

i. Biodiesel profitability (B16) ~4.0 p.p.



Source: S&P Global Energy/Platts

ii. Soybean meal prices ~0.4 p.p.

iii. Increase in input costs for the industry (war) ~0.75 p.p.

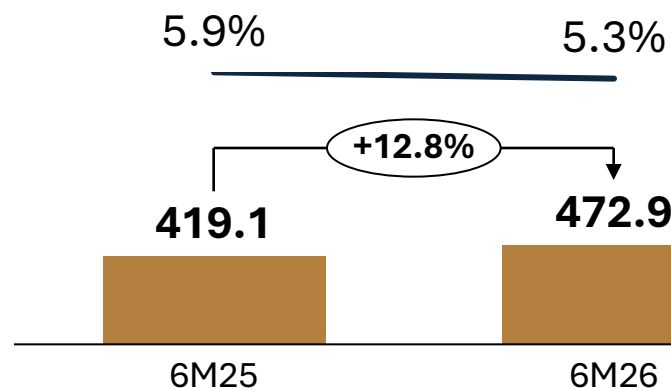
iv. Soybean meal and oil commitments ~0.8 p.p.

v. Suspension of PIS/COFINS during the quarter (war) ~0.4 p.p.

Adjusted EBITDA

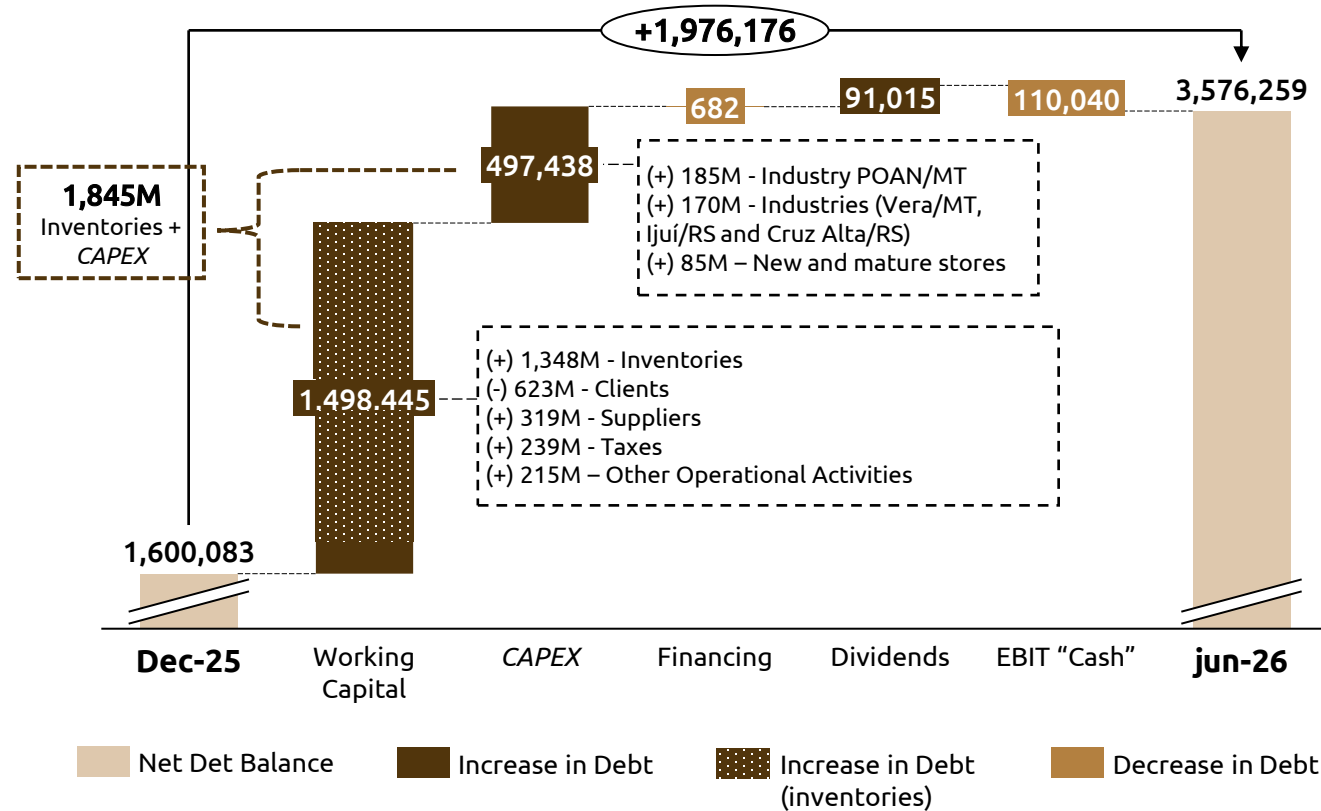
In thousands of reais, except for percentage			Δ			
	2Q26	2Q25	% or p.p.	6M26	6M25	% or p.p.
Net Operating Revenue	4,700,400	3,562,877	31.9%	8,907,348	7,061,985	26.1%
Adjusted EBITDA	(61,134)	182,387	(133.5%)	234,703	471,257	(50.2%)
Adjusted EBITDA Margin	(1.3%)	5.1%	(6.4)	2.6%	6.7%	(4.1)
Financial Result (Commodity Derivatives/NDF/Options/B3 Futures) liquidated*	139,812	38,134	-	238,230	(52,132)	-
Adj. EBITDA + effect of future liquidated contracts Commodity Derivatives/NDF/Options	78,678	220,521	(64.3%)	472,933	419,125	12.8%
Adjusted EBITDA Margin + Commodity Derivatives effect/NDF	1.7%	6.2%	(4.5)	5.3%	5.9%	(0.6)

