

# Earnings Release 2Q26



Aleo



São Paulo, August 4<sup>th</sup>, 2026 - Construtora Tenda S.A. ("Company", "Tenda"), a leading Brazilian homebuilder and real estate developer focused on affordable housing, announces today its results for the second quarter of 2026.

## EARNINGS RELEASE 2Q26

### HIGHLIGHTS

#### FINANCIAL

- **Historical record in quarterly consolidated Net Revenue** of R\$ 1,290.0 million, up 30.1% and 8.9% compared to 2Q25 and 1Q26, respectively;
- **Record consolidated adjusted gross profit** of R\$ 481.3 million in 2Q26, up 51.6% and 14.4% compared to 2Q25 and 1Q26, respectively. **Adjusted gross margin in the Tenda segment** reached 40.4%, improvements of 3.9 p.p. and 1.8 p.p. compared to 2Q25 and 1Q26, respectively (ex-Pode Entrar);
- **Consolidated net income** of R\$ 179.1 million in 2Q26, of which R\$ 161.3 million ex-SWAP, up 109.3% and 6.0% compared to 2Q25 and 1Q26, respectively;
- **Record adjusted EBITDA for the Tenda segment** of R\$ 299.8 million in 2Q26, up 57.8% and 5.8% compared to 2Q25 and 1Q26, respectively;
- **Alea cash consumption** (Tenda ownership %) totaled R\$ 14.1 million, down 5.4% compared to 1Q26;
- **Return on shareholders' equity (ROE) LTM** of 42.6%;
- **Total cash generation** of R\$ 78.3 million, excluding share buybacks;
- **Corporate net debt / Equity ratio** ended 2Q26 at -1.9%.

#### OPERATIONS

- **Launches** of 17 projects on a consolidated basis, totaling R\$ 1,766.4 million in 2Q26, up 59.1% and 20.8% compared to 2Q25 and 1Q26, respectively. **The average price** per unit during the quarter was R\$ 248.8 thousand;
- **Average Gross Sales Price** in 2Q26 was R\$ 241.8 thousand, up 10.9% and 3.2% compared to 2Q25 and 1Q26, respectively;
- **Consolidated Transferred PSV** totaled R\$ 1,124.7 million in 2Q26, up 6.5% and 1.1% compared to 2Q25 and 1Q26, respectively, accounting for a total of 5,734 units transferred during the quarter;
- **Net Pre-Sales** totaled R\$ 1,402.3 million, up 17.2% compared to 2Q25. **Net SoS** (Speed of Sales) in 2Q26 was 24.4%. The decrease in SoS relative to the 25%-30% range reflects the price reposition policy adopted in the first half of the year, aimed at mitigating exposure to cost pressures, in addition to the higher volume of launches toward the end of the quarter;
- **LandBank** with R\$ 33,767.9 million in PSV in 2Q26, up 29.3% and 16.1% compared to 2Q25 and 1Q26, respectively. Acquisitions during the quarter totaled R\$ 6,459.3 million, with land swaps now representing 68.1% of the total landbank.

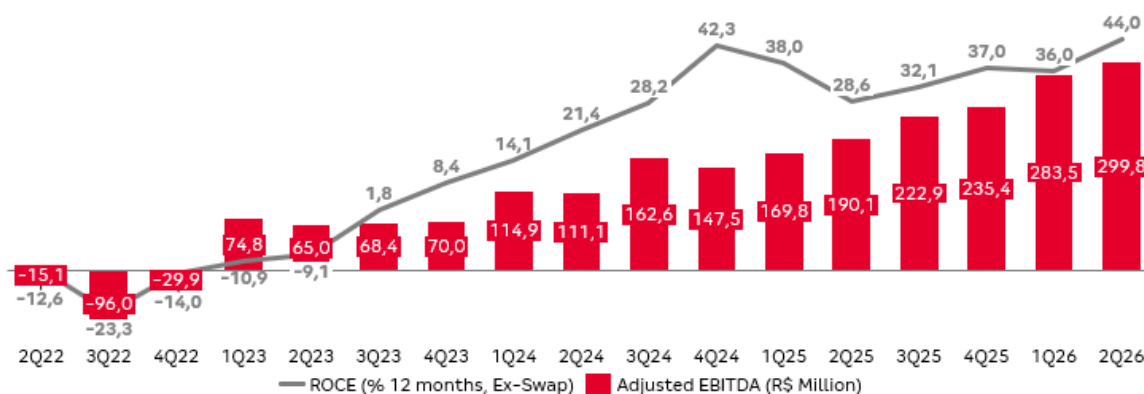
#### OTHER HIGHLIGHTS

- Tenda enters the 1<sup>st</sup> preview of Ibovespa for the last four-month period of the year.

## MESSAGE FROM THE MANAGEMENT

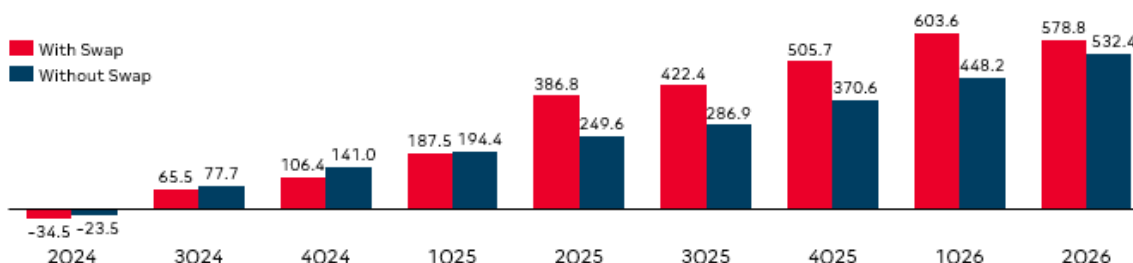
We ended the first half of 2026 with yet another quarter of record results. In 2Q26, consolidated Net Revenue reached R\$ 1,290.0 million (+30.1% compared to 2Q25), Adjusted Gross Profit totaled R\$ 481.3 million, with Adjusted Gross Margin of 40.4% in the Tenda segment (ex-Pode Entrar), and Adjusted EBITDA for the Tenda brand reached R\$ 299.8 million — all record results. Consolidated Net income (ex-SWAP) was R\$ 161.3 million, up 109.3% year-over-year, accompanied by an LTM ROE of 42.6%, Total Cash Generation of R\$ 78.3 million and a robust capital structure, with Corporate Net Debt/Equity of only 1.9%.

### Adjusted EBITDA/ROCE LTM Evolution - Tenda Brand



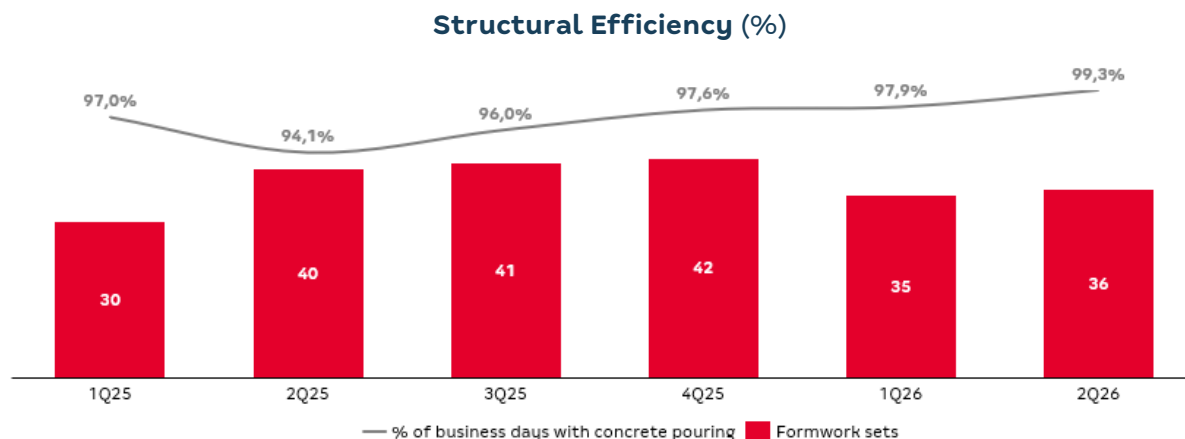
Our consolidated LTM Net income ex-SWAP continues its growth trajectory, with an increase of R\$ 84 million in 2Q26.

### Net Income – Consolidated LTM (R\$ million)



We are pleased with the first half performance. It was robust yet controlled growth: we did not take on additional risks and a significant portion of the expansion came from recently opened, or reopened, markets — Goiânia, João Pessoa and Curitiba.

At the start of 2026, we had two core objectives for the Tenda segment: maximize volume given a strong market, and not derail operations. We have delivered on both so far and remain focused on this path. We launched R\$ 3.1 billion under the Tenda brand in 1H26 (+62.3% compared to 1H25) and operations continue to perform well: the percentage of concrete pouring days and construction pace remain at Tenda's best historical levels, even with strong volume growth. Also worth highlighting is the adoption of a more qualified mix, with an increasing number of Bracket 3 projects, in addition to the early completion of all Pode Entrar projects.



On margins, 2Q26 marked new levels: Backlog Margin for the Tenda brand reached 42.3%, the highest percentage ever reported by the Company, and Adjusted Gross Margin reached 40.4% (ex-Pode Entrar). It is important, however, to note that part of this performance stems from cost savings captured during the project delivery phase and should not be extrapolated as a long-term level. We believe margins should settle at a level slightly below the current one.

On the commercial front, Net SoS of 24.4% in 2Q26 came in below the 25%–30% range we consider ideal, but it is worth noting this was a deliberate choice: the price repositioning policy adopted in the first half aimed at mitigating exposure to cost pressures observed in March and April, resulting in a 10.9% increase in the average gross sales price compared to 2Q25. Starting in July, with the inflationary risk scenario dissipated, our focus shifts to increasing our SoS back to the range we consider ideal.

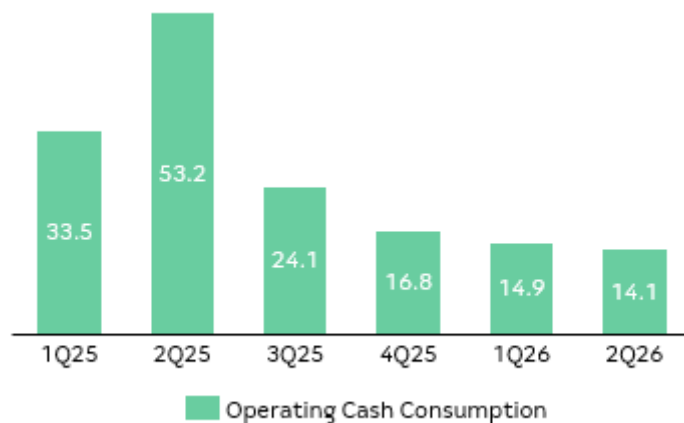
The robust results achieved in 1H26, combined with a more benign inflation outlook, give us the comfort to revise our 2026 projections upward. It is this combination of factors that supports the upward revision of our 2026 projections: the Adjusted EBITDA guidance for the Tenda segment moved from R\$ 950.0–1,050.0 million to R\$ 1,100.0–1,200.0 million; Net pre-sales for the Tenda segment, from R\$ 5.0–5.5 billion to R\$ 5.5–6.0 billion; and consolidated Net income (ex-SWAP), from R\$ 520.0–600.0 million to R\$ 600.0–660.0 million.

One area of attention we continue to monitor closely is household delinquency, a relevant topic given the size of our receivables portfolio. From a macro perspective, rising indebtedness among lower-income households, combined with elevated interest rate levels, imply higher delinquency risk, leading us to increase our provision levels. Provisions over Gross Operating Revenue increased from 1.8% in 1H25 to 2.7% in 1H26, a movement already fully reflected in our provisions. We maintain active management of this topic, both from a collection standpoint and through adjustments to our credit policies, and with the price gains already executed, we expect a reduction in post-keys pro-soluto (TCD) throughout the second half, without impacting our margins.

At Alea, the headline for the quarter remains operational stabilization. Operating cash consumption (Tenda's % stake) was R\$ 14.1 million in 2Q26 and the full-year consumption points to a figure within the guidance of R\$ 60.0 to R\$ 80.0 million. We reiterate that Alea's "success" in 2026 will not be accelerated growth, but rather operational stability, building robust unit economics that justify scaling the business. In this regard, business viability continues to evolve: Net SoS reached 36.5% and the average selling price grew 3.0% compared to 1Q26, reflecting strong absorption of the Alea product. The decision not to proceed with the Canoas project follows this same rationale — concentrating all focus on stabilization — and for the second half, we are working toward resuming the Campinas footprint, scaling operations gradually and in a disciplined manner.



### Alea Operating Cash Consumption (Tenda's view) (R\$ million)

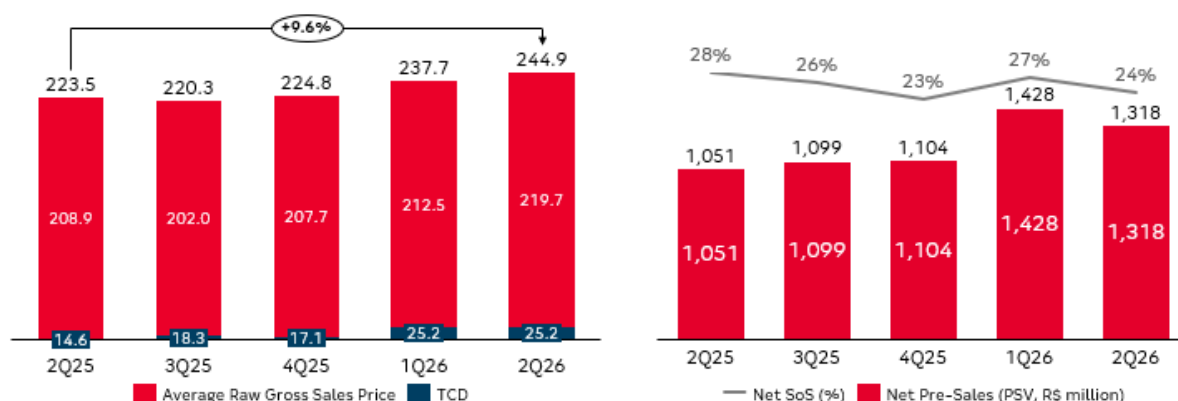


We ended the half confident that Tenda is experiencing its best moment ever, with disciplined growth, stable operations and risk management and control tools that allow us to navigate the macroeconomic environment safely, ensuring sustainable value delivery to our shareholders. We thank all of our stakeholders for their trust and head into the second half of 2026 with great optimism.

## INTRODUCTION

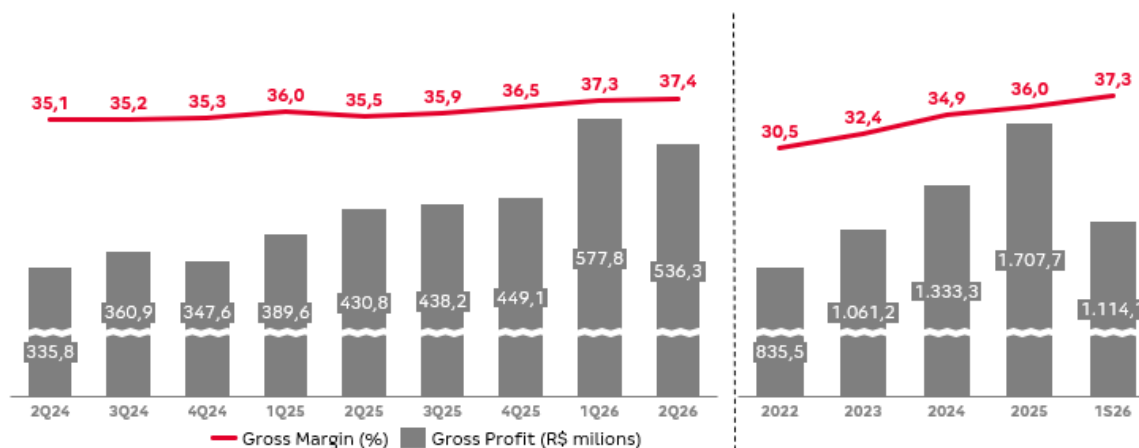
In 2Q26, the Tenda brand posted growth for the third consecutive quarter in the average gross sales price, reaching R\$ 244.9 thousand. Net SoS of 23.9% for the Tenda brand, below the 25%-30% range the Company considers healthy, reflects the record launches for the second quarter and the price repositioning policy adopted in the first half of the year, aimed at mitigating exposure to cost pressures observed in March and April.

**Evolution of Price x Net Pre-Sales (PSV, R\$ million – Tenda brand)**  
**and Net SoS (%)**



The significant recovery of the Tenda segment is evidenced by the expansion of the Gross Margin on New Sales, which increased from 30.5% in 2022 to 37.3% in 1H26, representing a gain of 6.8 p.p. In 2Q26, the gross margin on new sales for the Tenda brand increased 1.9 p.p. compared to 2Q25. It is worth noting that this margin does not include any construction savings or contingency provisions.

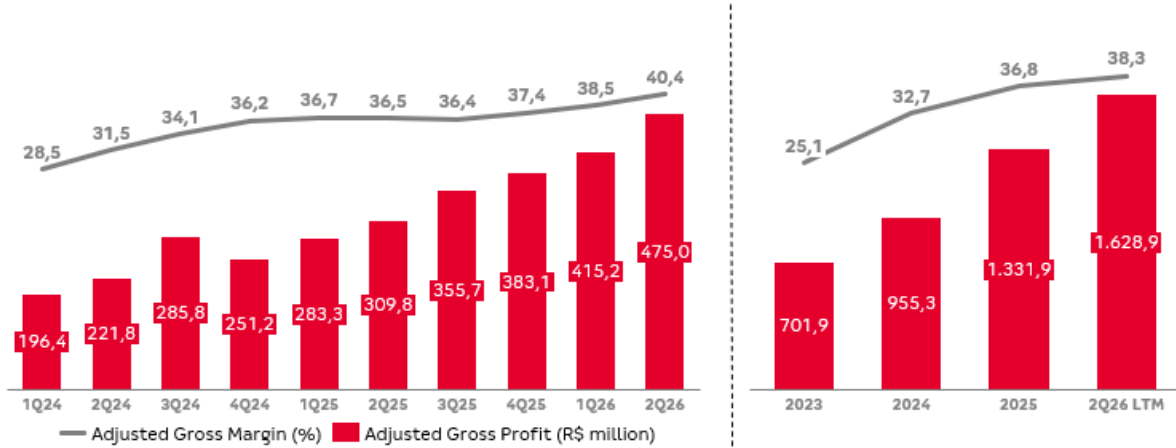
**Evolution of Gross Margin from New Sales (%) and Gross Profit from New Sales**  
**(R\$ million)**



The information in the charts is Ex-Pode Entrar.

Recurring Adjusted Gross Margin in the Tenda segment increased 11.9 p.p. since 1Q24. In 2Q26, Recurring Adjusted Gross Profit was R\$ 475.0 million, up 14.4% compared to 1Q26. Recurring Adjusted Gross Margin in 2Q26 was 40.4%.

### Adjusted Gross Margin (%) and Adjusted Gross Profit Evolution (R\$ million)



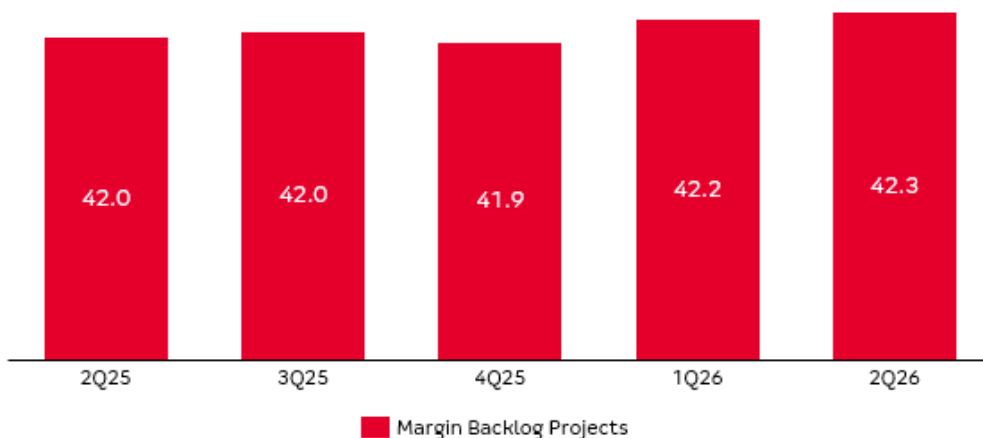
The information in the charts is Ex-Pode Entrar.

| Reconciliation of Recurring Gross Margin – 2Q26 | Revenue          | Cost             | Gross Profit   | GM           | Adjusted Cost    | Adjusted Gross Profit | Ajusted GM   |
|-------------------------------------------------|------------------|------------------|----------------|--------------|------------------|-----------------------|--------------|
| <b>Consolidated</b>                             | <b>1,290,042</b> | <b>(828,864)</b> | <b>461,178</b> | <b>35.7%</b> | <b>(808,757)</b> | <b>481,285</b>        | <b>37.3%</b> |
| (-) Alea                                        | (85,099)         | 85,513           | 413            | 2.6%         | 84,670           | (429)                 | 2.6%         |
| <b>Reported Tenda Core</b>                      | <b>1,204,943</b> | <b>(743,351)</b> | <b>461,591</b> | <b>38.3%</b> | <b>(724,087)</b> | <b>480,856</b>        | <b>39.9%</b> |
| (-) Pode Entrar*                                | (27,850)         | 21,978           | (5,873)        | 0.4%         | 21,978           | (5,873)               | 0.4%         |
| <b>Tenda segment ex-Pode Entrar</b>             | <b>1,177,092</b> | <b>(721,374)</b> | <b>455,719</b> | <b>38.7%</b> | <b>(702,109)</b> | <b>474,983</b>        | <b>40.4%</b> |

\*Project Citta

Another indicator that evidences the quarterly improvement in Tenda brand metrics is the Backlog Margin, which reached 42.3% in 2Q26, the highest percentage ever reported by the Company.

