



/ VIDEOCONFERÊNCIA DE RESULTADOS 4T24

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Vivian Broge - VP de Relações Humanas e Marketing
Sergio Serio - Head de RI

▶ 2025/ Fevereiro



AVISO LEGAL

As informações contidas nesta apresentação e eventuais declarações que possam ser feitas durante esta videoconferência, relativas às perspectivas de negócios, projeções e metas operacionais e financeiras da TOTVS, constituem-se em crenças e premissas da Diretoria da Companhia, bem como em informações atualmente disponíveis. Considerações futuras não são garantias de desempenho. Elas envolvem riscos, incertezas e premissas, pois se referem a eventos futuros e, portanto, dependem de circunstâncias que podem ou não ocorrer. Investidores devem compreender que condições econômicas gerais, condições da indústria e outros fatores operacionais podem afetar o desempenho futuro da TOTVS e podem conduzir a resultados que diferem materialmente daqueles expressos em tais considerações futuras.

4T24 - RESULTADOS CONSOLIDADOS (R\$MM)



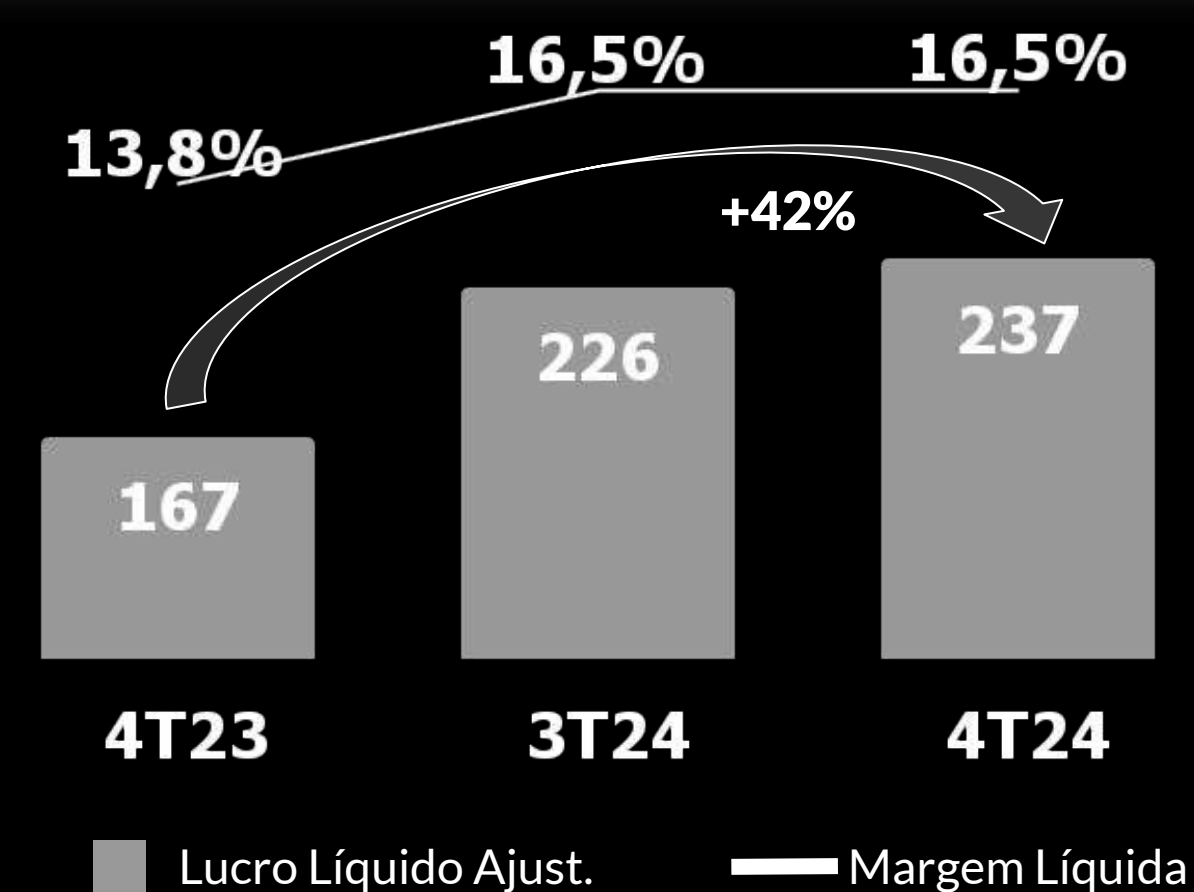
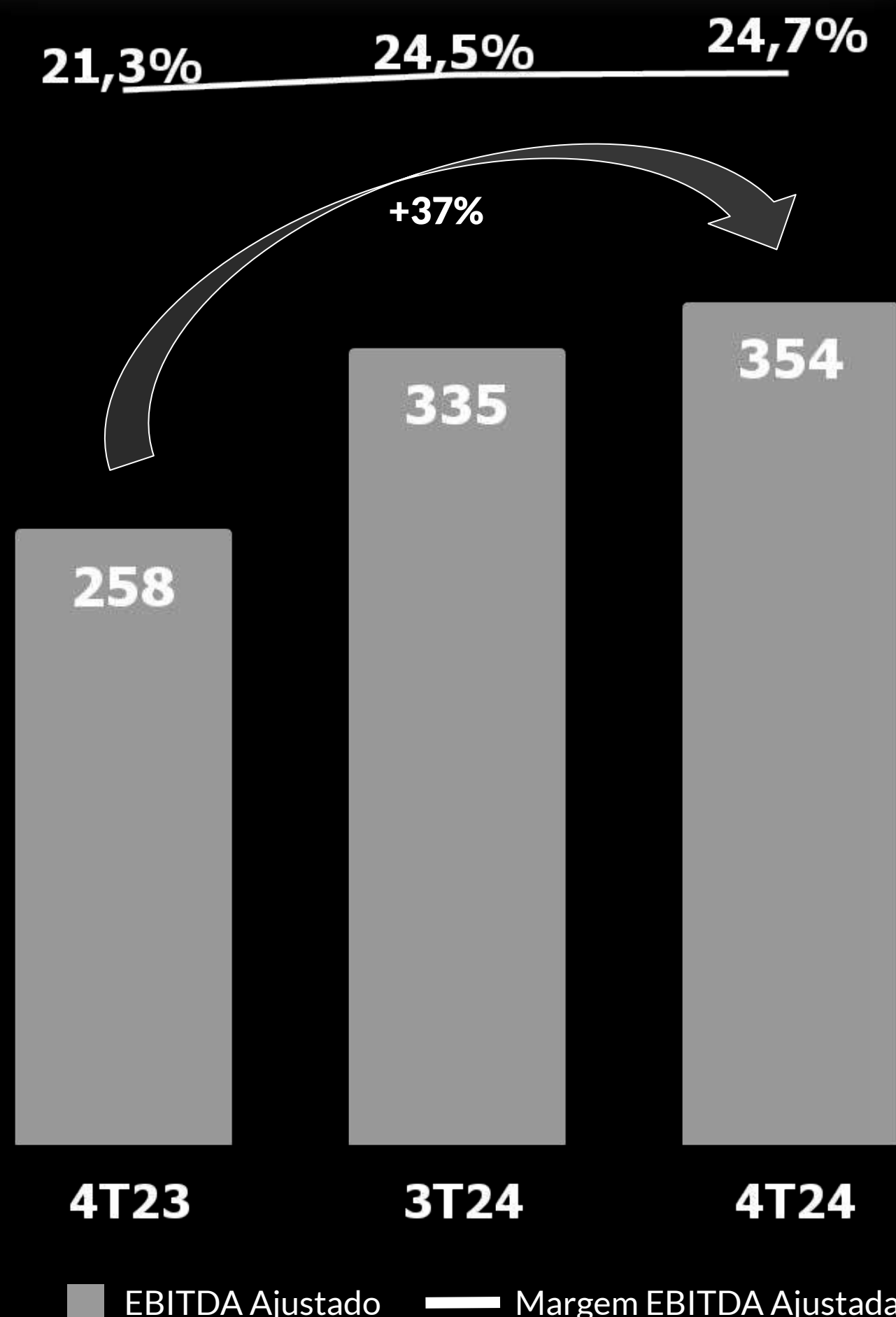
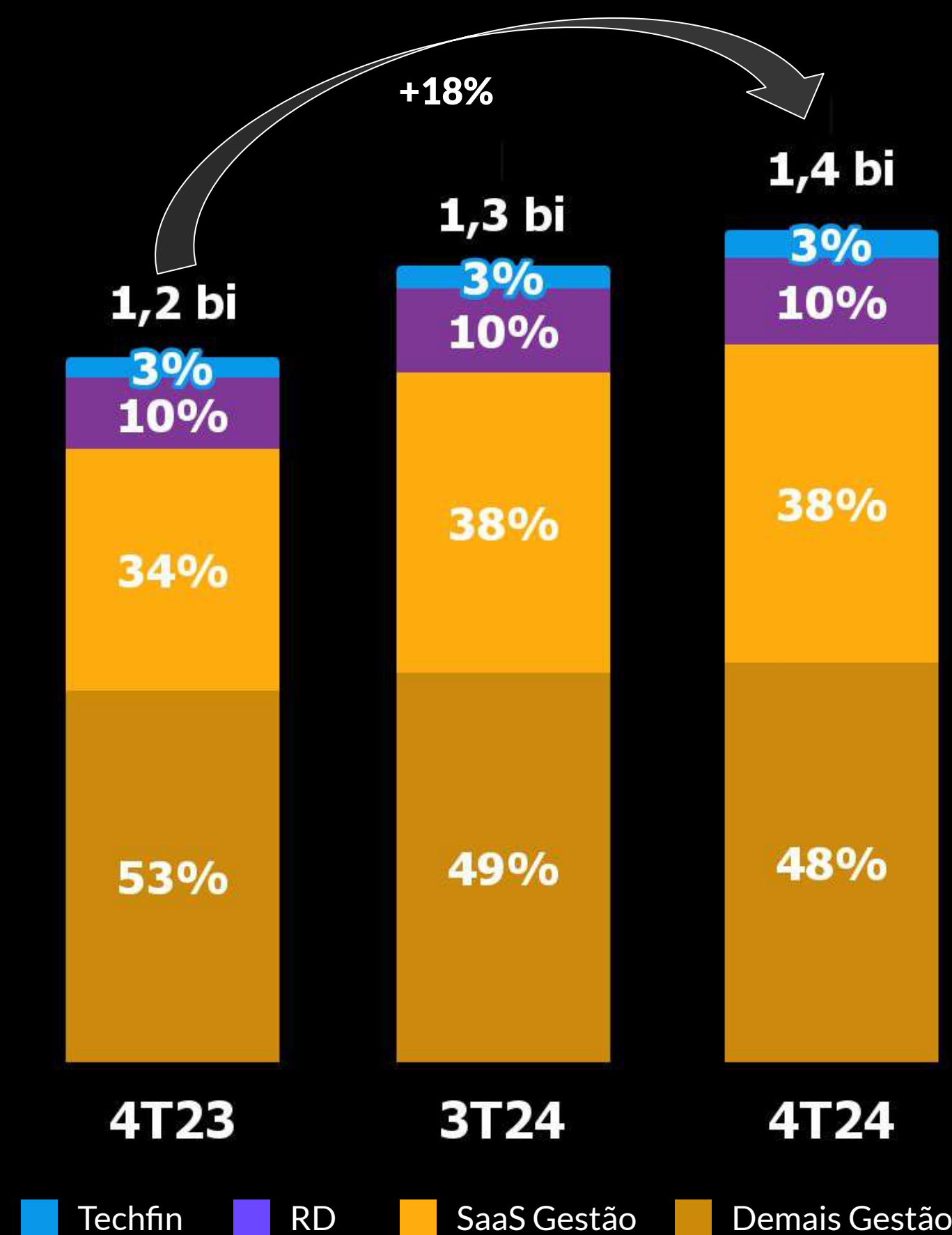
3

O 4T24 consolidou a virada no cenário de ganho de rentabilidade da TOTVS

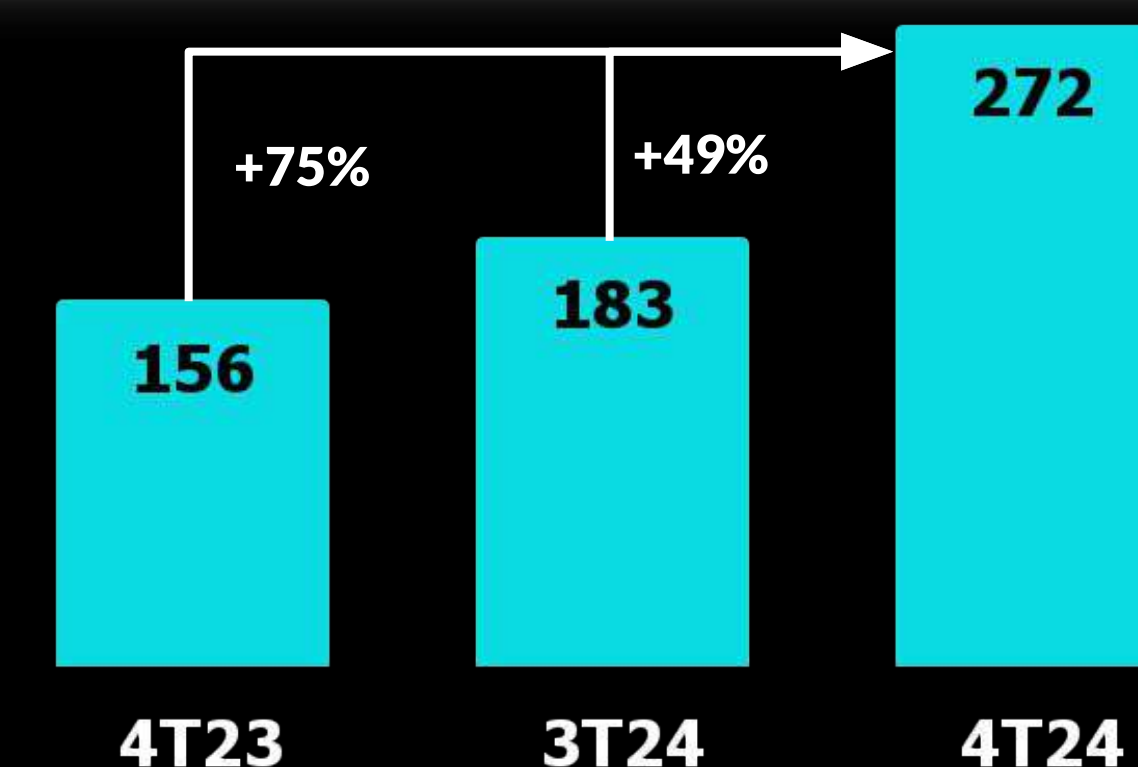
RECEITA LÍQUIDA ⁽¹⁾

EBITDA ⁽²⁾

LUCRO LÍQUIDO AJUSTADO



FLUXO DE CAIXA LIVRE



(1) Considera 50% da Receita de Techfin Líquida de Funding

(2) EBITDA Ajustado pelos itens extraordinários e somado aos 50% do EBITDA Ajustado da Techfin

■ Fluxo de Caixa Livre

Crescimento de **21%** da Receita Recorrente e de **26%** no EBITDA Ajustado ,
resultando em **190 pontos base de expansão de Margem** ano contra ano