* Net value of revenues and expenses from Commodity Derivatives and NDFs liquidated in the period as shown in Explanatory Note 25 of the Financial Statement.

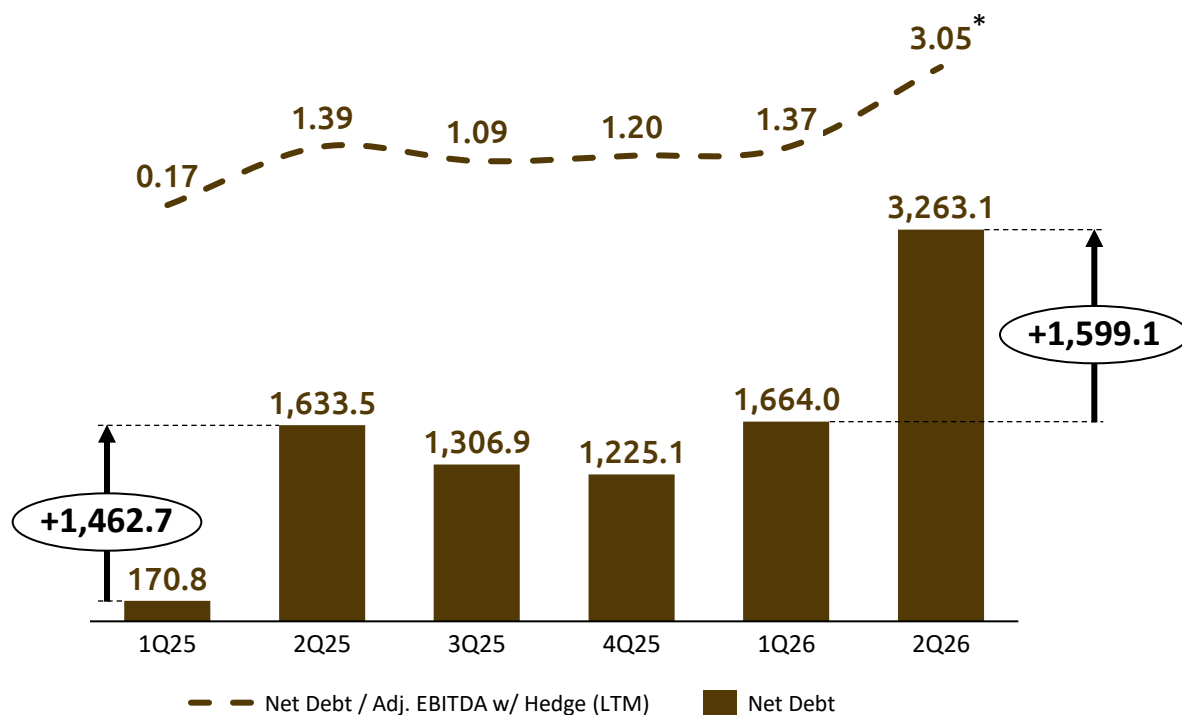


Adjusted EBITDA + effect of settled futures contracts
R\$ million, Margin in %

Change in Net Debt (R\$ thd)

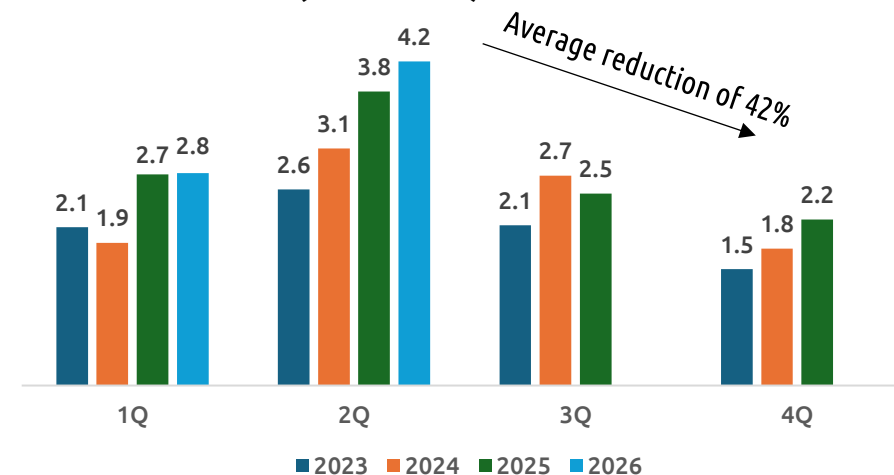


Net Debt (R\$ million) Off-TentosCap

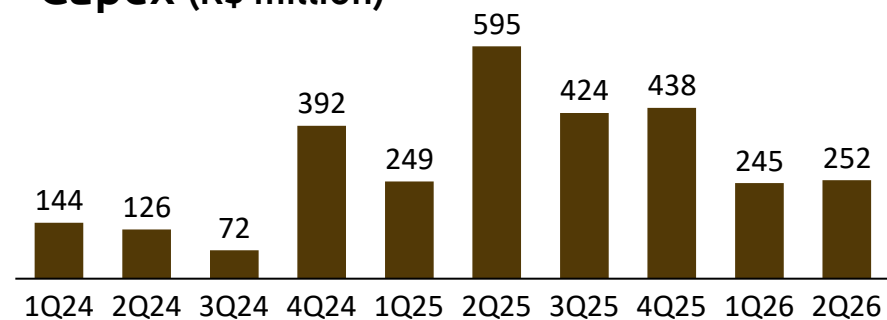


Deleveraging Factors

Inventories (R\$ billion)



Capex (R\$ million)



R\$1.5 billion Ethanol Industry (contribution to results starting in 3Q26)

*Prior Waiver obtained before June 30, negotiated ahead of time, with the metric redefined to Adjusted EBITDA with hedge—a concept aligned with the Company's operating model. No event of default, no debt reclassification.

Corn ethanol plant in Mato Grosso

Operations began
in mid-June 2026.