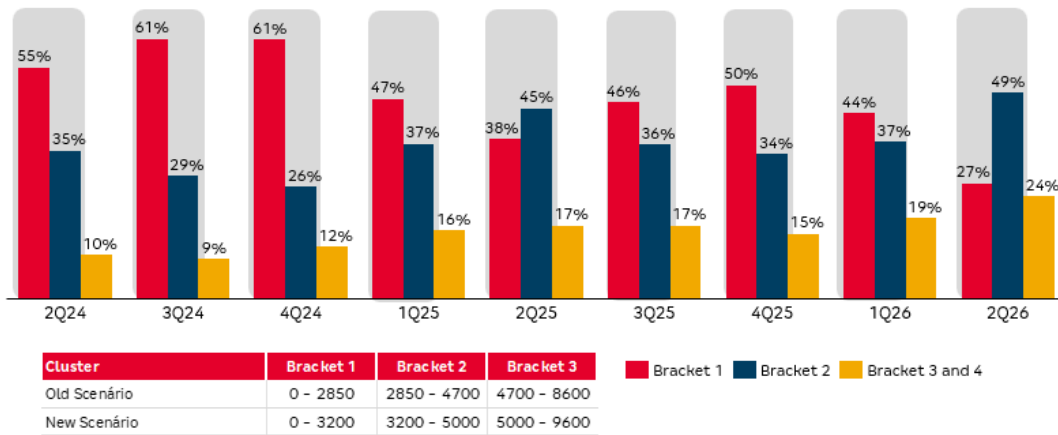
### Backlog Margin 2Q26 (%) – Tenda Brand (Ex-Pode Entrar)



Financials in Backlog Margin are composed of: Cancellation Provisions, Land Swaps and Monetary Adjustment.

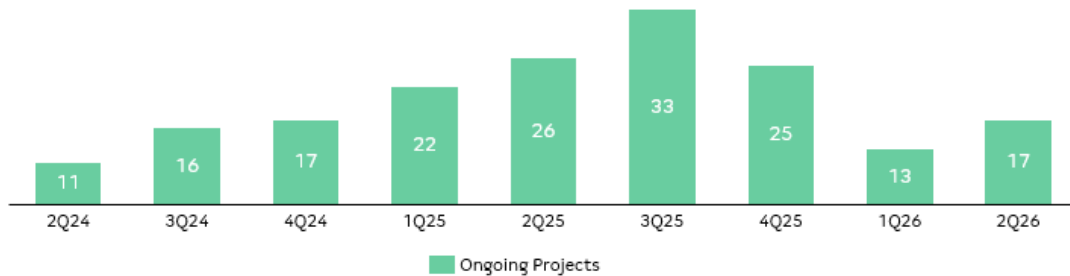
Of total sales recorded during the quarter, 27% were directed to the Bracket 1 segment, with household income of up to R\$ 3,200 per month. Over the long term, we see the Company gaining greater share in Brackets 3 and 4 of the MCMV program, driven by the adoption of various features in our units, such as swimming pools, balconies, gardens, among others.

#### PSV by income bracket – Consolidated



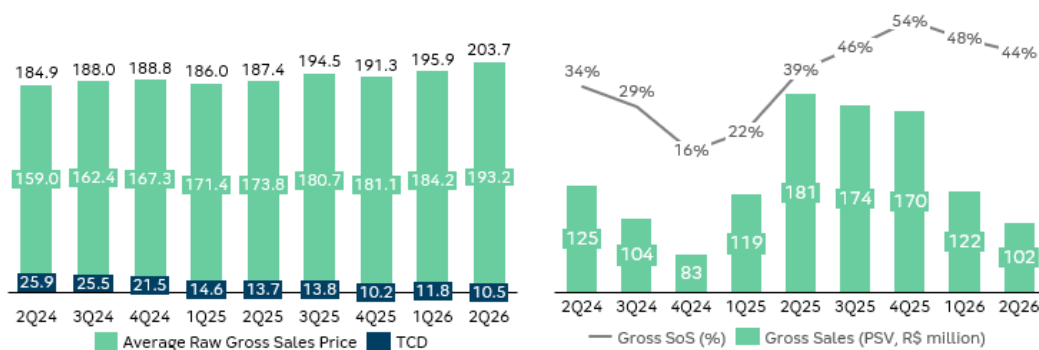
**Regarding Alea's operations**, 2Q26 ended with 17 active construction sites, of which 10 are Alea and 7 are Casapatio. Alea's stabilization process involves a temporary operational reduction ("reset phase"), to minimize cash consumption and operational complexity while the necessary adjustments are made.

#### Alea Construction Sites



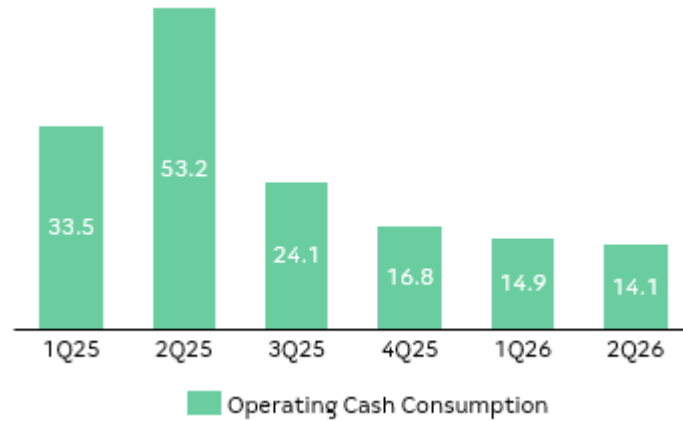
Regarding Alea's sales, for yet another quarter net pre-sales reflect a healthy level, with a strong Net SoS of 36.5% and a 3.0% increase in the average selling price compared to 1Q26, resulting from strong demand for projects in this segment.

#### Price vs Net Pre-Sales Evolution (PSV, R\$ million – Alea Brand) and Net SoS (%)



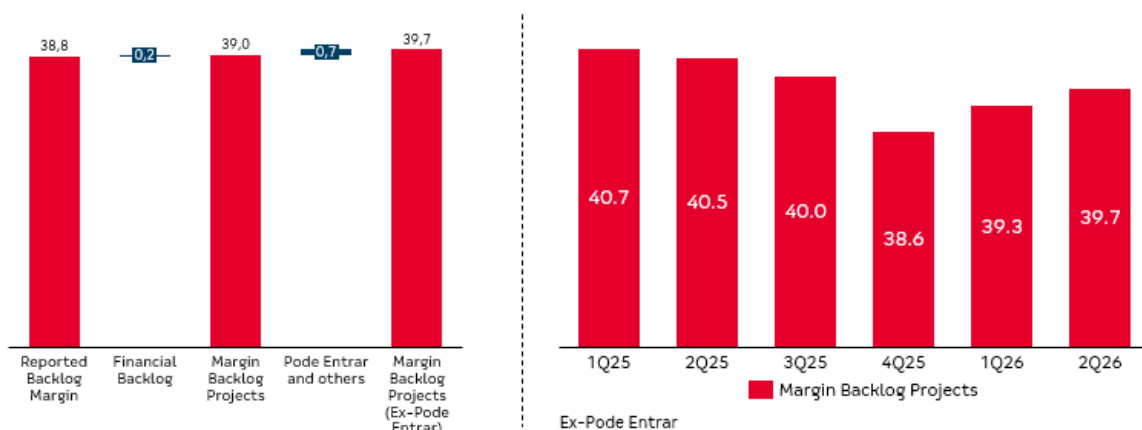
Throughout the year, Alea's operating cash consumption trended downward due to better management of the optimal timing for construction starts. Since 4Q25, Alea has been consuming cash consistent with the lower end of our guidance (R\$ 60-80M), giving us comfort that we can operate it with a consumption level that is not material relative to Tenda's size (~1.5% of revenue) while we stabilize its operations.

#### Alea Operating Cash Consumption (Tenda ownership %) (R\$ million)



On a consolidated basis, Backlog Margin excluding financial items, there was an increase of 0.4 p.p. in 2Q26 compared to 1Q26, reaching 39.7%.

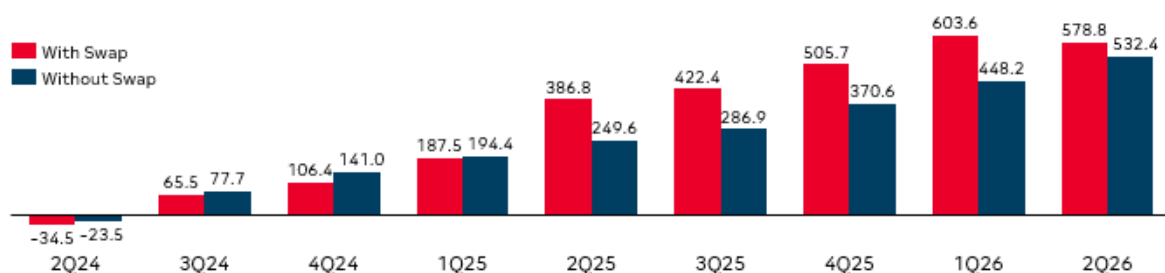
#### Backlog Margin 2Q26 (%)



Financials in Backlog Margin are composed of: Cancellation Provisions, Land Swaps and Monetary Adjustment.

LTM Net income demonstrates the Company's strong recovery since 2024, moving from a loss to a consolidated Net income of R\$ 532.4 million (ex-SWAP), an average increase of R\$ 70 million per quarter, of which R\$ 84.2 million in 2Q26.

#### Net Income – Consolidated LTM (R\$ million)



Consolidated Net income in 2Q26 was R\$ 179.1 million, representing a net margin of 13.9%. Also worth highlighting, the Tenda segment reported Net income of R\$ 206.9 million in 2Q26.

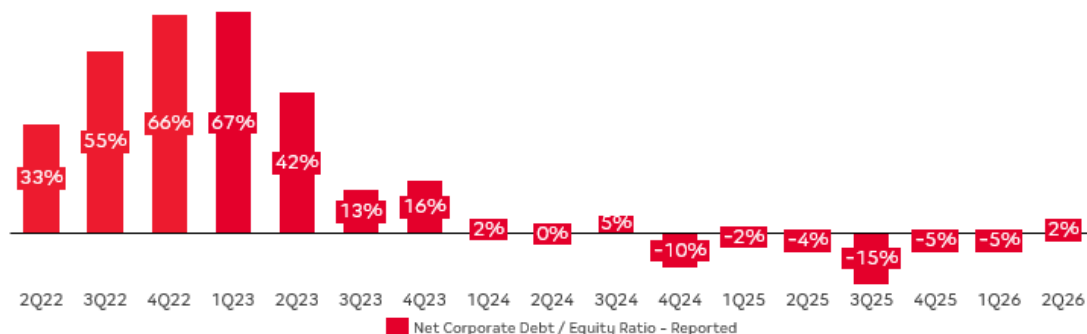
| Recurring Net Income Reconciliation – 2Q26       | Gross Profit   | Expense          | Net Income <sup>1</sup> | Net Margin   |
|--------------------------------------------------|----------------|------------------|-------------------------|--------------|
| <b>Consolidated</b>                              | <b>461,178</b> | <b>(282,097)</b> | <b>179,081</b>          | <b>13.9%</b> |
| (-) Alea                                         | 413            | 29,463           | 29,876                  | 3.5%         |
| <b>Tenda Core Reported</b>                       | <b>461,591</b> | <b>(252,635)</b> | <b>208,957</b>          | <b>17.3%</b> |
| (-) SWAP                                         | 0              | (17,802)         | (17,802)                | -1.5%        |
| (-) Expenses with Stock Option Plan <sup>2</sup> | 0              | 15,793           | 15,793                  | 1.3%         |
| <b>Total Tenda</b>                               | <b>461,591</b> | <b>(254,643)</b> | <b>206,948</b>          | <b>17.2%</b> |

<sup>1</sup>Net Income ex-Minorities

<sup>2</sup>This effect is excluded as the swapped shares are held to support the Stock Options Program ("SOP").

Leverage, measured by corporate net debt to equity ratio, closed 2Q26 at 1.9%.

### Net Corporate Debt / Equity Ratio (%)



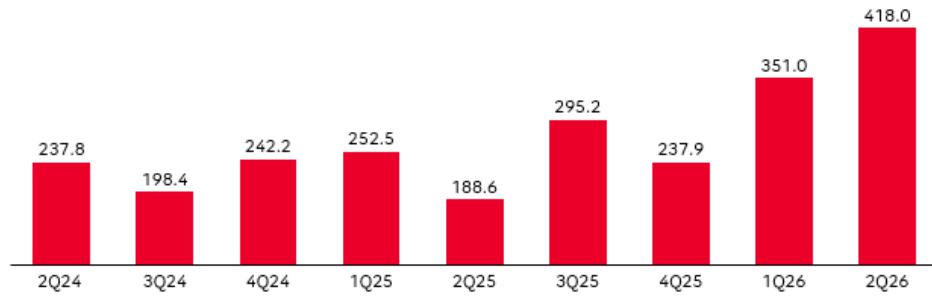
On cash, in 2Q26 the Company reported consolidated operating cash generation of R\$ 52.5 million, of which R\$ 68.9 million from the Tenda brand and consumption of R\$ 16.4 million at Alea. It is worth noting that 2Q is typically a weak quarter for cash generation, as it is the quarter in which bonuses are paid. Additionally, we also accelerated the purchase of aluminum formwork to end the 6x1 work schedule, increasing our concrete pouring volume during the week, which also consumed R\$ 11 million above what was planned prior to this project. Nonetheless, we still delivered strong cash generation, driven by our operational performance and also by gains from rolling our SWAP.

### Operational and Total Cash Generation/Consumption (R\$ million)

| (R\$ million)                                                             | 2023           | 2024           | 2025           | 1S26           | 1Q26           | 2Q26           |
|---------------------------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Gross Debt</b>                                                         | <b>1,180.1</b> | <b>1,041.5</b> | <b>1,313.0</b> | <b>1,168.7</b> | <b>1,415.5</b> | <b>1,168.7</b> |
| (-) Cash and Cash Equivalents and Financial Investments                   | (718.8)        | (849.3)        | (1,046.9)      | (865.4)        | (1,090.6)      | (865.4)        |
| <b>Net Debt</b>                                                           | <b>461.3</b>   | <b>192.2</b>   | <b>266.0</b>   | <b>303.2</b>   | <b>324.9</b>   | <b>303.2</b>   |
| <b>Receivables Assignment Balance</b>                                     | <b>229.4</b>   | <b>488.0</b>   | <b>603.4</b>   | <b>514.7</b>   | <b>569.4</b>   | <b>514.7</b>   |
| <b>Δ Net Debt (+) Receivables Securitization (a)</b>                      | <b>109.3</b>   | <b>10.5</b>    | <b>(189.3)</b> | <b>51.5</b>    | <b>(24.8)</b>  | <b>76.3</b>    |
| Net Financial Result (Income Statement)                                   | (194.0)        | (136.2)        | (130.7)        | (82.3)         | (37.2)         | (45.1)         |
| Reserve Fund (Receivables Assignment)                                     | (58.2)         | (4.9)          | (30.1)         | 18.3           | 7.3            | 11.0           |
| Follow-on / Dividends / Share Buyback / Capital Increase <sup>1</sup> (b) | 224.3          | 0.0            | (165.6)        | (113.3)        | (111.3)        | (1.9)          |
| SWAP Cash Effect                                                          | 0.0            | 25.4           | 47.4           | 64.2           | 4.3            | 59.8           |
| <b>Operational Cash Flow - Consolidated</b>                               | <b>137.1</b>   | <b>126.2</b>   | <b>89.6</b>    | <b>164.6</b>   | <b>112.2</b>   | <b>52.5</b>    |
| Operational Cash Flow - Alea (100%)                                       | (96.2)         | (116.0)        | (148.4)        | (33.8)         | (17.4)         | (16.4)         |
| Operational Cash Flow - Tenda                                             | 233.3          | 242.2          | 237.9          | 198.5          | 129.5          | 68.9           |
| <b>Total Cash Generation (a)-(b)</b>                                      | <b>(115.0)</b> | <b>10.5</b>    | <b>(23.8)</b>  | <b>164.8</b>   | <b>86.6</b>    | <b>78.3</b>    |

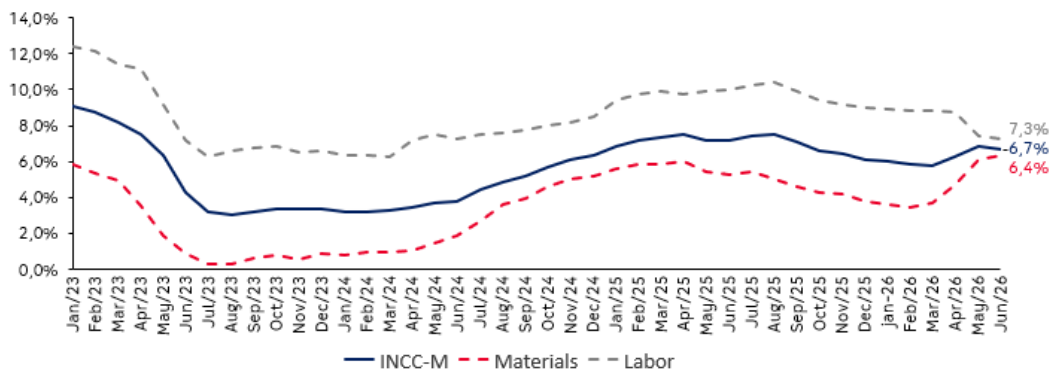
<sup>1</sup> Includes a net capital increase of R\$ 75 million in 2025.

## Operational Cash Flow – Tenda LTM (R\$ Million)



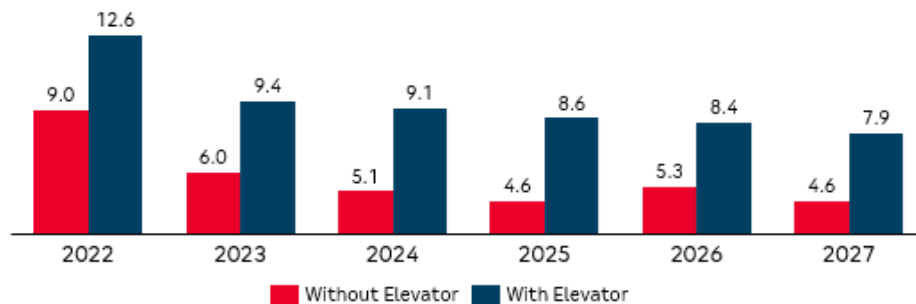
We also continue to benefit from the characteristics of our construction model, with greater standardization, the use of aluminum formwork and verticalization of direct labor. In a sector where labor remains one of the main sources of inflationary pressure, our model, based on an industrial approach and labor verticalization, reduces our relative exposure to workforce shortages and service cost inflation, keeping the Company in a competitive position relative to the sector.

## Inflation Evolution in the Last 12 Months (%)



| Year              | IPCA  | INCC-M | INCC - Materials and Equipment | INCC - Labor | Labor Delta |
|-------------------|-------|--------|--------------------------------|--------------|-------------|
| 2022              | 5.8%  | 9.4%   | 6.9%                           | 11.8%        | 4.9%        |
| 2023              | 4.6%  | 3.3%   | -0.4%                          | 6.6%         | 7.0%        |
| 2024              | 4.8%  | 6.3%   | 5.2%                           | 8.2%         | 3.0%        |
| 2025              | 4.3%  | 6.1%   | 3.8%                           | 9.2%         | 5.4%        |
| Average Inflation | 4.9%  | 6.3%   | 3.9%                           | 9.0%         | 5.1%        |
| Cumulative        | 21.0% | 27.5%  | 16.2%                          | 40.9%        | 24.7%       |

## Post-structure completion timeline by launch cohort (In months)





## GUIDANCE (REVISION)

### Updated projections for 2026

In addition to the Material Fact disclosed on December 12<sup>th</sup>, 2025, the projections disclosed on that date have been updated, revising the Company's projections based on Management's updated expectations, as well as internal studies conducted and the economic and financial conditions of the market in which it operates. In this context, the following projections for 2026 were reached:

Regarding **Adjusted EBITDA**, the previous estimate ranged from R\$ 950.0 million (minimum) to R\$ 1,050.0 million (maximum) for the Tenda segment, and from -R\$ 70.0 million (minimum) to -R\$ 50.0 million (maximum) for the Alea segment (Tenda's % stake). Following the updated projections, the estimate for the Tenda segment now ranges from a minimum of R\$ 1,100.0 million to a maximum of R\$ 1,200.0 million, while the Alea segment now ranges from a minimum of -R\$ 90.0 million to a maximum of -R\$ 70.0 million.

| <b>Adjusted EBITDA Range (R\$ millions)</b> |                 |                |                |                |                      |
|---------------------------------------------|-----------------|----------------|----------------|----------------|----------------------|
|                                             | <b>Previous</b> |                | <b>Current</b> |                | <b>Achieved 6M26</b> |
|                                             | <b>Minimum</b>  | <b>Maximum</b> | <b>Minimum</b> | <b>Maximum</b> |                      |
| <b>Tenda</b>                                | <b>950.0</b>    | <b>1050.0</b>  | <b>1100.0</b>  | <b>1200.0</b>  | <b>583.4</b>         |
| <b>ALEA*</b>                                | <b>-70.0</b>    | <b>-50.0</b>   | <b>-90.0</b>   | <b>-70.0</b>   | <b>-44.2</b>         |

\*Based on Tenda's stake in Alea (86%).