ADIÇÃO LÍQUIDA DE ARR

R\$ 172MM

TAXA DE RETENÇÃO

4T23	3T24	4T24
97,5%	98,6%	98,9%

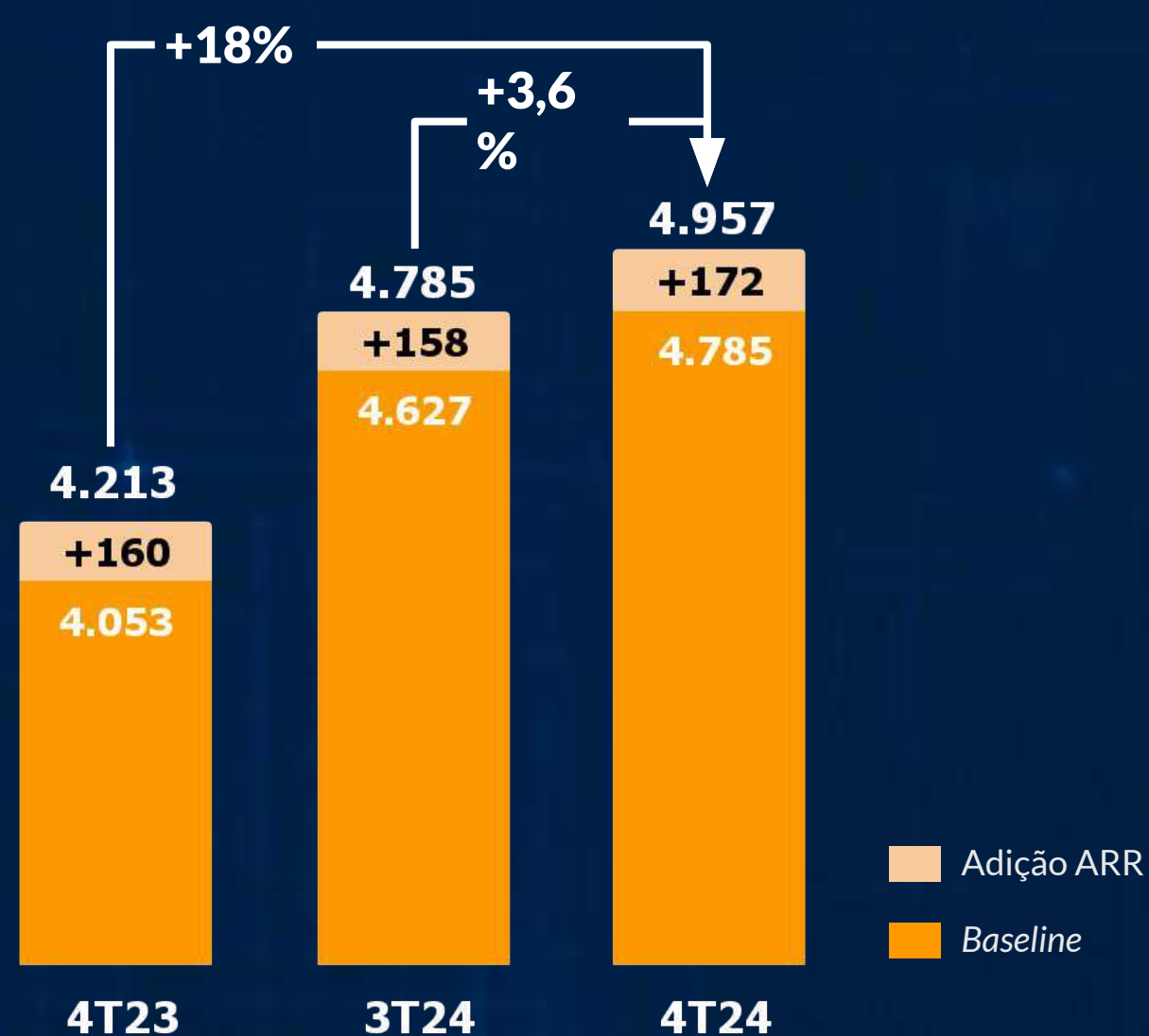
RECEITA RECORRENTE

+R\$ 1,1 bi (+21% vs 4T23)

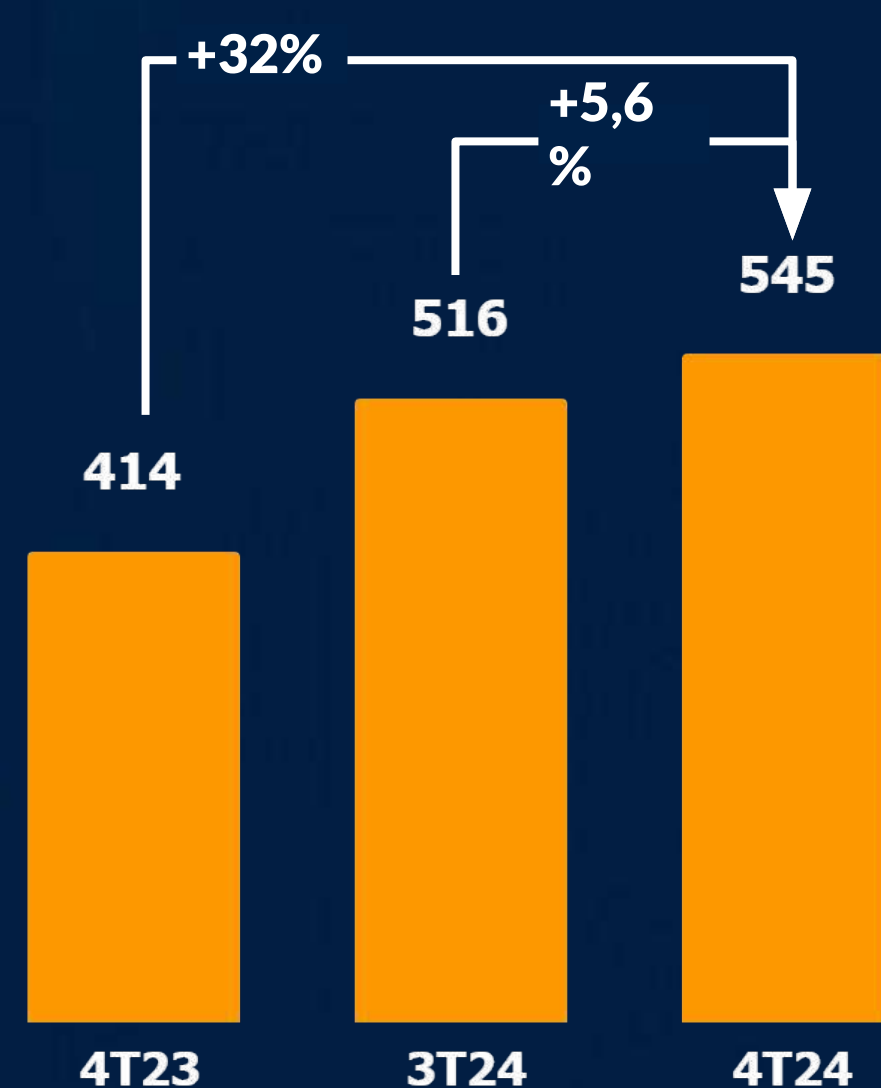
% da Receita Recorrente: **89%**

Receita de Cloud: **+32%** vs. 4T23

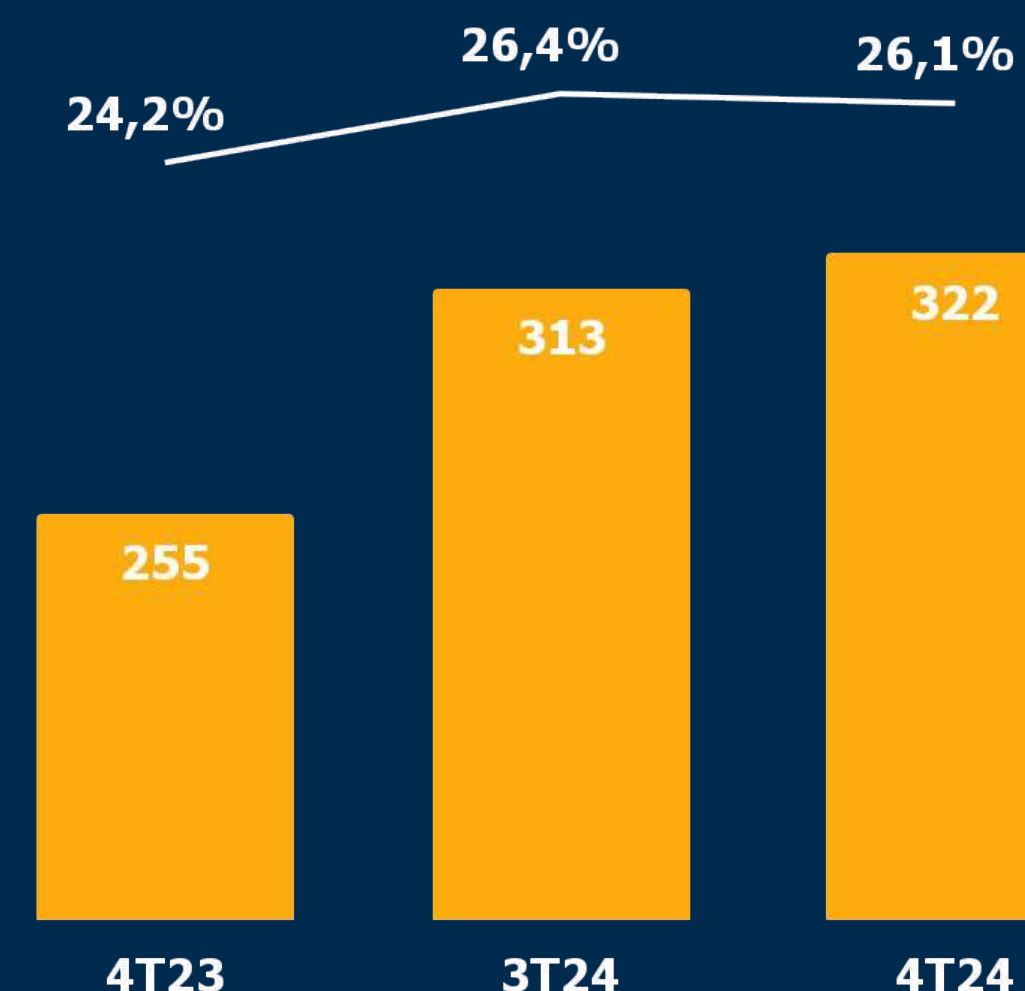
ARR (R\$MM)



SaaS (R\$MM)



EBITDA Ajustado (R\$ MM)



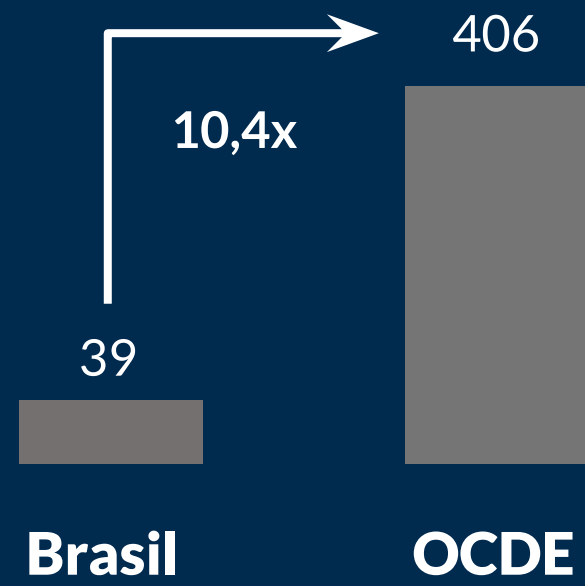
— Margem EBITDA Ajustada ■ EBITDA Ajustado

- Impulsionado pelo sequencial avanço da receita recorrente, pela convergência do IGP-M ao IPCA e pelo avanço na integração de aquisições recentes, que reduziram inicialmente a margem média de Gestão. O EBITDA Ajustado de Gestão no 4T24 apresentou nova evolução na rentabilidade neste trimestre.

MERCADO:

Pouco digitalizado,
porém com alto
crescimento

Gastos com Software de Gestão /
Funcionário (USD) 2023⁽¹⁾



CAGR 2013-23

PIB Nominal 6,4%

2x

Mercado de Gestão
13,2%

+1,7
pp

Receita TOTVS 14,9%

RELEVÂNCIA:

Amplo Portfólio para
mercado endereçável
diversificado

Foco em clientes SMB de
12 segmentos com
diferentes níveis de
maturidade



ERP
Backoffice



RH
(HXM)



T-Cloud



Soluções
Verticalizadas



IA e Dados

PRESENÇA:

