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ESG





INTRODUCTION

THE BUSINESS IN ONE SLIDE



WHAT

Production of cotton, soybean, corn and seeds



WHERE

In **7 states** of the Brazilian "Cerrado" Region



On both **owned** and **leased** land, large scale farms



Grains: Tradings, Animal Feed and Food Ind.

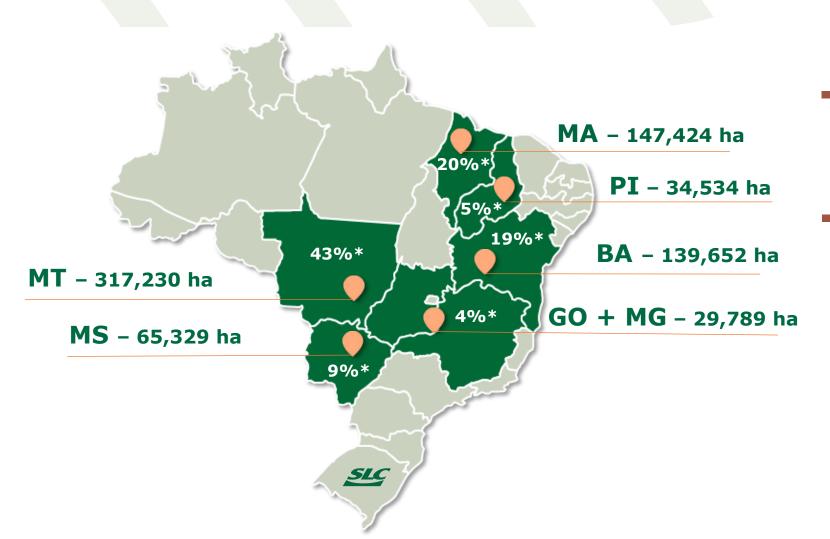
Cotton: Tradings and Textile Ind.

Seeds:

Agricultural Producers.

STRATEGICALLY POSITIONED FARMS

A PORTFOLIO RELISIENT TO CLIMATIC VARIATIONS



23 FARMS DISTRIBUTED THROUGHOUT THE BRAZILIAN CERRADO

3.4%
OF TOTAL PLANTED AREA
IS IRRIGATED

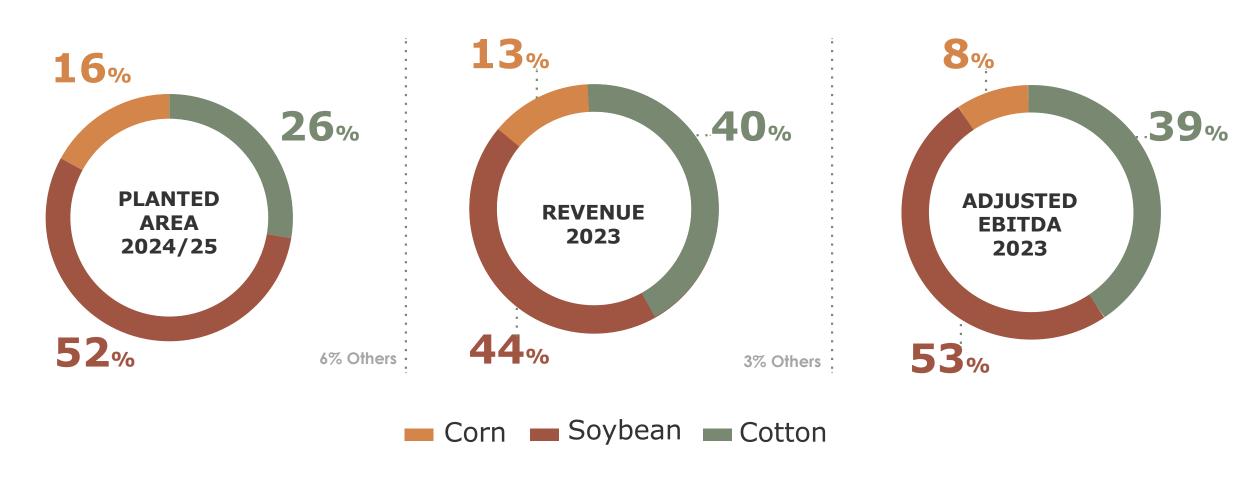
TOTAL: 734 THD HAPotential planted area 2024/25 crop year

*The percentage numbers are the planted area of each region in relation to the Company's total Source: Release 3Q24

INTRODUCTION >

BREAKDOWN PER CROP

A diversified and flexible portfolio



^{*}Source: 3Q24 Earnings Release. Revenue 2023.

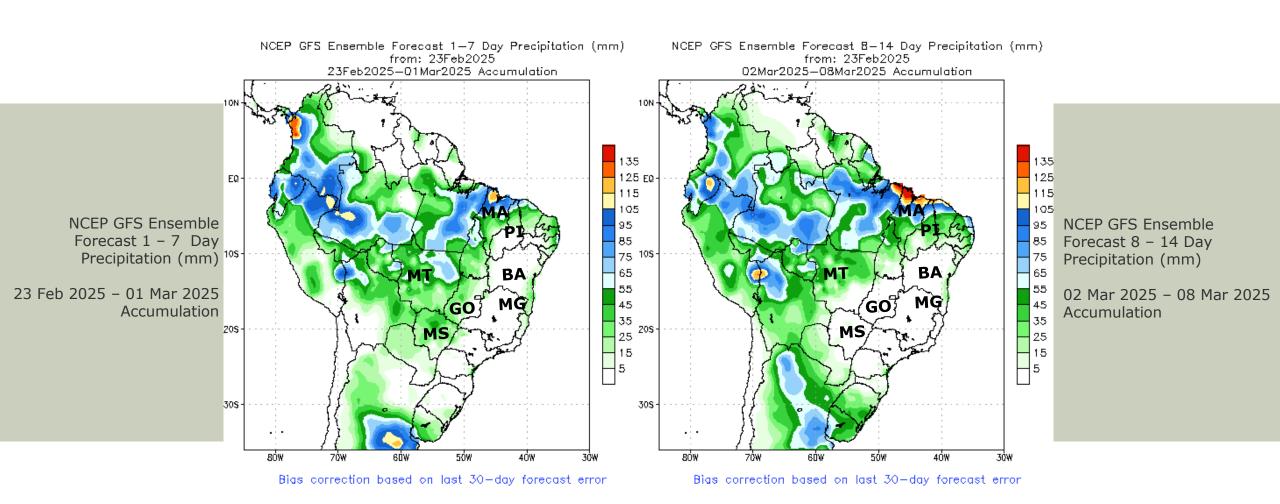
^{**} In revenue, Cotton contains cotton seed and cottonseed; meanwhile Soybean contains soybean seed



MARKET OUTLOOK

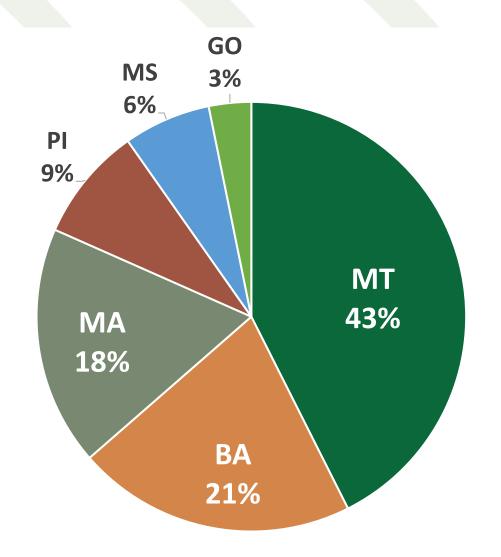
PRECIPITATION FORECAST - WHAT'S GOING ON?