Regarding **Net Pre-Sales**, defined as gross sales for the period minus cancellations in the same period, with all figures adjusted for Tenda's equity stake, the previous estimate ranged from a minimum of R\$ 5,000.0 million to a maximum of R\$ 5,500.0 million, and from a minimum of R\$ 350.0 million to a maximum of R\$ 450.0 million for Alea. Following the updated projections, the current estimate ranges from a minimum of R\$ 5,500.0 million to a maximum of R\$ 6,000.0 million for the Tenda segment, while the Alea segment remained unchanged for this indicator.

| <b>Net Pre-Sales Range (R\$ millions)</b> |                 |                |                |                |                      |
|-------------------------------------------|-----------------|----------------|----------------|----------------|----------------------|
|                                           | <b>Previous</b> |                | <b>Current</b> |                | <b>Achieved 6M26</b> |
|                                           | <b>Minimum</b>  | <b>Maximum</b> | <b>Minimum</b> | <b>Maximum</b> |                      |
| <b>Tenda</b>                              | <b>5,000.0</b>  | <b>5,500.0</b> | <b>5,500.0</b> | <b>6,000.0</b> | <b>2,746.0</b>       |
| <b>ALEA</b>                               | <b>350.0</b>    | <b>450.0</b>   | <b>350.0</b>   | <b>450.0</b>   | <b>189.3</b>         |

For **Net Income**, defined as the profit or loss for the period after deducting all operating, financial and tax expenses, the previous estimate ranged from a minimum of R\$ 520.0 million to a maximum of R\$ 600.0 million on a Consolidated basis. Following the updated projections, the current estimate ranges from a minimum of R\$ 600.0 million to a maximum of R\$ 660.0 million on a Consolidated basis. The projection excludes the results from SWAP operations.

| <b>Net Income Range* (R\$ millions)</b> |                 |                |                |                |                      |
|-----------------------------------------|-----------------|----------------|----------------|----------------|----------------------|
|                                         | <b>Previous</b> |                | <b>Current</b> |                | <b>Achieved 6M26</b> |
|                                         | <b>Minimum</b>  | <b>Maximum</b> | <b>Minimum</b> | <b>Maximum</b> |                      |
| <b>Consolidated</b>                     | <b>520.0</b>    | <b>600.0</b>   | <b>600.0</b>   | <b>660.0</b>   | <b>313.5</b>         |

\*Excludes the results from SWAP operations.

For **Alea's Operating Cash Flow (Tenda's % stake)**, there was no change in the projections for this indicator.

| <b>Operating Cash Flow Range (R\$ millions)</b> |                |                |                      |
|-------------------------------------------------|----------------|----------------|----------------------|
|                                                 | <b>Current</b> |                | <b>Achieved 6M26</b> |
|                                                 | <b>Minimum</b> | <b>Maximum</b> |                      |
| <b>ALEA*</b>                                    | <b>-80.0</b>   | <b>-60.0</b>   | <b>-29.1</b>         |

\*Based on Tenda's stake in Alea (86%).



## OPERATIONAL HIGHLIGHTS

| Operational Highlights (R\$ million, PSV) | 2Q26     | 1Q26     | QoQ (%)    | 2Q25     | YoY (%)    | 6M26     | 6M25     | YoY (%)    |
|-------------------------------------------|----------|----------|------------|----------|------------|----------|----------|------------|
| <b>Tenda</b>                              |          |          |            |          |            |          |          |            |
| Launches                                  | 1,680.9  | 1,414.5  | 18.8%      | 1,088.8  | 54.4%      | 3,095.4  | 1,907.3  | 62.3%      |
| Net Pre-Sales                             | 1,318.1  | 1,428.0  | (7.7%)     | 1,051.4  | 25.4%      | 2,746.0  | 2,039.8  | 34.6%      |
| Sales over Supply (SoS) (%)               | 23.9%    | 26.9%    | (3.0 p.p.) | 27.7%    | (3.8 p.p.) | 39.5%    | 42.6%    | (3.1 p.p.) |
| PSV Transferred                           | 1,033.2  | 1,024.1  | 0.9%       | 921.2    | 12.2%      | 2,057.3  | 1,633.5  | 25.9%      |
| Units Delivered (#)                       | 3,708    | 4,625    | (19.8%)    | 1,948    | 90.3%      | 8,333    | 8,149    | 2.3%       |
| LandBank                                  | 27,667.9 | 23,001.8 | 20.3%      | 20,483.1 | 35.1%      | 27,667.9 | 20,483.1 | 35.1%      |
| LandBank - Acquisitions / Adjustments     | 6,347.1  | 1,906.9  | 232.8%     | 3,295.0  | 92.6%      | 8,254.0  | 4,418.4  | 86.8%      |
| <b>Alea</b>                               |          |          |            |          |            |          |          |            |
| Launches                                  | 85.5     | 47.4     | 80.5%      | 21.2     | 302.9%     | 132.9    | 117.2    | 13.4%      |
| Net Pre-Sales                             | 84.2     | 105.1    | (19.8%)    | 144.6    | (41.8%)    | 189.3    | 244.5    | -22.6%     |
| Sales over Supply (SoS) (%)               | 36.5%    | 41.6%    | (5.1 p.p.) | 31.3%    | 5.2 p.p.   | 56.4%    | 43.5%    | 12.8 p.p.  |
| PSV Transferred                           | 91.5     | 87.9     | 4.0%       | 135.1    | (32.3%)    | 179.4    | 194.4    | -7.7%      |
| Units Delivered (#)                       | 322      | 839      | (61.6%)    | 195      | 65.1%      | 1,161    | 367      | 216.3%     |
| LandBank                                  | 6,100.0  | 6,073.2  | 0.4%       | 5,639.0  | 8.2%       | 6,100.0  | 5,639.0  | 8.2%       |
| LandBank - Acquisitions / Adjustments     | 112.3    | 44.4     | 152.9%     | 518.1    | (78.3%)    | 156.7    | 924.2    | -83.0%     |
| <b>Consolidated</b>                       |          |          |            |          |            |          |          |            |
| Launches                                  | 1,766.4  | 1,461.8  | 20.8%      | 1,110.0  | 59.1%      | 3,228.3  | 2,024.5  | 59.5%      |
| Net Pre-Sales                             | 1,402.3  | 1,533.0  | (8.5%)     | 1,196.0  | 17.2%      | 2,935.3  | 2,284.3  | 28.5%      |
| Sales over Supply (SoS) (%)               | 24.4%    | 27.6%    | (3.2 p.p.) | 28.1%    | (3.7 p.p.) | 40.3%    | 42.7%    | (2.5 p.p.) |
| PSV Transferred                           | 1,124.7  | 1,112.0  | 1.1%       | 1,056.2  | 6.5%       | 2,236.7  | 1,827.8  | 22.4%      |
| Units Delivered (#)                       | 4,030    | 5,464    | (26.2%)    | 2,143    | 88.1%      | 9,494    | 8,516    | 11.5%      |
| LandBank                                  | 33,767.9 | 29,075.0 | 16.1%      | 26,122.1 | 29.3%      | 33,767.9 | 26,122.1 | 29.3%      |
| LandBank - Acquisitions / Adjustments     | 6,459.3  | 1,951.3  | 231.0%     | 3,813.0  | 69.4%      | 8,410.7  | 5,342.5  | 57.4%      |





## FINANCIAL HIGHLIGHTS

| Financial Highlights (R\$ million)                                      | 2Q26    | 1Q26    | QoQ (%)    | 2Q25    | YoY (%)    | 6M26    | 6M25    | YoY (%)     |
|-------------------------------------------------------------------------|---------|---------|------------|---------|------------|---------|---------|-------------|
| <b>Tenda</b>                                                            |         |         |            |         |            |         |         |             |
| Net Revenue                                                             | 1,204.9 | 1,111.9 | 8.4%       | 892.3   | 35.0%      | 2,316.9 | 1,680.3 | 37.9%       |
| Adjusted Gross Profit <sup>1</sup>                                      | 480.9   | 421.5   | 14.1%      | 313.1   | 53.6%      | 902.4   | 598.9   | 50.7%       |
| Adjusted Gross Margin <sup>1</sup> (%)                                  | 39.9%   | 37.9%   | 2.0 p.p.   | 35.1%   | 4.8 p.p.   | 38.9%   | 35.6%   | 3.3 p.p.    |
| Adjusted Gross Margin <sup>1</sup> (Excluding Póde Entrar + Others) (%) | 40.4%   | 38.5%   | 1.8 p.p.   | 36.5%   | 3.9 p.p.   | 39.5%   | 36.6%   | 2.9 p.p.    |
| Adjusted EBITDA <sup>2</sup>                                            | 299.8   | 283.5   | 5.8%       | 190.1   | 57.8%      | 583.4   | 359.8   | 62.1%       |
| Adjusted EBITDA Margin <sup>2</sup> (%)                                 | 24.9%   | 25.5%   | (0.6 p.p.) | 21.3%   | 3.6 p.p.   | 25.2%   | 21.4%   | 3.8 p.p.    |
| Net Income (Loss) <sup>3</sup>                                          | 209.0   | 216.2   | (3.4%)     | 229.9   | (9.1%)     | 425.2   | 334.8   | 27.0%       |
| Net Margin (%)                                                          | 17.3%   | 19.4%   | (2.1 p.p.) | 25.8%   | (8.4 p.p.) | 18.4%   | 19.9%   | (1.6 p.p.)  |
| Operating Cash Generation                                               | 68.9    | 129.5   | (46.8%)    | 2.0     | 3,395.0%   | 198.5   | 18.4    | 977.7%      |
| ROCE <sup>4</sup> (LTM)                                                 | 46.4%   | 44.8%   | 1.7 p.p.   | 38.1%   | 8.3 p.p.   | 46.4%   | 38.1%   | 8.3 p.p.    |
| <b>Alea</b>                                                             |         |         |            |         |            |         |         |             |
| Net Revenue                                                             | 85.1    | 72.9    | 16.7%      | 99.2    | (14.2%)    | 158.0   | 176.4   | -10.5%      |
| Adjusted Gross Profit <sup>1</sup>                                      | 0.4     | (0.8)   | -          | 4.4     | (90.3%)    | (0.4)   | 9.7     | -           |
| Adjusted Gross Margin <sup>1</sup> (%)                                  | 0.5%    | -1.2%   | 1.7 p.p.   | 4.5%    | (4.0 p.p.) | -0.3%   | 5.5%    | (5.8 p.p.)  |
| Adjusted EBITDA <sup>2</sup>                                            | (24.6)  | (26.8)  | (8.1%)     | (23.2)  | 6.3%       | (51.4)  | (40.1)  | 28.4%       |
| Adjusted EBITDA Margin <sup>2</sup> (%)                                 | (28.9%) | (36.7%) | 7.8 p.p.   | (23.3%) | (5.6 p.p.) | (32.5%) | (22.7%) | (9.8 p.p.)  |
| Net Income (Loss) <sup>3</sup>                                          | (29.9)  | (32.8)  | (8.9%)     | (26.0)  | 14.7%      | (62.7)  | (45.4)  | 38.0%       |
| Net Margin (%)                                                          | (35.1%) | (45.0%) | 9.9 p.p.   | (26.2%) | (8.9 p.p.) | (39.7%) | (25.7%) | (13.9 p.p.) |
| Operating Cash Generation                                               | (16.4)  | (17.4)  | (5.4%)     | (61.8)  | (73.4%)    | (33.8)  | (100.7) | (66.4%)     |
| <b>Consolidated</b>                                                     |         |         |            |         |            |         |         |             |
| Net Revenue                                                             | 1,290.0 | 1,184.8 | 8.9%       | 991.5   | 30.1%      | 2,474.9 | 1,856.7 | 33.3%       |
| Adjusted Gross Profit <sup>1</sup>                                      | 481.3   | 420.7   | 14.4%      | 317.5   | 51.6%      | 902.0   | 608.6   | 48.2%       |
| Adjusted Gross Margin <sup>1</sup> (%)                                  | 37.3%   | 35.5%   | 1.8 p.p.   | 32.0%   | 5.3 p.p.   | 36.4%   | 32.8%   | 3.7 p.p.    |
| Adjusted Gross Margin <sup>1</sup> (Excluding Póde Entrar + Others) (%) | 37.7%   | 36.0%   | 1.7 p.p.   | 33.2%   | 4.5 p.p.   | 36.9%   | 33.5%   | 3.3 p.p.    |
| Adjusted EBITDA <sup>2</sup>                                            | 275.2   | 256.7   | 7.2%       | 166.9   | 64.9%      | 531.9   | 319.8   | 66.3%       |
| Adjusted EBITDA Margin <sup>2</sup> (%)                                 | 21.3%   | 21.7%   | (0.3 p.p.) | 16.8%   | 4.5 p.p.   | 21.5%   | 17.2%   | 4.3 p.p.    |
| Net Income (Loss) <sup>3</sup>                                          | 179.1   | 183.4   | (2.4%)     | 203.9   | (12.2%)    | 362.5   | 289.4   | 25.3%       |
| Net Margin (%)                                                          | 13.9%   | 15.5%   | (1.6 p.p.) | 20.6%   | (6.7 p.p.) | 14.6%   | 15.6%   | (0.9 p.p.)  |
| Backlog Revenues                                                        | 3,101.5 | 3,110.4 | (0.3%)     | 2,780.7 | 11.5%      | 3,101.5 | 2,780.7 | 11.5%       |
| Backlog Results                                                         | 1,204.4 | 1,098.6 | 9.6%       | 967.7   | 24.5%      | 1,204.4 | 967.7   | 24.5%       |
| Adjusted Backlog Margin (%) <sup>4</sup>                                | 39.0%   | 38.3%   | 0.7 p.p.   | 37.7%   | 1.3 p.p.   | 39.0%   | 37.7%   | 1.3 p.p.    |
| Net Debt / (SE + Minority) (%)                                          | 19.8%   | 23.9%   | (4.2 p.p.) | 26.3%   | (6.6 p.p.) | 19.8%   | 26.3%   | (6.6 p.p.)  |
| Operating Cash Generation                                               | 52.5    | 112.2   | (53.2%)    | (59.8)  | (187.7%)   | 164.6   | (82.3)  | -300.0%     |
| ROE <sup>5</sup> (LTM)                                                  | 42.6%   | 49.4%   | (6.9 p.p.) | 37.8%   | 4.8 p.p.   | 42.6%   | 37.8%   | 4.8 p.p.    |
| ROCE <sup>6</sup> (LTM)                                                 | 38.6%   | 36.4%   | 2.2 p.p.   | 29.4%   | 9.1 p.p.   | 38.6%   | 29.4%   | 9.1 p.p.    |
| Earnings per Share <sup>7</sup> (LTM) (R\$/share) (ex-Treasury)         | 4.72    | 4.92    | (4.1%)     | 3.16    | 49.6%      | 4.72    | 3.16    | 49.6%       |

1. Adjusted for capitalized interest.

2. Adjusted for capitalized interest, non-cash stock plan expenses, minority interests, and depreciation in COGS.

3. Adjusted for minority interests.

4. Excluding Backlog Financial Items: Comprised of Cancellation Provisions, Land Swaps and Monetary Adjustment.

5. ROE is calculated as net income for the last 12 months adjusted for non-controlling interests, divided by the average equity, based on the opening and closing balances of the last 12 months.

6. ROCE is calculated as NOPAT, including interest from receivables assignment, for the last 12 months, divided by the average capital employed, based on the opening and closing balances of the last 12 months.

7. Earnings per share (ex-Treasury) considers issued shares (adjusted for stock splits, if applicable) and excludes shares held in treasury at the end of the period.

## OPERATING RESULTS

### LAUNCHES

Tenda launched 14 projects in 2Q26, totaling a record second-quarter PSV of R\$ 1,680.9 million, up 54.4% and 18.8% compared to 2Q25 and 1Q26, respectively. Record average launch price per unit was R\$ 250.3 thousand, up 15.3% and 7.7% compared to 2Q25 and 1Q26, respectively. The increase in the average launch price is primarily driven by a better mix, distributed across Brackets 1, 2 and 3, with qualified locations enabled by the attribute adoption strategy.

Regarding Alea, 3 projects were launched in 2Q26, with PSV of R\$ 85.5 million and an average launch price per unit of R\$ 222.7 thousand.

| Launches                                     | 2Q26           | 1Q26           | QoQ (%)      | 2Q25           | YoY (%)       | 6M26           | 6M25           | YoY (%)      |
|----------------------------------------------|----------------|----------------|--------------|----------------|---------------|----------------|----------------|--------------|
| <b>Tenda</b>                                 |                |                |              |                |               |                |                |              |
| Number of projects launched                  | 14             | 13             | 7.7%         | 9              | 55.6%         | 27             | 19             | 42.1%        |
| <b>PSV (R\$ million)</b>                     | <b>1,680.9</b> | <b>1,414.5</b> | <b>18.8%</b> | <b>1,088.8</b> | <b>54.4%</b>  | <b>3,095.4</b> | <b>1,907.3</b> | <b>62.3%</b> |
| Number of units launched                     | 6,715          | 6,083          | 10.4%        | 5,016          | 33.9%         | 12,798         | 8,649          | 48.0%        |
| Average price per unit (R\$ thousand)        | 250.3          | 232.5          | 7.7%         | 217.1          | 15.3%         | 241.9          | 220.5          | 9.7%         |
| Average size of projects launched (in units) | 480            | 468            | 2.5%         | 557            | (13.9%)       | 474            | 455            | 4.1%         |
| <b>Alea</b>                                  |                |                |              |                |               |                |                |              |
| Number of projects launched                  | 3              | 2              | 50.0%        | 1              | 200.0%        | 5              | 4              | 25.0%        |
| <b>PSV (R\$ million)</b>                     | <b>85.5</b>    | <b>47.4</b>    | <b>80.5%</b> | <b>21.2</b>    | <b>302.9%</b> | <b>132.9</b>   | <b>117.2</b>   | <b>13.4%</b> |
| Number of units launched                     | 384            | 261            | 47.1%        | 112            | 242.9%        | 645.0          | 521.0          | 23.8%        |
| Average price per unit (R\$ thousand)        | 222.7          | 181.5          | 22.7%        | 189.5          | 17.5%         | 206.0          | 225.0          | (8.4%)       |
| Average size of projects launched (in units) | 128            | 131            | (1.9%)       | 112            | 14.3%         | 129            | 130            | (1.0%)       |
| <b>Consolidated</b>                          |                |                |              |                |               |                |                |              |
| Number of projects launched                  | 17             | 15             | 13.3%        | 10             | 70.0%         | 32             | 23             | 39.1%        |
| <b>PSV (R\$ million)</b>                     | <b>1,766.4</b> | <b>1,461.8</b> | <b>20.8%</b> | <b>1,110.0</b> | <b>59.1%</b>  | <b>3,228.3</b> | <b>2,024.5</b> | <b>59.5%</b> |
| Number of units launched                     | 7,099          | 6,344          | 11.9%        | 5,128          | 38.4%         | 13,443         | 9,170          | 46.6%        |
| Average price per unit (R\$ thousand)        | 248.8          | 230.4          | 8.0%         | 216.5          | 15.0%         | 240.1          | 220.8          | 8.8%         |
| Average size of projects launched (in units) | 418            | 423            | (1.3%)       | 513            | (18.6%)       | 420            | 399            | 5.4%         |

### LAUNCH HIGHLIGHTS




**JERIVAS - SP**

- Launch: Jun/26
- 903 Units launched
- PSV – R\$ 227.6 million
- Average price R\$ 252,0 thousand




**SERTÃOZINHO - SP**

- Launch: Jun/26
- 130 Units launched
- PSV – R\$ 26.4 million
- Average price R\$ 203.0 thousand



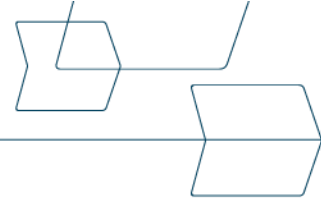

**VENEZA PRIME - BA**

- Launch: Jun/26
- 570 Units launched
- PSV – R\$ 154.5 million
- Average price R\$ 271.0 thousand




**RIBEIRÃO PRETO F2 - SP**

- Launch: Apr/26
- 194 Units launched
- PSV – R\$ 47.1 million
- Average price R\$ 243.0 thousand



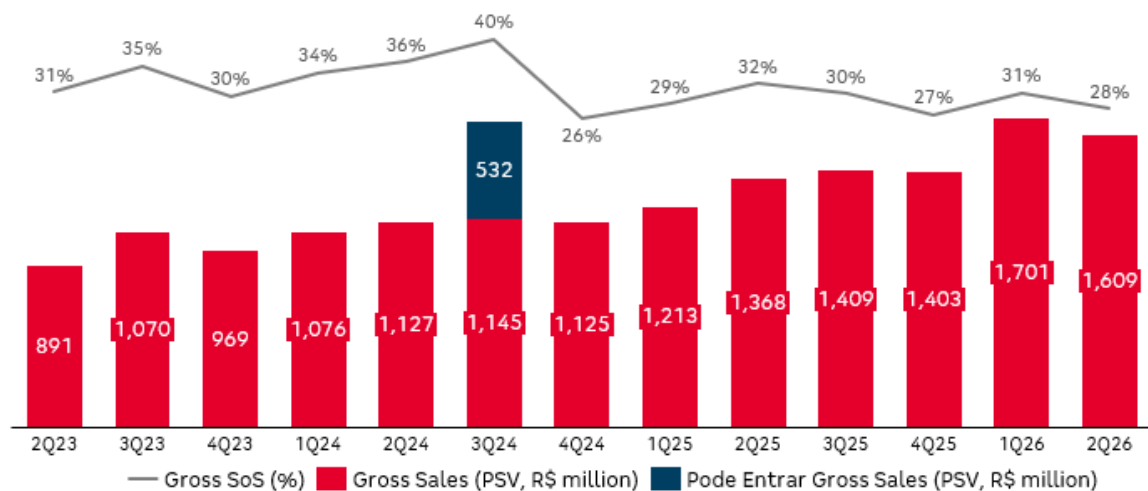
## GROSS SALES

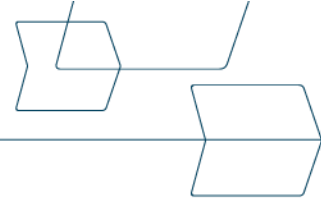
Gross sales in 2Q26 for the Tenda segment totaled a record second-quarter of R\$ 1,507.0 million, up 27.0% compared to 2Q25. The average selling price per unit during the quarter was R\$ 244.9 thousand (record), up 9.6% and 3.1% compared to 2Q25 and 1Q26, respectively.

