

## Contents

---

### Company Information

|                           |   |
|---------------------------|---|
| Capital composition ..... | 1 |
|---------------------------|---|

### Individual financial statements

|                                                 |   |
|-------------------------------------------------|---|
| Balance sheet - Assets .....                    | 2 |
| Balance sheet - Liabilities .....               | 3 |
| Statement of income .....                       | 5 |
| Statements of comprehensive income .....        | 7 |
| Statement of cash flows (Indirect method) ..... | 8 |

#### Statement of changes in shareholders' equity

|                                                                               |    |
|-------------------------------------------------------------------------------|----|
| Statement of changes in shareholders' equity - 01/01/2025 to 06/30/2025 ..... | 10 |
| Statement of changes in shareholders' equity - 01/01/2024 to 06/30/2024 ..... | 11 |
| Statement of added-value .....                                                | 12 |

### Consolidated financial statements

|                                                 |    |
|-------------------------------------------------|----|
| Balance sheet - Assets .....                    | 13 |
| Balance sheet - Liabilities .....               | 15 |
| Statement of income .....                       | 17 |
| Statements of comprehensive income .....        | 19 |
| Statement of cash flows (Indirect method) ..... | 20 |

#### Statement of changes in shareholders' equity

|                                                                               |    |
|-------------------------------------------------------------------------------|----|
| Statement of changes in shareholders' equity - 01/01/2025 to 06/30/2025 ..... | 22 |
| Statement of changes in shareholders' equity - 01/01/2024 to 06/30/2024 ..... | 23 |
| Statement of added-value .....                                                | 23 |

|                                                          |     |
|----------------------------------------------------------|-----|
| Management report and comments on performance .....      | 25  |
| Notes to the quarterly information .....                 | 55  |
| Commentary on the Behavior of Business Projections ..... | 125 |

### Reports and declarations

|                                                                        |     |
|------------------------------------------------------------------------|-----|
| Independent Auditor's Review Report on Quarterly Information .....     | 131 |
| Declaration of Directors on the Financial Statements .....             | 133 |
| Statements of Directors on the Report of the Independent Auditor ..... | 134 |

Company Data / Capital Composition

| Number of Shares<br>(Units) | Current Quarter<br>06/30/2025 |
|-----------------------------|-------------------------------|
| Paid-in Capital             |                               |
| Ordinary                    | 443,329,716                   |
| Preferred                   | 0                             |
| Total                       | 443,329,716                   |
| In Treasury                 |                               |
| Ordinary                    | 2,124,632                     |
| Preferred                   | 0                             |
| Total                       | 2,124,632                     |

(A free translation of the original in Portuguese)

**Individual financial statements / Balance sheet – Assets****(Reais Thousand)**

| <b>Code of Account</b> | <b>Account Description</b>                       | <b>Current Quarter<br/>06/30/2025</b> | <b>Previous Exercise<br/>12/31/2024</b> |
|------------------------|--------------------------------------------------|---------------------------------------|-----------------------------------------|
| 1                      | Total Assets                                     | 17,012,851                            | 16,495,939                              |
| 1.01                   | Current assets                                   | 5,613,614                             | 5,968,434                               |
| 1.01.01                | Cash and cash equivalents                        | 689,489                               | 1,272,533                               |
| 1.01.01.01             | Cash and cash equivalents                        | 689,489                               | 1,272,533                               |
| 1.01.03                | Accounts receivable                              | 381,521                               | 521,210                                 |
| 1.01.03.01             | Clients                                          | 103,202                               | 185,921                                 |
| 1.01.03.02             | Other Accounts Receivable                        | 278,319                               | 335,289                                 |
| 1.01.03.02.01          | Advances to Suppliers                            | 34,856                                | 29,014                                  |
| 1.01.03.02.02          | Derivatives Operations                           | 238,753                               | 187,460                                 |
| 1.01.03.02.03          | Credits with Related Parties                     | 2,245                                 | 89,215                                  |
| 1.01.03.02.04          | Other Accounts Receivable                        | 2,465                                 | 29,600                                  |
| 1.01.04                | Inventories                                      | 2,170,472                             | 2,725,850                               |
| 1.01.05                | Biological Assets                                | 2,003,986                             | 1,271,240                               |
| 1.01.06                | Taxes to be Recovered                            | 205,445                               | 156,651                                 |
| 1.01.06.01             | Current Taxes to be Recovered                    | 205,445                               | 156,651                                 |
| 1.01.07                | Advance Expenses                                 | 161,423                               | 19,440                                  |
| 1.01.08                | Current Assets                                   | 1,278                                 | 1,510                                   |
| 1.01.08.01             | Non-Current Assets for Sale                      | 1,278                                 | 1,510                                   |
| 1.02                   | Current Assets                                   | 11,399,237                            | 10,527,505                              |
| 1.02.01                | Term Realizable Asset                            | 426,160                               | 411,016                                 |
| 1.02.01.03             | Financial Investments Measured at Amortized Cost | 1,676                                 | 1,587                                   |
| 1.02.01.03.01          | Securities Held to Maturity                      | 1,676                                 | 1,587                                   |
| 1.02.01.08             | Advance Expenses                                 | 425                                   | 636                                     |
| 1.02.01.10             | Current Assets                                   | 424,059                               | 408,793                                 |
| 1.02.01.10.03          | Derivatives Operations                           | 204,977                               | 226,688                                 |
| 1.02.01.10.04          | Other Credits                                    | 22,890                                | 1,421                                   |
| 1.02.01.10.06          | Taxes to be Recovered                            | 196,192                               | 180,684                                 |
| 1.02.02                | Investments                                      | 5,368,975                             | 4,545,068                               |
| 1.02.02.01             | Corporate Interests                              | 5,368,975                             | 4,545,068                               |
| 1.02.02.01.02          | Interests in Subsidiaries                        | 5,362,809                             | 4,540,611                               |
| 1.02.02.01.04          | Other Investments                                | 6,166                                 | 4,457                                   |
| 1.02.03                | Fixed assets                                     | 5,535,979                             | 5,497,242                               |
| 1.02.03.01             | Fixed Assets in Operation                        | 1,841,273                             | 1,654,615                               |
| 1.02.03.02             | Right of Use in Lease                            | 3,547,054                             | 3,678,663                               |
| 1.02.03.02.01          | Right-of-use asset                               | 3,547,054                             | 3,678,663                               |
| 1.02.03.03             | Fixed Assets in Progress                         | 147,652                               | 163,964                                 |
| 1.02.04                | Intangible                                       | 68,123                                | 74,179                                  |
| 1.02.04.01             | Intangibles                                      | 68,123                                | 74,179                                  |
| 1.02.04.01.02          | Implementation of New Systems                    | 10,603                                | 7,107                                   |
| 1.02.04.01.03          | Others (system)                                  | 57,520                                | 67,072                                  |

(A free translation of the original in Portuguese)

## Individual Financial Statements / Liabilities Balance Sheet

(Reais Thousand)

| Code of Account | Account Description                                          | Current Quarter<br>06/30/2025 | Previous Exercise<br>12/31/2024 |
|-----------------|--------------------------------------------------------------|-------------------------------|---------------------------------|
| 2               | Total Liabilities                                            | 17,012,851                    | 16,495,939                      |
| 2.01            | Current Liabilities                                          | 3,518,796                     | 4,843,952                       |
| 2.01.01         | Social and Labor Obligations                                 | 12,616                        | 13,390                          |
| 2.01.01.01      | Social Obligations                                           | 9,044                         | 9,827                           |
| 2.01.01.02      | Labor Obligations                                            | 3,572                         | 3,563                           |
| 2.01.02         | Suppliers                                                    | 502,460                       | 1,316,454                       |
| 2.01.02.01      | National Suppliers                                           | 502,460                       | 1,316,454                       |
| 2.01.03         | Tax Obligations                                              | 7,912                         | 11,336                          |
| 2.01.03.01      | Federal Tax Obligations                                      | 5,302                         | 7,325                           |
| 2.01.03.01.02   | Taxes, Fees and Miscellaneous Contributions                  | 5,302                         | 7,325                           |
| 2.01.03.02      | State Tax Obligations                                        | 1,531                         | 3,079                           |
| 2.01.03.03      | Municipal Tax Obligations                                    | 1,079                         | 932                             |
| 2.01.04         | Loans and Financing                                          | 2,192,736                     | 1,581,512                       |
| 2.01.04.01      | Loans and Financing                                          | 2,192,736                     | 1,581,512                       |
| 2.01.04.01.01   | In National Currency                                         | 2,192,736                     | 1,581,512                       |
| 2.01.05         | Other Obligations                                            | 716,999                       | 1,843,450                       |
| 2.01.05.01      | Related Party Liabilities                                    | 36,558                        | 522                             |
| 2.01.05.01.02   | Debts with Subsidiaries                                      | 36,558                        | 520                             |
| 2.01.05.01.04   | Debts with Other Related Parties                             | 0                             | 2                               |
| 2.01.05.02      | Others                                                       | 680,441                       | 1,842,928                       |
| 2.01.05.02.01   | Dividends and JCP Payable                                    | 38                            | 120,857                         |
| 2.01.05.02.04   | Customer Advance                                             | 279,149                       | 403,472                         |
| 2.01.05.02.05   | Derivatives Operations                                       | 134,523                       | 567,131                         |
| 2.01.05.02.07   | Other accounts payable                                       | 17,192                        | 106,469                         |
| 2.01.05.02.08   | Lease liabilities with related parties                       | 66,008                        | 74,195                          |
| 2.01.05.02.09   | Third-party lease liabilities                                | 183,531                       | 181,068                         |
| 2.01.05.02.11   | Notes Payable                                                | 0                             | 389,736                         |
| 2.01.06         | Provisions                                                   | 86,073                        | 77,810                          |
| 2.01.06.01      | Civil Provisions                                             | 86,022                        | 77,763                          |
| 2.01.06.01.01   | Tax Provisions                                               | 588                           | 573                             |
| 2.01.06.01.02   | Social Security and Labor Provisions                         | 43,084                        | 30,820                          |
| 2.01.06.01.03   | Employee Benefit Provisions                                  | 34,624                        | 41,034                          |
| 2.01.06.01.04   | Civil Provisions                                             | 2,628                         | 2,562                           |
| 2.01.06.01.05   | Provisions for Labor Contingencies                           | 5,098                         | 2,774                           |
| 2.01.06.02      | Other Provisions                                             | 51                            | 47                              |
| 2.01.06.02.03   | Provisions for Environmental and Decommissioning Liabilities | 51                            | 47                              |
| 2.02            | Non -Current Liabilities                                     | 8,314,953                     | 7,654,317                       |
| 2.02.01         | Loans and Financing                                          | 3,849,654                     | 3,183,898                       |
| 2.02.01.01      | Loans and Financing                                          | 3,849,654                     | 3,183,898                       |
| 2.02.01.01.01   | In National Currency                                         | 3,849,654                     | 3,183,898                       |
| 2.02.02         | Other Obligations                                            | 3,896,855                     | 4,373,934                       |
| 2.02.02.02      | Others                                                       | 3,896,855                     | 4,373,934                       |
| 2.02.02.02.03   | Derivatives Operations                                       | 179,154                       | 321,958                         |
| 2.02.02.02.04   | Other Obligations                                            | 174                           | 231                             |
| 2.02.02.02.05   | Related Party Lease Liability                                | 2,330,823                     | 2,408,521                       |

(A free translation of the original in Portuguese)

## Individual Financial Statements / Liabilities Balance Sheet

(Reais Thousand)

| Code of Account | Account Description                         | Current Quarter<br>06/30/2025 | Previous Exercise<br>12/31/2024 |
|-----------------|---------------------------------------------|-------------------------------|---------------------------------|
| 2.02.02.02.06   | Third-party lease liabilities               | 1,383,014                     | 1,636,434                       |
| 2.02.02.02.07   | Loss of Investment in Subsidiaries          | 3,690                         | 6,790                           |
| 2.02.03         | Deferred Taxes                              | 568,444                       | 96,485                          |
| 2.02.03.01      | Deferred Income Tax and Social Contribution | 568,444                       | 96,485                          |
| 2.03            | Net worth                                   | 5,179,102                     | 3,997,670                       |
| 2.03.01         | Paid-up Share Capital                       | 2,012,522                     | 2,012,522                       |
| 2.03.02         | Capital Reserves                            | -285,815                      | -289,358                        |
| 2.03.02.01      | Share Issuance                              | 9,999                         | 12,560                          |
| 2.03.02.04      | Options Granted                             | 102,822                       | 95,737                          |
| 2.03.02.05      | Treasury Shares                             | -38,917                       | -48,580                         |
| 2.03.02.07      | Capital Reserve                             | 65,856                        | 65,856                          |
| 2.03.02.08      | Capital Transactions                        | -425,575                      | -414,931                        |
| 2.03.04         | Profit Reserves                             | 1,470,811                     | 1,591,319                       |
| 2.03.04.01      | Legal Reserve                               | 259,724                       | 269,918                         |
| 2.03.04.02      | Statutory Reserve                           | 914,159                       | 903,965                         |
| 2.03.04.07      | Tax Incentive Reserve                       | 296,928                       | 296,928                         |
| 2.03.04.08      | Proposed Additional Dividend                | 0                             | 120,508                         |
| 2.03.05         | Retained Profits/Losses                     | 623,056                       | 0                               |
| 2.03.08         | Other Comprehensive Results                 | 1,358,528                     | 683,187                         |

(A free translation of the original in Portuguese)

## Individual Financial Statements / Income Statement

(Reais Thousand)

| Code of Account | Account Description                                                                                          | Quarter<br>Current 04/01/2025 on<br>06/30/2025 | Current Accumulated<br>Exercise<br>01/01/2025 on 06/30/2025 | Same Quarter as<br>Previous Fiscal Year<br>04/01/2024 on<br>06/30/2024 | Accumulated Financial<br>Year<br>Previous<br>01/01/2024 on<br>06/30/2024 |
|-----------------|--------------------------------------------------------------------------------------------------------------|------------------------------------------------|-------------------------------------------------------------|------------------------------------------------------------------------|--------------------------------------------------------------------------|
| 3.01            | Revenue from the Sale of Goods and/or Services                                                               | 1,729,223                                      | 3,793,795                                                   | 1,505,643                                                              | 2,995,732                                                                |
| 3.01.01         | Operating Revenue from Products                                                                              | 1,312,212                                      | 2,973,155                                                   | 913,860                                                                | 2,295,106                                                                |
| 3.01.02         | Variation of value fair of the assets biological and of value realizable liquid of the agricultural products | 417,011                                        | 820,640                                                     | 591,783                                                                | 700,626                                                                  |
| 3.02            | Cost of Goods and/or Services Sold                                                                           | -1,147,619                                     | -2,454,709                                                  | -912,892                                                               | -1,909,262                                                               |
| 3.02.01         | Cost of Products                                                                                             | -913,751                                       | -1,905,529                                                  | -741,486                                                               | -1,611,650                                                               |
| 3.02.02         | Biological Assets Appropriated at Cost                                                                       | -233,868                                       | -549,180                                                    | -171,406                                                               | -297,612                                                                 |
| 3.03            | Gross Profit                                                                                                 | 581,604                                        | 1,339,086                                                   | 592,751                                                                | 1,086,470                                                                |
| 3.04            | Operating Expenses/Revenues                                                                                  | -83,325                                        | -60,512                                                     | 38,641                                                                 | 46,175                                                                   |
| 3.04.01         | Sales Expenses                                                                                               | -56,613                                        | -140,959                                                    | -64,728                                                                | -124,887                                                                 |
| 3.04.02         | General and Administrative Expenses                                                                          | -79,803                                        | -156,435                                                    | -63,751                                                                | -132,125                                                                 |
| 3.04.02.01      | General and Administrative                                                                                   | -79,803                                        | -156,435                                                    | -63,751                                                                | -132,125                                                                 |
| 3.04.04         | Other Operating Revenues                                                                                     | 14,603                                         | 25,990                                                      | 15,259                                                                 | 25,865                                                                   |
| 3.04.05         | Other Operating Expenses                                                                                     | -10,507                                        | -22,559                                                     | -14,528                                                                | -24,598                                                                  |
| 3.04.06         | Income Result                                                                                                | 48,995                                         | 233,451                                                     | 166,389                                                                | 301,920                                                                  |
| 3.04.06.01      | Equity Income Result for the period                                                                          | 48,995                                         | 233,451                                                     | 166,389                                                                | 301,920                                                                  |
| 3.05            | Income Before Financial Result and Taxes                                                                     | 498,279                                        | 1,278,574                                                   | 631,392                                                                | 1,132,645                                                                |
| 3.06            | Financial Result                                                                                             | -271,216                                       | -447,962                                                    | -227,914                                                               | -436,749                                                                 |
| 3.06.01         | Financial Income                                                                                             | 117,676                                        | 222,732                                                     | 144,469                                                                | 211,769                                                                  |
| 3.06.02         | Financial Expenses                                                                                           | -388,892                                       | -670,694                                                    | -372,383                                                               | -648,518                                                                 |
| 3.07            | Income Taxes                                                                                                 | 227,063                                        | 830,612                                                     | 403,478                                                                | 695,896                                                                  |
| 3.08            | Income Tax and Social Contribution on Profit                                                                 | -65,375                                        | -208,252                                                    | -83,283                                                                | -152,710                                                                 |
| 3.08.01         | Current                                                                                                      | 0                                              | -595                                                        | 2,947                                                                  | -7,788                                                                   |
| 3.08.02         | Deferred                                                                                                     | -65,375                                        | -207,657                                                    | -86,230                                                                | -144,922                                                                 |
| 3.09            | Continuing Operations                                                                                        | 161,688                                        | 622,360                                                     | 320,195                                                                | 543,186                                                                  |
| 3.11            | Profit/Loss for the Period                                                                                   | 161,688                                        | 622,360                                                     | 320,195                                                                | 543,186                                                                  |
| 3.99            | Earnings per Share - (Reais / Share)                                                                         |                                                |                                                             |                                                                        |                                                                          |
| 3.99.01         | Basic Earnings per Share                                                                                     |                                                |                                                             |                                                                        |                                                                          |

Individual Financial Statements / Income Statement

(Reais Thousand)

| Code of<br>Account | Account Description        | Current Quarter          | Current Accumulated                  | Same Quarter of                               | Accumulated Financial                        |
|--------------------|----------------------------|--------------------------|--------------------------------------|-----------------------------------------------|----------------------------------------------|
|                    |                            | 04/01/2025 on 06/30/2025 | Exercise<br>01/01/2025 on 06/30/2025 | Previous Exercise<br>04/01/2024 on 06/30/2024 | Year<br>Previous<br>01/01/2024 on 06/30/2024 |
| 3.99.01.01         | ON                         | 0                        | 1.41145                              | 0                                             | 1.23487                                      |
| 3.99.02            | Diluted Earnings per Share |                          |                                      |                                               |                                              |
| 3.99.02.01         | ON                         | 0                        | 1.41067                              | 0                                             | 1.23405                                      |

Individual Financial Statements / Statement of Comprehensive Income

(Reais Thousand)

| Code of<br>Account | Account Description                        | Current Quarter          | Current Accumulated                  | Same Quarter of                               | Accumulated Financial                        |
|--------------------|--------------------------------------------|--------------------------|--------------------------------------|-----------------------------------------------|----------------------------------------------|
|                    |                                            | 04/01/2025 on 06/30/2025 | Exercise<br>01/01/2025 on 06/30/2025 | Previous Exercise<br>04/01/2024 on 06/30/2024 | Year<br>Previous<br>01/01/2024 on 06/30/2024 |
| 4.01               | Net Profit for the Period                  | 161,688                  | 622,360                              | 320,195                                       | 543,186                                      |
| 4.02               | Other Comprehensive Results                | 229,204                  | 676,037                              | -177,839                                      | -381,242                                     |
| 4.02.01            | Cash Flow Hedge Derivatives                | 255,300                  | 777,360                              | -218,687                                      | -452,697                                     |
| 4.02.02            | Cash Flow Hedge Derivatives - Subsidiaries | 60,707                   | 162,979                              | -33,505                                       | -82,462                                      |
| 4.02.03            | Income Tax and Social Contribution         | -86,803                  | -264,302                             | 74,353                                        | 153,917                                      |

## Individual Financial Statements / Cash Flow Statement (Indirect Method)

(Reais Thousand)

| Code of Account | Account Description                                                       | Current Accumulated                  | Accumulated Financial                        |
|-----------------|---------------------------------------------------------------------------|--------------------------------------|----------------------------------------------|
|                 |                                                                           | Exercise<br>01/01/2025 to 06/30/2025 | Year<br>Previous<br>01/01/2024 to 06/30/2024 |
| 6.01            | Operating Activities                                                      | 236,294                              | 184,158                                      |
| 6.01.01         | Cash Generated from Operations                                            | 1,049,382                            | 788,623                                      |
| 6.01.01.01      | Net Profit before IRPJ/CSLL                                               | 830,612                              | 695,896                                      |
| 6.01.01.02      | Depreciation and amortization - in the result                             | 135,658                              | 84,780                                       |
| 6.01.01.03      | Other transactions - fixed assets                                         | 7,111                                | 9,585                                        |
| 6.01.01.04      | Equity Income                                                             | -233,451                             | -301,920                                     |
| 6.01.01.05      | Interest, Exchange Rate Variation and Monetary Update                     | 184,266                              | 343,719                                      |
| 6.01.01.06      | Stock -based compensation                                                 | 7,085                                | 2,074                                        |
| 6.01.01.07      | Change in fair value of Biological Assets                                 | -230,367                             | -290,001                                     |
| 6.01.01.08      | Provision program of participation of the results and labor contingencies | 41,042                               | 32,101                                       |
| 6.01.01.09      | Variation in the net realizable value of agricultural products            | -41,093                              | -113,014                                     |
| 6.01.01.10      | Carrying out the present value adjustment of leases                       | 215,402                              | 188,102                                      |
| 6.01.01.11      | Depreciation of Right of Use                                              | 215,290                              | 162,114                                      |
| 6.01.01.12      | Other adjustments                                                         | -86,079                              | -31,096                                      |
| 6.01.01.14      | Provision for Losses Taxes Recoverable                                    | 3,906                                | 6,283                                        |
| 6.01.02         | Changes in Assets and Liabilities                                         | -813,088                             | -604,465                                     |
| 6.01.02.01      | Accounts receivable from customers                                        | 82,719                               | -4,782                                       |
| 6.01.02.02      | Biological assets                                                         | 37,166                               | 33,993                                       |
| 6.01.02.03      | Taxes to be recovered                                                     | -68,802                              | -58,693                                      |
| 6.01.02.05      | Financial applications                                                    | -89                                  | -403                                         |
| 6.01.02.06      | Other accounts receivable                                                 | -152,791                             | -89,300                                      |
| 6.01.02.07      | Suppliers                                                                 | -775,585                             | -472,915                                     |
| 6.01.02.09      | Tax and social obligations                                                | -118,024                             | -61,683                                      |
| 6.01.02.10      | Obligations with subsidiaries                                             | 123,006                              | 56,571                                       |
| 6.01.02.11      | Derivatives operations                                                    | 188,743                              | -139,604                                     |
| 6.01.02.12      | Customer advances                                                         | -124,323                             | 77,875                                       |
| 6.01.02.14      | Other accounts payable                                                    | -2,594                               | -17,385                                      |
| 6.01.02.15      | Dividends Received                                                        | 374,243                              | 287,096                                      |
| 6.01.02.16      | Advance to Suppliers                                                      | -5,842                               | -11,186                                      |
| 6.01.02.17      | Interest on repaid loans                                                  | -299,703                             | -88,768                                      |
| 6.01.02.18      | Income tax and social security contributions paid                         | 0                                    | -68,949                                      |
| 6.01.02.20      | Interest on leases paid                                                   | -71,212                              | -46,332                                      |
| 6.02            | Net Cash from Investing Activities                                        | -1,028,655                           | -228,403                                     |
| 6.02.01         | In Investment                                                             | -96                                  | -108                                         |
| 6.02.02         | In fixed assets                                                           | -324,376                             | -220,283                                     |
| 6.02.03         | In intangible                                                             | -4,805                               | -4,712                                       |
| 6.02.04         | Capital Contribution                                                      | -699,378                             | -3,300                                       |
| 6.03            | Net Cash from Financing Activities                                        | 209,317                              | -370,841                                     |
| 6.03.01         | Loans and financing taken out                                             | 2,548,282                            | 783,104                                      |
| 6.03.02         | Loans and financing paid                                                  | -1,183,642                           | -240,652                                     |
| 6.03.03         | Sale and repurchase of shares                                             | 7,103                                | -7,869                                       |
| 6.03.04         | Paid Leases                                                               | -520,889                             | -467,734                                     |
| 6.03.05         | Dividends and Interest on Equity                                          | -241,249                             | -385,755                                     |
| 6.03.07         | Paid derivatives                                                          | -16,376                              | -51,935                                      |

**Individual Financial Statements / Cash Flow Statement (Indirect Method)**  
**(Reais Thousand)**

| Code of Account | Account Description                               | Current Accumulated      | Accumulated Financial    |
|-----------------|---------------------------------------------------|--------------------------|--------------------------|
|                 |                                                   | Exercise                 | Year                     |
|                 |                                                   | 01/01/2025 to 06/30/2025 | 01/01/2024 to 06/30/2024 |
| 6.03.09         | Acquisition of shareholding                       | -383,912                 | 0                        |
| 6.05            | Increase (Reduction) in Cash and Cash Equivalents | -583,044                 | -415,086                 |
| 6.05.01         | Beginning Balance of Cash and Cash Equivalents    | 1,272,533                | 967,872                  |
| 6.05.02         | Final Balance of Cash and Cash Equivalents        | 689,489                  | 552,786                  |

(A free translation of the original in Portuguese)

**DFs Individuals / Demonstration of Mutations of Heritage Liquid / DMPL - 01/01/2025 the 06/30/2025 (Reais****Thousand)**

| Code of Account | Account Description                                              | Capital Social Integrated | Capital Options and Shares | Reserves, Granted Treasury | Profit Reserves | Profits or Losses Accumulated | Other Results Comprehensive | Net worth |
|-----------------|------------------------------------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|-------------------------------|-----------------------------|-----------|
| 5.01            | Opening Balances                                                 | 2,012,522                 |                            | -289,358                   | 1,591,319       | 0                             | 683,187                     | 3,997,670 |
| 5.02            | Previous Exercises                                               | 0                         |                            | 0                          | 0               | 0                             | 0                           | 0         |
| 5.03            | Adjusted Beginning Balances                                      | 2,012,522                 |                            | -289,358                   | 1,591,319       | 0                             | 683,187                     | 3,997,670 |
| 5.04            | Capital Transactions with Partners                               | 0                         |                            | 3,543                      | 0               | 0                             | 0                           | 3,543     |
| 5.04.03         | Recognized Granted Options                                       | 0                         |                            | 7,085                      | 0               | 0                             | 0                           | 7,085     |
| 5.04.05         | Treasury Shares Sold                                             | 0                         |                            | 9,663                      | 0               | 0                             | 0                           | 9,663     |
| 5.04.08         | Capital transaction                                              | 0                         |                            | -10,644                    | 0               | 0                             | 0                           | -10,644   |
| 5.04.09         | Premium/Discount on the sale of shares                           | 0                         |                            | -2,561                     | 0               | 0                             | 0                           | -2,561    |
| 5.05            | Total Comprehensive Income                                       | 0                         |                            | 0                          | 0               | 623,056                       | 675,341                     | 1,298,397 |
| 5.05.01         | Net Profit for the Period                                        | 0                         |                            | 0                          | 0               | 622,360                       | 0                           | 622,360   |
| 5.05.02         | Other Comprehensive Results                                      | 0                         |                            | 0                          | 0               | 696                           | 675,341                     | 676,037   |
| 5.05.02.06      | Unrealized Gains/Losses on Hedging Instruments                   | 0                         |                            | 0                          | 0               | 0                             | 676,037                     | 676,037   |
| 5.05.02.07      | Carrying out depreciation of the cost attributed to fixed assets | 0                         |                            | 0                          | 0               | 505                           | -505                        | 0         |
| 5.05.02.08      | Realization of assigned cost of fixed assets - sales             | 0                         |                            | 0                          | 0               | 52                            | -52                         | 0         |
| 5.05.02.09      | Cost attributed to fixed assets in subsidiaries                  | 0                         |                            | 0                          | 0               | 139                           | -139                        | 0         |
| 5.06            | Internal Changes in Equity                                       | 0                         |                            | 0                          | -120,508        | 0                             | 0                           | -120,508  |
| 5.06.04         | Additional dividends approved                                    | 0                         |                            | 0                          | -120,508        | 0                             | 0                           | -120,508  |
| 5.07            | Final Balances                                                   | 2,012,522                 |                            | -285,815                   | 1,470,811       | 623,056                       | 1,358,528                   | 5,179,102 |

(A free translation of the original in Portuguese)

## DFs Individuals / Demonstration of Mutations of Heritage Liquid / DMPL - 01/01/2024 the 06/30/2024 (Reais

Thousand)

| Code of Account | Account Description                                                | Capital Social Integrated | Capital Options and Shares | Reserves, Granted Treasury | Profit Reserves | Profits or Losses Accumulated | Other Results Comprehensive | Net worth |
|-----------------|--------------------------------------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|-------------------------------|-----------------------------|-----------|
| 5.01            | Opening Balances                                                   | 2,012,522                 |                            | 110,997                    | 1,395,452       | 0                             | 1,408,087                   | 4,927,058 |
| 5.02            | Previous Exercises                                                 | 0                         |                            | 0                          | 0               | 0                             | 0                           | 0         |
| 5.03            | Adjusted Beginning Balances                                        | 2,012,522                 |                            | 110,997                    | 1,395,452       | 0                             | 1,408,087                   | 4,927,058 |
| 5.04            | Capital Transactions with Partners                                 | 0                         |                            | 1,601                      | 0               | 0                             | 0                           | 1,601     |
| 5.04.03         | Recognized Granted Options                                         | 0                         |                            | 9,470                      | 0               | 0                             | 0                           | 9,470     |
| 5.04.04         | Treasury Shares Acquired                                           | 0                         |                            | -9,288                     | 0               | 0                             | 0                           | -9,288    |
| 5.04.05         | Treasury Shares Sold                                               | 0                         |                            | 2,615                      | 0               | 0                             | 0                           | 2,615     |
| 5.04.08         | Share Issuance                                                     | 0                         |                            | -1,196                     | 0               | 0                             | 0                           | -1,196    |
| 5.05            | Total Comprehensive Income                                         | 0                         |                            | 0                          | 0               | 543,958                       | -382,014                    | 161,944   |
| 5.05.01         | Net Profit for the Period                                          | 0                         |                            | 0                          | 0               | 543,186                       | 0                           | 543,186   |
| 5.05.02         | Other Comprehensive Results                                        | 0                         |                            | 0                          | 0               | 772                           | -382,014                    | -381,242  |
| 5.05.02.01      | Financial Instrument Adjustments                                   | 0                         |                            | 0                          | 0               | 0                             | -452,697                    | -452,697  |
| 5.05.02.02      | Taxes on Financial Instrument Adjustments                          | 0                         |                            | 0                          | 0               | 0                             | 153,917                     | 153,917   |
| 5.05.02.03      | Equity Equity without Income. Covering Subsidiaries and Associates | 0                         |                            | 0                          | 0               | 0                             | -82,462                     | -82,462   |
| 5.05.02.06      | Realization of the Cost Assigned to Fixed Assets - Depreciation    | 0                         |                            | 0                          | 0               | 599                           | -599                        | 0         |
| 5.05.02.07      | Realization of Assigned Cost of Fixed Assets - Sales               | 0                         |                            | 0                          | 0               | 34                            | -34                         | 0         |
| 5.05.02.08      | Adjustment of the attributed cost of fixed assets in a subsidiary  | 0                         |                            | 0                          | 0               | 139                           | -139                        | 0         |
| 5.06            | Internal Changes in Equity                                         | 0                         |                            | 0                          | -194,526        | 0                             | 0                           | -194,526  |
| 5.06.04         | Proposed Additional Dividends                                      | 0                         |                            | 0                          | -194,526        | 0                             | 0                           | -194,526  |
| 5.07            | Final Balances                                                     | 2,012,522                 |                            | 112,598                    | 1,200,926       | 543,958                       | 1,026,073                   | 4,896,077 |

**Individual financial statements / Statement of added value****(Reais Thousand)**

| Code of Account | Account Description                                            | Current Accumulated Exercise | Accumulated Financial Year Previous |
|-----------------|----------------------------------------------------------------|------------------------------|-------------------------------------|
|                 |                                                                | 01/01/2025 to 06/30/2025     | 01/01/2024 to 06/30/2024            |
| 7.01            | Revenues                                                       | 4,043,308                    | 3,251,985                           |
| 7.01.01         | Sales of Goods, Products and Services                          | 3,021,182                    | 2,325,280                           |
| 7.01.02         | Other Recipes                                                  | 837,680                      | 717,427                             |
| 7.01.02.01      | Other Recipes                                                  | 17,040                       | 16,801                              |
| 7.01.02.02      | Change in fair value of Biological Assets                      | 779,547                      | 587,612                             |
| 7.01.02.03      | Variation in the net realizable value of agricultural products | 41,093                       | 113,014                             |
| 7.01.03         | Revenues related to the Construction of Own Assets             | 184,446                      | 209,278                             |
| 7.02            | Supplies Acquired from Third Parties                           | -2,417,590                   | -1,954,784                          |
| 7.02.01         | Costs of Products, Goods, and Services Sold                    | -885,901                     | -8,556                              |
| 7.02.02         | Materials, Energy, Third Party Services and Others             | -972,244                     | -754,441                            |
| 7.02.04         | Others                                                         | -559,445                     | -1,191,787                          |
| 7.02.04.01      | Raw materials consumed                                         | -10,265                      | -894,175                            |
| 7.02.04.02      | Biological assets                                              | -549,180                     | -297,612                            |
| 7.03            | Gross Added Value                                              | 1,625,718                    | 1,297,201                           |
| 7.04            | Withholdings                                                   | -350,948                     | -246,894                            |
| 7.04.01         | Depreciation, Amortization and Depletion                       | -135,658                     | -84,780                             |
| 7.04.02         | Others                                                         | -215,290                     | -162,114                            |
| 7.04.02.01      | Depreciation of Right of Use                                   | -215,290                     | -162,114                            |
| 7.05            | Net Added Value Produced                                       | 1,274,770                    | 1,050,307                           |
| 7.06            | Added Value Received in Transfer                               | 456,496                      | 513,956                             |
| 7.06.01         | Income Result                                                  | 233,451                      | 301,920                             |
| 7.06.02         | Financial Income                                               | 222,732                      | 211,769                             |
| 7.06.03         | Others                                                         | 313                          | 267                                 |
| 7.07            | Total Added Value to be Distributed                            | 1,731,266                    | 1,564,263                           |
| 7.08            | Added Value                                                    | 1,731,266                    | 1,564,263                           |
| 7.08.01         | Guys                                                           | 313,221                      | 259,213                             |
| 7.08.01.01      | Direct Remuneration                                            | 214,717                      | 182,685                             |
| 7.08.01.02      | Benefits                                                       | 84,052                       | 66,374                              |
| 7.08.01.03      | FGTS                                                           | 14,452                       | 10,154                              |
| 7.08.02         | Taxes, Fees and Contributions                                  | 130,849                      | 92,061                              |
| 7.08.02.01      | Federal                                                        | 133,569                      | 101,292                             |
| 7.08.02.02      | State                                                          | -3,605                       | -9,738                              |
| 7.08.02.03      | Municipal                                                      | 885                          | 507                                 |
| 7.08.03         | Remuneration of Third-Party Capital                            | 664,836                      | 669,803                             |
| 7.08.03.01      | Fees                                                           | 327,513                      | 647,342                             |
| 7.08.03.02      | Rentals                                                        | 7,580                        | 4,533                               |
| 7.08.03.03      | Others                                                         | 329,743                      | 17,928                              |
| 7.08.04         | Equity Remuneration                                            | 622,360                      | 543,186                             |
| 7.08.04.03      | Retained Earnings / Loss for the Period                        | 622,360                      | 543,186                             |

## Consolidated financial statements / Balance sheet – Assets

### (Reais Thousand)

| Code of Account | Account Description                              | Current Quarter<br>06/30/2025 | Previous Exercise<br>12/31/2024 |
|-----------------|--------------------------------------------------|-------------------------------|---------------------------------|
| 1               | Total Assets                                     | 17,610,712                    | 17,574,342                      |
| 1.01            | Current assets                                   | 7,720,453                     | 8,390,257                       |
| 1.01.01         | Cash and cash equivalents                        | 1,149,612                     | 1,979,575                       |
| 1.01.01.01      | Cash and cash equivalents                        | 1,149,612                     | 1,979,575                       |
| 1.01.03         | Accounts receivable                              | 600,542                       | 608,008                         |
| 1.01.03.01      | Clients                                          | 154,391                       | 251,157                         |
| 1.01.03.02      | Other Accounts Receivable                        | 446,151                       | 356,851                         |
| 1.01.03.02.01   | Advances to Suppliers                            | 48,274                        | 30,551                          |
| 1.01.03.02.02   | Derivatives Operations                           | 345,066                       | 286,904                         |
| 1.01.03.02.03   | Accounts receivable                              | 48,889                        | 23,176                          |
| 1.01.03.02.04   | Credits with Related Parties                     | 0                             | 384                             |
| 1.01.03.02.05   | Other Accounts Receivable                        | 3,922                         | 15,836                          |
| 1.01.04         | Inventories                                      | 2,748,072                     | 3,780,562                       |
| 1.01.05         | Biological Assets                                | 2,764,298                     | 1,785,392                       |
| 1.01.06         | Taxes to be Recovered                            | 278,114                       | 207,078                         |
| 1.01.06.01      | Current Taxes to be Recovered                    | 278,114                       | 207,078                         |
| 1.01.07         | Advance Expenses                                 | 177,999                       | 27,245                          |
| 1.01.08         | Current Assets                                   | 1,816                         | 2,397                           |
| 1.01.08.01      | Non-Current Assets for Sale                      | 1,816                         | 2,397                           |
| 1.02            | Current Assets                                   | 9,890,259                     | 9,184,085                       |
| 1.02.01         | Term Realizable Asset                            | 904,589                       | 1,014,450                       |
| 1.02.01.03      | Financial Investments Measured at Amortized Cost | 1,676                         | 1,587                           |
| 1.02.01.03.01   | Securities Held to Maturity                      | 1,676                         | 1,587                           |
| 1.02.01.06      | Biological Assets                                | 26,259                        | 0                               |
| 1.02.01.07      | Deferred Taxes                                   | 238,524                       | 351,448                         |
| 1.02.01.07.01   | Deferred Income Tax and Social Contribution      | 238,524                       | 351,448                         |
| 1.02.01.08      | Advance Expenses                                 | 453                           | 668                             |
| 1.02.01.10      | Current Assets                                   | 637,677                       | 660,747                         |
| 1.02.01.10.01   | Non-Current Assets for Sale                      | 41,313                        | 41,151                          |
| 1.02.01.10.03   | Taxes to be Recovered                            | 277,602                       | 269,972                         |
| 1.02.01.10.04   | Derivatives Operations                           | 267,509                       | 298,888                         |
| 1.02.01.10.05   | Other Accounts Receivable                        | 18,524                        | 19,927                          |
| 1.02.01.10.06   | Advances to suppliers                            | 32,455                        | 30,288                          |
| 1.02.01.10.07   | Accounts Receivable                              | 274                           | 521                             |
| 1.02.02         | Investments                                      | 59,348                        | 63,140                          |
| 1.02.02.01      | Corporate Interests                              | 6,166                         | 4,457                           |
| 1.02.02.01.05   | Other Investments                                | 6,166                         | 4,457                           |
| 1.02.02.02      | Investment Properties                            | 53,182                        | 58,683                          |
| 1.02.03         | Fixed assets                                     | 8,809,590                     | 7,984,719                       |
| 1.02.03.01      | Fixed Assets in Operation                        | 6,188,723                     | 5,125,644                       |
| 1.02.03.02      | Right of Use in Lease                            | 2,314,659                     | 2,567,191                       |
| 1.02.03.02.01   | Right-of -use asset                              | 2,314,659                     | 2,567,191                       |
| 1.02.03.03      | Fixed Assets in Progress                         | 306,208                       | 291,884                         |
| 1.02.04         | Intangible                                       | 116,732                       | 121,776                         |
| 1.02.04.01      | Intangibles                                      | 69,377                        | 74,421                          |

Consolidated financial statements / Balance sheet – Assets (Reais Thousand)

| Code of Account | Account Description           | Current Quarter<br>06/30/2025 | Previous Exercise<br>12/31/2024 |
|-----------------|-------------------------------|-------------------------------|---------------------------------|
| 1.02.04.01.02   | Implementation of New Systems | 11,688                        | 7,127                           |
| 1.02.04.01.03   | Others (system)               | 57,689                        | 67,294                          |
| 1.02.04.02      | Goodwill                      | 47,355                        | 47,355                          |

**Consolidated Financial Statements / Liabilities Balance Sheet****(Reais Thousand)**

| <b>Code of Account</b> | <b>Account Description</b>                                   | <b>Current Quarter<br/>06/30/2025</b> | <b>Previous Exercise<br/>12/31/2024</b> |
|------------------------|--------------------------------------------------------------|---------------------------------------|-----------------------------------------|
| 2                      | Total Liabilities                                            | 17,610,712                            | 17,574,342                              |
| 2.01                   | Current Liabilities                                          | 4,464,715                             | 6,145,505                               |
| 2.01.01                | Social and Labor Obligations                                 | 19,356                                | 20,754                                  |
| 2.01.01.01             | Social Obligations                                           | 15,593                                | 16,641                                  |
| 2.01.01.02             | Labor Obligations                                            | 3,763                                 | 4,113                                   |
| 2.01.02                | Suppliers                                                    | 674,971                               | 1,888,315                               |
| 2.01.02.01             | National Suppliers                                           | 674,971                               | 1,888,315                               |
| 2.01.03                | Tax Obligations                                              | 20,217                                | 17,962                                  |
| 2.01.03.01             | Federal Tax Obligations                                      | 15,139                                | 11,093                                  |
| 2.01.03.01.01          | Income Tax and Social Contribution Payable                   | 7,984                                 | 1,716                                   |
| 2.01.03.01.02          | Taxes, Fees and Miscellaneous Contributions                  | 7,155                                 | 9,377                                   |
| 2.01.03.02             | State Tax Obligations                                        | 3,115                                 | 5,276                                   |
| 2.01.03.03             | Municipal Tax Obligations                                    | 1,963                                 | 1,593                                   |
| 2.01.04                | Loans and Financing                                          | 2,334,660                             | 1,685,130                               |
| 2.01.04.01             | Loans and Financing                                          | 2,334,660                             | 1,685,130                               |
| 2.01.04.01.01          | In National Currency                                         | 2,334,660                             | 1,685,130                               |
| 2.01.05                | Other Obligations                                            | 1,273,715                             | 2,429,149                               |
| 2.01.05.01             | Related Party Liabilities                                    | 734                                   | 104                                     |
| 2.01.05.01.04          | Debts with Other Related Parties                             | 734                                   | 104                                     |
| 2.01.05.02             | Others                                                       | 1,272,981                             | 2,429,045                               |
| 2.01.05.02.01          | Dividends and Interest on Equity Payable                     | 38                                    | 120,857                                 |
| 2.01.05.02.04          | Customer Advance                                             | 379,492                               | 531,616                                 |
| 2.01.05.02.05          | Derivatives Operations                                       | 160,326                               | 794,133                                 |
| 2.01.05.02.07          | Titles Payable                                               | 435,947                               | 612,844                                 |
| 2.01.05.02.08          | Other accounts payable                                       | 34,628                                | 119,982                                 |
| 2.01.05.02.09          | Third-party lease liabilities                                | 261,658                               | 248,995                                 |
| 2.01.05.02.10          | Lease liabilities with related parties                       | 892                                   | 618                                     |
| 2.01.06                | Provisions                                                   | 141,796                               | 104,195                                 |
| 2.01.06.01             | Civil Provisions                                             | 128,829                               | 103,918                                 |
| 2.01.06.01.01          | Tax Provisions                                               | 588                                   | 573                                     |
| 2.01.06.01.02          | Social Security and Labor Provisions                         | 55,640                                | 39,875                                  |
| 2.01.06.01.03          | Employee Benefit Provisions                                  | 44,063                                | 50,579                                  |
| 2.01.06.01.04          | Civil Provisions                                             | 22,789                                | 9,660                                   |
| 2.01.06.01.05          | Provisions for Labor Contingencies                           | 5,749                                 | 3,231                                   |
| 2.01.06.02             | Other Provisions                                             | 12,967                                | 277                                     |
| 2.01.06.02.03          | Provisions for Environmental and Decommissioning Liabilities | 12,967                                | 277                                     |
| 2.02                   | Non -Current Liabilities                                     | 7,892,350                             | 7,324,295                               |
| 2.02.01                | Loans and Financing                                          | 4,647,386                             | 3,913,274                               |
| 2.02.01.01             | Loans and Financing                                          | 4,647,386                             | 3,913,274                               |
| 2.02.01.01.01          | In National Currency                                         | 4,647,386                             | 3,913,274                               |
| 2.02.02                | Other Obligations                                            | 2,597,463                             | 3,238,228                               |
| 2.02.02.02             | Others                                                       | 2,597,463                             | 3,238,228                               |
| 2.02.02.02.04          | Derivatives Operations                                       | 214,529                               | 415,806                                 |
| 2.02.02.02.05          | Other Obligations                                            | 4,899                                 | 4,988                                   |
| 2.02.02.02.06          | Third party lease liabilities                                | 2,375,503                             | 2,815,335                               |

## Consolidated Financial Statements / Liabilities Balance Sheet

(Reais Thousand)

| Code of Account | Account Description                           | Current Quarter<br>06/30/2025 | Previous Exercise<br>12/31/2024 |
|-----------------|-----------------------------------------------|-------------------------------|---------------------------------|
| 2.02.02.02.07   | Lease liabilities with related parties        | 2,532                         | 2,099                           |
| 2.02.03         | Deferred Taxes                                | 647,501                       | 172,793                         |
| 2.02.03.01      | Deferred Income Tax and Social Contribution   | 647,501                       | 172,793                         |
| 2.03            | Consolidated Net Equity                       | 5,253,647                     | 4,104,542                       |
| 2.03.01         | Paid-up Share Capital                         | 2,012,522                     | 2,012,522                       |
| 2.03.02         | Capital Reserves                              | -285,815                      | -289,358                        |
| 2.03.02.01      | Share Issuance                                | 9,999                         | 12,560                          |
| 2.03.02.04      | Options Granted                               | 102,822                       | 95,737                          |
| 2.03.02.05      | Treasury Shares                               | -38,917                       | -48,580                         |
| 2.03.02.07      | Capital reserve                               | 65,856                        | 65,856                          |
| 2.03.02.08      | Capital Transactions                          | -425,575                      | -414,931                        |
| 2.03.04         | Profit Reserves                               | 1,470,811                     | 1,591,319                       |
| 2.03.04.01      | Legal Reserve                                 | 259,724                       | 269,918                         |
| 2.03.04.02      | Statutory Reserve                             | 914,159                       | 903,965                         |
| 2.03.04.07      | Tax Incentive Reserve                         | 296,928                       | 296,928                         |
| 2.03.04.08      | Proposed Additional Dividend                  | 0                             | 120,508                         |
| 2.03.05         | Retained Profits/Losses                       | 623,056                       | 0                               |
| 2.03.08         | Other Comprehensive Results                   | 1,358,528                     | 683,187                         |
| 2.03.09         | Participation of Non-Controlling Shareholders | 74,545                        | 106,872                         |

(A free translation of the original in Portuguese)

**Consolidated Financial Statements / Income Statement****(Reais Thousand)**

| Code of Account | Account Description                                                                                          | Quarter<br>Current 04/01/2025 on<br>06/30/2025 | Current Accumulated<br>Exercise<br>01/01/2025 on 06/30/2025 | Same Quarter as<br>Previous Fiscal Year<br>04/01/2024 on<br>06/30/2024 | Accumulated Financial<br>Year<br>Previous<br>01/01/2024 on<br>06/30/2024 |
|-----------------|--------------------------------------------------------------------------------------------------------------|------------------------------------------------|-------------------------------------------------------------|------------------------------------------------------------------------|--------------------------------------------------------------------------|
| 3.01            | Revenue from the Sale of Goods and/or Services                                                               | 2,254,859                                      | 5,089,531                                                   | 2,111,918                                                              | 4,106,717                                                                |
| 3.01.01         | Operating Revenue from Products                                                                              | 1,862,135                                      | 4,193,177                                                   | 1,351,597                                                              | 3,308,511                                                                |
| 3.01.02         | Variation of value fair of the assets biological and of value realizable liquid of the agricultural products | 392,724                                        | 896,354                                                     | 760,321                                                                | 798,206                                                                  |
| 3.02            | Cost of Goods and/or Services Sold                                                                           | -1,598,832                                     | -3,357,449                                                  | -1,280,856                                                             | -2,629,439                                                               |
| 3.02.01         | Cost of Products                                                                                             | -1,310,464                                     | -2,683,483                                                  | -1,077,373                                                             | -2,321,944                                                               |
| 3.02.02         | Biological assets                                                                                            | -288,368                                       | -673,966                                                    | -203,483                                                               | -307,495                                                                 |
| 3.03            | Gross Profit                                                                                                 | 656,027                                        | 1,732,082                                                   | 831,062                                                                | 1,477,278                                                                |
| 3.04            | Operating Expenses/Revenues                                                                                  | -202,741                                       | -412,748                                                    | -155,903                                                               | -303,598                                                                 |
| 3.04.01         | Sales Expenses                                                                                               | -88,816                                        | -210,288                                                    | -91,827                                                                | -160,682                                                                 |
| 3.04.02         | General and Administrative Expenses                                                                          | -93,119                                        | -179,003                                                    | -73,428                                                                | -152,090                                                                 |
| 3.04.02.01      | General and Administrative                                                                                   | -93,119                                        | -179,003                                                    | -73,428                                                                | -152,090                                                                 |
| 3.04.04         | Other Operating Revenues                                                                                     | 21,029                                         | 42,371                                                      | 40,255                                                                 | 57,635                                                                   |
| 3.04.05         | Other Operating Expenses                                                                                     | -41,781                                        | -65,792                                                     | -30,894                                                                | -48,452                                                                  |
| 3.04.06         | Income Result                                                                                                | -54                                            | -36                                                         | -9                                                                     | -9                                                                       |
| 3.05            | Income Before Financial Result and Taxes                                                                     | 453,286                                        | 1,319,334                                                   | 675,159                                                                | 1,173,680                                                                |
| 3.06            | Financial Result                                                                                             | -275,272                                       | -407,480                                                    | -224,402                                                               | -414,806                                                                 |
| 3.06.01         | Financial Income                                                                                             | 158,400                                        | 313,928                                                     | 183,979                                                                | 274,344                                                                  |
| 3.06.02         | Financial Expenses                                                                                           | -433,672                                       | -721,408                                                    | -408,381                                                               | -689,150                                                                 |
| 3.07            | Income Taxes                                                                                                 | 178,014                                        | 911,854                                                     | 450,757                                                                | 758,874                                                                  |
| 3.08            | Income Tax and Social Contribution on Profit                                                                 | -38,177                                        | -261,317                                                    | -129,345                                                               | -208,519                                                                 |
| 3.08.01         | Current                                                                                                      | -13,091                                        | -38,279                                                     | -31,210                                                                | -52,806                                                                  |
| 3.08.02         | Deferred                                                                                                     | -25,086                                        | -223,038                                                    | -98,135                                                                | -155,713                                                                 |
| 3.09            | Continuing Operations                                                                                        | 139,837                                        | 650,537                                                     | 321,412                                                                | 550,355                                                                  |
| 3.11            | Consolidated Profit/Loss for the Period                                                                      | 139,837                                        | 650,537                                                     | 321,412                                                                | 550,355                                                                  |
| 3.11.01         | Assigned to Partners of the Controlling Company                                                              | 161,688                                        | 622,360                                                     | 320,195                                                                | 543,186                                                                  |
| 3.11.02         | Assigned to Non- Controlling Partners                                                                        | -21,851                                        | 28,177                                                      | 1,217                                                                  | 7,169                                                                    |

Consolidated Financial Statements / Income Statement

(Reais Thousand)

| Code of<br>Account | Account Description            | Current Quarter          | Current Accumulated                  | Same Quarter of                               | Accumulated Financial                        |
|--------------------|--------------------------------|--------------------------|--------------------------------------|-----------------------------------------------|----------------------------------------------|
|                    |                                | 04/01/2025 on 06/30/2025 | Exercise<br>01/01/2025 on 06/30/2025 | Previous Exercise<br>04/01/2024 on 06/30/2024 | Year<br>Previous<br>01/01/2024 on 06/30/2024 |
| 3.99               | Profit per share (Reais/share) |                          |                                      |                                               |                                              |
| 3.99.01            | Basic Earnings per Share       |                          |                                      |                                               |                                              |
| 3.99.01.01         | ON                             | 0                        | 1.41145                              | 0                                             | 1.23487                                      |
| 3.99.02            | Diluted Earnings per Share     |                          |                                      |                                               |                                              |
| 3.99.02.01         | ON                             | 0                        | 1.41067                              | 0                                             | 1,23405                                      |

Consolidated Financial Statements / Statement of Comprehensive Income

(Reais Thousand)

| Code of<br>Account | Account Description                              | Current Quarter          | Current Accumulated                  | Same Quarter of                               | Accumulated Financial                        |
|--------------------|--------------------------------------------------|--------------------------|--------------------------------------|-----------------------------------------------|----------------------------------------------|
|                    |                                                  | 04/01/2025 on 06/30/2025 | Exercise<br>01/01/2025 on 06/30/2025 | Previous Exercise<br>04/01/2024 on 06/30/2024 | Year<br>Previous<br>01/01/2024 on 06/30/2024 |
| 4.01               | Consolidated Net Income for the Period           | 139,837                  | 650,537                              | 321,412                                       | 550,355                                      |
| 4.02               | Other Comprehensive Results                      | 234,449                  | 707,742                              | -182,606                                      | -396,187                                     |
| 4.02.01            | Cash Flow Hedge Derivatives                      | 355,226                  | 1,072,336                            | -276,677                                      | -600,284                                     |
| 4.02.03            | Income Tax and Social Contribution               | -120,777                 | -364,594                             | 94,071                                        | 204,097                                      |
| 4.03               | Consolidated Comprehensive Income for the Period | 374,286                  | 1,358,279                            | 138,806                                       | 154,168                                      |
| 4.03.01            | Assigned to Partners of the Controlling Company  | 390,893                  | 1,298,397                            | 142,357                                       | 161,944                                      |
| 4.03.02            | Attributed to non-controlling partners           | -16,607                  | 59,882                               | -3,551                                        | -7,776                                       |

**Consolidated Financial Statements / Cash Flow Statement (Indirect Method)****(Reais Thousand)**

| Code of Account | Account Description                                                   | Current Accumulated                  | Accumulated Financial                        |
|-----------------|-----------------------------------------------------------------------|--------------------------------------|----------------------------------------------|
|                 |                                                                       | Exercise<br>01/01/2025 to 06/30/2025 | Year<br>Previous<br>01/01/2024 to 06/30/2024 |
| 6.01            | Operating Activities                                                  | -98,193                              | 18,597                                       |
| 6.01.01         | Cash Generated from Operations                                        | 1,534,151                            | 1,091,974                                    |
| 6.01.01.01      | Net Profit before IRPJ/CSLL                                           | 911,854                              | 758,874                                      |
| 6.01.01.02      | Depreciation and amortization - in the result                         | 198,091                              | 125,309                                      |
| 6.01.01.03      | Other transactions - fixed assets                                     | 12,641                               | 16,518                                       |
| 6.01.01.04      | Equity Income                                                         | 36                                   | 9                                            |
| 6.01.01.05      | Interest, Exchange Rate Variation and Monetary Update                 | 207,121                              | 378,501                                      |
| 6.01.01.06      | Stock -based compensation                                             | 7,085                                | 2,074                                        |
| 6.01.01.07      | Changes in the fair value of biological assets                        | -195,189                             | -349,153                                     |
| 6.01.01.08      | Prov. program of participation of the results and labor contingencies | 49,760                               | 38,581                                       |
| 6.01.01.09      | Variation in the net realizable value of agricultural products        | -27,199                              | -141,558                                     |
| 6.01.01.10      | Carrying out the present value adjustment of leases                   | 156,425                              | 148,943                                      |
| 6.01.01.11      | Amortization of Right of Use                                          | 192,547                              | 137,527                                      |
| 6.01.01.12      | Other Adjustments                                                     | -18,201                              | -26,290                                      |
| 6.01.01.13      | Investment properties                                                 | -1,360                               | -16,430                                      |
| 6.01.01.14      | Provision for Losses Taxes Recoverable                                | 21,693                               | 7,595                                        |
| 6.01.01.16      | Carrying out the adjustment to present value - securities payable     | 18,847                               | 11,474                                       |
| 6.01.02         | Changes in Assets and Liabilities                                     | -1,632,344                           | -1,073,377                                   |
| 6.01.02.01      | Accounts receivable from customers                                    | 96,766                               | -18,533                                      |
| 6.01.02.02      | Biological assets                                                     | 200,028                              | 216,098                                      |
| 6.01.02.03      | Taxes to be recovered                                                 | -100,359                             | -80,771                                      |
| 6.01.02.05      | Financial applications                                                | -89                                  | -403                                         |
| 6.01.02.06      | Other accounts receivable                                             | -148,374                             | -73,706                                      |
| 6.01.02.07      | Suppliers                                                             | -1,327,954                           | -631,664                                     |
| 6.01.02.08      | Tax and social obligations                                            | -125,864                             | -75,128                                      |
| 6.01.02.09      | Obligations to related parties                                        | 630                                  | -2,439                                       |
| 6.01.02.10      | Derivatives operations                                                | 227,438                              | -173,859                                     |
| 6.01.02.11      | Customer advances                                                     | -152,124                             | 63,900                                       |
| 6.01.02.12      | Leases Payable                                                        | 0                                    | -16,762                                      |
| 6.01.02.13      | Other accounts payable                                                | -64,266                              | -16,105                                      |
| 6.01.02.15      | Advance to Suppliers                                                  | -17,723                              | -22,846                                      |
| 6.01.02.16      | Interest on repaid loans                                              | -320,088                             | -97,851                                      |
| 6.01.02.17      | Income tax and social security contributions paid                     | -30,369                              | -96,403                                      |
| 6.01.02.18      | Notes payable                                                         | 193,992                              | -5,402                                       |
| 6.01.02.19      | Interest on leases paid                                               | -63,988                              | -41,503                                      |
| 6.02            | Net Cash from Investing Activities                                    | -1,152,447                           | -386,945                                     |
| 6.02.01         | In Investment                                                         | -17,144                              | -108                                         |
| 6.02.02         | In fixed assets                                                       | -491,282                             | -380,025                                     |
| 6.02.03         | In intangible                                                         | -5,871                               | -4,712                                       |
| 6.02.08         | Capital Contribution                                                  | -1,650                               | -2,100                                       |
| 6.02.09         | Land purchase                                                         | -636,500                             | 0                                            |
| 6.03            | Net Cash from Financing Activities                                    | 420,677                              | -143,554                                     |
| 6.03.01         | Loans and financing taken out                                         | 2,767,913                            | 966,562                                      |
| 6.03.02         | Loans and financing paid                                              | -1,301,248                           | -257,526                                     |

(A free translation of the original in Portuguese)

## Consolidated Financial Statements / Cash Flow Statement (Indirect Method)

(Reais Thousand)

| Code of Account | Account Description                               | Current Accumulated      | Accumulated Financial    |
|-----------------|---------------------------------------------------|--------------------------|--------------------------|
|                 |                                                   | Exercise                 | Year                     |
|                 |                                                   | 01/01/2025 to 06/30/2025 | 01/01/2024 to 06/30/2024 |
| 6.03.03         | Sale or repurchase of shares                      | 7,103                    | -7,869                   |
| 6.03.04         | Paid Leases                                       | -410,959                 | -370,810                 |
| 6.03.05         | Dividends and JCP paid                            | -241,249                 | -421,852                 |
| 6.03.06         | Derivatives Received                              | -16,971                  | -52,059                  |
| 6.03.08         | Acquisition of shareholding                       | -383,912                 | 0                        |
| 6.05            | Increase (Reduction) in Cash and Cash Equivalents | -829,963                 | -511,902                 |
| 6.05.01         | Beginning Balance of Cash and Cash Equivalents    | 1,979,575                | 1,613,703                |
| 6.05.02         | Final Balance of Cash and Cash Equivalents        | 1,149,612                | 1,101,801                |

(A free translation of the original in Portuguese)

**DFs Consolidated / Demonstration of Mutations of Heritage Liquid / DMPL - 01/01/2025 the 06/30/2025 (Reais****Thousand)**

| Code of Account | Account Description                                                  | Capital Social Integrated | Reservations of Capital, Options and Treasury Shares | Profit Reserves | Profits or Losses Accumulated | Other Results Comprehensive | Net worth | Participation of Non-Controllers | Net worth Consolidated |
|-----------------|----------------------------------------------------------------------|---------------------------|------------------------------------------------------|-----------------|-------------------------------|-----------------------------|-----------|----------------------------------|------------------------|
| 5.01            | Opening Balances                                                     | 2,012,522                 | -289,359                                             | 1,591,319       | 0                             | 683,188                     | 3,997,670 | 106,872                          | 4,104,542              |
| 5.02            | Previous Exercises                                                   | 0                         | 0                                                    | 0               | 0                             | 0                           | 0         | 0                                | 0                      |
| 5.03            | Adjusted Beginning Balances                                          | 2,012,522                 | -289,359                                             | 1,591,319       | 0                             | 683,188                     | 3,997,670 | 106,872                          | 4,104,542              |
| 5.04            | Capital Transactions with Partners                                   | 0                         | 3,543                                                | 0               | 696                           | 675,341                     | 679,580   | -60,504                          | 619,076                |
| 5.04.03         | Recognized Granted Options                                           | 0                         | 7,085                                                | 0               | 0                             | 0                           | 7,085     | 0                                | 7,085                  |
| 5.04.08         | Premium/Discount on the sale of shares                               | 0                         | -2,561                                               | 0               | 0                             | 0                           | -2,561    | 0                                | -2,561                 |
| 5.04.09         | Remuneration based in actions exercised in the period                | 0                         | 9,663                                                | 0               | 0                             | 0                           | 9,663     | 0                                | 9,663                  |
| 5.04.10         | Capital transaction                                                  | 0                         | -10,644                                              | 0               | 0                             | 0                           | -10,644   | 0                                | -10,644                |
| 5.04.11         | Realization from the depreciation of cost attributed to fixed assets | 0                         | 0                                                    | 0               | 505                           | -505                        | 0         | 0                                | 0                      |
| 5.04.12         | Realization of the cost assigned to fixed assets - sales             | 0                         | 0                                                    | 0               | 52                            | -52                         | 0         | 0                                | 0                      |
| 5.04.13         | Realization of the cost assigned to fixed assets - subsidiaries      | 0                         | 0                                                    | 0               | 139                           | -139                        | 0         | 0                                | 0                      |
| 5.04.14         | Unrealized Gains/Losses with hedging instruments                     | 0                         | 0                                                    | 0               | 0                             | 676,037                     | 676,037   | 31,705                           | 707,742                |
| 5.04.15         | Capital reduction                                                    | 0                         | 0                                                    | 0               | 0                             | 0                           | 0         | -92,209                          | -92,209                |
| 5.05            | Total Comprehensive Income                                           | 0                         | 0                                                    | 0               | 622,360                       | 0                           | 622,360   | 28,177                           | 650,537                |
| 5.05.01         | Net Profit for the Period                                            | 0                         | 0                                                    | 0               | 622,360                       | 0                           | 622,360   | 28,177                           | 650,537                |
| 5.06            | Internal Changes in Equity                                           | 0                         | 0                                                    | -120,508        | 0                             | 0                           | -120,508  | 0                                | -120,508               |
| 5.06.04         | Proposed additional dividends                                        | 0                         | 0                                                    | -120,508        | 0                             | 0                           | -120,508  | 0                                | -120,508               |
| 5.07            | Final balances                                                       | 2,012,522                 | -285,816                                             | 1,470,811       | 623,056                       | 1,358,529                   | 5,179,102 | 74,545                           | 5,253,647              |