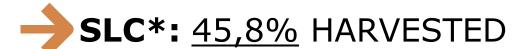
BRAZIL



Source: CPC NOAA Note: Bias correction based on last 30-day forecast error

PLANTED AREA SOYBEAN - SLC





*Until 02/21/2025

MT	160,705 ha
BA NAA	79,320 ha
MA DI	68,130 ha
PI MC	32,524 ha
MS CO	24,784 ha
<u>GO</u>	12,035 ha

Update: February 24th, 2025

Source: SLC

SOYBEAN - HARVEST STATUS - MT SLC FARMS



Update: February 24th, 2025

MARKET OUTLOOK >

SOYBEAN

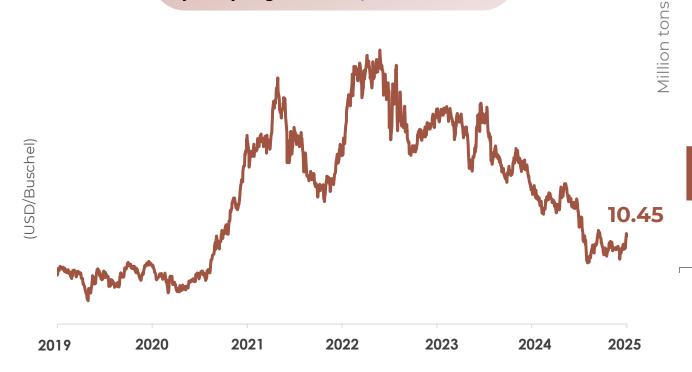
PRICE

(CBOT) SPOT Mar 25 - USD\bu 10.45

(CBOT) May 25 - USD\bu 10.63

(CBOT) Jul 25 - USD\bu 10.77

(CBOT) Aug 25 – USD\bu 10.75



WORLD SUPPLY & DEMAND (million tons) +4.2% US Planted Area +2.2% US Yield 2024/25 VS 2023/24 424.3 395.0 378.2 369.6 405.5 360.0 366.3 363.5 384.3 367.1 360.5 366.7 345.8 341.4 17.7 18.8 11.5 10.7 2.5 -5.8 -18.6 2018/19 2021/22 2019/20 2024/25* 2020/21 2022/23 2023/24

Production

Consumption

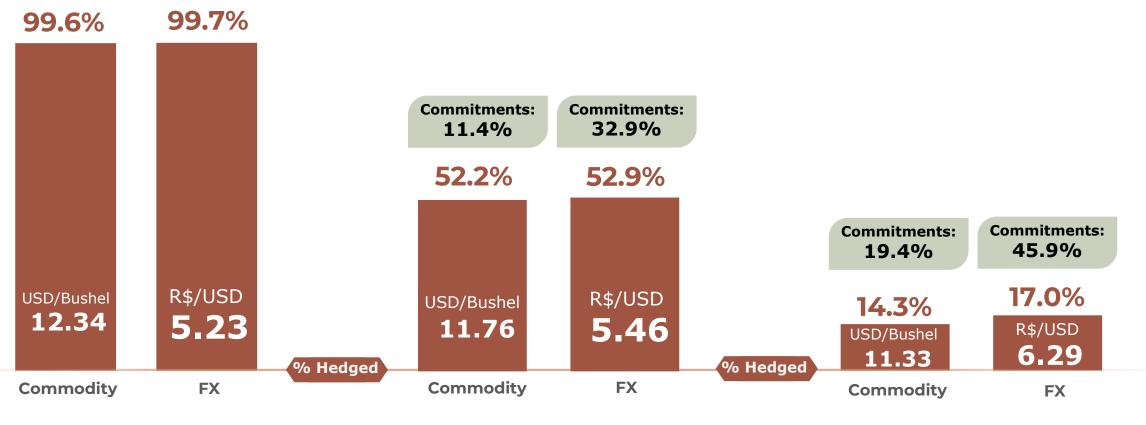
GAP

*Forecast

Price -> Source: CMA Last Update: February 21th, 2025

WSD -> Source: USDA WASDE Report (February 2025) | *Forecast

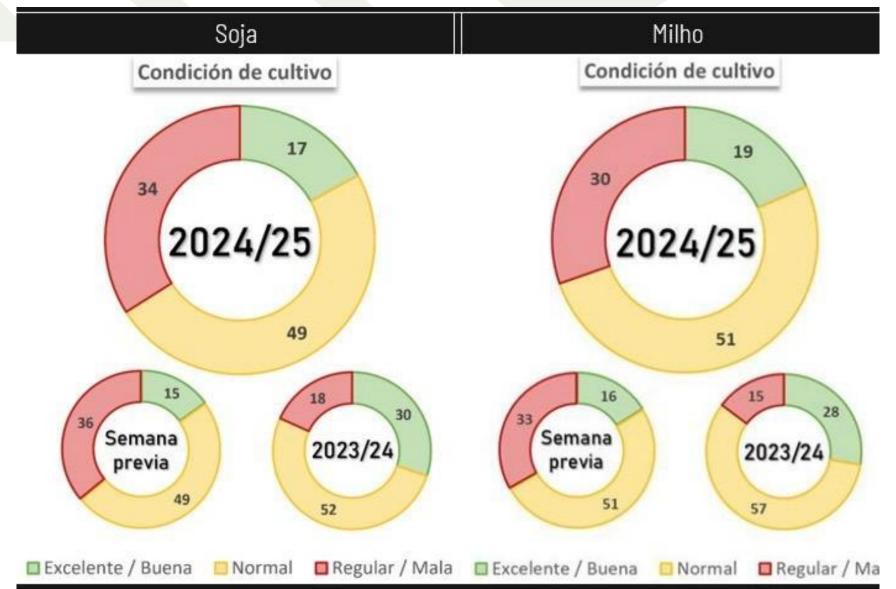
HEDGE POSITION - SOYBEAN



23/24 24/25 25/26

MARKET OUTLOOK >

ARGENTINA



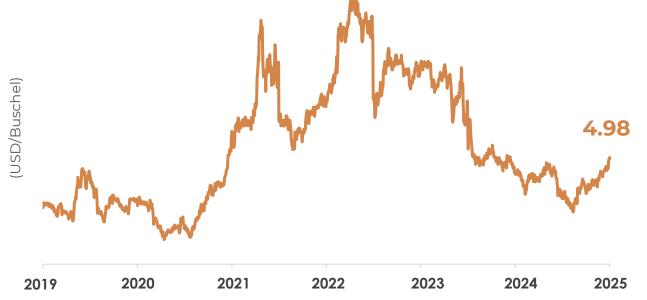
Update: February 20th, 2025 Source: Bolsa de Cereales