At Alea, gross sales during the quarter totaled R\$ 102.4 million. The average selling price per unit was R\$ 203.7 thousand, up 8.7% and 2.7% compared to 2Q25 and 1Q26, respectively.

| Gross Sales                           | 2Q26    | 1Q26    | QoQ (%)    | 2Q25    | YoY (%)    | 6M26    | 6M25    | YoY (%)    |
|---------------------------------------|---------|---------|------------|---------|------------|---------|---------|------------|
| <b>Tenda</b>                          |         |         |            |         |            |         |         |            |
| PSV (R\$ million)                     | 1,507.0 | 1,579.4 | (4.6%)     | 1,186.9 | 27.0%      | 3,086.4 | 2,281.1 | 35.3%      |
| Number of units                       | 6,154   | 6,647   | (7.4%)     | 5,310   | 15.9%      | 12,801  | 10,255  | 24.8%      |
| Average price per unit (R\$ thousand) | 244.9   | 237.6   | 3.1%       | 223.5   | 9.6%       | 241.1   | 222.4   | 8.4%       |
| Gross SoS                             | 27.3%   | 29.7%   | (2.4 p.p.) | 31.3%   | (4.0 p.p.) | 44.4%   | 47.7%   | (3.3 p.p.) |
| <b>Alea</b>                           |         |         |            |         |            |         |         |            |
| PSV (R\$ million)                     | 102.4   | 121.6   | (15.8%)    | 180.7   | (43.3%)    | 224.0   | 299.9   | (25.3%)    |
| Number of units                       | 503     | 613     | (17.9%)    | 964     | (47.8%)    | 1,116   | 1,605   | (30.5%)    |
| Average price per unit (R\$ thousand) | 203.7   | 198.4   | 2.7%       | 187.4   | 8.7%       | 200.8   | 186.9   | 7.4%       |
| Gross SoS                             | 44.4%   | 48.2%   | (3.8 p.p.) | 39.1%   | 5.3 p.p.   | 66.7%   | 53.4%   | 13.3 p.p.  |
| <b>Consolidated</b>                   |         |         |            |         |            |         |         |            |
| PSV (R\$ million)                     | 1,609.5 | 1,701.0 | (5.4%)     | 1,367.5 | 17.7%      | 3,310.5 | 2,581.0 | 28.3%      |
| Number of units                       | 6,657   | 7,260   | (8.3%)     | 6,274   | 6.1%       | 13,917  | 11,860  | 17.3%      |
| Average price per unit (R\$ thousand) | 241.8   | 234.3   | 3.2%       | 218.0   | 10.9%      | 237.9   | 217.6   | 9.3%       |
| Gross SoS                             | 28.0%   | 30.6%   | (2.6 p.p.) | 32.1%   | (4.1 p.p.) | 45.4%   | 48.3%   | (2.9 p.p.) |

### Gross Sales (PSV, R\$ million) and Gross SoS (%) – Consolidated





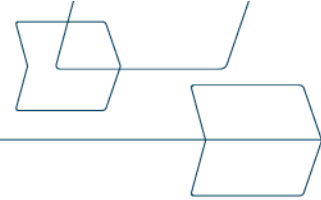
## CANCELLATIONS AND NET PRE-SALES

Net pre-sales for the Tenda segment ended 2Q26 at a record second-quarter of R\$ 1,318.1 million, up 25.4% compared to 2Q25, with a Net SoS of 23.9%. The decrease in SoS relative to the 25%-30% range the Company considers ideal reflects the price repositioning policy adopted in the first half of the year, aimed at mitigating exposure to cost pressures observed in March and April, in addition to the high volume of launches toward the end of the quarter. Starting in July, our focus shifts back to increasing SoS, as the inflationary risk scenario has dissipated.

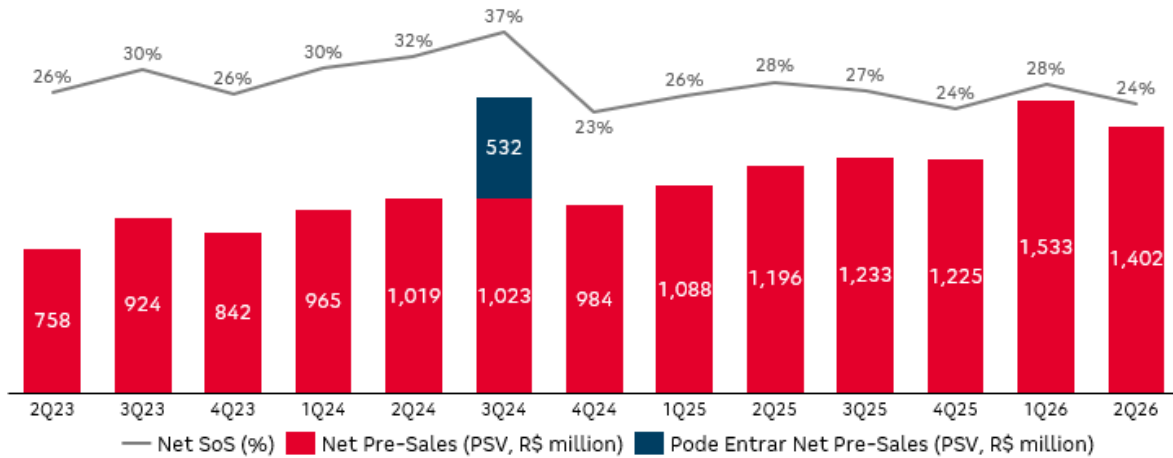
At Alea, net pre-sales were R\$ 84.2 million, with Net SoS of 36.5%, and cancellations of R\$ 18.2 million.

Cancellations in the Tenda segment ended 2Q26 at R\$ 189.0 million, up 24.8% and 39.5% compared to 1Q26 and 2Q25, respectively, primarily driven by the proactive cancellation of sales from a recently launched project whose permit is under discussion due to environmental issues, despite the Company having fulfilled all legal requirements. We expect this project to resume recognizing sales as soon as this situation is resolved. However, to avoid any impact to the Company, we chose not to proceed with sales or the execution of this development at this time, until everything is resolved.

| (PSV, R\$ million)          | 2Q26    | 1Q26    | QoQ (%)     | 2Q25    | YoY (%)     | 6M26    | 6M25    | YoY (%)     |
|-----------------------------|---------|---------|-------------|---------|-------------|---------|---------|-------------|
| <b>Tenda</b>                |         |         |             |         |             |         |         |             |
| Gross Sales                 | 1,507.0 | 1,579.4 | (4.6%)      | 1,186.9 | 27.0%       | 3,086.4 | 2,281.1 | 35.3%       |
| Cancellations               | 189.0   | 151.4   | 24.8%       | 135.5   | 39.5%       | 340.4   | 241.3   | 41.1%       |
| Net Pre-Sales               | 1,318.1 | 1,428.0 | (7.7%)      | 1,051.4 | 25.4%       | 2,746.0 | 2,039.8 | 34.6%       |
| % Launches                  | 7.7%    | 8.5%    | (0.8 p.p.)  | 12.1%   | (4.5 p.p.)  | 8.1%    | 12.6%   | (4.5 p.p.)  |
| % Inventory                 | 92.3%   | 91.5%   | 0.8 p.p.    | 87.9%   | 4.5 p.p.    | 91.9%   | 87.4%   | 4.5 p.p.    |
| Cancellations / Gross Sales | 13.2%   | 10.5%   | 2.7 p.p.    | 11.6%   | 1.6 p.p.    | 11.8%   | 10.8%   | 1.0 p.p.    |
| Net SoS                     | 23.9%   | 26.9%   | (3.0 p.p.)  | 27.7%   | (3.8 p.p.)  | 39.5%   | 42.6%   | (3.1 p.p.)  |
| Gross Units Sold            | 6,154   | 6,647   | (7.4%)      | 5,310   | 15.9%       | 12,801  | 10,255  | 24.8%       |
| Cancelled Units             | 811     | 695     | 16.7%       | 615     | 31.9%       | 1,506   | 1,108   | 35.9%       |
| Net Units Sold              | 5,343   | 5,952   | (10.2%)     | 4,695   | 13.8%       | 11,295  | 9,147   | 23.5%       |
| Cancellations / Gross Sales | 12.5%   | 9.6%    | 3.0 p.p.    | 11.4%   | 1.1 p.p.    | 11.0%   | 10.6%   | 0.4 p.p.    |
| <b>Alea</b>                 |         |         |             |         |             |         |         |             |
| Gross Sales                 | 102.4   | 121.6   | (15.8%)     | 180.7   | (43.3%)     | 224.0   | 299.9   | (25.3%)     |
| Cancellations               | 18.2    | 16.5    | 10.1%       | 36.1    | (49.5%)     | 34.8    | 55.4    | (37.2%)     |
| Net Pre-Sales               | 84.2    | 105.1   | (19.8%)     | 144.6   | (41.8%)     | 189.3   | 244.5   | (22.6%)     |
| % Launches                  | 41.6%   | 26.8%   | 14.9 p.p.   | 3.1%    | 38.6 p.p.   | 33.4%   | 3.6%    | 29.8 p.p.   |
| % Inventory                 | 58.4%   | 73.2%   | (14.9 p.p.) | 96.9%   | (38.6 p.p.) | 66.6%   | 96.4%   | (29.8 p.p.) |
| Cancellations / Gross Sales | 18.7%   | 14.4%   | 4.3 p.p.    | 19.8%   | (1.1 p.p.)  | 16.3%   | 18.4%   | (2.1 p.p.)  |
| Net SoS                     | 36.5%   | 41.6%   | (5.1 p.p.)  | 31.3%   | 5.2 p.p.    | 56.4%   | 43.5%   | 12.8 p.p.   |
| Gross Units Sold            | 503     | 613     | (17.9%)     | 964     | (47.8%)     | 1,116   | 1,605   | (30.5%)     |
| Cancelled Units             | 94      | 88      | 6.8%        | 191     | (50.8%)     | 182     | 295     | (38.3%)     |
| Net Units Sold              | 409     | 525     | (22.1%)     | 773     | (47.1%)     | 934     | 1,310   | (28.7%)     |
| Cancellations / Gross Sales | 17.8%   | 13.6%   | 4.2 p.p.    | 20.0%   | (2.2 p.p.)  | 15.5%   | 18.5%   | (3.0 p.p.)  |
| <b>Consolidated</b>         |         |         |             |         |             |         |         |             |
| Gross Sales                 | 1,609.5 | 1,701.0 | (5.4%)      | 1,367.5 | 17.7%       | 3,310.5 | 2,581.0 | 28.3%       |
| Cancellations               | 207.2   | 168.0   | 23.3%       | 171.6   | 20.8%       | 375.2   | 296.7   | 26.5%       |
| Net Pre-Sales               | 1,402.3 | 1,533.0 | (8.5%)      | 1,196.0 | 17.2%       | 2,935.3 | 2,284.3 | 28.5%       |
| % Launches                  | 9.7%    | 9.7%    | (0.0 p.p.)  | 11.0%   | (1.3 p.p.)  | 9.7%    | 11.6%   | (1.9 p.p.)  |
| % Inventory                 | 90.3%   | 90.3%   | 0.0 p.p.    | 89.0%   | 1.3 p.p.    | 90.3%   | 88.4%   | 1.9 p.p.    |
| Cancellations / Gross Sales | 13.6%   | 10.8%   | 2.8 p.p.    | 12.8%   | 0.7 p.p.    | 12.1%   | 11.8%   | 0.3 p.p.    |
| Net SoS                     | 24.4%   | 27.6%   | (3.2 p.p.)  | 28.1%   | (3.7 p.p.)  | 40.3%   | 42.7%   | (2.5 p.p.)  |
| Gross Units Sold            | 6,657   | 7,260   | (8.3%)      | 6,274   | 6.1%        | 13,917  | 11,860  | 17.3%       |
| Cancelled Units             | 905     | 783     | 15.6%       | 806     | 12.3%       | 1,688   | 1,403   | 20.3%       |
| Net Units Sold              | 5,752   | 6,477   | (11.2%)     | 5,468   | 5.2%        | 12,229  | 10,457  | 16.9%       |
| Cancellations / Gross Sales | 12.9%   | 9.9%    | 3.0 p.p.    | 12.5%   | 0.3 p.p.    | 11.3%   | 11.5%   | (0.2 p.p.)  |



## Net Pre-Sales (PSV, R\$ million) and Net SoS (%) – Consolidated



## UNITS TRANSFERRED, UNITS DELIVERED AND CONSTRUCTION WORKS UNDERWAY

Tenda's Transferred PSV during the quarter totaled R\$ 1,033.2 million, up 12.2% and 0.9% compared to 2Q25 and 1Q26, respectively.

At Alea, Transferred PSV was R\$ 91.5 million, up 4.0% compared to the prior quarter, with a total of 520 units transferred in 2Q26.

| Transfers, Deliveries and Construction Sites | 2Q26    | 1Q26    | QoQ (%) | 2Q25    | YoY (%) | 6M26    | 6M25    | YoY (%) |
|----------------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| <b>Tenda</b>                                 |         |         |         |         |         |         |         |         |
| PSV Transferred (in R\$ million)             | 1,033.2 | 1,024.1 | 0.9%    | 921.2   | 12.2%   | 2,057.3 | 1,633.5 | 25.9%   |
| Transferred Units                            | 5,214   | 5,436   | (4.1%)  | 4,978   | 4.7%    | 10,650  | 8,995   | 18.4%   |
| Delivered Units                              | 3,708   | 4,625   | (19.8%) | 1,948   | 90.3%   | 8,333   | 8,149   | 2.3%    |
| Construction Sites                           | 72      | 71      | 1.4%    | 75      | (4.0%)  | 72      | 75      | (4.0%)  |
| <b>Alea</b>                                  |         |         |         |         |         |         |         |         |
| PSV Transferred (in R\$ million)             | 91.5    | 87.9    | 4.0%    | 135.1   | (32.3%) | 179.4   | 194.4   | (7.7%)  |
| Transferred Units                            | 520     | 522     | (0.4%)  | 870     | (40.2%) | 1,042   | 1,249   | (16.6%) |
| Delivered Units                              | 322     | 839     | (61.6%) | 195     | 65.1%   | 1,161   | 367     | 216.3%  |
| Construction Sites                           | 17      | 13      | 30.8%   | 26      | (34.6%) | 17      | 26      | (34.6%) |
| Verticalized Projects                        | 12      | 9       | 33.3%   | 0       | -       | 12      | 0       | -       |
| Non-Verticalized Projects                    | 5       | 4       | 25.0%   | 26      | (80.8%) | 5       | 26      | (80.8%) |
| <b>Consolidated</b>                          |         |         |         |         |         |         |         |         |
| PSV Transferred (in R\$ million)             | 1,124.7 | 1,112.0 | 1.1%    | 1,056.2 | 6.5%    | 2,236.7 | 1,827.8 | 22.4%   |
| Transferred Units                            | 5,734   | 5,958   | (3.8%)  | 5,848   | (1.9%)  | 11,692  | 10,244  | 14.1%   |
| Delivered Units                              | 4,030   | 5,464   | (26.2%) | 2,143   | 88.1%   | 9,494   | 8,516   | 11.5%   |
| Construction Sites                           | 89      | 84      | 6.0%    | 101     | (11.9%) | 89      | 101     | (11.9%) |

## INVENTORY AT MARKET VALUE

In 2Q26, Tenda's inventory at market value totaled R\$ 4,206.6 million in PSV, up 53.3% and 8.3% compared to 2Q25 and 1Q26, respectively. Finished inventory accounted for R\$ 27.6 million, representing 0.6% of the total. Inventory turnover (inventory at market value divided by net pre-sales over the last twelve months) in 2Q26 reached 10.2 months (driven by the higher volume of launches toward the end of the quarter) compared to an average of 7.4 months in 2Q25 and 10.0 months in 1Q26.

At Alea, inventory at market value in 2Q26 was R\$ 146.5 million in PSV compared to R\$ 147.3 million in the prior quarter. Inventory turnover in 2Q26 reached 4.0 months compared to an average of 9.7 months in 2Q25 and 3.5 months in 1Q26.



| Inventory at Market Value             | 2Q26    | 1Q26    | QoQ (%) | 2Q25    | YoY (%) | 6M26    | 6M25    | YoY (%) |
|---------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| <b>Tenda</b>                          |         |         |         |         |         |         |         |         |
| PSV (R\$ million)                     | 4,206.6 | 3,883.0 | 8.3%    | 2,744.3 | 53.3%   | 4,206.6 | 2,744.3 | 53.3%   |
| Number of Units                       | 17,511  | 16,199  | 8.1%    | 12,564  | 39.4%   | 17,511  | 12,564  | 39.4%   |
| Average price per unit (R\$ thousand) | 240.2   | 239.7   | 0.2%    | 218.4   | 10.0%   | 240.2   | 218.4   | 10.0%   |
| <b>Alea</b>                           |         |         |         |         |         |         |         |         |
| PSV (R\$ million)                     | 146.5   | 147.3   | (0.5%)  | 317.2   | (53.8%) | 146.5   | 317.2   | (53.8%) |
| Number of Units                       | 915     | 940     | (2.7%)  | 1,776   | (48.5%) | 915     | 1,776   | (48.5%) |
| Average price per unit (R\$ thousand) | 160.2   | 156.7   | 2.2%    | 178.6   | (10.3%) | 160.2   | 178.6   | (10.3%) |
| <b>Consolidated</b>                   |         |         |         |         |         |         |         |         |
| PSV (R\$ million)                     | 4,353.1 | 4,030.3 | 8.0%    | 3,061.4 | 42.2%   | 4,353.1 | 3,061.4 | 42.2%   |
| Number of Units                       | 18,426  | 17,139  | 7.5%    | 14,340  | 28.5%   | 18,426  | 14,340  | 28.5%   |
| Average price per unit (R\$ thousand) | 236.2   | 235.2   | 0.5%    | 213.5   | 10.7%   | 236.2   | 213.5   | 10.7%   |

| Status of Construction - PSV (R\$ million) | 2Q26    | Not Initiated<br>(0% to 15%) | 15% to 30%<br>built | 30% to 70%<br>built | More than<br>70% built | Finished Units |
|--------------------------------------------|---------|------------------------------|---------------------|---------------------|------------------------|----------------|
| <b>Consolidated</b>                        | 4,353.1 | 1,910.6                      | 1,586.2             | 699.9               | 128.9                  | 27.6           |
| <b>Accounting Inventory<sup>1</sup></b>    | 2,840.0 |                              |                     |                     |                        |                |

1. Considers projects with POC between 0% and 100%

## LANDBANK

The Company maintained a significant pace of land acquisitions, ending 2Q26 with a record R\$ 27.7 billion in PSV in its landbank, up 35.1% and 20.3% compared to 2Q25 and 1Q26, respectively. The percentage of purchases through land swaps reached 59.3%. It is worth noting that even for land acquired with cash, over 90% of the payment is tied to obtaining the development registration.

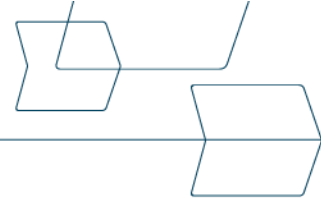
Our landbank increased R\$ 6.5 billion during the quarter, 39% of which was concentrated in the Northeast markets, reinforcing Tenda's growth in this region. The increase in landbank acquisition volume is primarily driven by a better mix, distributed across Brackets 1, 2 and 3, with qualified locations enabled by the attribute adoption strategy.

Regarding Alea, PSV in its landbank was R\$ 6.1 billion, up 8.2% and 0.4% compared to 2Q25 and 1Q26, respectively, representing 18.1% of consolidated PSV.

| LandBank                                    | 2Q26     | 1Q26     | QoQ (%)    | 2Q25     | YoY (%)    | 6M26     | 6M25     | YoY (%)    |
|---------------------------------------------|----------|----------|------------|----------|------------|----------|----------|------------|
| <b>Tenda</b>                                |          |          |            |          |            |          |          |            |
| Number of Projects                          | 739      | 603      | 22.6%      | 526      | 40.5%      | 739      | 526      | 40.5%      |
| PSV (in R\$ million)                        | 27,667.9 | 23,001.8 | 20.3%      | 20,483.1 | 35.1%      | 27,667.9 | 20,483.1 | 35.1%      |
| Acquisitions / Adjustments (in R\$ million) | 6,347.1  | 1,906.9  | 232.8%     | 3,295.0  | 92.6%      | 8,254.0  | 4,418.4  | 86.8%      |
| Number of Units                             | 120,491  | 104,607  | 15.2%      | 97,598   | 23.5%      | 120,491  | 97,598   | 23.5%      |
| Average price per unit (in R\$ thousands)   | 229.6    | 219.9    | 4.4%       | 209.9    | 9.4%       | 229.6    | 209.9    | 9.4%       |
| % Swap Total                                | 59.3%    | 60.6%    | (1.3 p.p.) | 62.6%    | (3.3 p.p.) | 59.3%    | 62.6%    | (3.3 p.p.) |
| % Swap Units                                | 7.6%     | 9.0%     | (1.5 p.p.) | 11.6%    | (4.0 p.p.) | 7.6%     | 11.6%    | (4.0 p.p.) |
| % Swap Financial                            | 51.7%    | 51.5%    | 0.2 p.p.   | 51.0%    | 0.7 p.p.   | 51.7%    | 51.0%    | 0.7 p.p.   |
| <b>Alea</b>                                 |          |          |            |          |            |          |          |            |
| Number of Projects                          | 185      | 183      | 1.1%       | 182      | 1.6%       | 185      | 182      | 1.6%       |
| PSV (in R\$ million)                        | 6,100.0  | 6,073.2  | 0.4%       | 5,639.0  | 8.2%       | 6,100.0  | 5,639.0  | 8.2%       |
| Acquisitions / Adjustments (in R\$ million) | 112.3    | 44.4     | 1.5 p.p.   | 518.1    | (78.3%)    | 156.7    | 924.2    | (83.0%)    |
| Number of Units                             | 31,898   | 31,811   | 0.3%       | 29,878   | 6.8%       | 31,898   | 29,878   | 6.8%       |
| Average price per unit (in R\$ thousands)   | 191.2    | 190.9    | 0.2%       | 188.7    | 1.3%       | 191.2    | 188.7    | 1.3%       |
| % Swap Total                                | 97.7%    | 98.0%    | (0.3 p.p.) | 97.7%    | 0.0 p.p.   | 97.7%    | 97.7%    | 0.0 p.p.   |
| % Swap Units                                | 0.0%     | 0.0%     | 0.0 p.p.   | 0.0%     | 0.0 p.p.   | 0.0%     | 0.0%     | -          |
| % Swap Financial                            | 97.7%    | 98.0%    | (0.3 p.p.) | 97.7%    | 0.0 p.p.   | 97.7%    | 97.7%    | 0.0 p.p.   |
| <b>Consolidated</b>                         |          |          |            |          |            |          |          |            |
| Number of Projects                          | 924      | 786      | 17.6%      | 708      | 30.5%      | 924      | 708      | 30.5%      |
| PSV (in R\$ million)                        | 33,767.9 | 29,075.0 | 16.1%      | 26,122.1 | 29.3%      | 33,767.9 | 26,122.1 | 29.3%      |
| Acquisitions / Adjustments (in R\$ million) | 6,459.3  | 1,951.3  | 231.0%     | 3,813.0  | 69.4%      | 8,410.7  | 5,342.5  | 57.4%      |
| Number of Units                             | 152,389  | 136,418  | 11.7%      | 127,476  | 19.5%      | 152,389  | 127,476  | 19.5%      |
| Average price per unit (in R\$ thousands)   | 221.6    | 213.1    | 4.0%       | 204.9    | 8.1%       | 221.6    | 204.9    | 8.1%       |
| % Swap Total                                | 68.1%    | 71.2%    | (3.1 p.p.) | 72.7%    | (4.6 p.p.) | 68.1%    | 72.7%    | (4.6 p.p.) |
| % Swap Units                                | 5.9%     | 6.5%     | (0.6 p.p.) | 8.3%     | (2.4 p.p.) | 5.9%     | 8.3%     | (2.4 p.p.) |
| % Swap Financial                            | 62.2%    | 64.7%    | (2.5 p.p.) | 64.4%    | (2.2 p.p.) | 62.2%    | 64.4%    | (2.2 p.p.) |