(A free translation of the original in Portuguese)

**DFs Consolidated / Demonstration of Mutations of Heritage Liquid / DMPL - 01/01/2024 the 06/30/2024 (Reais****Thousand)**

| Code of Account | Account Description                                          | Capital Social Integrated | Reservations of Capital, Options Granted and Treasury Shares | Profit Reserves | Profits or Losses Accumulated | Other Results Comprehensive | Net worth | Participation of Non-Controllers | Net worth Consolidated |
|-----------------|--------------------------------------------------------------|---------------------------|--------------------------------------------------------------|-----------------|-------------------------------|-----------------------------|-----------|----------------------------------|------------------------|
| 5.01            | Opening Balances                                             | 2,012,522                 | 110,997                                                      | 1,395,452       | 0                             | 1,408,087                   | 4,927,058 | 314,808                          | 5,241,866              |
| 5.02            | Previous Exercises                                           | 0                         | 0                                                            | 0               | 0                             | 0                           | 0         | 0                                | 0                      |
| 5.03            | Adjusted Beginning Balances                                  | 2,012,522                 | 110,997                                                      | 1,395,452       | 0                             | 1,408,087                   | 4,927,058 | 314,808                          | 5,241,866              |
| 5.04            | Capital Transactions with Partners                           | 0                         | 1,601                                                        | 0               | 0                             | 0                           | 1,601     | 0                                | 1,601                  |
| 5.04.03         | Recognized Granted Options                                   | 0                         | 9,470                                                        | 0               | 0                             | 0                           | 9,470     | 0                                | 9,470                  |
| 5.04.04         | Treasury Shares Acquired                                     | 0                         | -9,288                                                       | 0               | 0                             | 0                           | -9,288    | 0                                | -9,288                 |
| 5.04.05         | Treasury Shares Sold                                         | 0                         | 2,615                                                        | 0               | 0                             | 0                           | 2,615     | 0                                | 2,615                  |
| 5.04.08         | Premium on delivery of shares                                | 0                         | -1,196                                                       | 0               | 0                             | 0                           | -1,196    | 0                                | -1,196                 |
| 5.05            | Total Comprehensive Income                                   | 0                         | 0                                                            | 0               | 543,958                       | -382,014                    | 161,944   | -7,776                           | 154,168                |
| 5.05.01         | Net Profit for the Period                                    | 0                         | 0                                                            | 0               | 543,186                       | 0                           | 543,186   | 7,169                            | 550,355                |
| 5.05.02         | Other Comprehensive Results                                  | 0                         | 0                                                            | 0               | 772                           | -382,014                    | -381,242  | -14,945                          | -396,187               |
| 5.05.02.01      | Financial Instrument Adjustments                             | 0                         | 0                                                            | 0               | 0                             | -577,640                    | -577,640  | -22,644                          | -600,284               |
| 5.05.02.02      | Taxes s/ Adjustments Instruments Financial                   | 0                         | 0                                                            | 0               | 0                             | 196,398                     | 196,398   | 7,699                            | 204,097                |
| 5.05.02.06      | Realization cost assigned active fixed assets - depreciation | 0                         | 0                                                            | 0               | 599                           | -599                        | 0         | 0                                | 0                      |
| 5.05.02.07      | Realization of assigned asset cost fixed assets - sales      | 0                         | 0                                                            | 0               | 34                            | -34                         | 0         | 0                                | 0                      |
| 5.05.02.08      | Adjustment cost assigned active fixed assets in controlled   | 0                         | 0                                                            | 0               | 139                           | -139                        | 0         | 0                                | 0                      |
| 5.06            | Internal Changes in Equity                                   | 0                         | 0                                                            | -194,526        | 0                             | 0                           | -194,526  | -32,256                          | -226,782               |
| 5.06.04         | Proposed additional dividend                                 | 0                         | 0                                                            | -194,526        | 0                             | 0                           | -194,526  | 0                                | -194,526               |
| 5.06.05         | Paying mandatory minimum and JSCP                            | 0                         | 0                                                            | 0               | 0                             | 0                           | 0         | -32,256                          | -32,256                |
| 5.07            | Final balances                                               | 2,012,522                 | 112,598                                                      | 1,200,926       | 543,958                       | 1,026,073                   | 4,896,077 | 274,776                          | 5,170,853              |

(A free translation of the original in Portuguese)

**Consolidated financial statements / Statement of added value  
(Reais Thousand)**

| Code of Account | Account Description                                         | Current Accumulated                  | Accumulated Financial                        |
|-----------------|-------------------------------------------------------------|--------------------------------------|----------------------------------------------|
|                 |                                                             | Exercise<br>01/01/2025 to 06/30/2025 | Year<br>Previous<br>01/01/2024 to 06/30/2024 |
| 7.01            | Revenues                                                    | 5,453,843                            | 4,503,575                                    |
| 7.01.01         | Sales of Goods, Products and Services                       | 4,284,245                            | 3,370,736                                    |
| 7.01.02         | Other Recipes                                               | 897,201                              | 833,096                                      |
| 7.01.02.01      | Other Recipes                                               | 847                                  | 34,890                                       |
| 7.01.02.02      | Change in fair value of Biological Assets                   | 869,155                              | 656,648                                      |
| 7.01.02.03      | Variation in net realizable assets of agricultural products | 27,199                               | 141,558                                      |
| 7.01.03         | Revenues related to the Construction of Own Assets          | 272,397                              | 299,743                                      |
| 7.02            | Supplies Acquired from Third Parties                        | -3,384,531                           | -2,765,376                                   |
| 7.02.01         | Costs of Products, Goods, and Services Sold                 | -1,233,704                           | -26,392                                      |
| 7.02.02         | Materials, Energy, Third Party Services and Others          | -1,449,125                           | -1,039,231                                   |
| 7.02.04         | Others                                                      | -701,702                             | -1,699,753                                   |
| 7.02.04.01      | Raw materials consumed                                      | -27,736                              | -1,392,258                                   |
| 7.02.04.02      | Biological assets                                           | -673,966                             | -307,495                                     |
| 7.03            | Gross Added Value                                           | 2,069,312                            | 1,738,199                                    |
| 7.04            | Withholdings                                                | -390,638                             | -262,836                                     |
| 7.04.01         | Depreciation, Amortization and Depletion                    | -198,091                             | -125,309                                     |
| 7.04.02         | Others                                                      | -192,547                             | -137,527                                     |
| 7.04.02.01      | Amortization of Right of Use                                | -192,547                             | -137,527                                     |
| 7.05            | Net Added Value Produced                                    | 1,678,674                            | 1,475,363                                    |
| 7.06            | Added Value Received in Transfer                            | 314,333                              | 274,691                                      |
| 7.06.01         | Income Result                                               | -36                                  | -9                                           |
| 7.06.02         | Financial Income                                            | 313,928                              | 274,344                                      |
| 7.06.03         | Others                                                      | 441                                  | 356                                          |
| 7.07            | Total Added Value to be Distributed                         | 1,993,007                            | 1,750,054                                    |
| 7.08            | Added Value                                                 | 1,993,007                            | 1,750,054                                    |
| 7.08.01         | Guys                                                        | 436,010                              | 361,370                                      |
| 7.08.01.01      | Direct Remuneration                                         | 293,327                              | 255,343                                      |
| 7.08.01.02      | Benefits                                                    | 122,099                              | 92,011                                       |
| 7.08.01.03      | FGTS                                                        | 20,584                               | 14,016                                       |
| 7.08.02         | Taxes, Fees and Contributions                               | 180,030                              | 141,174                                      |
| 7.08.02.01      | Federal                                                     | 161,716                              | 136,663                                      |
| 7.08.02.02      | State                                                       | 17,307                               | 3,809                                        |
| 7.08.02.03      | Municipal                                                   | 1,007                                | 702                                          |
| 7.08.03         | Remuneration of Third-Party Capital                         | 726,430                              | 697,155                                      |
| 7.08.03.01      | Fees                                                        | 382,548                              | 686,478                                      |
| 7.08.03.02      | Rentals                                                     | 9,855                                | 6,154                                        |
| 7.08.03.03      | Others                                                      | 334,027                              | 4,523                                        |
| 7.08.04         | Equity Remuneration                                         | 650,537                              | 550,355                                      |
| 7.08.04.03      | Retained Earnings / Loss for the Period                     | 622,360                              | 543,186                                      |
| 7.08.04.04      | Non-Controlling Interest in Retained Earnings               | 28,177                               | 7,169                                        |



# 2Q25

# Earnings Release



Videoconference

## August 14<sup>th</sup>

10 a.m. – Brasília  
9 a.m. – New York  
2 p.m. – London

 **SLC**  
AGRÍCOLA

With simultaneous translation into English  
and Brazilian sign language.

Cultivate & Evolve

(A free translation of the original in Portuguese)

## General Information

**Porto Alegre, August 13, 2025 - SLC AGRÍCOLA S.A.** (B3; SLCE3; ADRs: SLCJY; Bloomberg: SLCE3BZ; Reuters: SLCE3.SA) today presents its results for the second quarter of 2025. The following financial and operating information is presented in accordance with International Financial Reporting Standards (IFRS). The information was prepared on a consolidated basis and is presented in thousands of Brazilian real, except where stated otherwise.

### In this Earnings Release, the terms below will have the following meaning:

- › **2Q24:** Refers to data, based on the consolidated interim financial statements, that consider the operations of the Company and its subsidiaries in the second quarter of 2024 (April to June).
- › **2Q25:** Refers to the data, based on the consolidated interim financial statements, that consider the operations of the Company and its subsidiaries in the second quarter of 2025 (April to June).
- › **1H24:** Refers to the data, based on the consolidated interim financial statements, that consider the operations of the Company and of its subsidiaries in the first six months of 2024 (January to June).
- › **1H25:** Refers to the data, based on the consolidated interim financial statements, that consider the operations of the Company and of its subsidiaries in the first six months of 2025 (January to June).
- › **“HA”:** Horizontal Analysis, refers to the horizontal percentage variation between two periods.
- › **“VA”:** Vertical Analysis, refers to the percentage representativeness of the account over a given total.
- › **Cotton Seed:** Seeds intended for planting cotton crops.
- › **Cottonseed:** Sub-product from the production of cotton, used for manufacturing vegetable oil and animal feed.

## Disclaimer

*We make statements concerning future events that are subject to risks and uncertainties. Such statements are based on the beliefs and assumptions of our Management and on the information currently available to the Company. Forward-looking statements include information on our current plans, beliefs or expectations, as well as those of the Company's directors and executive officers. Forward-looking statements include information on potential or assumed operating results as well as statements that are preceded, followed by or include the words "believe," "may," "will," "continue," "expect," "project," "intend," "plan," "estimate" or similar expressions. Forward-looking statements and information provide no guarantee of performance as they refer to future events, involve risks, uncertainties and assumptions and as such depend on circumstances that may or may not occur. The Company's future results and creation of value for shareholders may differ significantly from the figures expressed or suggested in the forward-looking statements. Many factors that will determine these results and values are beyond our capacity to control or predict.*

(A free translation of the original in Portuguese)

## Financial Highlights

| (R\$ thd)                 | 1H24             | 1H25               | HA            | 2Q24             | 2Q25             | HA            |
|---------------------------|------------------|--------------------|---------------|------------------|------------------|---------------|
| <b>Net Revenue</b>        | <b>3,308,511</b> | <b>4,193,177</b>   | <b>26.7%</b>  | <b>1,351,597</b> | <b>1,862,135</b> | <b>37.8%</b>  |
| <b>Gross Income</b>       | <b>1,477,278</b> | <b>1,732,082</b>   | <b>17.2%</b>  | <b>831,062</b>   | <b>656,027</b>   | <b>-21.1%</b> |
| Gross Margin              | 44.7%            | 41.3%              | -3.4p.p.      | 61.5%            | 35.2%            | -26.3p.p.     |
| <b>Operational Result</b> | <b>1,173,680</b> | <b>1,319,334</b>   | <b>12.4%</b>  | <b>675,159</b>   | <b>453,286</b>   | <b>-32.9%</b> |
| Operational Margin        | 35.5%            | 31.5%              | -4.0p.p.      | 50.0%            | 24.3%            | -25.7p.p.     |
| <b>Net Income</b>         | <b>550,355</b>   | <b>650,537</b>     | <b>18.2%</b>  | <b>321,412</b>   | <b>139,837</b>   | <b>-56.5%</b> |
| Net Margin                | 16.6%            | 15.5%              | -1.1p.p.      | 23.8%            | 7.5%             | -16.3p.p.     |
| <b>Adjusted EBITDA</b>    | <b>962,323</b>   | <b>1,500,225</b>   | <b>55.9%</b>  | <b>258,100</b>   | <b>556,569</b>   | <b>115.6%</b> |
| Adjusted EBITDA Margin    | 29.1%            | 35.8%              | 6.7p.p.       | 19.1%            | 29.9%            | 10.8p.p.      |
| <b>Adjusted Free Cash</b> | <b>(738,755)</b> | <b>(2,045,422)</b> | <b>176.9%</b> | <b>(543,006)</b> | <b>(626,121)</b> | <b>15.3%</b>  |

### Sales (metric tons)

| Crops                                        | 2Q24    | 2Q25    | Δ%    |
|----------------------------------------------|---------|---------|-------|
| <b>Cotton</b>                                | 81,416  | 76,363  | -6.2  |
| <b>Cottonseed</b> (cottonseed + cotton seed) | 33,479  | 29,798  | -11.0 |
| <b>Soybeans</b> (commercial+seed)            | 259,001 | 517,747 | 99.9  |
| <b>Corn</b>                                  | 32,318  | 61,056  | 88.9  |
| <b>Other Crops</b>                           | 22,296  | 19,639  | -11.9 |
| <b>Cattle Herd</b> (head)                    | 7,132   | 8,398   | 17.8  |

### Unit Gross Income by Crop – (R\$/metric tons)

| Crops                                        | 2Q24  | 2Q25  | Δ%    |
|----------------------------------------------|-------|-------|-------|
| <b>Cotton</b>                                | 3,305 | 3,325 | 0.6   |
| <b>Cottonseed</b> (cottonseed + cotton seed) | -11   | 453   | n.m.  |
| <b>Soybeans</b> (commercial+seed)            | 52    | 508   | 876.9 |
| <b>Corn</b>                                  | 141   | 355   | 151.8 |
| <b>Cattle Herd</b> (R\$/head)                | 442   | 1,022 | 131.2 |

### Hedge Position – FX – Material Fact (07/09/2025) vs. Release 2Q25

| Crops          | Material Fact 07/09/2025 |                |                | 2Q25 Earnings Release |                |                | Variation      |                |                |
|----------------|--------------------------|----------------|----------------|-----------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Soybean</b> | <b>2023/24</b>           | <b>2024/25</b> | <b>2025/26</b> | <b>2023/24</b>        | <b>2024/25</b> | <b>2025/26</b> | <b>2023/24</b> | <b>2024/25</b> | <b>2025/26</b> |
| %              | 100.0                    | 89.8           | 20.5           | 100.0                 | 95.6           | 24.4           | -              | 5.8            | 3.9            |
| R\$/USD        | 5.2377                   | 5.6382         | 6.2940         | 5.2377                | 5.6338         | 6.0846         | -              | -              | -0.21          |
| Commitments %  | -                        | 1.9            | 45.7           | -                     | 1.7            | 43.0           | -              | -0.2           | -2.7           |
| <b>Cotton</b>  | <b>2023/24</b>           | <b>2024/25</b> | <b>2025/26</b> | <b>2023/24</b>        | <b>2024/25</b> | <b>2025/26</b> | <b>2023/24</b> | <b>2024/25</b> | <b>2025/26</b> |
| %              | 99.3                     | 88.2           | 16.6           | 99.3                  | 90.1           | 16.7           | -              | 1.9            | 0.1            |
| R\$/USD        | 5.4526                   | 6.0957         | 6.7176         | 5.4533                | 6.0957         | 6.7176         | -              | -              | -              |
| Commitments %  | -                        | -              | 32.2           | -                     | -              | 35.0           | -              | -              | 2.8            |
| <b>Corn</b>    | <b>2023/24</b>           | <b>2024/25</b> | <b>2025/26</b> | <b>2023/24</b>        | <b>2024/25</b> | <b>2025/26</b> | <b>2023/24</b> | <b>2024/25</b> | <b>2025/26</b> |
| %              | 99.9                     | 64.4           | -              | 99.9                  | 73.4           | 23.6           | -              | 9.0            | 23.6           |
| R\$/USD        | 5.4841                   | 5.9141         | -              | 5.4841                | 5.8779         | 5.8008         | -              | -0.04          | 5.80           |
| Commitments %  | -                        | -              | 35.6           | -                     | -              | 34.3           | -              | -              | -1.3           |

### Hedge Position – Commodity – Material Fact (07/09/2025) vs. Release 2Q25

| Crops          | Material Fact 07/09/2025 |                |                | 2Q25 Earnings Release |                |                | Variation      |                |                |
|----------------|--------------------------|----------------|----------------|-----------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Soybean</b> | <b>2023/24</b>           | <b>2024/25</b> | <b>2025/26</b> | <b>2023/24</b>        | <b>2024/25</b> | <b>2025/26</b> | <b>2023/24</b> | <b>2024/25</b> | <b>2025/26</b> |
| %              | 100.0                    | 90.7           | 37.2           | 100.0                 | 94.3           | 41.1           | -              | 3.6            | 3.9            |
| USD/bu         | 12.35                    | 11.45          | 11.13          | 12.35                 | 11.46          | 11.00          | -              | 0.01           | -0.13          |
| Commitments %  | -                        | 2.0            | 16.1           | -                     | 1.6            | 15.6           | -              | -0.4           | -0.5           |
| <b>Cotton</b>  | <b>2023/24</b>           | <b>2024/25</b> | <b>2025/26</b> | <b>2023/24</b>        | <b>2024/25</b> | <b>2025/26</b> | <b>2023/24</b> | <b>2024/25</b> | <b>2025/26</b> |
| %              | 100.0                    | 55.1           | 25.0           | 100.0                 | 56.2           | 25.0           | -              | 1.1            | -              |
| USD/lb         | 80.44                    | 77.16          | 73.87          | 80.44                 | 77.15          | 73.87          | -              | -0.01          | -              |
| Commitments %  | -                        | -              | -              | -                     | -              | -              | -              | -              | -              |
| <b>Corn</b>    | <b>2023/24</b>           | <b>2024/25</b> | <b>2025/26</b> | <b>2023/24</b>        | <b>2024/25</b> | <b>2025/26</b> | <b>2023/24</b> | <b>2024/25</b> | <b>2025/26</b> |
| %              | 37.8                     | 21.2           | -              | 37.8                  | 33.7           | -              | -              | 12.5           | -              |
| R\$/bag        | 53.04                    | 51.71          | -              | 53.04                 | 50.67          | -              | -              | -1.04          | -              |
| %              | 62.2                     | 35.1           | -              | 62.2                  | 36.4           | 7.3            | -              | 1.3            | 7.3            |
| USD/bag        | 8.28                     | 8.40           | -              | 8.28                  | 8.38           | 8.00           | -              | -0.02          | 8.00           |
| Commitments %  | -                        | -              | -              | -                     | -              | -              | -              | -              | -              |

### Inputs – 2025/26 Crop Year - % acquired

| Fertilizers/Crop protection % | 1Q25 | 2Q25 | Δp.p |
|-------------------------------|------|------|------|
| Nitrogen                      | 57   | 60   | 3    |
| Potassium Chloride            | 82   | 100  | 18   |
| Phosphates                    | 69   | 95   | 26   |
| Crop Protection               | 57   | 91   | 34   |

## Operating Highlights

### Planted Area 2024/25 Crop Year - 1Q25 vs. forecast

| Crop mix                           | Planted area achieved (a) | 1Q25 Planted area (b)  | Forecast (c)           | Share        | Δ%          | Δ%         |
|------------------------------------|---------------------------|------------------------|------------------------|--------------|-------------|------------|
|                                    | 2023/24                   | 2024/25 <sup>(1)</sup> | 2024/25 <sup>(1)</sup> | 2024/25      | c x a       | c x b      |
|                                    | ha                        |                        |                        |              | %           |            |
| <b>Cotton</b>                      | <b>188,734</b>            | <b>178,700</b>         | <b>178,803</b>         | <b>24.3</b>  | <b>-5.3</b> | <b>0.1</b> |
| Cotton lint 1 <sup>st</sup> crop   | 106,698                   | 95,435                 | 95,460                 | 13.0         | -10.5       | 0.0        |
| Cotton lint 2 <sup>nd</sup> crop   | 82,036                    | 83,265                 | 83,343                 | 11.3         | 1.6         | 0.1        |
| <b>Soybean (Commercial + Seed)</b> | <b>320,009</b>            | <b>377,531</b>         | <b>377,531</b>         | <b>51.3</b>  | <b>18.0</b> | <b>0.0</b> |
| <b>Corn 2<sup>nd</sup> crop</b>    | <b>95,167</b>             | <b>122,767</b>         | <b>122,748</b>         | <b>16.7</b>  | <b>29.0</b> | <b>0.0</b> |
| Other Crops <sup>(2)</sup>         | 57,432                    | 48,399                 | 56,824                 | 7.7          | -1.1        | 17.4       |
| <b>Total area</b>                  | <b>661,342</b>            | <b>727,397</b>         | <b>735,906</b>         | <b>100.0</b> | <b>11.3</b> | <b>1.2</b> |

(1) Weather factors could affect planted area forecasts.

(2) Other crops (Brachiaria seed 11,645 ha, Crambe seed 46 ha, Crotalaria seed 1,800 ha, Beans 1,409 ha, Sesame 5,089 ha, Millet seed 13,893 ha, Corn 1st crop 356 ha, Corn seed 727 ha, Forage turnip seed 2,086 ha, Cattle 5,594 ha, Sorghum 7,566 ha, Wheat 6,410 ha and Buckwheat seed 203 ha) totaled 56,824 ha.

### 2024/25 crop year status



### Ideal timeline for 2024/25 crop harvest and 2025/26 crop planting

|                                                                                                                     | 2Q25 |     |                                 | 3Q25                                                 |     |     | 4Q25                  |                               |     | 1Q26                          |          |     |
|---------------------------------------------------------------------------------------------------------------------|------|-----|---------------------------------|------------------------------------------------------|-----|-----|-----------------------|-------------------------------|-----|-------------------------------|----------|-----|
|                                                                                                                     | Apr  | May | Jun                             | Jul                                                  | Aug | Sep | Oct                   | Nov                           | Dec | Jan                           | Feb      | Mar |
|  <b>Soybean</b>                  |      |     |                                 |                                                      |     |     | Planting Crop 2024/25 |                               |     | Harvesting                    |          |     |
|                                                                                                                     |      |     |                                 |                                                      |     |     |                       |                               |     | Seed processing               |          |     |
|  <b>Cotton</b>                   |      |     | Harvesting 1 <sup>st</sup> Crop | Harvesting 1 <sup>st</sup> and 2 <sup>nd</sup> Crops |     |     |                       | Planting 1 <sup>st</sup> Crop |     |                               |          |     |
|                                                                                                                     |      |     |                                 | Seed processing                                      |     |     |                       |                               |     | Planting 2 <sup>nd</sup> Crop |          |     |
|  <b>Corn 2<sup>nd</sup> Crop</b> |      |     |                                 | Harvesting                                           |     |     |                       |                               |     |                               | Planting |     |

### Yields - 2023/24 Actual Yield vs. 2024/25 vs. Forecast

| Crops (kg/ha)                         | Actual 2023/24 (a) | Forecast 2024/25 (b) | Δ% b x a |
|---------------------------------------|--------------------|----------------------|----------|
| Cotton lint 1 <sup>st</sup> crop      | 1,995              | 1,833                | -8,1     |
| Cotton lint 2 <sup>st</sup> crop      | 1,827              | 2,161                | 18,3     |
| Cottonseed (cottonseed + cotton seed) | 2,402              | 2,395                | -0,3     |
| Soybeans (comercial + seed)           | 3,264              | 3,960                | 21,3     |
| Corn 2 <sup>nd</sup> crop             | 7,093              | 8,274                | 16,7     |

### Production Cost per Hectare (R\$) – 2023/24 vs. 2024/25

| Total (R\$/ha)                   | Budget 2023/24             | Budget 2024/25 <sup>(1)</sup> | Δ%          |
|----------------------------------|----------------------------|-------------------------------|-------------|
| Cotton lint 1 <sup>st</sup> crop | 13,205                     | 12,876                        | -2.5        |
| Cotton lint 2 <sup>nd</sup> crop | 11,906                     | 11,663                        | -2          |
| Soybeans (comercial + seed)      | 5,081                      | 4,659                         | -8.3        |
| Corn 2 <sup>nd</sup> crop        | 4,303                      | 3,967                         | -7.8        |
| <b>Total Average Cost</b>        | <b>6,916<sup>(2)</sup></b> | <b>6,545<sup>(2)</sup></b>    | <b>-5.4</b> |

(1) Figures may change until the end of cotton processing and the sale of grains.

(2) Weighted by areas in the 2024/25 crop year to avoid impacts from changes in the product mix.

Sumário

- › General Information .....26
- › Financial Highlights .....27
- › Operating Highlights.....28
- › Letter From Management to our Shareholders and Stakeholders .....30
- › Market Overview .....32
- › Operational Performance – 2024/25 crop year.....32
- › Financial Performance .....35
- › ESG Reporting to Stakeholders .....50
- › Complementary Operational and Financial Economic Data .....52
- › Location of Production Units and Headquarters .....53

## Letter from Management to our Shareholders and Stakeholders

In the 2024/25 crop year, favorable rainfall in April and May in Mato Grosso (MT) has improved the outlook for cotton and second-crop corn yields.

Accordingly, for cotton (average of first and second crops), we currently project a yield of 1,986 kg/hectare, 3.3% higher than the previous crop year, 0.3% better than the project, and 5.1% higher than the national average (CONAB - July 2025). For corn, our estimate is 8,274 Kg/ha, a yield 9.7% higher than budgeted, 16.7% above the previous year, and 35.6% higher than the national average (CONAB – July 2025). **Our estimate of corn yield indicates that we achieve a historical record.** In the quarter, we also began harvesting cotton and second-crop corn.

Regarding the cost of main inputs (fertilizers and crop protection) for the 2025/26 crop year, we have already secured 85% of the fertilizer package and 91% of the crop protection package. This strategic action allowed us to lock in prices for a significant portion of our main inputs, before the market increases. We are also making progress in our hedge position for the 2025/26 crop year. In soybean, adding up the commitments, we have already secured 56.7% of our soybean production, and we have hedged 7.3% of our corn production and 25% of our cotton production.

For the 2024/25 crop year, we also carried out a strategic hedge management. In **soybeans**, we reached 95.9% of production, while in **corn** and **cotton** we have hedged 70.1% and 56.2% of production, respectively (details on Table 26).

In June, the land owned by the Company was appraised by the independent consulting firm Deloitte Touche Tohmatsu Ltda. The portfolio was valued at **R\$ 13.4 billion compared to R\$11.6 billion**, representing a **15.6%** increase. The current average value per arable hectare owned by the Company is **R\$ 58,900**. For comparison purposes, considering the acquisitions made in 2025, on the comparative basis (2024), we achieved a **7.1%** appreciation in the total land portfolio.

The net asset value (NAV), updated based on the new appraisal of our land portfolio, has reached **R\$ 14.1 billion**. This represents a net asset value per share of **R\$ 31.90**, which is **11.9%** higher than the December 2024, figure of **R\$28.50**.

On July 1, we took possession of **Sierentz Agro**, an operation 100% on leased land, adding around 100,000 hectares of planted area (first and second crop) in the states of Maranhão and Pará. Following this addition, our area projected for 2025/26 will be of **830,000 hectares**, an increase of **12,9%** from 2024/25.

On July 9th, through a material fact, we announced our irrigation project aimed at expanding 37,100 hectares of irrigated land in Western Bahia. The implementation will be gradual and aim not only to reduce climate risks, but also to increase productivity, profitability, and the value of our land in the region. For the 2025/26 crop year, we plan to install irrigation infrastructure on an additional 3,300 hectares. Currently, our irrigated area totals 16,000 hectares. Our goal is to reach **53,000 irrigated hectares** in our portfolio over the coming years.

### Financial Highlights

Net Revenue ended 1H25 at R\$ 4.2 billion, 26.7% higher than in 1H24. With a **historic record in terms of volume and revenue**. Adjusted EBITDA was R\$ 1.5 billion, with Adjusted EBITDA margin of 35.8%. Net Income was R\$ 650.5 million in 1H25, increasing 18.2% from 1H24, mainly due to the R\$ 254.8 million increase in gross income.

Cash generation was a negative R\$ 2.1 billion in 1H25, mainly due to the payment of R\$ 636.5 million for land acquisition (R\$ 180.0 million for the last installment of the Paysandu farm, R\$ 361.5 million for the acquisition of the Paladino farm, and R\$ 95 million for the farm in Unai/MG.) The Company also paid for crop inputs, settled the installment pertaining to the acquisition of a non-controlling interest in SLC Mit (R\$ 103.0 million), and

dividends payments totaling R\$ 241 million. Despite the negative cash generation, the Net Debt/Adjusted EBITDA ratio ended the period at 2.33 times.

Adjusted net debt closed the second quarter of 2025 at R\$ 6 billion, showing an increase of R\$ 2.3 billion compared to 2024. This increase in net debt is mainly due to strategic investments made in land acquisitions, the purchase of the minority stake in SLC LandCo, as well as the acquisition of the minority stake in SLC-MIT. Currently, our gross debt profile consists of 35% short-term and 65% long-term, with a duration of 980 days. We are working to further extend the debt maturity, in order to establish a more comfortable amortization schedule for our operations and ensure short-term stability.

## **ESG and Awards**

SLC Agrícola and MyCarbon have formed a strategic partnership to boost regenerative agriculture in the Cerrado region, through the innovative project BRA-3C (Brazilian Regenerative Agriculture for Cerrado's Carbon Credits). The project will be implemented in the states of Maranhão, Tocantins, Piauí and Bahia (MATOPIBA region). The goal is to generate carbon credits through the adoption of sustainable agricultural practices that not only enhance productivity but also create opportunities for international market access via the carbon credit market.

SLC Agrícola's Circular Economy Program was recognized by the Global Compact - Network Brazil during the Ambition 2030 Forum, Brazil's leading corporate sustainability event.

The case "Circular Economy Program at SLC Agrícola — Transforming Waste into Living Soils" was highlighted in the Circular Economy category at the Circular Connection Movement. The initiative shows how we transform organic waste into biofertilizers, applied to our own crops — closing the cycle of organic matter in a regenerative way, with environmental, operational, and productivity gains.

For the fourth consecutive year, SLC Agrícola has been recognized in the Best in ESG Awards by Exame magazine, one of Brazil's leading honors for companies committed to sustainability and good practices in environmental, social and governance standards.

We thank our shareholders, employees and stakeholders for their trust, and we remain confident in building a promising future for agribusiness in Brazil.

## **The Management.**

## Market Overview

[Click here to download the market overview PDF file.](#)

## Operational Performance – 2024/25 Crop Year

### Planted Area

The quarter was marked by the beginning of the harvest of first-crop cotton and the second crop of other products, such as corn and cotton.

The planted area announced in 1Q25 for the 2024/25 crop year was increased by 8,424 ha, pertaining to plant cover areas for seed production.

Below is our current estimate of planted area for the 2024/25 crop year:

Table 1 - Planted Area by Crop, 2023/24 Actual vs. 2024/25 Forecast

| Crop mix                           | Planted area achieved (a) | 1Q25 Planted area (b)  | Forecast (c)           | Share        | Δ%          | Δ%         |
|------------------------------------|---------------------------|------------------------|------------------------|--------------|-------------|------------|
|                                    | 2023/24                   | 2024/25 <sup>(1)</sup> | 2024/25 <sup>(1)</sup> | 2024/25      | c x a       | c x b      |
|                                    | ha                        |                        |                        | %            |             |            |
| <b>Cotton</b>                      | <b>188,734</b>            | <b>178,700</b>         | <b>178,803</b>         | <b>24.3</b>  | <b>-5.3</b> | <b>0.1</b> |
| Cotton lint 1 <sup>st</sup> crop   | 106,698                   | 95,435                 | 95,460                 | 13.0         | -10.5       | 0.0        |
| Cotton lint 2 <sup>nd</sup> crop   | 82,036                    | 83,265                 | 83,343                 | 11.3         | 1.6         | 0.1        |
| <b>Soybean (Commercial + Seed)</b> | <b>320,009</b>            | <b>377,531</b>         | <b>377,531</b>         | <b>51.3</b>  | <b>18.0</b> | <b>0.0</b> |
| <b>Corn 2<sup>nd</sup> crop</b>    | <b>95,167</b>             | <b>122,767</b>         | <b>122,748</b>         | <b>16.7</b>  | <b>29.0</b> | <b>0.0</b> |
| Other Crops <sup>(2)</sup>         | 57,432                    | 48,399                 | 56,824                 | 7.7          | -1.1        | 17.4       |
| <b>Total area</b>                  | <b>661,342</b>            | <b>727,397</b>         | <b>735,906</b>         | <b>100.0</b> | <b>11.3</b> | <b>1.2</b> |

(1) Weather factors could affect planted area forecasts.

(2) Other crops (Brachiaria seed 11,645 ha, Crambe seed 46 ha, Crotalaria seed 1,800 ha, Beans 1,409 ha, Sesame 5,089 ha, Millet seed 13,893 ha, Corn 1st crop 356 ha, Corn seed 727 ha, Forage turnip seed 2,086 ha, Cattle 5,594 ha, Sorghum 7,566 ha, Wheat 6,410 ha and Buckwheat seed 203 ha) totaled 56,824 ha.

### Yields

The estimated yields for the 2024/25 crop year reflect our expectation regarding the productive potential of the crops, considering their historical evolution (trend curve) and the maturity of the areas. The Forecast column represents our current estimate, based on crop conditions.

Table 2 - Budgeted Yield vs. Forecast - 2024/25 Crop Year

| Yield (kg/ha)                         | 2023/24 Crop Year | 2024/25 Crop Year | 2024/25 Crop Year | Δ%        | Δ%        |
|---------------------------------------|-------------------|-------------------|-------------------|-----------|-----------|
|                                       | Actual (a)        | Budget (b)        | Forecast (c)      | (c) x (a) | (c) x (b) |
| Cotton lint 1 <sup>st</sup> crop      | 1,995             | 2,041             | 1,833             | -8.1      | -10.2     |
| Cotton lint 2 <sup>st</sup> crop      | 1,827             | 1,910             | 2,161             | 18.3      | 13.1      |
| Cottonseed (cottonseed + cotton seed) | 2,402             | 2,431             | 2,395             | -0.3      | -1.5      |
| Soybeans (comercial + seed)           | 3,264             | 3,976             | 3,960             | 21.3      | -0.4      |
| Corn 2 <sup>nd</sup> crop             | 7,093             | 7,542             | 8,274             | 16.7      | 9.7       |

## Commercial Soybean

The planted area of soybean was completely harvested, reaching 3,960 kg/ha, 21.3% higher than the previous year and 0.4% lower than the initial project. In relation to the national average, according to CONAB data from July 2025, we exceeded 11.2%, despite the delayed start of planting.

## Soybean Seed

Our current estimate of sales to third parties plus internal consumption for 2025 is 1,400,000 bags of 200,000 seeds, 12.0% more than last year.

## First-Crop Cotton

Harvesting started on May 17, and by August 8, 78.25% of the area had been harvested. As reported in 1Q25, the crop was affected by a period of lower rainfall in Bahia, where we have 41% of the Company's cotton crop area. As such, our current estimate is to reach 1,833 kg/ha of cotton lint, 8.1% lower than in the previous crop year and 10.2% lower than the project.

## Second-Crop Cotton

In this crop year, harvesting began on July 11, and by August 8 we had harvested 19.46% of the area cultivated by the Company. The crop cycle is being concluded with excellent development, and we expect to exceed the project by 13.1%, reaching 2,161 kg/ha of cotton lint.

## Cotton Seed

Our current estimate of sales to third parties plus internal consumption for 2025 is 145,000 bags of 200,000 seeds, an increase of 1.2% from last year.

## Second-Crop Corn

The corn harvest began on June 3, and by August 8 we had harvested 86.49% of the total area. Above-expected rainfall was observed in May and June, which contributed to the areas that were outside the ideal planting window realizing their full potential. Our estimate is to reach yield of 8,274 kg/ha, 9.7% higher than projected and 16.7% higher than in the previous crop year.

## Production Costs - 2024/25 Crop Year

Table 3 - Breakdown of Production Costs Budgeted - 2024/25 Crop Year

| %                                          | Cotton      | Soybean     | Corn        | Budget average 2024/25 | Actual average 2023/24 |
|--------------------------------------------|-------------|-------------|-------------|------------------------|------------------------|
| <b>Variable Costs</b>                      | <b>81.1</b> | <b>71.5</b> | <b>78.7</b> | <b>75.5</b>            | <b>79.1</b>            |
| <b>Seeds</b>                               | 11.0        | 13.8        | 18.2        | 12.7                   | 13.5                   |
| <b>Fertilizers</b>                         | 23.0        | 20.3        | 31.0        | 21.5                   | 20.5                   |
| <b>Chemicals</b>                           | 21.4        | 18.4        | 13.8        | 18.4                   | 19.9                   |
| <b>Air Spraying</b>                        | 1.9         | 1.0         | 1.7         | 1.8                    | 2.1                    |
| <b>Fuels and Lubricants</b>                | 3.5         | 4.1         | 3.8         | 3.9                    | 3.7                    |
| <b>Labor</b>                               | 0.8         | 0.8         | 0.6         | 0.8                    | 0.8                    |
| <b>Ginning</b>                             | 9.0         | 2.3         | 2.4         | 5.9                    | 6.2                    |
| <b>Maintenance</b>                         | 4.7         | 4.5         | 3.4         | 4.5                    | 4.2                    |
| <b>Others</b>                              | 5.8         | 6.3         | 3.8         | 6.0                    | 8.2                    |
| %                                          | Cotton      | Soybean     | Corn        | Budget average 2024/25 | Actual average 2023/24 |
| <b>Fixed Costs</b>                         | <b>18.9</b> | <b>28.5</b> | <b>21.3</b> | <b>24.5</b>            | <b>20.9</b>            |
| <b>Labor</b>                               | 7.5         | 9.1         | 7.0         | 8.4                    | 7.6                    |
| <b>Depreciation and amortizations</b>      | 4.6         | 8.1         | 5.5         | 7.1                    | 5.1                    |
| <b>Right-of-Use Depreciation - Leasing</b> | 3.5         | 7.3         | 5.6         | 5.4                    | 4.7                    |
| <b>Others</b>                              | 3.3         | 4.0         | 3.2         | 3.6                    | 3.5                    |

The costs per hectare budgeted for the 2024/25 crop year decreased 5.4% in relation to 2023/24, driven by the decline in the prices of fertilizers, crop protection and seeds, with a strong correlation to commodity prices. Our cost per hectare is presented below:

Table 4 – Budgeted Production Cost in R\$/hectare - 2024/25 Crop Year

| Total (R\$/ha)                   | Budget 2023/24 <sup>(1)</sup> | Budget 2024/25 <sup>(1)</sup> | Δ%          |
|----------------------------------|-------------------------------|-------------------------------|-------------|
| Cotton lint 1 <sup>st</sup> crop | 13,205                        | 12,876                        | -2.5        |
| Cotton lint 2 <sup>nd</sup> crop | 11,906                        | 11,663                        | -2.0        |
| Soybeans (comercial + seed)      | 5,081                         | 4,659                         | -8.3        |
| Corn 2 <sup>nd</sup> crop        | 4,303                         | 3,967                         | -7.8        |
| <b>Total Average Cost</b>        | <b>6,916<sup>(2)</sup></b>    | <b>6,545<sup>(2)</sup></b>    | <b>-5.4</b> |

(1) Figures may suffer changes by the end of cotton processing and the sale of grains.

(2) Weighted by areas in the 2024/25 crop year to avoid impacts from changes in the product mix.

## Financial Performance

Net revenue grew 37.8% in 2Q25, notably due to the higher invoiced volume of soybean and corn, reflecting the higher yield obtained. In addition, there was a price increase for all products.

In the first half of 2025, net revenue was 26.7% higher than in 1H24, thanks to the greater volume invoiced for all crops, particularly soybean. It is important to highlight that we achieved **a historic record in terms of volume and revenue in the quarter and half-year**.

Table 5 – Net Revenue

| (R\$ thd)                             | 1H24             | 1H25             | HA           | 2Q24             | 2Q25             | HA           |
|---------------------------------------|------------------|------------------|--------------|------------------|------------------|--------------|
| <b>Net Revenue</b>                    | <b>3,308,511</b> | <b>4,193,177</b> | <b>26.7%</b> | <b>1,351,597</b> | <b>1,862,135</b> | <b>37.8%</b> |
| Cotton lint                           | 1,522,724        | 1,630,656        | 7.1%         | 778,206          | 677,808          | -12.9%       |
| Cottonseed (cottonseed + cotton seed) | 83,032           | 127,687          | 53.8%        | 24,949           | 32,200           | 29.1%        |
| Soybean (commercial + seed)           | 1,388,343        | 2,209,592        | 59.2%        | 458,741          | 952,071          | 107.5%       |
| Corn                                  | 45,204           | 51,282           | 13.4%        | 24,231           | 49,584           | 104.6%       |
| Cattle Herd                           | 59,450           | 102,882          | 73.1%        | 30,935           | 53,479           | 72.9%        |
| Others                                | 35,494           | 45,582           | 28.4%        | 30,248           | 23,393           | -22.7%       |
| Hedge Result                          | 174,264          | 25,496           | -85.4%       | 4,287            | 73,600           | n.m.         |

Table 6 - Invoiced Volume

| (Tons)                                | 1H24             | 1H25             | HA           | 2Q24           | 2Q25           | HA           |
|---------------------------------------|------------------|------------------|--------------|----------------|----------------|--------------|
| <b>Volume Invoiced</b>                | <b>1,131,532</b> | <b>1,589,736</b> | <b>40.5%</b> | <b>428,510</b> | <b>704,603</b> | <b>64.4%</b> |
| Cotton lint                           | 158,446          | 173,317          | 9.4%         | 81,416         | 76,363         | -6.2%        |
| Cottonseed (cottonseed + cotton seed) | 109,572          | 125,107          | 14.2%        | 33,479         | 29,798         | -11.0%       |
| Soybean (commercial + seed)           | 766,627          | 1,182,204        | 54.2%        | 259,001        | 517,747        | 99.9%        |
| Corn                                  | 61,570           | 63,470           | 3.1%         | 32,318         | 61,056         | 88.9%        |
| Other                                 | 35,317           | 45,638           | 29.2%        | 22,296         | 19,639         | -11.9%       |

Table 7 - Invoiced Volume (head)

| (Heads)                | 1H24          | 1H25          | HA           | 2Q24         | 2Q25         | HA           |
|------------------------|---------------|---------------|--------------|--------------|--------------|--------------|
| <b>Volume invoiced</b> | <b>13,734</b> | <b>16,928</b> | <b>23.3%</b> | <b>7,132</b> | <b>8,398</b> | <b>17.8%</b> |
| Cattle herd            | 13,734        | 16,928        | 23.3%        | 7,132        | 8,398        | 17.8%        |

The Variation in the Fair Value of Biological Assets (VFBVA) for soybean, cotton and corn crops reflects the estimated gross margin for these crops, at market value, less production costs and opportunity costs of owned land properties, related to crops undergoing significant biological transformation at the point of harvest and at the moment of harvest. VFBVA for cattle is calculated by taking the market value of cattle and subtracting cattle production costs on the reporting date.

The calculation of the Net Realizable Value of Agricultural Products (NRVAP) reflects the changes in agricultural product inventories. Unlike the variation of the fair value of biological assets, which uses market prices, the net realizable value of agricultural products also considers forward contracts sold. The price used for assessing the NRVAP is the average price between volumes sold and inventory volumes to be sold, less taxes, logistics expenses and other direct expenses necessary for the performance of agreements with clients.

Table 8 – Variation of the Fair Value of Biological Assets and Net Realizable Value of Agricultural Products

| (R\$ thd)                                     | 1H24           | 1H25           | HA           | 2Q24           | 2Q25           | HA            |
|-----------------------------------------------|----------------|----------------|--------------|----------------|----------------|---------------|
| <b>VFBA<sup>1</sup> and NRVAP<sup>2</sup></b> | <b>798,206</b> | <b>896,354</b> | <b>12.3%</b> | <b>760,321</b> | <b>392,724</b> | <b>-48.3%</b> |
| Cotton lint                                   | 723,530        | 357,757        | -50.6%       | 767,661        | 489,522        | -36.2%        |
| Cottonseed (commercial + cotton seed)         | 126,553        | 20,389         | -83.9%       | 101,272        | 19,717         | -80.5%        |
| Soybean (commercial + seed)                   | (42,586)       | 440,076        | n.m.         | (106,149)      | (204,346)      | 92.5%         |
| Corn                                          | (4,256)        | 74,610         | n.m.         | (1,896)        | 75,624         | n.m.          |
| Cattle herd                                   | (5,035)        | 3,522          | n.m.         | (567)          | 12,207         | n.m.          |

(1) VFVBA = Variation in the Fair Value of Biological Assets.

(2) NRVAP = Net Realizable Value of Agricultural Products.

The VFVBA and the NRVAP in 2Q25 decreased 48.3% in 2Q25, mainly due to the smaller marked-to-market area of cotton lint and cottonseed compared to 2Q24 (the estimated gross margin for cotton in the 2024/25 crop year is higher than in the 2023/24 harvest, which should be reflected in the next quarter) in the mark-to-market adjustment of the Biological Asset. Additionally, the reversal of NRVAP for soybean, reflecting the higher invoiced volume in the period.

In 1H25, VFVBA and NRVAP increased of 12.3% from 1H24, due to the mark-to-market (MtM) adjustment of the VFVBA of soybean, which was higher due to the better yield obtained in the 2024/25 vs. 2023/24. This variation was partially offset by the reduction in VFVBA of cotton lint and cottonseed. At the end of 1H24, cotton had been almost totally marked to market, while in 1H25 we have 76.2% of the planted area marked to market, with higher prices, which should be reflected in the mark-to-market adjustment next quarter.

## Cost of Goods Sold (COGS)

In 2Q25, the cost of goods sold was 21.6% higher than in 2Q24, mainly due to the higher invoiced volume for soybean in the period, despite the drop in unit cost. In 1H25, COGS increased 15.6% vs. 1H24, driven by the higher volume invoiced for cotton lint and cottonseed and increase in unit cost. Despite a reduction in unit cost, soybean saw an increase in shipped volume. Additionally, the cattle herd incurred higher costs due to increased prices associated with sourcing livestock for fattening.

Table 9 - Cost of Goods Sold (COGS)

| (R\$ thd)                             | 1H24               | 1H25               | HA           | 2Q24               | 2Q25               | HA           |
|---------------------------------------|--------------------|--------------------|--------------|--------------------|--------------------|--------------|
| <b>Cost of goods sold</b>             | <b>(2,321,944)</b> | <b>(2,683,483)</b> | <b>15.6%</b> | <b>(1,077,373)</b> | <b>(1,310,464)</b> | <b>21.6%</b> |
| Cotton lint                           | (961,620)          | (1,078,212)        | 12.1%        | (512,495)          | (482,107)          | -5.9%        |
| Cottonseed (cottonseed + cotton seed) | (70,557)           | (70,829)           | 0.4%         | (25,326)           | (18,716)           | -26.1%       |
| Soybean (commercial + seed)           | (1,136,313)        | (1,340,090)        | 17.9%        | (446,362)          | (703,675)          | 57.6%        |
| Corn                                  | (34,546)           | (30,545)           | -11.6%       | (18,751)           | (28,583)           | 52.4%        |
| Cattle herd                           | (59,387)           | (88,027)           | 48.2%        | (28,523)           | (45,181)           | 58.4%        |
| Other                                 | (59,521)           | (75,780)           | 27.3%        | (45,916)           | (32,202)           | -29.9%       |

Table 10 - Realization of Fair Value of Biological Assets

| (R\$ thd)                                                 | 1H24             | 1H25             | HA            | 2Q24             | 2Q25             | HA           |
|-----------------------------------------------------------|------------------|------------------|---------------|------------------|------------------|--------------|
| <b>Realization of the Fair Value of Biological Assets</b> | <b>(307,495)</b> | <b>(673,966)</b> | <b>119.2%</b> | <b>(203,483)</b> | <b>(288,368)</b> | <b>41.7%</b> |
| Cotton lint                                               | (459,985)        | (281,868)        | -38.7%        | (232,653)        | (125,595)        | -46.0%       |
| Cottonseed (cottonseed + cotton seed)                     | (45,892)         | (13,292)         | -71.0%        | (14,082)         | (3,244)          | -77.0%       |
| Soybean (commercial + seed)                               | 204,490          | (377,856)        | n.m.          | 43,030           | (160,078)        | n.m.         |
| Corn                                                      | (2,755)          | 101              | n.m.          | 1,233            | (547)            | n.m.         |
| Cattle Herd                                               | (3,353)          | (1,051)          | -68.7%        | (1,011)          | 1,096            | n.m.         |

The Realization of the Fair Value of Biological Assets in cost (RFVBA) is the reversal of the recognized Variation of the Fair Value of Biological Assets in revenue (VFBVA). The RFVBA is recognized in the result as products are invoiced, on an accrual basis. A negative RFVBA means that the recognized VFBVA was positive.

In 2Q25 and 1H25, RFVBA increased by 41.7% and 119.2%, respectively, compared to 2Q24 and 1H24. RFVBA decreased for cotton lint and cottonseed in both comparison periods, as the margin of VFBVA of the 2023/24 crop year was lower than that of 2022/23. For soybean, RFVBA was negative in 2Q25 and 1H25, due to the reversal of the positive mark-to-market adjustment at the time of biological asset measurement. This reflects the better margin of the VFBVA in the 2024/25 crop year, resulting from the higher yield and greater volume invoiced in the period.

## Gross Income by Crop

To give a better understanding of margins by crop, in this section the gain (loss) from FX and price hedge is allocated among cotton, soybean, corn and cattle.

### Cotton Lint and Cottonseed

Table 11 - Gross Income - Cotton lint

| Cotton lint                            |                | 1H24         | 1H25         | HA            | 2Q24         | 2Q25         | HA          |
|----------------------------------------|----------------|--------------|--------------|---------------|--------------|--------------|-------------|
| Volume invoiced                        | Ton            | 158,446      | 173,317      | 9.4%          | 81,416       | 76,363       | -6.2%       |
| Net revenue                            | R\$/thd        | 1,522,724    | 1,630,656    | 7.1%          | 778,206      | 677,808      | -12.9%      |
| Result of currency hedge               | R\$/thd        | 116,212      | 26,723       | -77.0%        | 3,356        | 58,181       | n.m.        |
| Net rev. adj. for res. of cur. hedging | R\$/thd        | 1,638,936    | 1,657,379    | 1.1%          | 781,562      | 735,989      | -5.8%       |
| Unit price                             | R\$/ton        | 10,344       | 9,563        | -7.6%         | 9,600        | 9,638        | 0.4%        |
| Total cost                             | R\$/thd        | (961,620)    | (1,078,212)  | 12.1%         | (512,495)    | (482,107)    | -5.9%       |
| Unit cost                              | R\$/ton        | (6,069)      | (6,221)      | 2.5%          | (6,295)      | (6,313)      | 0.3%        |
| <b>Unitary gross income</b>            | <b>R\$/ton</b> | <b>4,275</b> | <b>3,342</b> | <b>-21.8%</b> | <b>3,305</b> | <b>3,325</b> | <b>0.6%</b> |

Unit gross income from cotton lint remained practically stable in the quarter. In the first half of the year, it decreased by 21.8%, reflecting the drop in unit price and increase in unit cost.

Table 12 - Gross Income – Cottonseed (cottonseed + cotton seed)

| Cottonseed (cotton seed + cottonseed) |                | 1H24       | 1H25       | HA            | 2Q24        | 2Q25       | HA          |
|---------------------------------------|----------------|------------|------------|---------------|-------------|------------|-------------|
| Volume invoiced                       | Ton            | 109,572    | 125,107    | 14.2%         | 33,479      | 29,798     | -11.0%      |
| Net revenue                           | R\$/thd        | 83,032     | 127,687    | 53.8%         | 24,949      | 32,200     | 29.1%       |
| Unit price                            | R\$/ton        | 758        | 1,021      | 34.7%         | 745         | 1,081      | 45.1%       |
| Total cost                            | R\$/thd        | (70,557)   | (70,829)   | 0.4%          | (25,326)    | (18,716)   | -26.1%      |
| Unit cost                             | R\$/ton        | (644)      | (566)      | -12.1%        | (756)       | (628)      | -16.9%      |
| <b>Unitary gross income</b>           | <b>R\$/ton</b> | <b>114</b> | <b>455</b> | <b>299.1%</b> | <b>(11)</b> | <b>453</b> | <b>n.m.</b> |

Unit gross income from cottonseed grew in 2Q25 and 1H25, reflecting the higher invoiced prices and lower unit cost.

## Soybean

Table 13 - Gross Income – Soybean (commercial + seed)

| Soybean                                |                | 1H24        | 1H25        | HA           | 2Q24      | 2Q25       | HA            |
|----------------------------------------|----------------|-------------|-------------|--------------|-----------|------------|---------------|
| Volume invoiced                        | Ton            | 766,627     | 1,182,204   | 54.2%        | 259,001   | 517,747    | 99.9%         |
| Net revenue                            | R\$/thd        | 1,388,343   | 2,209,592   | 59.2%        | 458,741   | 952,071    | 107.5%        |
| Result of currency hedge               | R\$/thd        | 59,849      | (2,788)     | n.m.         | 1,114     | 14,483     | n.m.          |
| Net rev. adj. for res. of cur. hedging | R\$/thd        | 1,448,192   | 2,206,804   | 52.4%        | 459,855   | 966,554    | 110.2%        |
| Unit price                             | R\$/ton        | 1,889       | 1,867       | -1.2%        | 1,775     | 1,867      | 5.2%          |
| Total cost                             | R\$/thd        | (1,136,313) | (1,340,090) | 17.9%        | (446,362) | (703,675)  | 57.6%         |
| Unit cost                              | R\$/ton        | (1,482)     | (1,134)     | -23.5%       | (1,723)   | (1,359)    | -21.1%        |
| <b>Unitary gross income</b>            | <b>R\$/ton</b> | <b>407</b>  | <b>733</b>  | <b>80.1%</b> | <b>52</b> | <b>508</b> | <b>876.9%</b> |

Unit gross income from soybean increased 876.9% in 2Q25 vs. 2Q24 and 80.1% in 1H25 vs. 1H24, reflecting mainly a decline in unit cost due to the higher yield achieved in 2024/25 vs. 2023/24.

## Corn

Table 14 - Gross Income – Corn

| Corn                                   |                | 1H24       | 1H25       | HA            | 2Q24       | 2Q25       | HA            |
|----------------------------------------|----------------|------------|------------|---------------|------------|------------|---------------|
| Volume invoiced                        | Ton            | 61,570     | 63,470     | 3.1%          | 32,318     | 61,056     | 88.9%         |
| Net revenue                            | R\$/thd        | 45,204     | 51,282     | 13.4%         | 24,231     | 49,584     | 104.6%        |
| Result of currency hedge               | R\$/thd        | (832)      | 647        | n.m.          | (919)      | 647        | n.m.          |
| Net Rev. adj. for res. of cur. hedging | R\$/thd        | 44,372     | 51,929     | 17.0%         | 23,312     | 50,231     | 115.5%        |
| Unit price                             | R\$/ton        | 721        | 818        | 13.5%         | 721        | 823        | 14.1%         |
| Total cost                             | R\$/thd        | (34,546)   | (30,545)   | -11.6%        | (18,751)   | (28,583)   | 52.4%         |
| Unit cost                              | R\$/ton        | (561)      | (481)      | -14.3%        | (580)      | (468)      | -19.3%        |
| <b>Unitary gross income</b>            | <b>R\$/ton</b> | <b>160</b> | <b>337</b> | <b>110.6%</b> | <b>141</b> | <b>355</b> | <b>151.8%</b> |

Unit gross income from corn grew 151.8% in 2Q25 and 110.6% in 1H25, reflecting the increase in corn prices, the higher volume invoiced in both periods, and the lower unit cost. In 1H25, 84% of the corn invoiced pertains to the 2024/25 crop year, which had better yields compared to 2023/24, resulting in a decrease in unit cost.

## Cattle

Table 15 - Gross Income – Cattle

| Cattle herd                            |                 | 1H24        | 1H25       | HA          | 2Q24       | 2Q25         | HA            |
|----------------------------------------|-----------------|-------------|------------|-------------|------------|--------------|---------------|
| Volume invoiced                        | Heads           | 13,734      | 16,928     | 23.3%       | 7,132      | 8,398        | 17.8%         |
| Net revenue                            | R\$/thd         | 59,450      | 102,882    | 73.1%       | 30,935     | 53,479       | 72.9%         |
| Result of currency hedge               | R\$/thd         | (965)       | 914        | n.m.        | 736        | 289          | -60.7%        |
| Net rev. adj. for res. of cur. hedging | R\$/thd         | 58,485      | 103,796    | 77.5%       | 31,671     | 53,768       | 69.8%         |
| Unit Price                             | R\$/Head        | 4,258       | 6,132      | 44.0%       | 4,441      | 6,402        | 44.2%         |
| Total cost                             | R\$/thd         | (59,387)    | (88,027)   | 48.2%       | (28,523)   | (45,181)     | 58.4%         |
| Unit cost                              | R\$/Head        | (4,324)     | (5,200)    | 20.3%       | (3,999)    | (5,380)      | 34.5%         |
| <b>Unitary gross income</b>            | <b>R\$/Head</b> | <b>(66)</b> | <b>932</b> | <b>n.m.</b> | <b>442</b> | <b>1.022</b> | <b>131.2%</b> |

Unit gross income from cattle performed better in 2Q25 and 1H25 than in 2Q24 and 1H24, reflecting the higher unit prices, with this factor partially offset by the higher unit cost. In addition, international demand has supported the rise in arroba prices, impacting the cost of sourcing cattle for fattening.

## Gross Income

Table 16 - Gross Income

| (R\$ thd)                                                              | 1H24             | 1H25             | HA            | 2Q24           | 2Q25           | HA            |
|------------------------------------------------------------------------|------------------|------------------|---------------|----------------|----------------|---------------|
| <b>Gross Income</b>                                                    | <b>1,477,278</b> | <b>1,732,082</b> | <b>17.2%</b>  | <b>831,062</b> | <b>656,027</b> | <b>-21.1%</b> |
| <b>Gross Income without VFVBA, NRVAP, RFVBA</b>                        | <b>986,567</b>   | <b>1,509,694</b> | <b>53.0%</b>  | <b>274,224</b> | <b>551,671</b> | <b>101.2%</b> |
| Cotton lint                                                            | 677,316          | 579,167          | -14.5%        | 269,067        | 253,882        | -5.6%         |
| Cottonseed (cottonseed + cotton seed)                                  | 12,475           | 56,858           | 355.8%        | (377)          | 13,484         | n.m.          |
| Soybean (commercial + seed)                                            | 311,879          | 866,714          | 177.9%        | 13,493         | 262,879        | n.m.          |
| Corn                                                                   | 9,826            | 21,384           | 117.6%        | 4,561          | 21,648         | 374.6%        |
| Cattle herd                                                            | (902)            | 15,769           | n.m.          | 3,148          | 8,587          | 172.8%        |
| Others                                                                 | (24,027)         | (30,198)         | 25.7%         | (15,668)       | (8,809)        | -43.8%        |
| <b>VFVBA<sup>(1)</sup> – NRVAP<sup>(2)</sup> - RFVBA<sup>(3)</sup></b> | <b>490,711</b>   | <b>222,388</b>   | <b>-54.7%</b> | <b>556,838</b> | <b>104,356</b> | <b>-81.3%</b> |

(1) VFVBA = Variation in Fair Value of Biological Assets.

(2) NRVAP = Variation in Net Realizable Value of Agricultural Products.

(3) RFVBA = Realization of Fair Value of Biological Assets.

In 2Q25, gross income was 21.1% lower than in 2Q24, considering the effects of the Fair Value of Biological Assets and the Net Realizable Value of Agricultural Products (VFVBA + NRVAP - RFVBA), which delivered a negative variation of R\$452.5 million. Such reduction was partially offset by the increase in gross income from soybean by R\$249.4 million. Unit gross income from cotton lint decreased by R\$15.2 million, while other crops recorded an increase in unit gross income by R\$43.2 million.

In 1H25, unit gross income grew by 17.2% in relation to 1H24. Soybean, in particular, was a key driver of this growth, contributing an additional R\$554.8 million due to improved yields in 2024/25 vs. 2023/24. Additionally, other crops added R\$66.4 million, partially offset by a decrease in gross income from cotton.

## Selling Expenses

Table 17 - Selling Expenses

| (R\$ thd)               | 1H24             | 1H25             | HA              | 2Q24            | 2Q25            | HA             |
|-------------------------|------------------|------------------|-----------------|-----------------|-----------------|----------------|
| Freight                 | (57,398)         | (83,210)         | 45.0%           | (40,842)        | (34,711)        | -15.0%         |
| Storage                 | (34,471)         | (47,408)         | 37.5%           | (15,712)        | (23,032)        | 46.6%          |
| Commissions             | (14,724)         | (9,657)          | -34.4%          | (6,988)         | (2,093)         | -70.0%         |
| Classification of goods | (909)            | (2,173)          | 139.1%          | (32)            | (464)           | n.m.           |
| Export expenses         | (36,168)         | (58,875)         | 62.8%           | (18,261)        | (23,937)        | 31.1%          |
| Royalties               | (4,523)          | 2,979            | n.m.            | (2,426)         | 525             | n.m.           |
| Others                  | (12,489)         | (11,944)         | -4.4%           | (7,566)         | (5,104)         | -32.5%         |
| <b>Total</b>            | <b>(160,682)</b> | <b>(210,288)</b> | <b>30.9%</b>    | <b>(91,827)</b> | <b>(88,816)</b> | <b>-3.3%</b>   |
| <b>% Net revenue</b>    | <b>-4.9%</b>     | <b>-5.0%</b>     | <b>-0.1p.p.</b> | <b>-6.8%</b>    | <b>-4.8%</b>    | <b>2.0p.p.</b> |

In 2Q25, selling expenses fell 3.3%, driven by a 15% decrease in freight expenses, mainly due to the lower cotton shipments in 2Q25 vs. 2Q24. Furthermore, storage expenses were higher, reflecting the larger soybean volume produced. Despite the lower invoiced volume in the period, export expenses increased due to the higher cost of services.