MARKET OUTLOOK >

CORN

Price

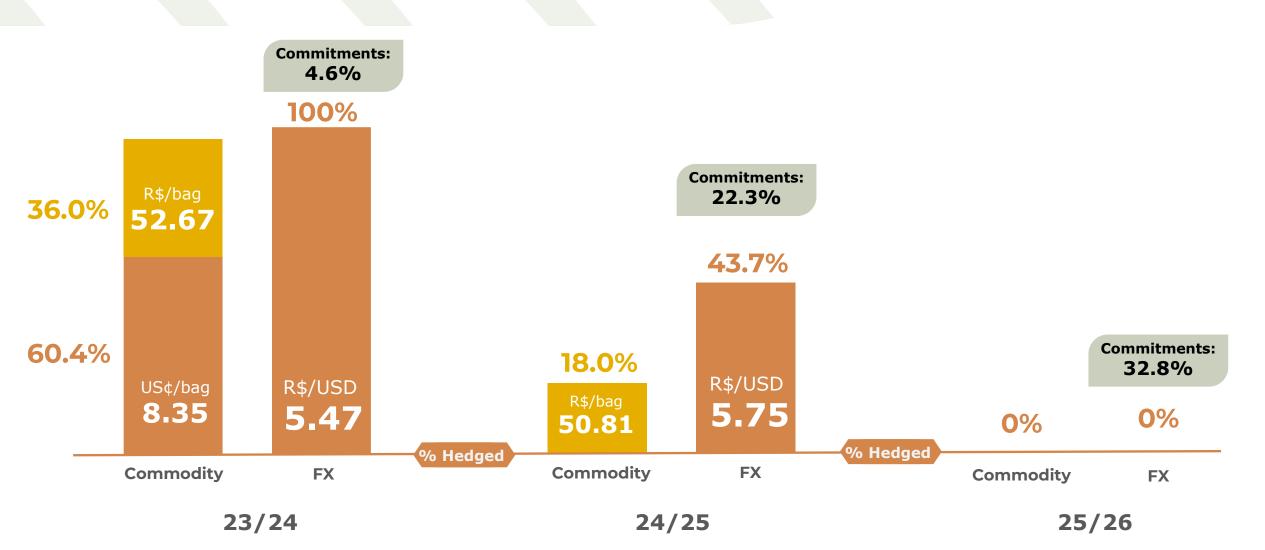
(CBOT) SPOT Mar 25 - USD\bu 4.98 (CBOT) May 25 - USD\bu 5.12 (CBOT) Jul 25 - USD\bu 5.16 (CBOT) Sep 25 - USD\bu 4.82



WORLD SUPPLY & DEMAND (million tons) -5.6% US Planted Area +2.1% US Yield 2024/25 VS 2023/24 1,238.5 1,230.1 1,218.5 1,163.3 1,152.9 1,133.8 1,132.8 1,214.4 Million Tons 1,179.1 1,165.4 1,125.6 1,133.8 1,132.7 39.4 6.9 0.1 -2.1 -8.2 -24.1 -19.1 2018/19 2019/20 2021/22 2020/21 2023/24 2022/23 Consumption **Production GAP** *Forecast

Price -> Source: CMA Last Update: February 21th , 2025 WSD -> Source: USDA WASDE Report (February 2025) | *Forecast

HEDGE POSITION - CORN



MARKET OUTLOOK >

COTTON

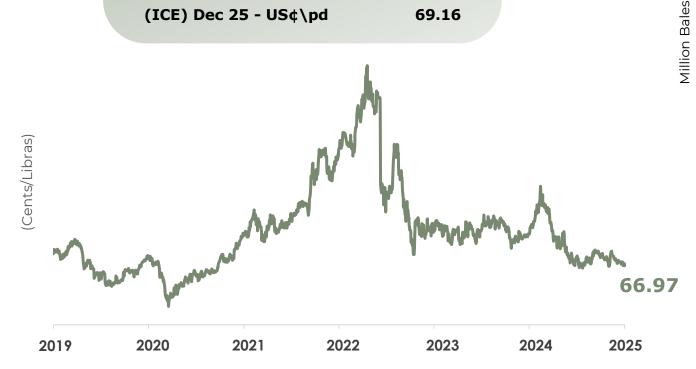
Price

(ICE) SPOT Mar 25 - US¢\pd 66.97

(ICE) May 25 - US¢\pd 67.47

(ICE) Jul 25 - US¢\pd 68.47

(ICE) Dec 25 - US¢\pd 69.16



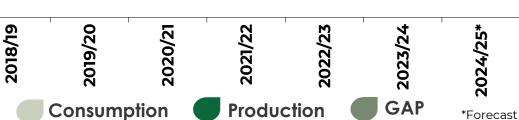
WORLD SUPPLY & DEMAND

(million bales)





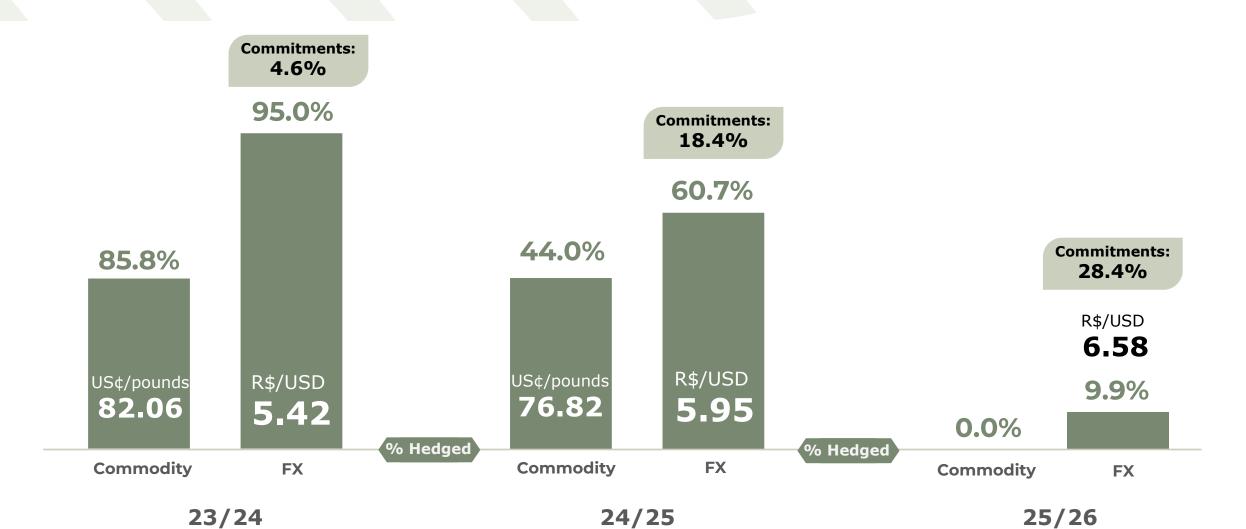


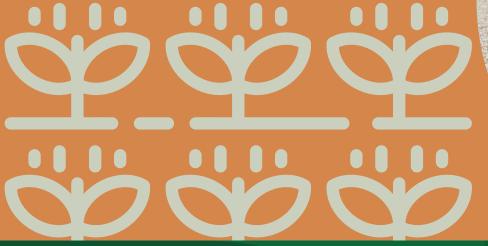


Price -> Source: CMA Last Update: February 21th, 2025

WSD -> Source: USDA WASDE Report (February 2025) | *Forecast

HEDGE POSITION - COTTON







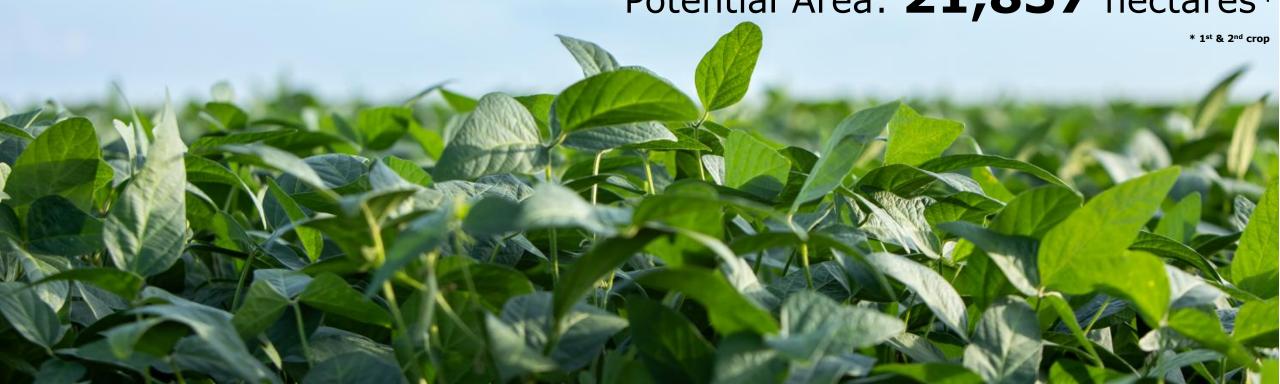
PERSPECTIVE FOR THE 2024/25



AGROPECUÁRIA RICA JOINT VENTURE Preciosa Farm – Mato Grosso State 55% SLC Agrícola / 45% Agropecuária Rica

+11,282 physical hectares

Potential Area: 21,837 hectares*



NEW LEASE CONTRACT PIAUÍ

Potential Area: 14,572 hectares*

Leasing cost:

- 10 soybean bags per hectare until 2025/26;
- 13 soybean bags per hectare from 2026/27 on.