1. Tenda holds 100% equity interest in its LandBank





## FINANCIAL RESULTS

### NET OPERATING REVENUE

Record consolidated quarterly Net Revenue of R\$ 1,290.0 million, up 30.1% and 8.9% compared to 2Q25 and 1Q26, respectively. Year-to-date, Net Operating Revenue totaled R\$ 2,474.9 million, up 33.3% compared to the same period of the prior year.

| (R\$ million)                                       | 2Q26           | 1Q26           | QoQ (%)     | 2Q25         | YoY (%)      | 6M26           | 6M25           | YoY (%)      |
|-----------------------------------------------------|----------------|----------------|-------------|--------------|--------------|----------------|----------------|--------------|
| <b>Consolidated</b>                                 |                |                |             |              |              |                |                |              |
| Gross Operating Revenues                            | 1,346.3        | 1,240.9        | 8.5%        | 1,031.9      | 30.5%        | 2,587.2        | 1,946.8        | 32.9%        |
| Provision for estimated losses on doubtful accounts | (36.6)         | (33.9)         | 8.1%        | (11.9)       | 207.4%       | (70.4)         | (35.4)         | 99.2%        |
| Provision for cancellations                         | 6.9            | 6.9            | 0.5%        | 1.9          | 255.9%       | 13.8           | 0.6            | 2,389.9%     |
| Others                                              | (11.5)         | (13.2)         | (12.7%)     | (16.2)       | (28.9%)      | (24.7)         | (28.6)         | (13.5%)      |
| Taxes on sales of properties and services           | (15.0)         | (15.9)         | (5.7%)      | (14.3)       | 5.5%         | (31.0)         | (26.7)         | 16.2%        |
| <b>Net Operating Revenue</b>                        | <b>1,290.0</b> | <b>1,184.8</b> | <b>8.9%</b> | <b>991.5</b> | <b>30.1%</b> | <b>2,474.9</b> | <b>1,856.7</b> | <b>33.3%</b> |
| PDD / Gross Operating Revenue                       | -2.7%          | -2.7%          | 0.0 p.p.    | -1.2%        | (1.6 p.p.)   | -2.7%          | -1.8%          | (0.9 p.p.)   |

### GROSS PROFIT

Adjusted gross profit for the quarter totaled R\$ 481.3 million on a consolidated basis, up 51.6% and 14.4% compared to 2Q25 and 1Q26, respectively. Adjusted gross margin reached 37.3%, improvements of 5.3 p.p. and 1.8 p.p. compared to 2Q25 and 1Q26, respectively. Excluding Póde Entrar figures, adjusted gross profit for the quarter totaled R\$ 475.4 million on a consolidated basis, with an adjusted gross margin of 37.7%.

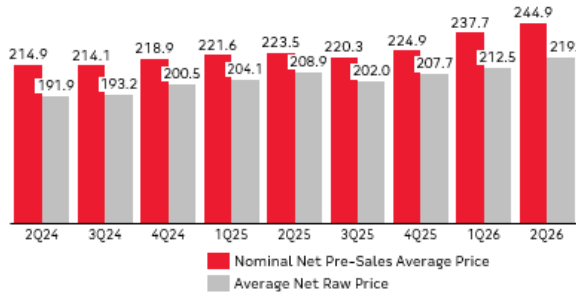
| (R\$ million)                                                             | 2Q26         | 1Q26         | QoQ (%)        | 2Q25         | YoY (%)        | 6M26         | 6M25         | YoY (%)      |
|---------------------------------------------------------------------------|--------------|--------------|----------------|--------------|----------------|--------------|--------------|--------------|
| <b>Tenda</b>                                                              |              |              |                |              |                |              |              |              |
| Net Revenue                                                               | 1,204.9      | 1,111.9      | 8.4%           | 892.3        | 35.0%          | 2,316.9      | 1,680.3      | 37.9%        |
| Net Revenue (Excluding Póde Entrar + Others)                              | 1,177.1      | 1,078.2      | 9.2%           | 848.8        | 38.7%          | 2,255.3      | 1,621.3      | 39.1%        |
| <b>Gross Profit</b>                                                       | <b>461.6</b> | <b>402.4</b> | <b>14.7%</b>   | <b>292.3</b> | <b>57.9%</b>   | <b>864.0</b> | <b>559.7</b> | <b>54.4%</b> |
| Gross Margin                                                              | 38.3%        | 36.2%        | 2.1 p.p.       | 32.8%        | 5.6 p.p.       | 37.3%        | 33.3%        | 4.0 p.p.     |
| (-) Financial Costs                                                       | 19.3         | 19.1         | 0.7%           | 20.8         | (7.4%)         | 38.4         | 39.2         | (2.1%)       |
| (-) SFH                                                                   | 9.1          | 6.8          | 33.5%          | 5.7          | 60.9%          | 16.0         | 15.3         | 4.2%         |
| (-) Others                                                                | 10.1         | 12.3         | (17.6%)        | 15.1         | (33.0%)        | 22.4         | 23.9         | (6.1%)       |
| <b>Adjusted Gross Profit<sup>1</sup></b>                                  | <b>480.9</b> | <b>421.5</b> | <b>14.1%</b>   | <b>313.1</b> | <b>53.6%</b>   | <b>902.4</b> | <b>598.9</b> | <b>50.7%</b> |
| Adjusted Gross Margin                                                     | 39.9%        | 37.9%        | 2.0 p.p.       | 35.1%        | 4.8 p.p.       | 38.9%        | 35.6%        | 3.3 p.p.     |
| <b>Adjusted Gross Profit<sup>1</sup> (Excluding Póde Entrar + Others)</b> | <b>475.0</b> | <b>415.2</b> | <b>14.4%</b>   | <b>309.8</b> | <b>53.3%</b>   | <b>890.2</b> | <b>593.2</b> | <b>50.1%</b> |
| Adjusted Gross Margin (%) (Excluding Póde Entrar + Others)                | 40.4%        | 38.5%        | 1.8 p.p.       | 36.5%        | 3.9 p.p.       | 39.5%        | 36.6%        | 2.9 p.p.     |
| <b>Alea</b>                                                               |              |              |                |              |                |              |              |              |
| Net Revenue                                                               | 85.1         | 72.9         | 16.7%          | 99.2         | (14.2%)        | 158.0        | 176.4        | (10.5%)      |
| <b>Gross Profit</b>                                                       | <b>(0.4)</b> | <b>(2.8)</b> | <b>(85.4%)</b> | <b>2.8</b>   | <b>-</b>       | <b>(3.2)</b> | <b>6.6</b>   | <b>-</b>     |
| Gross Margin                                                              | (0.5%)       | (3.9%)       | 3.4 p.p.       | 2.8%         | (3.3 p.p.)     | (2.1%)       | 3.8%         | (5.8 p.p.)   |
| (-) Financial Costs                                                       | 0.8          | 2.0          | (11,405.0%)    | 1.6          | -              | 2.8          | 3.0          | (7.2%)       |
| (-) SFH                                                                   | (0.4)        | 1.3          | -              | 0.8          | (155.6%)       | 0.8          | 1.4          | (40.1%)      |
| (-) Others                                                                | 1.3          | 0.7          | 5,443.0%       | 0.9          | 48.1%          | 2.0          | 1.6          | 20.8%        |
| <b>Adjusted Gross Profit<sup>1</sup></b>                                  | <b>0.4</b>   | <b>(0.8)</b> | <b>-</b>       | <b>4.4</b>   | <b>(90.3%)</b> | <b>(0.4)</b> | <b>9.7</b>   | <b>-</b>     |
| Adjusted Gross Margin                                                     | 0.5%         | (1.2%)       | 1.7 p.p.       | 4.5%         | (4.0 p.p.)     | (0.3%)       | 5.5%         | (5.8 p.p.)   |
| <b>Consolidated</b>                                                       |              |              |                |              |                |              |              |              |
| Net Revenue                                                               | 1,290.0      | 1,184.8      | 8.9%           | 991.5        | 30.1%          | 2,474.9      | 1,856.7      | 33.3%        |
| Net Revenue (Excluding Póde Entrar + Others)                              | 1,262.2      | 1,151.1      | 9.7%           | 948.0        | 33.1%          | 2,413.3      | 1,797.8      | 34.2%        |
| <b>Gross Profit</b>                                                       | <b>461.2</b> | <b>399.6</b> | <b>15.4%</b>   | <b>295.1</b> | <b>56.3%</b>   | <b>860.7</b> | <b>566.3</b> | <b>52.0%</b> |
| Gross Margin                                                              | 35.7%        | 33.7%        | 2.0 p.p.       | 29.8%        | 6.0 p.p.       | 34.8%        | 30.5%        | 4.3 p.p.     |
| (-) Financial Costs                                                       | 20.1         | 21.1         | (4.8%)         | 22.4         | (10.3%)        | 41.2         | 42.3         | (2.4%)       |
| (-) SFH                                                                   | 8.7          | 8.1          | 7.5%           | 6.4          | 35.4%          | 16.8         | 16.7         | 0.5%         |
| (-) Others                                                                | 11.4         | 13.0         | (12.4%)        | 16.0         | (28.7%)        | 24.4         | 25.5         | (4.4%)       |
| <b>Adjusted Gross Profit<sup>1</sup></b>                                  | <b>481.3</b> | <b>420.7</b> | <b>14.4%</b>   | <b>317.5</b> | <b>51.6%</b>   | <b>902.0</b> | <b>608.6</b> | <b>48.2%</b> |
| Adjusted Gross Margin                                                     | 37.3%        | 35.5%        | 1.8 p.p.       | 32.0%        | 5.3 p.p.       | 36.4%        | 32.8%        | 3.7 p.p.     |
| <b>Adjusted Gross Profit<sup>1</sup> (Excluding Póde Entrar + Others)</b> | <b>475.4</b> | <b>414.3</b> | <b>14.7%</b>   | <b>314.3</b> | <b>51.3%</b>   | <b>889.7</b> | <b>602.9</b> | <b>47.6%</b> |
| Adjusted Gross Margin (%) (Excluding Póde Entrar + Others)                | 37.7%        | 36.0%        | 1.7 p.p.       | 33.2%        | 4.5 p.p.       | 36.9%        | 33.5%        | 3.3 p.p.     |

<sup>1</sup>Adjusted for capitalized interest.



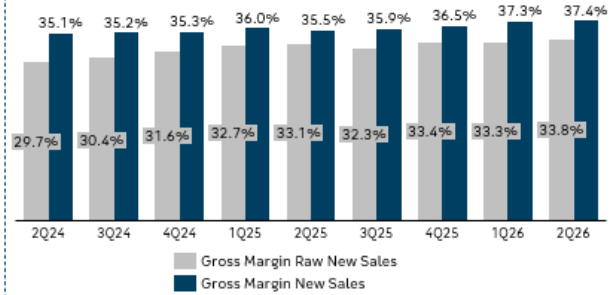
In 2Q26, the New Sales Gross Margin for the Tenda brand was 37.4%, compared to 37.3% in 1Q26.

**Evolution of Net Pre-Sales Price  
vs Raw Net Pre-Sales Price**  
(R\$ Thousands)



Note: The Average Net Gross Price does not include the projects Vênето, Tolstoi, Città, and Guarapiranga.

**Evolution of Raw Gross Margin of  
New Sales vs Gross Margin of New  
Sales**  
(%)



Note: The difference between Raw Gross Margin and Gross Margin is that in Raw Margin the TCD is subtracted from the nominal price

## SELLING, GENERAL AND ADMINISTRATIVE EXPENSES (SG&A)

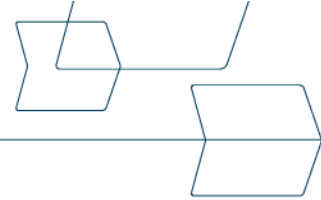
### Selling expenses

In 2Q26, selling expenses for the Tenda brand totaled R\$ 87.1 million, representing 6.6% of net pre-sales, in line with 2Q25.

### General and administrative expenses (G&A)

In the second quarter, general and administrative expenses (G&A) for the Tenda brand totaled R\$ 91.3 million, up 41.8% and 30.5% compared to 2Q25 and 1Q26, respectively, primarily driven by higher 2025 bonus expenses relative to what was provisioned, resulting from better target achievement (R\$ 10.7 million), which is therefore a non-recurring impact. We also adjusted the 2026 bonus provision, aligning it with the Company's current performance level (R\$ 3 million in the quarter), which is a recurring impact assuming current performance is maintained. We also had headcount increases, driven by the Company's growth. Another transitional effect, which should remain until mid-2027, is the fact that the Company has two CEOs (co-CEOs). As a result, G&A represented 7.6% of quarterly Net Revenue.

| (R\$ million)                                   | 2Q26           | 1Q26           | QoQ (%)            | 2Q25           | YoY (%)            | 6M26           | 6M25           | YoY (%)           |
|-------------------------------------------------|----------------|----------------|--------------------|----------------|--------------------|----------------|----------------|-------------------|
| <b>Tenda</b>                                    |                |                |                    |                |                    |                |                |                   |
| Selling Expenses                                | (87.1)         | (79.4)         | 9.8%               | (69.0)         | 26.3%              | (166.5)        | (128.0)        | 30.0%             |
| General & Admin Expenses                        | (91.3)         | (70.0)         | 30.5%              | (64.4)         | 41.8%              | (161.2)        | (115.3)        | 39.9%             |
| <b>Total SG&amp;A Expenses</b>                  | <b>(178.4)</b> | <b>(149.3)</b> | <b>19.5%</b>       | <b>(133.4)</b> | <b>33.8%</b>       | <b>(327.7)</b> | <b>(243.3)</b> | <b>34.7%</b>      |
| <b>Selling Expenses / Net Pre-Sales</b>         | <b>6.6%</b>    | <b>5.6%</b>    | <b>1.1 p.p.</b>    | <b>6.6%</b>    | <b>0.1 p.p.</b>    | <b>6.1%</b>    | <b>6.3%</b>    | <b>(0.2 p.p.)</b> |
| <b>G&amp;A Expenses / Launches</b>              | <b>5.4%</b>    | <b>4.9%</b>    | <b>0.5 p.p.</b>    | <b>5.9%</b>    | <b>(0.5 p.p.)</b>  | <b>5.2%</b>    | <b>6.0%</b>    | <b>(0.8 p.p.)</b> |
| <b>G&amp;A Expenses / Net Operating Revenue</b> | <b>7.6%</b>    | <b>6.3%</b>    | <b>1.3 p.p.</b>    | <b>7.2%</b>    | <b>0.4 p.p.</b>    | <b>7.0%</b>    | <b>6.9%</b>    | <b>0.1 p.p.</b>   |
| <b>Alea</b>                                     |                |                |                    |                |                    |                |                |                   |
| Selling Expenses                                | (10.9)         | (9.8)          | 10.9%              | (13.0)         | -16.2%             | (20.7)         | (21.8)         | -4.9%             |
| General & Admin Expenses                        | (14.4)         | (17.0)         | (15.1%)            | (18.4)         | -21.3%             | (31.5)         | (33.8)         | -6.9%             |
| <b>Total SG&amp;A Expenses</b>                  | <b>(25.3)</b>  | <b>(26.8)</b>  | <b>(5.6%)</b>      | <b>(31.4)</b>  | <b>-19.2%</b>      | <b>(52.2)</b>  | <b>(55.6)</b>  | <b>-6.1%</b>      |
| <b>Selling Expenses / Net Pre-Sales</b>         | <b>12.9%</b>   | <b>9.3%</b>    | <b>3.6 p.p.</b>    | <b>9.0%</b>    | <b>3.9 p.p.</b>    | <b>10.9%</b>   | <b>8.9%</b>    | <b>2.0 p.p.</b>   |
| <b>G&amp;A Expenses / Launches</b>              | <b>16.9%</b>   | <b>35.9%</b>   | <b>(19.0 p.p.)</b> | <b>86.5%</b>   | <b>(69.6 p.p.)</b> | <b>23.7%</b>   | <b>28.8%</b>   | <b>(5.2 p.p.)</b> |
| <b>G&amp;A Expenses / Net Operating Revenue</b> | <b>17.0%</b>   | <b>23.3%</b>   | <b>(6.4 p.p.)</b>  | <b>18.5%</b>   | <b>(1.5 p.p.)</b>  | <b>19.9%</b>   | <b>19.1%</b>   | <b>0.8 p.p.</b>   |
| <b>Consolidated</b>                             |                |                |                    |                |                    |                |                |                   |
| Selling Expenses                                | (98.0)         | (89.2)         | 9.9%               | (82.0)         | 19.5%              | (187.2)        | (149.8)        | 24.9%             |
| General & Admin Expenses                        | (105.7)        | (87.0)         | 21.5%              | (82.7)         | 27.8%              | (192.7)        | (149.1)        | 29.3%             |
| <b>Total SG&amp;A Expenses</b>                  | <b>(203.7)</b> | <b>(176.2)</b> | <b>15.6%</b>       | <b>(164.7)</b> | <b>23.7%</b>       | <b>(379.9)</b> | <b>(298.9)</b> | <b>27.1%</b>      |
| <b>Net Pre-Sales</b>                            | <b>1,402.3</b> | <b>1,533.0</b> | <b>-8.5%</b>       | <b>1,196.0</b> | <b>17.2%</b>       | <b>2,935.3</b> | <b>2,284.3</b> | <b>28.5%</b>      |
| Launches                                        | 1,766.4        | 1,461.8        | 20.8%              | 1,110.0        | 59.1%              | 3,228.3        | 2,024.5        | 59.5%             |
| Net Operating Revenue                           | 1,290.0        | 1,184.8        | 8.9%               | 991.5          | 30.1%              | 2,474.9        | 1,856.7        | 33.3%             |
| <b>Selling Expenses / Net Pre-Sales</b>         | <b>7.0%</b>    | <b>5.8%</b>    | <b>1.2 p.p.</b>    | <b>6.9%</b>    | <b>0.1 p.p.</b>    | <b>6.4%</b>    | <b>6.6%</b>    | <b>(0.2 p.p.)</b> |
| <b>G&amp;A Expenses / Launches</b>              | <b>6.0%</b>    | <b>6.0%</b>    | <b>0.0 p.p.</b>    | <b>7.5%</b>    | <b>(1.5 p.p.)</b>  | <b>6.0%</b>    | <b>7.4%</b>    | <b>(1.4 p.p.)</b> |
| <b>G&amp;A Expenses / Net Operating Revenue</b> | <b>8.2%</b>    | <b>7.3%</b>    | <b>0.8 p.p.</b>    | <b>8.3%</b>    | <b>(0.2 p.p.)</b>  | <b>7.8%</b>    | <b>8.0%</b>    | <b>(0.2 p.p.)</b> |



## OTHER OPERATING REVENUES AND EXPENSES

In 2Q26, other operating expenses totaled R\$ 30.7 million on a consolidated basis, a significant deterioration compared to prior quarters, driven by the seasonality of legal proceedings, which saw a higher volume of activity / rulings in more material cases during the quarter.