In 1H25, selling expenses increased 30.9% from 1H24, mainly reflecting the higher volume invoiced for cotton, which impacted freight and export expenses. Storage expenses increased as well, due to the higher volume of soybean and corn produced, thanks to the better yield achieved in 2024/25 vs. 2023/24.

## Administrative Expenses

Table 18 - Administrative Expenses

| (R\$ thd)                                  | 1H24             | 1H25             | HA           | 2Q24            | 2Q25            | HA           |
|--------------------------------------------|------------------|------------------|--------------|-----------------|-----------------|--------------|
| Expenses with personnel                    | (45,082)         | (48,631)         | 7.9%         | (23,090)        | (25,956)        | 12.4%        |
| Administrative Fees                        | (11,356)         | (17,351)         | 52.8%        | (5,845)         | (10,640)        | 82.0%        |
| Depreciations and amortizations            | (14,006)         | (14,723)         | 5.1%         | (6,976)         | (7,384)         | 5.8%         |
| Expenses with travels                      | (2,242)          | (2,085)          | -7.0%        | (1,042)         | (1,490)         | 43.0%        |
| Software maintenance                       | (10,052)         | (12,497)         | 24.3%        | (5,037)         | (6,191)         | 22.9%        |
| Marketing/Advertisement                    | (2,442)          | (4,370)          | 79.0%        | (997)           | (2,546)         | 155.4%       |
| Communications Expenses                    | (3,662)          | (3,461)          | -5.5%        | (1,770)         | (1,769)         | -0.1%        |
| Rentals                                    | (2,213)          | (2,264)          | 2.3%         | (1,120)         | (1,178)         | 5.2%         |
| Labor, Tax and Environmental Contingencies | (1,056)          | (4,187)          | 296.5%       | (766)           | (1,735)         | 126.5%       |
| Electricity                                | (266)            | (80)             | -69.9%       | 70              | (11)            | n.m.         |
| Taxes and other fees                       | (1,599)          | (1,199)          | -25.0%       | (713)           | (500)           | -29.9%       |
| Contributions and donations                | (3,223)          | (5,079)          | 57.6%        | (1,600)         | (1,364)         | -14.8%       |
| Other                                      | (2,192)          | (3,012)          | 37.4%        | (1,117)         | (1,604)         | 43.6%        |
| <b>Subtotal</b>                            | <b>(99,391)</b>  | <b>(118,939)</b> | <b>19.7%</b> | <b>(50,003)</b> | <b>(62,368)</b> | <b>24.7%</b> |
| % Net Revenue                              | -3.0%            | -2.8%            | 0.2p.p.      | -3.7%           | -3.3%           | 0.4p.p.      |
| Provision for profit share program         | (38,189)         | (47,012)         | 23.1%        | (19,222)        | (26,513)        | 37.9%        |
| <b>Total</b>                               | <b>(137,580)</b> | <b>(165,951)</b> | <b>20.6%</b> | <b>(69,225)</b> | <b>(88,881)</b> | <b>28.4%</b> |

Administrative Expenses (excluding amounts related to the Profit Sharing Program) increased 24.7% in 2Q25 and 19.7% in 1H25 vs. 2Q24 and 1H24, respectively. The main variations were:

- I. Personnel expenses: Increase due to personnel adjustments and the ongoing development of the Shared Services Center (SSC);

- II. Outsourcing: Higher expenses with tax consulting/advisory services in connection with new growth projects;
- III. Software maintenance: Higher expenses with the acquisition of software licenses, such as Azure and CrowdStrike;
- IV. Advertising and Publicity: Increase driven by internal marketing initiatives;
- V. Tax, labor and environmental contingencies: Accrual of provision for labor contingencies;
- VI. Contributions and donations: Increase in 1H25 due to the greater involvement in incentivized social and cultural projects, reflecting the improved financial performance in the period.

## Adjusted EBITDA

In 2Q25, Adjusted EBITDA was R\$556.6 million, representing growth of 115.6% on 2Q24, with EBITDA margin of 29.9%, advancing 10.8 p.p. In 1H25, Adjusted EBITDA came to R\$1.5 billion, up 55.9% from 1H24, with EBITDA margin of 35.8%, an increase of 6.7 p.p. compared to 1H24. Such improvement was driven by the recovery of the gross income from soybean in the 2024/25 crop year, with better yields compared to 2023/24, which was affected by adverse weather conditions.

Table 19 – Adjusted EBITDA Reconciliation

| (R\$ thd)                                                    | 1H24               | 1H25               | HA             | 2Q24               | 2Q25               | HA              |
|--------------------------------------------------------------|--------------------|--------------------|----------------|--------------------|--------------------|-----------------|
| <b>Net Revenue</b>                                           | <b>3,308,511</b>   | <b>4,193,177</b>   | <b>26.7%</b>   | <b>1,351,597</b>   | <b>1,862,135</b>   | <b>37.8%</b>    |
| <b>(-) VFBVA and NRVAP <sup>(1)</sup></b>                    | <b>798,206</b>     | <b>896,354</b>     | <b>12.3%</b>   | <b>760,321</b>     | <b>392,724</b>     | <b>-48.3%</b>   |
| <b>(-) Cost of Goods and/or Services Sold</b>                | <b>(2,629,439)</b> | <b>(3,357,449)</b> | <b>27.7%</b>   | <b>(1,280,856)</b> | <b>(1,598,832)</b> | <b>24.8%</b>    |
| Cost of Goods                                                | (2,321,944)        | (2,683,483)        | 15.6%          | (1,077,373)        | (1,310,464)        | 21.6%           |
| RFVBA <sup>(2)</sup>                                         | (307,495)          | (673,966)          | 119.2%         | (203,483)          | (288,368)          | 41.7%           |
| <b>Gross Income</b>                                          | <b>1,477,278</b>   | <b>1,732,082</b>   | <b>17.2%</b>   | <b>831,062</b>     | <b>656,027</b>     | <b>-21.1%</b>   |
| <b>(-) Sales Expenses</b>                                    | <b>(160,682)</b>   | <b>(210,288)</b>   | <b>30.9%</b>   | <b>(91,827)</b>    | <b>(88,816)</b>    | <b>-3.3%</b>    |
| <b>(-) General and administrative expenses</b>               | <b>(137,580)</b>   | <b>(165,951)</b>   | <b>20.6%</b>   | <b>(69,225)</b>    | <b>(88,881)</b>    | <b>28.4%</b>    |
| General and administrative                                   | (99,391)           | (118,939)          | 19.7%          | (50,003)           | (62,368)           | 24.7%           |
| Profit share program                                         | (38,189)           | (47,012)           | 23.1%          | (19,222)           | (26,513)           | 37.9%           |
| <b>Administrative Fees</b>                                   | <b>(14,510)</b>    | <b>(13,052)</b>    | <b>-10.0%</b>  | <b>(4,203)</b>     | <b>(4,238)</b>     | <b>0.8%</b>     |
| <b>Other operating income (expenses)</b>                     | <b>9,174</b>       | <b>(23,457)</b>    | <b>n.m.</b>    | <b>9,352</b>       | <b>(20,806)</b>    | <b>n.m.</b>     |
| <b>(=) Operational Result</b>                                | <b>1,173,680</b>   | <b>1,319,334</b>   | <b>12.4%</b>   | <b>675,159</b>     | <b>453,286</b>     | <b>-32.9%</b>   |
| (+) Depreciation and amortization                            | 125,309            | 198,091            | 58.1%          | 65,046             | 105,171            | 61.7%           |
| (+) Depreciation adjustment of right-of-use assets - IFRS 16 | 137,527            | 192,547            | 40.0%          | 65,555             | 96,266             | 46.8%           |
| <b>EBITDA</b>                                                | <b>1,436,516</b>   | <b>1,709,972</b>   | <b>19.0%</b>   | <b>805,760</b>     | <b>654,723</b>     | <b>-18.7%</b>   |
| (-) Variation in FVBVA NRVAP <sup>(1)</sup>                  | (798,206)          | (896,354)          | 12.3%          | (760,321)          | (392,724)          | -48.3%          |
| (+) Realization of FVBA <sup>(2)</sup>                       | 307,495            | 673,966            | 119.2%         | 203,483            | 288,368            | 41.7%           |
| (+) Other Trans. Property, Plant & Equipment <sup>(3)</sup>  | 16,518             | 12,641             | -23.5%         | 9,178              | 6,202              | -32.4%          |
| <b>Adjusted EBITDA <sup>(1,2,3)</sup></b>                    | <b>962,323</b>     | <b>1,500,225</b>   | <b>55.9%</b>   | <b>258,100</b>     | <b>556,569</b>     | <b>115.6%</b>   |
| <b>Adjusted EBITDA Margin <sup>(1,2,3)</sup></b>             | <b>29.1%</b>       | <b>35.8%</b>       | <b>6.7p.p.</b> | <b>19.1%</b>       | <b>29.9%</b>       | <b>10.8p.p.</b> |

(1) Excluding the effects of the Variation of the Fair Value of Biological Assets and Variation in Net Realizable Value of Agricultural Products, as they are non-cash.

(2) Excluding the effects of the Realization of Fair Value of Biological Assets, as they are non-cash.

(3) Excluding the Write-off of Property, Plant and Equipment; write-off of assets held for sale and goodwill of investments, non-cash.

## Adjusted Net Financial Income (Expense)

Since a portion of the Company's debt in USD was swapped to BRL (in line with the Market Risk Management and Hedge Policy), the exchange variation on dollar-denominated debt does not affect Financial Result when analyzing aggregate figures, since any gains and losses on such liabilities in USD from exchange variation are offset by gains/losses in an equal proportion from the respective swap.

Table 20 - Adjusted Net Financial Income (with swap effect)

| (R\$ thd)                                    | 1H24             | 1H25             | HA              | 2Q24             | 2Q25             | HA              |
|----------------------------------------------|------------------|------------------|-----------------|------------------|------------------|-----------------|
| Interest                                     | (200,098)        | (336,364)        | 68.1%           | (105,686)        | (189,610)        | 79.4%           |
| FX Variation                                 | (44,358)         | 89,925           | -302.7%         | (34,005)         | 8,994            | -126.5%         |
| APV-Liability Lease. (IFRS16) <sup>(1)</sup> | (148,942)        | (156,425)        | 5.0%            | (73,899)         | (85,062)         | 15.1%           |
| APV Securities payable                       | (11,474)         | (18,847)         | 64.3%           | (5,840)          | (16,705)         | 186.0%          |
| Other financial revenue (expenses)           | (9,934)          | 14,231           | -243.3%         | (4,971)          | 7,111            | -243.0%         |
| <b>Total</b>                                 | <b>(414,806)</b> | <b>(407,480)</b> | <b>-1.8%</b>    | <b>(224,401)</b> | <b>(275,272)</b> | <b>22.7%</b>    |
| <b>% Net Revenue</b>                         | <b>12.5%</b>     | <b>9.7%</b>      | <b>-2.8p.p.</b> | <b>16.6%</b>     | <b>14.8%</b>     | <b>-1.8p.p.</b> |

(1) APV: Adjustment to Present Value – Lease liabilities (IFRS16).

Adjusted net financial expense increased 22.7% in 2Q25 vs. 2Q24 and decreased 1.8% in 1H25 vs. 1H24. In both periods, interest expenses were higher, reflecting the higher adjusted net debt and CDI rate in the periods. Adjustment to present value of leasings increased due to the rise in soybean prices, in the recalculation of land leasing contracts. Adjustment to present value of notes payable increased as well, reflecting the debt incurred by the Company for the acquisition of land from Agrícola Xingu S.A. These effects were partially offset by the positive FX variation, primarily related to accounts payable denominated in U.S. dollar, which benefited from the stronger Brazilian real during the period. Other financial income (expenses) were positive due to the adjustment of recoverable tax credits to the Selic rate.

## Net Income

Table 21 - Net Income

| (R\$ thd)                                                 | 1H24           | 1H25           | HA              | 2Q24           | 2Q25           | HA               |
|-----------------------------------------------------------|----------------|----------------|-----------------|----------------|----------------|------------------|
| <b>Income before taxes on profit</b>                      | <b>758,874</b> | <b>911,854</b> | <b>20.2%</b>    | <b>450,757</b> | <b>178,014</b> | <b>-60.5%</b>    |
| Income Tax and Social Contribution on Profit              | (208,519)      | (261,317)      | 25.3%           | (129,345)      | (38,177)       | -70.5%           |
| <b>Consolidated Net Income for the Period</b>             | <b>550,355</b> | <b>650,537</b> | <b>18.2%</b>    | <b>321,412</b> | <b>139,837</b> | <b>-56.5%</b>    |
| Attributed to the partners of SLC Agrícola S.A.           | 543,186        | 622,360        | 14.6%           | 320,195        | 161,688        | -49.5%           |
| Attributed to the partners of Joint-ventures/Partnerships | 7,169          | 28,177         | 293.0%          | 1,217          | (21,851)       | n.m.             |
| <b>% Net Revenue</b>                                      | <b>16.6%</b>   | <b>15.5%</b>   | <b>-1.1p.p.</b> | <b>23.8%</b>   | <b>7.5%</b>    | <b>-16.3p.p.</b> |

In 2Q25, net income came to R\$ 139.8 million, a decrease of R\$ 181.6 million from 2Q24, driven by the reduction of R\$ 452.5 million in the "VFVBA + NRVAP – RFVBA" amount, due to the smaller marked-to-market area for cotton lint and cottonseed (99.8% marked in 2Q24 vs. 76.2% marked in 2Q25). This impact reflects the adverse weather conditions that delayed the development cycle of cottonseed, which affected the mark-to-market adjustment period of the biological asset.

Furthermore, gross income was R\$ 277.5 million higher, driven by soybean, thanks to the higher yield obtained in 2024/25 vs. 2023/24. Such positive result partially offset the negative mark-to-market adjustment of Biological Assets and Net Realizable Value of Agricultural Products. In the third quarter, we will harvest the second-crop cotton, which is expected to deliver excellent yields due to favorable rainfall in Mato Grosso. This should result in a more robust biological asset.

In 1H25, net income came to R\$ 650.5 million, up 18.2% on 1H24, with net margin of 15.5%. Such R\$ 100.2 million increase was driven by gross income, which was R\$ 523.1 million higher in 1H25 vs. 1H24. Soybean, in particular, played a significant role in this growth, due to the higher yield achieved in the 2024/25 harvest. The improvement in gross income from crops was partially offset by: (i) a negative variation of R\$ 268.3 million in Biological Assets and Net Realizable Value; (ii) increase of R\$ 109.1 million in selling and administrative expenses; and (iii) increase of R\$ 52.8 million in taxes. Financial expenses had a positive impact, decreasing by R\$ 7.3 million.

## Analysis of Statement of Cash Flow

Free cash flow was negative for both the quarter and half-year, which is typical for this period, when working capital is highly required to support crop production. In the quarter, the Company paid for its leasings and acquired inputs for crops, as well as dividend payments totaling R\$ 241 million. Additionally, a disbursement of R\$103.0 million was made for the acquisition of a non-controlling interest in SLC MIT. In the first half of the year, beyond the disbursements recorded in 2Q25, the Company also made several significant strategic investments in 1Q25: (i) payment of R\$636.5 million for the acquisition of land (R\$180.0 million for the last installment of the Paysandu farm, R\$361.5 million for the acquisition of the Paladino farm, and R\$95 million for the farm in Unaí/MG); and (ii) R\$280.9 million for the last installment of the acquisition of a non-controlling interest in SLC LandCo. Therefore, the planned disbursements for 2025 related to the already announced acquisitions have been completed.

Table 22 - Summarized Cash Flow

| R\$ (thd)                                              | 1H24               | 1H25               | HA            | 2Q24             | 2Q25             | HA            |
|--------------------------------------------------------|--------------------|--------------------|---------------|------------------|------------------|---------------|
| <b>Cash generated from operations</b>                  | <b>1,091,974</b>   | <b>1,534,151</b>   | <b>40.5%</b>  | <b>359,302</b>   | <b>547,687</b>   | <b>52.4%</b>  |
| <b>Changes in assets and liabilities</b>               | <b>(1,073,377)</b> | <b>(1,632,344)</b> | <b>52.1%</b>  | <b>(315,080)</b> | <b>(444,277)</b> | <b>41.0%</b>  |
| <b>Net cash investing activities</b>                   | <b>(386,945)</b>   | <b>(1,152,447)</b> | <b>197.8%</b> | <b>(277,659)</b> | <b>(266,694)</b> | <b>-3.9%</b>  |
| In fixed assets                                        | (380,025)          | (491,282)          | 29.3%         | (274,173)        | (262,120)        | -4.4%         |
| In intangible                                          | (4,712)            | (5,871)            | 24.6%         | (2,283)          | (3,427)          | 50.1%         |
| Land return payment                                    | -                  | (636,500)          | n.m.          | -                | -                | n.m.          |
| Capital subscription                                   | (2,100)            | (1,650)            | -21.4%        | (1,100)          | (1,650)          | 50.0%         |
| Advance future capital increase                        | -                  | -                  | n.m.          | -                | 1,300            | n.m.          |
| Other Investments                                      | (108)              | (17,144)           | n.m.          | (103)            | (797)            | 673.8%        |
| <b>Net cash before financing activities</b>            | <b>(368,348)</b>   | <b>(1,250,640)</b> | <b>239.5%</b> | <b>(233,437)</b> | <b>(163,284)</b> | <b>-30.1%</b> |
| Change in financial investments account <sup>(1)</sup> | 403                | 89                 | -77.9%        | 306              | 47               | -84.6%        |
| Acquisition of stake <sup>(2)</sup>                    | -                  | (383,912)          | n.m.          | -                | (103,000)        | n.m.          |
| Paid leases <sup>(3)</sup>                             | (370,810)          | (410,959)          | 10.8%         | (309,875)        | (359,884)        | 16.1%         |
| <b>Adjusted free cash</b>                              | <b>(738,755)</b>   | <b>(2,045,422)</b> | <b>176.9%</b> | <b>(543,006)</b> | <b>(626,121)</b> | <b>15.3%</b>  |

(1) The variations in said account are non-cash.

(2) On October 15, 2024, SLC Agrícola acquired a non-controlling interest in SLC LandCo Empr. Agrícola. The change in the percentage of interest did not result in a loss of control, with the amount disbursed being classified as a financing activity, according to CPC 03.42A.

(3) Due to the adoption of IFRS 16, the payment of leases is now booked in the Statement of Cash Flows under Financing Activities. However, it should be considered as operating cash disbursement. For details on payments (cotton processing unit, crop lands, buildings, machinery and vehicles), see Note 12 to the Quarterly Financial Information. Starting from 4Q24, the lease amounts are separated into principal and interest.

## Property, Plant & Equipment / CAPEX

Table 23 – Capex <sup>(1)</sup>

| (R\$ thd)                               | 1H24           | 1H25             | HA            | 2Q24           | 2Q25           | HA            |
|-----------------------------------------|----------------|------------------|---------------|----------------|----------------|---------------|
| Machinery, implements and equipment     | 181,816        | 182,394          | 0.3%          | 73,235         | 59,478         | -18.8%        |
| Land acquisition                        | 50,910         | 841,707          | n.m.          | 50,910         | -              | -100.0%       |
| Soil correction                         | 109,983        | 81,342           | -26.0%        | 97,492         | 55,186         | -43.4%        |
| Buildings and facilities                | 55,621         | 73,171           | 31.6%         | 35,268         | 50,655         | 43.6%         |
| Cotton ginning plant                    | 15,468         | 11,427           | -26.1%        | 13,746         | 11,252         | -18.1%        |
| Grain Warehouse                         | 36,135         | 25,007           | -30.8%        | 13,364         | 13,126         | -1.8%         |
| Soil cleaning                           | 8,945          | 15,107           | 68.9%         | 627            | 13,655         | n.m.          |
| Vehicles                                | 7,565          | 2,042            | -73.0%        | 6,117          | 420            | -93.1%        |
| Software                                | 4,712          | 5,871            | 24.6%         | 2,283          | 3,427          | 50.1%         |
| Improvements in own properties          | -              | 33               | n.m.          | -              | 33             | n.m.          |
| Improvements in third party real estate | 657            | 36               | -94.5%        | 90             | 36             | -60.0%        |
| Buildings                               | 7              | 306              | n.m.          | -              | -              | n.m.          |
| Others                                  | 8,894          | 9,068            | 2.0%          | 4,143          | 5,263          | 27.0%         |
| <b>Total</b>                            | <b>480,713</b> | <b>1,247,511</b> | <b>159.5%</b> | <b>297,275</b> | <b>212,531</b> | <b>-28.5%</b> |

(1) See Notes 13 and 14 to the Quarterly Financial Information.

CAPEX in 2Q25 totaled R\$ 212.5 million, down 28.5% from 2Q24, mainly due to the acquisition of 1,500 hectares of the Panorama farm in 2Q24. In 1H25, investments totaled R\$ 1.2 billion, up 159.5% on 1H24, driven by land acquisitions in Bahia and in Unaí (Minas Gerais), amounting to R\$ 841.7 million. Additional capital allocation was directed towards buildings and facilities (R\$ 73.2 million), driven by structural enhancements, sustainability initiatives, and irrigation projects.

The Company invested R\$ 25.8 million in irrigation projects in the quarter, in the Piratini, Pamplona, and Paysandu farms, covering the purchase of new pivots, infrastructure upgrades to the irrigation system, and the drilling of artesian wells. In 1H25, Capex totaled R\$29.9 million. The project aims to enable two harvests per crop year, increasing the economic-financial potential of these farms.

Figure 1 – CAPEX 1H24 vs. 1H25

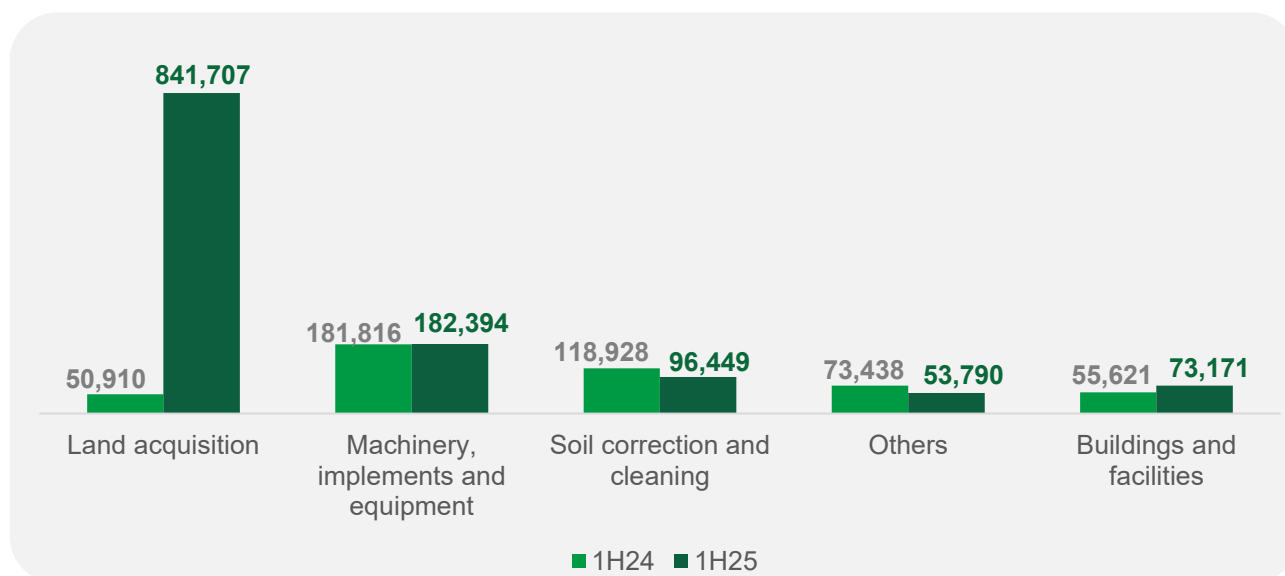
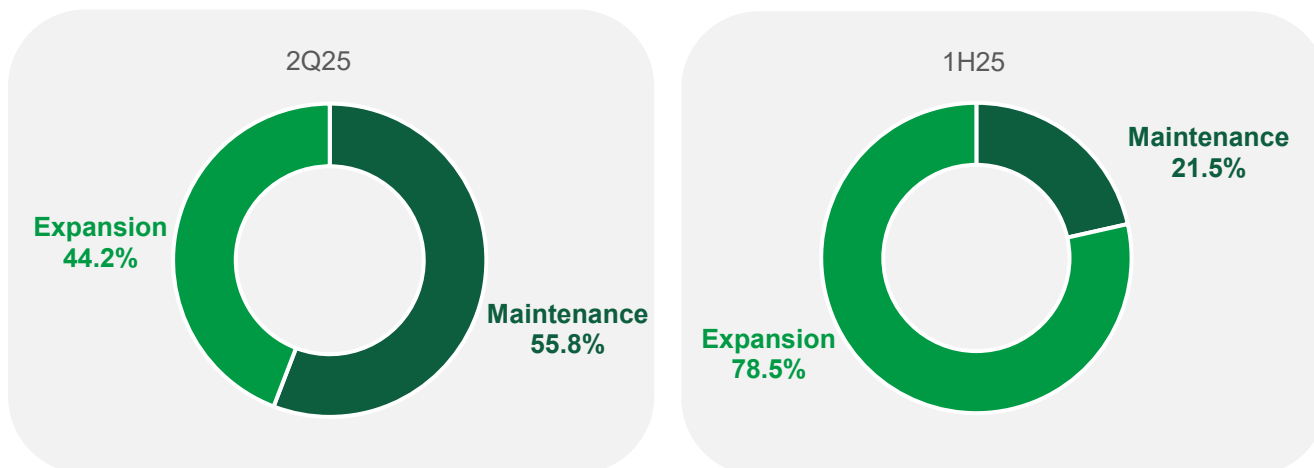


Figure 2 – Capex of 2Q25 and 1H25 by Type – Expansion (new investments) and Maintenance



In 2Q25, 44.2% of total CAPEX (R\$ 93.9 million) was allocated to new investments, focusing on the acquisition of machinery, tools and equipment, as well as buildings and facilities, and soil clearing and correction. Maintenance CAPEX accounted for 55.8%, equivalent to R\$ 118.6 million, aiming to ensure the execution and maintenance of the Company's operations.

In 1H25, new investments corresponded to 78.5% of the CAPEX (R\$ 979.4 million). Of this amount, R\$ 841.7 million pertains to agreement for the purchase and sale of rural properties, signed on March 14, 2025, between SLC Agrícola and Agrícola Xingu S.A., under which the Company acquired 39,987 physical hectares comprising the Paladino farm, in the municipality of São Desidério (Bahia), previously leased by SLC-MIT, a subsidiary of the Company. Additionally, the Company acquired an area spanning 7,835 physical hectares, part of the Pamplona farm, in the municipality of Unaí (Minas Gerais), with the addition of only 502 hectares not yet operated by the Company through leasing. Maintenance CAPEX represented 21.5% of total CAPEX, amounting to R\$ 268.1 million.

## Debt

Adjusted net debt ended 2Q25 at R\$6 billion, representing an increase of R\$2.3 billion from 2024, mainly due to working capital needs for the crop year and strategic investments for land acquisitions. Among the main disbursements are: (i) payment of R\$180 million for the last installment of the Paysandu farm; (ii) R\$361.5 million for the acquisition of the Paladino farm; and (iii) R\$95 million for the farm in Unai (MG). In addition, in 2Q25 the Company also paid R\$280.9 million for the last installment of the acquisition of a non-controlling interest in SLC LandCo, as well as R\$103 million for the acquisition of a non-controlling interest in SLC-MIT.

Net debt/Adjusted EBITDA ratio increased from 1.80 times at the end of 2024 to 2.33 times at the end of 2Q25, driven by the higher net debt in the period.

Table 24 – Gross Debt

| Credit Line<br>(R\$ thd)                             | Indexer            | Average Interest Rate (%) <sup>(1)</sup> |              | Consolidated     |                  |
|------------------------------------------------------|--------------------|------------------------------------------|--------------|------------------|------------------|
|                                                      |                    | 4Q24                                     | 2Q25         | 4Q24             | 2Q25             |
| <b>Applied in Fixed Assets</b>                       |                    |                                          |              | <b>36,585</b>    | <b>36,356</b>    |
| Finame – BNDES                                       | Prefixed           | 7.8%                                     | 7.9%         | 36,585           | 36,356           |
| <b>Applied in Working Capital</b>                    |                    |                                          |              | <b>5,588,046</b> | <b>6,970,953</b> |
| CRA                                                  | CDI <sup>(1)</sup> | 12.9%                                    | 15.6%        | 1,551,246        | 1,626,356        |
| Rural Credit                                         | Prefixed           | 7.0%                                     | -            | 11,928           | -                |
| Rural Credit                                         | CDI <sup>(1)</sup> | 13.2%                                    | 15.8%        | 1,524,121        | 1,313,355        |
| Working Capital                                      | Prefixed           | 13.2%                                    | -            | 102,609          | -                |
| Working Capital                                      | CDI <sup>(1)</sup> | 13.3%                                    | 15.9%        | 1,898,621        | 2,675,029        |
| Export Loans                                         | CDI <sup>(1)</sup> | 13.3%                                    | 15.5%        | 499,521          | 1,356,212        |
| <b>Total Indebtedness</b>                            |                    | <b>13.1%</b>                             | <b>15.7%</b> | <b>5,624,631</b> | <b>7,007,308</b> |
| (-) CRA transaction costs                            |                    |                                          |              | (26,227)         | (25,262)         |
| <b>Total Indebtedness with CRA transaction costs</b> |                    |                                          |              | <b>5,598,404</b> | <b>6,982,046</b> |

(1) Final interest rate with swap.;

(2) CRA transaction costs are appropriated according to the debt amortization schedule

Table 25 – Adjusted Net Debt

| (R\$ thd)                                                                              | Indexer | Average Interest Rate (%) <sup>(1)</sup> |              | Consolidated     |                  |
|----------------------------------------------------------------------------------------|---------|------------------------------------------|--------------|------------------|------------------|
|                                                                                        |         | 4Q24                                     | 2Q25         | 4Q24             | 2Q25             |
| <b>Total Indebtedness</b>                                                              |         | <b>13.1%</b>                             | <b>15.7%</b> | <b>5,624,631</b> | <b>7,007,308</b> |
| (+/-) Gains and losses with deriv. connected with applications and debt <sup>(2)</sup> |         |                                          |              | 30,809           | 132,792          |
| <b>(=) Adjusted Gross Debt</b>                                                         |         |                                          |              | <b>5,655,440</b> | <b>7,140,100</b> |
| (-) Cash                                                                               |         |                                          |              | (1,981,162)      | (1,151,288)      |
| <b>(=) Adjusted Net Debt</b>                                                           |         |                                          |              | <b>3,674,278</b> | <b>5,988,812</b> |
| Adjusted EBITDA (Last 12 months)                                                       |         |                                          |              | 2,036,617        | 2,574,519        |
| <b>Adjusted Net Debt/Adjusted EBITDA</b>                                               |         |                                          |              | <b>1.80x</b>     | <b>2.33x</b>     |

(1) Final interest rate with swap.

(2) Transactions with gains and losses from derivatives (Note 24, item "e" of the Quarterly Information).

(3) Adjusted Gross Debt does not include CRA transaction costs as they have already been paid.

Figure 4 – Change in Net Debt/Adjusted EBITDA Ratio

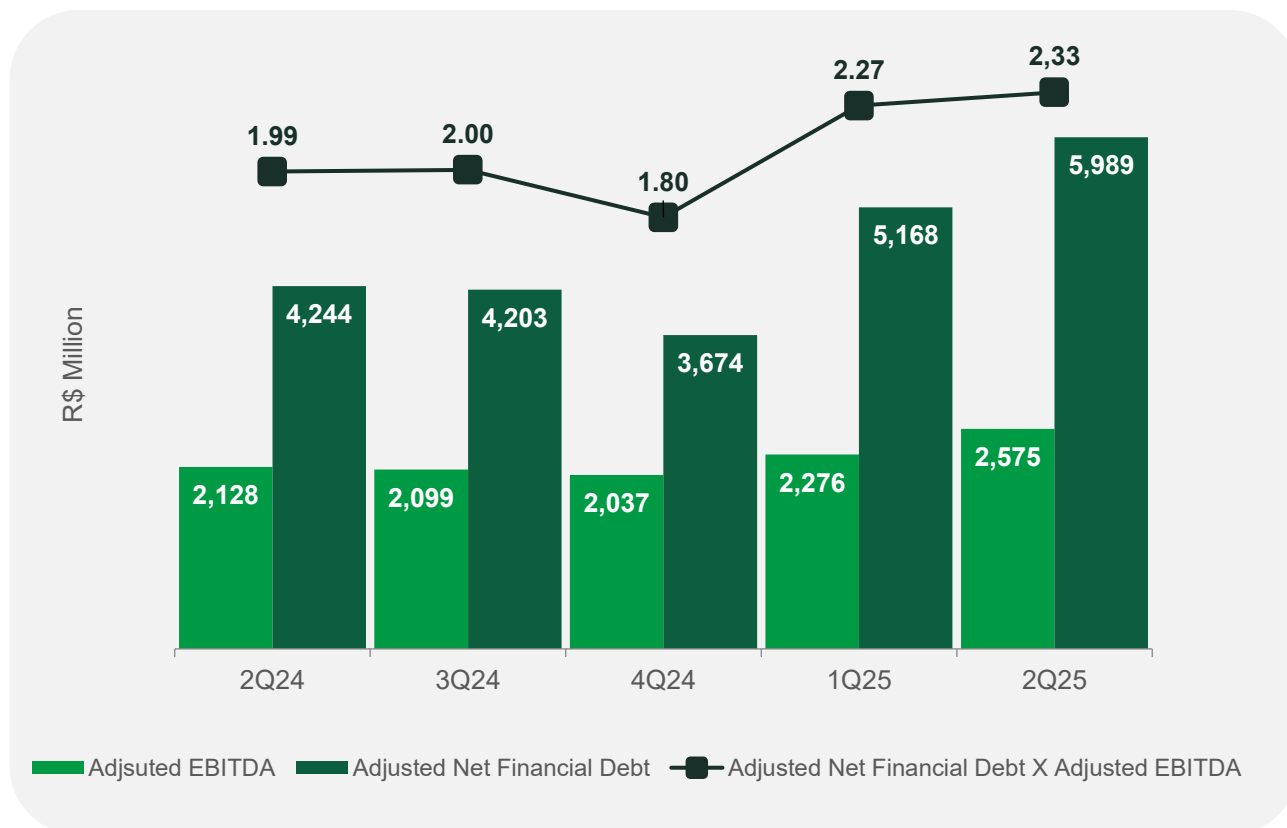


Figure 5 - Change in Adjusted Gross Debt (R\$ '000)

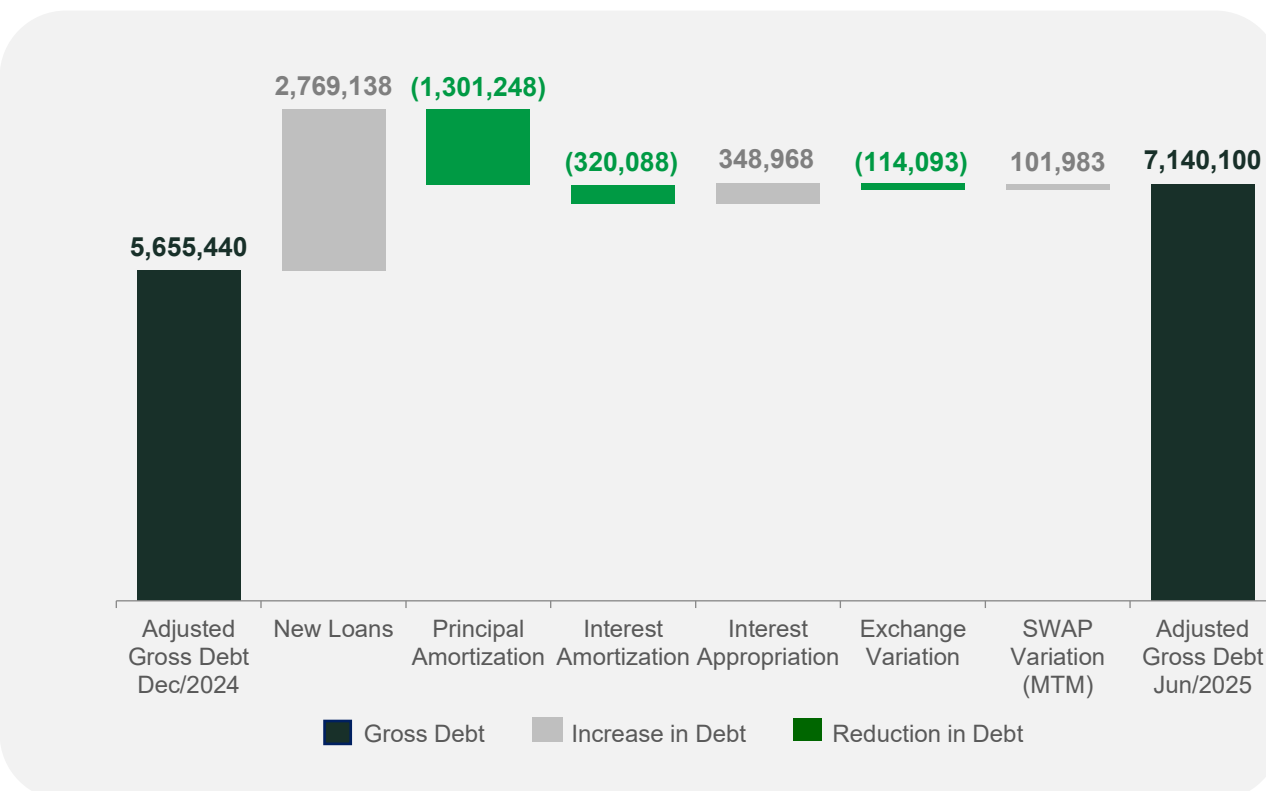


Figure 6 - Adjusted Gross Debt Amortization Schedule (R\$ '000)

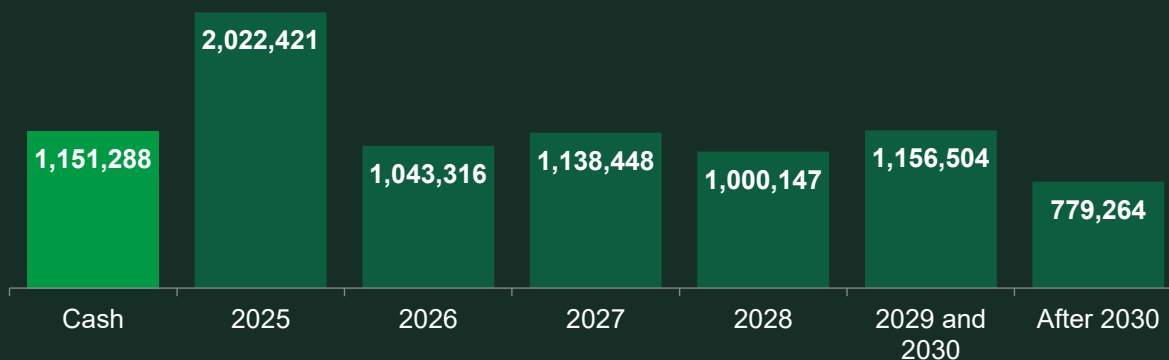
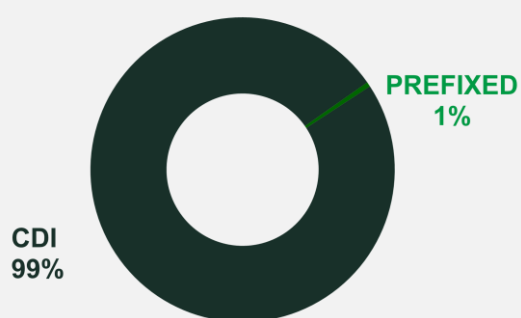
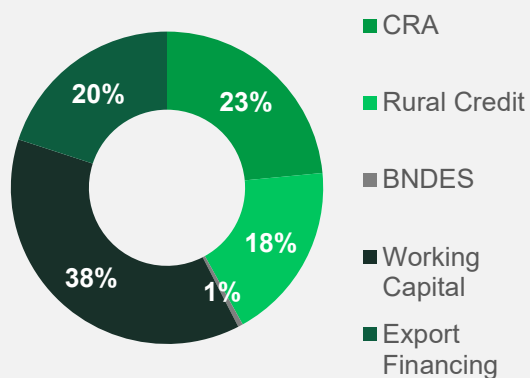


Figure 7 – Adjusted Gross Debt Profile



Figure 8 – Adjusted Gross Debt by Index and Instrument



## Hedge Position

### Foreign Exchange (FX) and Agricultural Commodity Hedge

The Company's sales revenues are generated mainly by the trading of agricultural commodities such as cotton, soybean and corn, which are quoted in U.S. dollar on international exchanges, such as the Chicago Board of Trade (CBOT) and the Intercontinental Exchange Futures US (ICE). Therefore, we are actively exposed to variations in FX rates and in the prices of these commodities. To protect our exposure from FX variation we use derivative instruments, whose portfolio basically comprises non-deliverable forwards (NDFs). In line with the Company's Risk Management Policy, whose goal is to obtain a pre-established operating margin from a combination of factors such as price, exchange Rate and Cost, most of the instruments for protecting against variations in commodity prices are accomplished through advanced sales directly to our clients (forward contracts). We also use futures and options contracts negotiated on the exchange and transactions involving swaps and options with financial institutions. The hedge positions for commodities (in relation to the estimated total volume invoiced) and currency (in relation to the total estimated revenue in U.S. dollar) are shown below, broken down by commercial hedge and financial hedge and updated **as of August 11**:

Table 26 - Hedge Position

| FX Hedge – Soybean           |         |         |         | Commercial Hedge – Soybean   |         |         |         |
|------------------------------|---------|---------|---------|------------------------------|---------|---------|---------|
| Crop Year                    | 2023/24 | 2024/25 | 2025/26 | Crop Year                    | 2023/24 | 2024/25 | 2025/26 |
| %                            | 100.0   | 95.6    | 24.4    | %                            | 100.0   | 94.3    | 41,1    |
| R\$/USD                      | 5.2377  | 5.6338  | 6.0846  | USD/bu <sup>(2)</sup>        | 12.35   | 11.46   | 11.00   |
| Commitments % <sup>(1)</sup> | -       | 1.7     | 43.0    | Commitments % <sup>(1)</sup> | -       | 1.6     | 15.6    |

| FX Hedge – Cotton            |         |         |         | Commercial Hedge – Cotton    |         |         |         |
|------------------------------|---------|---------|---------|------------------------------|---------|---------|---------|
| Crop Year                    | 2023/24 | 2024/25 | 2025/26 | Crop Year                    | 2023/24 | 2024/25 | 2025/26 |
| %                            | 99.3    | 90.1    | 16.7    | %                            | 100.0   | 56.2    | 25.0    |
| R\$/USD                      | 5.4533  | 6.0957  | 6.7176  | US¢/lb <sup>(2)</sup>        | 80.44   | 77.15   | 73.87   |
| Commitments % <sup>(1)</sup> | -       | -       | 35.0    | Commitments % <sup>(1)</sup> | -       | -       | -       |

| FX Hedge – Corn              |         |         |         | Commercial Hedge – Corn      |         |         |         |
|------------------------------|---------|---------|---------|------------------------------|---------|---------|---------|
| Crop Year                    | 2023/24 | 2024/25 | 2025/26 | Crop Year                    | 2023/24 | 2024/25 | 2025/26 |
| -                            | -       | -       | -       | %                            | 37.8    | 33.7    | -       |
| -                            | -       | -       | -       | R\$/bag <sup>(3)</sup>       | 53.04   | 50.67   | -       |
| %                            | 99.9    | 73.4    | 23.6    | %                            | 62.2    | 36.4    | 7.3     |
| R\$/USD                      | 5.4841  | 5.8779  | 5.8008  | USD/bag <sup>(3)</sup>       | 8.28    | 8.38    | 8.00    |
| Commitments % <sup>(1)</sup> | -       | -       | 34.3    | Commitments % <sup>(1)</sup> | -       | -       | -       |

(1) Commitments with payments for fixed-rate securities in U.S. dollar, natural hedge with payments related to land acquisitions and lease agreements based on soybean bags.

(2) Based on FOB Port - prices at our production units also are also influenced by transport expenses and any discounts for quality.

(3) Farm-level pricing.

# ESG Reporting to Stakeholders

## Carbon Credit Generation

SLC Agrícola and MyCarbon have formed a strategic partnership to boost regenerative agriculture in the Cerrado region, through the innovative project BRA-3C (Brazilian Regenerative Agriculture for Cerrado's Carbon Credits). The project will be implemented in the states of Maranhão, Tocantins, Piauí and Bahia (MATOPIBA region). The goal is to generate carbon credits through the adoption of sustainable agricultural practices that not only enhance productivity but also create opportunities for international market access via the carbon credit market.

The project spans a total of 40 years, with the first 20 years dedicated to carbon credit generation and the subsequent 20 years focused on continuous monitoring. Its strengths lie in robust methodology, transparent data, and high potential to accelerate the shift to more regenerative and resilient agricultural practices.

## Global Compact – Circular Economy Recognition

SLC Agrícola's Circular Economy Program was recognized by the Global Compact - Network Brazil during the Ambition 2030 Forum, Brazil's leading corporate sustainability event.

The case "Circular Economy Program at SLC Agrícola — Transforming Waste into Living Soils" was highlighted in the Circular Economy category at the Circular Connection Movement. The initiative shows how we transform organic waste into biofertilizers, applied to our own crops — closing the cycle of organic matter in a regenerative way, with environmental, operational, and productivity gains.

This recognition underscores our commitment to sustainability and the Sustainable Development Goals (SDGs), in alignment with the UN Global Compact's Ambition 2030 strategy. It further demonstrates SLC Agrícola's rigorous approach to ESG matters and our responsibility to create value in a resilient and sustainable manner.

## Best in ESG Award – Exame Magazine

For the fourth consecutive year, SLC Agrícola has been recognized in the Best in ESG Awards by Exame magazine, one of Brazil's leading honors for companies committed to sustainability and good practices in environmental, social and governance standards. Achieving second place in the Agribusiness category reflects the dedication of our teams and our ongoing commitment to advancing and embedding ESG principles into our business strategy, supporting a more responsible future.

## Areas Affected by Fires

In line with its Zero Deforestation Policy, SLC Agrícola reaffirms that it has not converted native vegetation areas for agricultural production since 2021 and does not use burning as a land preparation method. Nevertheless, the Company maintains robust fire monitoring and response systems, particularly because most of its operations are located in the Cerrado biome, where dry seasons and high temperatures increase the risk of natural fire outbreaks.

In the second quarter of 2025, there were two fire incidents in native vegetation areas: one on the Paineira farm, affecting 38 hectares, and the other on the Planeste farm, affecting 487 hectares. The Company is monitoring the recovery of the area, which typically regenerates quickly due to the conditions of the Cerrado biome. If regeneration does not occur, the Company will take actions to restore the area.

SLC Agrícola remains vigilant and well-prepared, employing preventive and response measures such as water trucks, trained fire brigades, surveillance in critical zones, firebreaks, strategic roadways, and specialized

equipment. The Company also uses technology for real-time monitoring through georeferencing and satellite imagery, ensuring a swift and effective response to any heat source.

SLC Agrícola remains committed to ongoing investment in environmental protection and strengthening the climate resilience of its operations.

## Complementary operational and financial economic data

Click the links below to download the information in Excel format:

### Financial Performance Tables

Data related to financial and economic performance such as revenue, cost, gross profit, net income, EBITDA, indebtedness, and other information included in the financial performance section.

[Click here to download an Excel file with the financial statements.](#)

### Operational Data

Data on planted area by crop, yields, breakdown of production costs, machinery base and storage capacity.

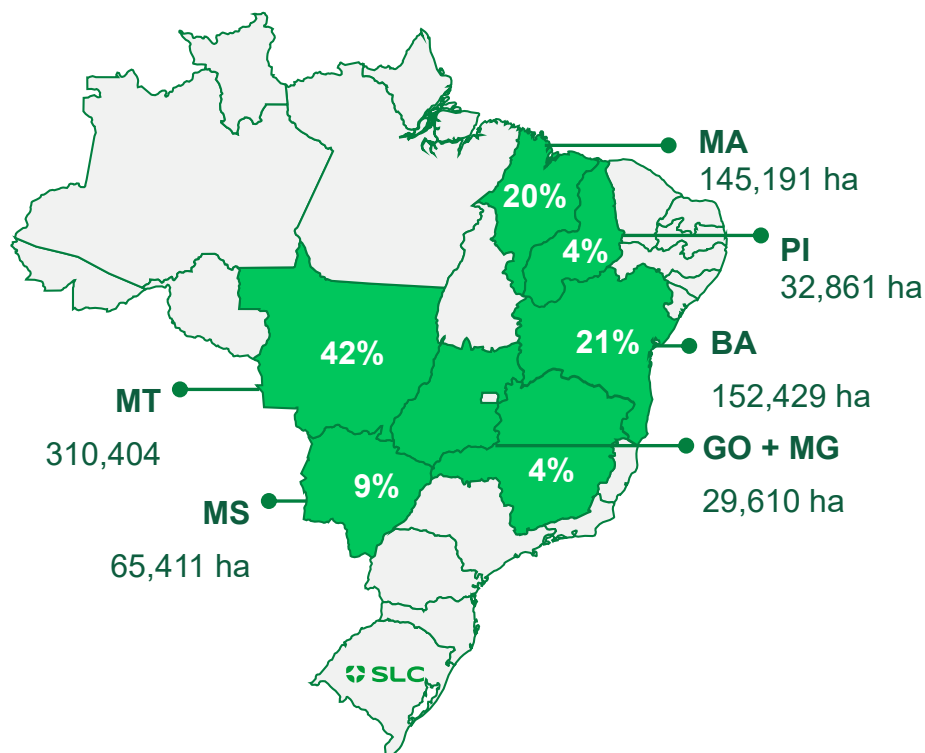
[Click here to download an Excel file with operational tables.](#)

### Land Data

Data on planted area and land portfolio.

[Click here to download an Excel file with land data.](#)

## Location of Production Units and Headquarters



Planted area of farms operated by SLC Agrícola (1st and 2nd Crop) – Forecast for 2024/25 crop year: 735,906 hectares

| MT 310,404     |                 | BA 152,429 |                 |
|----------------|-----------------|------------|-----------------|
| 1.             | Pampeira 32,174 | 13.        | Panorama 18,094 |
| 2.             | Piracema 17,636 | 14.        | Paladino 26,145 |
| 3.             | Pirapora 17,401 | 15.        | Paysandu 41,488 |
| 4.             | Próspera 30,363 | 16.        | Piratini 20,160 |
| 5.             | Planorte 30,366 | 17.        | Palmares 28,975 |
| 6.             | Paiguás 63,165  | 18.        | Parceiro 17,567 |
| 7.             | Perdizes 31,016 | MA 145,191 |                 |
| 8.             | Pioneira 65,199 | 19.        | Parnaíba 51,562 |
| 9.             | Preciosa 23,084 | 20.        | Palmeira 31,295 |
| MS 65,411      |                 | 21.        | Planeste 62,334 |
| 10.            | Pantanal 43,457 | PI 32,861  |                 |
| 11.            | Planalto 21,954 | 22.        | Parnaguá 25,606 |
| GO & MG 29,610 |                 | 23.        | Paineira 7,255  |
| 12.            | Pamplona 29,610 |            |                 |

| Irrigated area (ha)   | Planted area               | Physical                   |
|-----------------------|----------------------------|----------------------------|
| 1. Palmares           | 2,379                      | 1,550                      |
| 2. Pamplona           | 6,710                      | 3,355                      |
| 3. Paysandu           | 11,333                     | 7,224                      |
| 4. Piratini           | 4,518                      | 3,896                      |
| <b>Total</b>          | <b>24,939</b>              | <b>16,025</b>              |
| <b>% Planted area</b> | <b>3.4% <sup>(1)</sup></b> | <b>3.3% <sup>(2)</sup></b> |

(1) Total planted area considering 1st and 2nd crop.

(2) Considering only owned 1st-crop physical area.

# Investor Relations

E-mail: [ri@slcagricola.com.br](mailto:ri@slcagricola.com.br)



**Ivo Marcon Brum**

Chief Financial and Investor  
Relations Officer



**André Vasconcellos**

Financial Planning and  
Investor Relations Manager



**Alisandra Reis**

Investor Relations  
Coordinator



**Daniel Batista**

Investor Relations  
Analyst



**Laiza Rocha**

Investor Relations  
Specialist



Cultivate & Evolve

(A free translation of the original in Portuguese)

## 1. Operational context

SLC Agrícola S.A., founded in 1977, hereinafter referred to as the “Parent Company”, “SLC” or “Company”, and its subsidiaries (jointly referred to as the “Group” or “Consolidated”), has its headquarters located at Avenida Doutor Nilo Peçanha, 2900/301, in the city of Porto Alegre, RS, Brazil, and has as its corporate purpose the activities of agriculture and livestock; production and sale of seeds and seedlings; processing and marketing of its products, being able to export them and import goods for its own use and consumption; supply of primary agricultural goods and products and merchandise in general to its employees; provision of services of reception, cleaning, drying and storage of third-party cereals; provision of services with agricultural machinery and implements for third parties; trade, import and export of agricultural products; agro-industrial activity of industrialization of sugarcane, of its own production and acquired from third parties, manufacture and trade of sugar, alcohol and their derivatives; general warehouse activity; manufacture of crude vegetable oil, edible or not; energy marketing, and seed analysis and certification services.

On September 1, 2024, the Company and its subsidiaries began cultivating the 2024/25 harvest, operating with 23 production units, with a planted area of 731.58 thousand hectares, including owned areas and areas leased from third parties and related parties, located in seven Brazilian states: Mato Grosso, Mato Grosso do Sul, Goiás, Bahia, Piauí, Maranhão and Minas Gerais.

## 2. Basis for preparation and presentation of financial statements

### a) Declaration of conformity

The individual and consolidated interim financial information was prepared and is being presented for the period ended June 30, 2025, in accordance with CPC 21 (R1) – Interim Financial Reporting, issued by the Accounting Pronouncements Committee (“CPC”), and in accordance with IAS 34 – Interim Financial Reporting, issued by the International Accounting Standards Board (“IASB”), in a manner consistent with the standards issued by the Brazilian Securities and Exchange Commission (CVM), applicable to the preparation of Quarterly Information – ITR.

The interim accounting information was prepared by the Company to update users on the relevant information presented in the period and should be analyzed together with the complete financial statements for the year ended December 31, 2024.

In preparing this interim financial information, the Company followed the same accounting policies and calculation methods as those applied in the individual and consolidated financial statements as of December 31, 2024. The Company materially adopted all standards, revised standards and interpretations issued by the CPC, the IASB and regulatory bodies that were in effect on June 30, 2025.

The Company's Management understands that all relevant information specific to the interim accounting information is being evidenced and corresponds to that used by it in its management, as provided for in OCPC 7 – Evidence in the Disclosure of General Purpose Accounting-Financial Reports.

The issuance of the individual and consolidated interim financial information was authorized by the board of directors on August 13, 2025.

### b) Seasonality

The Company's financial information is subject to seasonal variations due to the harvest period, which occurs at different times throughout the year, depending on the location of the farms and the products cultivated, as detailed in Note 7.a. Additionally, climate factors and market financial constraints may alter the need for working capital throughout the period, as well as directly impact inventory levels, customer advances, loans, suppliers and sales volume.

### c) Presentation of explanatory notes in interim financial information

In order to avoid redundancies in the presentation of interim accounting information and for the purposes of complying with article 31 of CVM Resolution No. 80/22, the Company indicates below the number of explanatory notes disclosed in the individual and consolidated financial statements as of December 31, 2024 and not repeated, in whole or in part, in this interim accounting information: 3 – Accounting policies, 26 – Government subsidies, 27 – Profit-sharing program and 29 – Insurance coverage.

(A free translation of the original in Portuguese)

**d) Measurement basis**

The preparation of individual and consolidated interim financial information in accordance with CPC 21 (R1) and IAS 34 requires the use of certain accounting estimates by the Company's Management.

The individual and consolidated interim financial information was prepared based on historical cost, with the exception of the following material items recognized in the balance sheets:

- Financial instruments measured at fair value;
- Biological assets, not classified as bearer plants, measured at fair value, using the income and market approach, less selling expenses and costs to be incurred from the relevant biological transformation of crops and the weaning or acquisition of cattle;
- Agricultural products after harvest, measured at net realizable value;
- Investment properties, measured at fair value; and
- Share-based payment transactions, measured at fair value on the grant date.

**e) Functional currency and foreign currency transactions and balances**

This individual and consolidated interim financial information is presented in Brazilian Reais (R\$), which is the functional currency of the Company and its subsidiaries. All financial information presented in Brazilian Reais has been rounded to the nearest thousand, unless otherwise indicated.

Foreign currency transactions are initially recorded at the functional currency exchange rate in effect on the transaction date. Monetary assets and liabilities denominated in foreign currency are retranslated at the functional currency exchange rate in effect on the balance sheet date.

Exchange gains and losses resulting from the settlement of these transactions and translation at the end-of-period exchange rates relating to monetary assets and liabilities in foreign currencies are recognized in the statement of income, except when deferred in equity as qualifying cash flow hedge transactions.

**f) New or revised standards**

The following rules are effective for the following fiscal years:

**IFRS 18 Presentation and Disclosure of Financial Statements**

IFRS 18 will replace IFRS 26/IAS 1 Presentation of Financial Statements and applies to annual reporting periods beginning on or after January 1, 2027. The new standard introduces the following key new requirements:

- Entities are required to classify all revenues and expenses into five categories in the income statement: operating, investing, financing, discontinued operations, and income tax. Entities are also required to present a newly defined operating profit subtotal. The entities' net profit will not change;
- Management-defined performance measures (MPMs) are disclosed in a single note to the financial statements;
- Improved guidance is provided on how to group information in financial statements.

In addition, all entities are required to use the subtotal of operating profit as the starting point for the statement of cash flows when presenting operating cash flows using the indirect method.

The Group is still in the process of assessing the impact of the new standard, particularly with regard to the structure of the Group's income statement, the statement of cash flows, and the additional disclosures required for market performance measures. The Group is also assessing the impact on how information is grouped in the financial statements, including items currently labeled "other."

(A free translation of the original in Portuguese)

**OCPC Amendment 10 – Carbon Credits, Emission Permits, and Decarbonization Credits**

In line with CVM Resolution No. 223/2023, which made mandatory the application of Amendment OCPC 10, regarding the accounting treatment of carbon credits (tCO<sub>2</sub>e), emission allowances and decarbonization credits (CBIOs), the Company assessed the effects of the standard and concluded that it has no transactions related to these instruments in the reported period. Therefore, no material impacts were identified on the financial statements for the current period.

**CBPS 1 and CBPS 2 (IFRS S1 and S2) – Disclosure of Sustainability and Climate-Related Financial Information**

As set forth in CVM Resolution No. 193/2023, which requires entities to disclose information about their risks and opportunities related to sustainability and climate, as well as requirements to identify, measure and report such information, the Company is monitoring the evolution of the standard and assessing its potential impacts.

**Other standards**

The following new and amended standards are not expected to have a significant impact on the Company's financial statements:

- Lack of convertibility (changes to CPC 02/IAS 21);
- Classification and measurement of financial instruments (amendments to IFRS 9 and IFRS 7).

(A free translation of the original in Portuguese)

### 3. Consolidated financial statements

The consolidated financial statements include the operations of the Company and the following subsidiaries, whose percentage shareholding at the balance sheet date is summarized as follows:

| Main activity                                                                   | Companies                                                       | Location               | 06/30/2025           |            | 12/31/2024           |            |
|---------------------------------------------------------------------------------|-----------------------------------------------------------------|------------------------|----------------------|------------|----------------------|------------|
|                                                                                 |                                                                 |                        | Controlled companies |            | Controlled companies |            |
|                                                                                 |                                                                 |                        | Direct %             | Indirect % | Direct %             | Indirect % |
| Soybean, corn, cotton crops                                                     | Fazenda Pioneira Empreendimentos Agrícolas S.A.                 | Mato Grosso - MT       | 50.00                | -          | 50.00                | -          |
| Cotton and soybean cultivation                                                  | SLC-MIT Empreendimentos Agrícolas S.A. <sup>(1)</sup>           | Rio Grande do Sul - RS | 100.00               | -          | 52.20                | -          |
| Soybean, corn, cotton and livestock crops                                       | Fazenda Perdizes Empreendimentos Agrícolas Ltda. <sup>(1)</sup> | Mato Grosso - MT       | -                    | 100.00     | -                    | 52.20      |
| Soybean, corn, cotton and livestock crops                                       | SLC Agrícola Centro-Oeste S.A.                                  | Rio Grande do Sul - RS | 100.00               | -          | 100.00               | -          |
| Soybean and corn crops                                                          | Fazenda Preciosa Empreendimentos Agrícolas S.A.                 | Rio Grande do Sul - RS | 55.00                | -          | 55.00                | -          |
| Participation in other companies or commercial and real estate ventures         | SLC Investimentos Agrícolas Ltda. <sup>(2)</sup>                | Rio Grande do Sul - RS | -                    | -          | 100.00               | -          |
| Holding of non-financial institutions                                           | SLC Ventures Ltda.                                              | Rio Grande do Sul - RS | 100.00               | -          | 100.00               | -          |
| Purchase and sale of real estate, leasing, construction and property management | Fazenda Parnaíba Empreendimentos Agrícolas Ltda.                | Maranhão - MA          | 100.00               | -          | 100.00               | -          |
|                                                                                 | Fazenda Planorte Empreendimentos Agrícolas Ltda.                | Mato Grosso - MT       | 100.00               | -          | 100.00               | -          |
|                                                                                 | Fazenda Pamplona Empreendimentos Agrícolas Ltda.                | Rio Grande do Sul - RS | 100.00               | -          | 100.00               | -          |
|                                                                                 | Fazenda Planalto Empreendimentos Agrícolas Ltda.                | Rio Grande do Sul - RS | 100.00               | -          | 100.00               | -          |
|                                                                                 | Fazenda Palmares Empreendimentos Agrícolas Ltda.                | Rio Grande do Sul - RS | 100.00               | -          | 100.00               | -          |
|                                                                                 | Fazenda Parnaguá Empreendimentos Agrícolas Ltda.                | Rio Grande do Sul - RS | 100.00               | -          | 100.00               | -          |
|                                                                                 | Fazenda Paysandu Empreendimentos Agrícolas Ltda.                | Rio Grande do Sul - RS | 100.00               | -          | 100.00               | -          |
|                                                                                 | Fazenda Paiaguás Empreendimentos Agrícolas Ltda.                | Rio Grande do Sul - RS | 100.00               | -          | 100.00               | -          |
|                                                                                 | SLC Perdizes Empreendimentos Agrícolas Ltda.                    | Rio Grande do Sul - RS | 100.00               | -          | 100.00               | -          |
|                                                                                 | Fazenda Paladino Empreendimentos Agrícolas Ltda. <sup>(3)</sup> | Rio Grande do Sul - RS | 100.00               | -          | -                    | -          |
|                                                                                 | Fazenda Pamplona Minas Gerais Empr. Agr. Ltda. <sup>(3)</sup>   | Rio Grande do Sul - RS | 100.00               | -          | -                    | -          |
|                                                                                 | SLC LandCo Empreendimentos Agrícolas S.A. <sup>(2)</sup>        | Rio Grande do Sul - RS | 100.00               | -          | 18.77                | 81.23      |
|                                                                                 | Fazenda Planeste Empreendimentos Agrícolas Ltda.                | Rio Grande do Sul - RS | -                    | 100.00     | -                    | 100.00     |
|                                                                                 | Fazenda Piratini Empreendimentos Agrícolas Ltda.                | Rio Grande do Sul - RS | -                    | 100.00     | -                    | 100.00     |
|                                                                                 | Fazenda Panorama Empreendimentos Agrícolas Ltda.                | Rio Grande do Sul - RS | -                    | 100.00     | -                    | 100.00     |
|                                                                                 | Fazenda Palmeira Empreendimentos Agrícolas Ltda.                | Rio Grande do Sul - RS | -                    | 100.00     | -                    | 100.00     |
|                                                                                 | Fazenda Parceiro Empreendimentos Agrícolas Ltda.                | Rio Grande do Sul - RS | -                    | 100.00     | -                    | 100.00     |
|                                                                                 | Fazenda Paineira Empreendimentos Agrícolas Ltda.                | Rio Grande do Sul - RS | 6.45                 | 93.55      | 6.45                 | 93.55      |

<sup>(1)</sup> In April 2025, SLC Agrícola acquired a minority interest, corresponding to 47.8%, of SLC-MIT Empreendimentos Agrícolas S.A., the controlling company of Fazenda Perdizes Empreendimentos Agrícolas Ltda., thus having, directly and indirectly, 100% control of both (see note 10. c).