Modelo de
Distribuição e Entrega
difícil de ser replicado

Combinação
Canais Digitais + Físicos



Com presença cada vez Maior

23 TRIMESTRES
Crescimento de
2 dígitos

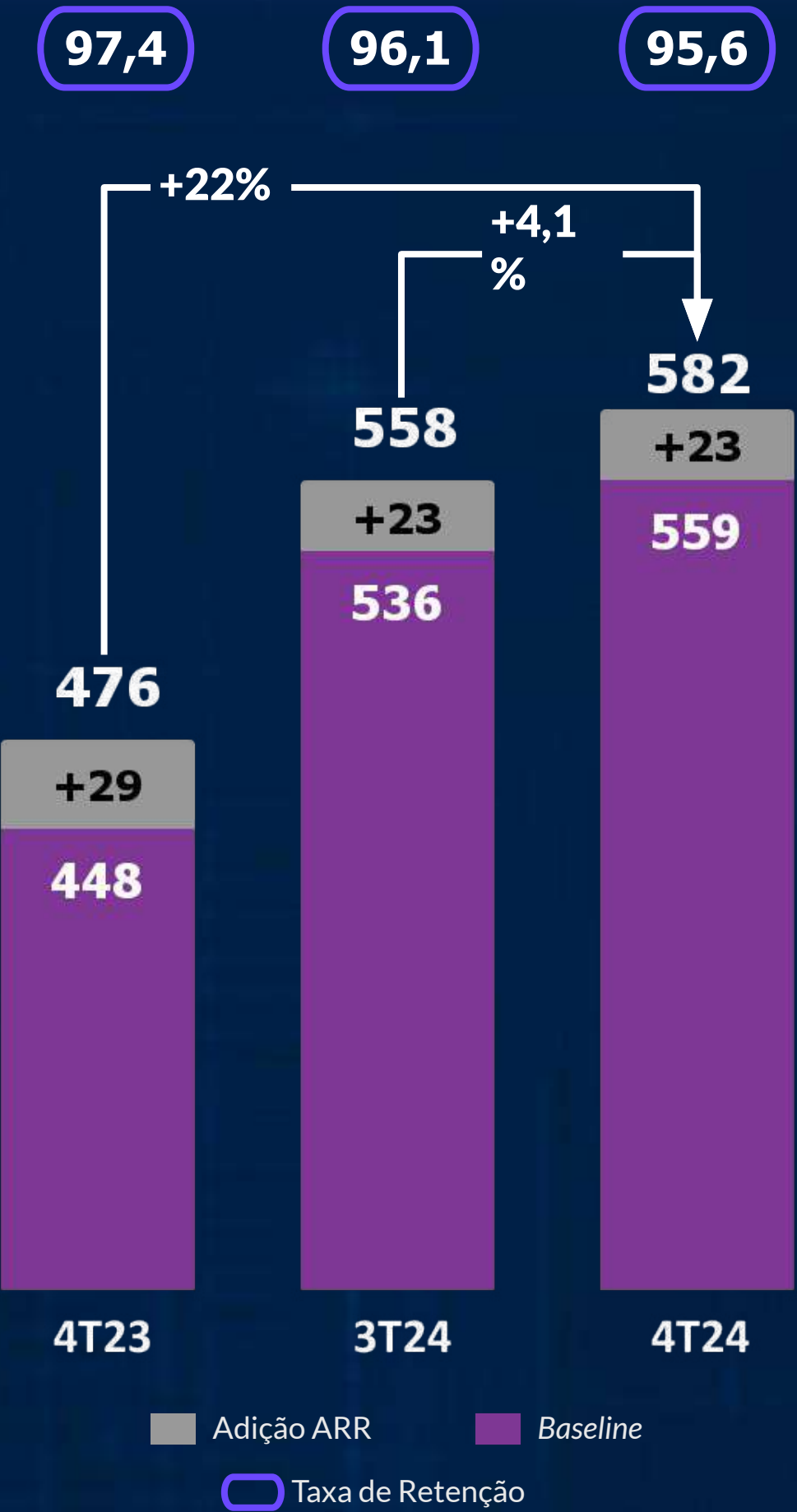
Cohort com LTV incalculável



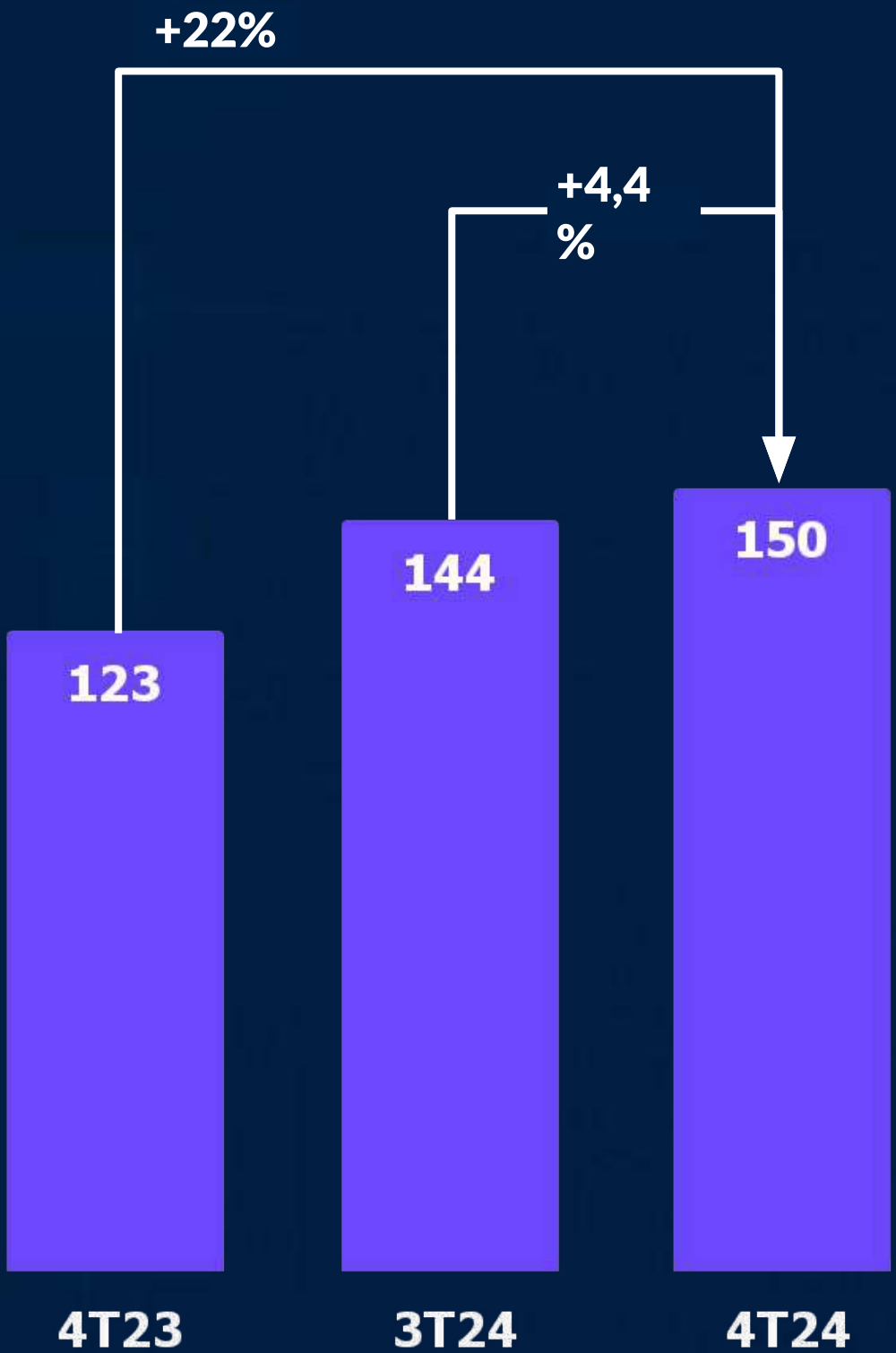
● Safra até 2018 ● Safra 2021
● Safra 2019 ● Safra 2022
● Safra 2020 ● Safra 2023

Crescimento de Receita com unit economics que resultaram em Margem de 2 dígitos e EBITDA do 4T24 maior que o acumulado do ano de 2023

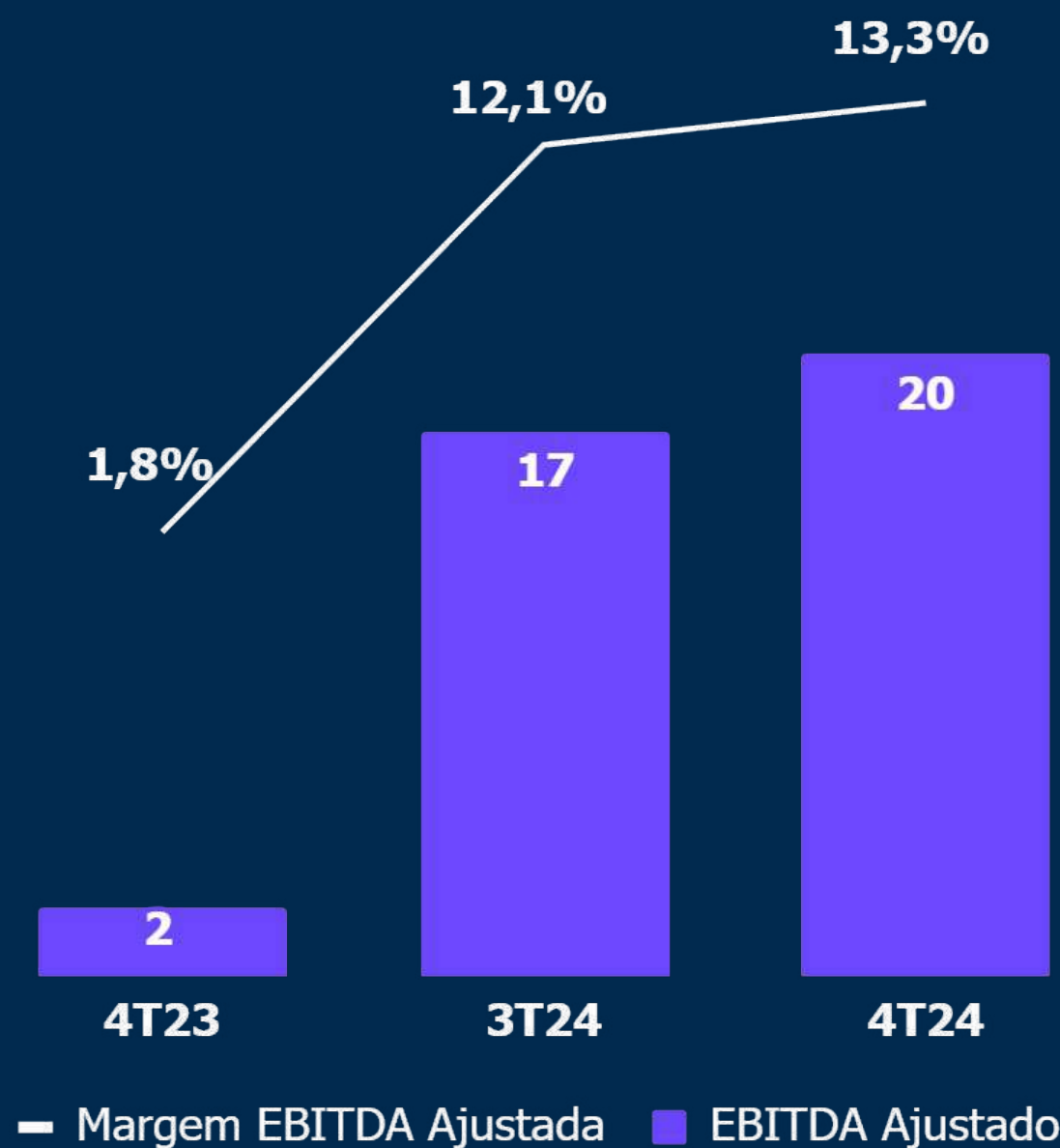
ARR (R\$MM) e TAXA DE RETENÇÃO



RECEITA LÍQUIDA (R\$MM)



EBITDA Ajustado (R\$ MM)



- O Resultado do 4T24 demonstra a capacidade de diluição das despesas e a qualidade do *units economics* desta unidade de negócios

RD Station

Antes da TOTVS



Mono-Canal de vendas > Inbound



Mono-Produto



ICP (Ideal Customer Profile) concentrado em clientes menores



RD + GESTÃO

Integração Comercial e de Produtos



Multi-Canal de Vendas → Inbound da RD + Field Sales da TOTVS



Multi-Produto dentro da unidade de negócio RD



Multi-Clientes ICP cada vez mais diversificado

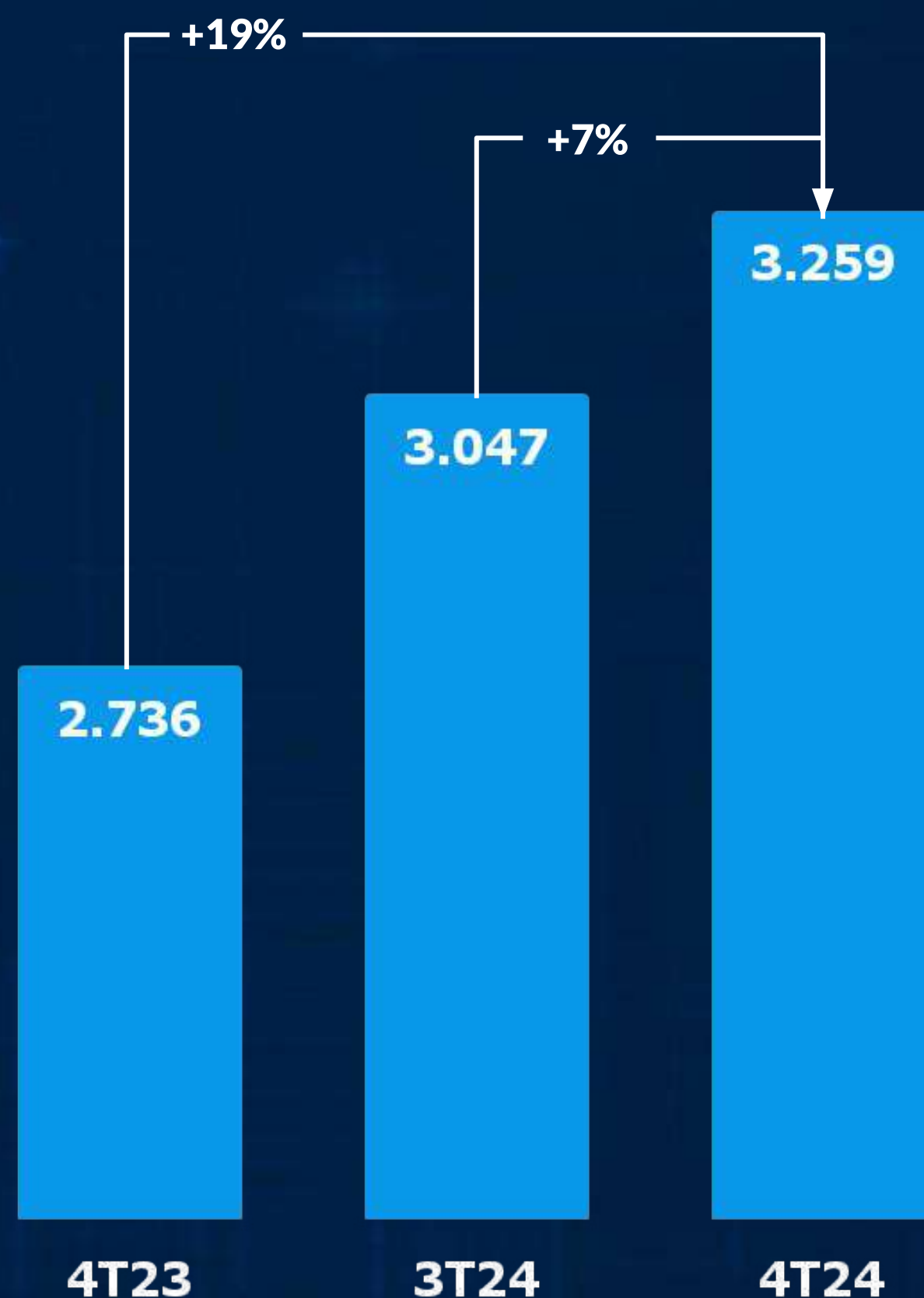


Multi-Produto RD + Gestão

Acelerar a jornada integrada de produto com a TOTVS

O EBITDA do 4T24 reforça a visão de que Techfin já atravessou o ponto de inflexão da curva “J” de rentabilidade

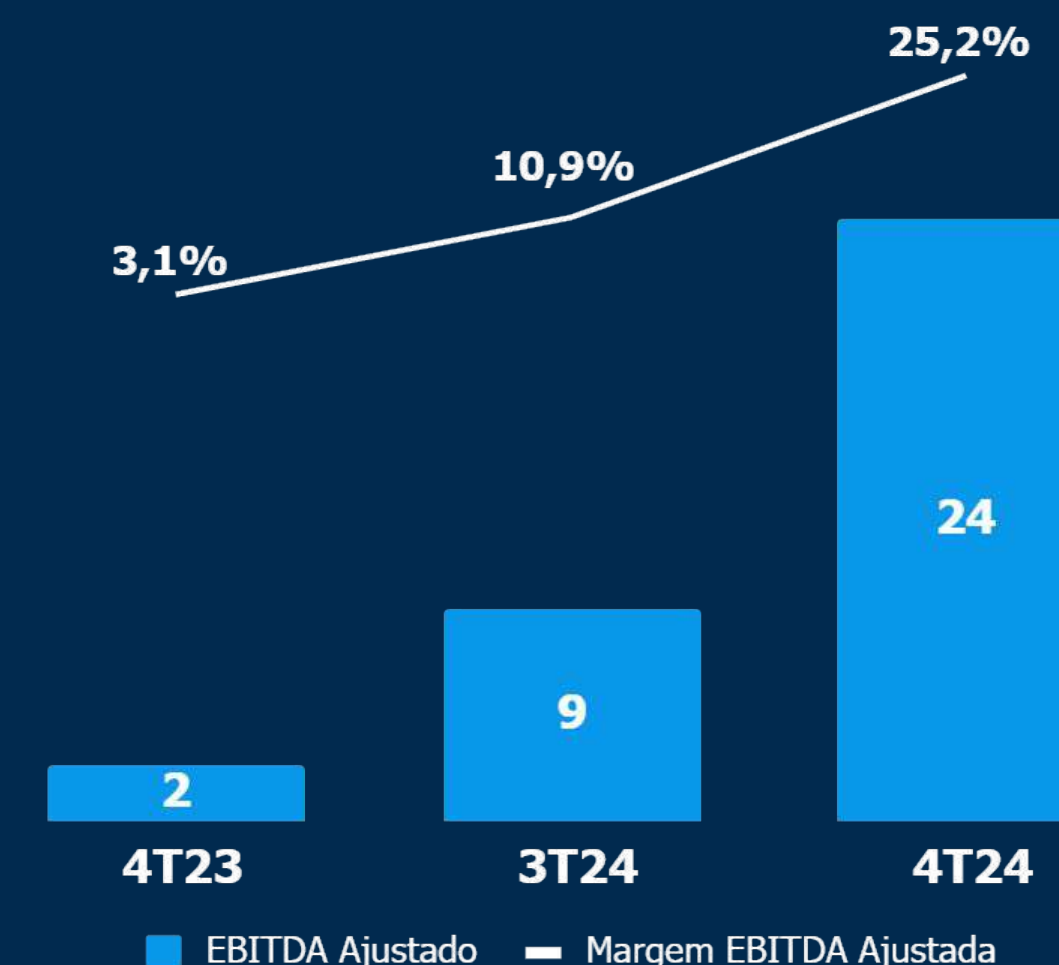
Produção de Crédito (R\$MM)



Receita Líquida de Funding (R\$MM)



EBITDA Ajustado (R\$ MM)



- O EBITDA Ajustado da Techfin quase triplicou em relação ao 3T24, impulsionado principalmente pelo crescimento da Receita Líquida de Funding no período, com a Margem EBITDA Ajustada apresentando uma forte expansão versus o 3T24.