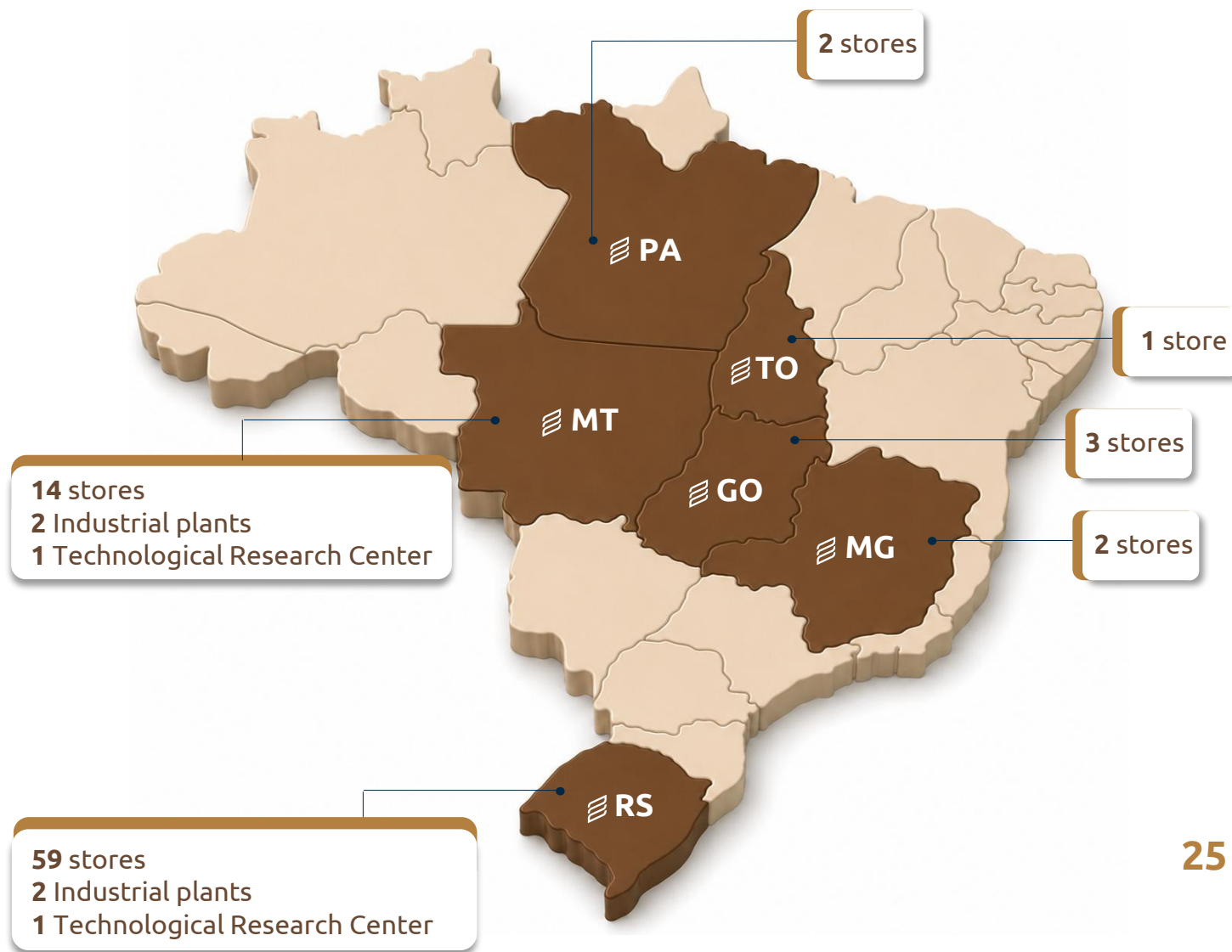
In 2Q26, it represented 0.4% of Net Revenue in the Industrial segment. A greater contribution to results is expected starting in 3Q26.