INCREASE IN POTENTIAL AREA 2024/25:





STRATEGY

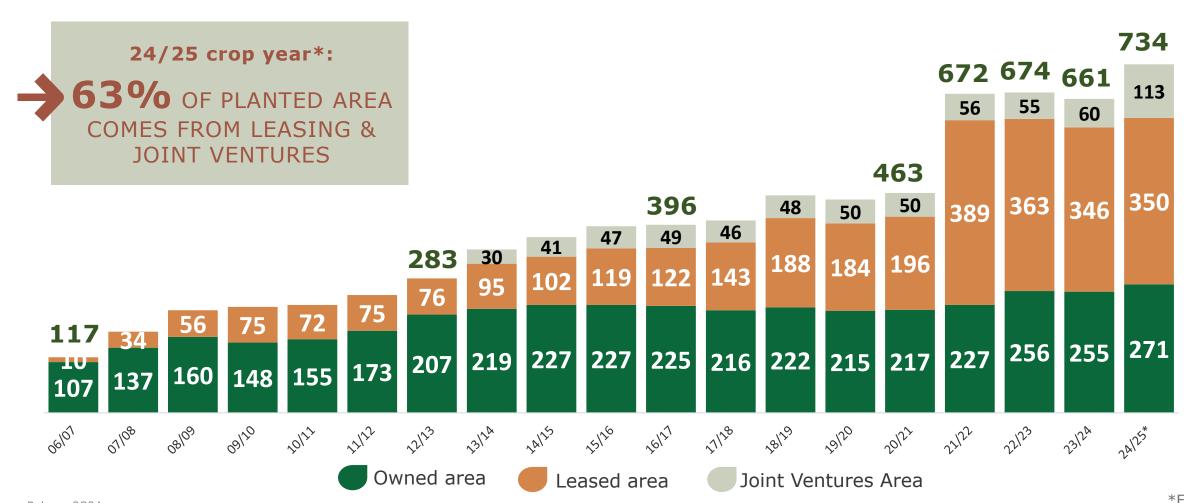
OUR STRATEGY IN 3 "PHASES"

SLC HAS SUCCESSFULLY
CAPITALIZED ON THE KEY
OPPORTUNITIES
IN THE AGRIBUSINESS
SECTOR IN BRAZIL OVER
THE PAST DECADES



ASSET LIGHT

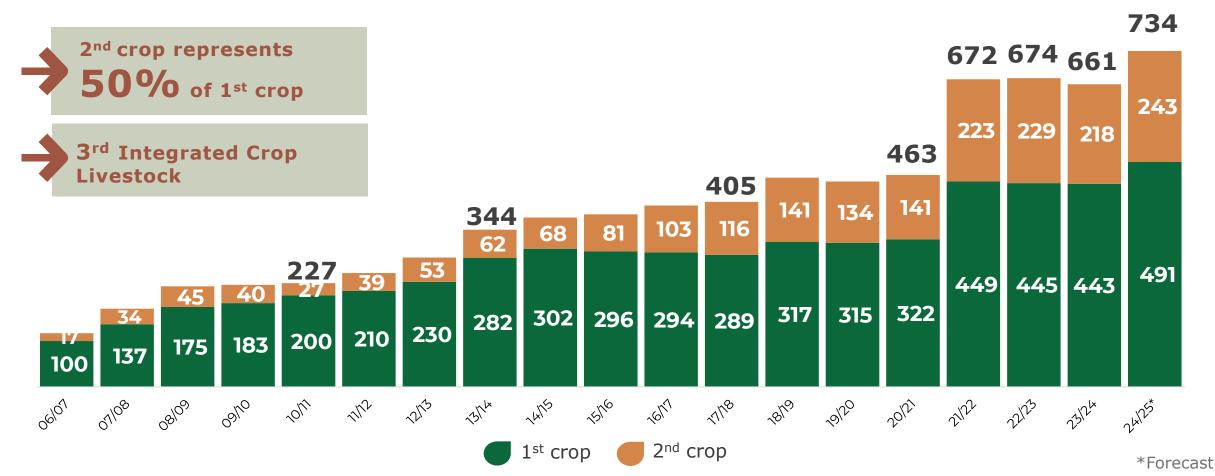
MIGRATION TO
"ASSET LIGHT" BUSINESS
MODEL PLANTED AREA BY LAND
PROPERTY (thd ha)



*Forecast

MAXIMIZING ASSET UTILIZATION 1st & 2nd CROP PLANTED AREA (thd ha)

ASSET EFFICIENCY

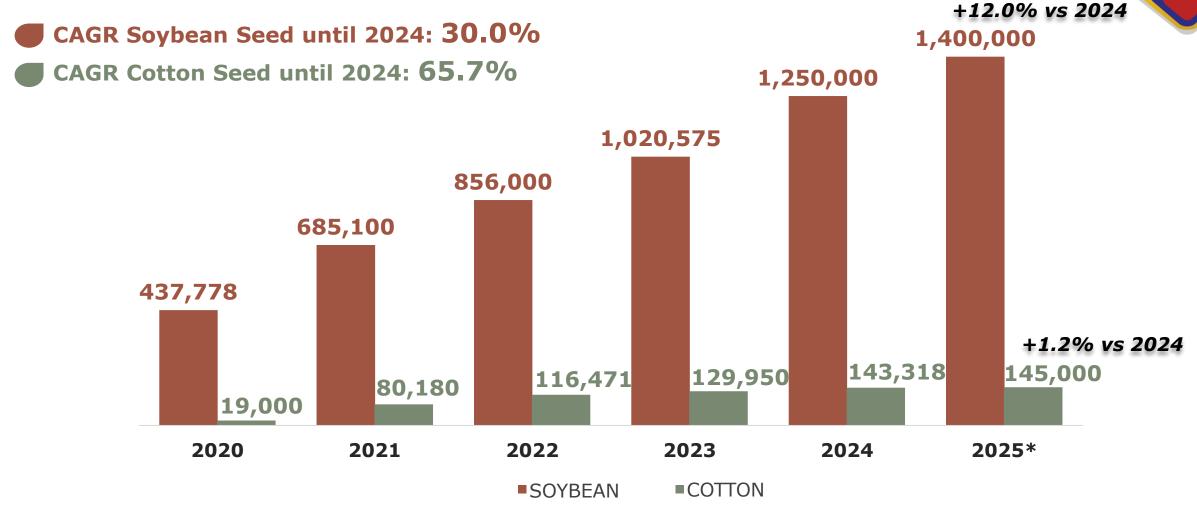


STRATEGY >

Source: 3Q24 Rarnings Release

SLC SEMENTES

SALES ESTIMATE 2025



MELHORES

EMPRESAS

MESC

(bags of 200 thd seeds)