Governança Ética e Responsável

FitchRatings

Reafirmação do rating AA+(bra)

MSCI



Liderança em gestão de riscos e oportunidades, com score AA

ISS



Score 1, nível de
mais baixo risco

Pessoas



Ranking Nacional
18º lugar entre as
175 melhores
empresas de
grande porte

IGPTWB3

IDIVERSA B3

ICO2 B3

Reputação e Imagem

KANTAR

Entre as 50 marcas mais
valiosas do Brasil



Entre as 150 empresas
mais inovadoras

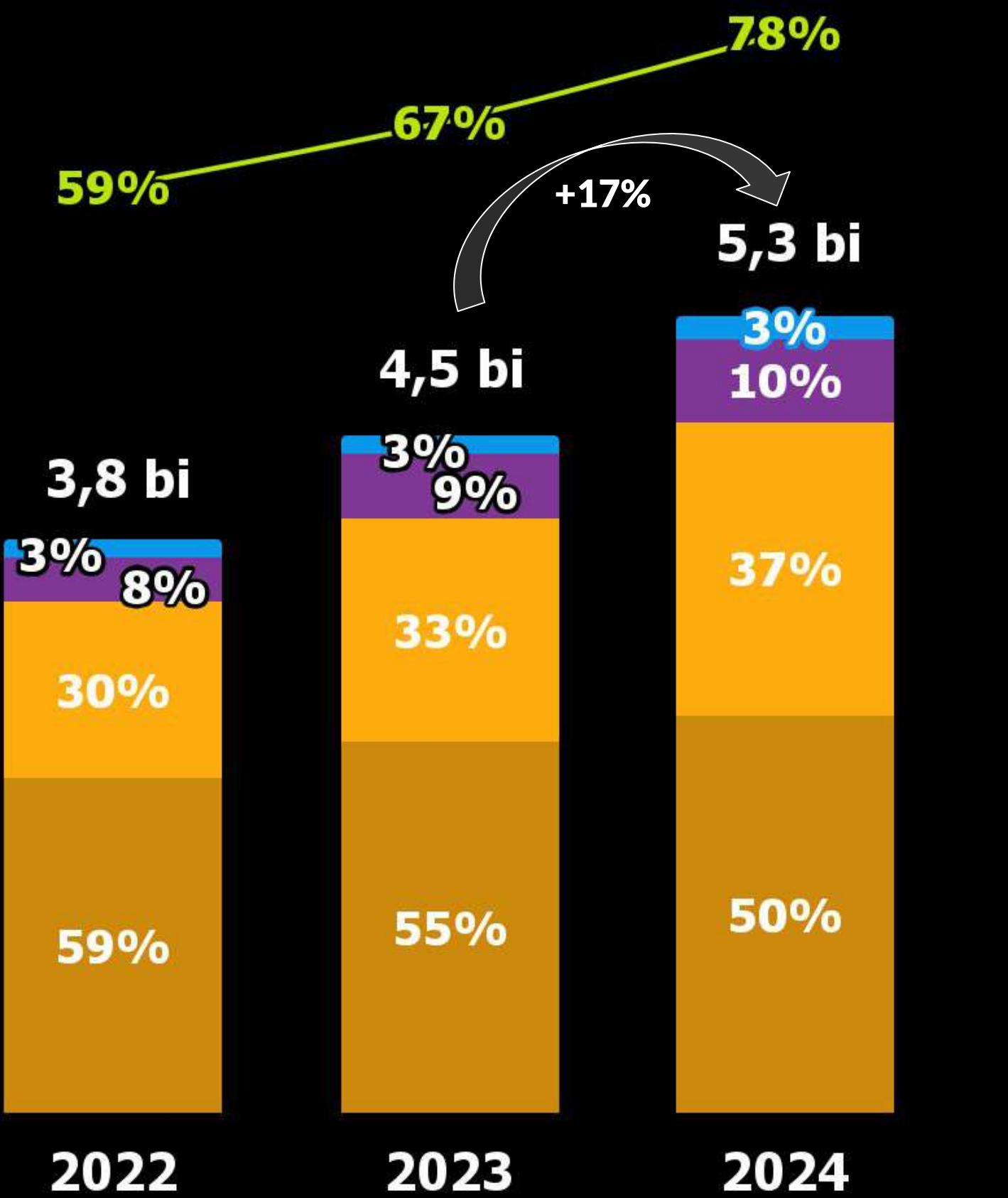
thedotgood.

Entre as 200 melhores
organizações sociais do
mundo

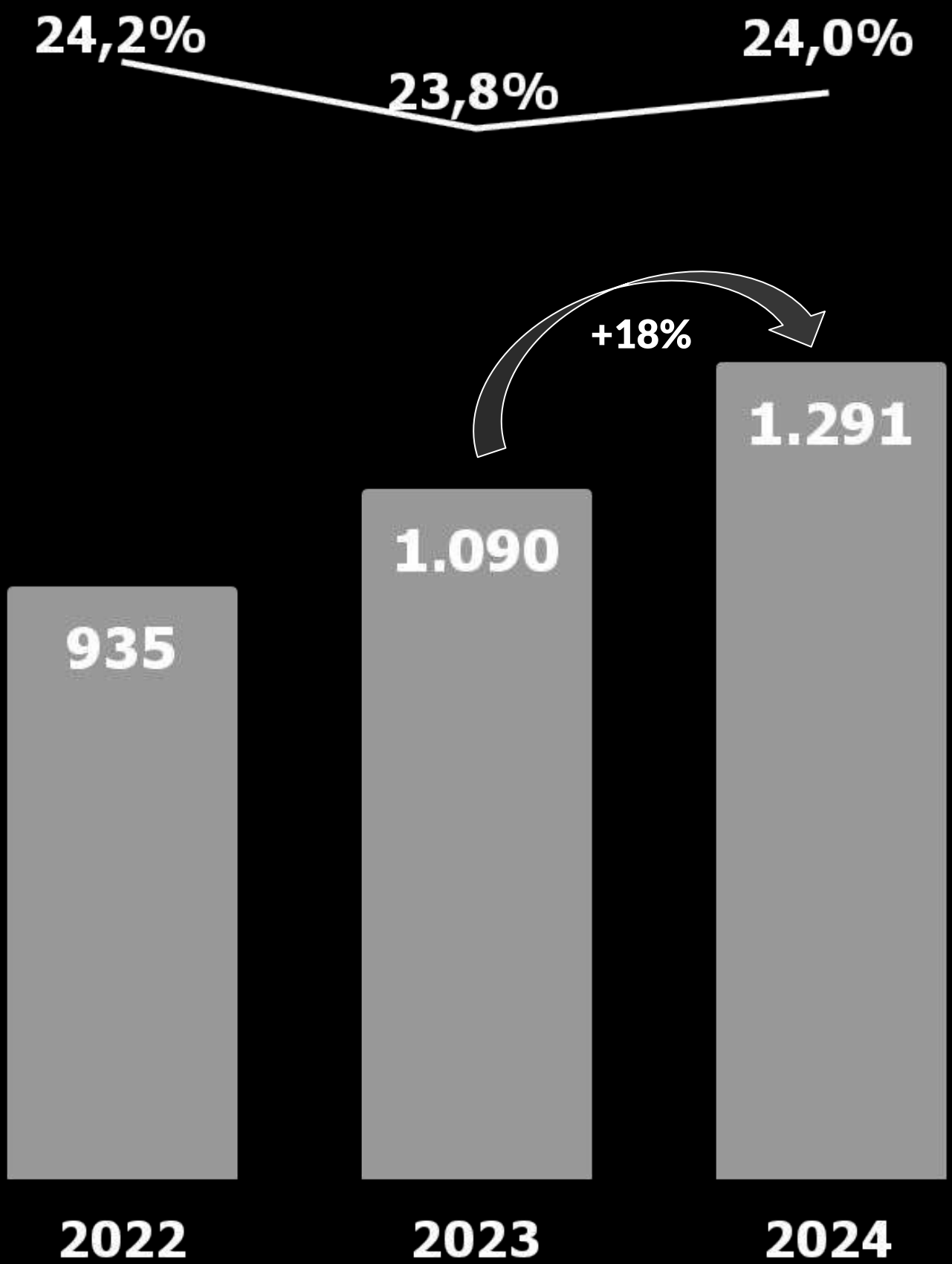


O ano de 2024 consolidou uma virada na rentabilidade da Companhia

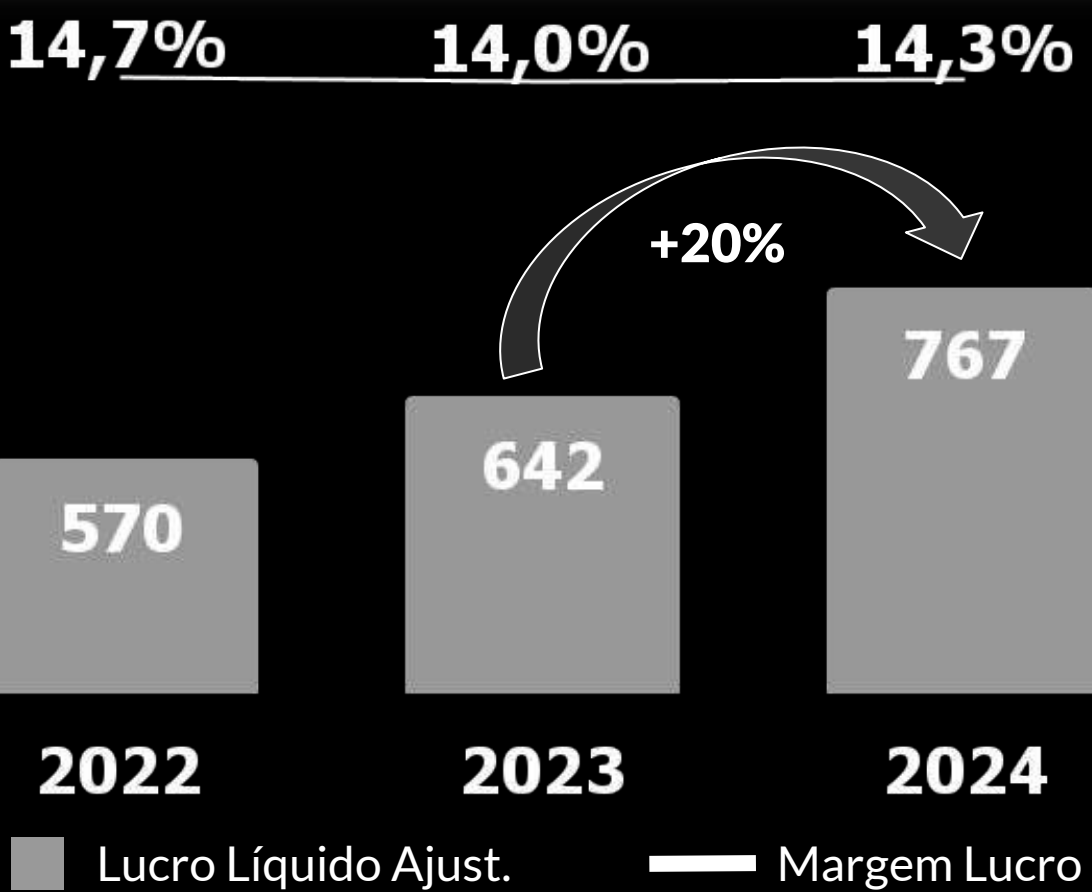
RECEITA LÍQUIDA (1)



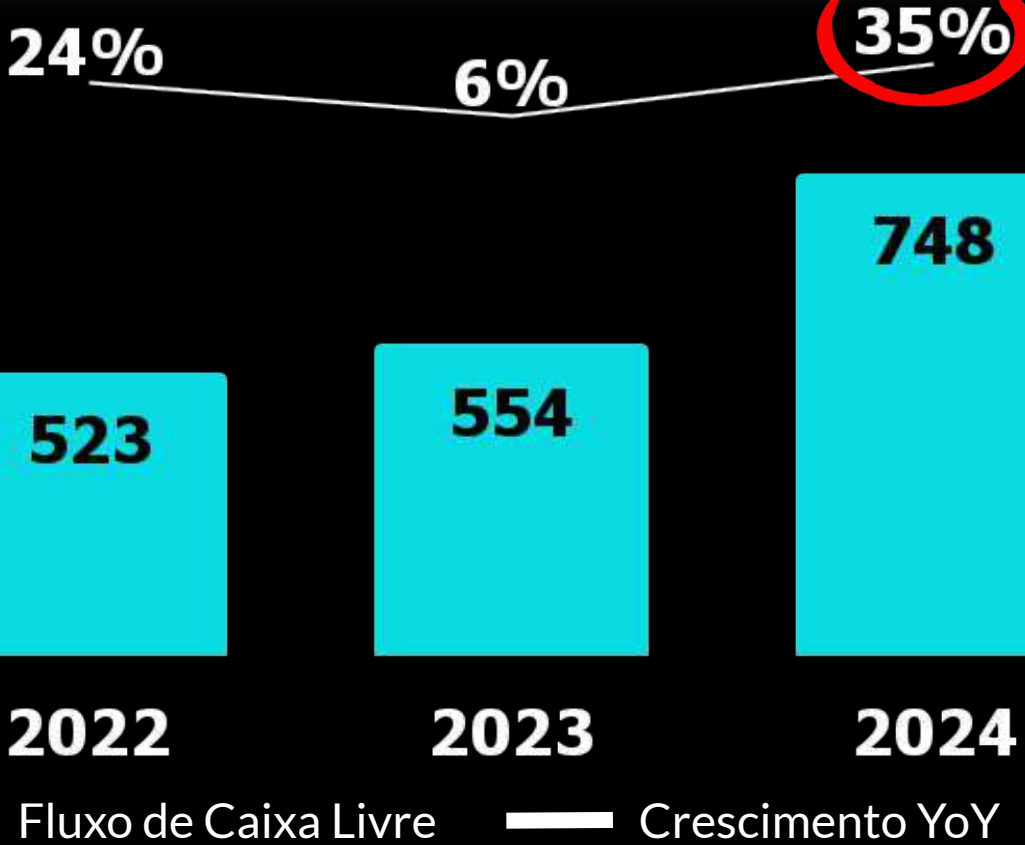
EBITDA (2)



LUCRO LÍQUIDO AJUSTADO

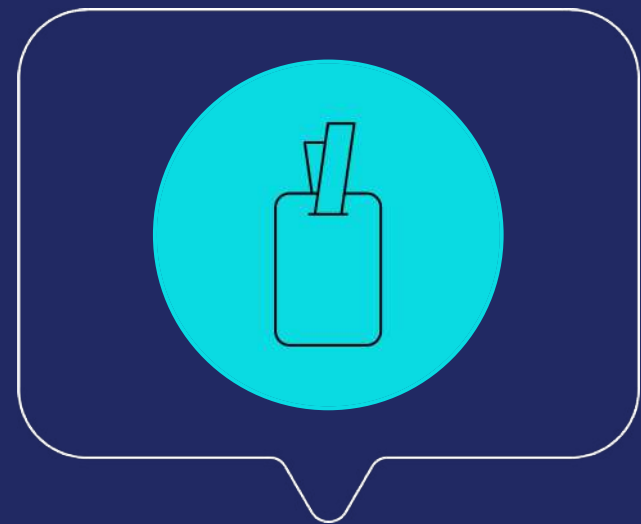


FLUXO DE CAIXA LIVRE



(1) Considera Receita de Techfin Líquida de Funding à 50%
(2) EBITDA Ajustado pelos itens extraordinários e somado com 50% do EBITDA Ajustado da Techfin

OBRIGADO



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 TOTVS



EARNINGS VIDEO CONFERENCE 4Q24

» Investor Relations

Dennis Herszkowicz - CEO
Gilsomar Maia - CFO
Gustavo Bastos - Vice President of Platforms
Marcelo Eduardo - Vice President for Segments
Alexandre Apendino - Vice President for Services and Relationship
Gustavo Avelar - Vice President of RD Station Business Unit
Vivian Broge - Vice President of Human Relations and Marketing
Sergio Serio - IR Head

2025/February



LEGAL NOTICE

All information contained in this presentation and any statements that may be made during this video conference connected to TOTVS' business prospects, projections, and operating and financial goals are based on beliefs and assumptions of the Company's Management, as well as information currently available. Forward-looking statements are not any guarantee of performance. They involve risks, uncertainties and assumptions as they refer to future events and, hence, depend on circumstances that may or may not occur. Investors should understand that general economic conditions, industry conditions, and other operating factors may also affect the future results of TOTVS and may lead those results to differ materially from those mentioned in such forward-looking statements.