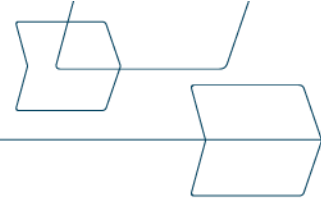
| (R\$ million)                                | 2Q26          | 1Q26          | QoQ (%)       | 2Q25         | YoY (%)       | 6M26          | 6M25          | YoY (%)      |
|----------------------------------------------|---------------|---------------|---------------|--------------|---------------|---------------|---------------|--------------|
| <b>Consolidated</b>                          |               |               |               |              |               |               |               |              |
| <b>Other Operating Revenues and Expenses</b> | <b>(30.7)</b> | <b>(15.3)</b> | <b>100.5%</b> | <b>(5.1)</b> | <b>498.1%</b> | <b>(46.0)</b> | <b>(26.5)</b> | <b>73.7%</b> |
| Litigation Expenses                          | (22.0)        | (10.4)        | 110.9%        | (5.8)        | 277.7%        | (32.4)        | (19.9)        | 62.8%        |
| Others                                       | (8.7)         | (4.9)         | 78.4%         | 0.7          | (1,355.8%)    | (13.6)        | (6.6)         | 106.7%       |
| <b>Equity Income</b>                         | <b>5.2</b>    | <b>4.5</b>    | <b>13.7%</b>  | <b>3.6</b>   | <b>41.2%</b>  | <b>9.7</b>    | <b>8.6</b>    | <b>13.1%</b> |

## ADJUSTED EBITDA

In 2Q26, EBITDA for the Tenda brand totaled a quarterly record of R\$ 259.9 million. Regarding Adjusted EBITDA for the Tenda brand during the quarter, it reached R\$ 299.8 million, up 57.8% and 5.8% compared to 2Q25 and 1Q26, respectively, with an Adjusted EBITDA Margin of 24.9%, an improvement of 3.6 p.p. compared to 2Q25.

| (R\$ million)                             | 2Q26           | 1Q26           | QoQ (%)           | 2Q25           | YoY (%)           | 6M26           | 6M25           | YoY (%)           |
|-------------------------------------------|----------------|----------------|-------------------|----------------|-------------------|----------------|----------------|-------------------|
| <b>Tenda</b>                              |                |                |                   |                |                   |                |                |                   |
| <b>Net Income</b>                         | <b>209.0</b>   | <b>216.2</b>   | <b>(3.4%)</b>     | <b>229.9</b>   | <b>(9.1%)</b>     | <b>425.2</b>   | <b>334.8</b>   | <b>27.0%</b>      |
| (+) Financial result                      | 21.5           | 1.3            | 1,496.1%          | (94.7)         | -                 | 22.8           | (74.0)         | -                 |
| (+) Income taxes and social contribution  | 16.4           | 15.3           | 7.7%              | 11.1           | 48.7%             | 31.7           | 17.4           | 81.8%             |
| (+) Depreciation and amortization         | 13.0           | 10.5           | 23.8%             | 10.9           | 20.0%             | 23.6           | 20.6           | 14.3%             |
| <b>EBITDA</b>                             | <b>259.9</b>   | <b>243.3</b>   | <b>6.8%</b>       | <b>157.1</b>   | <b>65.4%</b>      | <b>503.2</b>   | <b>298.8</b>   | <b>68.4%</b>      |
| (+) Capitalized interests                 | 19.3           | 19.1           | 0.7%              | 20.8           | (7.4%)            | 38.4           | 39.2           | (2.1%)            |
| (+) Expenses with Stock Option Plan       | 14.0           | 15.7           | (10.8%)           | 5.6            | 149.7%            | 29.7           | 9.2            | 224.8%            |
| (+) Minority Shareholders                 | 0.0            | (0.0)          | -                 | (0.2)          | -                 | (0.0)          | (0.2)          | -                 |
| (+) Depreciation of COGS                  | 6.7            | 5.3            | 24.8%             | 6.7            | (1.2%)            | 12.0           | 12.9           | -6.7%             |
| <b>Adjusted EBITDA<sup>1</sup></b>        | <b>299.8</b>   | <b>283.5</b>   | <b>5.8%</b>       | <b>190.1</b>   | <b>57.8%</b>      | <b>583.4</b>   | <b>359.8</b>   | <b>62.1%</b>      |
| <b>EBITDA Margin</b>                      | <b>21.6%</b>   | <b>21.9%</b>   | <b>(0.3 p.p.)</b> | <b>17.6%</b>   | <b>4.0 p.p.</b>   | <b>21.7%</b>   | <b>17.8%</b>   | <b>3.9 p.p.</b>   |
| <b>Adjusted EBITDA Margin<sup>1</sup></b> | <b>24.9%</b>   | <b>25.5%</b>   | <b>(0.6 p.p.)</b> | <b>21.3%</b>   | <b>3.6 p.p.</b>   | <b>25.2%</b>   | <b>21.4%</b>   | <b>3.8 p.p.</b>   |
| <b>Alea</b>                               |                |                |                   |                |                   |                |                |                   |
| <b>Net Income</b>                         | <b>(29.9)</b>  | <b>(32.8)</b>  | <b>(8.9%)</b>     | <b>(26.0)</b>  | <b>14.7%</b>      | <b>(62.7)</b>  | <b>(45.4)</b>  | <b>38.0%</b>      |
| (+) Financial result                      | 5.8            | 4.7            | 24.4%             | 1.2            | 366.0%            | 10.5           | 2.1            | 407.5%            |
| (+) Income taxes and social contribution  | 0.4            | 1.3            | (66.5%)           | 0.0            | -                 | 1.7            | 0.0            | -                 |
| (+) Depreciation and amortization         | 0.6            | 1.5            | (62.1%)           | 1.1            | (46.8%)           | 2.0            | 1.6            | 24.6%             |
| <b>EBITDA</b>                             | <b>(23.1)</b>  | <b>(25.4)</b>  | <b>(9.0%)</b>     | <b>(23.7)</b>  | <b>(2.8%)</b>     | <b>(48.4)</b>  | <b>(41.7)</b>  | <b>16.2%</b>      |
| (+) Capitalized interests                 | 0.8            | 2.0            | (57.5%)           | 1.6            | (47.8%)           | 2.8            | 3.0            | -7.2%             |
| (+) Expenses with Stock Option Plan       | 1.8            | 1.4            | 26.1%             | 2.7            | (33.8%)           | 3.2            | 5.0            | (35.6%)           |
| (+) Minority Shareholders                 | (4.9)          | (5.3)          | (8.9%)            | (4.2)          | 14.7%             | (10.2)         | (7.4)          | 38.0%             |
| (+) Depreciation of COGS                  | 0.7            | 0.5            | 35.3%             | 0.5            | 35.3%             | 1.2            | 1.0            | 17.6%             |
| <b>Adjusted EBITDA<sup>1</sup></b>        | <b>(24.6)</b>  | <b>(26.8)</b>  | <b>(8.1%)</b>     | <b>(23.2)</b>  | <b>6.3%</b>       | <b>(51.4)</b>  | <b>(40.1)</b>  | <b>28.4%</b>      |
| <b>EBITDA Margin</b>                      | <b>(27.1%)</b> | <b>(34.8%)</b> | <b>7.7 p.p.</b>   | <b>(23.9%)</b> | <b>(3.2 p.p.)</b> | <b>(30.7%)</b> | <b>(23.6%)</b> | <b>(7.0 p.p.)</b> |
| <b>Adjusted EBITDA Margin<sup>1</sup></b> | <b>(28.9%)</b> | <b>(36.7%)</b> | <b>7.8 p.p.</b>   | <b>(23.3%)</b> | <b>(5.6 p.p.)</b> | <b>(32.5%)</b> | <b>(22.7%)</b> | <b>(9.8 p.p.)</b> |
| <b>Consolidated</b>                       |                |                |                   |                |                   |                |                |                   |
| <b>Net Income</b>                         | <b>179.1</b>   | <b>183.4</b>   | <b>(2.4%)</b>     | <b>203.9</b>   | <b>(12.2%)</b>    | <b>362.5</b>   | <b>289.4</b>   | <b>25.3%</b>      |
| (+) Financial result                      | 27.3           | 6.0            | 353.5%            | (93.5)         | -                 | 33.3           | (72.0)         | -                 |
| (+) Income taxes and social contribution  | 16.9           | 16.5           | 2.0%              | 11.1           | 52.5%             | 33.4           | 17.4           | 91.6%             |
| (+) Depreciation and amortization         | 13.6           | 12.0           | 13.2%             | 11.9           | 14.1%             | 25.6           | 22.3           | 15.1%             |
| <b>EBITDA</b>                             | <b>236.8</b>   | <b>218.0</b>   | <b>8.6%</b>       | <b>133.4</b>   | <b>77.6%</b>      | <b>454.8</b>   | <b>257.1</b>   | <b>76.9%</b>      |
| (+) Capitalized interests                 | 20.1           | 21.1           | (4.8%)            | 22.4           | (10.3%)           | 41.2           | 42.3           | -2.4%             |
| (+) Expenses with Stock Option Plan       | 15.8           | 17.1           | (7.8%)            | 8.3            | 90.3%             | 32.9           | 14.1           | 133.3%            |
| (+) Minority Shareholders                 | (4.9)          | (5.3)          | (9.1%)            | (4.4)          | 9.5%              | (10.2)         | (7.6)          | 35.0%             |
| (+) Depreciation of COGS                  | 7.4            | 5.9            | 25.8%             | 7.3            | 1.4%              | 13.2           | 13.9           | -4.9%             |
| <b>Adjusted EBITDA<sup>1</sup></b>        | <b>275.2</b>   | <b>256.7</b>   | <b>7.2%</b>       | <b>166.9</b>   | <b>64.9%</b>      | <b>531.9</b>   | <b>319.8</b>   | <b>66.3%</b>      |
| <b>EBITDA Margin</b>                      | <b>18.4%</b>   | <b>18.4%</b>   | <b>(0.0 p.p.)</b> | <b>13.5%</b>   | <b>4.9 p.p.</b>   | <b>18.4%</b>   | <b>13.8%</b>   | <b>4.5 p.p.</b>   |
| <b>Adjusted EBITDA Margin<sup>1</sup></b> | <b>21.3%</b>   | <b>21.7%</b>   | <b>(0.3 p.p.)</b> | <b>16.8%</b>   | <b>4.5 p.p.</b>   | <b>21.5%</b>   | <b>17.2%</b>   | <b>4.3 p.p.</b>   |

<sup>1</sup> Adjusted for capitalized interest, non-cash stock option expenses, minority interests, and depreciation in COGS.



## FINANCIAL RESULT

The Company ended 2Q26 with a negative financial result of R\$ 27.3 million. Excluding the SWAP line, the financial result was negative R\$ 45.1 million, a deterioration of 21.0% and 35.2% compared to 1Q26 and 2Q25, respectively.

| (R\$ million)                            | 2Q26          | 1Q26          | QoQ (%)        | 2Q25          | YoY (%)        | 6M26           | 6M25          | YoY (%)        |
|------------------------------------------|---------------|---------------|----------------|---------------|----------------|----------------|---------------|----------------|
| <b>Consolidated</b>                      |               |               |                |               |                |                |               |                |
| <b>Financial Income</b>                  | <b>52.7</b>   | <b>67.0</b>   | <b>(21.4%)</b> | <b>142.9</b>  | <b>(63.1%)</b> | <b>119.7</b>   | <b>167.9</b>  | <b>(28.7%)</b> |
| Financial investments yield              | 34.9          | 35.8          | (2.5%)         | 16.1          | 116.2%         | 70.7           | 30.2          | 133.8%         |
| SWAP                                     | 17.8          | 31.2          | (43.0%)        | 126.8         | (86.0%)        | 49.0           | 137.7         | (64.4%)        |
| Other financial income                   | 0.0           | 0.0           | -              | 0.0           | -              | 0.0            | 0.0           | #DIV/0!        |
| <b>Financial Expenses</b>                | <b>(80.0)</b> | <b>(73.0)</b> | <b>9.5%</b>    | <b>(49.5)</b> | <b>61.7%</b>   | <b>(153.0)</b> | <b>(96.0)</b> | <b>59.4%</b>   |
| Financial expense - Debt                 | (36.8)        | (35.1)        | 4.9%           | (21.2)        | 73.6%          | (71.9)         | (43.1)        | 66.6%          |
| Financial expense - Portfolio assignment | (23.3)        | (22.9)        | 1.5%           | (18.7)        | 24.5%          | (46.2)         | (37.1)        | 24.7%          |
| SWAP                                     | 0.0           | 0.0           | -              | 0.0           | -              | 0.0            | 0.0           | -              |
| Other financial expenses                 | (19.9)        | (15.0)        | 32.3%          | (9.6)         | 107.7%         | (34.9)         | (15.8)        | 121.3%         |
| <b>Financial Result</b>                  | <b>(27.3)</b> | <b>(6.0)</b>  | <b>353.5%</b>  | <b>93.5</b>   | <b>-</b>       | <b>(33.3)</b>  | <b>72.0</b>   | <b>-</b>       |
| <b>Financial Result (ex-Swap)</b>        | <b>(45.1)</b> | <b>(37.2)</b> | <b>21.0%</b>   | <b>(33.3)</b> | <b>35.2%</b>   | <b>(82.3)</b>  | <b>(65.7)</b> | <b>25.2%</b>   |

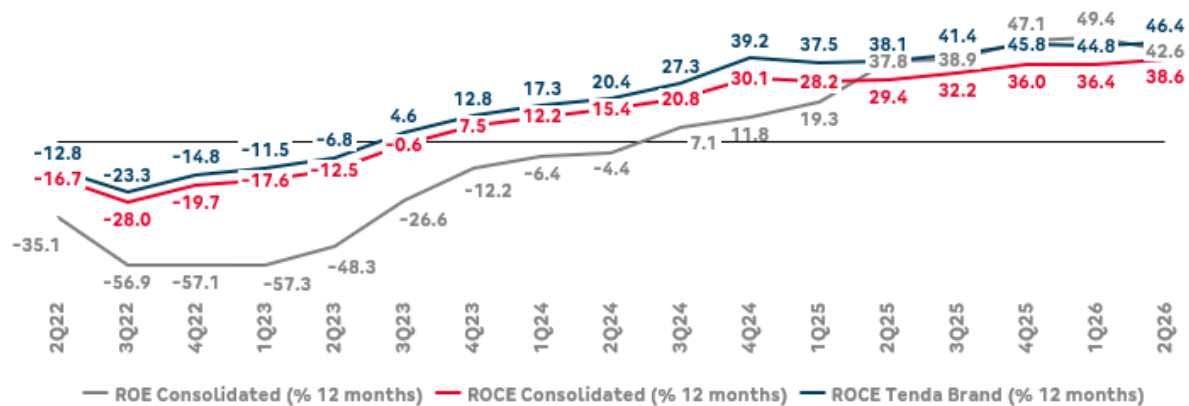
## NET INCOME

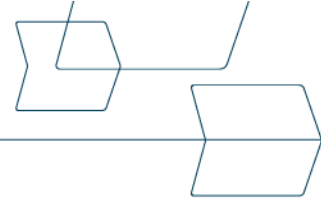
On a consolidated basis, Net income in 2Q26 totaled R\$ 179.1 million, with a Net Margin of 13.9% for the quarter. Excluding SWAP, Net income in 2Q26 totaled a record R\$ 161.3 million, up 109.3% and 6.0% compared to 2Q25 and 1Q26, respectively.

| (R\$ million)                                       | 2Q26         | 1Q26         | QoQ (%)       | 2Q25         | YoY (%)        | 6M26         | 6M25         | YoY (%)       |
|-----------------------------------------------------|--------------|--------------|---------------|--------------|----------------|--------------|--------------|---------------|
| <b>Consolidated</b>                                 |              |              |               |              |                |              |              |               |
| Net Income after Income Tax and Social Contribution | 174.2        | 178.1        | (2.2%)        | 199.4        | (12.6%)        | 352.3        | 281.8        | 25.0%         |
| (-) Minority shareholders                           | 4.9          | 5.3          | (9.1%)        | 4.4          | 9.5%           | 10.2         | 7.6          | 35.0%         |
| <b>Net Income</b>                                   | <b>179.1</b> | <b>183.4</b> | <b>(2.4%)</b> | <b>203.9</b> | <b>(12.2%)</b> | <b>362.5</b> | <b>289.4</b> | <b>25.3%</b>  |
| Net Margin                                          | 13.9%        | 15.5%        | (1.6 p.p.)    | 20.6%        | (6.7 p.p.)     | 14.6%        | 15.6%        | (0.9 p.p.)    |
| <b>Net Income (ex Swap)</b>                         | <b>161.3</b> | <b>152.2</b> | <b>6.0%</b>   | <b>77.1</b>  | <b>109.3%</b>  | <b>313.5</b> | <b>151.7</b> | <b>106.7%</b> |
| Net Margin (ex Swap)                                | 12.5%        | 12.8%        | (0.4 p.p.)    | 7.8%         | 4.7 p.p.       | 12.7%        | 8.2%         | 4.5 p.p.      |
| Earnings per Share <sup>1</sup> (R\$/share)         | 1.46         | 1.50         | (2.4%)        | 1.66         | (12.2%)        | 2.96         | 2.36         | 25.3%         |

<sup>1</sup> Earnings per share considers all issued shares (adjusted in cases of stock splits).

## ROE (% , last 12 months) and ROCE (% , last 12 months)





## BACKLOG RESULTS

2Q26 ended with R\$ 1,204.4 million in backlog results, with an adjusted Backlog Margin of 39.0%, improvements of 1.3 p.p. and 0.7 p.p. compared to 2Q25 and 1Q26, respectively. Adjusted Backlog Margin excluding Póde Entrar was 39.7% for the quarter.

| (R\$ million)                                          | June 26        | March 26       | QoQ (%)         | June 25      | YoY (%)           |
|--------------------------------------------------------|----------------|----------------|-----------------|--------------|-------------------|
| <b>Consolidado</b>                                     |                |                |                 |              |                   |
| Backlog Revenues                                       | 3,101.5        | 3,110.4        | (0.3%)          | 2,780.7      | 11.5%             |
| Backlog Costs (of Units Sold)                          | (1,897.1)      | (2,011.8)      | (5.7%)          | (1,813.0)    | 4.6%              |
| <b>Backlog Results</b>                                 | <b>1,204.4</b> | <b>1,098.6</b> | <b>9.6%</b>     | <b>967.7</b> | <b>24.5%</b>      |
| <b>Backlog Margin</b>                                  | <b>38.8%</b>   | <b>35.3%</b>   | <b>3.5 p.p.</b> | <b>34.8%</b> | <b>4.0 p.p.</b>   |
| <b>Adjusted Backlog Margin<sup>1</sup></b>             | <b>39.0%</b>   | <b>38.3%</b>   | <b>0.7 p.p.</b> | <b>37.7%</b> | <b>1.3 p.p.</b>   |
| <b>Adjusted Backlog Margin (Excluding Póde Entrar)</b> | <b>39.7%</b>   | <b>39.3%</b>   | <b>0.4 p.p.</b> | <b>40.5%</b> | <b>(0.9 p.p.)</b> |
| Tenda Adjusted Backlog Margin (Excluding Póde Entrar)  | 42.3%          | 42.2%          | 0.1 p.p.        | 42.0%        | 0.3 p.p.          |
| Alea Adjusted Backlog Margin                           | 17.6%          | 15.4%          | 2.2 p.p.        | 25.1%        | (7.5 p.p.)        |

1. Excluding Backlog Financial Items: Until 1Q26, comprised of Brokerage, Cancellation Provisions, Land Swaps and Monetary Adjustment. Starting in 2Q26, following the methodology change, Brokerage is no longer considered.

## CASH AND SHORT-TERM INVESTMENTS

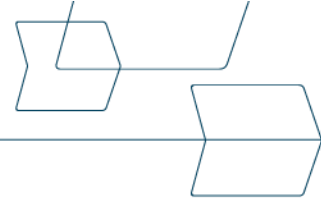
| (R\$ million)              | June 26      | March 26       | QoQ (%)        | June 25      | YoY (%)      |
|----------------------------|--------------|----------------|----------------|--------------|--------------|
| <b>Consolidated</b>        |              |                |                |              |              |
| Cash & Cash Equivalents    | 68.2         | 88.9           | (23.3%)        | 139.3        | (51.0%)      |
| Short-term Investments     | 797.2        | 1,001.7        | (20.4%)        | 621.9        | 28.2%        |
| <b>Total Cash Position</b> | <b>865.4</b> | <b>1,090.6</b> | <b>(20.6%)</b> | <b>761.2</b> | <b>13.7%</b> |

## ACCOUNTS RECEIVABLE

The Company totaled R\$ 2,962.9 million in managed accounts receivable at the end of Jun/26, up 4.6% compared to Mar/26, accounting for 156 days of accounts receivable, a reduction of 2.5% compared to Mar/26.

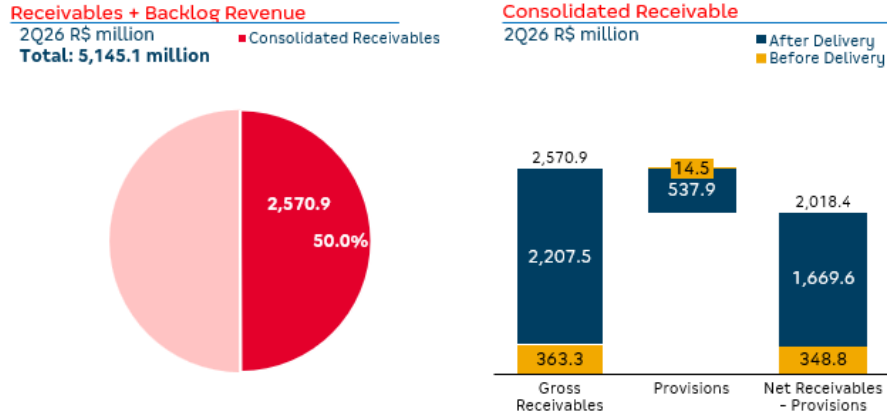
| (R\$ million)                       | 2Q26           | 1Q26           | QoQ (%)      | 2Q25           | YoY (%)      |
|-------------------------------------|----------------|----------------|--------------|----------------|--------------|
| <b>Consolidated</b>                 |                |                |              |                |              |
| <90 days                            | 101.6          | 54.5           | 86.3%        | 77.0           | 31.9%        |
| >91 days and < 180 days             | 26.6           | 46.3           | (42.5%)      | 42.6           | (37.5%)      |
| >180 days                           | 228.1          | 181.0          | 26.0%        | 161.3          | 41.4%        |
| <b>Subtotal - Overdue</b>           | <b>356.3</b>   | <b>281.9</b>   | <b>26.4%</b> | <b>281.0</b>   | <b>26.8%</b> |
| 1 year                              | 1,256.0        | 1,277.1        | (1.7%)       | 1,019.6        | 23.2%        |
| 2 years                             | 799.8          | 702.2          | 13.9%        | 694.6          | 15.1%        |
| 3 years                             | 217.5          | 252.5          | (13.9%)      | 181.2          | 20.1%        |
| 4 years                             | 110.3          | 107.8          | 2.3%         | 82.0           | 34.5%        |
| 5 years and >5 years                | 223.0          | 210.7          | 5.8%         | 157.2          | 41.9%        |
| <b>Subtotal - Due</b>               | <b>2,606.5</b> | <b>2,550.2</b> | <b>2.2%</b>  | <b>2,134.5</b> | <b>22.1%</b> |
| <b>Total - Accounts Receivable</b>  | <b>2,962.9</b> | <b>2,832.1</b> | <b>4.6%</b>  | <b>2,415.5</b> | <b>22.7%</b> |
| (-) Adjustment to present value     | (187.9)        | (177.2)        | 6.0%         | (153.2)        | 22.7%        |
| (-) Provision for doubtful accounts | (714.7)        | (666.6)        | 7.2%         | (536.6)        | 33.2%        |
| (-) Provision for cancellation      | (16.7)         | (23.7)         | (29.2%)      | (36.0)         | (53.5%)      |
| <b>Accounts Receivable</b>          | <b>2,043.6</b> | <b>1,964.7</b> | <b>4.0%</b>  | <b>1,689.7</b> | <b>20.9%</b> |
| Accounts Receivable Days            | 156            | 160            | (2.5%)       | 170            | (8.6%)       |

1. Matured and to be matured.

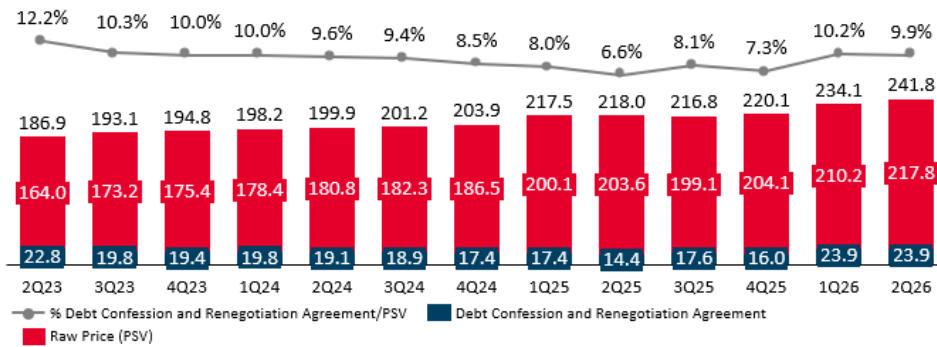


## CONSOLIDATED RECEIVABLES

The consolidated managed receivables portfolio (on and off balance) net of provisions ended the second quarter of 2026 at R\$ 2,018.4 million, up 6.6% compared to 1Q26 and 21.8% compared to 2Q25. Post-keys pro-soluto (TCD) reached 9.9% of the average unit value. Given the more sensitive macro environment regarding delinquency, our objective has shifted to reducing post-keys pro-soluto (TCD), which we will continue to pursue throughout the year, without impacting the Company's profitability.