SEEDS OPERATION



MAIN FINANCIAL INDICATORS 2023

Net Revenue

BRL R\$608 million

Gross Income

BRL R\$275 million

Adjusted EBITDA

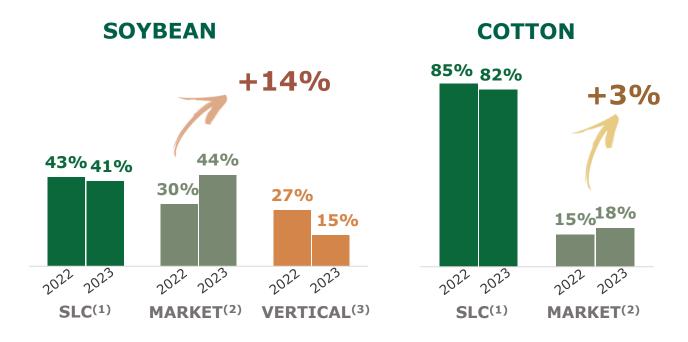
R\$87 million

Net Profit R\$42 million Margin 7%

Margin

14%

MAIN SEED SALES CHANNEL



(1)SLC: SLC Agrícola S.A. Intern consumption

(2)Market: Small and medium-sized producers and resellers

(3) Vertical: Production for BASF, SEEDCORP HO, Agro Amazônia

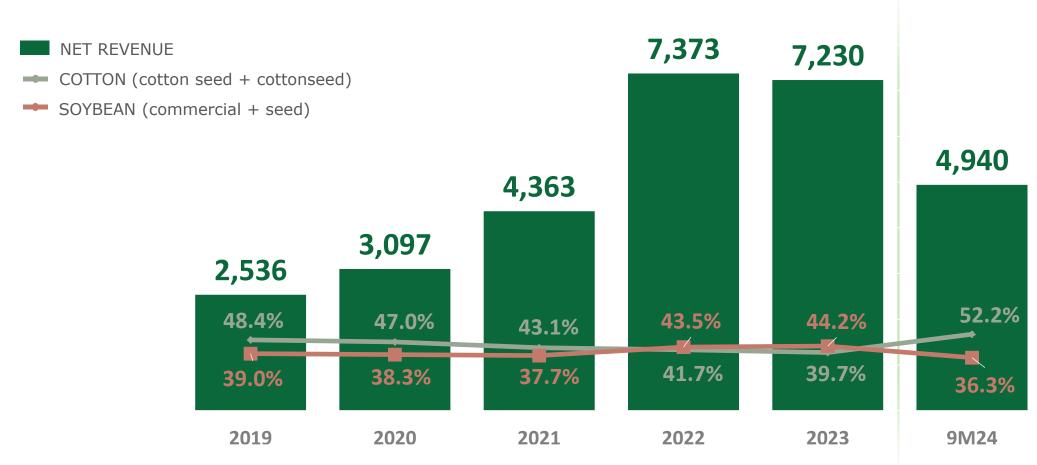


FINANCIAL INDICATORS

FINANCIAL PERFORMANCE >

NET REVENUE

(R\$ MM)

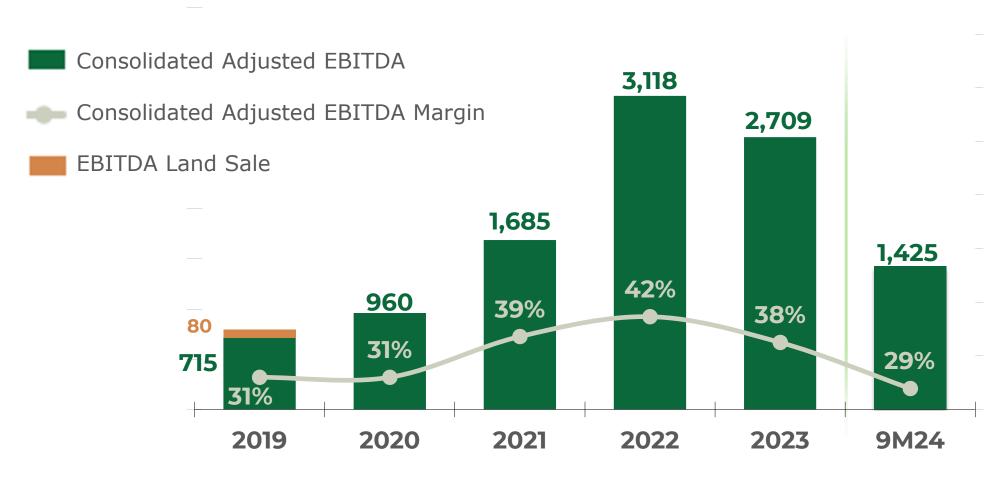


Note: Adjusted by IFRS 16 since 2019 Source: 3Q24 Earnings Release

FINANCIAL PERFORMANCE >

ADJUSTED EBITDA

R\$ / MM

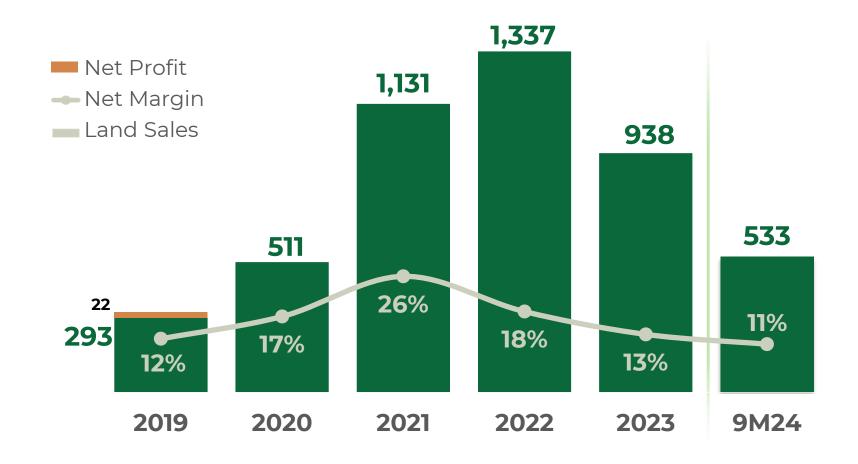


Note: Adjusted by IFRS 16 since 2019 Source: 3Q24 Earnings Release

FINANCIAL PERFORMANCE >

NET PROFIT

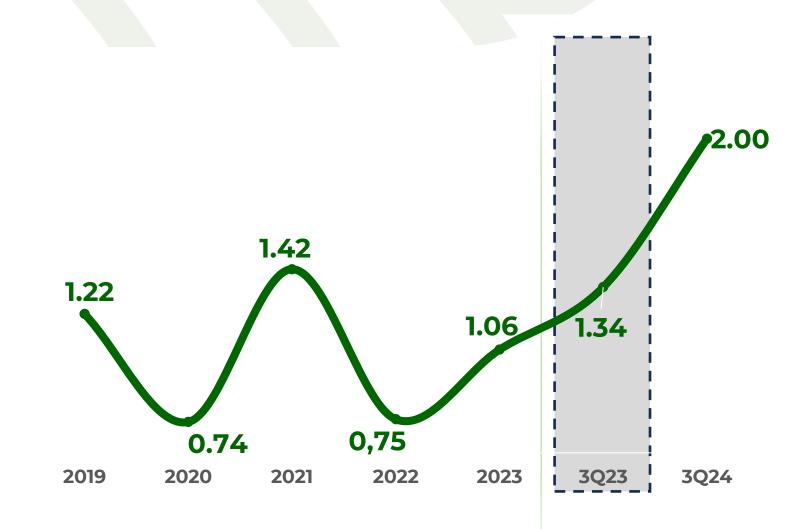
(R\$/MM & NET MARGIN)