4Q24 - CONSOLIDATED RESULTS (R\$million)



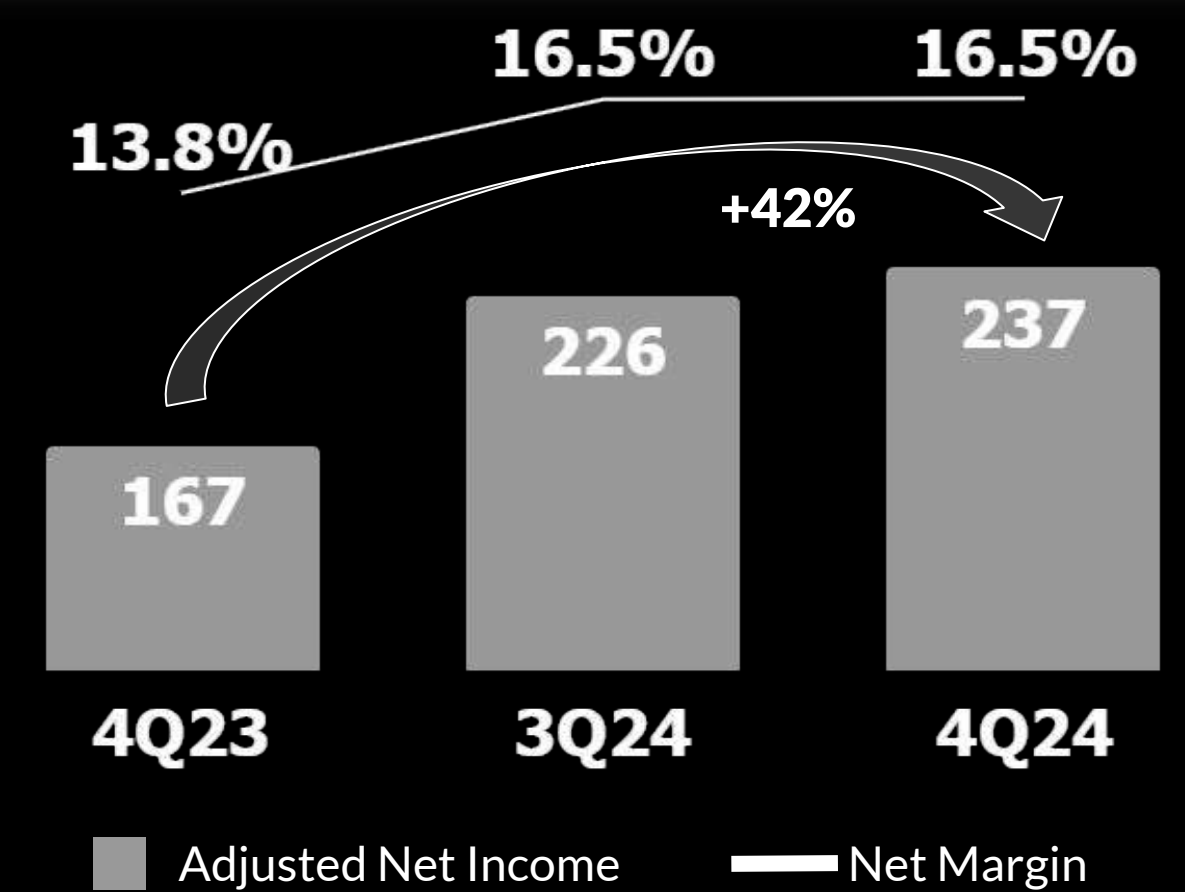
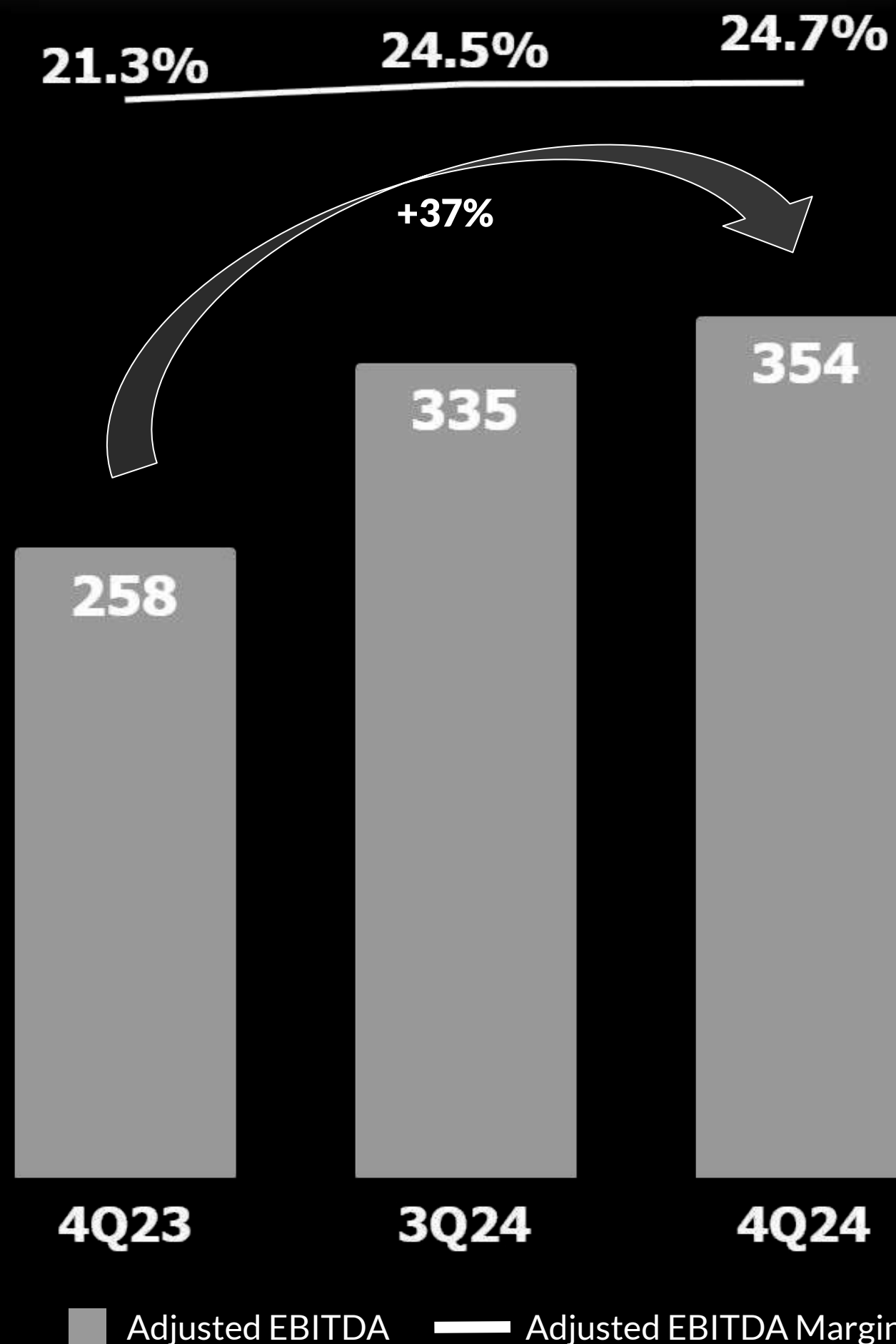
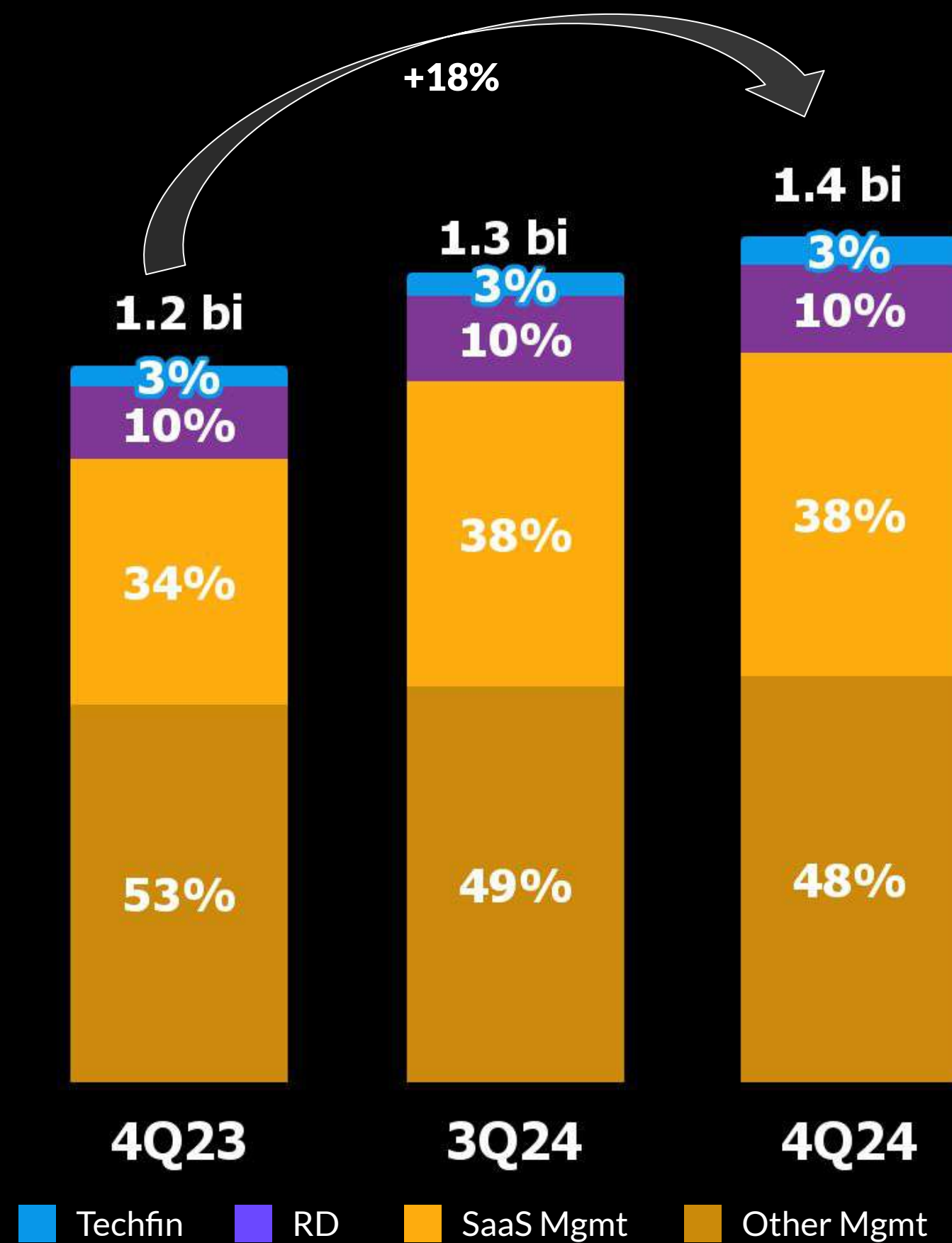
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4Q24 consolidated the turnaround in TOTVS' profitability

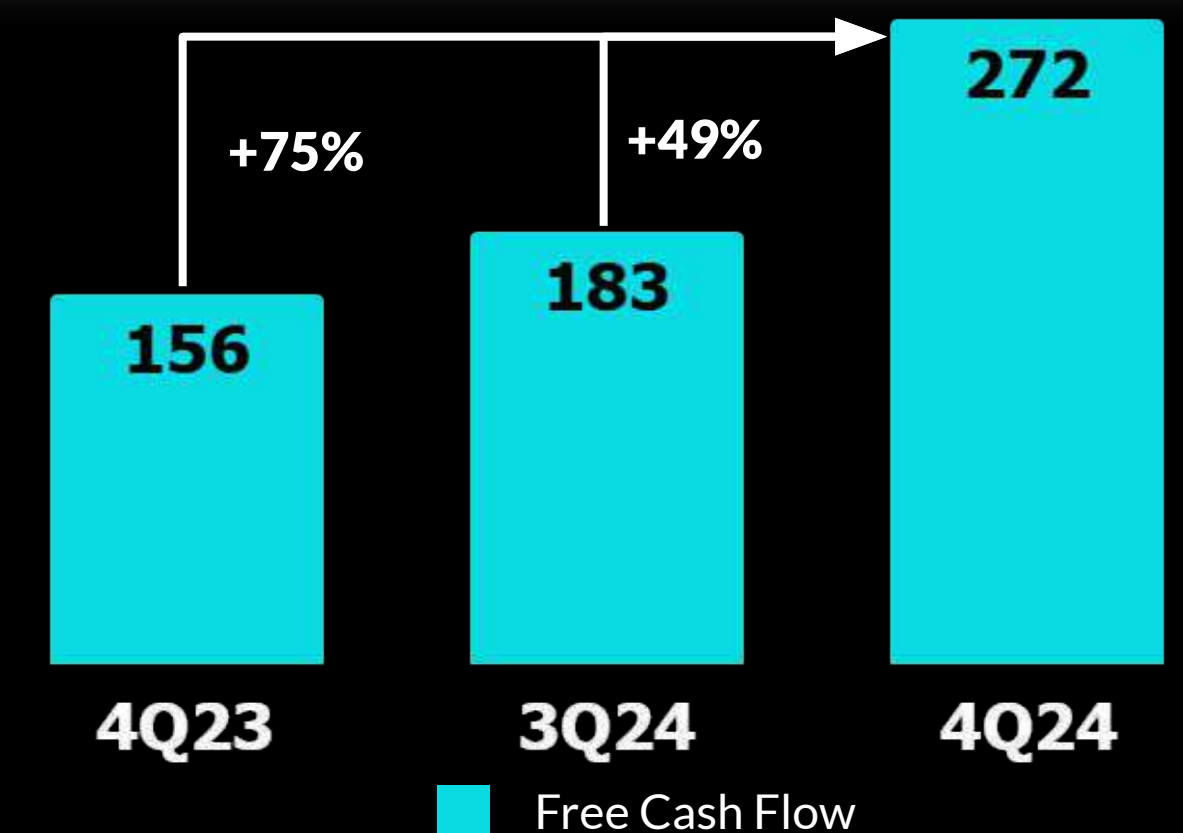
NET REVENUE ⁽¹⁾

EBITDA ⁽²⁾

ADJUSTED NET INCOME



FREE CASH FLOW



(1) Considers Techfin Revenue Net Funding at 50%

(2) EBITDA Adjusted for extraordinary items and added to 50% of Techfin's Adjusted EBITDA

21% growth in Recurring Revenue and 26% growth in Adjusted EBITDA, resulting in 190 basis points of year-over-year Margin expansion

ARR NET ADDITION

R\$172 million

RECURRING REVENUE

+R\$ 1.1 bi (+21% vs 4Q23)

