

Disclaimer



This presentation includes or may include forward-looking statements that were based on historical facts and reflect the management's expectations and objectives for São Carlos.

Forward-looking statements depend. substantially. on market conditions. government regulations. sector performance. and the Brazilian economy. among other factors. Operational data may affect São Carlos' future performance and may lead to results that materially differ from those expressed in such forward-looking statements.

São Carlos is not responsible for investment decisions made based on the information contained in this presentation. Under no circumstances should this presentation be considered a recommendation to buy shares issued by São Carlos. When deciding to acquire shares issued by São Carlos. potential investors should conduct their own analysis and evaluation of São Carlos' financial condition. its activities, and the risks arising from such investment.

Key highlights of 2Q25



OPERATIONAL AND FINANCIAL PERFOMANCE

Recurring EBITDA reached R\$26.4 million in 2Q25. an annual growth of 41.1%¹

- Recurring NOI totaled R\$30.5 million. up 13.0% year over year¹
- New lease agreements in the Office segment totaled 4.9 thousand sqm of GLA in 2Q25
- FlexOffice GLA reached 21.2 thousand sqm.. with 41 active clients
- Same-store sales (SSS) by tenants grew 8.4% compared to 2Q24; excluding the seasonal Easter effect. SSS growth was 4.5%

CAPITAL ALLOCATION

Asset sales totaled R\$323.0 million in 2Q25. with an average cap rate of 8.9%

- Completion of the sale of 18 properties to FII TGRU Master. with São Carlos becoming the Real Estate Advisor and Best Center the asset manager
- Sale of one strip mall and one street store for R\$13.5 million and R\$12.6 million. respectively
- Sale of the last 2 land plots in the portfolio. for a total amount of R\$5.0 million
- Portfolio value of R\$3.1 billion. with 307.5 thousand sqm of GLA
- NAV of R\$48.7 per share

CAPITAL STRUCTURE

Financial leverage equivalent to 11.7% of portfolio value and TGRU shares

- Net debt decreased by 39.0% in 2Q25 when compared to 2Q24
- Cash balance of R\$337.0 million at the end of 2Q25
- Average debt maturity of 6.0 years and a negative debt cost spread of 216 basis points (bps) versus the SELIC rate

¹ same-basis assets

Assets Divestment - REIT TGRU



SALE VALUE

R\$291.9 million (18.4% below do NAV)

Cap rate

8.9%



Real Estate Advisor

PORTFOLIO

14 strip malls + 4 street stores

GLA

42.072 m²



Real Estate Manager













Best Center – Assets Divestments

SÃO CARLOS

BC São Paulo – Parque Global



- Sale value: R\$13.5 million
- 35.0% above NAV
- GLA: 800 m²

Street Store – Rio Claro (SP)



- Sale value: R\$12.6 million
- *Cap rate*: 7.7%
- 4.6% above NAV
- GLA: 1.884 m²

Land plots Arara e Itupeva





• Sale value: R\$5.0 million

Office – Assets Divestments

São Paulo Office Park X (SPOP X)