<sup>(2)</sup> In June 2025, the reverse incorporation of SLC Investimentos Agrícolas Ltda. by its subsidiary SLC LandCo Empreendimentos Agrícolas S.A. was approved (see note 10. d).

<sup>(3)</sup> The companies Fazenda Paladino Agricultural Undertakings Ltda. and Fazenda Pamplona Minas Gerais Agricultural Undertakings Ltda. were established on February 5, 2025 and March 5, 2025, respectively (see note 10.a and b).

(A free translation of the original in Portuguese)

The period of the financial statements of the subsidiaries included in the consolidation coincides with that of the Parent Company and the accounting policies were applied uniformly in the consolidated companies and are consistent with those used in the previous year.

#### 4. Cash and cash equivalents and financial investments

|                                      | Income                            | Parent Company |                  | Consolidated     |                  |
|--------------------------------------|-----------------------------------|----------------|------------------|------------------|------------------|
|                                      |                                   | 06/30/2025     | 12/31/2024       | 06/30/2025       | 12/31/2024       |
| Availability in R\$                  | -                                 | 1,181          | 1,020            | 1,222            | 1,171            |
| Exchange availability <sup>(1)</sup> | -                                 | 34,252         | 88,270           | 70,209           | 90,810           |
| CDB-DI                               | 100.10% of the CDI <sup>(2)</sup> | 162,402        | 1,183,243        | 470,823          | 1,875,684        |
| Repurchase agreement                 | 92.23% of the CDI <sup>(2)</sup>  | 491,654        | -                | 607,358          | 11,910           |
| <b>Cash and cash equivalents</b>     |                                   | <b>689,489</b> | <b>1,272,533</b> | <b>1,149,612</b> | <b>1,979,575</b> |
| Financial investments – non-current  | 90.99% of the CDI <sup>(2)</sup>  | 1,676          | 1,587            | 1,676            | 1,587            |
| <b>Total</b>                         |                                   | <b>691,165</b> | <b>1,274,120</b> | <b>1,151,288</b> | <b>1,981,162</b> |

<sup>(1)</sup> Values in reais, converted to the Ptax purchase dollar on June 30, 2025.

<sup>(2)</sup> Average yield as of June 30, 2025.

The financial transactions contracted by the Company are represented by investments in bank deposit certificates and repurchase agreements, at market prices and rates, updated by the income earned up to June 30, 2025, not exceeding the trading value.

Non-current financial investments have a reciprocal nature (secured transactions).

The Group's exposure to interest rate risk and a sensitivity analysis for financial assets and liabilities are disclosed in note 24.

#### 5. Accounts receivable from customers

|                 | Parent Company |                | Consolidated   |                |
|-----------------|----------------|----------------|----------------|----------------|
|                 | 06/30/2025     | 12/31/2024     | 06/30/2025     | 12/31/2024     |
| Domestic market | 38,574         | 64,622         | 56,307         | 75,784         |
| Indirect export | 25,244         | 3,406          | 47,603         | 4,380          |
| Direct export   | 39,384         | 117,893        | 50,481         | 170,993        |
| <b>Total</b>    | <b>103,202</b> | <b>185,921</b> | <b>154,391</b> | <b>251,157</b> |

The Company understands that the risk of default in relation to accounts receivable is not relevant, which is why it has not set up a provision for credit loss on accounts receivable from customers.

The Group's exposure to credit and currency risks related to trade receivables are disclosed in note 24.f.

#### 6. Inventories

|                                                                                                                          | Parent Company   |                  | Consolidated     |                  |
|--------------------------------------------------------------------------------------------------------------------------|------------------|------------------|------------------|------------------|
|                                                                                                                          | 06/30/2025       | 12/31/2024       | 06/30/2025       | 12/31/2024       |
| Agricultural products                                                                                                    | 1,422,718        | 1,562,333        | 1,645,818        | 2,082,980        |
| Agricultural products - training costs                                                                                   | 986,095          | 1,135,578        | 1,171,806        | 1,548,215        |
| Agricultural products – fair value adjustment of biological assets and the net realizable value of agricultural products | 436,623          | 426,755          | 474,012          | 534,765          |
| Seeds, fertilizers, and agricultural pesticides                                                                          | 596,753          | 1,055,635        | 895,521          | 1,547,419        |
| Packaging and packaging material                                                                                         | 62,538           | 24,502           | 83,279           | 34,855           |
| Spare parts                                                                                                              | 46,922           | 41,547           | 63,696           | 57,732           |
| Other stocks                                                                                                             | 40,563           | 40,874           | 57,680           | 55,327           |
| Advances to suppliers                                                                                                    | 978              | 959              | 2,078            | 2,249            |
| <b>Total</b>                                                                                                             | <b>2,170,472</b> | <b>2,725,850</b> | <b>2,748,072</b> | <b>3,780,562</b> |

Item 20 of CPC 16 (IAS 2) addresses the cost of agricultural products derived from biological assets and determines that inventories comprising agricultural products harvested by the entity from its biological assets should be measured upon initial recognition at fair value less estimated point-of-sale costs at the time of harvest. This is the cost of inventories on that date for the application of this pronouncement. The

(A free translation of the original in Portuguese)

caption "Agricultural products - adjustment to the fair value of biological assets and the net realizable value of agricultural products" records this measurement, and the movement is presented below:

|                                                                   | Parent Company                            |                                              | Total            |
|-------------------------------------------------------------------|-------------------------------------------|----------------------------------------------|------------------|
|                                                                   | Agricultural products – biological assets | Agricultural products – net realizable value |                  |
| <b>Balances as of January 1, 2024</b>                             | <b>510,898</b>                            | <b>(51,121)</b>                              | <b>459,777</b>   |
| Movement resulting from harvest                                   | 4,666                                     | -                                            | <b>4,666</b>     |
| Realization of the fair value of biological assets <sup>(1)</sup> | (297,612)                                 | -                                            | <b>(297,612)</b> |
| Net realizable value of agricultural products <sup>(2)</sup>      | -                                         | 113,014                                      | <b>113,014</b>   |
| <b>Balances as of June 30, 2024</b>                               | <b>217,952</b>                            | <b>61,893</b>                                | <b>279,845</b>   |

|                                                                   | Parent Company                            |                                              | Total            |
|-------------------------------------------------------------------|-------------------------------------------|----------------------------------------------|------------------|
|                                                                   | Agricultural products – biological assets | Agricultural products – net realizable value |                  |
| <b>Balances as of January 1, 2025</b>                             | <b>302,991</b>                            | <b>123,764</b>                               | <b>426,755</b>   |
| Movement resulting from harvest                                   | 517,955                                   | -                                            | <b>517,955</b>   |
| Realization of the fair value of biological assets <sup>(1)</sup> | (549,180)                                 | -                                            | <b>(549,180)</b> |
| Net realizable value of agricultural products <sup>(2)</sup>      | -                                         | 41,093                                       | <b>41,093</b>    |
| <b>Balances as of June 30, 2025</b>                               | <b>271,766</b>                            | <b>164,857</b>                               | <b>436,623</b>   |

|                                                                   | Consolidated                              |                                              | Total            |
|-------------------------------------------------------------------|-------------------------------------------|----------------------------------------------|------------------|
|                                                                   | Agricultural products – biological assets | Agricultural products – net realizable value |                  |
| <b>Balances as of January 1, 2024</b>                             | <b>707,838</b>                            | <b>(101,683)</b>                             | <b>606,155</b>   |
| Movement resulting from harvest                                   | (155,358)                                 | -                                            | <b>(155,358)</b> |
| Realization of the fair value of biological assets <sup>(1)</sup> | (307,495)                                 | -                                            | <b>(307,495)</b> |
| Net realizable value of agricultural products <sup>(2)</sup>      | -                                         | 141,558                                      | <b>141,558</b>   |
| <b>Balances as of June 30, 2024</b>                               | <b>244,985</b>                            | <b>39,875</b>                                | <b>284,860</b>   |

|                                                                   | Consolidated                              |                                              | Total            |
|-------------------------------------------------------------------|-------------------------------------------|----------------------------------------------|------------------|
|                                                                   | Agricultural products – biological assets | Agricultural products – net realizable value |                  |
| <b>Balances as of January 1, 2025</b>                             | <b>369,369</b>                            | <b>165,396</b>                               | <b>534,765</b>   |
| Movement resulting from harvest                                   | 586,014                                   | -                                            | <b>586,014</b>   |
| Realization of the fair value of biological assets <sup>(1)</sup> | (673,966)                                 | -                                            | <b>(673,966)</b> |
| Net realizable value of agricultural products <sup>(2)</sup>      | -                                         | 27,199                                       | <b>27,199</b>    |
| <b>Balances as of June 30, 2025</b>                               | <b>281,417</b>                            | <b>192,595</b>                               | <b>474,012</b>   |

<sup>(1)</sup> Realization through billing of products.

<sup>(2)</sup> Effect of VRLPA on the income statement for the period, in the line item of change in the fair value of biological assets and the net realizable value of agricultural products.

The calculation of the Change in Net Realizable Value of Agricultural Products ("NRVAP") reflects changes in the price of agricultural product inventories. Unlike the fair value adjustment for biological assets, which uses market prices, the net realizable value of agricultural products also considers forward contracts. The price used to assess the NRVAP is the average price between sold and unsold inventories, less taxes, logistics costs, and other estimated direct expenses required to fulfill contracts with customers.

(A free translation of the original in Portuguese)

## 7. Biological asset

The Company's biological assets consist of temporary crops and cattle and are represented below:

|                                           | Parent Company   |                  | Consolidated     |                  |
|-------------------------------------------|------------------|------------------|------------------|------------------|
|                                           | 06/30/2025       | 12/31/2024       | 06/30/2025       | 12/31/2024       |
| Biological asset - crops in formation (a) | 1,908,858        | 1,225,637        | 2,587,519        | 1,700,088        |
| Biological asset - cattle herd (b)        | 95,128           | 45,603           | 176,779          | 85,304           |
| <b>Total</b>                              | <b>2,003,986</b> | <b>1,271,240</b> | <b>2,764,298</b> | <b>1,785,392</b> |

### a) Biological asset – crops in formation

CPC 29 (R2) (IAS 41) establishes the accounting treatment and respective disclosures related to biological assets and agricultural products. In item 3, the standard determines that it should be applied to agricultural production, considered as that obtained at the time and point of harvest of the products derived from the entity's biological assets. A biological asset is a living animal and/or plant.

The Company's biological assets consist of temporary crops and cattle herds and are represented below:

|                                           | Parent Company |                  |                |                               | Total              |
|-------------------------------------------|----------------|------------------|----------------|-------------------------------|--------------------|
|                                           | Soy            | Cotton           | Corn           | Other cultures <sup>(2)</sup> |                    |
| <b>Balances as of January 1, 2024</b>     | <b>586,563</b> | <b>479,811</b>   | <b>69,806</b>  | <b>25,570</b>                 | <b>1,161,750</b>   |
| Planting expenses                         | 474,035        | 1,002,329        | 225,706        | 61,809                        | <b>1,763,879</b>   |
| Change in fair value <sup>(1)</sup>       | (38,623)       | 656,204          | (26,307)       | -                             | <b>591,274</b>     |
| Harvests - agricultural products          | (971,202)      | (321,353)        | (80,182)       | (30,647)                      | <b>(1,403,384)</b> |
| <b>Balances as of June 30, 2024</b>       | <b>50,773</b>  | <b>1,816,991</b> | <b>189,023</b> | <b>56,732</b>                 | <b>2,113,519</b>   |
| Biological assets - formation costs       | 50,773         | 1,253,051        | 197,752        | 56,732                        | 1,558,308          |
| Biological assets - fair value adjustment | -              | 563,940          | (8,729)        | -                             | 555,211            |

|                                           | Parent Company |                  |                |                               | Total              |
|-------------------------------------------|----------------|------------------|----------------|-------------------------------|--------------------|
|                                           | Soy            | Cotton           | Corn           | Other cultures <sup>(2)</sup> |                    |
| <b>Balances as of January 1, 2025</b>     | <b>772,198</b> | <b>368,858</b>   | <b>66,061</b>  | <b>18,520</b>                 | <b>1,225,637</b>   |
| Planting expenses                         | 525,143        | 1,076,284        | 224,517        | 74,993                        | <b>1,900,937</b>   |
| Change in fair value <sup>(1)</sup>       | 308,433        | 412,066          | 61,613         | -                             | <b>782,112</b>     |
| Harvests - agricultural products          | (1,555,581)    | (374,633)        | (29,434)       | (40,180)                      | <b>(1,999,828)</b> |
| <b>Balances as of June 30, 2025</b>       | <b>50,193</b>  | <b>1,482,575</b> | <b>322,757</b> | <b>53,333</b>                 | <b>1,908,858</b>   |
| Biological assets - formation costs       | 50,193         | 1,161,007        | 266,605        | 53,333                        | 1,531,138          |
| Biological assets - fair value adjustment | -              | 321,568          | 56,152         | -                             | 377,720            |

|                                           | Consolidated   |                  |                |                               | Total              |
|-------------------------------------------|----------------|------------------|----------------|-------------------------------|--------------------|
|                                           | Soy            | Cotton           | Corn           | Other cultures <sup>(2)</sup> |                    |
| <b>Balances as of January 1, 2024</b>     | <b>832,550</b> | <b>515,235</b>   | <b>80,783</b>  | <b>11,219</b>                 | <b>1,439,787</b>   |
| Planting expenses                         | 689,350        | 1,501,525        | 320,173        | 97,125                        | <b>2,608,173</b>   |
| Change in fair value <sup>(1)</sup>       | (156,216)      | 877,755          | (59,856)       | -                             | <b>661,683</b>     |
| Harvests - agricultural products          | (1,303,774)    | (357,797)        | (126,860)      | (44,295)                      | <b>(1,832,726)</b> |
| <b>Balances as of June 30, 2024</b>       | <b>61,910</b>  | <b>2,536,718</b> | <b>214,240</b> | <b>64,049</b>                 | <b>2,876,917</b>   |
| Biological assets - formation costs       | 61,910         | 1,760,777        | 236,628        | 64,049                        | 2,123,364          |
| Biological assets - fair value adjustment | -              | 775,941          | (22,388)       | -                             | 753,553            |

(A free translation of the original in Portuguese)

|                                           | Consolidated     |                  |                |                               | Total              |
|-------------------------------------------|------------------|------------------|----------------|-------------------------------|--------------------|
|                                           | Soy              | Cotton           | Corn           | Other cultures <sup>(2)</sup> |                    |
| <b>Balances as of January 1, 2025</b>     | <b>1,120,023</b> | <b>466,496</b>   | <b>89,579</b>  | <b>23,990</b>                 | <b>1,700,088</b>   |
| Planting expenses                         | 795,023          | 1,510,005        | 392,733        | 97,975                        | <b>2,795,736</b>   |
| Change in fair value <sup>(1)</sup>       | 356,609          | 464,601          | 44,423         | -                             | <b>865,633</b>     |
| Harvests - agricultural products          | (2,211,388)      | (433,092)        | (79,854)       | (49,604)                      | <b>(2,773,938)</b> |
| <b>Balances as of June 30, 2025</b>       | <b>60,267</b>    | <b>2,008,010</b> | <b>446,881</b> | <b>72,361</b>                 | <b>2,587,519</b>   |
| Biological assets - formation costs       | 60,267           | 1,615,225        | 401,162        | 72,361                        | 2,149,015          |
| Biological assets - fair value adjustment | -                | 392,785          | 45,719         | -                             | 438,504            |

<sup>(1)</sup> Effect of biological asset on the income statement for the period, in the line of variation in the fair value of biological assets.<sup>(2)</sup> Other crops include Brachiaria, crotalaria, turnip, millet, wheat, sorghum, seed corn, millet, beans, sorghum, crambe and livestock.

Below, we present the main assumptions and estimates adopted to determine the fair value of biological assets related to the 2024/25 and 2023/24 harvests:

|                                       | Parent Company            |                           | Consolidated              |                           |
|---------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|                                       | 06/30/2025 <sup>(1)</sup> | 06/30/2024 <sup>(2)</sup> | 06/30/2025 <sup>(1)</sup> | 06/30/2024 <sup>(2)</sup> |
| <b>Soy</b>                            |                           |                           |                           |                           |
| Total harvested area (ha)             | 252,542                   | 219,725                   | 377,531                   | 320,009                   |
| Productivity obtained (sc/ha)         | 65.63                     | 57.62                     | 65.38                     | 53.79                     |
| Average price (R\$/sc) <sup>(3)</sup> | R\$ 103.37                | R\$ 95.57                 | R\$ 100.51                | R\$ 92.76                 |
| <b>Corn</b>                           |                           |                           |                           |                           |
| Total harvested area (ha)             | 5,821                     | 22,130                    | 18,956                    | 38,201                    |
| Productivity obtained (sc/ha)         | 159.67                    | 132.94                    | 151.10                    | 124.60                    |
| Area at harvest point (ha)            | 62,353                    | 45,447                    | 99,836                    | 57,051                    |
| Estimated productivity (sc/ha)        | 130.58                    | 116.90                    | 127.23                    | 118.51                    |
| Average price (R\$/sc) <sup>(3)</sup> | R\$ 40.15                 | R\$ 37.77                 | R\$ 37.04                 | R\$ 35.86                 |
| <b>Cotton</b>                         |                           |                           |                           |                           |
| Total harvested area (ha)             | 24,391                    | 19,456                    | 31,381                    | 21,536                    |
| Productivity obtained (@/ha)          | 295.99                    | 317.75                    | 255.98                    | 316.50                    |
| Area at harvest point (ha)            | 76,476                    | 112,449                   | 104,786                   | 163,069                   |
| Estimated productivity (@/ha)         | 326.52                    | 330.93                    | 327.10                    | 327.99                    |
| Average price (R\$/@) <sup>(3)</sup>  | R\$ 55.10                 | R\$ 56.16                 | R\$ 54.37                 | R\$ 55.71                 |

<sup>(1)</sup> Data referring to the 2024/25 harvest.<sup>(2)</sup> Data referring to the 2023/24 harvest.<sup>(3)</sup> Fair value on the date of determination.

The productivity obtained at the end of the soybean harvest in the 2024/25 season is 21.5% higher than that of the 2023/24 season, which was affected by adverse weather conditions in Mato Grosso.

In 2Q25, the cotton and corn harvests are underway. Cotton is 18% harvested and corn is 15% harvested. In the same period in 2024, corn harvesting was more advanced due to the 2023/24 harvest scenario with the aforementioned weather conditions.

To determine the fair value of biological assets, the Company adopts the observable price assessment technique using the income approach and begins measuring fair value at the time of the relevant biological transformation, represented by the phenological stage of each crop. This begins at R5 for soybeans, when the grains fill until they reach their potential size; R2 for corn, when the "water bubble" stage occurs; and C1 for cotton, when the first ball (bud) on the first branch of the boll first bursts. The Company records the fair value of crops, net of selling expenses and ginning and processing costs in the case of seed cotton.

(A free translation of the original in Portuguese)

The 2024/25 harvest is distributed across 23 production units strategically located in seven Brazilian states. Below, we present the cycles of the Company's main crops:

| Unit             | Location                     | Cultures                     |                              |                            |
|------------------|------------------------------|------------------------------|------------------------------|----------------------------|
|                  |                              | Soy                          | Cotton                       | Corn                       |
| Fazenda Palmeira | Alto Parnaíba – MA           | October 10th to April 15th   | December 10th to August 30th | February 1st to July 15th  |
| Fazenda Parnaíba | Tasso Fragoso – MA           | October 20th to April 15th   | December 10th to August 30th | January 25th to July 15th  |
| Fazenda Planeste | Balsas – MA                  | October 5th to April 15th    | December 20th to August 30th | January 25th to July 15th  |
| Fazenda Parnaguá | Santa Filomena – PI          | November 1st to April 15th   | November 15th to August 30th | December 1st to July 15th  |
| Fazenda Paineira | Monte Alegre do Piauí – PI   | November 1st to April 15th   | November 15th to August 30th | Do not plant               |
| Fazenda Parceiro | Formosa do Rio Preto – BA    | November 1st to April 30th   | November 15th to August 30th | Do not plant               |
| Fazenda Paladino | São Desidério – BA           | November 1st to April 30th   | November 15th to August 30th | Do not plant               |
| Fazenda Palmares | Barreiras – BA               | September 30th to April 30th | November 15th to August 30th | Do not plant               |
| Fazenda Panorama | Correntina – BA              | October 20th to April 30th   | November 15th to August 30th | November 1st to July 15th  |
| Fazenda Paysandu | São Desidério – BA           | September 30th to April 30th | November 15th to August 30th | Do not plant               |
| Fazenda Piratini | Jaborandi – BA               | September 30th to April 30th | November 15th to August 30th | Do not plant               |
| Fazenda Pamplona | Cristalina – GO e Unaí – MG  | September 25th to April 15th | November 5th to August 30th  | January 20th to July 15th  |
| Fazenda Pantanal | Chapadão do Sul – MS         | September 20th to March 25th | December 5th to August 30th  | January 10th to July 10th  |
| Fazenda Planalto | Costa Rica – MS              | September 20th to March 25th | December 5th to August 30th  | January 20th to July 10th  |
| Fazenda Pioneira | Querência – MT               | October 10th to March 25th   | December 20th to August 30th | January 20th to July 15th  |
| Fazenda Preciosa | Querência – MT               | October 10th to March 25th   | Do not plant                 | January 20th to July 15th  |
| Fazenda Piracema | Nova Mutum – MT              | September 20th to March 20th | December 20th to August 30th | December 10 to July 10th   |
| Fazenda Pirapora | Santa Rita do Trivelato – MT | September 20th to March 20th | December 20th to August 30th | February 1st to July 10th  |
| Fazenda Paiaguás | Diamantino – MT              | September 20th to March 15th | December 20th to August 30th | February 10th to July 15th |
| Fazenda Pampeira | Parecis – MT                 | September 20th to March 20th | December 20th to August 30th | December 10th to July 10th |
| Fazenda Perdizes | Porto dos Gaúchos – MT       | September 20th to March 15th | December 20th to August 30th | February 1st to July 10th  |
| Fazenda Planorte | Sapezal – MT                 | September 20th to March 15th | December 20th to August 30th | February 10th to July 10th |
| Fazenda Próspera | Tabaporã – MT                | September 20th to March 20th | December 20th to August 30th | February 1st to July 10th  |

## Planted Area

Below, we present a comparative table of the area planted in the 2024/25 harvest and the 2023/24 harvest:

| Cultures                              | Area     | Planted area 2024/25 harvest | Planted area 2023/24 harvest |
|---------------------------------------|----------|------------------------------|------------------------------|
| Cotton                                | there is | 178,803                      | 188,734                      |
| Soybeans (commercial + seed soybeans) | there is | 377,531                      | 320,009                      |
| Corn (1st and 2nd harvest)            | there is | 123,104                      | 95,425                       |
| Other cultures <sup>(1)</sup>         | there is | 56,468                       | 57,174                       |
| <b>Total</b>                          |          | <b>735,906</b>               | <b>661,342</b>               |

<sup>(1)</sup> Other crops are formed by crops of Brachiaria, crotalaria, turnip, millet, wheat, sorghum, seed corn, millet, beans, sorghum, crambe, livestock and by seed of others.

## b) Biological asset – herds

The Company has a cattle herd for rearing and fattening on permanent land and operates the Integrated Crop-Livestock Project (ILP). The ILP aims to optimize land use in areas where only one harvest (soybean) is possible, using the herd as a second harvest.

(A free translation of the original in Portuguese)

The movement in the fair value of the cattle herd during the period from June 30, 2025 and 2024 is as follows:

|                                                | Parent Company | Consolidated  |
|------------------------------------------------|----------------|---------------|
| <b>Balances as of January 1, 2024</b>          | <b>31,009</b>  | <b>48,754</b> |
| Cost of cattle acquisitions and treatment      | 83,286         | 115,337       |
| Change in fair value adjustment <sup>(1)</sup> | (3,662)        | (5,035)       |
| Realization through sale                       | (47,845)       | (62,740)      |
| <b>Balances as of June 30, 2024</b>            | <b>62,788</b>  | <b>96,316</b> |
| Biological assets – herd cost                  | 63,591         | 98,663        |
| Biological asset herd - fair value adjustment  | (803)          | (2,347)       |

|                                                | Parent Company | Consolidated   |
|------------------------------------------------|----------------|----------------|
| <b>Balances as of January 1, 2025</b>          | <b>45,603</b>  | <b>85,304</b>  |
| Cost of cattle acquisitions and treatment      | 121,783        | 177,031        |
| Change in fair value adjustment <sup>(1)</sup> | (2,565)        | 3,522          |
| Realization through sale                       | (69,693)       | (89,078)       |
| <b>Balances as of June 30, 2025</b>            | <b>95,128</b>  | <b>176,779</b> |
| Biological assets – herd cost                  | 94,003         | 159,909        |
| Biological asset herd - fair value adjustment  | 1,125          | 16,870         |

<sup>(1)</sup> Effect of biological asset on the income statement for the period, in the line of variation in the fair value of biological assets and the net realizable value of agricultural products.

### c) Changes in the fair value of biological assets and the net realizable value of agricultural products

Item 3 of CPC 29 (IAS 41) determines that this standard should be applied to agricultural production, considered as that obtained at the time and point of harvest of products arising from the entity's biological assets. After this point, CPC 16 (R1) (IAS 2) – Inventories, or another more appropriate standard, should be applied.

Below we present the breakdown of the variation in the fair value of biological assets and the net realizable value of agricultural products presented in the income statements for the years:

|                                                   | Parent Company |                | Consolidated   |                |
|---------------------------------------------------|----------------|----------------|----------------|----------------|
|                                                   | 06/30/2025     | 06/30/2024     | 06/30/2025     | 06/30/2024     |
| Change in fair value – growing crops (7.a)        | 782,112        | 591,274        | 865,633        | 661,683        |
| Change in fair value – cattle herd (7.b)          | (2,565)        | (3,662)        | 3,522          | (5,035)        |
| Net realizable value of agricultural products (6) | 41,093         | 113,014        | 27,199         | 141,558        |
| <b>Total</b>                                      | <b>820,640</b> | <b>700,626</b> | <b>896,354</b> | <b>798,206</b> |

## 8. Taxes to be recovered

### a) Income tax and social security contributions

|                                          | Parent Company |               | Consolidated   |               |
|------------------------------------------|----------------|---------------|----------------|---------------|
|                                          | 06/30/2025     | 12/31/2024    | 06/30/2025     | 12/31/2024    |
| Income tax                               | 83,546         | 62,779        | 98,813         | 71,795        |
| Social contribution                      | 20,128         | 22,582        | 20,711         | 23,069        |
| <b>Total</b>                             | <b>103,674</b> | <b>85,361</b> | <b>119,524</b> | <b>94,864</b> |
| Portion classified as current assets     | 91,600         | 73,781        | 107,450        | 83,284        |
| Portion classified as non-current assets | 12,074         | 11,580        | 12,074         | 11,580        |

Corresponds to advances of income tax and social contribution, which will be offset with taxes of the same nature, in addition to a negative balance of IRPJ and CSLL, which will be realized through offsetting with federal taxes and contributions.

(A free translation of the original in Portuguese)

**(i) IRPJ/CSLL Exemption - Credit related to exclusion from the IRPJ/CSLL calculation basis of ICMS-exempt sales**

On September 30, 2024, the Company recognized amounts related to IRPJ and CSLL credits arising from a final and binding action on September 27, 2024, which requested the non-taxation of said taxes on ICMS subsidies for exempt sales, in accordance with article 30 of Law 12.973/14. The updated amount on June 30, 2025, is R\$63,657. The Company has already qualified the credit with the Brazilian Federal Revenue Service and is offsetting it against federal taxes.

**b) Other taxes to be recovered**

|                                                   | Parent Company |                | Consolidated   |                |
|---------------------------------------------------|----------------|----------------|----------------|----------------|
|                                                   | 06/30/2025     | 12/31/2024     | 06/30/2025     | 12/31/2024     |
| ICMS                                              | 221,969        | 196,433        | 283,652        | 267,543        |
| Cofins                                            | 45,702         | 18,939         | 86,069         | 45,325         |
| PIS                                               | 10,020         | 4,237          | 20,574         | 12,036         |
| IRRF to be recovered                              | 4,471          | 18,286         | 10,651         | 24,453         |
| IRPJ/CSLL Reduction of the ICMS calculation basis | 14,104         | 13,525         | 14,104         | 13,525         |
| IRPJ/CSLL Selic Undue Debit                       | -              | -              | 594            | 566            |
| Others                                            | 1,697          | 554            | 20,548         | 18,738         |
| <b>Total</b>                                      | <b>297,963</b> | <b>251,974</b> | <b>436,192</b> | <b>382,186</b> |
| Portion classified as current assets              | 113,845        | 82,870         | 170,664        | 123,794        |
| Portion classified as non-current assets          | 184,118        | 169,104        | 265,528        | 258,392        |

**(i) ICMS, PIS and Cofins to be offset/recovered**

They refer to credits generated by the operations of the Company and its subsidiaries, and may be offset against taxes of the same nature.

Management assesses the estimated realization of ICMS, PIS, and COFINS sales taxes based on estimated projections for agricultural product sales, the sale of ICMS tax credits, and the reimbursement or offset of PIS and COFINS with other taxes generated by the Group's operations. The estimated realization periods for these assets are described below:

| Deadline for completion | Parent Company |               |               | Consolidated   |               |               |
|-------------------------|----------------|---------------|---------------|----------------|---------------|---------------|
|                         | ICMS           | Cofins        | PIS           | ICMS           | Cofins        | PIS           |
| within 1 year           | 59,792         | 44,851        | 9,772         | 65,428         | 69,537        | 14,828        |
| from 1 year to 2 years  | 40,278         | -             | -             | 46,607         | 6,746         | 4,435         |
| from 2 years to 3 years | 48,611         | -             | -             | 51,494         | -             | -             |
| over 3 years            | 73,288         | 851           | 248           | 120,123        | 9,786         | 1,311         |
| <b>Total</b>            | <b>221,969</b> | <b>45,702</b> | <b>10,020</b> | <b>283,652</b> | <b>86,069</b> | <b>20,574</b> |

As of June 30, 2025, the parent company had an adjustment to the realizable value of R\$43,067 (R\$39,161 as of December 31, 2024) and in the consolidated amount of R\$66,014 (R\$44,321 as of December 31, 2024), related to ICMS tax credits, the loss of which is estimated due to non-realization. The estimated recovery of ICMS credits was based on the projected ICMS debts and transfers of ICMS credits to third parties. The amount was recorded in "other operating expenses" in the statement of income.

**(ii) IRRF to be recovered**

This corresponds to the income tax withheld at source on financial investments. Throughout the year, it is offset against the IRPJ debt. After the end of the fiscal year and the ECF is transmitted, these credits are realizable by offsetting them against federal taxes and contributions.

(A free translation of the original in Portuguese)

**(iii) IRPJ/CSLL Reduction of ICMS Calculation Base - Credit related to the exclusion of the IRPJ/CSLL calculation base from the reduction of the ICMS calculation base**

On December 31, 2021, the Company recognized R\$11,556 in IRPJ and CSLL, related to a subsidy to reduce the ICMS tax base, of which R\$9,936 was principal and R\$1,620 was adjusted based on the Selic rate. The period for which this credit was collected was from January 2017 to June 2021. This case became final and binding on July 29, 2019, and the Company filed a lawsuit for recovery of undue payment for settlement through a court-ordered payment. On June 30, 2025, the adjusted balance was R\$14,104.

**(iv) IRPJ/CSLL Selic Undue - Non-incidence of IRPJ and CSLL on amounts related to the Selic rate update on undue tax debts**

On September 24, 2021, the Federal Superior Court (STF) unanimously ruled in a plenary decision that IRPJ and CSLL were not levied on amounts related to the Selic rate adjustment, received by the taxpayer due to the repetition of undue tax payments. The Company has a Writ of Mandamus seeking recognition of the right to exemption from IRPJ and CSLL on amounts resulting from monetary adjustment and interest on arrears, including adjustment by the Selic rate, calculated on tax credits due to the repetition of undue tax payments.

The amount of the benefit calculated and recognized on June 30, 2025, is R\$594 (this amount being in the subsidiaries Fazenda Pioneira Empreendimentos Agrícola S.A. and SLC-MIT Empreendimentos Agrícola S.A.). The Company awaits the final judgment of the subsidiaries' lawsuits for effective tax offset of the amounts.

**(v) Other Taxes to be Recovered**

The accumulated credit amount as of June 30, 2025, recorded in the parent company is R\$1,697 (R\$554 as of December 31, 2024) and R\$20,548 in the consolidated (R\$18,738 as of December 31, 2024). A large portion of this amount, in the consolidated, refers to other taxes arising from the business combination with Terra Santa Agro.

**9. Accounts receivable**

As of June 30, 2025, and December 31, 2024, the accounts receivable account has the following composition:

|                                                                   | Consolidated  |               |
|-------------------------------------------------------------------|---------------|---------------|
|                                                                   | 06/30/2025    | 12/31/2024    |
| Amounts receivable from the sale of land (a)                      | 17,057        | 16,318        |
| Accounts receivable – segregated account (b)                      | 122           | 1,283         |
| Active provision – counterpart of passive segregated accounts (b) | 30,695        | 5,088         |
| Basket to receive                                                 | 1,289         | -             |
| Others                                                            | -             | 1,008         |
| <b>Total</b>                                                      | <b>49,163</b> | <b>23,697</b> |
| Portion classified as current assets                              | 48,889        | 23,176        |
| Portion classified as non-current assets                          | 274           | 521           |

The movement of accounts receivable is presented as follows:

|                                                 | Consolidated  |
|-------------------------------------------------|---------------|
| <b>Balance as of January 1, 2024</b>            | <b>27,590</b> |
| CDI application yield                           | 514           |
| Variation in segregated accounts <sup>(i)</sup> | (2,346)       |
| <b>Balance as of June 30, 2024</b>              | <b>25,758</b> |
| Portion classified as current assets            | 25,447        |
| Portion classified as non-current assets        | 311           |

(A free translation of the original in Portuguese)

|                                                 | Consolidated  |
|-------------------------------------------------|---------------|
| <b>Balance as of January 1, 2025</b>            | <b>23,697</b> |
| CDI application yield                           | 783           |
| Variation in segregated accounts <sup>(1)</sup> | 25,736        |
| Others                                          | (1,053)       |
| <b>Balance as of June 30, 2025</b>              | <b>49,163</b> |
| Portion classified as current assets            | 48,889        |
| Portion classified as non-current assets        | 274           |

<sup>(1)</sup> The counterpart of segregated liabilities (provision for contingencies) is provisioned in assets. When the amounts are paid by SLC Agrícola Centro-Oeste S.A. (formerly Terra Santa), they will be reimbursed (basket) to the former shareholders, without prejudice to the Company.

#### a) Sale of land in the subsidiaries Fazenda Paiaguás and Fazenda Parceiro

The subsidiaries Fazenda Paiaguás Empreendimentos Agrícolas Ltda. and Fazenda Parceiro Empreendimentos Agrícolas Ltda. sold 11,604 hectares of land to third parties in 2017, for a total amount of R\$176,654, with R\$52,996 received in that year and the remainder deposited by the buyer in February 2018 in a guaranteed account ("Escrow Account"), invested in securities backed by Interbank Deposit Certificates (CDI).

The contract provided for some documentary formalities such as transfer of reservations, registrations in the property registry office with the breakdown of their registrations and release of mortgages, among others ("Conditions Precedent").

Fazenda Parceiro complied with all conditions precedent, and all amounts were received. As of June 30, 2025, Fazenda Paiaguás still had conditions precedent to be met, with a balance receivable of R\$17,057.

#### b) Segregated accounts related to business combinations

The active segregated accounts (notes receivable, taxes recoverable, advances to suppliers, escrow deposits and investment properties) totaled R\$82,078 on the closing date of the business combination transaction. On June 30, 2025, these assets amounted to R\$34,035 (see Note 20 - Notes Payable), which generates the need to set up a liability provision in the same amount, since, when the assets are effectively realized by SLC Agrícola Centro-Oeste S.A. (formerly Terra Santa), they will be paid to the former shareholders, with no benefit to the Company.

The segregated liability accounts (notes payable and provision for contingencies) totaled R\$28,250 on the closing date of the business combination transaction. On June 30, 2025, these liabilities amounted to R\$30,695, which generates the need to record an asset receivable in the same amount, since, when the liabilities are actually paid by SLC Agrícola Centro-Oeste S.A. (formerly Terra Santa), they will be received from the former shareholders, without loss to the Company.

The actual receipt of segregated assets generates a liability payable to former shareholders, known as the "basket payable." On the other hand, the actual payment of segregated liabilities generates an asset receivable from former shareholders, known as the "basket receivable." The net balance of the basket is settled on April 30 of each year or when the net balance reaches R\$15,000, whichever occurs first. Until June 30, 2025, the balance receivable in the effective basket is R\$534.

In 2024, tax installment payments were paid, generating a receivable of R\$1,104 distributed between short and long terms. On June 30, 2025, R\$565 was received; the remaining balance of R\$757 is adjusted monthly by the Selic rate and will be received in 22 installments.

(A free translation of the original in Portuguese)

**10. Investments**

Total investments as of June 30, 2025, and December 31, 2024, are comprised of the following:

|                                                                                        | Parent Company   |                  | Consolidated |              |
|----------------------------------------------------------------------------------------|------------------|------------------|--------------|--------------|
|                                                                                        | 06/30/2025       | 12/31/2024       | 06/30/2025   | 12/31/2024   |
| Investments in subsidiaries                                                            | 5,311,764        | 4,486,466        | -            | -            |
| Investments with shared control <sup>(1)</sup>                                         | 5,611            | 3,997            | 5,611        | 3,997        |
| Goodwill - investment in SLC Agrícola Centro-Oeste SA (formerly Terra Santa Agro S.A.) | 47,355           | 47,355           | -            | -            |
| <b>Subtotal</b>                                                                        | <b>5,364,730</b> | <b>4,537,818</b> | <b>5,611</b> | <b>3,997</b> |
| Other equity interests                                                                 | 555              | 460              | 555          | 460          |
| <b>Total</b>                                                                           | <b>5,365,285</b> | <b>4,538,278</b> | <b>6,166</b> | <b>4,457</b> |
| Portion classified as non-current assets                                               | 5,368,975        | 4,545,068        | 6,166        | 4,457        |
| Portion classified as non-current liabilities                                          | (3,690)          | (6,790)          | -            | -            |

<sup>(1)</sup> SLC Agrícola S.A. holds a 33.33% stake in Hangar Capri Ltda., in which it has shared control.

(A free translation of the original in Portuguese)

Relevant investments in subsidiaries, measured using the equity method, with a balance as of June 30, 2025, are shown in the table below:

| Investment                                                   | Capital   | Net worth | Increase/(reduction) of investment through reverse incorporation | Unrealized profit in equity from related party transactions | IFRS 16/CPC 06(R2) adjustments to equity | Net profit (loss) for the period | Unrealized profit in the period from transactions with related parties | IFRS 16/CPC 06(R2) adjustments for the period | Added value in business combination | Investment Premium | Percentage of direct participation (%) | Equity income result | Equity participation |
|--------------------------------------------------------------|-----------|-----------|------------------------------------------------------------------|-------------------------------------------------------------|------------------------------------------|----------------------------------|------------------------------------------------------------------------|-----------------------------------------------|-------------------------------------|--------------------|----------------------------------------|----------------------|----------------------|
| SLC Invest. Agrícolas Ltda. <sup>(1)</sup>                   | 283,605   | 900,458   | (900,458)                                                        | -                                                           | 14,425                                   | 32,406                           | -                                                                      | 21,478                                        | -                                   | -                  | 100.00                                 | 53,884               | -                    |
| Fazenda Parnaíba Emp. Agr. Ltda.                             | 21,053    | 179,464   | -                                                                | -                                                           | 22,427                                   | 13,075                           | -                                                                      | 2,680                                         | -                                   | -                  | 100.00                                 | 15,755               | 201,891              |
| Fazenda Planorte Emp. Agr. Ltda.                             | 57,099    | 219,508   | -                                                                | -                                                           | 15,462                                   | 17,532                           | -                                                                      | 4,346                                         | -                                   | -                  | 100.00                                 | 21,878               | 234,970              |
| Fazenda Pamplona Emp. Agr. Ltda.                             | 31,766    | 164,669   | -                                                                | -                                                           | 12,926                                   | 8,728                            | -                                                                      | 2,391                                         | -                                   | -                  | 100.00                                 | 11,119               | 177,595              |
| Fazenda Planalto Emp. Agr. Ltda.                             | 9,137     | 231,373   | -                                                                | -                                                           | 22,491                                   | 13,160                           | -                                                                      | 1,209                                         | -                                   | -                  | 100.00                                 | 14,369               | 253,864              |
| Fazenda Palmares Emp. Agr. Ltda.                             | 109,800   | 284,541   | -                                                                | -                                                           | 13,853                                   | 9,168                            | -                                                                      | 1,633                                         | -                                   | -                  | 100.00                                 | 10,801               | 298,394              |
| Fazenda Parnaguá Emp. Agr. Ltda.                             | 34,291    | 47,714    | -                                                                | -                                                           | 26,364                                   | 3,257                            | -                                                                      | 2,126                                         | -                                   | -                  | 100.00                                 | 5,383                | 74,078               |
| Fazenda Paiguás Emp. Agr. Ltda.                              | 20,347    | 212,909   | -                                                                | -                                                           | 46,673                                   | 20,338                           | -                                                                      | 16,396                                        | -                                   | -                  | 100.00                                 | 36,734               | 259,582              |
| Fazenda Paysandu Emp. Agr. Ltda.                             | 462,580   | 428,797   | -                                                                | -                                                           | 7,420                                    | 4,367                            | -                                                                      | 3,737                                         | -                                   | -                  | 100.00                                 | 8,104                | 436,217              |
| SLC Perdizes Emp. Agr. Ltda.                                 | 77,163    | 132,346   | -                                                                | -                                                           | (1,788)                                  | 12,656                           | -                                                                      | (2,287)                                       | -                                   | -                  | 100.00                                 | 10,369               | 130,558              |
| SLC Agrícola Centro-Oeste S.A.                               | 1,324,121 | 1,455,326 | -                                                                | (29,763)                                                    | -                                        | 63,283                           | (1,959)                                                                | -                                             | 18,492                              | 47,355             | 100.00                                 | 58,077               | 1,491,410            |
| SLC Ventures Ltda.                                           | 81,080    | 41,464    | -                                                                | -                                                           | -                                        | (13,748)                         | -                                                                      | -                                             | -                                   | -                  | 100.00                                 | (13,748)             | 41,464               |
| Fazenda Paladino Emp. Agr. Ltda. <sup>(2)</sup>              | 361,501   | 356,452   | -                                                                | -                                                           | (773)                                    | (5,049)                          | -                                                                      | (773)                                         | -                                   | -                  | 100.00                                 | (5,822)              | 355,679              |
| Fazenda Pamplona Minas Gerais Emp. Agr. Ltda. <sup>(3)</sup> | 95,001    | 93,034    | -                                                                | -                                                           | 92                                       | (1,967)                          | -                                                                      | 92                                            | -                                   | -                  | 100.00                                 | (1,875)              | 93,126               |
| SLC-MIT Emp. Agr. S.A. <sup>(4)</sup>                        | 161,981   | 208,055   | -                                                                | (21,457)                                                    | 3,363                                    | (7,730)                          | (4,845)                                                                | 3,297                                         | -                                   | -                  | 100.00                                 | (30,423)             | 189,961              |
| SLC LandCo Emp. Agr. S.A. <sup>(1)</sup>                     | 331,301   | 100,377   | 900,458                                                          | -                                                           | 26,503                                   | 15,444                           | -                                                                      | 2,810                                         | -                                   | -                  | 100.00                                 | 18,254               | 1,027,338            |
| Fazenda Preciosa Emp. Agr. S.A. <sup>(5)</sup>               | 2,000     | (6,187)   | -                                                                | (427)                                                       | -                                        | (9,624)                          | (312)                                                                  | -                                             | -                                   | -                  | 55.00                                  | (1,588)              | (3,690)              |
| Fazenda Pioneira Emp. Agr. S.A. <sup>(5)</sup>               | 91,672    | 154,940   | -                                                                | (634)                                                       | -                                        | 21,909                           | -                                                                      | -                                             | -                                   | -                  | 50.00                                  | 20,400               | 76,836               |
| Fazenda Paineira Emp. Agr. Ltda.                             | 143,796   | 244,028   | -                                                                | -                                                           | 4,687                                    | 4,071                            | -                                                                      | 1,551                                         | -                                   | 269                | 6.45                                   | 1,816                | 19,846               |
| <b>Shared Control</b>                                        |           |           |                                                                  |                                                             |                                          |                                  |                                                                        |                                               |                                     |                    |                                        |                      |                      |
| Hangar Capri Ltda. <sup>(6)</sup>                            | 5,647     | 16,940    | -                                                                | -                                                           | -                                        | (107)                            | -                                                                      | -                                             | -                                   | -                  | 3,333                                  | (36)                 | 5,611                |
| <b>Total</b>                                                 |           |           |                                                                  |                                                             |                                          |                                  |                                                                        |                                               |                                     |                    |                                        | <b>233,451</b>       | <b>5,364,730</b>     |

<sup>(1)</sup> On June 2, 2025, the reverse incorporation of SLC Investimento Agrícolas Ltda. by its subsidiary SLC LandCo Empreendimentos Agrícolas Ltda. was approved (see letter "d" of this note).<sup>(2)</sup> Fazenda Paladino Empreendimentos Agrícolas is a business corporation established on February 5, 2025 (see letter "a").<sup>(3)</sup> Fazenda Pamplona Minas Gerais Empreendimentos Agrícolas Ltda., is a business corporation established on March 5, 2025 (see letter "b").<sup>(4)</sup> On April 22, 2025, the Company acquired the minority interest in the company SLC-MIT Empreendimentos Agrícolas S.A., becoming the holder of 100% of the company's capital. (see note "c" of this note.).<sup>(5)</sup> The Company has control over Fazenda Preciosa Empreendimentos Agrícolas S.A. and Fazenda Pioneira Empreendimentos Agrícolas S.A. as it is responsible for managing the relevant activities of these companies, being exposed to variable returns on the investment due to its power over it.<sup>(6)</sup> The Company has shared control of the company Hangar Capri Ltda.

(A free translation of the original in Portuguese)

The main movements in investments in direct permanent equity interests, as of June 30, 2025 and 2024, are as follows:

| Investment                                      | Balances in<br>01/01/2024 | Increase of<br>participation | Increase/(Reduction)<br>in Investment<br>by Split | Realization<br>Added Value | Dividends        | Equity<br>equivalence | Unrealized gains<br>on instruments<br>hedge | Balances in<br>06/30/2024 |
|-------------------------------------------------|---------------------------|------------------------------|---------------------------------------------------|----------------------------|------------------|-----------------------|---------------------------------------------|---------------------------|
| Fazenda Parnaíba Emp. Agr. Ltda.                | 186,898                   | -                            | -                                                 | -                          | -                | 19,359                | -                                           | 206,257                   |
| Fazenda Planorte Emp. Agr. Ltda.                | 230,052                   | -                            | -                                                 | -                          | (29,000)         | 23,821                | -                                           | 224,873                   |
| Fazenda Pioneira Emp. Agr. S.A. <sup>(1)</sup>  | 73,152                    | -                            | -                                                 | -                          | -                | (3,430)               | (2,838)                                     | 66,884                    |
| SLC-MIT Emp. Agr. S.A. <sup>(1)</sup>           | 101,466                   | -                            | -                                                 | -                          | (20,880)         | 24,219                | (13,223)                                    | 91,582                    |
| SLC Invest. Agrícolas Ltda.                     | 990,414                   | 1,200                        | (44,483)                                          | -                          | (72,000)         | 27,925                | -                                           | 903,056                   |
| SLC Ventures Ltda. <sup>(2)</sup>               | -                         | -                            | 44,483                                            | -                          | -                | -                     | -                                           | 44,483                    |
| Fazenda Pamplona Emp. Agr. Ltda.                | 165,617                   | -                            | -                                                 | -                          | (8,200)          | 11,443                | -                                           | 168,860                   |
| Fazenda Planalto Emp. Agr. Ltda.                | 239,465                   | -                            | -                                                 | -                          | (13,146)         | 17,237                | -                                           | 243,556                   |
| Fazenda Palmares Emp. Agr. Ltda.                | 277,622                   | -                            | -                                                 | -                          | (9,000)          | 25,655                | -                                           | 294,277                   |
| Fazenda Parnaguá Emp. Agr. Ltda.                | 68,259                    | -                            | -                                                 | -                          | (3,657)          | 5,442                 | -                                           | 70,044                    |
| Fazenda Paineira Emp. Agr. Ltda.                | 15,425                    | -                            | -                                                 | -                          | (77)             | 3,219                 | -                                           | 18,567                    |
| Fazenda Paiaguás Emp. Agr. Ltda.                | 224,968                   | -                            | -                                                 | -                          | (18,941)         | 31,883                | -                                           | 237,910                   |
| SLC Perdizes Emp. Agr. Ltda.                    | 117,975                   | -                            | -                                                 | -                          | (8,000)          | 5,173                 | -                                           | 115,148                   |
| SLC Agrícola Centro Oeste S.A.                  | 1,568,815                 | -                            | -                                                 | (6,842)                    | (82,099)         | 113,509               | (66,401)                                    | 1,526,982                 |
| Fazenda Paysandu Emp. Agr. Ltda. <sup>(2)</sup> | 151,885                   | 110,000                      | -                                                 | -                          | -                | (3,526)               | -                                           | 258,359                   |
| <b>Shared Control</b>                           |                           |                              |                                                   |                            |                  |                       |                                             |                           |
| Hangar Capri Ltda. <sup>(3)</sup>               | -                         | 2,100                        | -                                                 | -                          | -                | (9)                   | -                                           | 2,091                     |
| <b>Total</b>                                    | <b>4,412,013</b>          | <b>113,300</b>               | <b>-</b>                                          | <b>(6,842)</b>             | <b>(265,000)</b> | <b>301,920</b>        | <b>(82,462)</b>                             | <b>4,472,929</b>          |

<sup>(1)</sup> The Company has control over Fazenda Pioneira Empreendimentos Agrícolas S.A. and SLC-MIT Empreendimentos Agrícolas S.A. as it is responsible for managing the relevant activities of these companies, being exposed to variable returns on the investment due to its power over it.

<sup>(2)</sup> The Company has control over SLC Venture Ltda., a company created from the spin-off and subsequent incorporation of the convertible assets of the company SLC Investimentos Agrícolas Ltda.

<sup>(3)</sup> The Company has shared control of the company Hangar Capri Ltda.

(A free translation of the original in Portuguese)

| Investment                                                   | Balances as of<br>01/01/2025 | Increase of<br>participation | Increase/(reduction)<br>of investment<br>through<br>reverse<br>incorporation | Realization<br>surplus value | Dividends        | Equity<br>equivalence | Unrealized gains<br>on instruments<br>hedge | Balances as of<br>06/30/2025 |
|--------------------------------------------------------------|------------------------------|------------------------------|------------------------------------------------------------------------------|------------------------------|------------------|-----------------------|---------------------------------------------|------------------------------|
| SLC Invest. Agrícolas Ltda. <sup>(1)</sup>                   | 909,177                      | -                            | (900,458)                                                                    | -                            | (62,603)         | 53,884                | -                                           | -                            |
| Fazenda Parnaíba Emp. Agr. Ltda.                             | 227,316                      | -                            | -                                                                            | -                            | (41,180)         | 15,755                | -                                           | 201,891                      |
| Fazenda Planorte Emp. Agr. Ltda.                             | 245,725                      | -                            | -                                                                            | -                            | (32,633)         | 21,878                | -                                           | 234,970                      |
| Fazenda Pamplona Emp. Agr. Ltda.                             | 182,576                      | -                            | -                                                                            | -                            | (16,100)         | 11,119                | -                                           | 177,595                      |
| Fazenda Planalto Emp. Agr. Ltda.                             | 263,267                      | -                            | -                                                                            | -                            | (23,772)         | 14,369                | -                                           | 253,864                      |
| Fazenda Palmares Emp. Agr. Ltda.                             | 303,795                      | -                            | -                                                                            | -                            | (16,202)         | 10,801                | -                                           | 298,394                      |
| Fazenda Parnaguá Emp. Agr. Ltda.                             | 70,994                       | -                            | -                                                                            | -                            | (2,299)          | 5,383                 | -                                           | 74,078                       |
| Fazenda Paiaguás Emp. Agr. Ltda.                             | 261,954                      | -                            | -                                                                            | -                            | (39,106)         | 36,734                | -                                           | 259,582                      |
| Fazenda Paysandu Emp. Agr. Ltda.                             | 255,635                      | 172,478                      | -                                                                            | -                            | -                | 8,104                 | -                                           | 436,217                      |
| SLC Perdizes Emp. Agr. Ltda.                                 | 132,191                      | -                            | -                                                                            | -                            | (12,002)         | 10,369                | -                                           | 130,558                      |
| SLC Agrícola Centro-Oeste S.A.                               | 1,429,555                    | -                            | -                                                                            | (3,547)                      | (104,073)        | 58,077                | 111,398                                     | 1,491,410                    |
| SLC Ventures Ltda.                                           | 38,465                       | 16,747                       | -                                                                            | -                            | -                | (13,748)              | -                                           | 41,464                       |
| Fazenda Paladino Emp. Agr. Ltda. <sup>(2)</sup>              | -                            | 361,501                      | -                                                                            | -                            | -                | (5,822)               | -                                           | 355,679                      |
| Fazenda Pamplona Minas Gerais Emp. Agr. Ltda. <sup>(3)</sup> | -                            | 95,001                       | -                                                                            | -                            | -                | (1,875)               | -                                           | 93,126                       |
| SLC-MIT Emp. Agr. S.A. <sup>(4)</sup>                        | 39,789                       | 144,208                      | -                                                                            | -                            | -                | (30,423)              | 36,387                                      | 189,961                      |
| SLC LandCo Emp. Agr. S.A. <sup>(1)</sup>                     | 115,181                      | -                            | 900,458                                                                      | -                            | (6,555)          | 18,254                | -                                           | 1,027,338                    |
| Fazenda Preciosa Emp. Agr. S.A. <sup>(5)</sup>               | (6,790)                      | -                            | -                                                                            | -                            | -                | (1,588)               | 4,688                                       | (3,690)                      |
| Fazenda Pioneira Emp. Agr. S.A. <sup>(5)</sup>               | 45,930                       | -                            | -                                                                            | -                            | -                | 20,400                | 10,506                                      | 76,836                       |
| Fazenda Paineira Emp. Agr. Ltda.                             | 19,061                       | -                            | -                                                                            | -                            | (1,031)          | 1,816                 | -                                           | 19,846                       |
| <b>Shared Control</b>                                        |                              |                              |                                                                              |                              |                  |                       |                                             |                              |
| Hangar Capri Ltda. <sup>(6)</sup>                            | 3,997                        | 1,650                        | -                                                                            | -                            | -                | (36)                  | -                                           | 5,611                        |
| <b>Total</b>                                                 | <b>4,537,818</b>             | <b>791,585</b>               | <b>-</b>                                                                     | <b>(3,547)</b>               | <b>(357,556)</b> | <b>233,451</b>        | <b>162,979</b>                              | <b>5,364,730</b>             |

<sup>(1)</sup> On June 2, 2025, the reverse incorporation of SLC Investimento Agrícolas Ltda. by its subsidiary SLC LandCo Empreendimentos Agrícolas Ltda. was approved (see letter "d" of this note).

<sup>(2)</sup> Fazenda Paladino Empreendimentos Agrícolas is a business corporation established on February 5, 2025 (see letter "a").

<sup>(3)</sup> Fazenda Pamplona Minas Gerais Empreendimentos Agrícolas Ltda., is a business corporation established on March 5, 2025 (see letter "b").

<sup>(4)</sup> On April 22, 2025, the Company acquired the minority interest in the company SLC-MIT Empreendimentos Agrícolas S.A., becoming the holder of 100% of the company's capital. (see note "c" of this note.).

<sup>(5)</sup> The Company has control over Fazenda Preciosa Empreendimentos Agrícolas S.A. and Fazenda Pioneira Empreendimentos Agrícolas S.A. as it is responsible for managing the relevant activities of these companies, being exposed to variable returns on the investment due to its power over it.

<sup>(6)</sup> The Company has shared control of the company Hangar Capri Ltda.

(A free translation of the original in Portuguese)

Below we present the main information on investments in permanent equity interests, as of June 30, 2025 :

|                                               |                | Direct and indirect subsidiaries |                 |                         |           |          |           |
|-----------------------------------------------|----------------|----------------------------------|-----------------|-------------------------|-----------|----------|-----------|
| Companies                                     | Current assets | Active no current                | Passive current | Non-current liabilities | Net worth | Revenues | Expenses  |
| Directly controlled                           |                |                                  |                 |                         |           |          |           |
| SLC Investimentos Agrícolas Ltda.             | -              | -                                | -               | -                       | -         | 30,996   | 1,410     |
| Fazenda Parnaíba Emp. Agr. Ltda.              | 12,854         | 186,104                          | 10,600          | 8,894                   | 179,464   | 14,804   | (1,729)   |
| Fazenda Planorte Emp. Agr. Ltda.              | 5,328          | 225,230                          | 5,475           | 5,575                   | 219,508   | 19,555   | (2,023)   |
| Fazenda Pamplona Emp. Agr. Ltda.              | 9,955          | 162,744                          | 2,871           | 5,159                   | 164,669   | 10,406   | (1,678)   |
| Fazenda Planalto Emp. Agr. Ltda.              | 13,087         | 230,378                          | 4,463           | 7,629                   | 231,373   | 14,975   | (1,815)   |
| Fazenda Palmares Emp. Agr. Ltda.              | 6,697          | 286,492                          | 3,258           | 5,390                   | 284,541   | 10,390   | (1,222)   |
| Fazenda Parnaguá Emp. Agr. Ltda.              | 9,163          | 41,075                           | 2,022           | 502                     | 47,714    | 3,761    | (504)     |
| Fazenda Paiaguás Emp. Agr. Ltda.              | 32,337         | 192,688                          | 5,015           | 7,101                   | 212,909   | 21,845   | (1,507)   |
| Fazenda Paysandu Emp. Agr. Ltda.              | 18,633         | 412,792                          | 699             | 1,929                   | 428,797   | 10,172   | (5,805)   |
| SLC Perdizes Emp. Agrícolas Ltda.             | 21,067         | 114,014                          | 698             | 2,037                   | 132,346   | 16,336   | (3,680)   |
| SLC Agrícola Centro-Oeste S.A.                | 1,184,268      | 1,372,813                        | 245,425         | 856,330                 | 1,455,326 | 657,386  | (594,103) |
| SLC Ventures Ltda.                            | 155            | 41,328                           | 19              | -                       | 41,464    | -        | (13,748)  |
| Fazenda Preciosa Emp. Agr. S.A.               | 110,525        | 173,229                          | 43,081          | 246,860                 | (6,187)   | 76,850   | (86,474)  |
| Fazenda Pioneira Emp. Agr. S.A.               | 267,565        | 359,769                          | 140,647         | 331,747                 | 154,940   | 248,763  | (226,854) |
| SLC-MIT Emp. Agr. S.A.                        | 241,159        | 317,846                          | 78,745          | 272,205                 | 208,055   | 331,425  | (339,155) |
| Fazenda Paineira Emp. Agr. Ltda.              | 2,179          | 248,315                          | 1,064           | 5,402                   | 244,028   | 5,009    | (938)     |
| Fazenda Paladino Emp. Agr. Ltda.              | 17,395         | 666,550                          | 327,493         | -                       | 356,452   | 9,562    | (14,611)  |
| Fazenda Pamplona Minas Gerais Emp. Agr. Ltda. | 1,769          | 175,157                          | 83,700          | 192                     | 93,034    | 1,768    | (3,735)   |
| SLC LandCo Emp. Agrícolas S.A.                | 50,588         | 959,134                          | 3,086           | 5,801                   | 1,000,835 | 5,228    | (20,672)  |
| Indirectly controlled                         |                |                                  |                 |                         |           |          |           |
| Fazenda Planeste Emp. Agr. Ltda.              | 16,365         | 130,455                          | 4,132           | 3,512                   | 139,176   | 16,177   | (2,712)   |
| Fazenda Piratini Emp. Agr. Ltda.              | 3,906          | 161,126                          | 4,044           | 2,019                   | 158,969   | 13,063   | (2,017)   |
| Fazenda Panorama Emp. Agr. Ltda.              | 12,581         | 108,783                          | 2,119           | 1,885                   | 117,360   | 6,628    | (1,416)   |
| Fazenda Palmeira Emp. Agr. Ltda.              | 3,243          | 30,023                           | 1,543           | 53                      | 31,670    | 5,782    | (898)     |
| Fazenda Parceiro Emp. Agr. Ltda.              | 20,028         | 106,546                          | 5,281           | 156                     | 121,137   | 4,023    | (189)     |
| Shared control                                |                |                                  |                 |                         |           |          |           |
| Hangar Capri Ltda.                            | 807            | 16,395                           | 333             | 36                      | 16,833    | 85       | (192)     |

(A free translation of the original in Portuguese)

**a) Constitution of Fazenda Paladino Empreendimentos Agrícolas Ltda.**

Fazenda Paladino Empreendimentos Agrícolas is a business corporation established on February 5, 2025, and its activities include the purchase and sale of properties, leasing of properties, rental of its own properties, and management and administration of real estate.