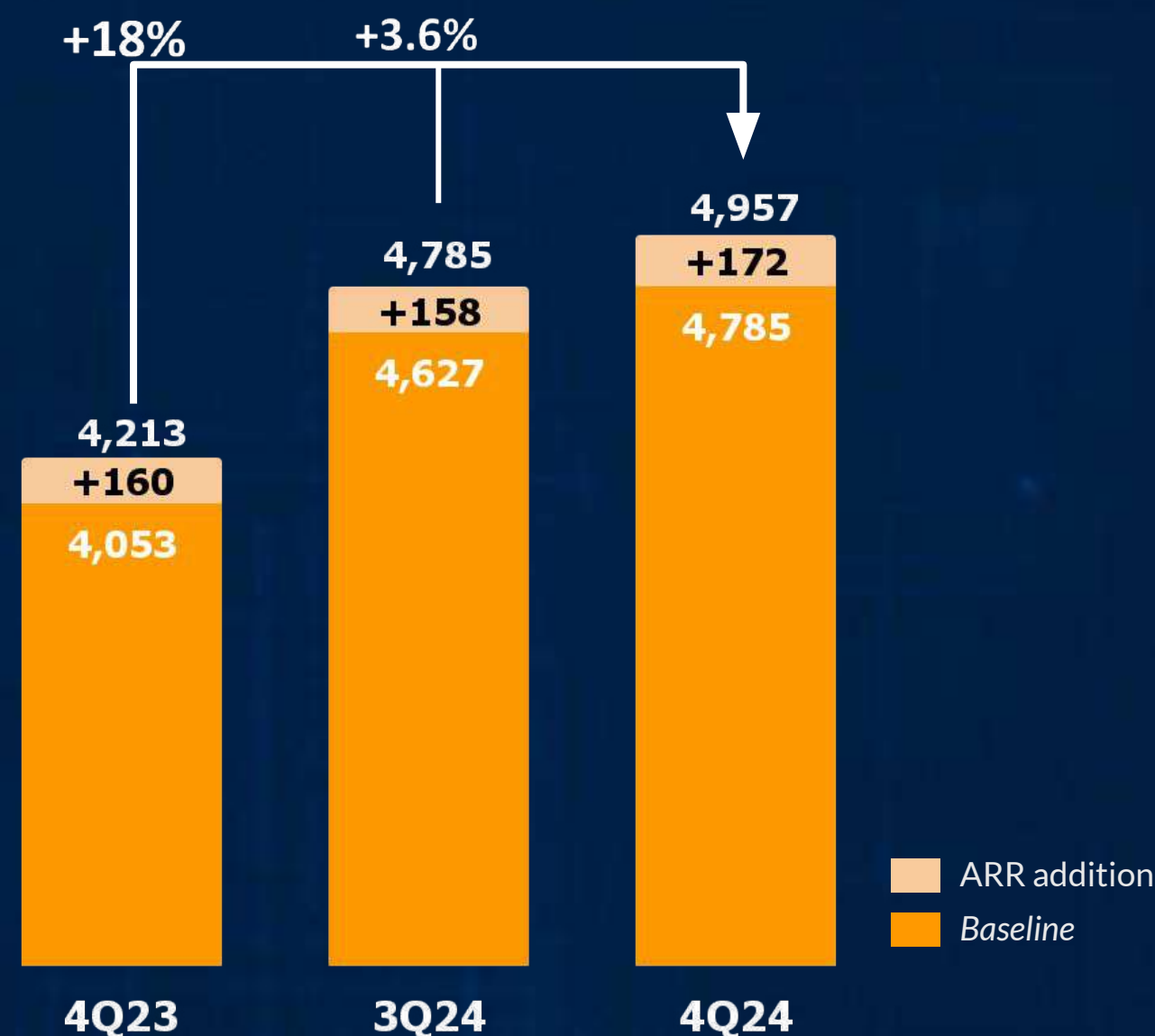
RETENTION RATE

4Q24	3Q24	4Q24
97.5%	98.6%	98.9%

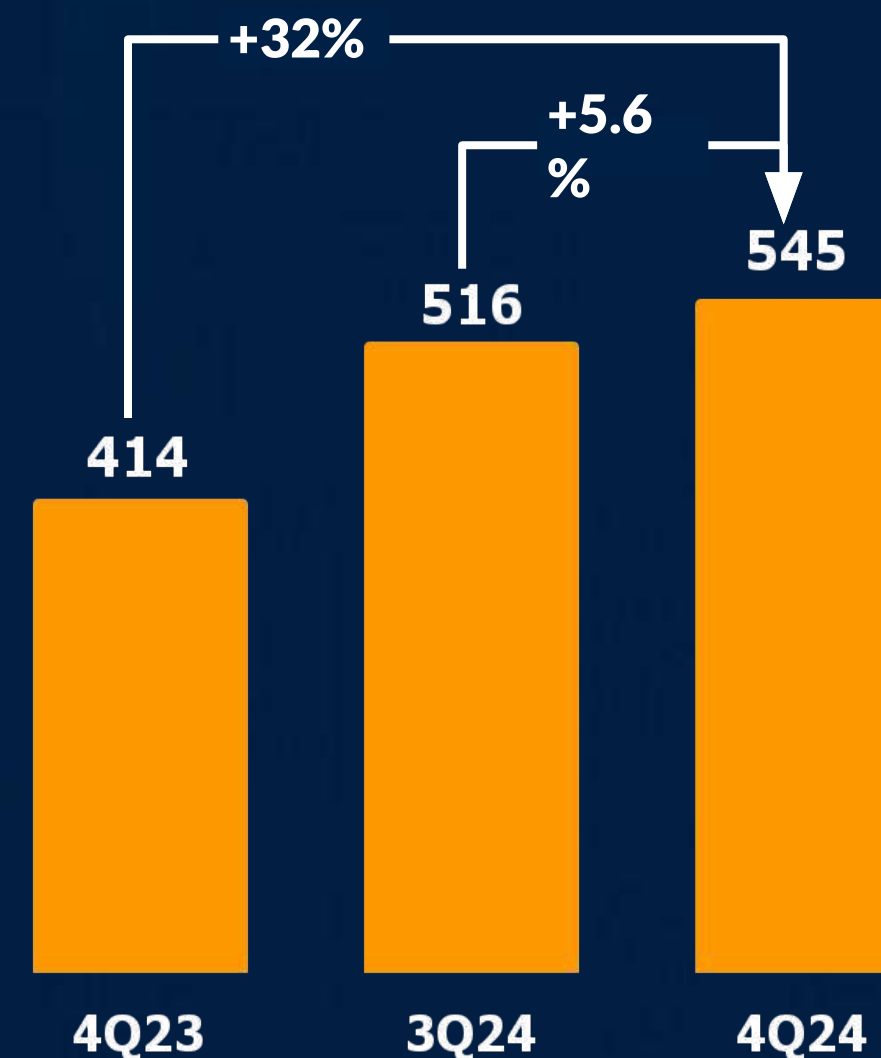
% Recurring Revenue: **89%**

Cloud Revenue: **+32%** vs. 4Q23

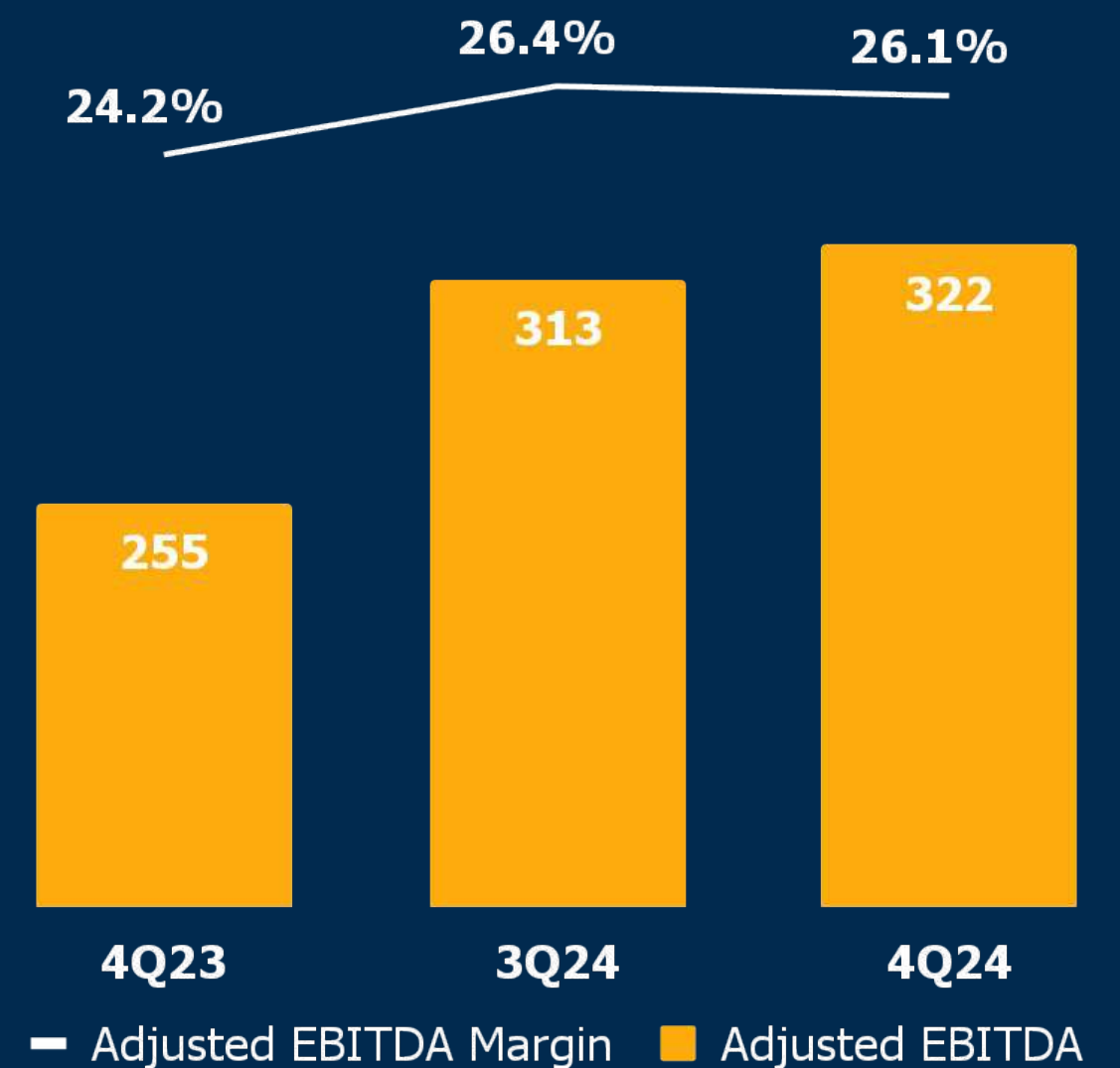
ARR (R\$ million)



SaaS (R\$ million)



Adjusted EBITDA (R\$ million)

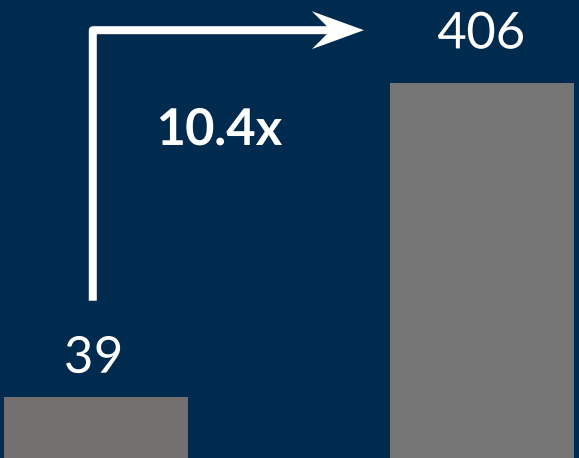


- Driven by the sequential increase in recurring revenue, the convergence of the IGP-M to the IPCA and the progress in the integration of recent acquisitions, which initially reduced the average Management margin. The Management Adjusted EBITDA in 4Q24 showed new evolution in profitability this quarter.

MARKET :

Low digitization,
but with
high growth

Mgmt Software Expenditure / Employee
(USD) 2023⁽¹⁾



Brazil

OECD

CAGR 2013-23

Nominal GDP

6.4%

2x

Management Market

13.2%

+1.7
bp

TOTVS Revenue

14.9%

RELEVANCE :

Broad Portfolio for a
diversified addressable
market

**Focus on SMB customers
from
12 segments with different
maturity levels**



ERP
Backoffice



HR
(HXM)



T-Cloud



Verticalized
Solutions



AI and Data

PRESENCE:

Distribution and Delivery
Model difficult to be
replicated

**Combination of
Digital + Physical
Sales Channels**



With an ever-increasing presence

**23 QUARTERS
of double-digit
growth**

**Cohort with incalculable
LTV**

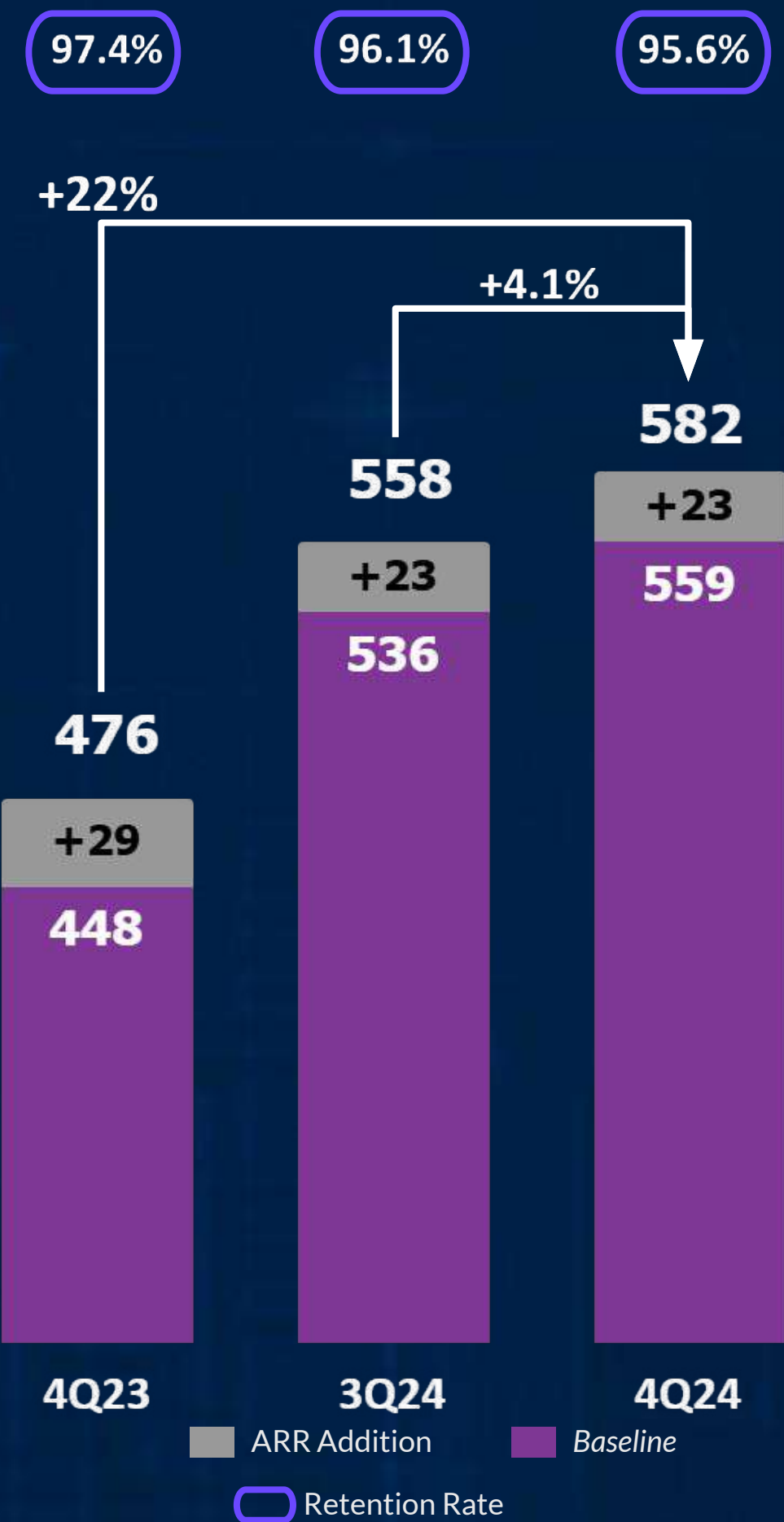


● Cohort until 2018 ● 2021 Cohort
● 2019 Cohort ● 2022 Cohort
● 2020 Cohort ● 2023 Cohort