Note: Adjusted by IFRS 16 since 2019

Source: Release 3Q24

NET DEBT/ADJUSTED EBITDA



CAPITAL ALLOCATION



GROWTH IN
MATURE AREAS
WITH HIGH
PRODUCTIVE
POTENTIAL



PASTURE CONVERSION



DIVIDENDPAYMENT



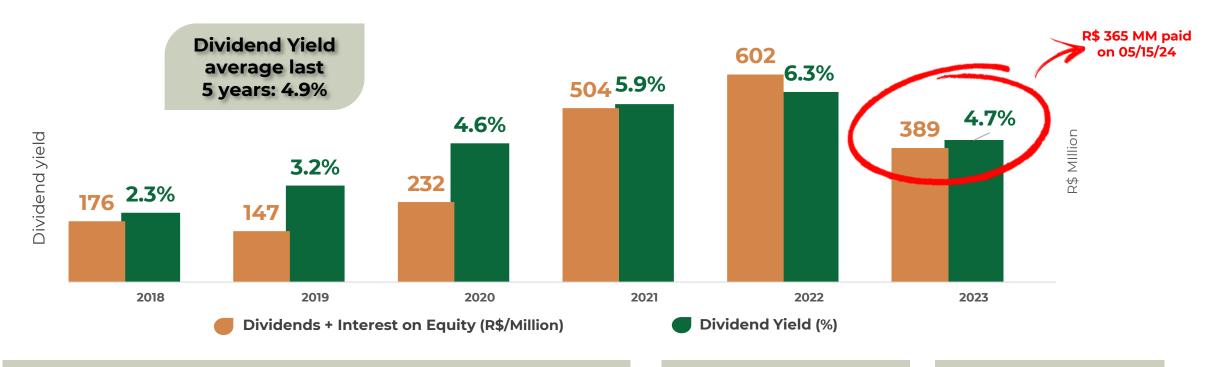
SHARES BUYBACK



NEW PROJECTS

FINANCIAL INDICATORS >

DIVIDEND DISTRIBUTION & DIVIDEND YIELD HISTORY



R\$389 million

R\$ 24 million as interest on equity, paid on 01/11/2024

R\$ 365 million in dividends, paid on 05/15/2024

R\$1.7 billion

Total dividends paid in the last 5 years

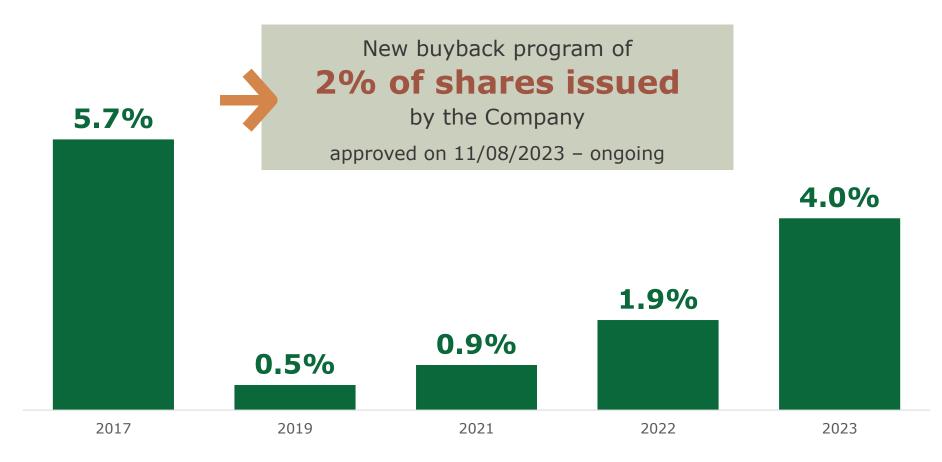
Share bonus 10%

2021 & 2023

FINANCIAL INDICATORS >

SHAREBUYBACK

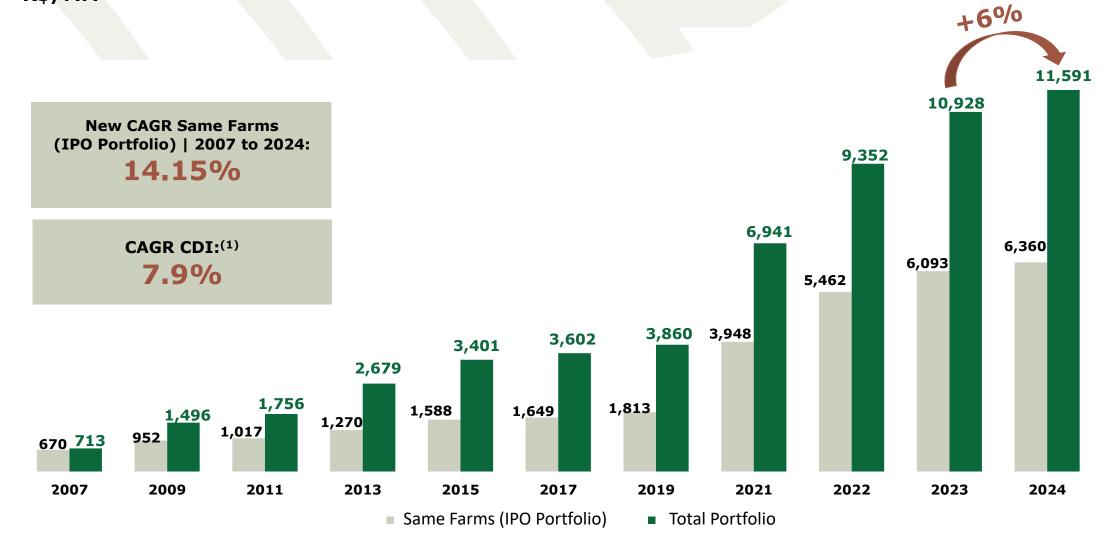
(Million of Shares)



Note: Percentages calculated in relation to the total shares issued by the Company for each period.

Land Portfolio Value Evolution

R\$/MM



NET ASSET VALUE

(R\$ million)	3Q24
SLC Agrícola Farms (net of taxes) ⁽¹⁾	8,282
SLC LandCo Farms (net of taces) ⁽¹⁾	2,054
Credit related to tax loss (2)	329
Infrastructure (excl. land)	2,606
Accounts Receivable (excl. derivatives)	103
Inventories	4,570
Biological Assets	475
Cash and short term investments	1,604
Subtotal	20,023
Suppliers	836
Outstanding debt related to land acquisition	166
Gross debt adjusted by results of operations with derivatives	5,511
Advance to costumers	544
Subtotal	7,057
Net Asset Value	12,966
Net Asset value per share (443,329,716 shares)	29.25

⁽¹⁾ Based on the independent appraisal report (Deloitte, 2023), net of taxes.(2) Tax loss, related to a wholly-owned subsidiary - SLC Centro-Oeste.

NOTE: All accounts are adjusted for SLC Agrícola's interest in subsidiaries/joint ventures



TECHNOLOGY & INNOVATION

CONECTIVITY

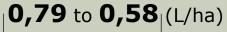






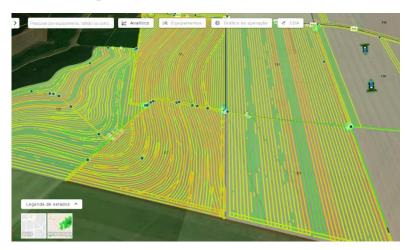
SPRAYPantanal Farm

Engine rotation adjustment (RPM) and reduction in fuel consumption



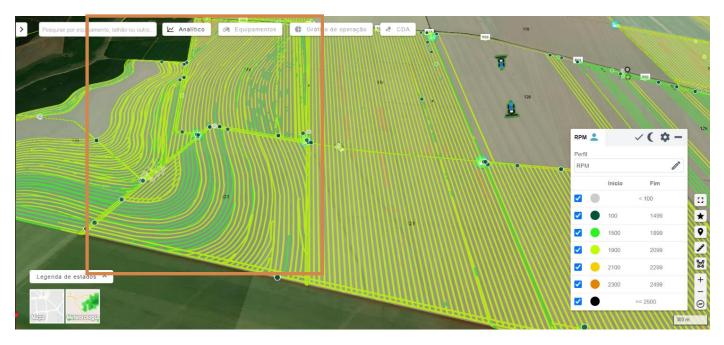
-27%

BEFORE



Yellow and orange color indicate higher engine rotation > higher fuel consumption