In March 2025, a rural property purchase and sale agreement was signed with Agrícola Xingu S.A., with the objective of acquiring 39,987 hectares of land in the municipality of São Desiderio, in the state of Bahia. The acquired land was already operated by SLC-MIT Empreendimentos Agrícolas S.A., a member of the group.

The total value of the transaction was R\$723,000, of which R\$361,500 was paid on March 14, 2025, through a share capital increase contributed by the Controller SLC Agrícola S.A., and the remaining amount will be paid in March 2026. The balance payable is recorded in the notes payable account and its amount was adjusted to present value, see note 20.

Fazenda Paladino is wholly controlled by SLC Agrícola S.A., its sole shareholder.

**b) Constitution of the Fazenda Pamplona Minas Gerais Empreendimentos Agrícolas Ltda.**

Fazenda Pamplona Minas Gerais Empreendimentos Agrícolas Ltda., is a business corporation established on March 5, 2025, and its activities include the purchase and sale of real estate, leasing of real estate, agricultural enterprises and agronomy and consultancy services for agricultural and livestock activities.

In March 2025, a rural property purchase and sale agreement was signed with Agrícola Xingu SA, with the objective of acquiring 7,835 hectares of land in the municipality of Unaí, in the state of Minas Gerais. The acquired land was already operated by SLC Agrícola S.A., through one of its subsidiaries, Fazenda Pamplona Empreendimentos Agrícolas Ltda.

The total transaction amount was R\$190,000, of which R\$95,000 was paid on March 14, 2025, through a capital increase contributed by the Parent Company, SLC Agrícola S.A. The remaining amount will be paid after the fulfillment of conditions precedent and upon execution of a definitive public deed in favor of the Company. The balance payable is recorded in the notes payable account and was adjusted to present value (see note 20).

The Fazenda Pamplona Minas Gerais is wholly controlled by SLC Agrícola S.A., its sole shareholder.

**c) Acquisition of minority interest in SLC-MIT Empreendimentos Agrícolas S.A.**

On April 22, 2025, SLC Agrícola completed the acquisition of 47.8% of SLC-MIT Empreendimentos Agrícolas S.A., in which it previously held a 52.2% stake. The transaction paid R\$103,000 on the date of the share purchase agreement.

The transaction generated goodwill recognized in the Parent Company's Equity, in the amount of R\$10,791, originating from the difference between the amount paid for the acquisition and the net assets acquired.

The completion of this transaction maximizes the economic results of the agricultural operation. SLC-MIT's planted area in the 2024/25 harvest is 54 thousand hectares, meaning 26 thousand hectares (47.8%) will be included in the economic results of the parent company, SLC Agrícola S.A.

**d) Reverse incorporation SLC Investimentos Agrícolas Ltda.**

On June 2, 2025, the reverse merger of SLC Investimentos Ltda. into its subsidiary, SLC LandCo Empreendimentos Agrícolas S.A., was approved. Prior to the transaction, SLC Agrícola S.A. held 100% of the capital of SLC Investimentos Ltda., which, in turn, was the controlling company of SLC LandCo. With the merger, SLC LandCo became directly controlled by SLC Agrícola S.A., which thus retained full control of the transaction.

On June 1, 2025, the Asset Valuation Report of SLC Investimentos Agrícolas Ltda. was finalized, prepared based on the balance sheet of May 31, 2025. The report determined a net asset value of R\$ 725,545. The valuation was conducted by a specialized company.

The transaction is part of the Group's corporate reorganization process, with the aim of simplifying the corporate structure, optimizing corporate management and strengthening operational efficiency.

(A free translation of the original in Portuguese)

## 11. Investment properties

As of June 30, 2025, and December 31, 2024, the composition of investment property is as follows:

|                  | Consolidated  |               |
|------------------|---------------|---------------|
|                  | 06/30/2025    | 12/31/2024    |
| Cultivated lands | 6,750         | 7,500         |
| Fair value gain  | 46,432        | 51,183        |
| <b>Total</b>     | <b>53,182</b> | <b>58,683</b> |

Investment property transactions on June 30, 2025 and 2024:

|                                 | Consolidated                |                                 |                                                                         |                             |
|---------------------------------|-----------------------------|---------------------------------|-------------------------------------------------------------------------|-----------------------------|
|                                 | Balance as of<br>01/01/2024 | Reclassification <sup>(1)</sup> | Adjustment to the<br>fair value attributed<br>to investment<br>property | Balance as of<br>06/30/2024 |
| Cultivated lands                | 88,441                      | (79,191)                        | -                                                                       | 9,250                       |
| Buildings and improvements      | 3,164                       | (3,164)                         | -                                                                       | -                           |
| Soil correction and development | 12,191                      | (12,191)                        | -                                                                       | -                           |
| Fair value gain                 | 327,093                     | (280,397)                       | 16,430                                                                  | 63,126                      |
| <b>Total</b>                    | <b>430,889</b>              | <b>(374,943)</b>                | <b>16,430</b>                                                           | <b>72,376</b>               |

<sup>(1)</sup> Substantially the amounts that were reclassified to property, plant and equipment and refer to the proportion of land leased from Fazenda Palmares Empreendimentos Agrícola Ltda. and Fazenda Paineira Empreendimentos Agrícolas Ltda. that began to be cultivated by the Company.

|                  | Consolidated                |                                 |                                                                         |                             |
|------------------|-----------------------------|---------------------------------|-------------------------------------------------------------------------|-----------------------------|
|                  | Balance as of<br>01/01/2025 | Reclassification <sup>(1)</sup> | Adjustment to the<br>fair value attributed<br>to investment<br>property | Balance as of<br>06/30/2025 |
| Cultivated lands | 7,500                       | (750)                           | -                                                                       | 6,750                       |
| Fair value gain  | 51,183                      | (6,111)                         | 1,360                                                                   | 46,432                      |
| <b>Total</b>     | <b>58,683</b>               | <b>(6,861)</b>                  | <b>1,360</b>                                                            | <b>53,182</b>               |

<sup>(1)</sup> Reclassification to property, plant and equipment due to the reduction in the area leased to third parties.

Investment properties include agricultural land and the infrastructure on it that are leased to third parties.

The fair value of the properties was determined using the direct comparative method of market data, which consists of determining the market value of an asset by comparing it with similar properties, based on their selling prices, based on their similar characteristics. This method involves adjusting for any discrepancies between available assets and the asset being appraised. To determine the fair value of investment properties, the Company adopts "Level 3." The change in the fair value of investment properties was recorded as a contra-entry to the income statement for the year, under "Other operating income." In May 2025, the Company assessed the fair value of assets registered as investment properties using a specialized report prepared by independent appraisers.

Rental income from investment properties - Consolidated

In the period ended June 30, 2025, rental revenue totaled R\$2,017 (R\$3,724 on June 30, 2024).

## 12. Right-of-use asset and lease liability

### a) Composition of right-of-use assets

|                       | Parent Company   |                  | Consolidated     |                  |
|-----------------------|------------------|------------------|------------------|------------------|
|                       | 06/30/2025       | 12/31/2024       | 06/30/2025       | 12/31/2024       |
| Cotton gin            | 26,034           | 29,273           | 28,883           | 33,304           |
| Cultivated lands      | 3,399,290        | 3,512,039        | 2,095,248        | 2,315,537        |
| Buildings             | 7,683            | 8,892            | 7,683            | 8,892            |
| Machines and vehicles | 114,047          | 128,459          | 182,845          | 209,458          |
| <b>Total</b>          | <b>3,547,054</b> | <b>3,678,663</b> | <b>2,314,659</b> | <b>2,567,191</b> |

### b) Movement of right-of-use assets

|                                                    | Parent Company   | Consolidated     |
|----------------------------------------------------|------------------|------------------|
| <b>Balance as of January 1, 2024</b>               | <b>4,044,626</b> | <b>2,885,337</b> |
| Realization of surplus value                       | -                | (602)            |
| Contract Additions/Renewals                        | 59,834           | 66,047           |
| Contract remeasurement                             | (615,647)        | (518,019)        |
| (-) Depreciation of the right-of-use asset         | (190,250)        | (169,626)        |
| <b>Balance as of June 30, 2024</b>                 | <b>3,298,563</b> | <b>2,263,137</b> |
| <b>Depreciation of right of use in the period:</b> |                  |                  |
| Cotton gin                                         | (2,544)          | (3,314)          |
| Cultivated lands                                   | (169,346)        | (134,303)        |
| Buildings                                          | (1,071)          | (1,071)          |
| Machines and vehicles                              | (17,289)         | (30,938)         |
| <b>Total for the period</b>                        | <b>(190,250)</b> | <b>(169,626)</b> |

|                                                    | Parent Company   | Consolidated     |
|----------------------------------------------------|------------------|------------------|
| <b>Balance as of January 1, 2025</b>               | <b>3,678,663</b> | <b>2,567,191</b> |
| Realization of surplus value                       | -                | (373)            |
| Contract Additions/Renewals                        | 65,365           | 10,447           |
| Contract remeasurement                             | (25,508)         | (118,325)        |
| (-) Depreciation of the right-of-use asset         | (171,466)        | (144,281)        |
| <b>Balance as of June 30, 2025</b>                 | <b>3,547,054</b> | <b>2,314,659</b> |
| <b>Depreciation of right of use in the period:</b> |                  |                  |
| Cotton gin                                         | (2,769)          | (3,929)          |
| Cultivated lands                                   | (142,049)        | (99,049)         |
| Buildings                                          | (1,209)          | (1,209)          |
| Machines and vehicles                              | (25,439)         | (40,094)         |
| <b>Total for the period</b>                        | <b>(171,466)</b> | <b>(144,281)</b> |

### c) Composition of lease liabilities

|                                | Parent Company   |                  | Consolidated     |                  |
|--------------------------------|------------------|------------------|------------------|------------------|
|                                | 06/30/2025       | 12/31/2024       | 06/30/2025       | 12/31/2024       |
| Cotton gin                     | 29,635           | 31,951           | 34,147           | 36,833           |
| Cultivated lands               | 3,804,015        | 4,124,141        | 2,402,943        | 2,801,245        |
| Buildings                      | 8,693            | 9,771            | 8,692            | 9,771            |
| Machines and vehicles          | 121,033          | 134,355          | 194,803          | 219,198          |
| <b>Total</b>                   | <b>3,963,376</b> | <b>4,300,218</b> | <b>2,640,585</b> | <b>3,067,047</b> |
| <b>Current liabilities</b>     | <b>249,539</b>   | <b>255,263</b>   | <b>262,550</b>   | <b>249,613</b>   |
| Related parties (note 15.b)    | 66,008           | 74,195           | 892              | 618              |
| Third parties (note 23.b)      | 183,531          | 181,068          | 261,658          | 248,995          |
| <b>Non-current liabilities</b> | <b>3,713,837</b> | <b>4,044,955</b> | <b>2,378,035</b> | <b>2,817,434</b> |
| Related parties (note 15.b)    | 2,330,823        | 2,408,521        | 2,532            | 2,099            |
| Third parties (note 23.b)      | 1,383,014        | 1,636,434        | 2,375,503        | 2,815,335        |

(A free translation of the original in Portuguese)

**d) Movement of lease liabilities**

|                                         | Parent Company   | Consolidated     |
|-----------------------------------------|------------------|------------------|
| <b>Balance as of January 1, 2024</b>    | <b>4,581,519</b> | <b>3,275,943</b> |
| Realization of surplus value            | -                | (100)            |
| Contract Additions/Renewals             | 59,834           | 66,047           |
| Contract remeasurement                  | (615,647)        | (518,019)        |
| Realization of AVP on lease liabilities | 188,102          | 148,943          |
| (-) Payments                            | (545,296)        | (464,905)        |
| <b>Balance as of June 30, 2024</b>      | <b>3,668,512</b> | <b>2,507,909</b> |

|                                         | Parent Company   | Consolidated     |
|-----------------------------------------|------------------|------------------|
| <b>Balance as of January 1, 2025</b>    | <b>4,300,218</b> | <b>3,067,047</b> |
| Realization of surplus value            | -                | (62)             |
| Contract Additions/Renewals             | 65,365           | 10,447           |
| Contract remeasurement                  | (25,508)         | (118,325)        |
| Realization of AVP on lease liabilities | 215,402          | 156,425          |
| (-) Payments                            | (592,101)        | (474,947)        |
| <b>Balance as of June 30, 2025</b>      | <b>3,963,376</b> | <b>2,640,585</b> |

**e) Payments**

Below is the breakdown of payments for the period by leased asset category:

|                        | Parent Company |                | Consolidated   |                |
|------------------------|----------------|----------------|----------------|----------------|
|                        | 06/30/2025     | 06/30/2024     | 06/30/2025     | 06/30/2024     |
| Cotton gin             | 3,201          | 3,270          | 3,733          | 3,778          |
| Cultivated lands       | 555,319        | 521,335        | 419,004        | 423,116        |
| Buildings              | 1,580          | 1,411          | 1,580          | 1,411          |
| Machines and vehicles  | 32,001         | 19,280         | 50,630         | 36,600         |
| <b>Total</b>           | <b>592,101</b> | <b>545,296</b> | <b>474,947</b> | <b>464,905</b> |
| <b>Cash effect</b>     | <b>592,101</b> | <b>514,066</b> | <b>474,947</b> | <b>412,313</b> |
| Main                   | 520,889        | 467,734        | 410,959        | 370,810        |
| Fees                   | 71,212         | 46,332         | 63,988         | 41,503         |
| <b>Non-cash effect</b> | <b>-</b>       | <b>31,230</b>  | <b>-</b>       | <b>52,592</b>  |
| Main                   | -              | 31,230         | -              | 50,820         |
| Fees                   | -              | -              | -              | 1,772          |

**f) Impacts on Results**

The amount of realization of adjustment to present value recorded in the financial result for the period represents R\$215,402 in the parent company and R\$156,425 in the consolidated (R\$188,102 in the parent company and R\$148,943 in the consolidated, for the same period in 2024).

The Company has land lease agreements with its subsidiaries, as described in note 15. The differences between the parent company's and consolidated results were adjusted in the calculation of the equity method of the parent company, so that the parent company's result for the year and the consolidated result attributed to the controlling shareholders were equal, based on the provisions of ICPC 09 (R2) - Individual Financial Statements, Separate Financial Statements, Consolidated Financial Statements and Application of the Equity Method. The calculation of the equity method is shown in note 10.

**g) Additional information**

The Company, in accordance with CPC 06 (R2) (IFRS 16), when measuring and remeasuring its lease liability and right of use, used the discounted cash flow technique without considering future inflation projected in the flows to be discounted, as prohibited by CPC 06 (R2) (IFRS 16).

As of June 30, 2025, the gross contractual flow from lease agreements entitled to PIS/Cofins credit is R\$7,605,529 in the parent company and R\$5,064,886 in the consolidated (R\$8,198,238 in the parent company and R\$5,720,408 in the consolidated, as of December 31, 2024). The potential PIS and Cofins credit on the gross contractual flow, adjusted to present value, is R\$367,864 in the parent company and R\$223,952

(A free translation of the original in Portuguese)

in the consolidated (R\$402,705 in the parent company and R\$288,983 in the consolidated, as of December 31, 2024).

In compliance with the guidance of the CVM's technical areas, as required in the circular letter CVM/SNC/SEP/nº 02/2019 with the objective of providing additional information to users, the comparative balances of the lease liability, the right-of-use asset, the adjustment to present value and the depreciation of the right-of-use are presented below, considering the projection of future inflation in the flows to be discounted, incorporating the inflation obtained through the quotation of future contracts available at B3 S.A. – Brasil, Bolsa e Balcão.

|                               | Parent Company                               |                                                |
|-------------------------------|----------------------------------------------|------------------------------------------------|
|                               | Consideration<br>no inflation <sup>(1)</sup> | Consideration<br>with inflation <sup>(2)</sup> |
| Right-of-use asset            | 3,547,054                                    | 4,890,535                                      |
| Lease liability – current     | 249,539                                      | 258,838                                        |
| Lease liability - non-current | 3,713,837                                    | 5,120,489                                      |

|                               | Consolidated                                 |                                                |
|-------------------------------|----------------------------------------------|------------------------------------------------|
|                               | Consideration<br>no inflation <sup>(1)</sup> | Consideration<br>with inflation <sup>(2)</sup> |
| Right-of-use asset            | 2,314,659                                    | 3,143,403                                      |
| Lease liability – current     | 262,550                                      | 272,334                                        |
| Lease liability - non-current | 2,378,035                                    | 3,229,094                                      |

<sup>(1)</sup> Discounted cash flow without considering projected future inflation.

<sup>(2)</sup> Discounted cash flow considering projected future inflation (Source: [www.bmf.com.br/bmfbovespa](http://www.bmf.com.br/bmfbovespa)).

Below is the gross contractual flow:

|                  | Parent Company                                 |                                                     | Consolidated                                   |                                                     |
|------------------|------------------------------------------------|-----------------------------------------------------|------------------------------------------------|-----------------------------------------------------|
|                  | Inflation-free<br>consideration <sup>(1)</sup> | Inflation-adjusted<br>considerations <sup>(2)</sup> | Inflation-free<br>consideration <sup>(1)</sup> | Inflation-adjusted<br>considerations <sup>(2)</sup> |
| up to 1 year     | 653,225                                        | 677,568                                             | 554,302                                        | 574,958                                             |
| 1 to 2 years     | 659,269                                        | 733,069                                             | 517,690                                        | 575,641                                             |
| 2 to 3 years old | 621,113                                        | 738,574                                             | 471,562                                        | 560,741                                             |
| 3 to 4 years old | 562,861                                        | 714,815                                             | 411,745                                        | 522,903                                             |
| 4 to 5 years old | 530,407                                        | 715,996                                             | 360,731                                        | 486,952                                             |
| over 5 years     | 4,578,654                                      | 6,579,986                                           | 2,748,856                                      | 3,950,382                                           |
| <b>Total</b>     | <b>7,605,529</b>                               | <b>10,160,008</b>                                   | <b>5,064,886</b>                               | <b>6,671,577</b>                                    |

<sup>(1)</sup> Cash flow without considering projected future inflation.

<sup>(2)</sup> Cash flow considering projected future inflation (Source: [www.bmf.com.br/bmfbovespa](http://www.bmf.com.br/bmfbovespa)).

### 13. Fixed assets

#### a) Composition of fixed assets

As of June 30, 2025, and December 31, 2024, the composition of fixed assets is as follows:

|                                                  | Parent Company   |                  | Consolidated     |                  |
|--------------------------------------------------|------------------|------------------|------------------|------------------|
|                                                  | 06/30/2025       | 12/31/2024       | 06/30/2025       | 12/31/2024       |
| Cultivated lands                                 | -                | -                | 3,314,838        | 2,466,270        |
| Soil correction and development                  | 473,000          | 452,084          | 804,162          | 790,417          |
| Buildings and improvements                       | 462,325          | 413,475          | 678,413          | 632,288          |
| Agricultural equipment and industrial facilities | 770,711          | 650,978          | 1,195,734        | 1,048,834        |
| Vehicles                                         | 83,236           | 85,262           | 112,963          | 117,575          |
| Furniture and utensils                           | 18,696           | 17,917           | 27,236           | 25,855           |
| Office equipment and facilities                  | 25,032           | 28,225           | 37,441           | 41,139           |
| Others                                           | 8,273            | 6,674            | 17,936           | 14,950           |
| <b>Total fixed assets in operation</b>           | <b>1,841,273</b> | <b>1,654,615</b> | <b>6,188,723</b> | <b>5,137,328</b> |
| Fixed assets in progress                         | 147,652          | 163,964          | 306,208          | 280,200          |
| <b>Total</b>                                     | <b>1,988,925</b> | <b>1,818,579</b> | <b>6,494,931</b> | <b>5,417,528</b> |

(A free translation of the original in Portuguese)

**b) Movement of fixed assets**

| Cost of net fixed assets                         | Parent Company           |                |                |               |                                 |                  | Balance in<br>06/30/2024 |
|--------------------------------------------------|--------------------------|----------------|----------------|---------------|---------------------------------|------------------|--------------------------|
|                                                  | Balance in<br>01/01/2024 | Additions      | Casualties     | Transfers     | Reclassification <sup>(1)</sup> | Depreciation     |                          |
| Soil correction and development                  | 382,978                  | 77,009         | -              | -             | -                               | (42,813)         | 417,174                  |
| Buildings and improvements                       | 351,111                  | 229            | (146)          | 62,255        | -                               | (8,281)          | 405,168                  |
| Agricultural equipment and industrial facilities | 568,821                  | 12,807         | (1,781)        | 22,388        | (1,603)                         | (42,532)         | 558,100                  |
| Vehicles                                         | 74,825                   | 1,908          | (267)          | -             | (123)                           | (3,156)          | 73,187                   |
| Furniture and utensils                           | 14,989                   | 1,711          | (74)           | 417           | -                               | (1,117)          | 15,926                   |
| Office equipment and facilities                  | 30,394                   | 2,702          | (204)          | 143           | 122                             | (5,174)          | 27,983                   |
| Others                                           | 4,885                    | 702            | -              | 331           | (148)                           | (23)             | 5,747                    |
| <b>Total fixed assets in operation</b>           | <b>1,428,003</b>         | <b>97,068</b>  | <b>(2,472)</b> | <b>85,534</b> | <b>(1,752)</b>                  | <b>(103,096)</b> | <b>1,503,285</b>         |
| Fixed assets in progress                         | 97,576                   | 150,392        | -              | (85,534)      | -                               | -                | 162,434                  |
| <b>Total</b>                                     | <b>1,525,579</b>         | <b>247,460</b> | <b>(2,472)</b> | <b>-</b>      | <b>(1,752)</b>                  | <b>(103,096)</b> | <b>1,665,719</b>         |

<sup>(1)</sup> Reclassified amounts: R\$ 148 for fuel inventory; R\$ 122 for intangible assets; R\$ 1,726 for available for sale.

| Cost of net fixed assets                         | Parent Company           |                |                |                |                                 |                  | Balance as of<br>06/30/2025 |
|--------------------------------------------------|--------------------------|----------------|----------------|----------------|---------------------------------|------------------|-----------------------------|
|                                                  | Balance in<br>01/01/2025 | Additions      | Casualties     | Transfers      | Reclassification <sup>(1)</sup> | Depreciation     |                             |
| Soil correction and development                  | 452,084                  | 74,123         | -              | -              | -                               | (53,207)         | 473,000                     |
| Buildings and improvements                       | 413,475                  | 375            | (48)           | 58,415         | 28                              | (9,920)          | 462,325                     |
| Agricultural equipment and industrial facilities | 650,978                  | 87,334         | (2,926)        | 71,315         | 230                             | (36,220)         | 770,711                     |
| Vehicles                                         | 85,262                   | 1,326          | (4)            | -              | -                               | (3,348)          | 83,236                      |
| Furniture and utensils                           | 17,917                   | 1,740          | (75)           | 469            | -                               | (1,355)          | 18,696                      |
| Office equipment and facilities                  | 28,225                   | 1,909          | (133)          | 397            | -                               | (5,366)          | 25,032                      |
| Others                                           | 6,674                    | 1,928          | -              | 107            | (376)                           | (60)             | 8,273                       |
| <b>Total fixed assets in operation</b>           | <b>1,654,615</b>         | <b>168,735</b> | <b>(3,186)</b> | <b>130,703</b> | <b>(118)</b>                    | <b>(109,476)</b> | <b>1,841,273</b>            |
| Fixed assets in progress                         | 163,964                  | 116,491        | -              | (130,703)      | (2,100)                         | -                | 147,652                     |
| <b>Total</b>                                     | <b>1,818,579</b>         | <b>285,226</b> | <b>(3,186)</b> | <b>-</b>       | <b>(2,218)</b>                  | <b>(109,476)</b> | <b>1,988,925</b>            |

<sup>(1)</sup> Reclassified amounts: R\$ 376 for fuel stock; R\$ 258 for intangible assets; R\$ 2,100 for intangible assets.

(A free translation of the original in Portuguese)

|                                                  | Consolidated                |                          |                 |                |                                 |                                             |                  |                             |
|--------------------------------------------------|-----------------------------|--------------------------|-----------------|----------------|---------------------------------|---------------------------------------------|------------------|-----------------------------|
| Cost of net fixed assets                         | Balance as of<br>01/01/2024 | Additions <sup>(1)</sup> | Casualties      | Transfers      | Reclassification <sup>(2)</sup> | Realization<br>surplus value <sup>(3)</sup> | Depreciation     | Balance as of<br>06/30/2024 |
| Cultivated lands <sup>(1)</sup>                  | 2,083,280                   | 50,910                   | (37,844)        | 3,209          | 353,022                         | -                                           | -                | 2,452,577                   |
| Soil correction and development                  | 613,121                     | 118,928                  | -               | (53)           | 12,191                          | -                                           | (55,719)         | 688,468                     |
| Buildings and improvements                       | 533,164                     | 664                      | (149)           | 81,258         | 6,593                           | -                                           | (14,645)         | 606,885                     |
| Agricultural equipment and industrial facilities | 862,913                     | 51,983                   | (3,952)         | 23,861         | (1,630)                         | (8,148)                                     | (62,541)         | 862,486                     |
| Vehicles                                         | 104,587                     | 7,565                    | (278)           | 17             | (106)                           | (1,608)                                     | (4,784)          | 105,393                     |
| Furniture and utensils                           | 20,224                      | 2,557                    | (99)            | 462            | -                               | (107)                                       | (1,474)          | 21,563                      |
| Office equipment and facilities                  | 41,837                      | 4,429                    | (248)           | 150            | 122                             | -                                           | (6,394)          | 39,896                      |
| Others                                           | 10,278                      | 1,908                    | (7)             | 390            | (151)                           | -                                           | (65)             | 12,353                      |
| <b>Total fixed assets in operation</b>           | <b>4,269,404</b>            | <b>238,944</b>           | <b>(42,577)</b> | <b>109,294</b> | <b>370,041</b>                  | <b>(9,863)</b>                              | <b>(145,622)</b> | <b>4,789,621</b>            |
| Fixed assets in progress                         | 126,288                     | 237,057                  | -               | (109,294)      | -                               | -                                           | -                | 254,051                     |
| <b>Total</b>                                     | <b>4,395,692</b>            | <b>476,001</b>           | <b>(42,577)</b> | <b>-</b>       | <b>370,041</b>                  | <b>(9,863)</b>                              | <b>(145,622)</b> | <b>5,043,672</b>            |

<sup>(1)</sup> SLC Agrícola acquired land totaling 1,501 hectares, integrated into Fazenda Panorama, with no cash effect.

<sup>(2)</sup> Reclassified amounts: R\$371,807 from Investment Properties; R\$151 from fuel inventory; R\$122 from intangible assets; R\$1,737 from available for sale.

<sup>(3)</sup> Depreciation of Capital Gains in the period for items arising from the business combination with SLC Agrícola Centro Oeste SA (formerly Terra Santa Agro S.A.), depreciated over their useful life, allocated to the result.

|                                                  | Consolidated                |                          |                |                |                                 |                                             |                  |                             |
|--------------------------------------------------|-----------------------------|--------------------------|----------------|----------------|---------------------------------|---------------------------------------------|------------------|-----------------------------|
| Cost of net fixed assets                         | Balance as of<br>01/01/2025 | Additions <sup>(1)</sup> | Casualties     | Transfers      | Reclassification <sup>(2)</sup> | Realization<br>surplus value <sup>(3)</sup> | Depreciation     | Balance as of<br>06/30/2025 |
| Cultivated lands <sup>(1)</sup>                  | 2,466,270                   | 841,707                  | -              | -              | 6,861                           | -                                           | -                | 3,314,838                   |
| Soil correction and development                  | 790,417                     | 84,765                   | -              | (136)          | -                               | -                                           | (70,884)         | 804,162                     |
| Buildings and improvements                       | 632,288                     | 375                      | (71)           | 63,640         | 28                              | (18)                                        | (17,829)         | 678,413                     |
| Agricultural equipment and industrial facilities | 1,048,834                   | 137,474                  | (5,998)        | 73,213         | 230                             | (3,603)                                     | (54,416)         | 1,195,734                   |
| Vehicles                                         | 117,575                     | 2,042                    | (223)          | -              | -                               | (1,432)                                     | (4,999)          | 112,963                     |
| Furniture and utensils                           | 25,855                      | 2,858                    | (95)           | 496            | -                               | (9)                                         | (1,869)          | 27,236                      |
| Office equipment and facilities                  | 41,139                      | 2,719                    | (146)          | 573            | -                               | -                                           | (6,844)          | 37,441                      |
| Others                                           | 14,950                      | 3,480                    | (6)            | 326            | (696)                           | -                                           | (118)            | 17,936                      |
| <b>Total fixed assets in operation</b>           | <b>5,137,328</b>            | <b>1,075,420</b>         | <b>(6,539)</b> | <b>138,112</b> | <b>6,423</b>                    | <b>(5,062)</b>                              | <b>(156,959)</b> | <b>6,188,723</b>            |
| Fixed assets in progress                         | 280,200                     | 166,220                  | -              | (138,112)      | (2,100)                         | -                                           | -                | 306,208                     |
| <b>Total</b>                                     | <b>5,417,528</b>            | <b>1,241,640</b>         | <b>(6,539)</b> | <b>-</b>       | <b>4,323</b>                    | <b>(5,062)</b>                              | <b>(156,959)</b> | <b>6,494,931</b>            |

<sup>(1)</sup> SLC Agrícola acquired land of 39,987 hectares integrated into the Fazenda Paladino Empreendimentos Agrícolas; and 7,835 hectares from the Fazenda Pamplona Minas Gerais, net of the AVP. (see note 10.a and b).

<sup>(2)</sup> Reclassified amounts: R\$6,861 from Investment Properties; R\$258 from intangible assets; R\$696 from inventory; R\$2,100 from intangible assets.

<sup>(3)</sup> Depreciation of capital gains in the period of items arising from the business combination with SLC Agrícola Centro-Oeste SA (formerly Terra Santa Agro S.A.), depreciated over their useful life, allocated to the result.

(A free translation of the original in Portuguese)

On June 30, 2025, the Company identified that the cost of its property, plant and equipment was not above the recoverable value, and consequently no provision for impairment of property, plant and equipment was necessary.

#### c) Fixed assets in progress

On June 30, 2025, the balance of construction in progress is R\$147,652 in the parent company and R\$306,208 in the consolidated and is substantially represented by works in cotton mills, renovation of hotels on farms, renovation of the landing strip, construction of artesian wells, construction of warehouses, construction of lodgings, integration of livestock farming, irrigation project, construction of a photovoltaic plant and other improvements in production units.

The amount of interest capitalized on construction in progress in the period ended June 30, 2025 was R\$4,282 (R\$2,877 on June 30, 2024). The capitalization rate used to determine the amount of borrowing costs eligible for capitalization was approximately 7.89% per year.

#### d) Guarantees

As of June 30, 2025, there were fixed assets pledged as collateral, in the amount of R\$7,860 in the parent company and consolidated (R\$827 in the parent company and consolidated as of December 31, 2024).

### 14. Intangible

#### a) Composition of intangible assets

As of June 30, 2025, and December 31, 2024, the composition of the intangible asset group is as follows:

|                               | Parent Company |               | Consolidated   |                |
|-------------------------------|----------------|---------------|----------------|----------------|
|                               | June 30, 2025  | 12/31/2024    | June 30, 2025  | 12/31/2024     |
| Software                      | 57,520         | 67,072        | 57,963         | 67,295         |
| Implementation of new systems | 10,603         | 7,107         | 11,414         | 7,126          |
| Goodwill                      | -              | -             | 47,355         | 47,355         |
| <b>Total</b>                  | <b>68,123</b>  | <b>74,179</b> | <b>116,732</b> | <b>121,776</b> |

#### b) Movement of intangible assets

| Cost of net intangible assets | Parent Company        |              |                                 |                 | Balance as of 06/30/2024 |
|-------------------------------|-----------------------|--------------|---------------------------------|-----------------|--------------------------|
|                               | Balance in 01/01/2024 | Additions    | Reclassification <sup>(1)</sup> | Amortization    |                          |
| Software                      | 84,413                | 30           | -                               | (12,163)        | 72,280                   |
| Implementation of new systems | 5,883                 | 4,682        | (122)                           | -               | 10,443                   |
| <b>Total</b>                  | <b>90,296</b>         | <b>4,712</b> | <b>(122)</b>                    | <b>(12,163)</b> | <b>82,723</b>            |

<sup>(1)</sup> Amount reclassified to property, plant and equipment.

| Cost of net intangible assets | Parent Company        |              |           |                                 |                 | Balance as of 06/30/2025 |
|-------------------------------|-----------------------|--------------|-----------|---------------------------------|-----------------|--------------------------|
|                               | Balance in 01/01/2025 | Additions    | Transfers | Reclassification <sup>(1)</sup> | Amortization    |                          |
| Software                      | 67,072                | -            | 1,260     | 1,892                           | (12,704)        | 57,520                   |
| Implementation of new systems | 7,107                 | 4,806        | (1,260)   | (50)                            | -               | 10,603                   |
| <b>Total</b>                  | <b>74,179</b>         | <b>4,806</b> | <b>-</b>  | <b>1,842</b>                    | <b>(12,704)</b> | <b>68,123</b>            |

<sup>(1)</sup> Reclassified value of property, plant and equipment.

(A free translation of the original in Portuguese)

| Cost of net intangible assets | Consolidated             |              |                         |                 |                             |
|-------------------------------|--------------------------|--------------|-------------------------|-----------------|-----------------------------|
|                               | Balance in<br>01/01/2024 | Additions    | Reclassification<br>(1) | Amortization    | Balance as of<br>06/30/2024 |
| Software                      | 84,739                   | 30           | -                       | (12,238)        | 72,531                      |
| Implementation of new systems | 5,883                    | 4,682        | (122)                   | -               | 10,443                      |
| Goodwill                      | 47,355                   | -            | -                       | -               | 47,355                      |
| <b>Total</b>                  | <b>137,977</b>           | <b>4,712</b> | <b>(122)</b>            | <b>(12,238)</b> | <b>130,329</b>              |

(1) Amount reclassified to property, plant and equipment.

|                               | Consolidated  |           |           |                  |              |               |
|-------------------------------|---------------|-----------|-----------|------------------|--------------|---------------|
|                               | Balance as of |           |           | Reclassification |              | Balance as of |
| Cost of net intangible assets | 01/01/2025    | Additions | Transfers | (1)              | Amortization | 06/30/2025    |
| Software                      | 67,295        | -         | 1,533     | 1,892            | (12,757)     | 57,963        |
| Implementation of new systems | 7,126         | 5,871     | (1,533)   | (50)             | -            | 11,414        |
| Goodwill                      | 47,355        | -         | -         | -                | -            | 47,355        |
| Total                         | 121,776       | 5,871     | -         | 1,842            | (12,757)     | 116,732       |

(1) Reclassified value of property, plant and equipment

On June 30, 2025, the Company identified that there are no factors that indicate impairment losses, given that the recoverable amount did not exceed the carrying amount.

### c) Premium paid based on expected future profitability

The goodwill for expected future profitability (goodwill) constituted in 2021, in the amount of R\$47,355, arises from the business combination with SLC Agrícola Centro Oeste S.A. (formerly Terra Santa Agro S.A.) and represents the expected future economic benefit from the synergy resulting from the acquisition.

## 15. Balances and transactions with related parties

As of June 30, 2025, and December 31, 2024, the Parent Company's balances and transactions with related parties are as follows:

### a) Balances receivable from related parties

|                                      | Parent Company |               |
|--------------------------------------|----------------|---------------|
|                                      | 06/30/2025     | 12/31/2024    |
| <b>Directly controlled</b>           |                |               |
| SLC-MIT Empr. Agr. S.A.              | 77             | 15,458        |
| Fazenda Pioneira Empr. Agr. S.A.     | 72             | 4,397         |
| Fazenda Preciosa Empr. Agr. S.A.     | 140            | 1             |
| Fazenda Pamplona Empr. Agr. Ltda.    | -              | 12            |
| Fazenda Parnaíba Empr. Agr. Ltda.    | -              | 15            |
| Fazenda Palmares Empr. Agr. Ltda.    | -              | 13            |
| Fazenda Paiaguas Empr. Agr. Ltda.    | -              | 14            |
| Fazenda Planalto Empr. Agr. Ltda.    | -              | 13            |
| Fazenda Parnaguá Empr. Agr. Ltda.    | -              | 13            |
| Fazenda Planorte Empr. Agr. Ltda.    | -              | 14            |
| SLC Investimentos Agrícolas Ltda.    | -              | 14            |
| SLC Perdizes Empr. Agr. Ltda.        | -              | 14            |
| SLC Agrícola Centro-Oeste S.A.       | 1,508          | 55,826        |
| SLC LandCo Emp. Agr. S.A.            | -              | 2,525         |
| <b>Indirectly controlled</b>         |                |               |
| Fazenda Perdizes Empr. Agr. Ltda.    | 448            | 10,478        |
| Fazenda Paineira Empr. Agr. Ltda.    | -              | 12            |
| Fazenda Parceiro Empr. Agr. Ltda.    | -              | 12            |
| <b>Controller</b>                    |                |               |
| SLC Participações S.A.               | -              | 384           |
| <b>Total</b>                         | <b>2,245</b>   | <b>89,215</b> |
| Portion classified as current assets | 2,245          | 89,215        |
|                                      | Consolidated   |               |
|                                      | 06/30/2025     | 12/31/2024    |
| <b>Controller</b>                    |                |               |
| SLC Participações S.A.               | -              | 384           |
| Portion classified as current assets | -              | 384           |

The balance receivable from the parent company refers to the reimbursement of expenses related to the Company's aircraft, which is shared with SLC Participações S.A.

(A free translation of the original in Portuguese)

**b) Balances payable to related parties**

|                                               | Parent Company        |                  |                           |            |                  |                  |
|-----------------------------------------------|-----------------------|------------------|---------------------------|------------|------------------|------------------|
|                                               | Liabilities of Leases |                  | Debt with related parties |            | Total Payable    |                  |
|                                               | 06/30/2025            | 12/31/2024       | 06/30/2025                | 12/31/2024 | 06/30/2025       | 12/31/2024       |
| <b>Directly controlled</b>                    |                       |                  |                           |            |                  |                  |
| SLC-MIT Empr. Agr. S.A.                       | -                     | -                | 18,811                    | 261        | 18,811           | 261              |
| Fazenda Preciosa Empr. Agr. S.A.              | -                     | -                | 813                       | -          | 813              | -                |
| Fazenda Pioneira Empr. Agr. S.A.              | -                     | -                | -                         | 183        | -                | 183              |
| Fazenda Parnaíba Empr. Agr. Ltda.             | 182,577               | 215,365          | -                         | -          | 182,577          | 215,365          |
| Fazenda Pamplona Empr. Agr. Ltda.             | 174,527               | 159,732          | -                         | -          | 174,527          | 159,732          |
| Fazenda Palmares Empr. Agr. Ltda.             | 88,441                | 87,755           | -                         | -          | 88,441           | 87,755           |
| Fazenda Paiaguás Emp. Agr. Ltda.              | 355,848               | 359,568          | -                         | -          | 355,848          | 359,568          |
| Fazenda Planalto Empr. Agr. Ltda.             | 253,527               | 232,989          | -                         | -          | 253,527          | 232,989          |
| Fazenda Parnaguá Empr. Agr. Ltda.             | 68,361                | 66,846           | -                         | -          | 68,361           | 66,846           |
| Fazenda Planorte Empr. Agr. Ltda.             | 333,798               | 318,194          | -                         | -          | 333,798          | 318,194          |
| Fazenda Paysandu Emp. Agr. Ltda.              | 153,377               | 143,977          | -                         | -          | 153,377          | 143,977          |
| Fazenda Pamplona Minas Gerais Emp. Agr. Ltda. | 54,095                | -                | -                         | -          | 54,095           | -                |
| SLC Agrícola Centro-Oeste S.A.                | -                     | -                | 7,074                     | 76         | 7,074            | 76               |
| SLC LandCo Empr. Agr. S.A.                    | -                     | 20,972           | -                         | -          | -                | 20,972           |
| <b>Indirectly controlled</b>                  |                       |                  |                           |            |                  |                  |
| Fazenda Perdizes Empr. Agr. Ltda              | -                     | -                | 9,860                     | -          | 9,860            | -                |
| Fazenda Paineira Empr. Agr. Ltda.             | 62,173                | 71,453           | -                         | -          | 62,173           | 71,453           |
| Fazenda Parceiro Empr. Agr. Ltda.             | 76,560                | 75,129           | -                         | -          | 76,560           | 75,129           |
| Fazenda Planeste Empr. Agr. Ltda.             | 210,695               | 264,046          | -                         | -          | 210,695          | 264,046          |
| Fazenda Piratini Empr. Agr. Ltda.             | 193,329               | 236,758          | -                         | -          | 193,329          | 236,758          |
| Fazenda Panorama Empr. Agr. Ltda.             | 109,608               | 131,868          | -                         | -          | 109,608          | 131,868          |
| Fazenda Palmeira Emp. Agr. Ltda.              | 76,490                | 95,347           | -                         | -          | 76,490           | 95,347           |
| <b>Other related parties</b>                  |                       |                  |                           |            |                  |                  |
| SLC Máquinas Ltda.                            | 3,425                 | 2,717            | -                         | -          | 3,425            | 2,717            |
| Fundação SLC                                  | -                     | -                | -                         | 2          | -                | 2                |
| <b>Total</b>                                  | <b>2,396,831</b>      | <b>2,482,716</b> | <b>36,558</b>             | <b>522</b> | <b>2,433,389</b> | <b>2,483,238</b> |
| Portion classified as current liabilities     | 66,008                | 74,195           | 36,558                    | 522        | 102,566          | 74,717           |
| Portion classified as non-current liabilities | 2,330,823             | 2,408,521        | -                         | -          | 2,330,823        | 2,408,521        |

Except for lease transactions, shown in separate columns, the amounts recorded as payable and receivable between related parties are substantially represented by the sale of inputs by the Company with its subsidiaries.

|                                               | Consolidated          |              |                           |            |               |              |
|-----------------------------------------------|-----------------------|--------------|---------------------------|------------|---------------|--------------|
|                                               | Liabilities of Leases |              | Debt with related parties |            | Total Payable |              |
|                                               | June 30, 2025         | 12/31/2024   | June 30, 2025             | 12/31/2024 | June 30, 2025 | 12/31/2024   |
| <b>Other related parties</b>                  |                       |              |                           |            |               |              |
| SLC Máquinas Ltda.                            | 3,424                 | 2,717        | -                         | -          | 3,424         | 2,717        |
| Fundação SLC                                  | -                     | -            | 734                       | 2          | 734           | 2            |
| Mitsui & Co Ltd.                              | -                     | -            | -                         | 102        | -             | 102          |
| <b>Total</b>                                  | <b>3,424</b>          | <b>2,717</b> | <b>734</b>                | <b>104</b> | <b>4,158</b>  | <b>2,821</b> |
| Portion classified as current liabilities     | 892                   | 618          | 734                       | 104        | 1,626         | 722          |
| Portion classified as non-current liabilities | 2,532                 | 2,099        | -                         | -          | 2,532         | 2,099        |

The Company has lease agreements for machinery with SLC Máquinas Ltda., a related party under the control of SLC Participações. These transactions were carried out under terms negotiated between the parties. The leases are primarily executed in the state of Bahia, at Fazenda Panorama.

(A free translation of the original in Portuguese)

**c) Related party transactions**

|                                           | Depreciation of the right of use<br>CPC 06 (R2) (IFRS 16) |               | AVP-lease liabilities<br>CPC 06(R2) (IFRS 16) |                |
|-------------------------------------------|-----------------------------------------------------------|---------------|-----------------------------------------------|----------------|
|                                           | 06/30/2025                                                | 06/30/2024    | 06/30/2025                                    | 06/30/2024     |
| <b>Directly controlled</b>                |                                                           |               |                                               |                |
| Fazenda Parnaíba Empr. Agr. Ltda.         | 10,468                                                    | 12,012        | 7,016                                         | 10,063         |
| Fazenda Pamplona Empr. Agr. Ltda.         | 5,751                                                     | 4,729         | 8,905                                         | 7,774          |
| Fazenda Palmares Empr. Agr. Ltda.         | 5,274                                                     | 3,571         | 4,052                                         | 4,032          |
| Fazenda Paiaguás Empr. Agr. Ltda.         | 21,323                                                    | 16,560        | 16,917                                        | 16,820         |
| Fazenda Planalto Empr. Agr. Ltda.         | 5,951                                                     | 7,346         | 10,232                                        | 11,408         |
| Fazenda Parnaguá Empr. Agr. Ltda.         | 3,028                                                     | 2,285         | 2,859                                         | 3,454          |
| Fazenda Planorte Empr. Agr. Ltda.         | 10,287                                                    | 10,868        | 13,615                                        | 15,198         |
| SLC LandCo Empr. Agr. S.A. <sup>(1)</sup> | (1,855)                                                   | 4,868         | (563)                                         | 869            |
| Fazenda Paysandu Emp. Agr. Ltda.          | 4,508                                                     | 1,266         | 9,400                                         | 10,531         |
| <b>Indirectly controlled</b>              |                                                           |               |                                               |                |
| Fazenda Paineira Empr. Agr. Ltda.         | 2,457                                                     | 3,096         | 4,103                                         | 5,081          |
| Fazenda Parceiro Empr. Agr. Ltda.         | 2,363                                                     | 1,600         | 5,815                                         | 3,598          |
| Fazenda Planeste Empr. Agr. Ltda.         | 7,109                                                     | 5,749         | 14,414                                        | 5,538          |
| Fazenda Piratini Empr. Agr. Ltda.         | 4,045                                                     | 3,473         | 13,132                                        | 6,664          |
| Fazenda Panorama Empr. Agr. Ltda.         | 7,097                                                     | 4,082         | 6,460                                         | 4,188          |
| Fazenda Palmeira Emp. Agr. Ltda.          | 1,801                                                     | 1,505         | 5,224                                         | 2,016          |
| <b>Other Related Parties</b>              |                                                           |               |                                               |                |
| SLC Máquinas Ltda.                        | 498                                                       | -             | 241                                           | -              |
| <b>Total</b>                              | <b>90,105</b>                                             | <b>83,010</b> | <b>121,822</b>                                | <b>107,234</b> |

<sup>(1)</sup> The SLC LandCo lease agreement had its price index changed in 2025, generating a reversal of the AVP.

|                                   | Sales of goods/products/fixed<br>assets/provision of services |               | Purchases of<br>goods/products/rentals/corporate<br>IT/other transactions |               |
|-----------------------------------|---------------------------------------------------------------|---------------|---------------------------------------------------------------------------|---------------|
|                                   | 06/30/2025                                                    | 06/30/2024    | 06/30/2025                                                                | 06/30/2024    |
| <b>Directly controlled</b>        |                                                               |               |                                                                           |               |
| SLC-MIT Empr. Agr. S.A.           | 2,417                                                         | 2,677         | 24,309                                                                    | 19,272        |
| Fazenda Preciosa Empr. Agr. S.A.  | 5,002                                                         | -             | 859                                                                       | -             |
| Fazenda Pioneira Empr. Agr. S.A.  | 5,548                                                         | 1,375         | 8                                                                         | 24,328        |
| SLC Agrícola Centro-Oeste S.A.    | 18,098                                                        | 4,617         | 9,188                                                                     | -             |
| <b>Indirectly controlled</b>      |                                                               |               |                                                                           |               |
| Fazenda Perdizes Empr. Agr. Ltda. | 3,396                                                         | 2,014         | 11,007                                                                    | -             |
| <b>Other Related Parties</b>      |                                                               |               |                                                                           |               |
| Fundação SLC                      | -                                                             | -             | 11,854                                                                    | -             |
| Instituto SLC                     | -                                                             | -             | 1,371                                                                     | 886           |
| <b>Total</b>                      | <b>34,461</b>                                                 | <b>10,683</b> | <b>58,596</b>                                                             | <b>44,486</b> |

**d) Lease contracts payable**

The purpose of the rural lease agreement is for the lessor to make land, facilities and other assets available to the lessee for agricultural activities through the cultivation of cotton, soybeans, corn and other crops in exchange for a value as the lease price.

The Company has lease agreements with its subsidiaries for a minimum term of 20 years, with renewal depending on the will of the parties, however, lessees have preference.

(A free translation of the original in Portuguese)

As of June 30, 2025, the lease liability with its subsidiaries can be demonstrated as follows:

| Farm                                          | Location                   | Value accounting | up to 1 year  | 1 to 2 years  | 2 to 3 years old | 3 to 4 years old | 4 to 5 years old | above 5 years old |
|-----------------------------------------------|----------------------------|------------------|---------------|---------------|------------------|------------------|------------------|-------------------|
| Parnaíba                                      | Tasso Fragoso - MA         | 182,577          | 11,773        | 12,884        | 14,102           | 15,434           | 16,889           | 111,495           |
| Planorte                                      | Sapezal - MT               | 333,797          | 12,071        | 13,047        | 14,106           | 15,257           | 16,507           | 262,809           |
| Pamplona                                      | Cristalina - GO            | 228,622          | 1,784         | 7,431         | 8,076            | 8,781            | 9,554            | 192,996           |
| Planalto                                      | Costa Rica - MS            | 253,527          | 9,159         | 9,901         | 10,706           | 11,582           | 12,532           | 199,647           |
| Palmares                                      | Barreiras - BA             | 88,440           | 7,125         | 6,944         | 7,559            | 8,232            | 8,968            | 49,612            |
| Parnaguá                                      | Santa Filomena - PI        | 68,363           | 2,164         | 3,557         | 4,994            | 5,721            | 6,430            | 45,497            |
| Parceiro                                      | Formosa do Rio Preto - BA  | 91,304           | 4,267         | 1,579         | 1,799            | 2,615            | 3,532            | 77,512            |
| Paiguás                                       | Diamantino - MT            | 355,846          | 12,493        | 13,566        | 14,738           | 16,007           | 17,386           | 281,656           |
| Planeste                                      | Balsas - MA                | 210,695          | 3,869         | 3,512         | 3,942            | 4,428            | 4,976            | 189,968           |
| Panorama                                      | Correntina - BA            | 97,231           | 2,370         | 2,308         | 2,615            | 2,143            | 2,236            | 85,559            |
| Piratini                                      | Jaborandi - BA             | 194,388          | 3,792         | 3,503         | 3,945            | 4,206            | 4,552            | 174,390           |
| Palmeira                                      | Alto Parnaíba - MA         | 76,490           | 1,403         | 1,273         | 1,430            | 1,606            | 1,805            | 68,973            |
| Paysandu                                      | São Desiderio - BA         | 153,378          | 2,018         | 2,294         | 2,607            | 2,963            | 3,367            | 140,129           |
| Paineira                                      | Monte Alegre do Piauí - PI | 62,173           | (8,279)       | 1,114         | 1,191            | 1,358            | 1,548            | 65,241            |
| <b>Total</b>                                  |                            | <b>2,396,831</b> | <b>66,009</b> | <b>82,913</b> | <b>91,810</b>    | <b>100,333</b>   | <b>110,282</b>   | <b>1,945,484</b>  |
| Portion classified as current liabilities     |                            | 66,008           |               |               |                  |                  |                  |                   |
| Portion classified as non-current liabilities |                            | 2,330,823        |               |               |                  |                  |                  |                   |

The carrying amount represents the lease liability with a stream of future payments adjusted to present value, considering the nominal discount rate. The Company opted for the practical expedient of using a single discount rate according to the respective terms for contracts with similar characteristics. Therefore, it has an average rate of 11.51%.

Rural lease agreements stipulate that the lease price is converted to the over-the-counter price per bag of soybeans in each region on the date of payment. This price is paid annually in reais, as per the contractual clause. The lessor must establish the price per bag of soybeans at least 15 days in advance, with no provision for renegotiation.

#### e) Management fees

The Company considers unpaid Directors, paid Independent Directors and Statutory Directors to be key Management personnel.

Directors are compensated in the form of pro-labore (pro-labore) and salaries, paid via payroll. The total amount of directors' compensation, including bonuses and other benefits, is presented in a separate line item in the income statement and is detailed below:

|                   | Parent Company |               | Consolidated  |               |
|-------------------|----------------|---------------|---------------|---------------|
|                   | 06/30/2025     | 06/30/2024    | 06/30/2025    | 06/30/2024    |
| Pro-labore        | 5,168          | 4,651         | 5,237         | 4,841         |
| Gratuities        | 3,544          | 4,525         | 3,544         | 4,524         |
| Charges           | 2,461          | 2,613         | 2,475         | 2,655         |
| Stock option plan | 1,706          | 2,415         | 1,706         | 2,415         |
| Other benefits    | 91             | 74            | 91            | 75            |
| <b>Total</b>      | <b>12,970</b>  | <b>14,278</b> | <b>13,053</b> | <b>14,510</b> |

The Company does not offer post-employment benefits, termination benefits or other long-term benefits to its managers.

At the Annual General Meeting held on April 29, 2025, the annual global compensation of the Parent Company's management was approved, amounting to up to R\$23,017, with distribution to be made by the Board of Directors. The subsidiaries, which are public limited companies, also have annual global compensation approved independently for their management.

(A free translation of the original in Portuguese)

## 16. Suppliers

|                                | Parent Company |                  | Consolidated   |                  |
|--------------------------------|----------------|------------------|----------------|------------------|
|                                | 06/30/2025     | 12/31/2024       | 06/30/2025     | 12/31/2024       |
| Suppliers in national currency | 188,885        | 663,866          | 261,962        | 950,282          |
| Suppliers in foreign currency  | 313,575        | 652,588          | 413,009        | 938,033          |
| <b>Total</b>                   | <b>502,460</b> | <b>1,316,454</b> | <b>674,971</b> | <b>1,888,315</b> |

The Group's exposure to currency risks related to suppliers' accounts is disclosed in explanatory note 24.c.

## 17. Loans and financing

The movement of gross debt for the period June 2025 and 2024 is shown as follows:

|                                      | Parent Company   | Consolidated     |
|--------------------------------------|------------------|------------------|
| <b>Balance as of January 1, 2024</b> | <b>4,012,943</b> | <b>4,393,379</b> |
| Loans and financing taken out        | 783,104          | 966,562          |
| Loan and financing payments          | (240,652)        | (257,526)        |
| Appropriate interest                 | 217,098          | 240,314          |
| Interest on repaid loans             | (88,768)         | (97,851)         |
| Exchange rate variation              | 126,622          | 142,193          |
| <b>Balance as of June 30, 2024</b>   | <b>4,810,347</b> | <b>5,387,071</b> |

|                                      | Parent Company   | Consolidated     |
|--------------------------------------|------------------|------------------|
| <b>Balance as of January 1, 2025</b> | <b>4,765,410</b> | <b>5,598,404</b> |
| Loans and financing taken out        | 2,548,282        | 2,767,913        |
| Loan and financing payments          | (1,183,642)      | (1,301,248)      |
| Appropriate interest                 | 299,914          | 351,157          |
| Interest on repaid loans             | (299,703)        | (320,088)        |
| Exchange rate variation              | (87,871)         | (114,092)        |
| <b>Balance as of June 30, 2025</b>   | <b>6,042,390</b> | <b>6,982,046</b> |

As of June 30, 2025, and December 31, 2024, we have the following composition of loans and financing:

|                                               | Indexer  | Average annual interest rates |            | Parent Company   |                  | Consolidated     |                  |
|-----------------------------------------------|----------|-------------------------------|------------|------------------|------------------|------------------|------------------|
|                                               |          | 06/30/2025                    | 12/31/2024 | 06/30/2025       | 12/31/2024       | 06/30/2025       | 12/31/2024       |
| Finame – BNDES                                | Pre      | 7.89%                         | 7.80%      | 33,008           | 32,626           | 36,356           | 36,585           |
| Rural credit                                  | Pre      | -                             | 7.00%      | -                | 5,980            | -                | 11,928           |
| Rural credit                                  | CDI      | 15.67%                        | 13.13%     | 156,824          | -                | 307,715          | 113,403          |
| Rural credit                                  | CDI Swap | 10.45%                        | 10.61%     | 790,035          | 1,193,888        | 1,005,640        | 1,410,718        |
| Working capital                               | Pre      | -                             | 13.15%     | -                | 102,609          | -                | 102,609          |
| Working capital                               | CDI      | 15.88%                        | 13.29%     | 2,444,055        | 1,444,748        | 2,604,808        | 1,585,325        |
| Working capital                               | CDI Swap | 6.01%                         | 6.02%      | -                | 256,996          | 70,221           | 313,296          |
| Export financing                              | CDI      | 16.05%                        | 13.34%     | 360,684          | 353,423          | 463,002          | 426,769          |
| Export financing                              | CDI Swap | 4.97%                         | 2.68%      | 883,990          | 62,594           | 893,210          | 72,752           |
| Agricultural Receivables Certificate – CRA    | CDI      | 13.35%                        | 11.69%     | 1,394,609        | 1,333,888        | 1,626,356        | 1,551,246        |
| <b>Subtotal</b>                               |          |                               |            | <b>6,063,205</b> | <b>4,786,752</b> | <b>7,007,308</b> | <b>5,624,631</b> |
| (-) CRA transaction costs                     |          |                               |            | (20,815)         | (21,342)         | (25,262)         | (26,227)         |
| <b>Total</b>                                  |          |                               |            | <b>6,042,390</b> | <b>4,765,410</b> | <b>6,982,046</b> | <b>5,598,404</b> |
| Portion classified as current liabilities     |          |                               |            | 2,192,736        | 1,581,512        | 2,334,660        | 1,685,130        |
| Portion classified as non-current liabilities |          |                               |            | 3,849,654        | 3,183,898        | 4,647,386        | 3,913,274        |

**Finame – BNDES** – Investment lines from the National Development Bank (BNDES). These are secured by a lien or pledge of the financed assets and by the Company's guarantee in the subsidiaries. Repayments are made monthly, semiannually, and annually, after the grace period, and will occur between July 15, 2025, and July 15, 2035.

**Rural Credit** – Funds earmarked for crop financing and marketing, the rules, purposes, and conditions for which are established in the Rural Credit Manual (MCR) prepared by the Central Bank of Brazil. They are

(A free translation of the original in Portuguese)

guaranteed by the Company's guarantee in its subsidiaries. Repayments are made annually and semiannually, with maturities between July 21, 2025, and March 31, 2028.

**Working Capital** – Line intended to meet cash needs, amortizations are made on a semi-annual basis or according to the negotiated term, with maturities between the periods of 08/27/2025 and 06/28/2029.

**Export Financing** – Export financing with short- and long-term lines raised in reais, euros, or dollars indexed to a pre-fixed rate: PPE (Export Prepayment), NCE (Export Credit Note), and FINEX (Export Financing). Repayments are annual or according to the negotiated term, with maturities between July 28, 2025, and January 17, 2029. These lines are guaranteed by the Company's guarantee for controlled companies or with a clean guarantee.

**CRA – Agribusiness Receivables Certificate** – Fixed-income securities issued by the securitization company on behalf of SLC Agrícola, backed by receivables originated from transactions between rural producers or their cooperatives and third parties, including financing or loans related to the production, marketing, processing, or industrialization of products, agricultural inputs, or machinery and implements used in agricultural production. The costs of these transactions, recorded under loans and financing, totaled R\$25,262 as of June 30, 2025 (R\$26,227 as of December 31, 2024). Information on the issuances is provided below:

**a) Issued on July 19, 2024 – Agribusiness Receivables Certificate (“CRA”)**

On July 19, 2024, the Company constituted its issuance of CPR-Financeira (Financial Rural Product Note), in the total amount of R\$1,090,586, in three series, for public distribution with restricted efforts, from SLC Agrícola S.A., entered into between the Issuer and Virgo Securitizadora S.A. The CPR-F was issued at a cost of CDI + 0.50% per year (1st series), CDI + 0.60% per year (2nd series) and IPCA + 6.7469% per year, with principal due on July 16, 2029 (1st series) and July 15, 2031 (2nd and 3rd series), with annual remuneration. The issuance is with a “clean” guarantee and with the preparation of the risk rating reports for the Issuance carried out by Standard & Poor's. The initial rating was “[brAA]” published on July 15, 2024.

This operation provides for the fulfillment of financial commitments (Covenants) on the base closing dates of each fiscal year applicable to the Company, as follows:

- (i) Net leverage, as measured on the consolidated financial statements, on December 31 of each year: net financial debt/adjusted EBITDA equal to or less than 4.0, where:
  - “Net financial debt” equals “total loans and financing in current and non-current liabilities” minus the sum of “cash and cash equivalents” plus “financial investments in current and non-current assets”, adjusted by the addition or subtraction, as applicable, of “gains/losses on derivatives linked to investments and debts”;
  - “Adjusted EBITDA” equals “income before financial income and expenses”, adjusted for “depreciation and amortization”; “depreciation of right-of-use assets – IFRS 16”; “change in the fair value of biological assets and the net realizable value of agricultural products”; “realization of the fair value of biological assets” and “other transactions – property, plant and equipment”.

**b) Issued on November 6, 2024 – Agribusiness Receivables Certificate (“CRA”)**

On November 6, 2024, the Company constituted its issuance of CPR-Financeira (Financial Rural Product Certificate), in the total amount of R\$400,000, a single series, to an audience composed exclusively of professional investors, from SLC Agrícola S.A., entered into between the Issuer and Virgo Securitizadora S.A.. The CPR-F was issued at a cost of CDI + 1.10% per year, with principal maturing on November 22, 2032, with semi-annual remuneration. The issuance is clean guaranteed and the risk rating reports for the Issuance were prepared by Standard & Poor's. The initial rating was “[brAA]” published on October 31, 2024.

This operation provides for the fulfillment of financial commitments (Covenants) on the base closing dates of each fiscal year applicable to the Company, as follows:

- (ii) Net leverage, as measured on the consolidated financial statements, on December 31 of each year: net financial debt/adjusted EBITDA equal to or less than 4.0, where:

(A free translation of the original in Portuguese)

- “Net financial debt” equals “total loans and financing in current and non-current liabilities” minus the sum of “cash and cash equivalents” plus “financial investments in current and non-current assets”, adjusted by the addition or subtraction, as applicable, of “gains/losses on derivatives linked to investments and debts”;
- “Adjusted EBITDA” equals “income before financial income and expenses”, adjusted for “depreciation and amortization”; “depreciation of right-of-use assets – IFRS 16”; “change in the fair value of biological assets and the net realizable value of agricultural products”; “realization of the fair value of biological assets” and “other transactions – property, plant and equipment”.