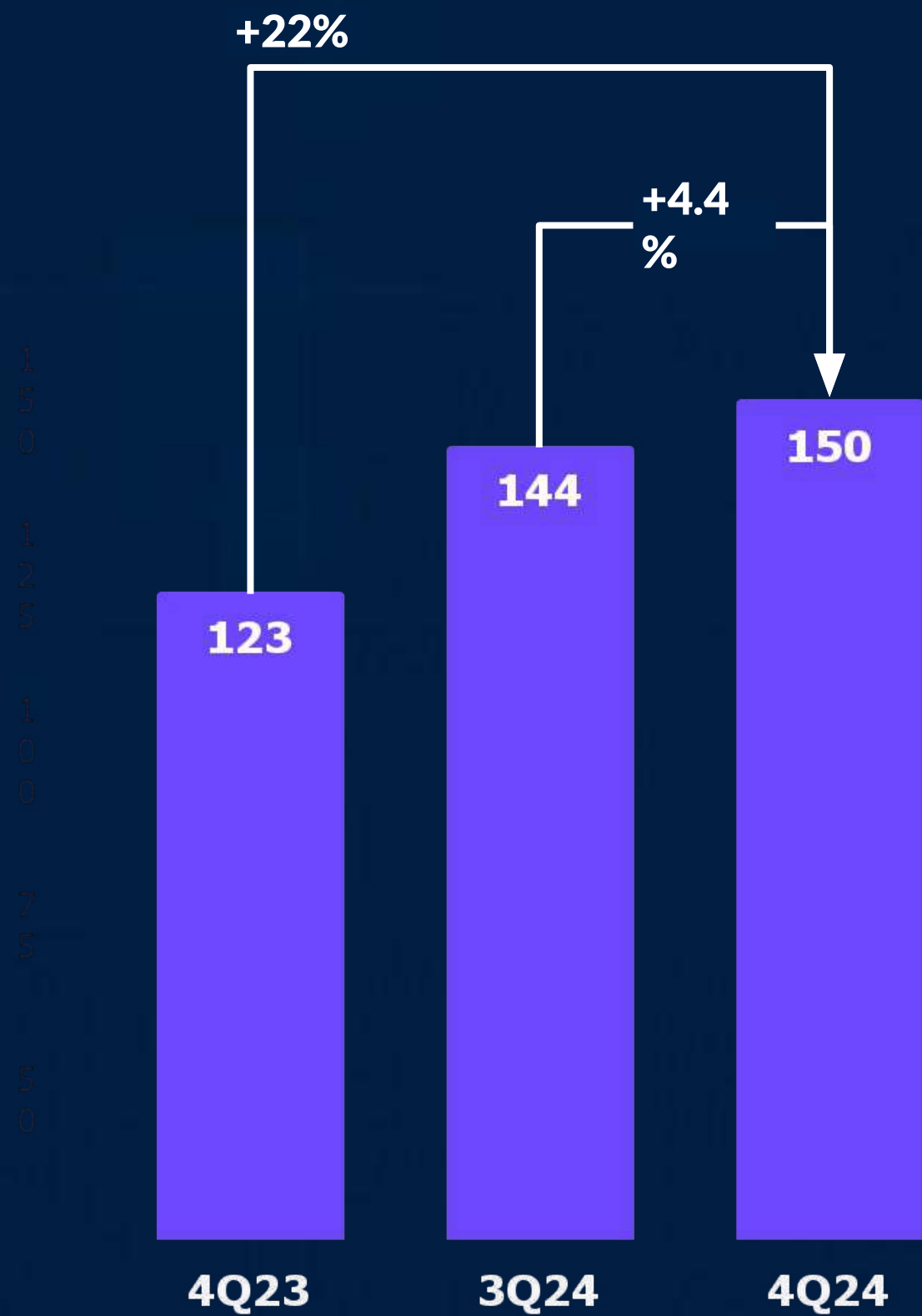
⁽¹⁾ Source: World Bank, OECD, TOTVS

Revenue growth with unit economics that resulted in a **double-digit margin**
and 4Q24 EBITDA higher than full year 2023

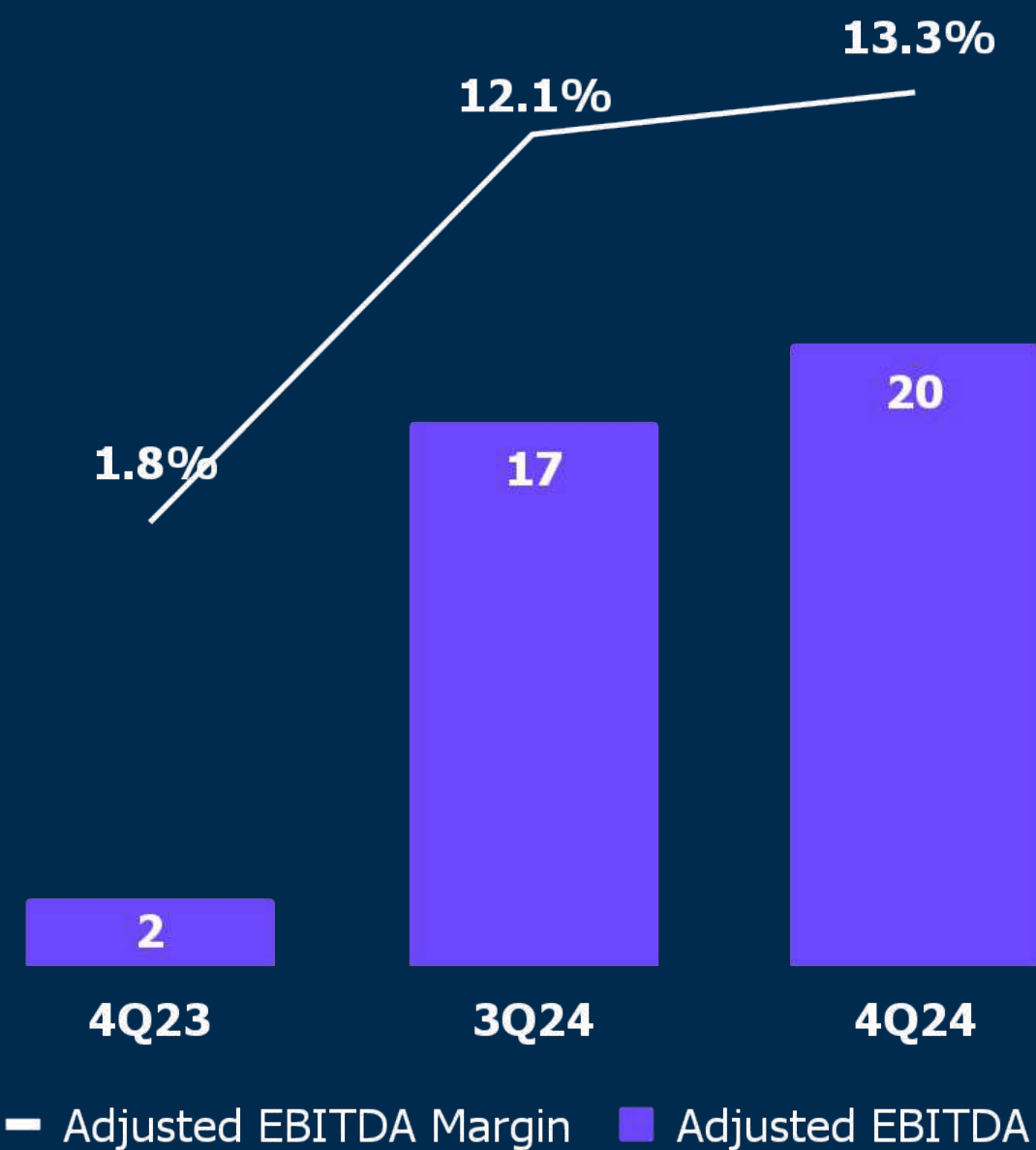
ARR (R\$ million) and
RETENTION RATE



NET REVENUE (R\$ million)



Adjusted EBITDA (R\$ million)



- The 4Q24 Result demonstrates the ability to dilute expenses and the quality of the unit economics of this business unit.

RD Station

Before TOTVS



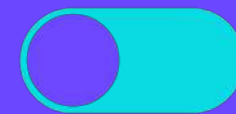
Single Sales Channel > Inbound



Single-Product



ICP (Ideal Customer Profile) focused on smaller customers



RD + MANAGEMENT

Sales Team and Product Integration



Multi-Channel Sales → RD Inbound + TOTVS Field Sales



Multi-Product within RD business unit



Multi-Client ICP increasingly diversified



Multi-Product RD + Management

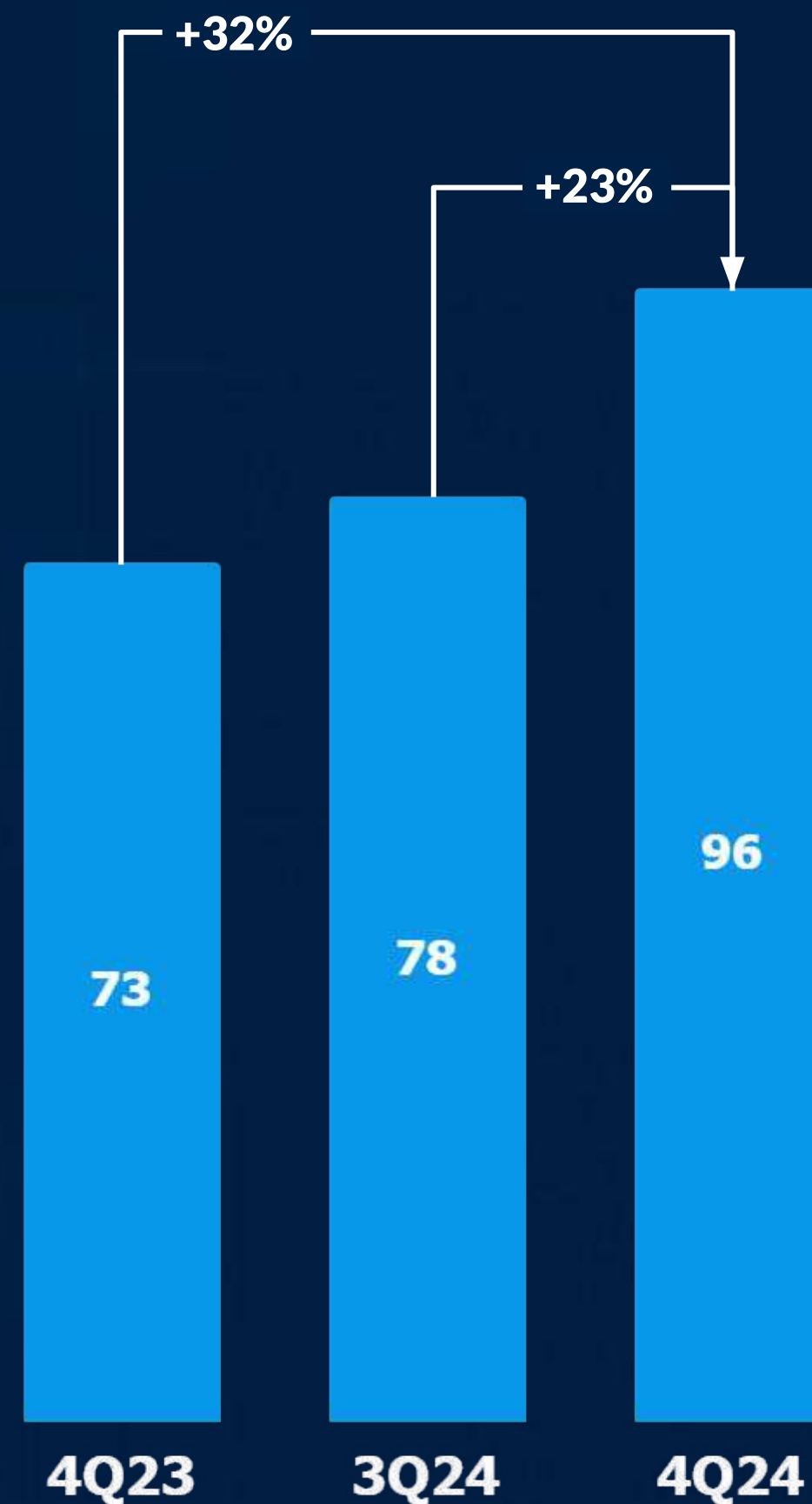
Accelerate the integrated product journey with TOTVS

4Q24 EBITDA reinforces the view that **Techfin** has already crossed the inflection point of the profitability “J” curve

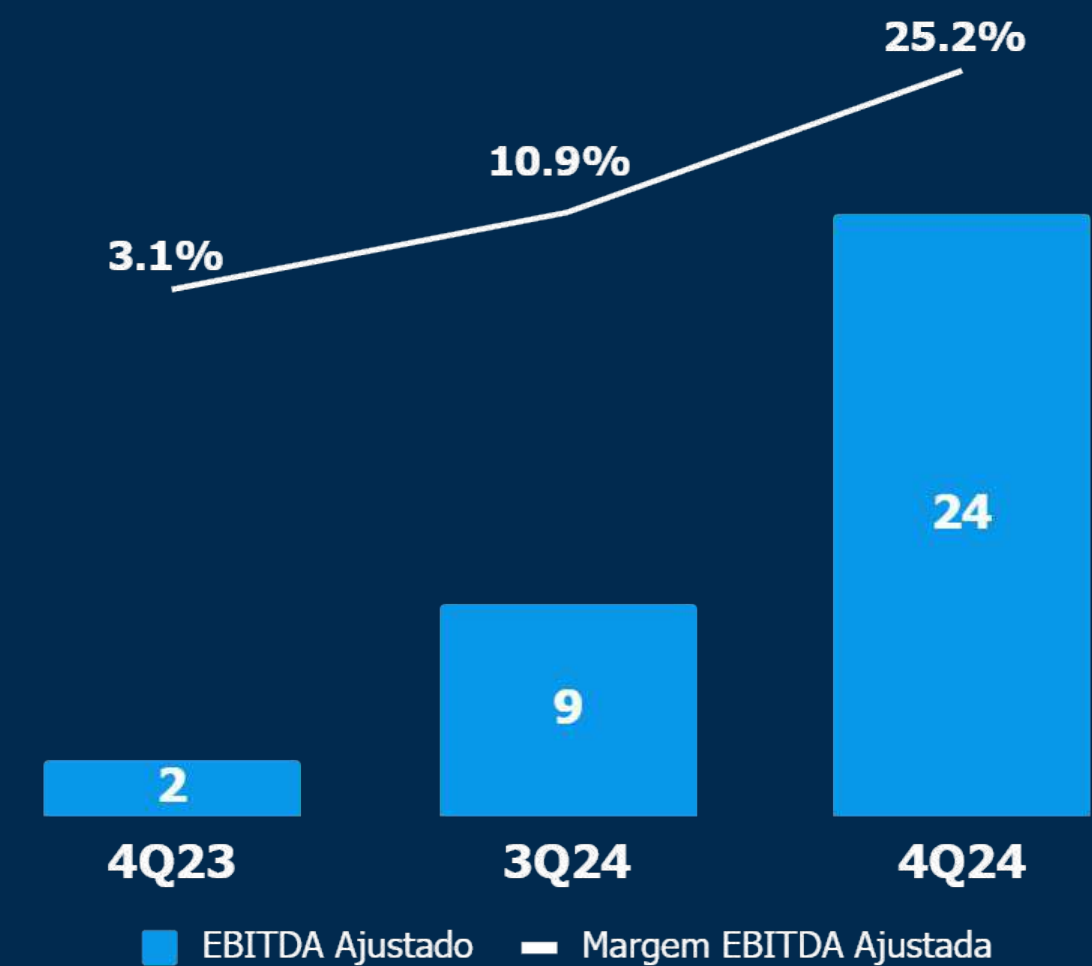
Credit Production (R\$ million)



Revenue Net of Funding (R\$ million)



Adjusted EBITDA (R\$ million)



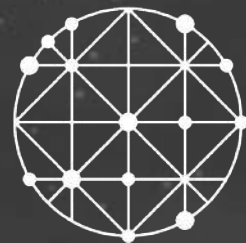
- Techfin's Adjusted EBITDA nearly tripled compared to 3Q24, driven mainly by the growth in Revenue Net of Funding in the period, with the Adjusted EBITDA Margin showing a strong expansion versus 3Q24.