AFTER



TECHNOLOGY & INNOVATION >

SAVINGS WITH DIGITAL AGRICULTURE

Localized Application

2023/24 responsible for **64%** of crop protection savings



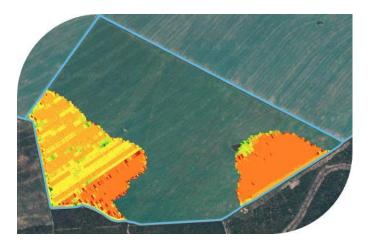
DISTRIBUTION OF POINTS AND SAMPLE DENSITY

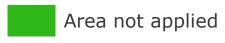


PEST DIAGNOSIS
MAP



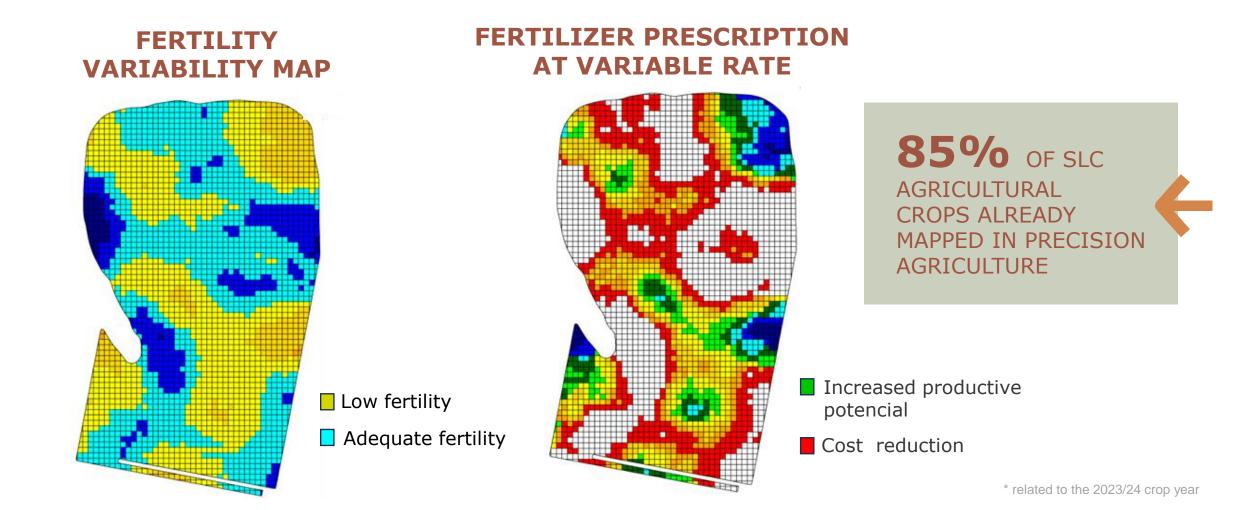
PRESCRIPTION OF LOCALIZED APPLICATION OF CROP PROTECTION







PRECISION AGRICULTURE



TECHNOLOGY & INNOVATION >

SAVINGS WITH DIGITAL AGRICULTURE

Selective Application

- **Benefit:** cost reduction with crop protection
- Sensors identify weeds and apply herbicide in real time
- **72%** savings in over 371 thd ha

PRESENT IN 20 FARMS



SPRAYING DRONES

- Precision Crop Protection
 Application
- Weed Monitoring with Drone Imagery
- 11 drones currently operating



AUTONOMY:

8 – 12 minutes

CAPACITY:

Up to 40 liters

PERFORMANCE:

12 a 20 ha/h

ELETRIC & AUTONOMUS PLANE PELICAN SPRAY

- Day and Night spraying
- **70 hectares/hour** (Operation performance like a self-propelled sprayer)
- Similar cost to aerial spraying
- Test for 6 months (OCT/24)

PAIAGUÁS FARM



AUTOMATION







IDENTIFICATON

Camera installed on Drones, robots and equipment

MACHINE LEARNING

Algorithms, predictive modeling and decision making

ACTING

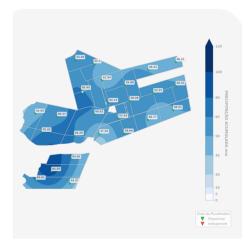
Optimized decision making and localized application

CLIMATE MANAGEMENT

- Quick decisions e.g.: firepower to plant or harvest
- Available for all units in the **mobile version**
- Automated report
 with interpolated
 precipitation maps and
 forecast for the next
 few days.



PLANALTO FARM

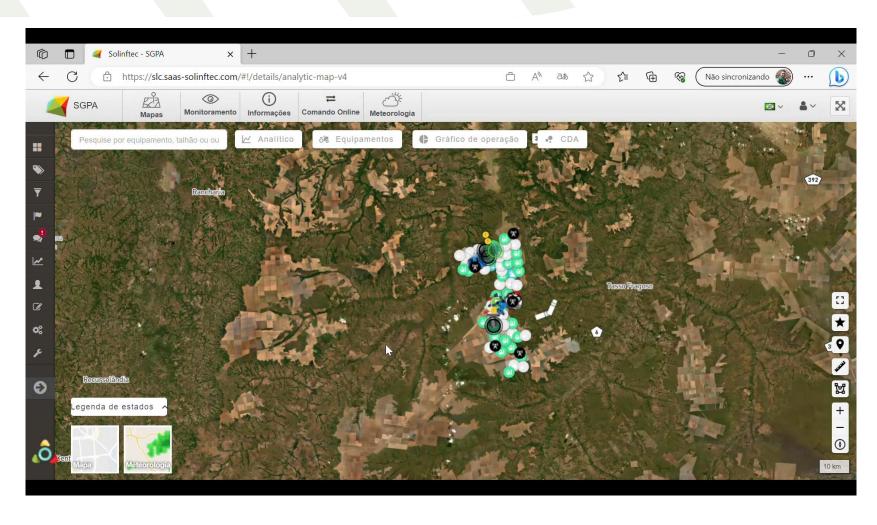




TECHNOLOGY & INNOVATION >

TELEMETRY





MECHANIZED OPERATIONS CENTER



TELEMETRY

- FUEL CONSUMPTION
- EFFICIENCY
- STOPPING REASONS
- OPERATIONAL PERFORMANCE
- MECHANICAL AVAILABILITY

OPERATIONAL COSTS

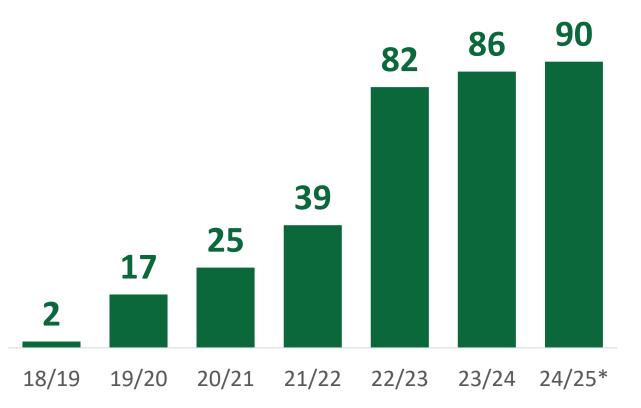
- CORRECTIVE AND PREVENTIVE MAINTENANCE COSTS
- COSTS BY MACHINE