The maturities of short- and long-term loans and financing are as follows:

| Expiration years | Parent Company   |                  | Consolidated     |                  |
|------------------|------------------|------------------|------------------|------------------|
|                  | 06/30/2025       | 12/31/2024       | 06/30/2025       | 12/31/2024       |
| 2025             | 1,780,050        | 1,581,512        | 1,920,838        | 1,685,130        |
| 2026             | 752,581          | 1,599,348        | 945,439          | 1,806,873        |
| After 2026       | 3,509,759        | 1,584,550        | 4,115,769        | 2,106,401        |
| <b>Total</b>     | <b>6,042,390</b> | <b>4,765,410</b> | <b>6,982,046</b> | <b>5,598,404</b> |

The Group's exposure to liquidity risk is disclosed in explanatory note 24.g.

(A free translation of the original in Portuguese)

Below we present the changes in liabilities and treasury shares resulting from financing activities, including changes resulting from cash and non-cash flow:

|                                                          | Parent Company         |                        |                  |                  |                  |                                            |                    |
|----------------------------------------------------------|------------------------|------------------------|------------------|------------------|------------------|--------------------------------------------|--------------------|
|                                                          | Loans and<br>financing | Actions in<br>treasury | Dividends        | Passive leases   | Notes payable    | Swap Transactions<br>– Hedge<br>Accounting | Total              |
| <b>Balances as of January 1, 2025</b>                    | <b>4,765,410</b>       | <b>(48,580)</b>        | <b>120,857</b>   | <b>4,300,218</b> | <b>389,736</b>   | <b>(47,138)</b>                            | <b>9,480,503</b>   |
| <b>Variations in financing cash flows:</b>               |                        |                        |                  |                  |                  |                                            |                    |
| Resources from loans and financing                       | 2,548,282              | -                      | -                | -                | -                | -                                          | <b>2,548,282</b>   |
| Resources from the settlement of derivatives             | -                      | -                      | -                | -                | -                | (16,376)                                   | <b>(16,376)</b>    |
| Actions taken                                            | -                      | 7,103                  | -                | -                | -                | -                                          | <b>7,103</b>       |
| Loan repayment                                           | (1,183,642)            | -                      | -                | -                | -                | -                                          | <b>(1,183,642)</b> |
| Payment of lease liabilities                             | -                      | -                      | -                | (520,889)        | -                | -                                          | <b>(520,889)</b>   |
| Payment for acquisition of equity interest               | -                      | -                      | -                | -                | (383,912)        | -                                          | <b>(383,912)</b>   |
| Dividends and interest on equity paid                    | -                      | -                      | (241,249)        | -                | -                | -                                          | <b>(241,249)</b>   |
| <b>Total changes in financing cash flows</b>             | <b>1,364,640</b>       | <b>7,103</b>           | <b>(241,249)</b> | <b>(520,889)</b> | <b>(383,912)</b> | <b>(16,376)</b>                            | <b>209,317</b>     |
| <b>Variation in operating cash flows:</b>                |                        |                        |                  |                  |                  |                                            |                    |
| Interest paid                                            | (299,703)              | -                      | -                | (71,212)         | -                | -                                          | <b>(370,915)</b>   |
| <b>Total change in operating cash flows</b>              | <b>(299,703)</b>       | <b>-</b>               | <b>-</b>         | <b>(71,212)</b>  | <b>-</b>         | <b>-</b>                                   | <b>(370,915)</b>   |
| <b>Non-cash variations in the result for the period:</b> |                        |                        |                  |                  |                  |                                            |                    |
| Exchange rate variations                                 | (87,872)               | -                      | -                | -                | (27,776)         | -                                          | <b>(115,648)</b>   |
| Fair value variation                                     | -                      | -                      | -                | -                | -                | (60,752)                                   | <b>(60,752)</b>    |
| Appropriation of interest                                | 299,915                | -                      | -                | 215,402          | -                | -                                          | <b>515,317</b>     |
| Premium and discount                                     | -                      | 2,560                  | -                | -                | -                | -                                          | <b>2,560</b>       |
| <b>Non-cash changes in liabilities:</b>                  |                        |                        |                  |                  |                  |                                            |                    |
| Purchase acquisition of equity interest                  | -                      | -                      | -                | -                | 103,000          | -                                          | <b>103,000</b>     |
| Additional dividends approved                            | -                      | -                      | 120,508          | -                | -                | -                                          | <b>120,508</b>     |
| Taxes payable – Income tax                               | -                      | -                      | -                | -                | (81,048)         | -                                          | <b>(81,048)</b>    |
| Additions of new lease agreements                        | -                      | -                      | -                | 65,365           | -                | -                                          | <b>65,365</b>      |
| Remeasurements of lease liabilities                      | -                      | -                      | -                | (25,508)         | -                | -                                          | <b>(25,508)</b>    |
| Other movements                                          | -                      | -                      | (78)             | -                | -                | -                                          | <b>(78)</b>        |
| <b>Total non-cash changes for the period</b>             | <b>212,043</b>         | <b>2,560</b>           | <b>120,430</b>   | <b>255,259</b>   | <b>(5,824)</b>   | <b>(60,752)</b>                            | <b>523,716</b>     |
| <b>Balances as of June 30, 2025</b>                      | <b>6,042,390</b>       | <b>(38,917)</b>        | <b>38</b>        | <b>3,963,376</b> | <b>-</b>         | <b>(124,266)</b>                           | <b>9,842,621</b>   |

(A free translation of the original in Portuguese)

|                                                              | Consolidated           |                  |                        |                  |                  |                                               |                    |
|--------------------------------------------------------------|------------------------|------------------|------------------------|------------------|------------------|-----------------------------------------------|--------------------|
|                                                              | Loans and<br>Financing | Passive Leases   | Actions in<br>Treasury | Dividends        | Notes payable    | Swap<br>Transactions –<br>Hedge<br>Accounting | Total              |
| <b>Balances as of January 1, 2025</b>                        | <b>5,598,404</b>       | <b>3,067,047</b> | <b>(48,580)</b>        | <b>120,857</b>   | <b>612,844</b>   | <b>(30,809)</b>                               | <b>9,319,763</b>   |
| <b>Variations in financing cash flows:</b>                   |                        |                  |                        |                  |                  |                                               |                    |
| Resources from loans and financing                           | 2,767,913              | -                | -                      | -                | -                | -                                             | <b>2,767,913</b>   |
| Resources from the settlement of derivatives                 | -                      | -                | -                      | -                | -                | (16,971)                                      | <b>(16,971)</b>    |
| Actions taken                                                | -                      | -                | 7,103                  | -                | -                | -                                             | <b>7,103</b>       |
| Loan repayment                                               | (1,301,248)            | -                | -                      | -                | -                | -                                             | <b>(1,301,248)</b> |
| Payment of lease liabilities                                 | -                      | (410,959)        | -                      | -                | -                | -                                             | <b>(410,959)</b>   |
| Payment for acquisition of equity interest                   | -                      | -                | -                      | -                | (383,912)        | -                                             | <b>(383,912)</b>   |
| Dividends and interest on equity paid                        | -                      | -                | -                      | (241,249)        | -                | -                                             | <b>(241,249)</b>   |
| <b>Total changes in financing cash flows</b>                 | <b>1,466,665</b>       | <b>(410,959)</b> | <b>7,103</b>           | <b>(241,249)</b> | <b>(383,912)</b> | <b>(16,971)</b>                               | <b>420,677</b>     |
| <b>Variation in operating cash flows and investments:</b>    |                        |                  |                        |                  |                  |                                               |                    |
| Interest paid                                                | (320,087)              | (63,988)         | -                      | -                | -                | -                                             | <b>(384,075)</b>   |
| (-) Land payment                                             | -                      | -                | -                      | -                | (636,500)        | -                                             | <b>(636,500)</b>   |
| <b>Total change in operating cash flows and investments:</b> | <b>(320,087)</b>       | <b>(63,988)</b>  | <b>-</b>               | <b>-</b>         | <b>(636,500)</b> | <b>-</b>                                      | <b>(1,020,575)</b> |
| <b>Non-cash variations in the result for the period:</b>     |                        |                  |                        |                  |                  |                                               |                    |
| Exchange rate variations                                     | (114,093)              | -                | -                      | -                | (27,776)         | -                                             | <b>(141,869)</b>   |
| Fair value variation                                         | -                      | -                | -                      | -                | 18,847           | (85,012)                                      | <b>(66,165)</b>    |
| Appropriation of interest                                    | 351,157                | 156,425          | -                      | -                | -                | -                                             | <b>507,582</b>     |
| Premium and discount                                         | -                      | -                | 2,560                  | -                | -                | -                                             | <b>2,560</b>       |
| Realization of surplus value                                 | -                      | (62)             | -                      | -                | -                | -                                             | <b>(62)</b>        |
| <b>Non-cash changes in assets and liabilities:</b>           |                        |                  |                        |                  |                  |                                               |                    |
| Purchase of land, net of AVP                                 | -                      | -                | -                      | -                | 841,707          | -                                             | <b>841,707</b>     |
| Purchase acquisition of equity interest                      | -                      | -                | -                      | -                | 103,000          | -                                             | <b>103,000</b>     |
| Additional dividends approved                                | -                      | -                | -                      | 120,508          | -                | -                                             | <b>120,508</b>     |
| Taxes payable – Income tax                                   | -                      | -                | -                      | -                | (81,048)         | -                                             | <b>(81,048)</b>    |
| Additions and remeasurements of lease contracts              | -                      | (107,878)        | -                      | -                | -                | -                                             | <b>(107,878)</b>   |
| Variation in balance of segregated accounts                  | -                      | -                | -                      | -                | (11,215)         | -                                             | <b>(11,215)</b>    |
| Other movements                                              | -                      | -                | -                      | (78)             | -                | -                                             | <b>(78)</b>        |
| <b>Total non-cash changes for the period</b>                 | <b>237,064</b>         | <b>48,485</b>    | <b>2,560</b>           | <b>120,430</b>   | <b>207,015</b>   | <b>(85,012)</b>                               | <b>1,167,042</b>   |
| <b>Balances as of June 30, 2025</b>                          | <b>6,982,046</b>       | <b>2,640,585</b> | <b>(38,917)</b>        | <b>38</b>        | <b>435,947</b>   | <b>(132,792)</b>                              | <b>9,886,907</b>   |

(A free translation of the original in Portuguese)

**18. Provision for environmental, civil, labor and tax risks**

The Company records provisions when Management believes there are probable risks of losses and that they are sufficient to cover potential losses from legal and administrative proceedings that arise in the normal course of its business.

**a) Provisions**

The Company records provisions for environmental, civil, labor and tax lawsuits classified as probable loss, which presented the following movement:

| Parent Company |                             |              |              |          |              |                             |
|----------------|-----------------------------|--------------|--------------|----------|--------------|-----------------------------|
|                | Balance as of<br>01/01/2024 | Additions    | Reversals    | Charges  | Payments     | Balance as of<br>06/30/2024 |
| Environmental  | 44                          | -            | -            | 2        | -            | 46                          |
| Civil          | 37                          | -            | -            | 2        | -            | 39                          |
| Labor          | 2,404                       | 2,725        | (424)        | -        | (764)        | 3,941                       |
| <b>Total</b>   | <b>2,485</b>                | <b>2,725</b> | <b>(424)</b> | <b>4</b> | <b>(764)</b> | <b>4,026</b>                |

| Parent Company |                             |              |             |            |              |                             |
|----------------|-----------------------------|--------------|-------------|------------|--------------|-----------------------------|
|                | Balance as of<br>01/01/2025 | Additions    | Reversals   | Charges    | Payments     | Balance as of<br>06/30/2025 |
| Environmental  | 47                          | -            | -           | 4          | -            | 51                          |
| Civil          | 2,562                       | 2            | (19)        | 83         | -            | 2,628                       |
| Labor          | 2,774                       | 2,527        | (24)        | 247        | (426)        | 5,098                       |
| Tax            | 573                         | -            | -           | 15         | -            | 588                         |
| <b>Total</b>   | <b>5,956</b>                | <b>2,529</b> | <b>(43)</b> | <b>349</b> | <b>(426)</b> | <b>8,365</b>                |

| Consolidated  |                             |              |                |            |                         |                             |
|---------------|-----------------------------|--------------|----------------|------------|-------------------------|-----------------------------|
|               | Balance as of<br>01/01/2024 | Additions    | Reversals      | Charges    | Payments <sup>(1)</sup> | Balance as of<br>06/30/2024 |
| Environmental | 1,287                       | 241          | (802)          | (9)        | (448)                   | 269                         |
| Civil         | 4,278                       | 142          | (483)          | 129        | (68)                    | 3,998                       |
| Labor         | 4,743                       | 3,333        | (451)          | 90         | (932)                   | 6,783                       |
| Tax           | 3,286                       | -            | (2,637)        | 21         | (670)                   | -                           |
| <b>Total</b>  | <b>13,594</b>               | <b>3,716</b> | <b>(4,373)</b> | <b>231</b> | <b>(2,118)</b>          | <b>11,050</b>               |

<sup>(1)</sup> In the amount paid in the period, the value of R\$ 732 refers to payment of tax action by SLC Agrícola Centro Oeste SA (formerly Terra Santa Agro SA), the amount will be compensated by the former shareholder via basket.

| Consolidated  |                             |               |              |              |              |                             |
|---------------|-----------------------------|---------------|--------------|--------------|--------------|-----------------------------|
|               | Balance as of<br>01/01/2025 | Additions     | Reversals    | Charges      | Payments     | Balance as of<br>06/30/2025 |
| Environmental | 277                         | 12,620        | -            | 70           | -            | 12,967                      |
| Civil         | 9,660                       | 12,274        | (20)         | 890          | (15)         | 22,789                      |
| Labor         | 3,231                       | 2,841         | (180)        | 283          | (426)        | 5,749                       |
| Tax           | 573                         | -             | -            | 15           | -            | 588                         |
| <b>Total</b>  | <b>13,741</b>               | <b>27,735</b> | <b>(200)</b> | <b>1,258</b> | <b>(441)</b> | <b>42,093</b>               |

Of the consolidated balance as of June 30, 2025, recorded in this provision account, R\$30,695 refers to processes of SLC Agrícola Centro-Oeste S.A. (formerly Terra Santa Agro S.A.) and, when payment is actually made, will be reimbursed to the Company, in accordance with the Association Agreement and Other Covenants.

**b) Contingent liabilities**

The Company, based on the nature of the lawsuits in which it is involved and supported by the opinion of its legal counsel, discloses its contingent liabilities for which it has a possible loss expectation. No provisions for potential losses have been recognized for these lawsuits, as established by CPC 25 (IAS 37) of the Accounting Pronouncements Committee.

(A free translation of the original in Portuguese)

Below is the composition of the Company's contingent liabilities as of June 30, 2025 and December 31, 2024:

| Nature            | Parent Company |               | Consolidated   |                |
|-------------------|----------------|---------------|----------------|----------------|
|                   | 06/30/2025     | 12/31/2024    | 06/30/2025     | 12/31/2024     |
| Environmental (i) | 8,451          | 7,742         | 11,711         | 11,117         |
| Civil (ii)        | 4,397          | 4,293         | 114,473        | 123,444        |
| Labor (iii)       | 662            | 2,207         | 3,209          | 7,957          |
| Tax (iv)          | 55,533         | 53,618        | 223,317        | 174,344        |
| <b>Total</b>      | <b>69,043</b>  | <b>67,860</b> | <b>352,710</b> | <b>316,862</b> |

Possible causes include lawsuits involving SLC Agrícola Centro-Oeste S.A. (formerly Terra Santa Agro S.A.) in the amount of R\$137,239 (R\$155,596 as of December 31, 2024). The former shareholders are responsible for the full extent of contingent liabilities arising from events that occurred prior to July 1, 2021.

On August 6, 2024, a Class Action Lawsuit was filed against the Company and its Group companies, alleging that they were legal entities equivalent to foreign entities. This lawsuit aims to indict the defendants for violating national sovereignty due to the acquisition of rural properties and the execution of rural property lease agreements in the country by foreigners, in violation of the provisions of art. 190 of the Federal Constitution of 1988, as well as laws 5,709/71 and 8,629/93. The case is in its initial phase, and a Federal Court decision ruled that the Federal Court lacks jurisdiction to analyze the case. It is not possible at this time to measure any contingent liability, and the risk of loss is classified as remote.

**(i) Environmental**

The environmental actions are related to infraction notices issued by IBAMA – Brazilian Institute of Environment and Renewable Natural Resources, INEMA – Institute of Environment and Water Resources and SEMA – State Secretariat for the Environment.

**(ii) Civil**

Civil actions relate to claims for compensation from suppliers, damages caused to third parties, disputes over contractual matters and actions involving real estate matters.

**(iii) Labor**

Labor lawsuits are related to complaints filed mainly by former employees of the Company, employees of outsourced companies and the Public Labor Prosecutor's Office.

**(iv) Tax**

Tax actions are related to assessments at the federal and state levels.

**c) Court deposits**

The Company's judicial deposits as of June 30, 2025, and December 31, 2024, recorded under "other accounts receivable" in non-current assets, are as follows:

| Nature       | Parent Company |              | Consolidated |              |
|--------------|----------------|--------------|--------------|--------------|
|              | 06/30/2025     | 12/31/2024   | 06/30/2025   | 12/31/2024   |
| Civil        | -              | -            | 3,363        | 3,363        |
| Labor        | 708            | 643          | 873          | 798          |
| Tax          | 777            | 777          | 986          | 986          |
| <b>Total</b> | <b>1,485</b>   | <b>1,420</b> | <b>5,222</b> | <b>5,147</b> |

(A free translation of the original in Portuguese)

**19. Taxes on profits**

Deferred income tax and social contribution were established with the following nature:

|                                                   | Parent Company     |                     |                    |                    |                     |                    |
|---------------------------------------------------|--------------------|---------------------|--------------------|--------------------|---------------------|--------------------|
|                                                   | 06/30/2025         |                     |                    | 12/31/2024         |                     |                    |
|                                                   | Income Tax         | Social Contribution | Total              | Income Tax         | Social Contribution | Total              |
| <b>Assets</b>                                     |                    |                     |                    |                    |                     |                    |
| <b>Temporary differences:</b>                     |                    |                     |                    |                    |                     |                    |
| Provision for profit sharing                      | 8,656              | 3,116               | <b>11,772</b>      | 10,259             | 3,693               | <b>13,952</b>      |
| Provision for tax losses                          | 147                | 53                  | <b>200</b>         | 143                | 52                  | <b>195</b>         |
| Derivatives Operations - Swap                     | 31,066             | 11,184              | <b>42,250</b>      | 11,785             | 4,242               | <b>16,027</b>      |
| Derivatives Operations - NDF                      | -                  | -                   | <b>-</b>           | 162,262            | 58,256              | <b>220,518</b>     |
| Provision for Senar                               | 1,171              | 421                 | <b>1,592</b>       | 1,133              | 408                 | <b>1,541</b>       |
| Royalty provision                                 | -                  | -                   | <b>-</b>           | 21,342             | 7,683               | <b>29,025</b>      |
| Leases - Active                                   | 991,594            | 356,974             | <b>1,348,568</b>   | 1,086,278          | 391,060             | <b>1,477,338</b>   |
| Unrealized profit on inventories                  | 10,029             | 3,610               | <b>13,639</b>      | 12,686             | 4,567               | <b>17,253</b>      |
| Provision for ICMS credit losses                  | 11,263             | 4,055               | <b>15,318</b>      | 10,287             | 3,703               | <b>13,990</b>      |
| Others                                            | 5,972              | 2,150               | <b>8,122</b>       | 4,602              | 1,655               | <b>6,257</b>       |
| Tax losses and negative basis                     | 14,783             | 5,798               | <b>20,581</b>      | 51,274             | 18,617              | <b>69,891</b>      |
| <b>Subtotal</b>                                   | <b>1,074,681</b>   | <b>387,361</b>      | <b>1,462,042</b>   | <b>1,372,051</b>   | <b>493,936</b>      | <b>1,865,987</b>   |
| <b>Liabilities</b>                                |                    |                     |                    |                    |                     |                    |
| Depreciation encouraged for rural activities      | (319,061)          | (114,862)           | <b>(433,923)</b>   | (284,500)          | (102,420)           | <b>(386,920)</b>   |
| Gain on acquisition of equity interest            | (3,747)            | (1,349)             | <b>(5,096)</b>     | (3,747)            | (1,349)             | <b>(5,096)</b>     |
| Cost attributed to fixed assets                   | (2,210)            | (796)               | <b>(3,006)</b>     | (2,421)            | (872)               | <b>(3,293)</b>     |
| Derivatives Operations - Commodities              | (5,826)            | (2,098)             | <b>(7,924)</b>     | (34,301)           | (12,348)            | <b>(46,649)</b>    |
| Derivatives Operations – NDF                      | (36,721)           | (13,377)            | <b>(50,098)</b>    |                    |                     |                    |
| Leases - Liabilities                              | (921,455)          | (331,724)           | <b>(1,253,179)</b> | (982,023)          | (353,528)           | <b>(1,335,551)</b> |
| Fair value of biological assets                   | (162,653)          | (58,555)            | <b>(221,208)</b>   | (105,061)          | (37,822)            | <b>(142,883)</b>   |
| Provision for net realizable value in inventories | (41,215)           | (14,837)            | <b>(56,052)</b>    | (30,941)           | (11,139)            | <b>(42,080)</b>    |
| <b>Subtotal</b>                                   | <b>(1,492,888)</b> | <b>(537,598)</b>    | <b>(2,030,486)</b> | <b>(1,442,994)</b> | <b>(519,478)</b>    | <b>(1,962,472)</b> |
| <b>Total</b>                                      | <b>(418,207)</b>   | <b>(150,237)</b>    | <b>(568,444)</b>   | <b>(70,943)</b>    | <b>(25,542)</b>     | <b>(96,485)</b>    |
| Portion classified as non-current liabilities     | (418,207)          | (150,237)           | (568,444)          | (70,943)           | (25,542)            | (96,485)           |

(A free translation of the original in Portuguese)

|                                                   | Consolidated       |                     |                    |                    |                     |                    |
|---------------------------------------------------|--------------------|---------------------|--------------------|--------------------|---------------------|--------------------|
|                                                   | 06/30/2025         |                     |                    | 12/31/2024         |                     |                    |
|                                                   | Income Tax         | Social Contribution | Total              | Income Tax         | Social Contribution | Total              |
| <b>Assets</b>                                     |                    |                     |                    |                    |                     |                    |
| <b>Temporary differences:</b>                     |                    |                     |                    |                    |                     |                    |
| Provision for profit sharing                      | 11,016             | 3,966               | <b>14,982</b>      | 12,645             | 4,552               | <b>17,197</b>      |
| Provision for tax losses                          | 147                | 53                  | <b>200</b>         | 143                | 52                  | <b>195</b>         |
| Derivatives Operations - Swap                     | 34,634             | 12,468              | <b>47,102</b>      | 11,785             | 4,242               | <b>16,027</b>      |
| Derivatives Operations - Commodities              | -                  | -                   | <b>-</b>           | 28                 | 10                  | <b>38</b>          |
| Derivatives Operations - NDF                      | -                  | -                   | <b>-</b>           | 220,922            | 78,731              | <b>299,653</b>     |
| Provision for Senar                               | 1,171              | 421                 | <b>1,592</b>       | 1,133              | 408                 | <b>1,541</b>       |
| Leases - Active                                   | 1,317,252          | 474,211             | <b>1,791,463</b>   | 1,436,332          | 517,079             | <b>1,953,411</b>   |
| Royalty provision                                 | -                  | -                   | <b>-</b>           | 21,342             | 7,683               | <b>29,025</b>      |
| Unrealized profit on inventories                  | 10,029             | 3,610               | <b>13,639</b>      | 12,686             | 4,567               | <b>17,253</b>      |
| Provision for ICMS credit losses                  | 17,000             | 6,120               | <b>23,120</b>      | 11,577             | 4,168               | <b>15,745</b>      |
| Others                                            | 10,235             | 3,682               | <b>13,917</b>      | 7,974              | 2,871               | <b>10,845</b>      |
| Tax losses and negative basis                     | 295,317            | 108,961             | <b>404,278</b>     | 367,793            | 135,009             | <b>502,802</b>     |
| <b>Subtotal</b>                                   | <b>1,696,801</b>   | <b>613,492</b>      | <b>2,310,293</b>   | <b>2,104,360</b>   | <b>759,372</b>      | <b>2,863,732</b>   |
| <b>Liabilities</b>                                |                    |                     |                    |                    |                     |                    |
| Depreciation encouraged for rural activities      | (444,908)          | (160,044)           | <b>(604,952)</b>   | (401,065)          | (144,261)           | <b>(545,326)</b>   |
| Gain on acquisition of equity interest            | (3,747)            | (1,349)             | <b>(5,096)</b>     | (3,747)            | (1,349)             | <b>(5,096)</b>     |
| Cost attributed to fixed assets                   | (24,107)           | (12,561)            | <b>(36,668)</b>    | (24,471)           | (12,694)            | <b>(37,165)</b>    |
| Fair value investment properties                  | (6,529)            | (3,526)             | <b>(10,055)</b>    | (6,504)            | (3,512)             | <b>(10,016)</b>    |
| Leases - Liabilities                              | (1,201,297)        | (432,467)           | <b>(1,633,764)</b> | (1,282,483)        | (461,694)           | <b>(1,744,177)</b> |
| Fair value of biological assets                   | (184,198)          | (66,311)            | <b>(250,509)</b>   | (135,401)          | (48,745)            | <b>(184,146)</b>   |
| Derivatives Operations - Swap                     | (1,436)            | (517)               | <b>(1,953)</b>     | (4,082)            | (1,470)             | <b>(5,552)</b>     |
| Derivatives Operations - Commodities              | (10,995)           | (3,958)             | <b>(14,953)</b>    | (49,819)           | (17,935)            | <b>(67,754)</b>    |
| Derivatives Operations - NDF                      | (58,991)           | (21,944)            | <b>(80,935)</b>    | -                  | -                   | <b>-</b>           |
| Realization of surplus value                      | (7,004)            | (2,522)             | <b>(9,526)</b>     | (8,348)            | (3,005)             | <b>(11,353)</b>    |
| Provision for net realizable value in inventories | (48,149)           | (17,333)            | <b>(65,482)</b>    | (41,247)           | (14,849)            | <b>(56,096)</b>    |
| Others                                            | (3,930)            | (1,447)             | <b>(5,377)</b>     | (13,496)           | (4,900)             | <b>(18,396)</b>    |
| <b>Subtotal</b>                                   | <b>(1,995,291)</b> | <b>(723,979)</b>    | <b>(2,719,270)</b> | <b>(1,970,663)</b> | <b>(714,414)</b>    | <b>(2,685,077)</b> |
| <b>Total</b>                                      | <b>(298,490)</b>   | <b>(110,487)</b>    | <b>(408,977)</b>   | <b>133,697</b>     | <b>44,958</b>       | <b>178,655</b>     |
| Portion classified as non-current assets          | 175,385            | 63,139              | 238,524            | 258,418            | 93,030              | 351,448            |
| Portion classified as non-current liabilities     | (473,875)          | (173,626)           | (647,501)          | (124,721)          | (48,072)            | (172,793)          |

Based on the expected generation of future taxable income, as supported by a technical study approved by Management, the Company and its subsidiaries recognized tax credits on tax losses, negative social contribution basis, and temporary differences, which have no statute of limitations. The carrying amount of the deferred asset is reviewed annually by the Company, and the resulting adjustments have not been significant compared to Management's initial forecast. The technical study considers the investments and incentives to which the farms may be entitled.

Estimates of tax credit recovery were based on taxable income projections, taking into account various financial and business assumptions. Consequently, these estimates are subject to failure in the future due to the inherent uncertainties of these forecasts.

(A free translation of the original in Portuguese)

**a) Reconciliation of tax expenditure with official rates**

Income tax and social contribution, calculated based on the nominal rates of these taxes, are reconciled to the amount recorded as income tax and social contribution expense as follows:

|                                                                                    | Parent Company          |                  |                         |                  |
|------------------------------------------------------------------------------------|-------------------------|------------------|-------------------------|------------------|
|                                                                                    | 06/30/2025              |                  | 06/30/2024              |                  |
|                                                                                    | Corporate<br>Income Tax | CSLL             | Corporate<br>Income Tax | CSLL             |
| <b>Income before taxation on profit</b>                                            | <b>830,612</b>          | <b>830,612</b>   | <b>695,896</b>          | <b>695,896</b>   |
| Income tax and social contribution at the nominal rate<br>25% and 9%, respectively | (207,653)               | (74,755)         | (173,974)               | (62,631)         |
| <b>Adjustments to demonstrate the effective rate:</b>                              |                         |                  |                         |                  |
| Equity income result                                                               | 55,706                  | 20,054           | 61,143                  | 22,011           |
| Permanent additions and deletions                                                  | (2,236)                 | (486)            | (4,052)                 | (1,051)          |
| Others                                                                             | 1,118                   | -                | 5,788                   | 56               |
| <b>Value recorded in the result</b>                                                | <b>(153,065)</b>        | <b>(55,187)</b>  | <b>(111,095)</b>        | <b>(41,615)</b>  |
| <b>Total taxes and contributions on income</b>                                     |                         | <b>(208,252)</b> |                         | <b>(152,710)</b> |
| Current taxes                                                                      |                         | (595)            |                         | (7,788)          |
| Deferred taxes                                                                     |                         | (207,657)        |                         | (144,922)        |
| <b>Effective rate</b>                                                              |                         | <b>25.07%</b>    |                         | <b>21.94%</b>    |

|                                                                                           | Consolidated            |                  |                         |                  |
|-------------------------------------------------------------------------------------------|-------------------------|------------------|-------------------------|------------------|
|                                                                                           | 06/30/2025              |                  | 06/30/2024              |                  |
|                                                                                           | Corporate<br>Income Tax | CSLL             | Corporate<br>Income Tax | CSLL             |
| <b>Income before taxation on profit</b>                                                   | <b>911,854</b>          | <b>911,854</b>   | <b>758,874</b>          | <b>758,874</b>   |
| Income tax and social contribution at the nominal rate<br>25% and 9%, respectively        | (227,964)               | (82,067)         | (189,719)               | (68,299)         |
| <b>Adjustments to demonstrate the effective rate:</b>                                     |                         |                  |                         |                  |
| Permanent additions and deletions                                                         | (5,568)                 | (1,704)          | (4,345)                 | (1,157)          |
| Tax incentives for subsidiaries                                                           | 1,199                   | 18               | 2,903                   | -                |
| Income tax and social contribution in companies<br>taxed under the presumed profit regime | 19,907                  | 7,168            | 21,043                  | 7,454            |
| Effects of IFRS 16                                                                        | 15,172                  | 5,462            | 13,493                  | 4,858            |
| Others                                                                                    | 5,375                   | 1,685            | 4,598                   | 652              |
| <b>Value recorded in the result</b>                                                       | <b>(191,879)</b>        | <b>(69,438)</b>  | <b>(152,027)</b>        | <b>(56,492)</b>  |
| <b>Total taxes and contributions on income</b>                                            |                         | <b>(261,317)</b> |                         | <b>(208,519)</b> |
| Current taxes                                                                             |                         | (38,279)         |                         | (52,806)         |
| Deferred taxes                                                                            |                         | (223,038)        |                         | (155,713)        |
| <b>Effective rate</b>                                                                     |                         | <b>28.66%</b>    |                         | <b>27.48%</b>    |

(A free translation of the original in Portuguese)

**b) Reconciliation of the variation in deferred income tax and social contribution**

Income tax and social contribution, recorded in asset and liability accounts in the parent company and in the consolidated statements, have their movements demonstrated as follows:

|                                                   | Parent Company              |                                              |                                           |                             |
|---------------------------------------------------|-----------------------------|----------------------------------------------|-------------------------------------------|-----------------------------|
|                                                   | Balance as of<br>01/01/2024 | Recognized in<br>the result of the<br>period | Recognized in<br>comprehensive<br>results | Balance as of<br>06/30/2024 |
| Provision for net realizable value in inventories | 17,381                      | (38,425)                                     | -                                         | (21,044)                    |
| Provision for profit sharing                      | 21,930                      | (13,592)                                     | -                                         | 8,338                       |
| Provision for tax losses                          | 1,225                       | (1,225)                                      | -                                         | -                           |
| Derivatives Operations - Commodities              | (8,359)                     | (20,832)                                     | -                                         | (29,191)                    |
| Derivatives Operations - NDF                      | (18,880)                    | (2,671)                                      | 153,917                                   | 132,366                     |
| Derivatives Operations - Swap                     | 32,118                      | (41,620)                                     | -                                         | (9,502)                     |
| Provision for Senar                               | 1,886                       | (272)                                        | -                                         | 1,614                       |
| Royalty provision                                 | 17,192                      | (14,748)                                     | -                                         | 2,444                       |
| Leases – Active                                   | 1,571,027                   | (114,538)                                    | -                                         | 1,456,489                   |
| Others                                            | (2,267)                     | 7,166                                        | -                                         | 4,899                       |
| Tax losses and negative basis                     | -                           | 161,062                                      | -                                         | 161,062                     |
| Unrealized profit on inventories                  | 27,777                      | (19,499)                                     | -                                         | 8,278                       |
| Provision for ICMS credit losses                  | 11,352                      | 2,811                                        | -                                         | 14,163                      |
| Depreciation encouraged for rural activities      | (347,384)                   | (10,692)                                     | -                                         | (358,076)                   |
| Gain on acquisition of equity interest            | (5,096)                     | -                                            | -                                         | (5,096)                     |
| Cost attributed to fixed assets                   | (3,918)                     | 326                                          | -                                         | (3,592)                     |
| Fair value of biological assets                   | (164,002)                   | (98,600)                                     | -                                         | (262,602)                   |
| Leases - Liabilities                              | (1,477,795)                 | 60,427                                       | -                                         | (1,417,368)                 |
| <b>Total</b>                                      | <b>(325,813)</b>            | <b>(144,922)</b>                             | <b>153,917</b>                            | <b>(316,818)</b>            |
| Portion classified as non-current liabilities     | (325,813)                   |                                              |                                           | (316,818)                   |

|                                                   | Parent Company              |                                              |                                           |                             |
|---------------------------------------------------|-----------------------------|----------------------------------------------|-------------------------------------------|-----------------------------|
|                                                   | Balance as of<br>01/01/2025 | Recognized in<br>the result of the<br>period | Recognized in<br>comprehensive<br>results | Balance as of<br>06/30/2025 |
| Provision for net realizable value in inventories | (42,080)                    | (13,972)                                     | -                                         | (56,052)                    |
| Provision for profit sharing                      | 13,952                      | (2,180)                                      | -                                         | 11,772                      |
| Provision for tax losses                          | 195                         | 5                                            | -                                         | 200                         |
| Derivatives Operations - Commodities              | (46,649)                    | 38,725                                       | -                                         | (7,924)                     |
| Derivatives Operations - NDF                      | 220,518                     | (6,314)                                      | (264,302)                                 | (50,098)                    |
| Derivatives Operations - Swap                     | 16,027                      | 26,223                                       | -                                         | 42,250                      |
| Provision for Senar                               | 1,541                       | 51                                           | -                                         | 1,592                       |
| Royalty provision                                 | 29,025                      | (29,025)                                     | -                                         | -                           |
| Leases – Active                                   | 1,477,338                   | (128,770)                                    | -                                         | 1,348,568                   |
| Others                                            | 6,257                       | 1,865                                        | -                                         | 8,122                       |
| Tax losses and negative basis                     | 69,891                      | (49,310)                                     | -                                         | 20,581                      |
| Unrealized profit on inventories                  | 17,253                      | (3,614)                                      | -                                         | 13,639                      |
| Provision for ICMS credit losses                  | 13,990                      | 1,328                                        | -                                         | 15,318                      |
| Depreciation encouraged for rural activities      | (386,920)                   | (47,003)                                     | -                                         | (433,923)                   |
| Gain on acquisition of equity interest            | (5,096)                     | -                                            | -                                         | (5,096)                     |
| Cost attributed to fixed assets                   | (3,293)                     | 287                                          | -                                         | (3,006)                     |
| Fair value of biological assets                   | (142,883)                   | (78,325)                                     | -                                         | (221,208)                   |
| Leases - Liabilities                              | (1,335,551)                 | 82,372                                       | -                                         | (1,253,179)                 |
| <b>Total</b>                                      | <b>(96,485)</b>             | <b>(207,657)</b>                             | <b>(264,302)</b>                          | <b>(568,444)</b>            |
| Portion classified as non-current liabilities     | (96,485)                    |                                              |                                           | (568,444)                   |

(A free translation of the original in Portuguese)

|                                                   | Consolidated                |                                              |                                           |                             |
|---------------------------------------------------|-----------------------------|----------------------------------------------|-------------------------------------------|-----------------------------|
|                                                   | Balance as of<br>01/01/2024 | Recognized in<br>the result of the<br>period | Recognized in<br>comprehensive<br>results | Balance as of<br>06/30/2024 |
| Provision for net realizable value in inventories | 34,577                      | (48,135)                                     | -                                         | (13,558)                    |
| Provision for profit sharing                      | 27,469                      | (17,061)                                     | -                                         | 10,408                      |
| Provision for tax losses                          | 1,225                       | (973)                                        | -                                         | 252                         |
| Derivatives Operations - Commodities              | (11,067)                    | (34,863)                                     | -                                         | (45,930)                    |
| Derivatives Operations - NDF                      | (43,354)                    | 3,727                                        | 204,097                                   | 164,470                     |
| Derivatives Operations - Swap                     | 32,290                      | (45,677)                                     | -                                         | (13,387)                    |
| Provision for Senar                               | 1,945                       | (331)                                        | -                                         | 1,614                       |
| Royalty provisions                                | 17,192                      | (14,748)                                     | -                                         | 2,444                       |
| Others                                            | (27,506)                    | 32,995                                       | -                                         | 5,489                       |
| Leases – Active                                   | 2,065,773                   | (146,729)                                    | -                                         | 1,919,044                   |
| Unrealized profit on inventories                  | 27,777                      | (19,499)                                     | -                                         | 8,278                       |
| Tax losses and negative basis                     | 337,328                     | 193,411                                      | -                                         | 530,739                     |
| Leases - Liabilities                              | (1,922,104)                 | 81,113                                       | -                                         | (1,840,991)                 |
| Provision for ICMS credit losses                  | 11,972                      | 3,257                                        | -                                         | 15,229                      |
| Depreciation encouraged for rural activities      | (444,007)                   | (27,012)                                     | -                                         | (471,019)                   |
| Gain on acquisition of equity interest            | (5,096)                     | -                                            | -                                         | (5,096)                     |
| Cost attributed to fixed assets                   | (38,175)                    | 504                                          | -                                         | (37,671)                    |
| Fair value investment properties                  | (9,510)                     | (506)                                        | -                                         | (10,016)                    |
| Fair value of biological assets                   | (219,993)                   | (118,712)                                    | -                                         | (338,705)                   |
| Added value                                       | (18,528)                    | 3,525                                        | -                                         | (15,003)                    |
| <b>Total</b>                                      | <b>(181,792)</b>            | <b>(155,714)</b>                             | <b>204,097</b>                            | <b>(133,409)</b>            |
| Portion classified as non-current assets          | 254,080                     |                                              |                                           | 266,668                     |
| Portion classified as non-current liabilities     | (435,872)                   |                                              |                                           | (400,077)                   |

|                                                   | Consolidated                |                                              |                                           |                             |
|---------------------------------------------------|-----------------------------|----------------------------------------------|-------------------------------------------|-----------------------------|
|                                                   | Balance as of<br>01/01/2025 | Recognized in<br>the result of the<br>period | Recognized in<br>comprehensive<br>results | Balance as of<br>06/30/2025 |
| Provision for net realizable value in inventories | (56,096)                    | (9,386)                                      | -                                         | (65,482)                    |
| Provision for profit sharing                      | 17,197                      | (2,215)                                      | -                                         | 14,982                      |
| Provision for tax losses                          | 195                         | 5                                            | -                                         | 200                         |
| Derivatives Operations - Commodities              | (67,716)                    | 52,763                                       | -                                         | (14,953)                    |
| Derivatives Operations - NDF                      | 299,653                     | (15,994)                                     | (364,594)                                 | (80,935)                    |
| Derivatives Operations - Swap                     | 10,475                      | 34,674                                       | -                                         | 45,149                      |
| Provision for Senar                               | 1,541                       | 51                                           | -                                         | 1,592                       |
| Royalty provisions                                | 29,025                      | (29,025)                                     | -                                         | -                           |
| Others                                            | (7,551)                     | 16,091                                       | -                                         | 8,540                       |
| Leases – Active                                   | 1,953,411                   | (161,948)                                    | -                                         | 1,791,463                   |
| Unrealized profit on inventories                  | 17,253                      | (3,614)                                      | -                                         | 13,639                      |
| Tax losses and negative basis                     | 502,802                     | (98,524)                                     | -                                         | 404,278                     |
| Leases - Liabilities                              | (1,744,177)                 | 110,413                                      | -                                         | (1,633,764)                 |
| Provision for ICMS credit losses                  | 15,745                      | 7,375                                        | -                                         | 23,120                      |
| Depreciation encouraged for rural activities      | (545,326)                   | (59,626)                                     | -                                         | (604,952)                   |
| Gain on acquisition of equity interest            | (5,096)                     | -                                            | -                                         | (5,096)                     |
| Cost attributed to fixed assets                   | (37,165)                    | 497                                          | -                                         | (36,668)                    |
| Fair value investment properties                  | (10,016)                    | (39)                                         | -                                         | (10,055)                    |
| Fair value of biological assets                   | (184,146)                   | (66,363)                                     | -                                         | (250,509)                   |
| Added value                                       | (11,353)                    | 1,827                                        | -                                         | (9,526)                     |
| <b>Total</b>                                      | <b>178,655</b>              | <b>(223,038)</b>                             | <b>(364,594)</b>                          | <b>(408,977)</b>            |
| Portion classified as non-current assets          | 351,448                     |                                              |                                           | 238,524                     |
| Portion classified as non-current liabilities     | (172,793)                   |                                              |                                           | (647,501)                   |

(A free translation of the original in Portuguese)

**c) Income tax and social security contributions payable**

The balance of income tax and social contribution on profits payable on June 30, 2025 and 2024 shows the following movement:

|                                                   | Parent Company | Consolidated  |
|---------------------------------------------------|----------------|---------------|
| <b>Balance as of January 1, 2024</b>              | <b>79,226</b>  | <b>92,829</b> |
| Current income tax and social contribution        | 7,788          | 52,806        |
| Income tax and social security contributions paid | (68,949)       | (96,403)      |
| Income tax and social contribution offset         | (18,065)       | (17,910)      |
| <b>Balance as of June 30, 2024</b>                | <b>-</b>       | <b>31,322</b> |
| Current liabilities                               | -              | 31,322        |

|                                                                                   | Parent Company | Consolidated |
|-----------------------------------------------------------------------------------|----------------|--------------|
| <b>Balance as of January 1, 2025</b>                                              | <b>-</b>       | <b>1,716</b> |
| Current income tax and social contribution                                        | 595            | 38,279       |
| Advance payment of income tax and social security contributions – presumed profit | -              | 5,491        |
| Income tax and social security contributions paid                                 | -              | (30,369)     |
| Income tax and social contribution offset                                         | (595)          | (7,133)      |
| <b>Balance as of June 30, 2025</b>                                                | <b>-</b>       | <b>7,984</b> |
| Current liabilities                                                               | -              | 7,984        |

**20. Notes payable**

As of June 30, 2025, and December 31, 2024, the composition of the notes payable account is as follows:

|                                                                       | Consolidated   |                |
|-----------------------------------------------------------------------|----------------|----------------|
|                                                                       | 06/30/2025     | 12/31/2024     |
| Land purchase                                                         | 401,912        | 177,858        |
| Passive provision – counterpart of active segregated accounts         | 34,035         | 39,037         |
| Acquisition of equity interest – SLC LandCo Empr. S.A. <sup>(1)</sup> | -              | 389,736        |
| Effective basket to be paid                                           | -              | 6,213          |
| <b>Total</b>                                                          | <b>435,947</b> | <b>612,844</b> |
| Portion classified as current liabilities                             | 435,947        | 612,844        |

<sup>(1)</sup> On October 15, 2024, the Company acquired an 18.77% equity interest in SLC LandCo Empreendimentos Agrícolas S.A.

The movement for the periods ended June 30, 2025 and 2024 is shown as follows:

|                                                          | Parent Company |
|----------------------------------------------------------|----------------|
| <b>Balance as of January 1, 2025</b>                     | <b>389,736</b> |
| Payment for acquisition of stake – SLC LandCo Empr. S.A. | (280,912)      |
| Exchange rate variation                                  | (27,776)       |
| Income tax withheld                                      | (81,048)       |
| <b>Balance as of June 30, 2025</b>                       | <b>-</b>       |
| Portion classified as current liabilities                | -              |

The amounts transferred to the parent company refer to the final payment for the acquisition of the minority stake in the capital of SLC LandCo Empreendimentos Agrícolas S.A.

(A free translation of the original in Portuguese)

|                                                            | Consolidated   |
|------------------------------------------------------------|----------------|
| <b>Balance as of January 1, 2024</b>                       | <b>207,955</b> |
| Variation in balance of segregated accounts <sup>(1)</sup> | (5,401)        |
| Land acquisition termination agreement                     | (6,615)        |
| AVP – lands, appropriated to the result                    | 11,474         |
| <b>Balance as of June 30, 2024</b>                         | <b>207,413</b> |
| Portion classified as current liabilities                  | 207,413        |

<sup>(1)</sup> The counterpart of the segregated assets (accounts receivable, taxes recoverable, other assets and investment properties) are accrued in liabilities. When the amounts are received by SLC Agrícola Centro Oeste S.A. (formerly Terra Santa), they will be passed on to the former sellers, with no benefits to the Company.

|                                                                    | Consolidated   |
|--------------------------------------------------------------------|----------------|
| <b>Balance as of January 1, 2025</b>                               | <b>612,844</b> |
| Variation in balance of segregated accounts <sup>(1)</sup>         | (11,215)       |
| Land Payment – Fazenda Paysandu                                    | (180,000)      |
| Land purchase – Fazenda Paladino, net of AVP <sup>(2)</sup>        | 666,550        |
| Land Payment – Fazenda Paladino                                    | (361,500)      |
| Land purchase – Fazenda Pamplona, net of AVP <sup>(3)</sup>        | 175,157        |
| Land Payment – Fazenda Pamplona                                    | (95,000)       |
| AVP – lands, appropriated to the result                            | 18,847         |
| Payment for acquisition of equity interest – SLC LandCo Empr. S.A. | (280,912)      |
| Exchange Rate Variation                                            | (27,776)       |
| Income Tax withheld                                                | (81,048)       |
| <b>Balance as of June 30, 2025</b>                                 | <b>435,947</b> |
| Portion classified as current liabilities                          | 435,947        |

<sup>(1)</sup> The counterpart of the segregated assets (accounts receivable, taxes recoverable, other assets and investment properties) are accrued in liabilities. When the amounts are received by SLC Agrícola Centro-Oeste SA (formerly Terra Santa), they will be passed on to the former sellers, with no benefits to the Company.

<sup>(2)</sup> Purchase of 39,987 hectares located in the municipality of São Desidério (BA) – Fazenda Paladino Empreendimentos Agrícolas Ltda. (see note 10.a).

<sup>(3)</sup> Purchase of 7,835 hectares located in the municipality of Unaí (MG) – Fazenda Pamplona Minas Gerais Empreendimentos Agrícolas Ltda. (see note 10.b).

## 21. Net worth

### a) Capital

As of June 30, 2025, and December 31, 2024, the subscribed share capital, in the amount of R\$2,012,522, is represented by 443,329,716 common, registered, book-entry shares with no par value.

Below we present the distribution of common shares among shareholders:

| Shareholder                                     | Number of Shares   |                    |
|-------------------------------------------------|--------------------|--------------------|
|                                                 | 06/30/2025         | 12/31/2024         |
| SLC Participações S.A.                          | 220,071,754        | 220,071,754        |
| Administrators and Related Persons              | 24,273,122         | 24,331,386         |
| Treasury Shares                                 | 2,124,632          | 2,612,586          |
| Others                                          | 196,860,208        | 196,313,990        |
| <b>Total shares of paid-in capital</b>          | <b>443,329,716</b> | <b>443,329,716</b> |
| (-) Treasury shares                             | (2,124,632)        | (2,612,586)        |
| <b>Total shares – excluding treasury shares</b> | <b>441,205,084</b> | <b>440,717,130</b> |

### b) Capital reserve

Represented by the premiums received in the public offerings of shares that took place in June 2007 and June 2008 and by the premium on the sale of treasury shares carried out in connection with the stock option plans, less the costs of issuing these shares (commissions, fees and other expenses), net of tax effects in accordance with CPC 10 (R1) (IFRS 2).

The goodwill in capital transactions corresponds to the acquisition of a 47.8% shareholding in the company SLC Mit Empreendimentos Agrícolas S.A., carried out on April 22, 2025. SLC Mit is controlled and consolidated by SLC Agrícola S.A. The value of the goodwill in capital transactions is composed of the difference between the amount paid for the purchase of the stake and the fair value of the company's net assets.

(A free translation of the original in Portuguese)

The movement of the capital reserve in the period was as follows:

|                                                          | Capital Reserve  |
|----------------------------------------------------------|------------------|
| <b>Balance as of January 1, 2025</b>                     | <b>(240,778)</b> |
| Premium/Discount on the sale of shares                   | (2,561)          |
| Share-based compensation recognized in the period        | 7,085            |
| Premium/Discount on capital transactions – surplus value | (10,644)         |
| <b>Balance as of June 30, 2025</b>                       | <b>(246,898)</b> |

#### c) Treasury shares

The balance of treasury shares on June 30, 2025 is R\$38,917 and is composed of 2,124,632 shares (R\$48,580 on December 31, 2024, composed of 2,612,586 shares).

The movement in the number of treasury shares during the period was as follows:

|                                      | Treasury shares     |                 |
|--------------------------------------|---------------------|-----------------|
|                                      | in number of shares | in R\$          |
| <b>Balance as of January 1, 2025</b> | <b>2,612,586</b>    | <b>(48,580)</b> |
| Exercised shares of option plans     | (487,954)           | 9,663           |
| <b>Balance as of June 30, 2025</b>   | <b>2,124,632</b>    | <b>(38,917)</b> |

The market value of treasury shares, calculated based on the last stock exchange price prior to the period closing date, was R\$37,967 (R\$17.87 per share) on June 30, 2025 and R\$45,563 (R\$17.44 per share) on December 31, 2024.

#### d) Profit Reserves

##### (i) Legal reserve

The legal reserve is constituted based on 5% of the net profit for the year, limited to 20% of the share capital. As provided for in Article 42, item a, of the Bylaws, in the fiscal year in which the balance of the legal reserve plus the amounts of the capital reserves referred to in Article 182, §1, of Law No. 6,404/76 exceeds 30% (thirty percent) of the share capital, the allocation of part of the net profit for the fiscal year to the legal reserve will not be mandatory. At the Annual and Extraordinary General Meeting held on April 29, 2025, the allocation of the Legal Reserve of the results from 2015 to 2017 and 2019 to 2023 were re-ratified due to the re-ratifications of the Incentivized Investment Reserves constituted in fiscal year 2024.

##### (ii) Reserve for expansion

In accordance with the provisions of Article 194 of Law 6,404/76 and Article 42 of the Company's Bylaws, an Expansion Reserve will be created based on the profit remaining after legal and statutory deductions, for application in operating assets or capital expenditures. This reserve may not exceed 80% of the share capital; or the amount that, added to the balances of other profit reserves, except for the unrealized profit reserve and the contingency reserve, does not exceed 100% of the Company's share capital. At the Annual and Extraordinary General Meeting held on April 29, 2025, the allocation of the Expansion Reserve for the periods 2015 to 2017 and 2019 to 2023 was re-ratified due to the re-ratifications of the Incentivized Investment Reserves established in fiscal year 2024.

##### (iii) Incentivized investment reserve

This corresponds to tax benefits granted by the states of Mato Grosso do Sul, Mato Grosso, and Goiás, resulting in a 70% to 75% reduction in the ICMS tax payable, in the form of a presumed credit, for cotton, cottonseed, and corn operations, as well as operations with ICMS exemption and reduced tax basis, classified as investment subsidies. The Company also established a tax incentive reserve corresponding to the portion of the operating profits benefiting from a 75% reduction in Corporate Income Tax, under the terms of the tax incentive granted by the Superintendence for the Development of the Northeast (SUDENE).

#### e) Dividends and interest on equity

According to the Articles of Association, the mandatory minimum dividend is calculated based on 25% of the remaining net profit for the year, after the reserves provided for by law have been set aside.

(A free translation of the original in Portuguese)

At the Ordinary and Extraordinary General Meeting held on April 29, 2025, the allocation of profits for the fiscal year and the distribution of mandatory and additional dividends were approved, the latter amounting to R\$120,508 paid on May 15, 2025, which together with the mandatory dividends (R\$120,508 provisioned on December 31, 2024), correspond to 50% of the adjusted net profit for the fiscal year 2024.

#### f) Earnings per share

The Company has a category of potentially dilutive common shares related to stock option plans. For these stock option plans, a calculation is made to determine the number of shares that could have been acquired at fair value (determined as the average annual market price of the Company's shares), based on the monetary value of the subscription rights associated with the stock option plans.

The number of shares calculated as described above is compared with the number of shares issued, assuming the period of the stock option plans.

The following table reconciles net income for the period with the amounts used to calculate basic and diluted earnings per share:

|                                                                           | 06/30/2025     | 06/30/2024     |
|---------------------------------------------------------------------------|----------------|----------------|
| <b>Numerator</b>                                                          |                |                |
| Net profit for the period (a)                                             | 622,360        | 543,186        |
| <b>Denominator</b>                                                        |                |                |
| Weighted average number of ordinary shares (b)                            | 440,935,847    | 439,872,561    |
| Weighted average number of common shares considering dilutive effects (c) | 441,179,307    | 440,164,384    |
| <b>Basic earnings per common share (a/b)</b>                              | <b>1.41145</b> | <b>1.23487</b> |
| <b>Diluted earnings per common share (a/c)</b>                            | <b>1.41067</b> | <b>1.23405</b> |

#### g) Asset valuation adjustments

The valuation adjustments in equity, net of tax effects, are composed as follows:

|                                                                                      | 06/30/2025       | 12/31/2024     |
|--------------------------------------------------------------------------------------|------------------|----------------|
| Hedge accounting – Hedging instruments                                               | 190,571          | (485,466)      |
| Attributed cost of fixed assets and adjustment to the value of investment properties | 1,142,048        | 1,142,744      |
| Gain and dilution of capital of subsidiaries                                         | 25,909           | 25,909         |
| <b>Total</b>                                                                         | <b>1,358,528</b> | <b>683,187</b> |

## 22. Financial result

|                                      | Parent Company   |                  | Consolidated     |                  |
|--------------------------------------|------------------|------------------|------------------|------------------|
|                                      | 06/30/2025       | 06/30/2024       | 06/30/2025       | 06/30/2024       |
| <b>Financial income</b>              |                  |                  |                  |                  |
| Income from financial investments    | 42,441           | 35,207           | 75,879           | 70,613           |
| Exchange rate variation              | 162,435          | 28,593           | 214,948          | 41,577           |
| Gains from derivatives transactions  | 16,986           | 147,514          | 21,945           | 161,550          |
| Others                               | 870              | 455              | 1,156            | 604              |
| <b>Total</b>                         | <b>222,732</b>   | <b>211,769</b>   | <b>313,928</b>   | <b>274,344</b>   |
| <b>Financial expenses</b>            |                  |                  |                  |                  |
| Passive interest                     | (299,545)        | (214,036)        | (349,517)        | (237,217)        |
| Exchange rate variation              | (4,238)          | (186,759)        | (10,767)         | (228,127)        |
| Realization of AVP - Lease Liability | (215,402)        | (188,102)        | (156,425)        | (148,943)        |
| AVP – Notes Payable                  | -                | -                | (18,847)         | (11,474)         |
| Losses from derivatives transactions | (145,426)        | (52,112)         | (178,185)        | (52,851)         |
| Others                               | (6,083)          | (7,509)          | (7,667)          | (10,538)         |
| <b>Total</b>                         | <b>(670,694)</b> | <b>(648,518)</b> | <b>(721,408)</b> | <b>(689,150)</b> |
| <b>Financial result</b>              | <b>(447,962)</b> | <b>(436,749)</b> | <b>(407,480)</b> | <b>(414,806)</b> |

(A free translation of the original in Portuguese)

**23. Commitments****a) Sales contracts for future delivery**

The Company and its subsidiaries have sales contracts for future delivery with some customers, as shown below:

| 06/30/2025             |               |           |           |      |          |          |
|------------------------|---------------|-----------|-----------|------|----------|----------|
| Product                | Delivery date | Amount    | Contracts | Unit | Currency | Price    |
| <b>2023/24 Harvest</b> |               |           |           |      |          |          |
| Cotton Feather         | Jul/25        | 1         | 1         | ton  | BRL/ton  | 5,000.00 |
| Cotton Feather         | Jul/25-Sep/25 | 32,751    | 94        | ton  | USD/ton  | 1,564.04 |
| Cottonseed             | Jul/25        | 269       | 3         | ton  | BRL/ton  | 942.33   |
| Corn                   | Jul/25        | 22,744    | 2         | bag  | BRL/bag  | 48       |
| <b>2024/25 Harvest</b> |               |           |           |      |          |          |
| Cotton Feather         | Aug/25-Jul/26 | 172,950   | 37        | ton  | USD/ton  | 1,698.11 |
| Cottonseed             | Jul/25-Dec/25 | 168,518   | 44        | ton  | BRL/ton  | 949.72   |
| Corn                   | Jul/25-Sep/25 | 1,863,384 | 16        | bag  | BRL/ bag | 54.77    |
| Corn                   | Jul/25-Sep/25 | 2,153,917 | 15        | bag  | USD/ bag | 9.26     |
| Soy                    | Jul/25-Apr/26 | 1,178,507 | 22        | bag  | BRL/ bag | 122.65   |
| Soy                    | Jul/25        | 693,097   | 23        | bag  | USD/ bag | 22.14    |
| <b>2025/26 Harvest</b> |               |           |           |      |          |          |
| Cotton Feather         | Aug/26-Mar/27 | 53,975    | 7         | ton  | USD/ton  | 1,635.53 |
| Soy                    | Feb/26-May/26 | 458,263   | 11        | bag  | BRL/ bag | 120.68   |
| Soy                    | Jan/26-Apr/26 | 3,198,000 | 16        | bag  | USD/ bag | 19.40    |

| Consolidated           |               |           |           |      |          |          |
|------------------------|---------------|-----------|-----------|------|----------|----------|
| Product                | Delivery date | Amount    | Contracts | Unit | Currency | Price    |
| <b>2023/24 Harvest</b> |               |           |           |      |          |          |
| Cotton Feather         | Jul/25        | 8         | 2         | ton  | BRL/ton  | 5,000.00 |
| Cotton Feather         | Jul/25-Sep/25 | 47,160    | 111       | ton  | USD/ton  | 1,561.08 |
| Cottonseed             | Jul/25        | 269       | 3         | ton  | BRL/ton  | 942.33   |
| Corn                   | Jul/25        | 24,416    | 4         | bag  | BRL/ bag | 46.59    |
| <b>2024/25 Harvest</b> |               |           |           |      |          |          |
| Cotton Feather         | Aug/25-Jul/26 | 208,900   | 39        | ton  | USD/ton  | 1,698.00 |
| Cottonseed             | Jul/25-Dec/25 | 233,823   | 63        | ton  | BRL/ton  | 925.38   |
| Corn                   | Jul/25-Nov/25 | 2,625,884 | 30        | bag  | BRL/ bag | 52.30    |
| Corn                   | Jul/25-Sep/25 | 4,428,677 | 36        | bag  | USD/ bag | 8.37     |
| Soy                    | Jul/25-Apr/26 | 1,477,328 | 35        | bag  | BRL/ bag | 122.55   |
| Soy                    | Jul/25        | 773,035   | 28        | bag  | USD/ bag | 21.83    |
| <b>2025/26 Harvest</b> |               |           |           |      |          |          |
| Cotton Feather         | Aug/26-Mar/27 | 71,675    | 9         | ton  | USD/ton  | 1,643.57 |
| Soy                    | Feb/26-May/26 | 458,263   | 11        | bag  | BRL/ bag | 120.68   |
| Soy                    | Jan/26-Apr/26 | 4,958,000 | 24        | bag  | USD/ bag | 19.13    |

(A free translation of the original in Portuguese)

**b) Third-party lease agreements**

As of June 30, 2025, and December 31, 2024, the Company and its subsidiaries have land lease, vehicle, machinery and building rental agreements, distributed as follows:

| Unit                                          | Location                                    | Lease liability (scope CPC 06 (R2) (IFRS 16)) |                  |                  |
|-----------------------------------------------|---------------------------------------------|-----------------------------------------------|------------------|------------------|
|                                               |                                             | Coin                                          | June 30, 2025    | 12/31/2024       |
| Palmares                                      | Barreiras – BA                              | R\$                                           | 108,955          | 127,168          |
| Panorama                                      | Correntina – BA                             | R\$                                           | 61,130           | 70,982           |
| Paladino                                      | São Desidério – BA                          | R\$                                           | 5,382            | 214,383          |
| Parceiro                                      | Formosa do Rio Preto – BA                   | R\$                                           | 23,877           | 31,471           |
| Paysandu                                      | Correntina – BA                             | R\$                                           | 240,957          | 264,804          |
| Piratini                                      | Jaborandi – BA                              | R\$                                           | 3,993            | 2,688            |
| Pantanal                                      | Chapadão do Céu - GO e Chapadão do Sul – MS | R\$                                           | 420,396          | 462,067          |
| Pamplona                                      | Cristalina – GO                             | R\$                                           | 22,556           | 61,484           |
| Planeste                                      | Balsas – MA                                 | R\$                                           | 114,318          | 130,708          |
| Parnaíba                                      | Tasso Fragoso – MA                          | R\$                                           | 124,883          | 132,290          |
| Palmeira                                      | Alto Parnaíba – MA                          | R\$                                           | 138,839          | 167,869          |
| Paiguás                                       | Diamantino – MT                             | R\$                                           | 144,186          | 186,432          |
| Planorte                                      | Sapezal – MT                                | R\$                                           | 5,328            | 6,769            |
| Perdizes                                      | Porto dos Gaúchos – MT                      | R\$                                           | 63,773           | 73,943           |
| Pioneira                                      | Querência – MT                              | R\$                                           | 19,843           | 22,955           |
| Planalto                                      | Costa Rica – MS                             | R\$                                           | 11,925           | 10,073           |
| Pampeira                                      | Campo Novo do Parecis – MT                  | R\$                                           | 315,767          | 308,799          |
| Piracema                                      | Diamantino – MT                             | R\$                                           | 159,339          | 153,548          |
| Pirapora                                      | Santa Rita do Trivelato – MT                | R\$                                           | 129,093          | 134,224          |
| Próspera                                      | Taboporã, Nova Canaã do Norte e Itaúba – MT | R\$                                           | 281,843          | 227,690          |
| Parnaguá                                      | Santa Filomena – PI                         | R\$                                           | 133,001          | 147,783          |
| Paineira                                      | Monte Alegre do Piauí - PI                  | R\$                                           | 7                | -                |
| Preciosa                                      | Querência - MT                              | R\$                                           | 163              | 134              |
| Head office                                   | Porto Alegre – RS                           | R\$                                           | 94,198           | 109,836          |
| Palmares                                      | Barreiras – BA                              | R\$                                           | 13,409           | 16,230           |
| <b>Total</b>                                  |                                             |                                               | <b>2,637,161</b> | <b>3,064,330</b> |
| Portion classified as current liabilities     |                                             |                                               | 261,658          | 248,995          |
| Portion classified as non-current liabilities |                                             |                                               | 2,375,503        | 2,815,335        |

Land and cotton lease liabilities have an average discount rate of 14.47% per year. For other lease liabilities (machinery, buildings and vehicles), the average discount rate is 14.03% per year.