### Evolution % TCD / PSV in Brazil

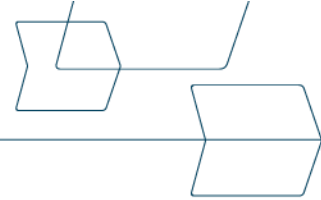


| Receivables Financed by the Company (R\$ million)       | 2Q26           | 1Q26           | QoQ (%)     | 2Q25           | YoY (%)      |
|---------------------------------------------------------|----------------|----------------|-------------|----------------|--------------|
| <b>Gross Receivables</b>                                | <b>2,570.9</b> | <b>2,418.9</b> | <b>6.3%</b> | <b>2,102.1</b> | <b>22.3%</b> |
| Installments Before Delivery                            | 363.3          | 342.6          | 6.0%        | 307.6          | 18.1%        |
| Installments After Delivery                             | 2,207.5        | 2,076.3        | 6.3%        | 1,794.5        | 23.0%        |
| <b>Net Receivables (Gross Receivables - Allowances)</b> | <b>2,018.4</b> | <b>1,892.6</b> | <b>6.6%</b> | <b>1,657.4</b> | <b>21.8%</b> |
| Installments Before Delivery                            | 348.8          | 327.5          | 6.5%        | 295.4          | 18.1%        |
| Installments After Delivery                             | 1,669.6        | 1,565.2        | 6.7%        | 1,362.1        | 22.6%        |

| Receivables Financed by the Company <sup>1</sup> (by aging, post-handover) | 2Q26           | 1Q26           | QoQ (%)           | 2Q25           | YoY (%)         |
|----------------------------------------------------------------------------|----------------|----------------|-------------------|----------------|-----------------|
| <b>Net Receivables Tenda (R\$ million)</b>                                 | <b>1,669.6</b> | <b>1,565.2</b> | <b>6.7%</b>       | <b>1,362.1</b> | <b>22.6%</b>    |
| Not Delivered <sup>2</sup>                                                 | 640.6          | 585.0          | 9.5%              | 572.7          | 11.9%           |
| Delivered                                                                  | 638.1          | 608.3          | 4.9%              | 492.7          | 29.5%           |
| Delivered - <90d Overdue                                                   | 313.1          | 306.1          | 2.3%              | 236.4          | 32.4%           |
| Delivered - >90d and <360d Overdue                                         | 117.6          | 100.8          | 16.7%             | 80.5           | 46.2%           |
| Delivered - >360d Overdue                                                  | (39.8)         | (35.0)         | 13.8%             | (20.3)         | 96.4%           |
| <b>% of Allowances over Total Receivables Tenda</b>                        | <b>24.4%</b>   | <b>24.6%</b>   | <b>(0.3 p.p.)</b> | <b>24.1%</b>   | <b>0.3 p.p.</b> |
| Not Delivered <sup>2</sup>                                                 | 6.6%           | 6.6%           | 0.0 p.p.          | 9.2%           | (2.5 p.p.)      |
| Delivered - Current                                                        | 1.9%           | 1.9%           | 0.0 p.p.          | 2.1%           | (0.2 p.p.)      |
| Delivered - <90d Overdue                                                   | 12.0%          | 12.1%          | (0.1 p.p.)        | 16.2%          | (4.2 p.p.)      |
| Delivered - >90d and <360d Overdue                                         | 45.6%          | 51.5%          | (5.9 p.p.)        | 46.5%          | (0.9 p.p.)      |
| Delivered - >360d Overdue                                                  | 113.3%         | 112.8%         | 0.6 p.p.          | 108.9%         | 4.4 p.p.        |

1. Receivables, on and off balance sheet, installment payments directly with the Company, as bank financing does not cover 100% of the property value.

2. Undelivered ventures have pre-key and post-key financing flows. The provision coverage ratio only relates to post-key flows.



## INDEBTEDNESS

The Company ended the second quarter of 2026 with total debt of R\$1,168.7 million, an average duration of 28.3 months, and a nominal average cost of 14.26% p.a.

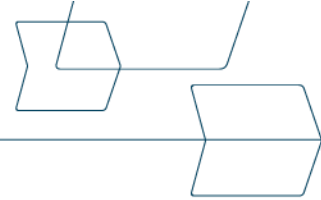
| Debt Maturity Schedule (R\$ million) | 2Q26           | Corporate Debt | Project Finance (SFH) |
|--------------------------------------|----------------|----------------|-----------------------|
| <b>Consolidated</b>                  |                |                |                       |
| 2026                                 | 195.7          | 127.1          | 68.6                  |
| 2027                                 | 369.2          | 234.9          | 134.3                 |
| 2028                                 | 261.4          | 190.8          | 70.7                  |
| 2029                                 | 34.2           | 34.2           | 0.0                   |
| Ater 2029                            | 308.1          | 308.1          | 0.0                   |
| <b>Total Debt</b>                    | <b>1,168.7</b> | <b>895.1</b>   | <b>273.6</b>          |
| <b>Duration (in months)</b>          | <b>28.3</b>    |                |                       |

| Debt Breakdown (R\$ million)     | Maturity      | Charges (APY) | Balance Due June 26 | Balance Due March 26 |
|----------------------------------|---------------|---------------|---------------------|----------------------|
| <b>Consolidated</b>              |               |               |                     |                      |
| <b>Total Debt</b>                |               |               | <b>1,168.7</b>      | <b>1,415.4</b>       |
| <b>Corporate Debt</b>            |               |               | <b>895.1</b>        | <b>1,027.8</b>       |
| 10th Issuance (TEND20)           | Up to 10/2027 | CDI + 2,75%   | 64.8                | 91.8                 |
| CRI 338 – 11th Issuance (TEND21) | Up to 11/2028 | CDI + 1,5%    | 164.9               | 171.2                |
| CRI 378 – 8th Issuance (TEND18)  | Up to 04/2028 | IPCA + 6,94%  | 180.4               | 270.9                |
| CRI 65 – 12th Issuance (TEND22)  | Up to 05/2029 | CDI + 2,75%   | 182.9               | 187.2                |
| CRI 513 – (13th Issuance)        | Up to 10/2032 | CDI + 1,04%   | 302.1               | 306.6                |
| <b>SFH</b>                       |               |               | <b>273.6</b>        | <b>387.7</b>         |
| SFH                              | Up to 01/2028 | TR+8,30       | 258.8               | 257.5                |
| SFH                              | Up to 06/2028 | TR+14,83      | 14.8                | 130.2                |

| Weighted Average Cost of Debt (R\$ million) | Balance Due June 26 | Balance Due/Total Debt | Average Cost (APY) | Average Cost |
|---------------------------------------------|---------------------|------------------------|--------------------|--------------|
| <b>Consolidated</b>                         |                     |                        |                    |              |
| CDI                                         | 714.7               | 61.2%                  | 16.35%             | 1.58%        |
| TR                                          | 273.6               | 23.4%                  | 10.51%             | 8.49%        |
| IPCA                                        | 180.4               | 15.4%                  | 11.66%             | 6.94%        |
| <b>Total</b>                                | <b>1,168.7</b>      | <b>100%</b>            | <b>14.26%</b>      |              |



## NET DEBT

The corporate net debt to equity ratio ended the quarter at 1.9%. Total net debt to equity ended the quarter at 19.8%, reductions of 6.6 p.p. and 4.2 p.p. compared to Jun/25 and Mar/26, respectively.

| (R\$ million)                                           | June 26        | March 26       | QoQ (%)        | June 25        | YoY (%)       |
|---------------------------------------------------------|----------------|----------------|----------------|----------------|---------------|
| <b>Consolidated</b>                                     |                |                |                |                |               |
| <b>Gross Debt</b>                                       | <b>1,168.7</b> | <b>1,415.5</b> | <b>(17.4%)</b> | <b>1,077.0</b> | <b>8.5%</b>   |
| (-) Cash and cash equivalents and financial investments | (865.4)        | (1,090.6)      | (20.6%)        | (761.2)        | 13.7%         |
| <b>Net Debt</b>                                         | <b>303.2</b>   | <b>324.9</b>   | <b>(6.7%)</b>  | <b>315.8</b>   | <b>(4.0%)</b> |
| Shareholders' Equity + Minority Shareholders (SE+MS)    | 1,534.6        | 1,358.4        | 13.0%          | 1,199.3        | 28.0%         |
| Net Debt / Equity (SE+MS)                               | 19.8%          | 23.9%          | (4.2 p.p.)     | 26.3%          | (6.6 p.p.)    |
| Corporate Net Debt to Equity Ratio                      | 1.9%           | (4.6%)         | 6.6 p.p.       | (4.1%)         | 6.0 p.p.      |
| Adjusted EBITDA (Last 12 months)                        | 898.2          | 789.9          | 13.7%          | 601.3          | 49.4%         |

1. Adjusted for capitalized interest, share-based compensation expenses (non-cash), minority interests, and depreciation in COGS.

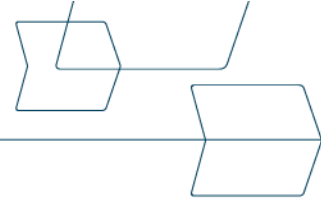
## CASH GENERATION AND CAPITAL DISTRIBUTION

During the quarter, the Company totaled operating cash generation of R\$ 52.5 million, with generation of R\$ 68.9 million from the Tenda brand and consumption of R\$ 16.4 million at Alea.

| (R\$ million)               | 2Q26       | 1Q26         | QoQ (%)        | 2Q25         | YoY (%)        |
|-----------------------------|------------|--------------|----------------|--------------|----------------|
| <b>Consolidated</b>         |            |              |                |              |                |
| Stock buyback               | 1.9        | 11.3         | (82.9%)        | 115.5        | (98.3%)        |
| Capital Increase            | 0.0        | 0.0          | -              | 0.0          | -              |
| Dividends paid              | 0.0        | 100.0        | -              | 0.0          | -              |
| <b>Capital Distribution</b> | <b>1.9</b> | <b>111.3</b> | <b>(98.3%)</b> | <b>115.5</b> | <b>(98.3%)</b> |

| (R\$ milhões)                                                             | June 26        | March 26       | QoQ (%)         | June 25        | YoY (%)         |
|---------------------------------------------------------------------------|----------------|----------------|-----------------|----------------|-----------------|
| <b>Consolidated</b>                                                       |                |                |                 |                |                 |
| <b>Gross Debt</b>                                                         | <b>1,168.7</b> | <b>1,415.5</b> | <b>(17.4%)</b>  | <b>1,077.0</b> | <b>8.5%</b>     |
| (-) Cash and cash equivalents and Financial Investments                   | 865.4          | 1,090.6        | (20.6%)         | 761.2          | 13.7%           |
| <b>Net Debt</b>                                                           | <b>303.2</b>   | <b>324.9</b>   | <b>(6.7%)</b>   | <b>315.8</b>   | <b>(4.0%)</b>   |
| <b>Receivables Assignment Balance</b>                                     | <b>514.7</b>   | <b>569.4</b>   | <b>(9.6%)</b>   | <b>581.7</b>   | <b>(11.5%)</b>  |
| <b>Δ Net Debt (+) Receivables Securitization (a)</b>                      | <b>76.3</b>    | <b>(24.8)</b>  | <b>(408.2%)</b> | <b>(179.8)</b> | <b>(142.4%)</b> |
| Net Financial Result (Income Statement)                                   | (45.1)         | (37.2)         | 21.0%           | (33.3)         | 35.2%           |
| Reserve Fund (Receivables Assignment)                                     | 11.0           | 7.3            | -               | (8.2)          | -               |
| Follow-on / Dividends / Share Buyback / Capital Increase <sup>1</sup> (b) | (1.9)          | (111.3)        | (98.3%)         | (115.5)        | -               |
| SWAP Cash Effect                                                          | 59.8           | 4.3            | 1,281.0%        | 37.0           | -               |
| <b>Operational Cash Flow - Consolidated</b>                               | <b>52.5</b>    | <b>112.2</b>   | <b>(53.2%)</b>  | <b>(59.8)</b>  | <b>-</b>        |
| Operational Cash Flow - Alea                                              | (16.4)         | (17.4)         | (5.4%)          | (61.8)         | (73.4%)         |
| Operational Cash Flow - Tenda                                             | 68.9           | 129.5          | (46.8%)         | 2.0            | 3,395.0%        |
| <b>Total Cash Generation (a)-(b)</b>                                      | <b>78.3</b>    | <b>86.6</b>    | <b>(9.6%)</b>   | <b>(64.4)</b>  | <b>(221.6%)</b> |

1. Includes a net capital increase of R\$ 33 million in 1Q25 and R\$ 42 million in 3Q25.

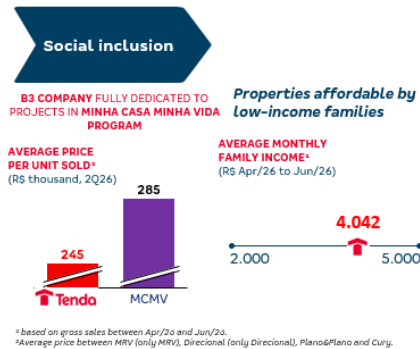


## GENERAL INFORMATION

At Tenda, a B3-listed company fully dedicated to the production of affordable residential units, all projects fall under the Minha Casa Minha Vida Program ("MCMV"). The Company offers apartments priced below the average of major competitors, providing access to homeownership for families who, in most cases, have never had this opportunity.

| Average Sales Price (R\$ thousand)   | 2Q26  | 1Q26  | T/T (%)  | 2Q25  | A/A (%)  |
|--------------------------------------|-------|-------|----------|-------|----------|
| Tenda (R\$ / unit)                   | 244.9 | 237.6 | 3.1%     | 223.5 | 9.6%     |
| MCMV <sup>1</sup> (R\$ / unit)       | 284.6 | 283.4 | 0.4%     | 281.4 | 1.1%     |
| % Average Sales Price (Tenda / MCMV) | 86.0% | 83.9% | 2.2 p.p. | 79.4% | 6.6 p.p. |

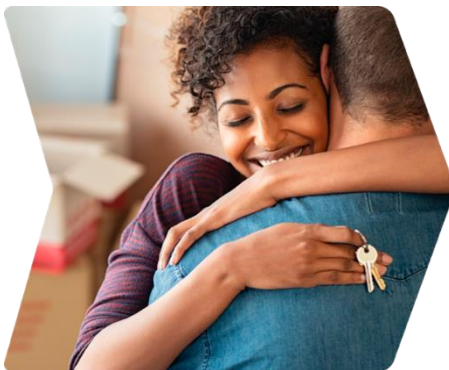
<sup>1</sup> Average price between MRV (only MRV), Direcional (only Direcional), and Plano&Plano and Cury



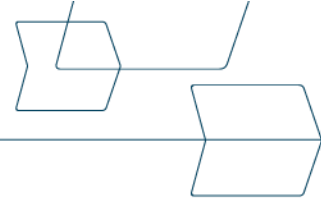
Almost all employees involved in project construction are directly hired by the Company, rather than outsourced, as is common in the sector. This model enables the implementation of the industrial approach used at Tenda, one of its key competitive advantages, in addition to providing greater safety, stability and development opportunities for employees. Complementing this strategy, the Company adopts occupational health and safety practices, continuously monitoring risks and indicators to promote increasingly safer work environments.

| Indicators                              | 2Q26  | 1Q26  | T/T (%)    | 2Q25  | A/A (%)  |
|-----------------------------------------|-------|-------|------------|-------|----------|
| Number of Direct Employees <sup>1</sup> | 5,960 | 5,589 | 6.6%       | 5,329 | 11.8%    |
| Number of Indirect Employees            | 1,814 | 1,693 | 7.1%       | 1,642 | 10.5%    |
| Total Employees                         | 7,774 | 7,282 | 6.8%       | 6,971 | 11.5%    |
| % Direct Employees / Total              | 76.7% | 76.8% | (0.1 p.p.) | 76.4% | 0.2 p.p. |

<sup>1</sup> Employees directly hired by the Company



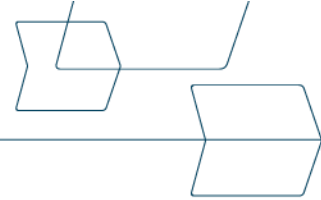
For more information on the Company's sustainability initiatives, please refer to Tenda's first Sustainability Report, for fiscal year 2024, published in September 2025. The document is available on the Investor Relations website ([Report Link](#)).