TECHNOLOGY & INNOVATION >

DIGITAL AGRICULTURE

NET GAIN FROM THE USE OF NEW TECHNOLOGIES (R\$MM)*





*Remote sensing Localized Application Digital Pest Recording

ROI Implied: "For each R\$1 invested; we obtained a **net return of R\$11"**

*Target



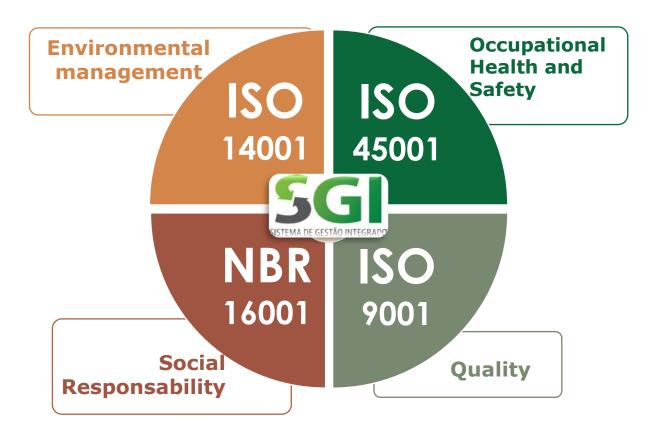
ESG

GOVERNANCE

Structure of Governance



Management System



OUR COMMITMENTS



REDUCTION OF GREENHOUSE GASES





WW END OF THE CYCLE OF OPENING NEW AREAS FOR CROPS IN BRAZIL



As of the 2020/21 crop, we ended the cycle of opening new areas for crops, following the global movement to combat climate change.

15 BIOFACTORIES





BACTERIA

Control of foliar diseases, soil diseases, bedbugs and caterpillars



FUNGI

Insecticide - Control of Suckers / Lepidoptera



INOCULANTS

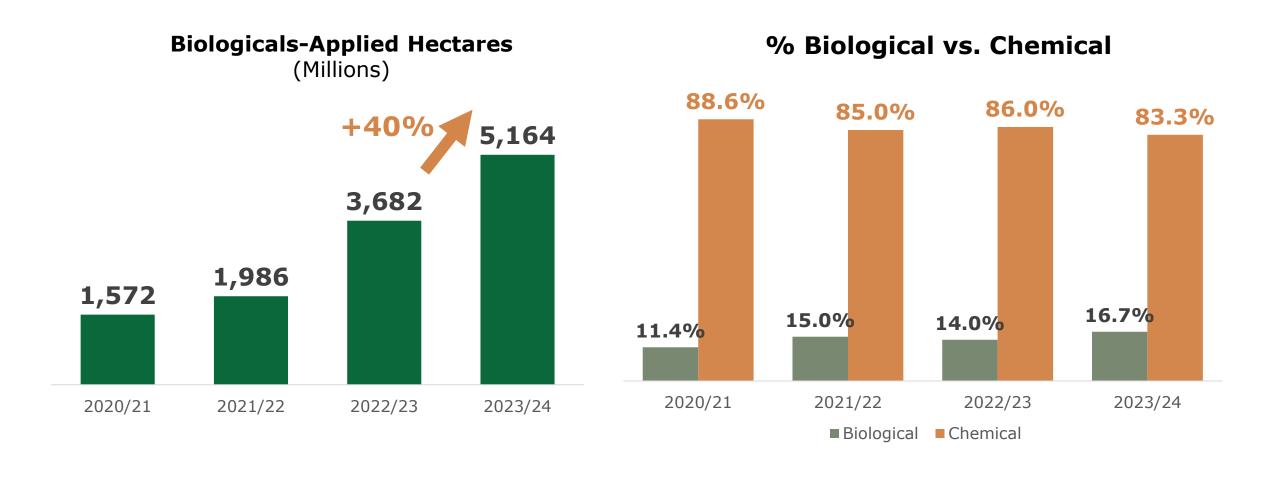
Intensify the natural process of biological nitrogen fixation (BNF)



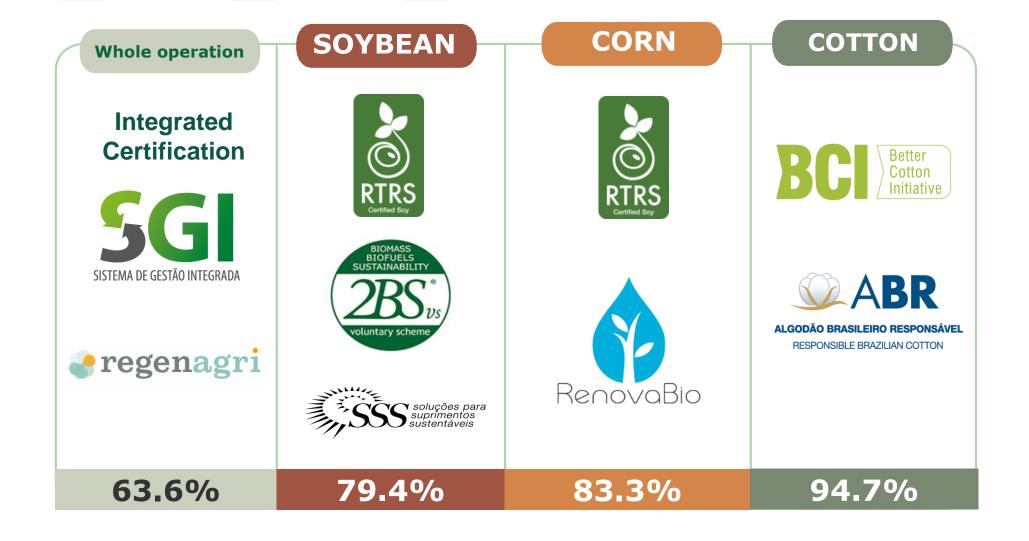
OTHERS

Macrobiologicals, Phosphorus Solubilizers, Water Stress Reducers

BIOLOGICAL CROP PROTECTION



SUSTAINABILITY CERTIFICATIONS



REGENERATIVE AGRICULTURE



*Planalto and Pamplona Farm



The certification supports and attests organizations in transitioning to regenerative agriculture techniques that:

- Increase soil organic matter;
- Promote biodiversity;
- Reduce greenhouse gas emissions (GHG);
- Remove CO2e and improve water and energy management.

OUR BIG DREAM

To positively impact future generations, through global leadership in agribusiness and respect to the planet

OUR VALUES









We believe that those who have PASSION FOR WHAT THEY DO are committed and do it with the highest quality, preserving their INTEGRITY through an ethical conduct, consistent and unquestionable.

These attitudes together generate LONG LASTING RELATIONSHIP between all the interested parties, producing SUSTAINABLE RESULTS that are economically viable, socially just and environmentally responsible.



INVESTOR RELATIONS DEPARTMENT





Ivo Marcon BrumChief Financial and Investor Relations Officer





Rodrigo GelainFinancial and Investor Relations Manager





Alisandra Reis
Investor Relations Coordinator





Daniel BatistaInvestor Relations Analyst



Laiza Rocha
Investor Relations Specialist

DISCLAIMER

forward-looking make statements that subject to risks and uncertainties. These statements based on the beliefs and assumptions of our management, and on information currently available to us. Forward-looking statements include statements regarding our intent, belief or current expectations or that our directors or executive officer. Forward-looking statements also include information concerning our possible or assumed future results of operations, as well as statements proceeded by, followed by, or that include the words "believes", "may", "will", "continues", "expects", "anticipates", "intends", "plans", "estimates" or similar expressions. Forward-looking statements are not guarantees and assumptions because they relate to future events and therefore depend on circumstances that may or may not occur. Our future results and shareholder values may differ materially from those expressed in or suggested by these forward-looking statements. Many of the factors that will determine these results and values are beyond our ability to control or predict.



SLC Agricola