Sale value: R\$30.0 million

• Cap rate: 11.6%

3.8% below do NAV

GLA: 3.479 m²



Subsequent Event – Signing of a Purchase and Sale Agreement



EZ Towers A 22,278 sgm



Paulista Office Park 8,467 <u>sgm</u>

• GLA: 78.158 m²

• Sale value: R\$837.2 million

• Cap rate: 8.1%

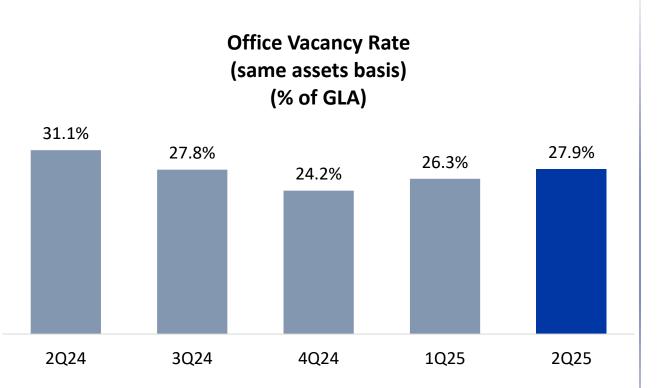
18.0% below NAV

São Carlos as REIT Real Estate Advisor

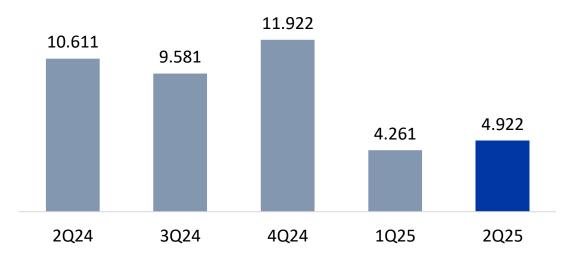
• The completion of the transaction is subject to the fulfillment of customary precedent conditions for this type of deal.

Office Highlights



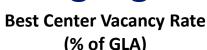


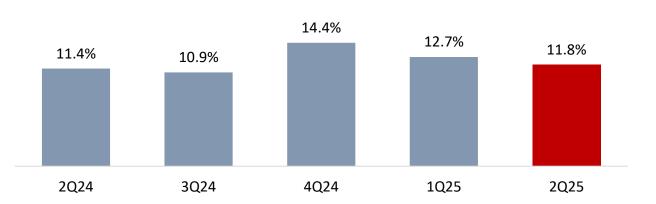
New leasing contracts (sqm)



Best Center Highlights

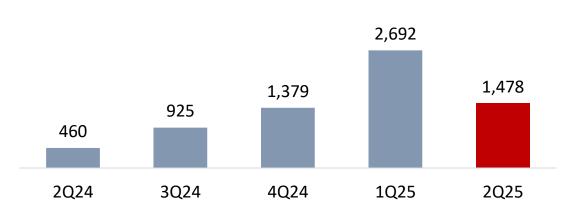
(% of GLA)





SÃO CARLOS

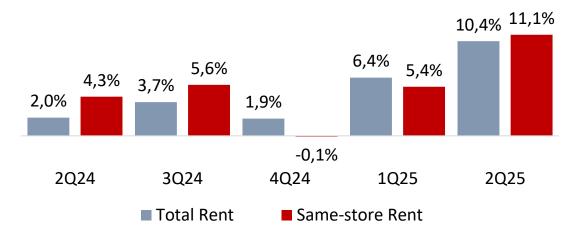
New leasing contracts (sqm)



Sales (R\$ Millions) and SSS (%)