In relation to third party lease agreements: (i) no there are contingent payment clauses; (ii) there are no renewal terms or purchase options, except for the Fazenda Planalto contract, relating to 1,603 ha, which is renewed annually; (iii) land lease contracts are mostly indexed to the variation in the price of a bag of soybeans, and there are no other adjustment clauses; (iv) there are no restrictions imposed, such as those relating to dividends and interest on equity, additional debt, or any other that requires additional disclosure.

The statement of lease liabilities and leases payable maturity flows is presented in note 24.g.

**24. Risk management and financial instruments**

The Company's and its subsidiaries' sales revenue is generated primarily from the sale of agricultural commodities such as cotton, soybeans, and corn, products quoted in dollars on the Chicago Board of Trade (CBOT) and Intercontinental Exchange Futures US (ICE) international exchanges. Therefore, the volatility of international commodity prices and exchange rates are market risks to which the Company and its subsidiaries are exposed.

Additionally, the Company and its subsidiaries contract financing transactions in the financial market with pre-fixed or floating rates. Therefore, the Company faces a risk of interest rate fluctuations on debt contracted with floating interest rates.

Fair values are determined based on quoted market prices, when available, or, in the absence thereof, on the present value of expected cash flows. The fair values of cash and cash equivalents, trade receivables,

(A free translation of the original in Portuguese)

short-term debt, and trade payables are equivalent to their carrying amounts. The fair values of other long-term assets and liabilities do not differ significantly from their carrying amounts.

The hierarchy of fair values of financial assets and liabilities recorded at fair value on a recurring basis was established using the following criteria:

**Level 1** - Quoted prices (unadjusted) in active markets for identical assets and liabilities;

**Level 2** - Inputs, other than quoted prices, included in Level 1 that are observable for the asset or liability, directly (prices) or indirectly (derived from prices);

**Level 3** - Assumptions, for the asset or liability, that are not based on observable market data (unobservable inputs).

The table below shows the carrying value of financial assets and liabilities:

|                                          |                    | Parent Company    |                   |
|------------------------------------------|--------------------|-------------------|-------------------|
|                                          |                    | Book Value        |                   |
|                                          | Hierarchical level | 06/30/2025        | 12/31/2024        |
| <b>Assets</b>                            |                    |                   |                   |
| <b>Fair value through profit or loss</b> |                    |                   |                   |
| Cash and cash equivalents                | 2                  | 689,489           | 1,272,533         |
| Financial applications                   | 2                  | 1,676             | 1,587             |
| <b>Subtotal</b>                          |                    | <b>691,165</b>    | <b>1,274,120</b>  |
| <b>Amortized cost</b>                    |                    |                   |                   |
| Accounts receivable from customers       |                    | 103,202           | 185,921           |
| Credits with related parties             |                    | 2,245             | 89,215            |
| <b>Subtotal</b>                          |                    | <b>105,447</b>    | <b>275,136</b>    |
| <b>Fair value of hedging instruments</b> |                    |                   |                   |
| Derivatives operations                   | 2                  | 443,730           | 414,148           |
| <b>Total Assets</b>                      |                    | <b>1,240,342</b>  | <b>1,963,404</b>  |
| <b>Liabilities</b>                       |                    |                   |                   |
| <b>Liabilities at amortized cost</b>     |                    |                   |                   |
| Loans and financing                      |                    | 6,042,390         | 4,765,410         |
| Suppliers                                |                    | 502,460           | 1,316,454         |
| Debts with related parties               |                    | 36,558            | 522               |
| Lease liabilities with related parties   |                    | 2,396,831         | 2,482,716         |
| Third-party lease liabilities            |                    | 1,566,545         | 1,817,502         |
| Notes payable                            |                    | -                 | 389,736           |
| Other accounts payable                   |                    | 296,553           | 631,029           |
| <b>Subtotal</b>                          |                    | <b>10,841,337</b> | <b>11,403,369</b> |
| <b>Fair value of hedging instruments</b> |                    |                   |                   |
| Derivatives operations                   | 2                  | 313,677           | 889,089           |
| <b>Total Liabilities</b>                 |                    | <b>11,155,014</b> | <b>12,292,458</b> |

The fair value of the financial instruments above approximates the carrying amount, except for loans and financing whose value on June 30, 2025 is R\$6,036,377 (R\$4,661,090 on December 31, 2024), the measurement is classified at level 2.

(A free translation of the original in Portuguese)

|                                          |                    | Consolidated      |                   |
|------------------------------------------|--------------------|-------------------|-------------------|
|                                          |                    | Book Value        |                   |
|                                          | Hierarchical level | 06/30/2025        | 12/31/2024        |
| <b>Assets</b>                            |                    |                   |                   |
| <b>Fair value through profit or loss</b> |                    |                   |                   |
| Cash and cash equivalents                | 2                  | 1,149,612         | 1,979,575         |
| Financial applications                   | 2                  | 1,676             | 1,587             |
| <b>Subtotal</b>                          |                    | <b>1,151,288</b>  | <b>1,981,162</b>  |
| <b>Amortized cost</b>                    |                    |                   |                   |
| Accounts receivable from customers       |                    | 154,391           | 251,157           |
| Credits with related parties             |                    | -                 | 384               |
| Accounts receivable                      |                    | 48,889            | 23,176            |
| <b>Subtotal</b>                          |                    | <b>203,280</b>    | <b>274,717</b>    |
| <b>Fair value of hedging instruments</b> |                    |                   |                   |
| Derivatives operations                   | 2                  | 612,575           | 585,792           |
| <b>Total Assets</b>                      |                    | <b>1,967,143</b>  | <b>2,841,671</b>  |
| <b>Liabilities</b>                       |                    |                   |                   |
| <b>Liabilities at amortized cost</b>     |                    |                   |                   |
| Loans and financing                      |                    | 6,982,046         | 5,598,404         |
| Suppliers                                |                    | 674,971           | 1,888,315         |
| Debts with related parties               |                    | 734               | 104               |
| Lease liabilities with related parties   |                    | 3,424             | 2,717             |
| Lease liabilities with third parties     |                    | 2,637,161         | 3,064,330         |
| Notes payable                            |                    | 435,947           | 612,844           |
| Other accounts payable                   |                    | 419,057           | 777,442           |
| <b>Subtotal</b>                          |                    | <b>11,153,340</b> | <b>11,944,156</b> |
| <b>Fair value of hedging instruments</b> |                    |                   |                   |
| Derivatives operations                   | 2                  | 374,855           | 1,209,939         |
| <b>Total Liabilities</b>                 |                    | <b>11,528,195</b> | <b>13,154,095</b> |

The fair value of the financial instruments above approximates the carrying amount, except for loans and financing whose value on June 30, 2025 is R\$6,951,424 (R\$5,468,827 on December 31, 2024), the measurement is classified at level 2.

#### a) Usage policy, objectives and strategies

The purpose of using financial derivative instruments by the Company and its subsidiaries is to protect operating margins. The Company created an Executive Risk Management Committee in July 2008 and approved the Risk Management Policy at the Board of Directors meeting held on October 29, 2008. The Executive Risk Management Committee is the liaison body between the Board of Directors and the Company's Executive Board. Its mission involves providing day-to-day support to the Executive Board's decisions, monitoring compliance with established risk limits and, when applicable, conducting preliminary analysis and evaluation of proposed adjustments or reformulations of risk policies or limits for subsequent submission to the Board of Directors for approval.

Financial derivatives transactions are carried out with top-tier financial institutions (institutions in the country with a "Rating" of at least "A" from at least one of the three main international risk rating agencies, namely: Moody's, S&P and/or Fitch), observing limits and exposures to exchange rate, commodity and interest rate risks of their counterparties on a regular basis.

#### b) Gains (losses) on financial instruments in the equity of the parent company and consolidated

commodity futures contracts operations (see note 24.i), are fixed to protect the exposure of future sales in dollars. In addition, interest rate swap and foreign exchange swap transactions (see note 24.i) aim to hedge future exchange rate fluctuations on dollar-denominated loans. These transactions are documented for recording using the hedge accounting methodology, in accordance with CPC 48 and IFRS 9. The Company records in a specific equity account the unrealized effects of these instruments contracted for own operations or contracted within the consolidated scope to hedge future sales.

#### c) Exchange rate risk

(A free translation of the original in Portuguese)

In order to protect the sales revenues of the Company and its subsidiaries, which are subject to exchange rate volatility, financial derivative instruments are used, the portfolio of which basically consists of currency forward contracts - NDF (Non Deliverable Forward).

These transactions are conducted directly with financial institutions, in an over-the-counter environment, where there are no margin calls. The impact on the cash flow of the Company and its subsidiaries occurs only on the settlement date of the contracts. However, it should be noted that the settlement of these financial transactions is associated with the receipt of sales, which are also associated with exchange rate fluctuations, thus offsetting any gains or losses on hedging derivative instruments due to exchange rate fluctuations.

To analyze exposure to exchange rate risk, the Business Plan is constantly updated, considering the following assumptions: (i) projected planted area; (ii) expected productivity; (iii) commodity prices, which are quoted in US dollars, considering the volume-weighted average of sales prices and market prices of the volume to be sold; and (iv) the distribution of sales in the periods analyzed. After defining the Business Plan and measuring the previously explained items, the total exchange rate exposure is determined.

Based on the costs already incurred with the purchase of key inputs (fertilizers, pesticides, and seeds) and estimated fixed costs, the expected operating margin is determined. The risk management committee then implements the parameters outlined in the risk management policy, aiming to reduce the standard deviation of the operating margin set as the target.

The table below shows the positions of the Company and its subsidiaries, with the nominal and fair values of each instrument contracted, namely:

|                                          | Reference value (notional) |                |                  | Fair Value (MTM) |                |                  |
|------------------------------------------|----------------------------|----------------|------------------|------------------|----------------|------------------|
|                                          | Coin                       | 06/30/2025     | 12/31/2024       | Coin             | 06/30/2025     | 12/31/2024       |
| <b>Forward Contracts (NDF):</b>          |                            |                |                  |                  |                |                  |
| <b>Foreign Currency - Short Position</b> |                            |                |                  |                  |                |                  |
| Maturity in 2025                         | USD                        | 455,519        | 845,998          | R\$              | 95,529         | (620,757)        |
| Maturity in 2026                         | USD                        | 464,720        | 372,600          | R\$              | 230,585        | (171,748)        |
| <b>Total</b>                             | <b>USD</b>                 | <b>920,239</b> | <b>1,218,598</b> | <b>R\$</b>       | <b>326,114</b> | <b>(792,505)</b> |

Below is a detailed description of the maturity schedule for derivative transactions and deferred exchange rate variation, which fall under the hedge accounting methodology:

| Salaries         | Coin       | Forward Contracts (NDF) |
|------------------|------------|-------------------------|
| Until 09/30/2025 | R\$        | 51,859                  |
| Until 12/31/2025 | R\$        | 43,670                  |
| Until 03/31/2026 | R\$        | 115,698                 |
| Until 06/30/2026 | R\$        | 56,884                  |
| Until 09/30/2026 | R\$        | 4,757                   |
| Until 12/31/2026 | R\$        | 53,246                  |
| <b>Total</b>     | <b>R\$</b> | <b>326,114</b>          |

(A free translation of the original in Portuguese)

The table below shows the breakdown of foreign exchange derivatives by counterparty (of the Company and its subsidiaries):

|                                    | Reference value (notional) |                |                  | Fair value |                |                  |
|------------------------------------|----------------------------|----------------|------------------|------------|----------------|------------------|
|                                    | Currency                   | 06/30/2025     | 12/31/2024       | Currency   | 06/30/2025     | 12/31/2024       |
| XP Investimentos S.A.              | USD                        | 201,350        | 180,580          | R\$        | 72,365         | (114,103)        |
| Banco Santander Brasil S.A.        | USD                        | 182,031        | 211,090          | R\$        | 56,543         | (118,973)        |
| Itaú Bank BBA S.A.                 | USD                        | 148,238        | 229,808          | R\$        | 53,631         | (153,159)        |
| Morgan Stanley S.A.                | USD                        | 116,300        | 69,310           | R\$        | 37,904         | (39,367)         |
| Banco do Brasil S.A.               | USD                        | 89,900         | 167,500          | R\$        | 32,000         | (129,817)        |
| Banco BTG Pactual S.A.             | USD                        | 40,600         | 56,200           | R\$        | 18,466         | (36,031)         |
| JP Morgan Bank S.A.                | USD                        | 39,080         | 43,100           | R\$        | 21,591         | (19,211)         |
| Banco Votorantim S.A.              | USD                        | 30,740         | 101,530          | R\$        | 13,439         | (71,167)         |
| Banco Bradesco S.A.                | USD                        | 27,100         | 66,300           | R\$        | 11,431         | (41,430)         |
| Rabobank International Brasil S.A. | USD                        | 26,650         | 45,150           | R\$        | 6,663          | (31,458)         |
| Banco Safra SA                     | USD                        | 11,750         | 33,450           | R\$        | 944            | (28,185)         |
| Banco Daycoval S.A.                | USD                        | 6,500          | 4,400            | R\$        | 1,137          | (1,526)          |
| BR Partners Investment Bank S.A.   | USD                        | -              | 10,180           | R\$        | -              | (8,078)          |
| <b>Total</b>                       | <b>USD</b>                 | <b>920,239</b> | <b>1,218,598</b> | <b>R\$</b> | <b>326,114</b> | <b>(792,505)</b> |

The following criteria were used to determine the fair value of forward contract (NDF) transactions: the dollar futures curve published by B3 at the close of each period. Based on this information, the projected adjustment at maturity of each transaction is discounted by the DI x Pre B3 yield curve at the close of each period.

#### Risks of exchange rate fluctuations

The Company projected the potential impact of operations aimed at foreign exchange hedging and dollar-denominated debt in 5 scenarios for the fiscal years 2025 and 2026, as follows:

- **Probable Scenario:** based on the FOCUS report (BACEN) of June 27, 2025, we defined the probable scenario with the dollar exchange rate of R\$5.7000 varying to the Ptax rate of June 30, 2025 of R\$5.4571.
- **15% drop in exchange rate:** in this scenario, operations would be settled at a price of R\$4.8450, equivalent to 15% lower than the price of the Probable Scenario.
- **30% drop in exchange rate:** in this scenario, operations would be settled at a price of R\$3.9900, equivalent to 30% lower than the price of the Probable Scenario.
- **15% exchange rate increase:** in this scenario, operations would be settled at a price of R\$6.5550, equivalent to 15% higher than the price of the Probable Scenario.
- **30% increase in exchange rate:** in this scenario, operations would be settled at a price of R\$7.4100, equivalent to 30% higher than the price of the Probable Scenario.

(A free translation of the original in Portuguese)

Below we demonstrate the summary of the consolidated impacts in each projected scenario:

|                                       | Parent Company               |                                |                                                                |                                |                              |
|---------------------------------------|------------------------------|--------------------------------|----------------------------------------------------------------|--------------------------------|------------------------------|
|                                       | Remote scenario<br>Quote R\$ | Possible scenario<br>Quote R\$ | Scenario based on the closing price of the period<br>Quote R\$ | Possible scenario<br>Quote R\$ | Remote scenario<br>Quote R\$ |
|                                       | 3.9900                       | 4.8450                         | 5.4571                                                         | 6.5550                         | 7.4100                       |
| <b>Fiscal Year 2025</b>               |                              |                                |                                                                |                                |                              |
| Highly likely revenue estimate in USD | (624,217)                    | (312,108)                      | (88,668)                                                       | 312,108                        | 624,217                      |
| Estimated commitments in USD          | 137,002                      | 68,501                         | 19,461                                                         | (68,501)                       | (137,002)                    |
| Forward-Looking Contracts (NDF)       | 353,833                      | 176,917                        | 50,261                                                         | (176,917)                      | (353,833)                    |
| <b>Net exposure in USD</b>            | <b>(133,382)</b>             | <b>(66,690)</b>                | <b>(18,946)</b>                                                | <b>66,690</b>                  | <b>133,382</b>               |
| <b>Fiscal Year 2026</b>               |                              |                                |                                                                |                                |                              |
| Highly likely revenue estimate in USD | (1,410,311)                  | (705,155)                      | (200,330)                                                      | 705,155                        | 1,410,311                    |
| Estimated commitments in USD          | 155,986                      | 77,993                         | 22,157                                                         | (77,993)                       | (155,986)                    |
| Forward-Looking Contracts (NDF)       | 379,449                      | 189,725                        | 53,900                                                         | (189,725)                      | (379,449)                    |
| <b>Net exposure in USD</b>            | <b>(874,876)</b>             | <b>(437,437)</b>               | <b>(124,273)</b>                                               | <b>437,437</b>                 | <b>874,876</b>               |
| <b>Total</b>                          | <b>(1,008,258)</b>           | <b>(504,127)</b>               | <b>(143,219)</b>                                               | <b>504,127</b>                 | <b>1,008,258</b>             |

|                                       | Consolidated                 |                                |                                                                |                                |                              |
|---------------------------------------|------------------------------|--------------------------------|----------------------------------------------------------------|--------------------------------|------------------------------|
|                                       | Remote scenario<br>Quote R\$ | Possible scenario<br>Quote R\$ | Scenario based on the closing price of the period<br>Quote R\$ | Possible scenario<br>Quote R\$ | Remote scenario<br>Quote R\$ |
|                                       | 3.9900                       | 4.8450                         | 5.4571                                                         | 6.5550                         | 7.4100                       |
| <b>Fiscal Year 2025</b>               |                              |                                |                                                                |                                |                              |
| Highly likely revenue estimate in USD | (805,918)                    | (402,959)                      | (114,478)                                                      | 402,959                        | 805,918                      |
| Estimated commitments in USD          | 178,811                      | 89,406                         | 25,400                                                         | (89,406)                       | (178,811)                    |
| Forward-Looking Contracts (NDF)       | 600,126                      | 300,063                        | 85,246                                                         | (300,063)                      | (600,126)                    |
| <b>Net exposure in USD</b>            | <b>(26,981)</b>              | <b>(13,490)</b>                | <b>(3,832)</b>                                                 | <b>13,490</b>                  | <b>26,981</b>                |
| <b>Fiscal Year 2026</b>               |                              |                                |                                                                |                                |                              |
| Highly likely revenue estimate in USD | (2,002,210)                  | (1,001,105)                    | (284,407)                                                      | 1,001,105                      | 2,002,210                    |
| Estimated commitments in USD          | 232,509                      | 116,254                        | 33,027                                                         | (116,254)                      | (232,509)                    |
| Forward-Looking Contracts (NDF)       | 562,163                      | 281,081                        | 79,853                                                         | (281,081)                      | (562,163)                    |
| <b>Net exposure in USD</b>            | <b>(1,207,538)</b>           | <b>(603,770)</b>               | <b>(171,527)</b>                                               | <b>603,770</b>                 | <b>1,207,538</b>             |
| <b>Total</b>                          | <b>(1,234,519)</b>           | <b>(617,260)</b>               | <b>(175,359)</b>                                               | <b>617,260</b>                 | <b>1,234,519</b>             |

Below we demonstrate the net exchange rate exposure:

|                                                         | Parent Company         |                          |                        |                          |
|---------------------------------------------------------|------------------------|--------------------------|------------------------|--------------------------|
|                                                         | 06/30/2025             |                          | 12/31/2024             |                          |
|                                                         | Balance in reais (R\$) | Balance in dollars (USD) | Balance in reais (R\$) | Balance in dollars (USD) |
| Accounts receivable from customers (explanatory note 5) | 39,384                 | 7,217                    | 117,893                | 19,039                   |
| Suppliers (explanatory note 16)                         | (313,575)              | (57,462)                 | (652,588)              | (105,387)                |
| <b>Net balance sheet exposure</b>                       | <b>(274,191)</b>       | <b>(50,245)</b>          | <b>(534,695)</b>       | <b>(86,348)</b>          |

|                                                         | Consolidated           |                          |                        |                          |
|---------------------------------------------------------|------------------------|--------------------------|------------------------|--------------------------|
|                                                         | 06/30/2025             |                          | 12/31/2024             |                          |
|                                                         | Balance in reais (R\$) | Balance in dollars (USD) | Balance in reais (R\$) | Balance in dollars (USD) |
| Accounts receivable from customers (explanatory note 5) | 50,481                 | 9,251                    | 170,993                | 27,614                   |
| Suppliers (explanatory note 16)                         | (413,009)              | (75,683)                 | (938,033)              | (151,484)                |
| <b>Net balance sheet exposure</b>                       | <b>(362,528)</b>       | <b>(66,432)</b>          | <b>(767,040)</b>       | <b>(123,870)</b>         |

The Company does not consider loans and financing in calculating net exposure, since these contracts are protected by swap transactions, with the aim of eliminating exchange rate exposure.

(A free translation of the original in Portuguese)

**d) Price risk**

Most of the hedge against commodity price fluctuations is achieved through direct sales with our customers for future physical delivery (forward contracts). Additionally, futures contracts, traded on exchanges, and financial swap contracts, with financial institutions in the over-the-counter market, are also used. These transactions are negotiated based on commodity prices quoted on the futures market. All transactions are related to the production of the Company and its subsidiaries, so each transaction is backed by physical product. Transactions carried out on exchanges require the provision of initial margins, and adjustments are made daily according to the variation in the reference price. Transactions carried out with financial institutions do not require initial margins, as these transactions are backed by a credit limit pre-approved by the financial institutions.

The table below shows the derivative financial instruments contracted to hedge against variation in commodity prices, the effects of which are recorded in equity as they are recorded in the form of cash flow hedge accounting.

|                             | Reference value (notional) |                |                | Fair value |               |                |
|-----------------------------|----------------------------|----------------|----------------|------------|---------------|----------------|
|                             | Currency                   | 06/30/2025     | 12/31/2024     | Currency   | 06/30/2025    | 12/31/2024     |
| <b>Maturing in 2025</b>     |                            |                |                |            |               |                |
| <b>Financial operations</b> |                            |                |                |            |               |                |
| Commodities – Cotton        | USD                        | 44,149         | 200,998        | R\$        | 24,370        | 117,882        |
| Commodities - Live Cattle   | USD                        | 3,699          | 2,352          | R\$        | 51            | 103            |
| Commodities - Corn          | USD                        | 2,999          | 15,606         | R\$        | 4,593         | (1,894)        |
| Commodities - Soybeans      | USD                        | -              | 12,178         | R\$        | -             | 66,026         |
| <b>Subtotal</b>             | <b>USD</b>                 | <b>50,847</b>  | <b>231,134</b> | <b>R\$</b> | <b>29,014</b> | <b>182,117</b> |
| <b>Maturing in 2026</b>     |                            |                |                |            |               |                |
| <b>Financial operations</b> |                            |                |                |            |               |                |
| Commodities – Cotton        | USD                        | 73,286         | 17,307         | R\$        | 4,369         | 3,894          |
| Commodities - Soybeans      | USD                        | 76,272         | 86,726         | R\$        | 11,015        | 13,157         |
| <b>Subtotal</b>             | <b>USD</b>                 | <b>149,558</b> | <b>104,033</b> | <b>R\$</b> | <b>15,384</b> | <b>17,051</b>  |
| <b>Total</b>                | <b>USD</b>                 | <b>200,405</b> | <b>335,167</b> | <b>R\$</b> | <b>44,398</b> | <b>199,168</b> |

**commodity price fluctuations**

The Company projected the potential impact of price changes for each crop: cotton, soybeans and corn, based on the likely scenario converted to a ptax of R\$5.700, according to the FOCUS report of June 27, 2025.

- **Probable Scenario:** Based on the closing price on June 30, 2025, of the benchmark futures contract on the exchange at which production is priced;
- **Possible scenario with price increase:** increase in the price of the reference futures contract on the exchange in which production is priced, according to each crop;
- **Possible scenario with falling prices:** drop in the price of the reference futures contract on the stock exchange in which production is priced, according to each crop.

The price sensitivity assessment considers as exposure the total estimated revenue (highly probable sales revenue) and the totality of contracted hedging instruments, generally represented by future sales of agricultural products, in relation to the exposure of these same items sold (highly probable hedged revenue).

(A free translation of the original in Portuguese)

We demonstrate the net exposure of impacts for each projected scenario:

|                                          | % scénarios | Net Exposure |
|------------------------------------------|-------------|--------------|
| <b>Soybeans – 2025</b>                   |             |              |
| Probable scenario                        | -           | 181,015      |
| Possible scenario - with price increases | 15.95       | 209,886      |
| Possible scenario - with falling prices  | (8.42)      | 165,773      |
| <b>Corn – 2025</b>                       |             |              |
| Probable scenario                        | -           | 788,067      |
| Possible scenario - with price increases | 15.48       | 910,059      |
| Possible scenario - with falling prices  | (16.72)     | 656,302      |
| <b>Cotton – 2026</b>                     |             |              |
| Probable scenario                        | -           | 1,980,458    |
| Possible scenario - with price increases | 8.66        | 2,151,966    |
| Possible scenario - with falling prices  | (8.93)      | 1,803,603    |
| <b>Soybeans – 2026</b>                   |             |              |
| Probable scenario                        | -           | 1,310,012    |
| Possible scenario - with price increases | 15.95       | 1,518,959    |
| Possible scenario - with falling prices  | (8.42)      | 1,199,709    |

#### e) Interest risk

A portion of the debt related to the Company's export financing operations is linked to pre-fixed interest rates, which is the interest rate used in loans indexed to the US dollar or euro.

To hedge against exchange rate fluctuations in these financing transactions, the Company enters into hedging transactions through swap instruments with leading financial institutions. These transactions consist of an exchange rate fluctuation and pre-fixed rates exchanged for floating interest rates and pre-fixed rates (CDI + Pre).

In addition, the Company has financing transactions at fixed rates, which, through swap agreements with leading financial institutions, exchange fixed rates for floating interest rates and other fixed rates (CDI + Pre-fixed). The Company also has a significant volume of financial investments indexed to floating interest rates, so these transactions are also considered for the purpose of determining interest rate risk exposure.

The Company's strategy is to contract swap transactions so that the critical terms are identical or very similar to the critical terms of the hedged items.

(A free translation of the original in Portuguese)

The following details the currency swap transaction and interest rates designated for cash flow hedge accounting:

| Counterparty | Hedging instrument                                                    | Hedged object                                                             | MTM              | Financial result | Net worth       |
|--------------|-----------------------------------------------------------------------|---------------------------------------------------------------------------|------------------|------------------|-----------------|
| BB           | Swap of R\$ 155.1MM (VC Assets + Prepaid / CDI Liabilities + Prepaid) | EUR 25MM debt at 3.40% per year interest                                  | 2,274            | 1,056            | 1,218           |
| Bradesco     | Swap of R\$ 112.4MM (Pre-Income Assets / CDI+Pre-Income Liabilities)  | Debt of R\$ 112.4MM at interest of 10.67% per year + financial investment | (2,823)          | (1,821)          | (1,002)         |
| Bradesco     | Swap of R\$ 112.5MM (Pre-Income Assets / CDI+Pre-Income Liabilities)  | Debt of R\$ 112.5MM at interest of 10.67% per year + financial investment | (7,188)          | (1,821)          | (5,367)         |
| BOCOM BBM    | R\$10MM Swap (VC Assets+Pre-Payment / CDI Liabilities+Pre-Payment)    | USD 1.8MM debt at 6.45% per year interest                                 | 141              | 36               | 105             |
| BOCOM BBM    | R\$30MM Swap (VC Assets+Pre-Payment / CDI Liabilities+Pre-Payment)    | USD 6MM debt at 6.85% per year interest                                   | 1,761            | 1,687            | 74              |
| BOCOM BBM    | R\$30MM Swap (VC Assets+Pre-Payment / CDI Liabilities+Pre-Payment)    | USD 6.2MM debt at 6.57% per year interest                                 | 2,132            | 2,211            | (79)            |
| BOCOM BBM    | R\$45MM Swap (VC Assets+Pre-Payment / CDI Liabilities+Pre-Payment)    | USD 9.2MM debt at 5.94% per year interest                                 | 3,128            | 3,299            | (171)           |
| BOCOM BBM    | R\$150MM Swap (VC Assets+Pre-Payment / CDI Liabilities+Pre-Payment)   | USD 30.1MM debt at 6.19% per year interest                                | 10,940           | 11,077           | (137)           |
| Itaú         | R\$4MM Swap (Pre-Income Assets / CDI+Pre-Income Liabilities)          | Debt of R\$ 4MM at interest of 15.16% per year                            | 139              | 6                | 133             |
| Itaú         | Swap of R\$ 8.1MM (Pre-Income Assets / CDI+Pre-Income Liabilities)    | Debt of R\$8.1MM at interest of 15.00% per year                           | 223              | 7                | 216             |
| Itaú         | Swap of R\$ 9.8MM (Pre-Income Assets / CDI+Pre-Income Liabilities)    | Debt of R\$9.8MM at interest of 14.83% per year                           | 249              | 4                | 245             |
| Itaú         | R\$10MM Swap (Pre-Income Assets / CDI+Pre-Income Liabilities)         | Debt of R\$ 10MM at interest of 15.33% per year                           | 34               | 54               | (20)            |
| Itaú         | Swap of R\$ 10.7MM (Pre-Income Assets / CDI+Pre-Income Liabilities)   | Debt of R\$ 10.7MM at interest of 15.56% per year                         | 491              | 49               | 442             |
| Itaú         | R\$20MM Swap (Pre-Income Assets / CDI+Pre-Income Liabilities)         | Debt of R\$20MM at interest of 12.67% per year + financial investment     | (856)            | (126)            | (730)           |
| Itaú         | R\$20MM Swap (Pre-Income Assets / CDI+Pre-Income Liabilities)         | USD 3.5MM debt at 6.35% per year interest + financial investment          | (1,935)          | (1,868)          | (67)            |
| Itaú         | R\$20MM Swap (Pre-Income Assets / CDI+Pre-Income Liabilities)         | USD 3.4MM debt at 6.26% per year interest                                 | (1,955)          | (2,000)          | 45              |
| Itaú         | Swap of R\$ 22.7MM (Pre-Income Assets / CDI+Pre-Income Liabilities)   | Debt of R\$22.7MM at interest of 14.64% per year                          | 453              | (4)              | 457             |
| Itaú         | Swap of R\$ 25.3MM (Pre-Income Assets / CDI+Pre-Income Liabilities)   | Debt of R\$25.3MM at interest of 15.18% per year                          | 902              | 37               | 865             |
| Itaú         | Swap of R\$ 25.7MM (Pre-Income Assets / CDI+Pre-Income Liabilities)   | Debt of R\$25.7MM at interest of 11.20% per year + financial investment   | (2,374)          | (1,018)          | (1,356)         |
| Itaú         | Swap of R\$ 29MM (Pre-Income Assets / CDI+Pre-Income Liabilities)     | Debt of R\$29MM at 16.27% interest per year + financial investment        | 1,697            | 273              | 1,424           |
| Itaú         | R\$30MM Swap (Pre-Income Assets / CDI+Pre-Income Liabilities)         | USD 5.5MM debt at 5.63% per year interest + financial investment          | (2,338)          | (1,811)          | (527)           |
| Itaú         | Swap of R\$ 33.2MM (Pre-Income Assets / CDI+Pre-Income Liabilities)   | Debt of R\$ 33.2MM at interest of 14.64% per year                         | 660              | (6)              | 666             |
| Itaú         | Swap of R\$ 42.5MM (Pre-Income Assets / CDI+Pre-Income Liabilities)   | Debt of R\$42.5MM at interest of 15.22% per year                          | 1,564            | 67               | 1,497           |
| Itaú         | Swap of R\$ 67.5MM (Pre-Income Assets / CDI+Pre-Income Liabilities)   | Debt of R\$67.5MM at interest of 11.20% per year + financial investment   | (6,233)          | (2,674)          | (3,559)         |
| Itaú         | Swap of R\$ 100.9MM (Pre-Income Assets / CDI+Pre-Income Liabilities)  | Debt of R\$ 100.9MM at interest of 11.20% per year + financial investment | (9,377)          | (3,994)          | (5,383)         |
| Itaú         | Swap of R\$ 124.1MM (Assets IPCA+Pre / Liabilities CDI+Pre)           | Debt of R\$124.1MM at interest of IPCA+6.75% per year                     | (7,877)          | (7,877)          | -               |
| Itaú         | Swap of R\$ 152.7MM (Assets IPCA+Pre / Liabilities CDI+Pre)           | Debt of R\$152.7MM at interest of IPCA+6.75% per year                     | (9,691)          | (9,691)          | -               |
| Harvest      | R\$250MM Swap (IPCA Assets+Pre-Income / CDI Liabilities+Pre-Income)   | Debt of R\$250MM at interest of IPCA+6.75% per year                       | (15,654)         | (15,654)         | -               |
| Santander    | Swap of R\$ 276.8MM (Assets IPCA+Pre / Liabilities CDI+Pre)           | Debt of R\$276.8MM at interest of IPCA+6.75% per year                     | (17,789)         | (17,789)         | -               |
| Santander    | Swap of R\$ 353.4MM (VC Assets + Prepaid / CDI Liabilities + Prepaid) | USD 60MM debt at 4.86% per year interest                                  | (42,647)         | (38,211)         | (4,436)         |
| Rabobank     | R\$10MM Swap (VC Assets+Pre-Payment / CDI Liabilities+Pre-Payment)    | USD 1.6MM debt at 5.97% per year interest                                 | (1,359)          | (1,441)          | 82              |
| Rabobank     | R\$50MM Swap (VC Assets+Pre-Payment / CDI Liabilities+Pre-Payment)    | USD 8.7MM debt at 5.13% per year interest                                 | (4,104)          | (3,195)          | (909)           |
| Rabobank     | R\$50MM Swap (VC Assets+Pre-Payment / CDI Liabilities+Pre-Payment)    | USD 8.7MM debt at 5.43% per year interest                                 | (3,870)          | (3,187)          | (683)           |
| Rabobank     | R\$300MM Swap (VC Assets+Pre-Payment / CDI Liabilities+Pre-Payment)   | USD 52.5MM debt at 5.82% per year interest                                | (21,510)         | (21,493)         | (17)            |
| <b>Total</b> |                                                                       |                                                                           | <b>(132,792)</b> | <b>(115,818)</b> | <b>(16,974)</b> |

(A free translation of the original in Portuguese)

**Risks of interest rate fluctuations**

To assess the sensitivity of the indexes to the Company's debt, five different scenarios were defined based on the position as of June 30, 2025. Based on the FOCUS report (Bacen) dated June 27, 2025, we defined the indexes for the CDI, Exchange Rate, and IPCA. Based on this information, we defined the Probable Scenario for the analysis and, based on this, the 25% and 50% variations were calculated. For each scenario, we considered the financial expense or gross financial income, excluding taxes and the flow of debt maturities and redemptions of financial investments scheduled for 2025. The portfolio's base date was June 30, 2025, projecting the indexes for one year and verifying their sensitivity in each scenario.

Below we demonstrate a summary of the impacts over the next 12 months in each scenario:

|                                             |                         | Balance as<br>of<br>06/30/2025 | Fall<br>50% | Fall<br>25% | Probable<br>scenario | 25%<br>increase | 50%<br>increase |
|---------------------------------------------|-------------------------|--------------------------------|-------------|-------------|----------------------|-----------------|-----------------|
| <b>Debits in reais at a fixed rate</b>      |                         |                                |             |             |                      |                 |                 |
| BNDES                                       | 7.87%                   | <b>36,356</b>                  | N/A         | N/A         | N/A                  | N/A             | N/A             |
| <b>Debits in reais at a post-fixed rate</b> |                         |                                |             |             |                      |                 |                 |
| CRA                                         | 100.00% CDI             | <b>728,486</b>                 | (54,272)    | (81,408)    | (108,544)            | (135,680)       | (162,816)       |
| Rural credit                                | 105.14% CDI             | <b>307,715</b>                 | (24,974)    | (36,437)    | (47,899)             | (59,361)        | (70,824)        |
| Working capital                             | 106.59% CDI             | <b>2,604,808</b>               | (216,309)   | (313,338)   | (410,367)            | (507,397)       | (604,426)       |
| Export financing                            | 107.74% CDI             | <b>463,002</b>                 | (39,138)    | (56,385)    | (73,632)             | (90,878)        | (108,125)       |
| <b>IPCA swapped debt</b>                    |                         |                                |             |             |                      |                 |                 |
| CRA                                         | IPCA +6.75% per<br>year | <b>897,870</b>                 | (44,987)    | (78,433)    | (111,878)            | (145,324)       | (178,770)       |
| <b>swapped debt in reais</b>                |                         |                                |             |             |                      |                 |                 |
| Rural credit                                | 12.22%                  | <b>706,189</b>                 | N/A         | N/A         | N/A                  | N/A             | N/A             |
| <b>Dollar debts</b>                         |                         |                                |             |             |                      |                 |                 |
| PPE                                         | 5.69%                   | <b>397,445</b>                 | N/A         | N/A         | N/A                  | N/A             | N/A             |
| FINEX                                       | 4.86%                   | <b>333,614</b>                 | N/A         | N/A         | N/A                  | N/A             | N/A             |
| CPR-F                                       | 6.01%                   | <b>70,221</b>                  | N/A         | N/A         | N/A                  | N/A             | N/A             |
| CBD                                         | 6.28%                   | <b>299,451</b>                 | N/A         | N/A         | N/A                  | N/A             | N/A             |
| <b>Euro debt</b>                            |                         |                                |             |             |                      |                 |                 |
| NCE                                         | 3.40%                   | <b>162,151</b>                 | N/A         | N/A         | N/A                  | N/A             | N/A             |

<sup>(1)</sup> Average annual rates.

(A free translation of the original in Portuguese)

| Swap                                | Interest rate <sup>(1)</sup>                                  | Balance as of 06/30/2025 | Fall 50% | Fall 25% | Scenario likely | Increase 25% | Increase 50% |
|-------------------------------------|---------------------------------------------------------------|--------------------------|----------|----------|-----------------|--------------|--------------|
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 10.67% per year Liabilities: CDI + 0.79% per year     | (984)                    | 178      | 215      | 252             | 288          | 325          |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 10.67% per year Liabilities: CDI + 0.79% per year     | (2,283)                  | 414      | 499      | 584             | 669          | 754          |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 10.67% per year Liabilities: CDI + 0.79% per year     | (6,744)                  | 1,222    | 1,473    | 1,725           | 1,976        | 2,227        |
| Swap VC x CDI + PRE <sup>(2)</sup>  | Assets: 3.40% per year Liabilities: CDI + 0.34% per year      | 2,274                    | (247)    | (332)    | (416)           | (501)        | (586)        |
| Swap VC x CDI + PRE <sup>(2)</sup>  | Assets: 5.43% per year Liabilities: CDI + 0.70% per year      | (3,870)                  | 498      | 643      | 787             | 931          | 1,075        |
| Swap VC x CDI + PRE <sup>(2)</sup>  | Assets: 5.13% per year Liabilities: CDI + 0.50% per year      | (4,104)                  | 516      | 669      | 822             | 975          | 1,128        |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 16.27% per year Liabilities: CDI + 0.90% per year     | 453                      | (100)    | (117)    | (134)           | (151)        | (167)        |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 11.20% per year Liabilities: CDI + 1.10% per year     | (2,374)                  | 443      | 531      | 620             | 708          | 797          |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 11.20% per year Liabilities: CDI + 1.10% per year     | (6,233)                  | 1,162    | 1,395    | 1,627           | 1,859        | 2,091        |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 11.20% per year Liabilities: CDI + 1.10% per year     | (9,377)                  | 1,749    | 2,098    | 2,448           | 2,797        | 3,146        |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 12.67% per year Liabilities: CDI + 0.90% per year     | (856)                    | 172      | 204      | 236             | 268          | 300          |
| Swap VC x CDI + PRE <sup>(2)</sup>  | Assets: 5.63% per year Liabilities: CDI + 0.90% per year      | (2,338)                  | 306      | 393      | 480             | 567          | 654          |
| Swap VC x CDI + PRE <sup>(2)</sup>  | Assets: 6.35% per year Liabilities: CDI + 0.90% per year      | (1,935)                  | 267      | 339      | 411             | 483          | 555          |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 16.27% per year Liabilities: CDI + 0.90% per year     | 1,697                    | (403)    | (466)    | (529)           | (592)        | (656)        |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 15.33% per year Liabilities: CDI + 0.31% per year     | 34                       | (8)      | (9)      | (10)            | (11)         | (13)         |
| Swap VC x CDI + PRE <sup>(2)</sup>  | Assets: 6.26% per year Liabilities: CDI + 0.69% per year      | (1,955)                  | 268      | 341      | 414             | 486          | 559          |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 15.56% per year Liabilities: CDI + 0.69% per year     | 491                      | (113)    | (131)    | (150)           | (168)        | (186)        |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 15.00% per year Liabilities: CDI + 0.70% per year     | 223                      | (50)     | (58)     | (67)            | (75)         | (83)         |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 14.64% per year Liabilities: CDI + 0.70% per year     | 660                      | (146)    | (170)    | (195)           | (220)        | (244)        |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 14.83% per year Liabilities: CDI + 0.70% per year     | 249                      | (55)     | (65)     | (74)            | (83)         | (93)         |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 15.16% per year Liabilities: CDI + 0.70% per year     | 139                      | (32)     | (37)     | (42)            | (47)         | (52)         |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 15.18% per year Liabilities: CDI + 0.70% per year     | 902                      | (204)    | (238)    | (271)           | (305)        | (338)        |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: 15.22% per year Liabilities: CDI + 0.70% per year     | 1,564                    | (355)    | (413)    | (471)           | (529)        | (588)        |
| Swap VC x CDI + PRE <sup>(2)</sup>  | Assets: 5.97% per year Liabilities: CDI + 0.20% per year      | (1,359)                  | 182      | 233      | 284             | 334          | 385          |
| Swap VC x CDI + PRE <sup>(2)</sup>  | Assets: 5.82% per year Liabilities: CDI + 0.43% per year      | (21,510)                 | 2,854    | 3,656    | 4,457           | 5,258        | 6,059        |
| Swap VC x CDI + PRE <sup>(2)</sup>  | Assets: 6.85% per year Liabilities: CDI + 1.00% per year      | 1,761                    | (252)    | (317)    | (383)           | (449)        | (514)        |
| Swap VC x CDI + PRE <sup>(2)</sup>  | Assets: 6.57% per year Liabilities: CDI + 1.05% per year      | 2,132                    | (299)    | (378)    | (458)           | (537)        | (617)        |
| Swap VC x CDI + PRE <sup>(2)</sup>  | Assets: 5.94% per year Liabilities: CDI + 0.70% per year      | 3,128                    | (419)    | (535)    | (652)           | (768)        | (885)        |
| Swap VC x CDI + PRE <sup>(2)</sup>  | Assets: 6.19% per year Liabilities: CDI + 1.00% per year      | 10,940                   | (1,492)  | (1,900)  | (2,307)         | (2,715)      | (3,122)      |
| Swap VC x CDI + PRE <sup>(2)</sup>  | Assets: 6.45% per year Liabilities: CDI + 0.78% per year      | 141                      | (20)     | (25)     | (30)            | (35)         | (41)         |
| Swap VC x CDI + PRE <sup>(2)</sup>  | Assets: 4.86% per year Liabilities: CDI + 0.15% per year      | (42,647)                 | 5,250    | 6,838    | 8,427           | 10,016       | 11,604       |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: IPCA+6.75% per year Liabilities: CDI + 0.65% per year | (41,320)                 | 5,866    | 7,405    | 8,944           | 10,484       | 12,023       |
| Swap PRE x CDI + PRE <sup>(2)</sup> | Assets: IPCA+6.75% per year Liabilities: CDI + 0.65% per year | (9,691)                  | 1,376    | 1,737    | 2,098           | 2,459        | 2,820        |
| <b>Financial Applications</b>       |                                                               |                          |          |          |                 |              |              |
| CDB and Compromised                 | 100.10% of the CDI                                            | 1,078,181                | 53,909   | 80,864   | 100,487         | 121,295      | 123,991      |

<sup>(1)</sup> Average annual rates.

<sup>(2)</sup> Values referring to the calculation of the adjustment of the operation on June 30, 2025.

(A free translation of the original in Portuguese)

**f) Credit risk**

A substantial portion of the Company's and its subsidiaries' sales are made to select customers: trading companies and weaving companies, among others, who typically purchase large volumes to secure local and international trade. Credit risk is managed by specific customer acceptance rules, credit analysis, and the establishment of exposure limits per customer. Historically, the Company and its subsidiaries have not recorded significant losses on trade receivables.

Based on the above, the assumed credit risk is not material. The Company considers the balance of trade receivables as exposed to this risk. As of June 30, 2025, the balance is R\$103,202 in the parent company and R\$154,391 in the consolidated (R\$185,921 in the parent company and R\$251,157 in the consolidated as of December 31, 2024).

**g) Liquidity risk**

The gross outflows disclosed below represent the undiscounted contractual cash flows related to derivative and non-derivative financial liabilities held for risk management purposes and which are not normally closed before contractual maturity.

The table presents net cash flows for cash derivatives settled by net exposure and gross outflow cash flows for derivatives that have gross simultaneous settlement.

|                              | Parent Company      |                                |                  |                      |                      |                      |                      |                  |
|------------------------------|---------------------|--------------------------------|------------------|----------------------|----------------------|----------------------|----------------------|------------------|
| June 30, 2025                | Value<br>accounting | Flow<br>cashier<br>contractual | until<br>1 year  | from 1 to 2<br>years | from 2 to 3<br>years | from 3 to 4<br>years | from 4 to 5<br>years | above<br>5 years |
| <b>Financial liabilities</b> |                     |                                |                  |                      |                      |                      |                      |                  |
| <b>Non-derivatives</b>       |                     |                                |                  |                      |                      |                      |                      |                  |
| Loans and financing          | 6,042,390           | <b>7,696,225</b>               | 2,340,502        | 2,375,721            | 1,210,319            | 764,189              | 379,132              | 626,362          |
| Suppliers                    | 502,460             | <b>502,460</b>                 | 502,460          | -                    | -                    | -                    | -                    | -                |
| Lease liability              | 3,963,376           | <b>7,605,529</b>               | 653,226          | 659,269              | 621,113              | 562,861              | 530,407              | 4,578,653        |
| <b>Subtotal</b>              | <b>10,508,226</b>   | <b>15,804,214</b>              | <b>3,496,188</b> | <b>3,034,990</b>     | <b>1,831,432</b>     | <b>1,327,050</b>     | <b>909,539</b>       | <b>5,205,015</b> |
| <b>Derivatives</b>           |                     |                                |                  |                      |                      |                      |                      |                  |
| Derivatives operations       | (130,053)           | <b>(130,053)</b>               | (104,230)        | (25,823)             | -                    | -                    | -                    | -                |
| <b>Total</b>                 | <b>10,378,173</b>   | <b>15,674,161</b>              | <b>3,391,958</b> | <b>3,009,167</b>     | <b>1,831,432</b>     | <b>1,327,050</b>     | <b>909,539</b>       | <b>5,205,015</b> |

|                              | Consolidated        |                                |                  |                      |                      |                      |                      |                  |
|------------------------------|---------------------|--------------------------------|------------------|----------------------|----------------------|----------------------|----------------------|------------------|
| June 30, 2025                | Value<br>accounting | Flow<br>cashier<br>contractual | until<br>1 year  | from 1 to 2<br>years | from 2 to 3<br>years | from 3 to 4<br>years | from 4 to 5<br>years | above<br>5 years |
| <b>Financial liabilities</b> |                     |                                |                  |                      |                      |                      |                      |                  |
| <b>Non-derivatives</b>       |                     |                                |                  |                      |                      |                      |                      |                  |
| Loans and financing          | 6,982,046           | <b>8,862,734</b>               | 2,478,434        | 3,087,873            | 1,332,202            | 837,169              | 436,346              | 690,710          |
| Suppliers                    | 674,971             | <b>674,971</b>                 | 674,971          | -                    | -                    | -                    | -                    | -                |
| Notes payable                | 435,947             | <b>435,947</b>                 | 435,947          | -                    | -                    | -                    | -                    | -                |
| Lease liability              | 2,640,585           | <b>5,064,886</b>               | 554,301          | 517,690              | 471,562              | 411,745              | 360,732              | 2,748,856        |
| <b>Subtotal</b>              | <b>10,733,549</b>   | <b>15,038,538</b>              | <b>4,143,653</b> | <b>3,605,563</b>     | <b>1,803,764</b>     | <b>1,248,914</b>     | <b>797,078</b>       | <b>3,439,566</b> |
| <b>Derivatives</b>           |                     |                                |                  |                      |                      |                      |                      |                  |
| Derivatives operations       | (237,720)           | <b>(237,720)</b>               | (184,740)        | (52,980)             | -                    | -                    | -                    | -                |
| <b>Total</b>                 | <b>10,495,829</b>   | <b>14,800,818</b>              | <b>3,958,913</b> | <b>3,552,583</b>     | <b>1,803,764</b>     | <b>1,248,914</b>     | <b>797,078</b>       | <b>3,439,566</b> |

The cash flows included in the maturity analysis are not expected to occur significantly earlier or at different amounts.

On February 23, 2021, S&P Global Ratings published a new corporate rating for the Company, classifying it as "[br AA]" in the national scale category (Brazil). As of June 30, 2025, the Company maintained its stable rating at "[br AA]".

(A free translation of the original in Portuguese)

**h) Summary of outstanding derivatives transactions**

The Company's derivative financial instruments, which are reflected in the balance sheet accounts, are presented below:

|                                                             | Parent Company |                  |                  |            |                               |                |            |                                    |                |
|-------------------------------------------------------------|----------------|------------------|------------------|------------|-------------------------------|----------------|------------|------------------------------------|----------------|
|                                                             |                | Notional value   |                  |            | Fair value recorded in assets |                |            | Fair value recorded in liabilities |                |
|                                                             | Currency       | 06/30/2025       | 12/31/2024       | Currency   | 06/30/2025                    | 12/31/2024     | Currency   | 06/30/2025                         | 12/31/2024     |
| <b>Exchange rate protection operations</b>                  |                |                  |                  |            |                               |                |            |                                    |                |
| Cotton - 24.c                                               | USD            | 503,178          | 614,608          | R\$        | 227,250                       | 126            | R\$        | 11,577                             | 374,579        |
| Soybeans - 24.c                                             | USD            | 68,780           | 239,700          | R\$        | 2,486                         | -              | R\$        | -                                  | 176,599        |
| Corn - 24.c                                                 | USD            | 28,200           | 20,650           | R\$        | 13,006                        | -              | R\$        | 237                                | 13,953         |
| <b>Subtotal</b>                                             | <b>USD</b>     | <b>600,158</b>   | <b>874,958</b>   | <b>R\$</b> | <b>242,742</b>                | <b>126</b>     | <b>R\$</b> | <b>11,814</b>                      | <b>565,131</b> |
| <b>Product protection operations - financial operations</b> |                |                  |                  |            |                               |                |            |                                    |                |
| Cotton - 24.d                                               | USD            | 82,551           | 150,279          | R\$        | 18,799                        | 90,910         | R\$        | 2,006                              | 5,428          |
| Soybeans - 24.d                                             | USD            | 68,524           | 71,014           | R\$        | 10,833                        | 105,590        | R\$        | 6,555                              | 52,777         |
| Corn - 24.d                                                 | USD            | 1,893            | 9,928            | R\$        | 5,714                         | -              | R\$        | 3,441                              | 1,207          |
| Fat Ox - 24.d                                               | USD            | 2,925            | 1,796            | R\$        | 195                           | 501            | R\$        | 149                                | 387            |
| <b>Subtotal</b>                                             | <b>USD</b>     | <b>155,893</b>   | <b>233,017</b>   | <b>R\$</b> | <b>35,541</b>                 | <b>197,001</b> | <b>R\$</b> | <b>12,151</b>                      | <b>59,799</b>  |
| <b>Exchange rate protection operations</b>                  |                |                  |                  |            |                               |                |            |                                    |                |
| Swap VC+Pre x CDI+Pre - 24.e                                | USD            | 160,054          | 79,339           | R\$        | 22,662                        | 89,924         | R\$        | 83,854                             | 26,779         |
| <b>Subtotal</b>                                             | <b>USD</b>     | <b>160,054</b>   | <b>79,339</b>    | <b>R\$</b> | <b>22,662</b>                 | <b>89,924</b>  | <b>R\$</b> | <b>83,854</b>                      | <b>26,779</b>  |
| <b>Exchange rate protection operations</b>                  |                |                  |                  |            |                               |                |            |                                    |                |
| Swap VC+Pre x CDI+Pre - 24.e                                | EUR            | 25,000           | -                | R\$        | 29,012                        | -              | R\$        | 26,737                             | -              |
| <b>Subtotal</b>                                             | <b>EUR</b>     | <b>25,000</b>    | <b>-</b>         | <b>R\$</b> | <b>29,012</b>                 | <b>-</b>       | <b>R\$</b> | <b>26,737</b>                      | <b>-</b>       |
| <b>Interest protection operations</b>                       |                |                  |                  |            |                               |                |            |                                    |                |
| Swap Pre x CDI+Pre - 24.e                                   | BRL            | 556,469          | 869,041          | R\$        | 3,967                         | -              | R\$        | 27,996                             | 61,042         |
| Swap IPCA+Pre x CDI+Pre - 24.e                              | BRL            | 650,844          | 650,844          | R\$        | 109,806                       | 127,097        | R\$        | 151,125                            | 176,338        |
| <b>Subtotal</b>                                             | <b>BRL</b>     | <b>1,207,313</b> | <b>1,519,885</b> | <b>R\$</b> | <b>113,773</b>                | <b>127,097</b> | <b>R\$</b> | <b>179,121</b>                     | <b>237,380</b> |
| <b>Total</b>                                                |                |                  |                  | <b>R\$</b> | <b>443,730</b>                | <b>414,148</b> | <b>R\$</b> | <b>313,677</b>                     | <b>889,089</b> |
| Portion classified as current                               |                |                  |                  |            | 238,753                       | 187,460        |            | 134,523                            | 567,131        |
| Portion classified as non-current                           |                |                  |                  |            | 204,977                       | 226,688        |            | 179,154                            | 321,958        |

(A free translation of the original in Portuguese)

|                                                             | Consolidated   |                  |                  |                               |                |                |                                    |                |                  |
|-------------------------------------------------------------|----------------|------------------|------------------|-------------------------------|----------------|----------------|------------------------------------|----------------|------------------|
|                                                             | Notional value |                  |                  | Fair value recorded in assets |                |                | Fair value recorded in liabilities |                |                  |
|                                                             | Currency       | 06/30/2025       | 12/31/2024       | Currency                      | 06/30/2025     | 12/31/2024     | Currency                           | 06/30/2025     | 12/31/2024       |
| <b>Exchange rate protection operations</b>                  |                |                  |                  |                               |                |                |                                    |                |                  |
| Cotton - 24.c                                               | USD            | 710,048          | 861,208          | R\$                           | 313,007        | 146            | R\$                                | 15,651         | 536,032          |
| Soybeans - 24.c                                             | USD            | 99,920           | 325,370          | R\$                           | 13,217         | -              | R\$                                | -              | 234,545          |
| Corn - 24.c                                                 | USD            | 40,230           | 32,020           | R\$                           | 17,100         | -              | R\$                                | 404            | 22,074           |
| Buy                                                         | USD            | 70,041           | -                | R\$                           | -              | -              | R\$                                | 1,155          | -                |
| <b>Subtotal</b>                                             | <b>USD</b>     | <b>920,239</b>   | <b>1,218,598</b> | <b>R\$</b>                    | <b>343,324</b> | <b>146</b>     | <b>R\$</b>                         | <b>17,210</b>  | <b>792,651</b>   |
| <b>Product protection operations - financial operations</b> |                |                  |                  |                               |                |                |                                    |                |                  |
| Cotton - 24.d                                               | USD            | 117,435          | 218,304          | R\$                           | 31,122         | 127,513        | R\$                                | 2,383          | 5,737            |
| Soybeans - 24.d                                             | USD            | 76,272           | 98,905           | R\$                           | 20,086         | 172,901        | R\$                                | 9,071          | 93,718           |
| Corn - 24.d                                                 | USD            | 2,999            | 15,607           | R\$                           | 8,988          | -              | R\$                                | 4,395          | 1,894            |
| Fat Ox - 24.d                                               | USD            | 3,699            | 2,352            | R\$                           | 200            | 969            | R\$                                | 149            | 866              |
| <b>Subtotal</b>                                             | <b>USD</b>     | <b>200,405</b>   | <b>335,168</b>   | <b>R\$</b>                    | <b>60,396</b>  | <b>301,383</b> | <b>R\$</b>                         | <b>15,998</b>  | <b>102,215</b>   |
| <b>Exchange rate protection operations</b>                  |                |                  |                  |                               |                |                |                                    |                |                  |
| Swap VC+Pre x CDI+Pre - 24.e                                | USD            | 197,310          | 113,176          | R\$                           | 37,788         | 127,367        | R\$                                | 99,406         | 34,166           |
| <b>Subtotal</b>                                             | <b>USD</b>     | <b>197,310</b>   | <b>113,176</b>   | <b>R\$</b>                    | <b>37,788</b>  | <b>127,367</b> | <b>R\$</b>                         | <b>99,406</b>  | <b>34,166</b>    |
| <b>Exchange rate protection operations</b>                  |                |                  |                  |                               |                |                |                                    |                |                  |
| Swap VC+Pre x CDI+Pre - 24.e                                | EUR            | 25,000           | -                | R\$                           | 29,012         | -              | R\$                                | 26,737         | -                |
| <b>Subtotal</b>                                             | <b>EUR</b>     | <b>25,000</b>    | <b>-</b>         | <b>R\$</b>                    | <b>29,012</b>  | <b>-</b>       | <b>R\$</b>                         | <b>26,737</b>  | <b>-</b>         |
| <b>Interest protection operations</b>                       |                |                  |                  |                               |                |                |                                    |                |                  |
| Swap Pre x CDI+Pre - 24.e                                   | BRL            | 634,217          | 933,032          | R\$                           | 6,413          | 17             | R\$                                | 28,852         | 63,147           |
| Swap IPCA+Pre x CDI+Pre - 24.e                              | BRL            | 803,511          | 803,511          | R\$                           | 135,642        | 156,879        | R\$                                | 186,652        | 217,760          |
| <b>Subtotal</b>                                             | <b>BRL</b>     | <b>1,437,728</b> | <b>1,736,543</b> | <b>R\$</b>                    | <b>142,055</b> | <b>156,896</b> | <b>R\$</b>                         | <b>215,504</b> | <b>280,907</b>   |
| <b>Total</b>                                                |                |                  |                  | <b>R\$</b>                    | <b>612,575</b> | <b>585,792</b> | <b>R\$</b>                         | <b>374,855</b> | <b>1,209,939</b> |
| Portion classified as current                               |                |                  |                  |                               | 345,066        | 286,904        |                                    | 160,326        | 794,133          |
| Portion classified as non-current                           |                |                  |                  |                               | 267,509        | 298,888        |                                    | 214,529        | 415,806          |

(A free translation of the original in Portuguese)

## i) Result from derivative operations

The consolidated gains and losses for the period are presented below, at fair value, grouped by main risk categories:

|                                     | Parent Company                                    |            |                                   |            |            |            |                                     |            |
|-------------------------------------|---------------------------------------------------|------------|-----------------------------------|------------|------------|------------|-------------------------------------|------------|
|                                     | Gains and losses recorded in the income statement |            |                                   |            |            |            | Gains and losses recorded in equity |            |
|                                     | Allocated to gross revenue                        |            | Allocated to the financial result |            |            |            |                                     |            |
|                                     | Currency                                          | 06/30/2025 | 06/30/2024                        | 06/30/2025 | 06/30/2024 | 06/30/2025 | Movement                            | 12/31/2024 |
| Exchange rate protection operations |                                                   |            |                                   |            |            |            |                                     |            |
| NDF Contracts                       | R\$                                               | (137,536)  | 117,945                           | 4,497      | (177)      | 231,985    | 858,239                             | (626,254)  |
| Commodity protection operations     |                                                   |            |                                   |            |            |            |                                     |            |
| Agricultural Commodities            | R\$                                               | 143,909    | (4,354)                           | 22         | -          | 26,749     | (122,187)                           | 148,936    |
| Exchange rate protection operations |                                                   |            |                                   |            |            |            |                                     |            |
| Swap VC+Pre x CDI+Pre               | R\$                                               | -          | -                                 | (127,571)  | 96,855     | (4,964)    | 884                                 | (5,848)    |
| Interest protection operations      |                                                   |            |                                   |            |            |            |                                     |            |
| Swap Pre x CDI+Pre                  | R\$                                               | -          | -                                 | (13,310)   | (1,276)    | (12,805)   | 40,424                              | (53,229)   |
| Swap IPCA+Pre x CDI+Pre             | R\$                                               | -          | -                                 | 7,922      | -          | -          | -                                   | -          |
| Subtotal                            | R\$                                               | -          | -                                 | (5,388)    | (1,276)    | (12,805)   | 40,424                              | (53,229)   |
| Total                               | R\$                                               | 6,373      | 113,591                           | (128,440)  | 95,402     | 240,965    | 777,360                             | (536,395)  |

|                                     | Consolidated                                      |            |                                   |            |            |            |                                     |            |
|-------------------------------------|---------------------------------------------------|------------|-----------------------------------|------------|------------|------------|-------------------------------------|------------|
|                                     | Gains and losses recorded in the income statement |            |                                   |            |            |            | Gains and losses recorded in equity |            |
|                                     | Allocated to gross revenue                        |            | Allocated to the financial result |            |            |            |                                     |            |
|                                     | Currency                                          | 06/30/2025 | 06/30/2024                        | 06/30/2025 | 06/30/2024 | 06/30/2025 | Movement                            | 12/31/2024 |
| Exchange rate protection operations |                                                   |            |                                   |            |            |            |                                     |            |
| NDF Contracts                       | R\$                                               | (169,590)  | 175,178                           | 8,262      | (738)      | 329,950    | 1,185,069                           | (855,119)  |
| Commodity protection operations     |                                                   |            |                                   |            |            |            |                                     |            |
| Agricultural Commodities            | R\$                                               | 195,086    | (914)                             | 23         | -          | 46,736     | (160,163)                           | 206,899    |
| Exchange rate protection operations |                                                   |            |                                   |            |            |            |                                     |            |
| Swap VC+Pre x CDI+Pre               | R\$                                               | -          | -                                 | (161,255)  | -          | (5,502)    | 3,456                               | (8,958)    |
| Interest protection operations      |                                                   |            |                                   |            |            |            |                                     |            |
| Swap Pre x CDI+Pre                  | R\$                                               | -          | -                                 | (13,141)   | (900)      | (11,472)   | 43,974                              | (55,446)   |
| Swap IPCA+Pre x CDI+Pre             | R\$                                               | -          | -                                 | 9,871      | 110,337    | -          | -                                   | -          |
| Subtotal                            | R\$                                               | -          | -                                 | (3,270)    | 109,437    | (11,472)   | 43,974                              | (55,446)   |
| Total                               | R\$                                               | 25,496     | 174,264                           | (156,240)  | 108,699    | 359,712    | 1,072,336                           | (712,624)  |

(A free translation of the original in Portuguese)

**j) Share capital management**

The main objective of capital management is to ensure the continuity of the Company's business, maintaining a low leverage policy, thus protecting its capital from fluctuations in government economic policy, maximizing shareholder value.