Ethical and Responsible Governance

FitchRatings

Reaffirmation of AA+(bra) rating

MSCI



Leadership in risk and opportunity management, with an AA score

ISS



Score 1,
lowest risk level

People



National Ranking
18th place among
the 175 best large
companies

IGPTWB3

IDIVERSA B3

ICO2 B3

Reputation and Image

KANTAR

Among the 50 most
valuable brands in Brazil



Among the 150 most
innovative companies

thedotgood.

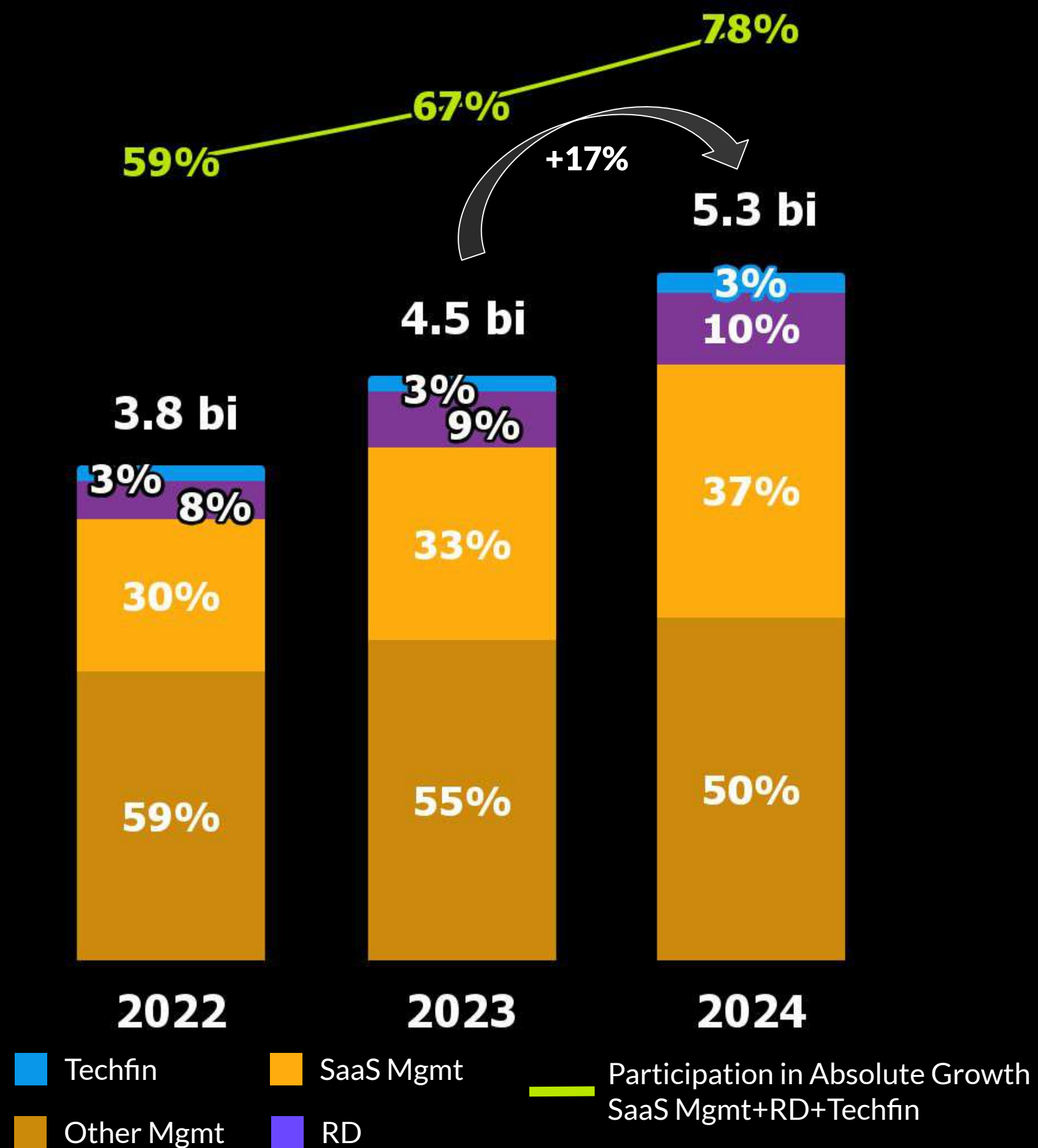
Among the 200 best social
organizations in the world



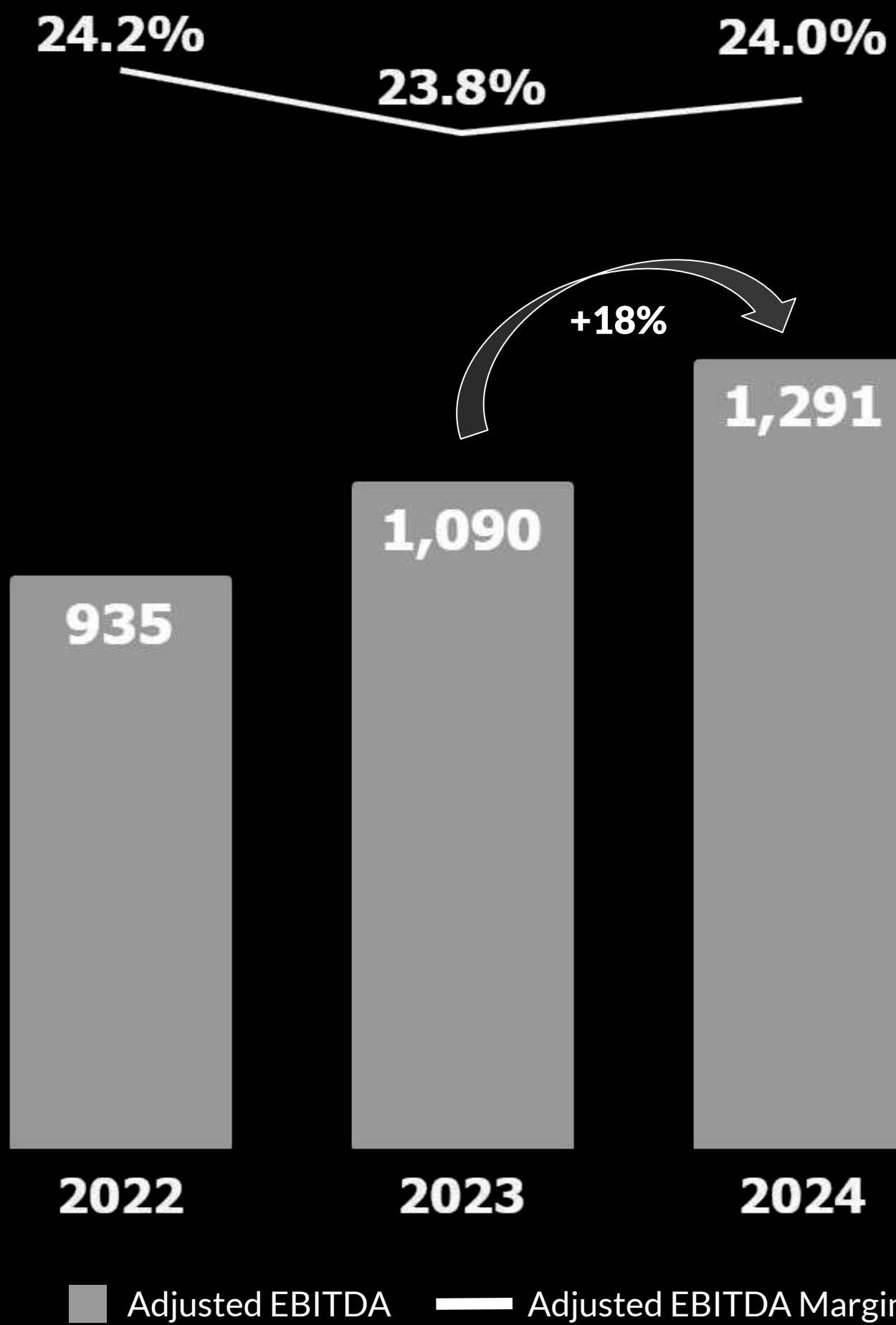
2024 - FINAL REMARKS

2024 year consolidated a turnaround in the Company's profitability

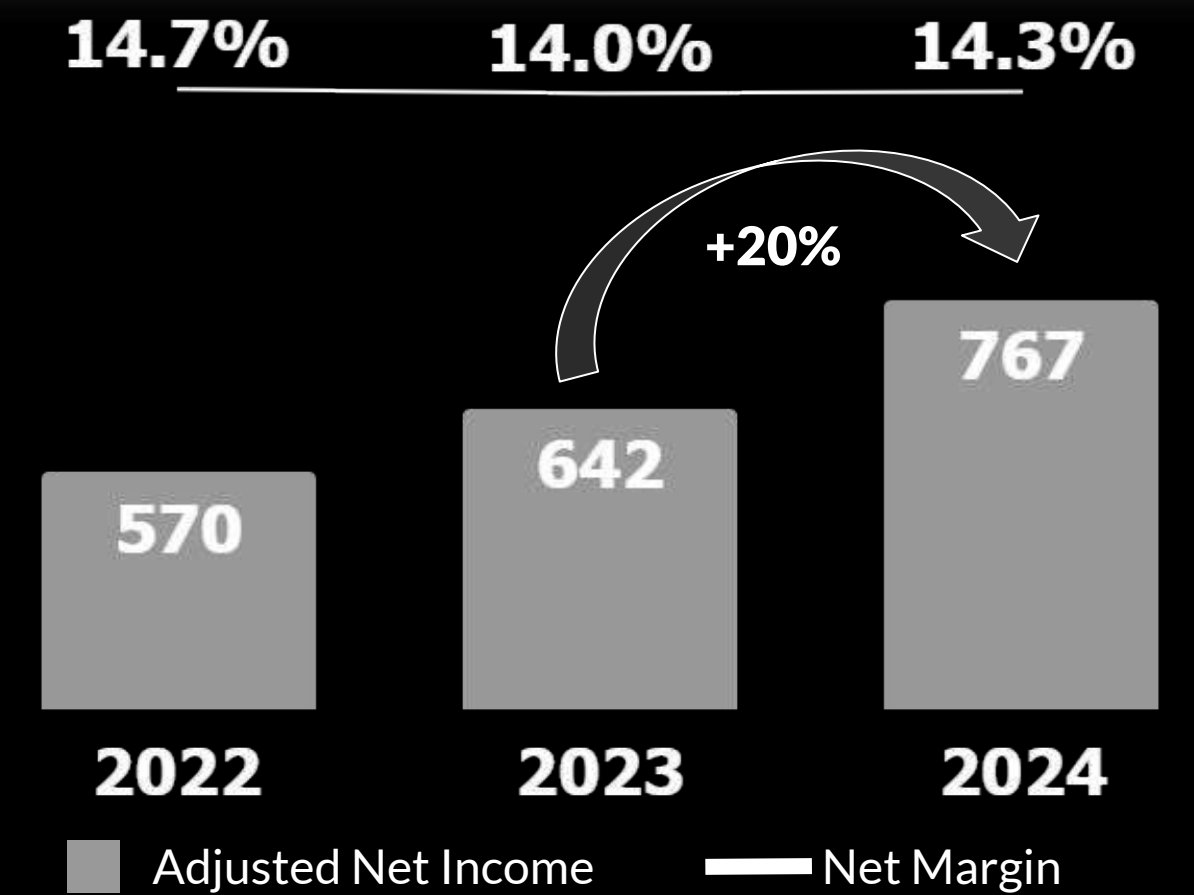
NET REVENUE ⁽¹⁾



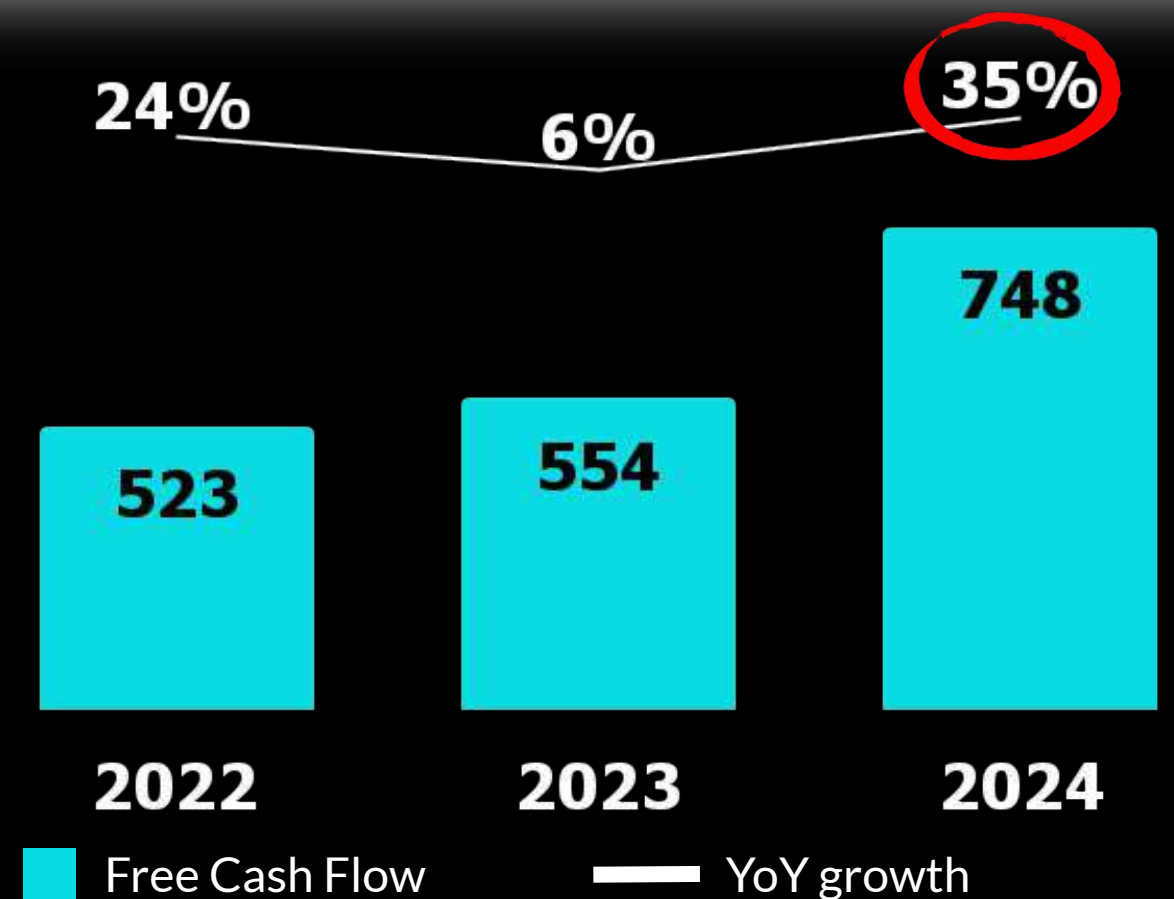
EBITDA ⁽²⁾



ADJUSTED NET INCOME



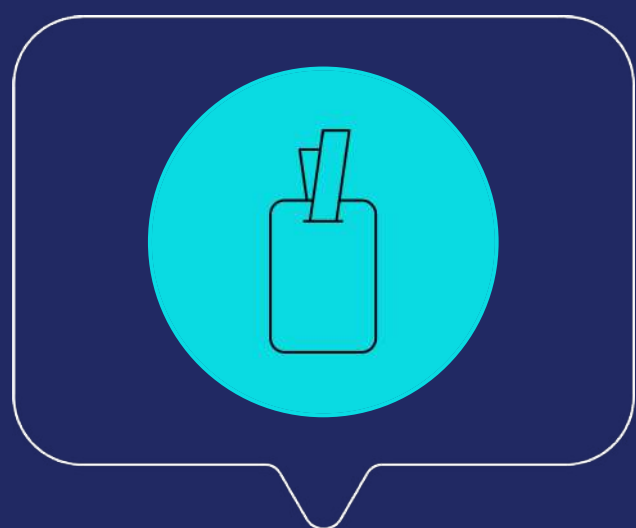
FREE CASH FLOW



(1) Considers Techfin Revenue Net Funding at 50%

(2) EBITDA Adjusted for extraordinary items and added to 50% of Techfin's Adjusted EBITDA

THANKS



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