## INCOME STATEMENT

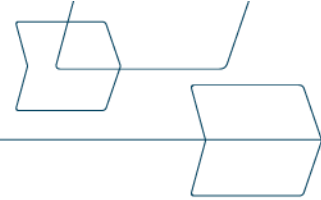
| (R\$ million)                            | 2Q26          | 1Q26          | QoQ (%)        | 2Q25          | YoY (%)        | 6M26          | 6M25          | YoY (%)       |
|------------------------------------------|---------------|---------------|----------------|---------------|----------------|---------------|---------------|---------------|
| <b>Tenda</b>                             |               |               |                |               |                |               |               |               |
| Net Revenue                              | 1,204.9       | 1,111.9       | 8.4%           | 892.3         | 35.0%          | 2,316.9       | 1,680.3       | 37.9%         |
| Operating Costs                          | (743.4)       | (709.5)       | 4.8%           | (600.0)       | 23.9%          | (1,452.9)     | (1,120.6)     | 29.7%         |
| <b>Gross Profit</b>                      | <b>461.6</b>  | <b>402.4</b>  | <b>14.7%</b>   | <b>292.3</b>  | <b>57.9%</b>   | <b>864.0</b>  | <b>559.7</b>  | <b>54.4%</b>  |
| Gross Margin                             | 38.3%         | 36.2%         | 2.1 p.p.       | 32.8%         | 5.6 p.p.       | 37.3%         | 33.3%         | 4.0 p.p.      |
| Operating Expenses                       | (215.3)       | (171.0)       | 25.9%          | (147.3)       | 46.1%          | (386.4)       | (283.3)       | 36.4%         |
| Selling Expenses                         | (87.1)        | (79.4)        | 9.8%           | (69.0)        | 26.3%          | (166.5)       | (128.0)       | 30.0%         |
| G&A Expenses                             | (91.3)        | (70.0)        | 30.5%          | (64.4)        | 41.8%          | (161.2)       | (115.3)       | 39.9%         |
| Other Operating Revenue/Expenses         | (29.7)        | (15.9)        | 86.8%          | (5.0)         | 496.4%         | (45.6)        | (26.3)        | 73.2%         |
| Depreciation and Amortization            | (13.0)        | (10.5)        | 23.8%          | (10.9)        | 20.0%          | (23.6)        | (20.6)        | 14.3%         |
| Equity Income                            | 5.2           | 4.5           | 13.7%          | 3.6           | 41.2%          | 9.7           | 8.6           | 13.1%         |
| <b>Operational Result</b>                | <b>246.8</b>  | <b>232.8</b>  | <b>6.0%</b>    | <b>146.0</b>  | <b>69.0%</b>   | <b>479.7</b>  | <b>278.0</b>  | <b>72.5%</b>  |
| Financial Income                         | 52.1          | 66.6          | (21.7%)        | 142.7         | (63.5%)        | 118.7         | 167.4         | (29.1%)       |
| Financial Expenses                       | (73.6)        | (67.9)        | 8.3%           | (48.0)        | 53.3%          | (141.6)       | (93.4)        | 51.6%         |
| <b>Net Income Before Taxes on Income</b> | <b>225.4</b>  | <b>231.5</b>  | <b>(2.6%)</b>  | <b>240.7</b>  | <b>(6.4%)</b>  | <b>456.9</b>  | <b>352.0</b>  | <b>29.8%</b>  |
| Deferred Income Taxes                    | (1.5)         | (3.7)         | (59.2%)        | (2.7)         | -              | (5.2)         | (1.9)         | 168.9%        |
| Current Income Taxes                     | (14.9)        | (11.6)        | 28.8%          | (8.3)         | 79.2%          | (26.5)        | (15.5)        | 71.1%         |
| <b>Net Income After Taxes on Income</b>  | <b>209.0</b>  | <b>216.2</b>  | <b>(3.4%)</b>  | <b>229.7</b>  | <b>(9.0%)</b>  | <b>425.2</b>  | <b>334.6</b>  | <b>27.1%</b>  |
| (-) Minority Shareholders                | (0.0)         | 0.0           | -              | 0.2           | -              | 0.0           | 0.2           | -             |
| <b>Net Income</b>                        | <b>209.0</b>  | <b>216.2</b>  | <b>(3.4%)</b>  | <b>229.9</b>  | <b>(9.1%)</b>  | <b>425.2</b>  | <b>334.8</b>  | <b>27.0%</b>  |
| <b>Alea</b>                              |               |               |                |               |                |               |               |               |
| Net Revenue                              | 85.1          | 72.9          | 16.7%          | 99.2          | (14.2%)        | 158.0         | 176.4         | (10.5%)       |
| Operating Costs                          | (85.5)        | (75.7)        | 12.9%          | (96.4)        | (11.3%)        | (161.2)       | (169.8)       | (5.0%)        |
| <b>Gross Profit</b>                      | <b>(0.4)</b>  | <b>(2.8)</b>  | <b>(85.4%)</b> | <b>2.8</b>    | <b>-</b>       | <b>(3.2)</b>  | <b>6.6</b>    | <b>-</b>      |
| Gross Margin                             | (0.5%)        | -3.9%         | (87.5%)        | 2.8%          | -              | (2.1%)        | 3.8%          | -             |
| Operating Expenses                       | (27.5)        | (27.9)        | (1.2%)         | (30.8)        | (10.6%)        | (55.4)        | (55.7)        | (0.6%)        |
| Selling Expenses                         | (10.9)        | (9.8)         | 10.9%          | (13.0)        | (16.2%)        | (20.7)        | (21.8)        | (4.9%)        |
| G&A Expenses                             | (14.4)        | (17.0)        | (15.1%)        | (18.4)        | (21.3%)        | (31.5)        | (33.8)        | (6.9%)        |
| Other Operating Revenue/Expenses         | (1.0)         | 0.6           | (271.0%)       | (0.2)         | 555.9%         | (0.4)         | (0.2)         | 142.7%        |
| Depreciation and Amortization            | (0.6)         | (1.5)         | (62.1%)        | (1.1)         | (46.8%)        | (2.0)         | (1.6)         | 24.6%         |
| Equity Income                            | 0.0           | 0.0           | -              | 0.0           | -              | 0.0           | 0.0           | -             |
| <b>Operational Result</b>                | <b>(28.5)</b> | <b>(32.2)</b> | <b>(11.4%)</b> | <b>(29.0)</b> | <b>(1.8%)</b>  | <b>(60.7)</b> | <b>(50.7)</b> | <b>19.6%</b>  |
| Financial Income                         | 0.5           | 0.4           | 30.0%          | 0.2           | 156.8%         | 1.0           | 0.5           | 77.3%         |
| Financial Expenses                       | (6.3)         | (5.1)         | 24.8%          | (1.5)         | 335.7%         | (11.4)        | (2.6)         | 338.9%        |
| <b>Net Income Before Taxes on Income</b> | <b>(34.3)</b> | <b>(36.9)</b> | <b>(6.9%)</b>  | <b>(30.3)</b> | <b>13.3%</b>   | <b>(71.2)</b> | <b>(52.8)</b> | <b>34.8%</b>  |
| Deferred Income Taxes                    | (0.7)         | (0.6)         | 10.1%          | 0.0           | -              | (1.3)         | 0.0           | -             |
| Current Income Taxes                     | 0.2           | (0.7)         | -              | 0.0           | -              | (0.4)         | 0.0           | -             |
| <b>Net Income After Taxes on Income</b>  | <b>(34.7)</b> | <b>(38.1)</b> | <b>(8.9%)</b>  | <b>(30.3)</b> | <b>14.7%</b>   | <b>(72.9)</b> | <b>(52.8)</b> | <b>38.0%</b>  |
| (-) Minority Shareholders <sup>(1)</sup> | 4.9           | 5.3           | (8.9%)         | 4.2           | 14.7%          | 10.2          | 7.4           | 38.0%         |
| <b>Net Income</b>                        | <b>(29.9)</b> | <b>(32.8)</b> | <b>(8.9%)</b>  | <b>(26.0)</b> | <b>14.7%</b>   | <b>(62.7)</b> | <b>(45.4)</b> | <b>38.0%</b>  |
| <b>Consolidated</b>                      |               |               |                |               |                |               |               |               |
| Net Revenue                              | 1,290.0       | 1,184.8       | 8.9%           | 991.5         | 30.1%          | 2,474.9       | 1,856.7       | 33.3%         |
| Operating Costs                          | (828.9)       | (785.3)       | 5.6%           | (696.4)       | 19.0%          | (1,614.1)     | (1,290.4)     | 25.1%         |
| <b>Gross Profit</b>                      | <b>461.2</b>  | <b>399.6</b>  | <b>15.4%</b>   | <b>295.1</b>  | <b>56.3%</b>   | <b>860.7</b>  | <b>566.3</b>  | <b>52.0%</b>  |
| Gross Margin                             | 35.7%         | 33.7%         | 2.0 p.p.       | 29.8%         | 6.0 p.p.       | 34.8%         | 30.5%         | 4.3 p.p.      |
| Operating Expenses                       | (242.8)       | (198.9)       | 22.1%          | (178.1)       | 36.3%          | (441.8)       | (339.0)       | 30.3%         |
| Selling Expenses                         | (98.0)        | (89.2)        | 9.9%           | (82.0)        | 19.5%          | (187.2)       | (149.8)       | 24.9%         |
| G&A Expenses                             | (105.7)       | (87.0)        | 21.5%          | (82.7)        | 27.8%          | (192.7)       | (149.1)       | 29.3%         |
| Other Operating Revenue/Expenses         | (30.7)        | (15.3)        | 100.5%         | (5.1)         | 498.1%         | (46.0)        | (26.5)        | 73.7%         |
| Depreciation and Amortization            | (13.6)        | (12.0)        | 13.2%          | (11.9)        | 14.1%          | (25.6)        | (22.3)        | 15.1%         |
| Equity Income                            | 5.2           | 4.5           | 13.7%          | 3.6           | 41.2%          | 9.7           | 8.6           | 13.1%         |
| <b>Operational Result</b>                | <b>218.3</b>  | <b>200.6</b>  | <b>8.8%</b>    | <b>117.0</b>  | <b>86.6%</b>   | <b>419.0</b>  | <b>227.3</b>  | <b>84.4%</b>  |
| Financial Income                         | 52.7          | 67.0          | (21.4%)        | 142.9         | (63.1%)        | 119.7         | 167.9         | (28.7%)       |
| Financial Expenses                       | (80.0)        | (73.0)        | 9.5%           | (49.5)        | 61.7%          | (153.0)       | (96.0)        | 59.4%         |
| <b>Net Income Before Taxes on Income</b> | <b>191.1</b>  | <b>194.6</b>  | <b>(1.8%)</b>  | <b>210.5</b>  | <b>(9.2%)</b>  | <b>385.7</b>  | <b>299.2</b>  | <b>28.9%</b>  |
| Deferred Income Taxes                    | (2.2)         | (4.3)         | (49.4%)        | (2.7)         | (20.6%)        | (6.4)         | (1.9)         | 234.7%        |
| Current Income Taxes                     | (14.7)        | (12.3)        | 19.8%          | (8.3)         | 76.4%          | (27.0)        | (15.5)        | 73.9%         |
| <b>Net Income After Taxes on Income</b>  | <b>174.2</b>  | <b>178.1</b>  | <b>(2.2%)</b>  | <b>199.4</b>  | <b>(12.6%)</b> | <b>352.3</b>  | <b>281.8</b>  | <b>25.0%</b>  |
| (-) Minority Shareholders                | 4.9           | 5.3           | (9.1%)         | 4.4           | 9.5%           | 10.2          | 7.6           | 35.0%         |
| <b>Net Income</b>                        | <b>179.1</b>  | <b>183.4</b>  | <b>(2.4%)</b>  | <b>203.9</b>  | <b>(12.2%)</b> | <b>362.5</b>  | <b>289.4</b>  | <b>25.3%</b>  |
| <b>Net Income (Ex-Swap)</b>              | <b>161.3</b>  | <b>152.2</b>  | <b>6.0%</b>    | <b>77.1</b>   | <b>109.3%</b>  | <b>313.5</b>  | <b>151.7</b>  | <b>106.7%</b> |

1- Managerial Minority Interest



## BALANCE SHEET

| (R\$ million)                                     | June 26        | March 26       | QoQ (%)       | June 25        | YoY (%)        |
|---------------------------------------------------|----------------|----------------|---------------|----------------|----------------|
| <b>Consolidated</b>                               |                |                |               |                |                |
| <b>Current Assets</b>                             | <b>3,981.0</b> | <b>4,122.0</b> | <b>(3.4%)</b> | <b>3,647.4</b> | <b>9.1%</b>    |
| Cash and cash equivalents                         | 68.2           | 88.9           | (23.3%)       | 139.3          | (51.0%)        |
| Short term investments                            | 797.2          | 1,001.7        | (20.4%)       | 621.9          | 28.2%          |
| Receivables from clients                          | 1,188.4        | 1,159.1        | 2.5%          | 980.7          | 21.2%          |
| Properties for sale                               | 1,502.7        | 1,313.8        | 14.4%         | 1,342.3        | 12.0%          |
| Other accounts receivable                         | 424.4          | 558.6          | (24.0%)       | 563.2          | (24.6%)        |
| <b>Non-Current Assets</b>                         | <b>2,712.5</b> | <b>2,616.5</b> | <b>3.7%</b>   | <b>1,869.8</b> | <b>45.1%</b>   |
| Receivables from clients                          | 855.2          | 805.6          | 6.2%          | 709.0          | 20.6%          |
| Properties for sale                               | 1,797.4        | 1,743.3        | 3.1%          | 1,096.7        | 63.9%          |
| Other                                             | 60.0           | 67.6           | (11.2%)       | 64.1           | (6.3%)         |
| <b>Intangible, Property and Equipment</b>         | <b>336.7</b>   | <b>299.3</b>   | <b>12.5%</b>  | <b>249.9</b>   | <b>34.7%</b>   |
| <b>Investments</b>                                | <b>65.2</b>    | <b>58.6</b>    | <b>11.4%</b>  | <b>83.6</b>    | <b>(21.9%)</b> |
| <b>Total Assets</b>                               | <b>7,095.5</b> | <b>7,096.4</b> | <b>(0.0%)</b> | <b>5,850.6</b> | <b>21.3%</b>   |
| <b>Current Liabilities</b>                        | <b>2,027.4</b> | <b>2,065.2</b> | <b>(1.8%)</b> | <b>1,798.0</b> | <b>12.8%</b>   |
| Loans and financing                               | 137.3          | 191.3          | (28.2%)       | 208.6          | (34.2%)        |
| Debentures                                        | 270.9          | 245.9          | 10.2%         | 173.0          | 56.6%          |
| Land obligations and customers' advances          | 718.8          | 635.2          | 13.2%         | 486.6          | 47.7%          |
| Material and service suppliers                    | 435.7          | 391.5          | 11.3%         | 333.7          | 30.6%          |
| Credit assignment                                 | 105.4          | 117.7          | (10.5%)       | 112.1          | (6.0%)         |
| Dividends Payable                                 | 0.2            | 0.4            | (44.3%)       | 21.0           | (98.8%)        |
| Taxes and contributions                           | 38.5           | 34.9           | 10.6%         | 38.4           | 0.3%           |
| Other                                             | 320.5          | 448.2          | (28.5%)       | 424.7          | (24.5%)        |
| <b>Non-current liabilities</b>                    | <b>3,533.5</b> | <b>3,672.8</b> | <b>(3.8%)</b> | <b>2,853.2</b> | <b>23.8%</b>   |
| Loans and financing                               | 136.3          | 196.4          | (30.6%)       | 155.9          | (12.5%)        |
| Debentures                                        | 624.2          | 781.9          | (20.2%)       | 539.6          | 15.7%          |
| Land obligations and customers' advances          | 2,127.4        | 2,003.1        | 6.2%          | 1,470.3        | 44.7%          |
| Credit assignment                                 | 409.3          | 451.7          | (9.4%)        | 469.7          | (12.8%)        |
| Deferred taxes                                    | 22.0           | 19.9           | 10.8%         | 14.5           | 52.4%          |
| Provision for contingencies                       | 103.5          | 94.2           | 9.8%          | 91.8           | 12.7%          |
| Other                                             | 110.8          | 125.7          | (11.9%)       | 111.5          | (0.7%)         |
| <b>Shareholders' Equity</b>                       | <b>1,534.6</b> | <b>1,358.4</b> | <b>13.0%</b>  | <b>1,199.3</b> | <b>28.0%</b>   |
| Shareholders' Equity                              | 1,539.0        | 1,357.9        | 13.3%         | 1,179.7        | 30.5%          |
| Minority Shareholders                             | (4.4)          | 0.5            | (982.1%)      | 19.7           | (122.3%)       |
| <b>Total Liabilities and Shareholders' Equity</b> | <b>7,095.5</b> | <b>7,096.4</b> | <b>(0.0%)</b> | <b>5,850.6</b> | <b>21.3%</b>   |



## CASH FLOW STATEMENT

| (R\$ million)                                                    | 2Q26           | 1Q26          | QoQ (%)         | 2Q25           | YoY (%)         | 6M26           | 6M25           | YoY (%)        |
|------------------------------------------------------------------|----------------|---------------|-----------------|----------------|-----------------|----------------|----------------|----------------|
| <b>Consolidated</b>                                              |                |               |                 |                |                 |                |                |                |
| <b>Cash from (used in) operating activities</b>                  | <b>23.9</b>    | <b>132.1</b>  | <b>(81.9%)</b>  | <b>144.3</b>   | <b>(83.4%)</b>  | <b>156.0</b>   | <b>57.8</b>    | <b>170.1%</b>  |
| Net Income (loss) before taxes                                   | 191.1          | 194.6         | (1.8%)          | 210.5          | (9.2%)          | 385.7          | 299.2          | 28.9%          |
| Depreciation and amortization                                    | 21.0           | 17.9          | 17.3%           | 19.2           | 9.3%            | 38.8           | 36.2           | 7.4%           |
| Provision (reversal) for doubtful accounts and cancellations     | 41.4           | 48.3          | (14.1%)         | 28.1           | 47.4%           | 89.7           | 64.5           | 39.2%          |
| Present value adjustment                                         | 1.8            | 2.4           | (23.7%)         | 3.3            | (45.3%)         | 4.2            | 1.8            | 129.5%         |
| Impairment                                                       | 1.3            | (1.3)         | -               | 0.0            | -               | 0.0            | 0.0            | -              |
| Equity income                                                    | (5.2)          | (4.5)         | 13.7%           | (3.7)          | 41.1%           | (9.7)          | (8.6)          | 13.0%          |
| Provision for contingencies                                      | 13.5           | 1.0           | 1,231.7%        | (3.9)          | -               | 14.6           | 1.3            | 1,014.8%       |
| Unrealized interest and charges, net                             | 22.6           | (8.4)         | -               | 83.7           | (73.0%)         | 14.2           | 83.7           | (83.0%)        |
| Warranty provision                                               | (0.3)          | (2.6)         | (87.3%)         | 2.4            | -               | (3.0)          | 4.2            | -              |
| Profit sharing provision                                         | 23.0           | 14.3          | 61.0%           | 15.6           | 47.7%           | 37.3           | 27.8           | 34.1%          |
| Stock option plan expenses                                       | (3.8)          | 6.1           | -               | 8.2            | -               | 2.3            | 14.1           | (83.9%)        |
| Result in the purchase and sale of participation                 | (1.2)          | 0.3           | -               | 0.0            | -               | (0.9)          | 0.0            | -              |
| Other provisions                                                 | 0.0            | 0.0           | -               | 0.6            | -               | 0.0            | 0.8            | -              |
| Derivative Financial Instruments (Fair Value Variation)          | (18.0)         | (31.0)        | (42.0%)         | (126.0)        | (85.7%)         | (49.1)         | (137.7)        | (64.4%)        |
| Provision (reversal) of deferred PIS/COFINS                      | (1.0)          | 11.3          | -               | (14.4)         | (92.9%)         | 10.2           | (14.2)         | -              |
| Clients                                                          | (123.9)        | (182.4)       | (32.1%)         | (147.3)        | (15.9%)         | (306.3)        | (312.4)        | (2.0%)         |
| Properties for sale                                              | (257.1)        | (225.7)       | 13.9%           | (188.5)        | 36.4%           | (482.8)        | (257.7)        | 87.4%          |
| Reserve funds from receivables assignment operations             | (18.1)         | (22.2)        | (18.7%)         | (8.3)          | 118.2%          | (40.3)         | (14.6)         | 175.6%         |
| Other accounts receivable                                        | 12.7           | 34.6          | (63.4%)         | (32.7)         | -               | 47.3           | (59.7)         | -              |
| Suppliers                                                        | 27.1           | 50.1          | (45.9%)         | 33.1           | (18.1%)         | 77.2           | 89.4           | (13.7%)        |
| Supply Chain Financing (agreement)                               | 17.1           | (1.5)         | -               | 12.7           | 34.7%           | 15.6           | 16.1           | (2.7%)         |
| Taxes and contributions                                          | (9.5)          | (40.2)        | (76.4%)         | (19.8)         | (51.9%)         | (49.7)         | (31.7)         | 57.0%          |
| Salaries, payroll charges and bonus provision                    | (74.0)         | 33.0          | -               | (26.3)         | 181.9%          | (41.0)         | (23.4)         | 75.5%          |
| Obligations for purchase of real properties                      | 221.6          | 262.7         | (15.6%)         | 163.0          | 35.9%           | 484.3          | 203.6          | 137.9%         |
| Assignment of Credits                                            | (54.7)         | (34.1)        | 60.6%           | 131.6          | (141.6%)        | (88.7)         | 93.8           | -              |
| Other accounts payable                                           | (1.7)          | 13.7          | -               | 5.6            | -               | 12.0           | (10.8)         | -              |
| Current account operations                                       | (1.4)          | (11.2)        | (87.9%)         | (0.8)          | 67.0%           | (12.5)         | (4.6)          | 171.4%         |
| Dividends Received                                               | 0.0            | 7.5           | -               | 0.0            | -               | 7.5            | 0.0            | -              |
| Taxes paid                                                       | (0.5)          | (0.4)         | 12.8%           | (1.8)          | (72.3%)         | (0.9)          | (3.4)          | (72.5%)        |
| <b>Cash from (used in) investment activities</b>                 | <b>173.0</b>   | <b>4.9</b>    | <b>3,464.3%</b> | <b>(172.7)</b> | <b>(200.2%)</b> | <b>177.8</b>   | <b>123.4</b>   | <b>44.1%</b>   |
| Additions to property, plant and equipment and intangible assets | (58.4)         | (38.3)        | 52.3%           | 5.8            | -               | (96.7)         | 0.0            | -              |
| Investments in marketable securities, net                        | 228.7          | 43.2          | 429.8%          | (170.7)        | -               | 271.9          | 112.7          | 141.3%         |
| Gain on Sale of Equity Interest                                  | 0.0            | 0.0           | -               | 0.0            | -               | 0.0            | 40.2           | -              |
| Investments increase                                             | 2.6            | 0.0           | -               | (54.0)         | -               | 2.6            | (75.8)         | -              |
| <b>Cash from (used in) financing activities</b>                  | <b>(217.6)</b> | <b>(78.1)</b> | <b>178.5%</b>   | <b>36.9</b>    | <b>(689.9%)</b> | <b>(295.8)</b> | <b>(194.2)</b> | <b>52.3%</b>   |
| Share buyback                                                    | (1.9)          | (11.3)        | (82.9%)         | 0.0            | -               | (13.3)         | 0.0            | -              |
| Share buyback for SOP exercise                                   | 8.3            | (19.8)        | -               | (113.0)        | -               | (11.5)         | (113.0)        | (89.8%)        |
| Cancellation of Shares                                           | 0.0            | 0.0           | -               | 0.0            | -               | 0.0            | (6.0)          | -              |
| Dividends paid                                                   | (0.2)          | (99.8)        | (99.8%)         | 0.0            | -               | (100.0)        | 0.0            | -              |
| Derivative financial instruments (Investment/Redemption)         | 73.5           | 5.1           | 1,350.7%        | (46.3)         | -               | 78.6           | (45.1)         | -              |
| Loans and financing increase                                     | 182.4          | 286.2         | (36.3%)         | 442.2          | (58.7%)         | 468.6          | 590.1          | (20.6%)        |
| Amortization of loans and financing                              | (476.8)        | (227.5)       | 109.5%          | (243.4)        | 95.8%           | (704.3)        | (615.4)        | 14.4%          |
| Lease payment                                                    | (2.7)          | (5.8)         | (53.6%)         | (2.5)          | 5.8%            | (8.4)          | (4.8)          | 77.7%          |
| Intercompany Loan Agreements with Related Parties                | (0.2)          | (5.2)         | (95.7%)         | 0.0            | -               | (5.4)          | 0.0            | -              |
| <b>Net increase (decrease) in cash and cash equivalents</b>      | <b>(20.7)</b>  | <b>58.8</b>   | <b>-</b>        | <b>63.1</b>    | <b>-</b>        | <b>38.1</b>    | <b>46.6</b>    | <b>(18.4%)</b> |
| <b>At the beginning of the period</b>                            | <b>88.9</b>    | <b>30.2</b>   | <b>194.8%</b>   | <b>76.3</b>    | <b>16.6%</b>    | <b>30.2</b>    | <b>92.7</b>    | <b>(67.5%)</b> |
| <b>At the end of the period</b>                                  | <b>68.2</b>    | <b>88.9</b>   | <b>(23.3%)</b>  | <b>139.3</b>   | <b>(51.0%)</b>  | <b>68.2</b>    | <b>139.3</b>   | <b>(51.0%)</b> |

## INVESTOR RELATIONS

### **Luiz Mauricio Garcia**

CFO and Investor Relations Officer

### **Marilia Nonato de Oliveira Leite**

Investor Relations Manager

### **Leonardo Dias Wanderley**

Investor Relations Coordinator

### **Felipe Chiavegato Stella**

Investor Relations Analyst

### **Investor Relations**

**Phone:** +55 (11) 3111-9909

**E-mail:** [ri@tenda.com](mailto:ri@tenda.com)

**Website:** [ri.tenda.com](http://ri.tenda.com)

## MEDIA RELATIONS

### **FSB Comunicação**

### **Lane Vilas Boas**

**Phone:** +55 (11) 99488-5861

**E-mail:** [lane.vilasboas@fsb.com.br](mailto:lane.vilasboas@fsb.com.br)

## ABOUT TENDA

Tenda (B3: TEND3), one of the leading homebuilders in Brazil, is listed under Novo Mercado, B3's highest corporate governance level. With a focus on affordable housing, it concentrates its activities in nine metropolitan areas in the country, with projects aimed within brackets 1, 2 and 3 of program Minha Casa Minha Vida (MCVM).