Revenue from leases growth yoy¹ - %

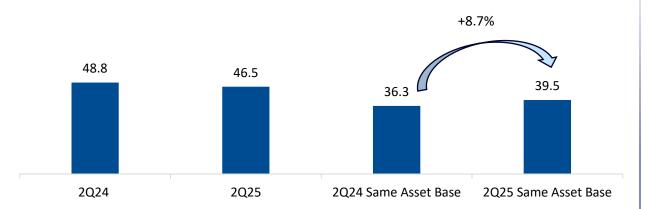


¹Excludes revenues of street stores leased to Lojas Pernambucanas

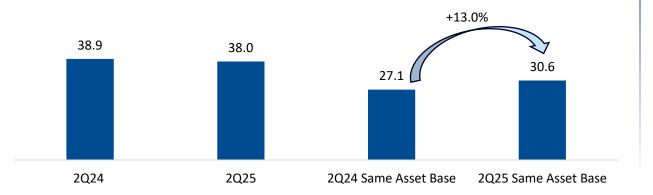
Financial Performance in 2Q25¹



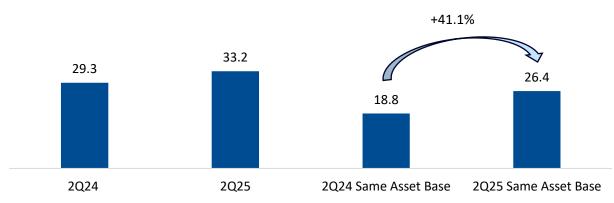
Recurring Gross Revenue (R\$ MM)²



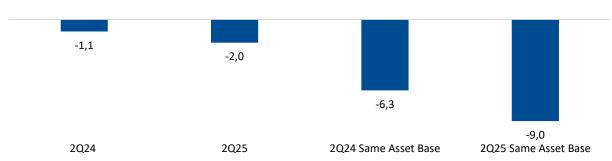
Recurring NOI (R\$ MM)



Recurring EBITDA (R\$ MM)



Recurring FFO (R\$ MM)



¹Considers same-base asset

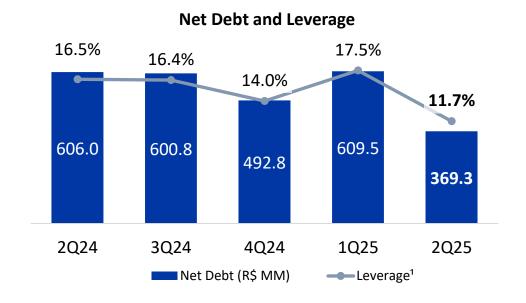
² Rental and services revenue

Capital Structure



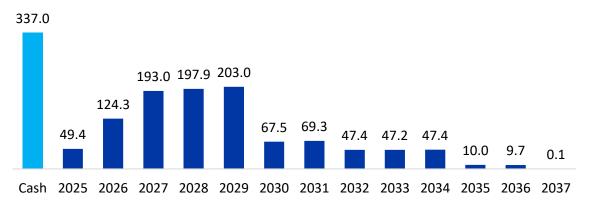
10

Debt - R\$ million	2Q25	1Q25	Δ %	2Q25	Δ%
Gross Debt	1,066.2	1,158.3	-8.0%	1,307.8	-18.5%
(-) Cash and Financial Investments	337.0	199.9	68.5%	192.3	75.2%
(+) Payables due to acquisition of properties	0.0	0.0	-100.0%	0.0	-100.0%
(-) Receivables from the sale of properties	354.9	343.8	3.2%	504.6	-29.7%
(-) Convertible debt in Clique Retire	5.0	5.0	0.0%	5.0	0.0%
Net Debt	369.3	609.5	-39.4%	606.0	-39.0%
TGRU Shares	3,075.7	3,486.7	-11.8%	3,675.7	-16.3%
Porfolio Value	79.2	0.0	0.0%	0.0	0.0%
Net Debt / Portfolio Value (%)	11.7%	17.5%	-5.8 p.p.	16.5%	-4.8 p.p.
Average debt maturity (years)	6.0 years	6.3 years	-4.8%	7.1 years	-15.4%
Nominal cost of debt (% p.y.)	12.8%	12.8%	0.0 p.p.	10.8%	2.0 p.p.



- 39.0% decrease in net debt compared to 2Q24
- Cash balance of R\$337.0 million
- Leverage. measured by net debt over portfolio value. at 11.7%
- Average debt maturity of 6.0 years
- Negative debt cost spread of 216 basis points versus the SELIC rate

Amortization Schedule (R\$ million)



¹ Net debt over the portfolio value

Perspectives



Increase in property profitability and expense control. focusing on generating positive recurring FFO



Sale of the remaining street store portfolio and divestment of assets at fair value



Seeking new structures and business models that lead to a lower discount on the stock relative to the market value of our assets







Contact IR

ri.scsa.com.br



ri@scsa.com.br



(11) 3048-5440



To register in our mailing. click her