As of August 13, the plant is already operating at full capacity, processing 2,800 tons of corn per day.

81 stores**+ 6 stores were opened during 2Q26**

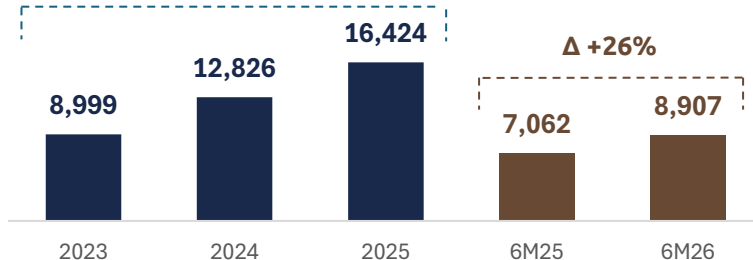
3tentos has **81 stores**, with
6 stores opened during 2Q26:

1. Goiatuba/GO;
2. Jataí/GO;
3. Redenção/PA;
4. Palmas/TO;
5. Uberlândia/MG e
6. Uberaba/MG.



Net Revenue (R\$ million)

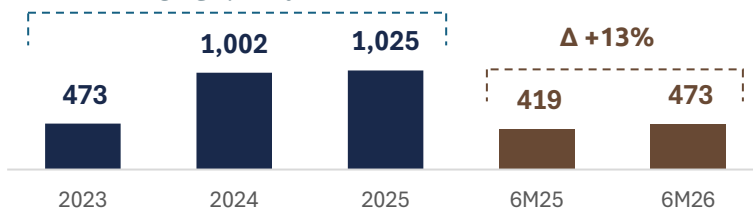
CAGR: 35%



Adjusted EBITDA w/ Hedge & margin (R\$ million, %)

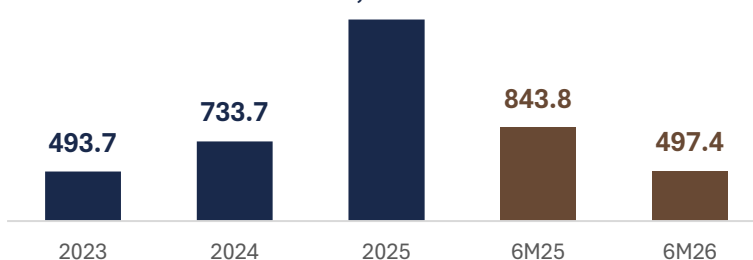
5,3% 7,8% 6,2% 5,9% 5,3%

CAGR: 47%



CAPEX (R\$ million, %)

1,705.5



Key Achievements Over the Past 3 Years:

2023

- Completion of the Soybean Processing Plant on BR-163, Mato Grosso
- Acquisition of TentosCap
- Opening of 6 new stores
- Establishment of the Trading division
- Mato Grosso accounted for 23% of total NOR

2024

- Opening of 7 new stores
- Mato Grosso accounted for 35% of total NOR

2025

- 40% increase in soybean processing capacity and 62% increase in biodiesel production at the Ijuí/RS and Cruz Alta/RS plants
- Opening of 3 new stores
- Mato Grosso accounted for 45% of total NOR

6M26

- Opening of 8 new stores in new states (TO/PA/GO/MG)
- Completion of 3tentos' first Ethanol Plant, located in Mato Grosso

Soybean Processing Plant (Mato Grosso)



Soybean Processing Plant (Rio Grande do Sul)



Ethanol Plant (Mato Grosso)



Long-term vision



Opening of new stores



Completed industrial expansions



Start of 3tentos' ethanol



Canola in Rio Grande do Sul



Summer crop



Guidance reaffirmation of 2nd half of 2026

Investor Relations

João Marcelo Dumoncel
CEO

Luiz Osório Dumoncel
Executive Chairman

Cristiano Machado Costa
CFO

Eduardo Motter
IR Manager

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