The Company manages its capital structure and adjusts it to reflect changes in the country's economic conditions. To maintain or adjust its capital structure, the Company may adjust its dividend payment policy to shareholders.

There was no change in the Company's dividend policy, objectives, policies or capital management processes in the period ended June 30, 2025.

|                                                                              | Parent Company   |                  | Consolidated     |                  |
|------------------------------------------------------------------------------|------------------|------------------|------------------|------------------|
|                                                                              | 06/30/2025       | 12/31/2024       | 06/30/2025       | 12/31/2024       |
| Short and long-term loans and financing                                      | 6,063,205        | 4,786,752        | 7,007,308        | 5,624,631        |
| (-) Costs of transactions with CRA                                           | (20,815)         | (21,342)         | (25,262)         | (26,227)         |
| (-) Cash and cash equivalents and short- and long-term financial investments | (691,165)        | (1,274,120)      | (1,151,288)      | (1,981,162)      |
| Gains and losses on debt-linked derivatives                                  | 124,266          | 30,809           | 132,792          | 30,809           |
| <b>Adjusted net debt</b>                                                     | <b>5,475,491</b> | <b>3,522,099</b> | <b>5,963,550</b> | <b>3,648,051</b> |
| <b>Net worth</b>                                                             | <b>5,179,102</b> | <b>3,997,670</b> | <b>5,253,647</b> | <b>4,104,542</b> |
| <b>Financial leverage ratio</b>                                              | <b>105.72%</b>   | <b>88.10%</b>    | <b>113.51%</b>   | <b>88.88%</b>    |

**25. Share-based payment****a) Stock option plan**

At an Extraordinary General Meeting held on May 23, 2007, the Company's shareholders approved a stock option plan, effective June 15, 2007, for the Company's directors and managers. The plan is administered by the Management Committee, created by the Board of Directors on May 23, 2007.

The stock option plan is limited to a maximum number of options that results in a dilution of 3.75% of the Company's share capital on the date of creation of each Annual Program. The dilution corresponds to the percentage represented by the number of shares backing the options to the total number of shares issued by the Company.

Beneficiaries of the Stock Option Plan may exercise their options within 5 years from the date of grant. The vesting period is up to 3 years, with releases of 30% starting on the first anniversary, 60% starting on the second anniversary, and 100% starting on the third anniversary. The Company has 30 days to issue the shares from the date of delivery of the Stock Option Exercise Instrument.

The following grants were approved at Board of Directors meetings:

| Date of grant | Plan <sup>(1)</sup> | Number of shares granted |
|---------------|---------------------|--------------------------|
| 11/06/2020    | 2020                | 637,450                  |
| 11/10/2021    | 2021                | 773,100                  |
| 11/10/2022    | 2022                | 811,000                  |
| 11/08/2023    | 2023                | 884,500                  |
| 11/12/2024    | 2024                | 1,809,000                |

<sup>(1)</sup> The 2020 to 2023 plans have their number of shares granted before the capital split.

(A free translation of the original in Portuguese)

The movements of shares granted in the Annual Program of 2020, 2021, 2022, 2023 and 2024 and the respective exercise prices, in reais, are presented as follows:

| Year of grant | Strike price |                        | Balance as of<br>01/01/2025 | Number of shares |                  | Balance as of<br>06/30/2025 |
|---------------|--------------|------------------------|-----------------------------|------------------|------------------|-----------------------------|
|               | Grant        | Current <sup>(1)</sup> |                             | Cancelled        | Exercised        |                             |
| 2020          | R\$ 20.03    | R\$ 8.27               | <b>405,262</b>              | -                | (229,882)        | <b>175,380</b>              |
| 2021          | R\$ 41.23    | R\$ 17.03              | <b>1,499,300</b>            | -                | (182,324)        | <b>1,316,976</b>            |
| 2022          | R\$ 40.27    | R\$ 18.30              | <b>1,559,680</b>            | (31,020)         | (51,148)         | <b>1,477,512</b>            |
| 2023          | R\$ 35.65    | R\$ 17.83              | <b>1,641,300</b>            | (61,100)         | (24,600)         | <b>1,555,600</b>            |
| 2024          | R\$ 15.27    | R\$ 15.27              | <b>1,809,000</b>            | (75,000)         | -                | <b>1,734,000</b>            |
| <b>Total</b>  |              |                        | <b>6,914,542</b>            | <b>(167,120)</b> | <b>(487,954)</b> | <b>6,259,468</b>            |

<sup>(1)</sup> The 2020 to 2022 plans were bonused by 10% as per the AGOE of April 24, 2023. On December 13, 2023, the shares of the 2020 to 2023 plans were split, as approved at the AGM.

The exercise price of the 2020, 2021, 2022, 2023 and 2024 annual Programs was set based on the average of the 90 closing prices of the Company's shares on Bovespa, prior to the approval of the plan, with a 20% discount.

The grace periods from the date of grant are as follows:

| Grace periods from the granting date | % of options released for exercise | Maximum number of shares |
|--------------------------------------|------------------------------------|--------------------------|
| From – 11/06/2021                    | 2%                                 | 80,855                   |
| From – 11/06/2022                    | 2%                                 | 105,228                  |
| From – 11/10/2022                    | 8%                                 | 500,321                  |
| From – 11/12/2022                    | 8%                                 | 500,321                  |
| From – 11/04/2023                    | 15%                                | 943,574                  |
| From – 11/06/2023                    | 16%                                | 1,013,726                |
| From – 11/10/2023                    | 23%                                | 1,408,819                |
| From – 11/04/2024                    | 30%                                | 1,852,073                |
| From – 11/08/2024                    | 37%                                | 2,318,753                |
| From – 11/10/2024                    | 45%                                | 2,845,543                |
| From – 11/04/2025                    | 55%                                | 3,436,548                |
| From – 11/09/2025                    | 62%                                | 3,903,228                |
| From – 11/12/2025                    | 71%                                | 4,423,428                |
| From – 11/10/2026                    | 81%                                | 5,045,668                |
| From – 11/12/2026                    | 89%                                | 5,565,868                |
| From – 11/12/2027                    | 100%                               | 6,259,468                |

The Company recognizes the cost of the stock option plan based on the fair value of the options granted, considering the fair value on the grant date. The model used to price the fair value of the options is the Black-Scholes model for the 2022, 2023 and 2024 plans.

(A free translation of the original in Portuguese)

The weighted average fair value, the premiums considered and the economic assumptions used for the calculation in the model are presented below:

|                                                    | 2020      | 2021      | 2022      | 2023      | 2024      |
|----------------------------------------------------|-----------|-----------|-----------|-----------|-----------|
| Weighted average fair value granted                | R\$ 20.03 | R\$ 41.23 | R\$ 40.27 | R\$ 35.65 | R\$ 15.27 |
| Current weighted average fair value <sup>(1)</sup> | R\$ 8.27  | R\$ 17.03 | R\$ 18.30 | R\$ 17.83 | R\$ 15.27 |
| Awards                                             | R\$ 8.31  | R\$ 14.44 | R\$ 14.38 | R\$ 9.35  | R\$ 4.34  |
| Dividend                                           | 5.80%     | 5.50%     | 5.50%     | 4.50%     | 4.90%     |
| Stock price volatility                             | 41.03%    | 41.20%    | 39.30%    | 33.36%    | 24.11%    |
| <b>Risk-Free Rate of Return</b>                    |           |           |           |           |           |
| 1st Salary                                         | 3.11%     | 11.82%    | 13.16%    | 10.87%    | 13.07%    |
| 2nd Salary                                         | 4.72%     | 11.91%    | 11.85%    | 10.60%    | 13.35%    |
| 3rd Salary                                         | 5.81%     | 11.66%    | 11.55%    | 10.70%    | 13.27%    |
| <b>Expected period until maturity (in days)</b>    |           |           |           |           |           |
| 1st Salary                                         | 365       | 365       | 365       | 365       | 365       |
| 2nd Salary                                         | 730       | 730       | 730       | 730       | 730       |
| 3rd Salary                                         | 1,095     | 1,095     | 1,095     | 1,095     | 1,095     |

<sup>(1)</sup> The 2020 to 2022 plans were bonused by 10% as per the AGOE of April 24, 2023. On December 13, 2023, the shares of the 2020 to 2023 plans were split, as approved at the AGM.

### (i) Reconciliation of outstanding stock options

The number and weighted average period prices of stock options that are under the stock option program are as follows:

|                               | Weighted average<br>exercise price (R\$) | Number of options | Weighted average<br>exercise price (R\$) | Number of options |
|-------------------------------|------------------------------------------|-------------------|------------------------------------------|-------------------|
|                               | 06/30/2025                               |                   | 12/31/2024                               |                   |
| In circulation on January 1st | 26.59                                    | 6,914,542         | 28.22                                    | 5,914,906         |
| Granted during the period     | -                                        | -                 | 15.27                                    | 1,809,000         |
| Exercised during the period   | 13.08                                    | (487,954)         | 11.64                                    | (607,984)         |
| Cancelled during the period   | 16.77                                    | (167,120)         | 17.98                                    | (201,380)         |
| In circulation                | 27.91                                    | 6,259,468         | 26.59                                    | 6,914,542         |
| Exercisable                   | 17.02                                    | 2,845,543         | 16.44                                    | 3,332,760         |

The options outstanding on June 30, 2025, have an exercise price between R\$13.08 and R\$27.91 (R\$11.64 and R\$26.59 on December 31, 2024).

The weighted average share price on the exercise date for stock options exercised in the period ended June 30, 2025 was R\$17.02 (R\$16.44 on December 31, 2024).

### (ii) Impacts on the result

In compliance with CPC 10 (R1) (IFRS 2), taking as a basis the vesting periods presented, the amounts with the stock option plan were recognized in the result, due to the expiration of the vesting period, with a counterpart in equity in a specific capital reserve account, the amount of R\$ 3,587 (expense) on June 30, 2025 (R\$ 4,701 on June 30, 2024).

## b) Restricted stock plan

At an Extraordinary General Meeting held on April 29, 2015, the Company's shareholders approved a restricted stock plan, effective November 11, 2015, for the Company's directors and managers. The plan is administered by the Management Committee, created by the Board of Directors on May 23, 2007.

The total number of Restricted Shares that may be granted annually under the Plan, in the sum of all active Programs, will not exceed 1% (one percent) of the shares representing the Company's total share capital.

Beneficiaries of the Restricted Stock Plan will acquire rights to Restricted Stock to the extent they remain continuously employed as an officer or director of the Company or another company under its control, for the period between the Grant Date and the specified dates. The vesting period is up to 3 years, with releases of 30% starting on the first anniversary, 60% starting on the second anniversary, and 100% starting on the third anniversary.

(A free translation of the original in Portuguese)

Until the rights to the Restricted Shares are fully vested, in accordance with the conditions set forth above, the beneficiary may not pledge, sell, assign, dispose of, or transfer, directly or indirectly, the Restricted Shares. Once the established conditions are met and provided that the applicable legal and regulatory requirements are met, including, but not limited to, obtaining authorization from the Brazilian Securities and Exchange Commission for the private transfer of shares, the Company will transfer the respective Restricted Shares to the beneficiary's name, through a transfer instrument for the Company's registered shares in the system of the agent responsible for the bookkeeping of the Company's shares, at no cost to the beneficiary.

| Year of grant | Plan price |                        | Number of shares         |                 |                          |
|---------------|------------|------------------------|--------------------------|-----------------|--------------------------|
|               | Grant      | Current <sup>(1)</sup> | Balance as of 01/01/2025 | Cancelled       | Balance as of 06/30/2025 |
| 2022          | R\$ 47.75  | R\$ 18.30              | 157,390                  | (7,758)         | 149,632                  |
| 2023          | R\$ 38.44  | R\$ 17.82              | 285,622                  | (12,952)        | 272,670                  |
| 2024          | R\$ 17.42  | R\$ 17.42              | 452,250                  | (18,750)        | 433,500                  |
| <b>Total</b>  |            |                        | <b>895,262</b>           | <b>(39,460)</b> | <b>855,802</b>           |

<sup>(1)</sup> The 2022 plan was bonused by 10% as per the AGOE of April 24, 2023. On 12/13/2023, the shares of the 2022 and 2023 plans were split, as approved at the AGM.

### (i) Impacts on the result

In compliance with CPC 10 (R1) (IFRS 2), based on the vesting periods presented, the amounts related to the restricted stock plan were recognized in the income statement due to the expiration of the vesting period, with a corresponding entry in equity in a specific capital reserve account. In contrast, in current liabilities, in a specific labor obligations account, the amounts related to INSS (Social Security) and FGTS (Expense), as shown below:

|                               | Restricted Stock Plan |              |
|-------------------------------|-----------------------|--------------|
|                               | 06/30/2025            | 06/30/2024   |
| Restricted stock plan expense | 3,498                 | 4,768        |
| INSS Expense                  | 243                   | 31           |
| FGTS Expense                  | 253                   | 76           |
| <b>Total</b>                  | <b>3,994</b>          | <b>4,875</b> |

## 26. Net operating revenue

We present the net operating revenue below:

|                                            | Parent Company   |                  | Consolidated     |                  |
|--------------------------------------------|------------------|------------------|------------------|------------------|
|                                            | 06/30/2025       | 06/30/2024       | 06/30/2025       | 06/30/2024       |
| <b>Gross operating revenue</b>             | <b>3,021,182</b> | <b>2,325,280</b> | <b>4,284,245</b> | <b>3,370,736</b> |
| Product sales                              | 3,014,809        | 2,211,689        | 4,258,749        | 3,196,472        |
| Hedging operations                         | 6,373            | 113,591          | 25,496           | 174,264          |
| <b>Deductions, taxes and contributions</b> | <b>(48,027)</b>  | <b>(30,174)</b>  | <b>(91,068)</b>  | <b>(62,225)</b>  |
| <b>Net operating revenue</b>               | <b>2,973,155</b> | <b>2,295,106</b> | <b>4,193,177</b> | <b>3,308,511</b> |

(A free translation of the original in Portuguese)

**27. Expenses by nature**

The Company's income statements are presented by function. Below we show the breakdown of expenses by nature :

|                                                    | Parent Company     |                    | Consolidated       |                    |
|----------------------------------------------------|--------------------|--------------------|--------------------|--------------------|
|                                                    | 06/30/2025         | 06/30/2024         | 06/30/2025         | 06/30/2024         |
| <b>Expenses by function</b>                        |                    |                    |                    |                    |
| Cost of goods sold                                 | (2,454,709)        | (1,909,262)        | (3,357,449)        | (2,629,439)        |
| Sales expenses                                     | (140,959)          | (124,887)          | (210,288)          | (160,682)          |
| General and administrative expenses                | (156,435)          | (132,125)          | (179,003)          | (152,090)          |
| Other operating expenses                           | (22,559)           | (24,598)           | (65,792)           | (48,452)           |
| <b>Total</b>                                       | <b>(2,774,662)</b> | <b>(2,190,872)</b> | <b>(3,812,532)</b> | <b>(2,990,663)</b> |
| <b>Expenses by nature</b>                          |                    |                    |                    |                    |
| Depreciation and amortization                      | (135,658)          | (84,780)           | (198,091)          | (125,309)          |
| Personnel expenses                                 | (317,479)          | (261,636)          | (441,183)          | (362,492)          |
| Raw materials and materials                        | (1,465,110)        | (1,315,993)        | (2,147,888)        | (1,945,836)        |
| Rentals and leases                                 | (7,580)            | (4,533)            | (9,855)            | (6,154)            |
| Depreciation of right of use                       | (215,290)          | (162,114)          | (192,547)          | (137,527)          |
| Realization of the fair value of biological assets | (549,180)          | (297,612)          | (673,966)          | (307,495)          |
| Freight                                            | (61,806)           | (39,606)           | (83,210)           | (57,398)           |
| Other operating expenses                           | (22,559)           | (24,598)           | (65,792)           | (48,452)           |
| <b>Total</b>                                       | <b>(2,774,662)</b> | <b>(2,190,872)</b> | <b>(3,812,532)</b> | <b>(2,990,663)</b> |

(A free translation of the original in Portuguese)

## 28. Other operating income and expenses

Below we show the details of other operating revenues and expenses:

|                                                              | Parent Company  |                 | Consolidated    |                 |
|--------------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|
|                                                              | 06/30/2025      | 06/30/2024      | 06/30/2025      | 06/30/2024      |
| <b>Other operating income</b>                                |                 |                 |                 |                 |
| Revenue from resale of stocks                                | 3,965           | 1,603           | 7,313           | 4,094           |
| Revenue from services provided                               | 294             | 8,071           | 1,353           | 8,509           |
| Rental income                                                | -               | 1,468           | 1,908           | 4,413           |
| Sale of fixed assets                                         | 3,472           | 2,949           | 7,792           | 8,092           |
| Revenue from claims compensation                             | 4,753           | 5,918           | 8,650           | 10,044          |
| Recipe certifications <sup>(1)</sup>                         | 9,928           | 5,824           | 10,280          | 5,824           |
| Adjustment to fair value of investment properties            | -               | -               | 1,360           | 16,430          |
| Other recipes                                                | 3,578           | 32              | 3,715           | 229             |
| <b>Subtotal</b>                                              | <b>25,990</b>   | <b>25,865</b>   | <b>42,371</b>   | <b>57,635</b>   |
| <b>Other operating expenses</b>                              |                 |                 |                 |                 |
| Cost of resale of stocks                                     | (3,395)         | (2,862)         | (7,215)         | (6,181)         |
| Rental cost                                                  | (394)           | (692)           | (947)           | (2,196)         |
| Cost of sale of fixed assets <sup>(2)</sup>                  | (2,033)         | (1,414)         | (4,656)         | (2,763)         |
| Fixed asset write-offs – loss <sup>(2)</sup>                 | (51)            | -               | (510)           | -               |
| Write-offs of fixed assets – obsolescence <sup>(2)</sup>     | (1,102)         | (1,058)         | (1,373)         | (1,970)         |
| Realization of capital gains from investments <sup>(2)</sup> | (3,693)         | (6,842)         | (5,520)         | (10,366)        |
| Cost of available-for-sale asset <sup>(2)</sup>              | (232)           | (272)           | (582)           | (1,419)         |
| Cost of claims                                               | (3,954)         | (4,982)         | (5,438)         | (5,636)         |
| Provision for recoverable tax losses (note 8.b)              | (3,906)         | (6,283)         | (21,693)        | (7,595)         |
| Provision for expected losses - Suppliers                    | (1,032)         | -               | (1,032)         | -               |
| Asset loss provision                                         | -               | -               | (13,748)        | (8,120)         |
| Certifications expense <sup>(1)</sup>                        | (1,433)         | (193)           | (1,744)         | (315)           |
| Other expenses                                               | (1,334)         | -               | (1,334)         | (1,891)         |
| <b>Subtotal</b>                                              | <b>(22,559)</b> | <b>(24,598)</b> | <b>(65,792)</b> | <b>(48,452)</b> |
| <b>Total</b>                                                 | <b>3,431</b>    | <b>1,267</b>    | <b>(23,421)</b> | <b>9,183</b>    |

<sup>(1)</sup> Revenue and expenses related to the sale of Round Table on Responsible Soy- RTRS certified soybeans and corn.

<sup>(2)</sup> Amounts relating to "Other transactions – property, plant and equipment" presented in the statements of cash flows.

## 29. Information by segment

For each of the strategic business units, Management reviews internal reports at least once a quarter. The following summary describes the operations in each of the Group's reportable segments:

- **Agricultural production segment:** cultivation, mainly of cotton, soybean and corn crops, and cattle raising;
- **Land portfolio segment:** acquisition and development of land for agriculture.

Information regarding the results of each reportable segment is included below. Performance is assessed based on the segment's net profit, as included in internal reports reviewed by Group Management. Segment profit is used to assess performance, as management believes such information is more relevant in assessing segment results.

(A free translation of the original in Portuguese)

## Information on reportable segments

|                                                                                                      | Agricultural Production |                    | Lands           |                | Eliminations     |                  | Consolidated       |                    |
|------------------------------------------------------------------------------------------------------|-------------------------|--------------------|-----------------|----------------|------------------|------------------|--------------------|--------------------|
|                                                                                                      | 06/30/2025              | 06/30/2024         | 06/30/2025      | 06/30/2024     | 06/30/2025       | 06/30/2024       | 06/30/2025         | 06/30/2024         |
| <b>Net operating revenue</b>                                                                         | <b>4,249,525</b>        | <b>3,357,408</b>   | <b>178,860</b>  | <b>141,341</b> | <b>(235,208)</b> | <b>(190,238)</b> | <b>4,193,177</b>   | <b>3,308,511</b>   |
| Changes in the fair value of biological assets and the net realizable value of agricultural products | 896,354                 | 798,206            | -               | -              | -                | -                | 896,354            | 798,206            |
| <b>Cost of goods sold</b>                                                                            | <b>(3,520,767)</b>      | <b>(2,806,211)</b> | <b>(5,372)</b>  | <b>(5,130)</b> | <b>168,690</b>   | <b>181,902</b>   | <b>(3,357,449)</b> | <b>(2,629,439)</b> |
| <b>Gross profit</b>                                                                                  | <b>1,625,112</b>        | <b>1,349,403</b>   | <b>173,488</b>  | <b>136,211</b> | <b>(66,518)</b>  | <b>(8,336)</b>   | <b>1,732,082</b>   | <b>1,477,278</b>   |
| <b>Operating expenses/income</b>                                                                     | <b>(389,811)</b>        | <b>(322,994)</b>   | <b>(14,390)</b> | <b>5,991</b>   | <b>(8,547)</b>   | <b>13,405</b>    | <b>(412,748)</b>   | <b>(303,598)</b>   |
| Sales expenses                                                                                       | (201,741)               | (174,087)          | -               | -              | (8,547)          | 13,405           | (210,288)          | (160,682)          |
| General and administrative expenses                                                                  | (177,001)               | (150,854)          | (2,002)         | (1,236)        | -                | -                | (179,003)          | (152,090)          |
| Equity income result                                                                                 | (36)                    | (9)                | -               | -              | -                | -                | (36)               | (9)                |
| Other operating income (expenses)                                                                    | (11,033)                | 1,956              | (12,388)        | 7,227          | -                | -                | (23,421)           | 9,183              |
| <b>Income before financial result and taxes</b>                                                      | <b>1,235,301</b>        | <b>1,026,409</b>   | <b>159,098</b>  | <b>142,202</b> | <b>(75,065)</b>  | <b>5,069</b>     | <b>1,319,334</b>   | <b>1,173,680</b>   |
| Net financial result                                                                                 | (537,335)               | (524,029)          | (5,739)         | (383)          | 135,594          | 109,606          | (407,480)          | (414,806)          |
| <b>Income before taxes on profits</b>                                                                | <b>697,966</b>          | <b>502,380</b>     | <b>153,359</b>  | <b>141,819</b> | <b>60,529</b>    | <b>114,675</b>   | <b>911,854</b>     | <b>758,874</b>     |
| Income tax and social contribution                                                                   | (241,255)               | (187,652)          | (23,728)        | (19,727)       | 3,666            | (1,140)          | (261,317)          | (208,519)          |
| <b>Consolidated profit for the period</b>                                                            | <b>456,711</b>          | <b>314,728</b>     | <b>129,631</b>  | <b>122,092</b> | <b>64,195</b>    | <b>113,535</b>   | <b>650,537</b>     | <b>550,355</b>     |

|                          | Agricultural Production |                   | Lands            |                  | Eliminations       |                    | Consolidated      |                   |
|--------------------------|-------------------------|-------------------|------------------|------------------|--------------------|--------------------|-------------------|-------------------|
|                          | 06/30/2025              | 12/31/2024        | 06/30/2025       | 12/31/2024       | 06/30/2025         | 12/31/2024         | 06/30/2025        | 12/31/2024        |
| Current assets           | 7,701,735               | 8,485,573         | 224,867          | 288,881          | (206,149)          | (384,197)          | 7,720,453         | 8,390,257         |
| Non-current assets       | 14,055,280              | 13,097,323        | 3,714,216        | 2,861,372        | (7,879,237)        | (6,774,610)        | 9,890,259         | 9,184,085         |
| <b>Total assets</b>      | <b>21,757,015</b>       | <b>21,582,896</b> | <b>3,939,083</b> | <b>3,150,253</b> | <b>(8,085,386)</b> | <b>(7,158,807)</b> | <b>17,610,712</b> | <b>17,574,342</b> |
| Current liabilities      | 4,179,527               | 6,147,555         | 467,580          | 192,979          | (182,392)          | (195,029)          | 4,464,715         | 6,145,505         |
| Non-current liabilities  | 10,586,253              | 9,835,981         | 63,236           | 72,588           | (2,757,139)        | (2,584,274)        | 7,892,350         | 7,324,295         |
| Net worth                | 6,991,235               | 5,599,360         | 3,408,267        | 2,884,686        | (5,145,855)        | (4,379,504)        | 5,253,647         | 4,104,542         |
| <b>Total liabilities</b> | <b>21,757,015</b>       | <b>21,582,896</b> | <b>3,939,083</b> | <b>3,150,253</b> | <b>(8,085,386)</b> | <b>(7,158,807)</b> | <b>17,610,712</b> | <b>17,574,342</b> |

The Group markets its products domestically and internationally. Sales to the international market include direct sales, with the Group as the operator, and indirect sales, with sales to export companies based in Brazil.

(A free translation of the original in Portuguese)

Consolidated sales in the domestic and foreign markets are represented as follows:

|                                                       | 06/30/2025       | 06/30/2024       |
|-------------------------------------------------------|------------------|------------------|
| <b>Domestic market</b>                                | <b>372,580</b>   | <b>251,744</b>   |
| Product sales                                         | 403,787          | 275,550          |
| Result of domestic market hedge operation             | 913              | (965)            |
| Deductions, taxes and contributions                   | (32,120)         | (22,841)         |
| <b>Foreign market</b>                                 | <b>3,820,597</b> | <b>3,056,767</b> |
| Sale of products - indirect export                    | 2,209,570        | 1,383,890        |
| Hedge operation result - indirect export              | (2,140)          | 59,017           |
| Deductions, taxes and contributions - indirect export | (40,228)         | (21,375)         |
| Sale of products - direct export                      | 1,645,392        | 1,537,032        |
| Hedge operation result - direct export                | 26,723           | 116,212          |
| Deductions, taxes and contributions - direct export   | (18,720)         | (18,009)         |
| <b>Net operating revenue</b>                          | <b>4,193,177</b> | <b>3,308,511</b> |

Net product sales information by geographic segment is attributed to the following countries:

|                              | 06/30/2025       |                | 06/30/2024       |                |
|------------------------------|------------------|----------------|------------------|----------------|
| <b>Net operating revenue</b> | <b>4,193,177</b> | -              | <b>3,308,511</b> | -              |
| (-) Hedge operation result   | 25,496           | -              | 174,264          | -              |
| <b>hedge result</b>          | <b>4,167,681</b> | <b>100.00%</b> | <b>3,134,247</b> | <b>100.00%</b> |
| <b>Country</b>               |                  |                |                  |                |
| Brazil <sup>(1)</sup>        | 2,541,009        | 60.97%         | 1,615,223        | 51.53%         |
| Uruguay                      | 399,245          | 9.58%          | 260,091          | 8.30%          |
| USA                          | 377,892          | 9.07%          | 389,819          | 12.44%         |
| Indonesia                    | 322,564          | 7.74%          | 209,978          | 6.70%          |
| Switzerland                  | 219,561          | 5.27%          | 250,184          | 7.98%          |
| Singapore                    | 186,151          | 4.47%          | 263,220          | 8.40%          |
| Others                       | 121,259          | 2.90%          | 145,732          | 4.65%          |

<sup>(1)</sup> Values refer to the domestic market and indirect export.

The amount of net revenue from products originating from the main customers, by agricultural product, is represented as follows:

|                              | Cotton in feather | Pit cotton     | Bulk corn     | Soy in bulk      | Cattle herd    | Other cultures | Total            | % on product sales (without the effect of hedging operations) |
|------------------------------|-------------------|----------------|---------------|------------------|----------------|----------------|------------------|---------------------------------------------------------------|
| <b>Customer</b>              |                   |                |               |                  |                |                |                  |                                                               |
| Cargill Agricultural SA      | 398,948           | -              | 3,248         | 931,296          | -              | 934            | <b>1,334,426</b> | 32.02%                                                        |
| Bunge Alimentos S.A.         | -                 | -              | 2,662         | 437,290          | -              | 6,292          | <b>446,244</b>   | 10.71%                                                        |
| Other clients <sup>(1)</sup> | 1,231,708         | 127,687        | 45,372        | 841,006          | 102,882        | 38,356         | <b>2,387,011</b> | 57.27%                                                        |
| <b>Subtotal</b>              | <b>1,630,656</b>  | <b>127,687</b> | <b>51,282</b> | <b>2,209,592</b> | <b>102,882</b> | <b>45,582</b>  | <b>4,167,681</b> | <b>100.00%</b>                                                |
| Hedge operation result       | 26,723            | -              | 647           | (2,788)          | 914            | -              | <b>25,496</b>    | -                                                             |
| <b>Total</b>                 | <b>1,657,379</b>  | <b>127,687</b> | <b>51,929</b> | <b>2,206,804</b> | <b>103,796</b> | <b>45,582</b>  | <b>4,193,177</b> | -                                                             |

<sup>(1)</sup> The balance shown in other customers individually does not exceed 10% of the sales revenue from products.

### 30. Subsequent Events

#### Acquisition of Sierentz Agro Brasil Ltda.

On March 6, 2025, as disclosed to the market, the Company entered into a binding share purchase and sale agreement for the acquisition, through its wholly-owned subsidiary SLC Agrícola Centro Oeste SA ("Buyer"), of 100% (one hundred percent) of Sierentz Agro Brasil Ltda. ("Sierentz"). Furthermore, as disclosed in a Material Fact, 31,882 thousand physical hectares had a binding proposal for the acquisition of operating rights by Terrus SA, which was implemented through a partial spin-off of Sierentz. With the partial spin-off of Sierentz, the spun-off portion was incorporated into a new company that was sold to Terrus SA.

On July 1, 2025, all usual conditions precedent for the acquisition of Sierentz were met, including its submission for approval by the Brazilian Administrative Council for Economic Defense (CADE). Thus, the

(A free translation of the original in Portuguese)

total acquisition price of 100% of Sierentz was completed for USD 135,245 (R\$ 737,231). The amount of the transferred consideration "base purchase price" is composed of: (a) Business Value; (b) Base Working Capital; (c) Base Net Debt; (d) Aircraft Amortization and Capex Amortization (e) Cover Crop Reimbursement and (f) PP&E Adjustment (Property Plant and Equipment), all amounts determined on the base date of May 31, 2025.

The base purchase price to be paid will be subject to adjustments, upwards or downwards, due to the sum of the following items: (i) the net difference between the base net debt and the closing net debt; (ii) the net difference between the base working capital and the closing working capital and (iii) the harvest adjustment, with the closing date being June 30, 2025.

The harvest adjustment means the Company's revenue for the 2024/2025 corn, cotton, sorghum, millet and brachiaria harvests calculated up to September 30, 2025, less the cost of goods sold incurred and to be incurred, less the respective selling, general and administrative expenses for the period from July 2025.

For the purposes of calculating the price adjustment, all amounts in reais will be converted to dollars. Notification of the price adjustment is scheduled for November 30, 2025, or 90 days after closing, whichever occurs later. Payment will be made in three installments, with 60% due on July 1, 2025 (R\$442,339), 20% in April 2026, and 20% in April 2027.

Sierentz's operations are 100% leased, located in the states of Maranhão (MA), Piauí (PI), and Pará (PA), totaling approximately 96 thousand hectares. In Maranhão, the total area will be approximately 68 thousand hectares, in Piauí 18 thousand hectares, and in Pará 10 thousand hectares. Some of these areas are suitable for second harvests, totaling a potential planted area of approximately 135 thousand hectares.

On July 4, 2025, the spun-off portion, representing 31,882 thousand hectares, was sold to Terrus SA, whose share purchase and sale agreement and other covenants were executed for R\$190,104. The acquisition price is equivalent to the sum of the Enterprise Value plus Working Capital plus Net Debt plus or minus the PP&E (Property Plant and Equipment) adjustment. The first installment was received on July 4, 2025, in the amount of R\$115,217, equivalent to 60% of the Enterprise Value plus R\$2,887, related to the implementation of ground cover in the respective area. The remaining installments will be in installments with maturity on April 30, 2026 and April 30, 2027, with the amount being adjusted by the dollar exchange rate.

With the closing memorandum, an operational transition was established, in which SLC began, as of July 1, 2025 (acquisition date for application of IFRS 3 and CPC 15), to have control of the management and guidelines of Sierentz's business for all legal purposes.

This transaction will enable greater value generation for shareholders, enabling increased production and the consequent increase in the supply of food and fiber, produced sustainably on mature farms located in Maranhão, Piauí and Pará.

The Company is still assessing the fair values of the acquired assets and liabilities, as this is a business combination. These values are provisional and may be adjusted in the subsequent period.

If the acquisition had occurred on January 1, 2025, the Company's consolidated net sales revenue for the six-month period ended June 30, 2025 would have been R\$4,721,540 (R\$2,107,594 for the three-month period ended June 30, 2025).

(A free translation of the original in Portuguese)

---

**Board of Directors**

---

**Eduardo Silva Logemann**  
President

**Jorge Luiz Silva Logemann**  
Vice President

**Adriana Waltrick dos Santos**  
Independent Advisor

**Osvaldo Burgos Schirmer**  
Independent Advisor

**André Souto Maior Pessoa**  
Independent Advisor

**Fernando de Castro Reinach**  
Independent Advisor

---

**Statutory Board of Directors**

---

**Aurelio Pavinato**  
CEO

**Ivo Marcon Brum**  
Financial and Relations Director  
with Investors

**Gustavo Macedo Lunardi**  
Supply Director, Mechanization  
and Seeds

**Alvaro Luiz Dilli Gonçalves**  
Human Resources Director,  
Sustainability and IT

---

**Adriana Friguetto Mezzomo**  
Accountant CRC RS – 059787/O-9

## 2024/25 CROP PROJECTIONS

### MATERIAL FACT OF 09/26/2024 vs MAINTENANCE OF DATA DISCLOSED VIA 2Q25 EARNINGS RELEASE

The information below was disclosed in the Material Fact of 09/26/2024, and will be compared with the information recently disclosed in the 2Q25 Earnings Release of 08/13/2025.

#### PLANTED AREA PER CROP

Below, we provide the projection released in the Material Fact of 09/26/2024:

#### PLANTED AREA PER CROP (Hectares) – Source: Material Fact of 09/26/2024

| Crop mix                         | Planted area - hectares |              |                        | Share<br>2024/25<br>% | Δ%<br>c x a | Δ%<br>c x b |
|----------------------------------|-------------------------|--------------|------------------------|-----------------------|-------------|-------------|
|                                  | First intention (a)     | Forecast (b) | First Intention (c)    |                       |             |             |
|                                  | 2023/24                 | 2023/24      | 2024/25 <sup>(1)</sup> |                       |             |             |
|                                  | -----ha-----            |              |                        |                       |             |             |
| Cotton                           | 187,464                 | 188,734      | 193,511                | 26.3                  | 3.2%        | 2.5%        |
| Cotton lint 1 <sup>st</sup> crop | 90,088                  | 106,698      | 95,441                 | 13                    | 5.9%        | -10.6%      |
| Cotton lint 2 <sup>nd</sup> crop | 97,376                  | 82,036       | 98,070                 | 13.3                  | 0.7%        | 19.5%       |
| Soybean (Commercial + Seed)      | 336,770                 | 320,009      | 379,780                | 51.5                  | 12.8%       | 18.7%       |
| Corn 2 <sup>nd</sup> crop        | 103,436                 | 95,167       | 118,950                | 16.1                  | 15.0%       | 25.0%       |
| Other Crops                      | 46,733                  | 57,432       | 44,721                 | 6.1                   | -4.3%       | -22.1%      |
| Total area                       | 674,403                 | 661,342      | 736,962                | 100                   | 9.3%        | 11.4%       |

Below, we provide most recent projection released in the 2Q25 Earnings Release of 08/13/2025:

#### PLANTED AREA PER CROP (Hectares) – Source: 2Q25 Earnings Release of 08/13/2025

| Crop mix                    | Planted area achieved (a) | 1Q25 Planted area (b) | Forecast (c) | Share   | Δ%    | Δ%    |
|-----------------------------|---------------------------|-----------------------|--------------|---------|-------|-------|
|                             | 2023/24                   | 2024/25(1)            | 2024/25(1)   | 2024/25 | c x a | c x b |
|                             | ha                        |                       |              | %       |       |       |
| Cotton                      | 188,734                   | 178,700               | 178,803      | 24.3    | -5.3  | 0.1   |
| Cotton lint 1st crop        | 106,698                   | 95,435                | 95,460       | 13.0    | -10.5 | 0.0   |
| Cotton lint 2nd crop        | 82,036                    | 83,265                | 83,343       | 11.3    | 1.6   | 0.1   |
| Soybean (Commercial + Seed) | 320,009                   | 377,531               | 377,531      | 51.3    | 18.0  | 0.0   |
| Corn 2nd crop               | 95,167                    | 122,767               | 122,748      | 16.7    | 29.0  | 0.0   |
| Other Crops (2)             | 57,432                    | 48,399                | 56,824       | 7.7     | -1.1  | 17.4  |
| Total area                  | 661,342                   | 727,397               | 735,906      | 100.0   | 11.3  | 1.2   |

(1) Weather factors could affect planted area forecasts.

(2) Other crops (Brachiaria seed 11,645 ha, Crambe seed 46 ha, Crotalaria seed 1,800 ha, Beans 1,409 ha, Sesame 5,089 ha, Millet seed 13.893 ha, Corn 1st crop 356 ha, Corn seed 727 ha, Forage turnip seed 2,086 ha, Cattle 5,594 ha, Sorghum 7,566 ha, Wheat 6,410 ha and Buckwheat seed 203 ha) totaled 56,824 ha.

**Explanation of the variation:** compared to the planting area disclosed in 1Q25 for the 2024/25 crop year, there was an increase of 8,424 hectares, referring to soil cover areas for seed production.

#### SLC AGRÍCOLA S.A.

Av. Nilo Peçanha, 2.900, sala 301, Bairro Jardim Europa – CEP 91.360-480 Porto Alegre RS Brasil

Fone (51) 3230 7799 Fax (51) 3230 7750 [www.slcagricola.com.br](http://www.slcagricola.com.br)

## YIELDS

Below, we provide the projection released in the Material Fact of 09/26/2024:

### YIELDS (kg/ha) – Source: Material Fact of 09/26/2024

| Yields (kg/ha)                   | 2023/24<br>Crop Year<br>Budget (a) | Safra 2024/25<br>Crop Year<br>Budget (b) | Δ%<br>(b) x (a) |
|----------------------------------|------------------------------------|------------------------------------------|-----------------|
| Cotton lint 1 <sup>st</sup> crop | 1,996                              | 2,041                                    | 2.3             |
| Cotton lint 2 <sup>nd</sup> crop | 1,863                              | 1,910                                    | 2.5             |
| Cotton seed                      | 2,377                              | 2,431                                    | 2.3             |
| Soybean (Commercial + Seed)      | 3,954                              | 3,976                                    | 0.6             |
| Corn 2 <sup>nd</sup> crop        | 7,588                              | 7,542                                    | -0.6            |

Below, we provide the most recent projection released in the 2Q25 release on 08/13/2025.

### YIELDS (kg/ha) – Source: 2Q25 Earnings Release of 08/13/2025

| Yield (kg/ha)                         | 2023/24 Crop<br>Year<br>Actual (a) | 2024/25 Crop<br>Year<br>Budget (b) | 2024/25 Crop<br>Year<br>Forecast (c) | Δ%<br>(c) x (a) | Δ%<br>(c) x (b) |
|---------------------------------------|------------------------------------|------------------------------------|--------------------------------------|-----------------|-----------------|
| Cotton lint 1 <sup>st</sup> crop      | 1,995                              | 2,041                              | 1,833                                | -8.1            | -10.2           |
| Cotton lint 2 <sup>st</sup> crop      | 1,827                              | 1,910                              | 2,161                                | 18.3            | 13.1            |
| Cottonseed (cottonseed + cotton seed) | 2,402                              | 2,431                              | 2,395                                | -0.3            | -1.5            |
| Soybeans (comercial + seed)           | 3,264                              | 3,976                              | 3,960                                | 21.3            | -0.4            |
| Corn 2 <sup>nd</sup> crop             | 7,093                              | 7,542                              | 8,274                                | 16.7            | 9.7             |

**Explanation of the variation:** the estimated yields for 2024/25 reflect our expectations regarding the productive potential of the crops, considering their historical evolution (trend curve) and the maturity of the areas. The forecast column represents our current estimate, based on crop conditions.

## COST PER HECTARE PER CROP (R\$/ha)

### COST PER HECTARE PER CROP (R\$/ha) – Source: Material Fact of 09/26/2024

| Total (R\$/ha)                            | Budget 2023/24             | Budget 2024/25             | Δ%           |
|-------------------------------------------|----------------------------|----------------------------|--------------|
| Cotton lint 1 <sup>st</sup> crop          | 13,205                     | 12,876                     | -2.5%        |
| Cotton lint 2 <sup>nd</sup> crop          | 11,906                     | 11,663                     | -2.0%        |
| Soybean (comercial + seed) <sup>(2)</sup> | 5,081                      | 4,659                      | -8.3%        |
| Corn 2 <sup>nd</sup> crop                 | 4,303                      | 3,967                      | -7.8%        |
| <b>Total average cost</b>                 | <b>7,034<sup>(1)</sup></b> | <b>6,666<sup>(1)</sup></b> | <b>-5.2%</b> |

<sup>(1)</sup> Weighted by the areas of the 2024/25 crop to avoid changes arising from variations in the product mix.

<sup>(2)</sup> Including costs related to seed production.

### COST PER HECTARE PER CROP (R\$/ha) – Source: 2Q25 Earnings Release of 08/13/2025

| Total (R\$/ha)                   | Budget 2023/24             | Budget 2024/25 <sup>(1)</sup> | Δ%          |
|----------------------------------|----------------------------|-------------------------------|-------------|
| Cotton lint 1 <sup>st</sup> crop | 13,205                     | 12,876                        | -2.5        |
| Cotton lint 2 <sup>nd</sup> crop | 11,906                     | 11,663                        | -2          |
| Soybeans (comercial + seed)      | 5,081                      | 4,659                         | -8.3        |
| Corn 2 <sup>nd</sup> crop        | 4,303                      | 3,967                         | -7.8        |
| <b>Total Average Cost</b>        | <b>6,916<sup>(2)</sup></b> | <b>6,545<sup>(2)</sup></b>    | <b>-5.4</b> |

<sup>(1)</sup> Figures may change until the end of cotton processing and the sale of grains.

<sup>(2)</sup> Weighted by areas in the 2024/25 crop year to avoid impacts from changes in the product mix.

**Explanation of the variation:** the variation is only in the total average cost due to the adjustment of the planted area in the 2024/25 crop year.

## **SLC AGRÍCOLA S.A.**

Av. Nilo Peçanha, 2.900, sala 301, Bairro Jardim Europa – CEP 91.360-480 Porto Alegre RS Brasil

Fone (51) 3230 7799 Fax (51) 3230 7750 [www.slcagricola.com.br](http://www.slcagricola.com.br)

### HEDGE POSITION PER CROP

The following is our updated currency and commodities hedging position:

#### HEDGE POSITION 2023/24 e 2024/25 – Source: Material Fact of 09/26/2024

| FX Hedge – Soybean           |         |         | Commercial Hedge – Soybean   |         |         |
|------------------------------|---------|---------|------------------------------|---------|---------|
| Crop Year                    | 2023/24 | 2024/25 | Crop Year                    | 2023/24 | 2024/25 |
| %                            | 100.0   | 44.9    | %                            | 91.9    | 47.8    |
| R\$/USD                      | 5.2275  | 5.3922  | USD/bu <sup>(2)</sup>        | 12.38   | 11.90   |
| Commitments % <sup>(1)</sup> | -       | 32.7    | Commitments % <sup>(1)</sup> | -       | 14.2    |

| FX Hedge – Cotton            |         |         | Commercial Hedge – Cotton    |         |         |
|------------------------------|---------|---------|------------------------------|---------|---------|
| Crop Year                    | 2023/24 | 2024/25 | Crop Year                    | 2023/24 | 2024/25 |
| %                            | 90.1    | 29.2    | %                            | 80.0    | 20.7    |
| R\$/USD                      | 5.3989  | 5.7332  | US¢/lb <sup>(2)</sup>        | 82.34   | 77.34   |
| Commitments % <sup>(1)</sup> | -       | 22.8    | Commitments % <sup>(1)</sup> | -       | -       |

| FX Hedge – Corn              |         |         | Commercial Hedge – Corn      |         |         |
|------------------------------|---------|---------|------------------------------|---------|---------|
| Crop Year                    | 2023/24 | 2024/25 | Crop Year                    | 2023/24 | 2024/25 |
| -                            | -       | -       | %                            | 22.9    | 10.4    |
| -                            | -       | -       | R\$/bag <sup>(3)</sup>       | 48.2    | 49.60   |
| %                            | 89.7    | 31.2    | %                            | 57.7    | -       |
| R\$/USD                      | 5.426   | 5.6396  | USD/bag <sup>(3)</sup>       | 8.31    | -       |
| Commitments % <sup>(1)</sup> | -       | 25.9    | Commitments % <sup>(1)</sup> | -       | -       |

1) Commitments to payments for fixed-rate securities in U.S. Dollar, natural hedge with payments related to land acquisitions and lease agreements based on soybean bags.

(2) Based on FOB Port - prices at our production units are also influenced by transport expenses and any discounts for quality.

(3) Farm price.

In the 2Q25 Earnings Release of 08/13/2025, the Hedge Position for 2023/24, 2024/25 and 2025/26 were changed to the figures below:

#### HEDGE POSITION 2023/24, 2024/25 e 2025/26 – Source: 2Q25 Earnings Release of 08/13/2025

| FX Hedge – Soybean           |         |         |         | Commercial Hedge – Soybean   |         |         |         |
|------------------------------|---------|---------|---------|------------------------------|---------|---------|---------|
| Crop Year                    | 2023/24 | 2024/25 | 2025/26 | Crop Year                    | 2023/24 | 2024/25 | 2025/26 |
| %                            | 100.0   | 95.6    | 24.4    | %                            | 100.0   | 94.3    | 41.1    |
| R\$/USD                      | 5.2377  | 5.6338  | 6.0846  | USD/bu <sup>(2)</sup>        | 12.35   | 11.46   | 11.00   |
| Commitments % <sup>(1)</sup> | -       | 1.7     | 43.0    | Commitments % <sup>(1)</sup> | -       | 1.6     | 15.6    |

| FX Hedge – Cotton            |         |         |         | Commercial Hedge – Cotton    |         |         |         |
|------------------------------|---------|---------|---------|------------------------------|---------|---------|---------|
| Crop Year                    | 2023/24 | 2024/25 | 2025/26 | Crop Year                    | 2023/24 | 2024/25 | 2025/26 |
| %                            | 99.3    | 90.1    | 16.7    | %                            | 100.0   | 56.2    | 25.0    |
| R\$/USD                      | 5.4533  | 6.0957  | 6.7176  | US¢/lb <sup>(2)</sup>        | 80.44   | 77.15   | 73.87   |
| Commitments % <sup>(1)</sup> | -       | -       | 35.0    | Commitments % <sup>(1)</sup> | -       | -       | -       |

| FX Hedge – Corn              |         |         |         | Commercial Hedge – Corn      |         |         |         |
|------------------------------|---------|---------|---------|------------------------------|---------|---------|---------|
| Crop Year                    | 2023/24 | 2024/25 | 2025/26 | Crop Year                    | 2023/24 | 2024/25 | 2025/26 |
| -                            | -       | -       | -       | %                            | 37.8    | 33.7    | -       |
| -                            | -       | -       | -       | R\$/bag <sup>(3)</sup>       | 53.04   | 50.67   | -       |
| %                            | 99.9    | 73.4    | 23.6    | %                            | 62.2    | 36.4    | 7.3     |
| R\$/USD                      | 5.4841  | 5.8779  | 5.8008  | USD/bag <sup>(3)</sup>       | 8.28    | 8.38    | 8.00    |
| Commitments % <sup>(1)</sup> | -       | -       | 34.3    | Commitments % <sup>(1)</sup> | -       | -       | -       |

1) Commitments to payments for fixed-rate securities in U.S. Dollar, natural hedge with payments related to land acquisitions and lease agreements based on soybean bags.

(2) Based on FOB Port - prices at our production units are also influenced by transport expenses and any discounts for quality.

(3) Farm price.

**Explanation of the variation:** the position presents alterations, due to the evolution of the contracting of foreign exchange and commodities hedge positions, as established by the Company's risk management policy.

#### SLC AGRÍCOLA S.A.

Av. Nilo Peçanha, 2.900, sala 301, Bairro Jardim Europa – CEP 91.360-480 Porto Alegre RS Brasil

Fone (51) 3230 7799 Fax (51) 3230 7750 [www.slcagricola.com.br](http://www.slcagricola.com.br)

2024/25 CROP YEAR PROJECTIONS - SEEDS

3Q24 EARNING RELEASE DISCLOSED ON 11/12/2024

SEED SALES ESTIMATES - Source: 3Q24 Release published on 11/12/2024

Below we present our sales history and our maintenance of estimate for 2025:



Explicação da variação: não houve variação.

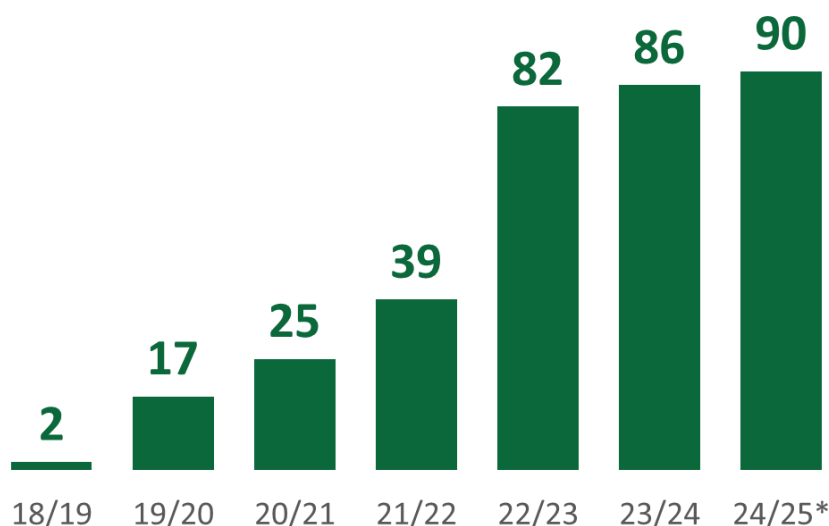
SLC AGRÍCOLA S.A.

Av. Nilo Peçanha, 2.900, sala 301, Bairro Jardim Europa - CEP 91.360-480 Porto Alegre RS Brasil

Fone (51) 3230 7799 Fax (51) 3230 7750 [www.slcagricola.com.br](http://www.slcagricola.com.br)

## GAIN FROM THE USE OF NEW TECHNOLOGIES

NET GAIN FROM THE USE OF NEW TECHNOLOGIES (R\$MM\*) - Source: 3Q24 Investor Relations Presentation



\*\* WeedIt, WeedSeeker, TechGraf, Protector, Imagery, Perfect Flight, Zeus and others.

Explanation of the variation: no variation.

## 2025/26 CROP PROJECTIONS

### MATERIAL FACT 03/06/2025

Below are the updated projections for the growth of planted area for the 2025/26 crop year, which take into account the acquisition of 100% (one hundred percent) of the company Sierentz Agro Brasil Ltda., through which SLC Agrícola will indirectly operate 63 thousand physical hectares (around 100 thousand hectares of planted area), as disclosed in the material fact dated March 6, 2025.

## PLANTED AREA

### PLANTED AREA (Hectares)

| Crop Mix   | Planted Area<br>1Q25 (a)<br>2024/25 <sup>(1)</sup> | Planted Area<br>Material Fact of 03/06/2025 Forecast (b)<br>2025/26 <sup>(1)</sup> | Δ%    |
|------------|----------------------------------------------------|------------------------------------------------------------------------------------|-------|
|            | -----ha-----                                       | -----ha-----                                                                       | b x a |
| Total Area | 727,397                                            | 830,000                                                                            | 14.1% |

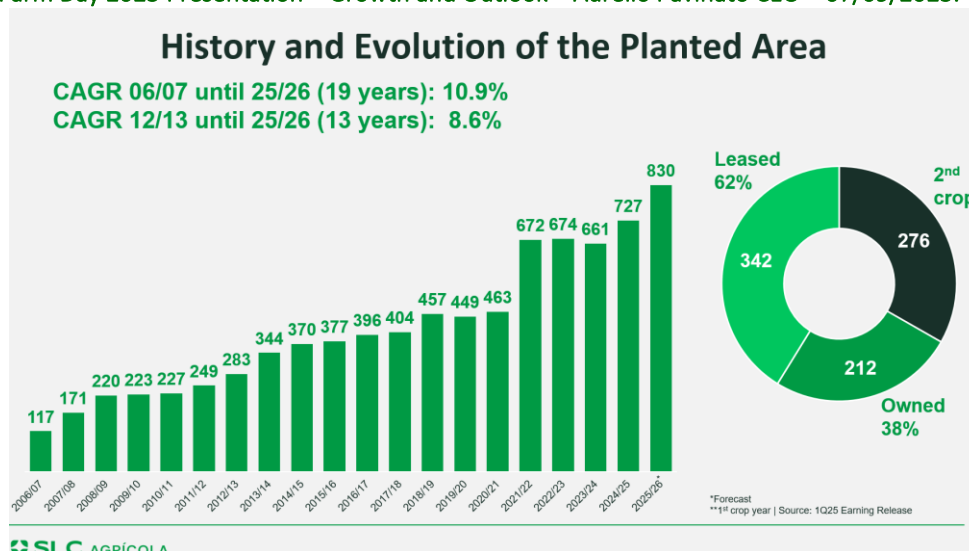
(1) Weather factors could affect planted area forecasts.

## SLC AGRÍCOLA S.A.

Av. Nilo Peçanha, 2.900, sala 301, Bairro Jardim Europa - CEP 91.360-480 Porto Alegre RS Brasil

Fone (51) 3230 7799 Fax (51) 3230 7750 [www.slcagricola.com.br](http://www.slcagricola.com.br)

SOURCE: Farm Day 2025 Presentation – Growth and Outlook – Aurélio Pavinato CEO – 07/09/2025.



Explanation of the variation: no variation.

#### IRRIGATION PROJECT

Below we present the Company's current irrigated area and the expected growth of the irrigated area for the 2025/26 crop year by farm, as disclosed in the Material Fact dated 07/08/2025.

#### CURRENT IRRIGATED AREA AND GROWTH EXPECTATION - Source: Material Fact 07/08/2025

| Farm     | State | Current irrigated physical area (a) | Irrigation implementation 2025/26 Crop year | Irrigation implementation upcoming years | Total (b) | Δ% (b) x (a) |
|----------|-------|-------------------------------------|---------------------------------------------|------------------------------------------|-----------|--------------|
| Pamplona | GO    | 3,355                               | 390                                         | 610                                      | 4,355     | 29.8%        |
| Piratini | BA    | 3,896                               | 2,970                                       | 5,995                                    | 12,861    | 230.1%       |
| Paysandu | BA    | 7,224                               | -                                           | 10,215                                   | 17,439    | 141.4%       |
| Palmares | BA    | 1,550                               | -                                           | 2,565                                    | 4,115     | 165.5%       |
| Paladino | BA    | -                                   | -                                           | 14,410                                   | 14,410    | n.n.         |
| -        | -     | 16,025                              | 3,360                                       | 33,795                                   | 53,180    | 231.9%       |

Explanation of the variation: no variation.

#### DISCLAIMER

We make statements concerning future events that are subject to risks and uncertainties. These statements are based on the beliefs and assumptions of our Management and on the information currently available to the Company. Forward-looking statements include information on our current plans, beliefs or expectations, as well as those of the Company's directors and officers. Forward-looking statements include information on potential or assumed operating results as well as statements that are preceded, followed by or include the words "believe," "may," "will," "continue," "expect," "project," "intend," "plan," "estimate" or similar expressions. Forward-looking statements and information provide no guarantee of performance. Because they refer to future events, they involve risks, uncertainties and assumptions and as such depend on circumstances that may or may not occur. The Company's future results and creation of value for shareholders may differ significantly from the figures expressed or suggested in the forward-looking statements. Many factors that will determine these results and values are beyond our capacity to control or predict.

Any clarifications may be obtained through the e-mail of the Investor Relations Department – [ri@slcagricola.com.br](mailto:ri@slcagricola.com.br).

**SLC AGRÍCOLA S.A.**

Av. Nilo Peçanha, 2.900, sala 301, Bairro Jardim Europa – CEP 91.360-480 Porto Alegre RS Brasil

Fone (51) 3230 7799 Fax (51) 3230 7750 [www.slcagricola.com.br](http://www.slcagricola.com.br)

## REPORT ON REVIEW OF QUARTERLY INFORMATION

To the Shareholders, Directors and Officers of  
SLC Agrícola SA  
Porto Alegre - RS

### Introduction

We reviewed the individual and consolidated interim financial information of SLC Agrícola SA ("Company"), contained in the Quarterly Information Form (ITR) for the quarter ended June 30, 2025, which includes the balance sheet in 30 of June of 2025 and to the respective demonstrations of result and of result comprehensive to you periods of three and six months then ended and of changes in equity and cash flows for the six-month period then ended, including the explanatory notes.

The board of directors is responsible for preparing the individual and consolidated interim financial information in accordance with technical pronouncement CPC 21 Interim Financial Reporting and the international standard IAS 34 Interim Financial Reporting, issued by International Accounting Standards Board (IASB) (at the moment called for the Foundation IFRS as "standards accounting IFRS"), as well as for the presentation of this information in a manner consistent with the standards issued by the Brazilian Securities and Exchange Commission, applicable to the preparation of Quarterly Information (ITR). Our responsibility is to express a conclusion on this interim financial information based on our review.

### Scope of review

We conducted our review in accordance with Brazilian and international standards for reviewing intermediate information (NBC TR 2410 Revision of Information Intermediaries Executed for the Auditor from the Entity and ISRE 2410 Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other audit procedures.

review. The scope of a review is significantly less than that of an audit conducted in accordance with auditing standards. and, consequently, no us allowed to obtain security of what we take knowledge of all you matters significant issues that could be identified in an audit. Therefore, we do not express an audit opinion.

### Conclusion

Based on our review, we are not aware of any fact that leads us to believe that the individual and consolidated interim financial information included in the quarterly information referred to above was not prepared, in all respects relevant, of agreement with the pronouncement technical CPC 21 and the IAS 34 applicable the elaboration of Information Quarterly (ITR), and presented in a manner consistent with the standards issued by the Securities and Exchange Commission.

Other matters

### Value Added Statements

The quarterly information referred to above includes the individual and consolidated statements of value added (DVA), for the six-month period ended June 30, 2025, prepared under the responsibility of the Company's board of directors and presented as information additional to ends from the IAS 34. These demonstrations they were submitted the procedures of review carried out in conjunction with the review of the quarterly information, with the objective of concluding whether they are reconciled with the interim financial information and accounting records, as applicable, and whether their form and content are in accordance with the criteria defined in Technical Pronouncement CPC 09 Statement of Value Added. Based on our review, we are not aware of any fact that leads us to believe that this statement of value added was not prepared, in all material respects, in accordance with the criteria defined in this Standard and consistently with the individual and consolidated interim financial information taken as a whole.

### Audit and review of corresponding values

The examination of the individual and consolidated balance sheet as of December 31, 2024 and the review of the interim accounting information, individual and consolidated, for the quarter ended June 30, 2024, presented for comparison purposes, they were driven under the responsibility of other auditor independent, what issued reports of audit and of review without modifications, dated March 12, 2025, and August 14, 2024, respectively.

Porto Alegre, 13 August of 2025.

ERNST & YOUNG  
Auditors Independents S/S Ltd. CRC  
SP-015199/F

Arthur Ramos Arruda  
Accountant CRC RS-  
096102/O

## **Opinions and Statements / Statement by the Directors on the Financial Statements**

In compliance with the provisions of article 31 of CVM Resolution 80 of March 29, 2022, the Board of Directors declares that it has reviewed, discussed and agreed with the Quarterly Information (Parent Company and Consolidated) for the fiscal year ended on June 30, 2025. Porto Alegre/RS, August 13, 2025. Aurélio Pavinato Chief Executive Officer Ivo Marcon Brum Chief Financial and Investor Relations Officer Gustavo Macedo Lunardi Supply and Seed Production Officer Álvaro Luiz Dilli Gonçalves HR, Sustainability and IT Officer Leonardo Celini Operations Director Roberto Acauan de Araújo Jr Sales and New Business Director.

## **Opinions and Declarations / Statement by the Directors on the Independent Auditor's Report**

In compliance with the provisions of article 31 of CVM Resolution 80 of March 29, 2022, the Board of Directors declares that it has reviewed, discussed and agreed with the opinion expressed in the Independent Auditor's Report, dated August 13, 2025, relating to the Quarterly Information (Parent Company and Consolidated) for the fiscal year ended on June 30, 2025. Porto Alegre/RS, August 13, 2025. Aurélio Pavinato CEO Ivo Marcon Brum Financial and Investor Relations Director Gustavo Macedo Lunardi Supply and Seed Production Director Álvaro Luiz Dilli Gonçalves HR, Sustainability and IT Director Leonardo Celini Operations Director Roberto Acauan de Araújo Jr Sales and New Business Director.