Interim Financial Information 06/30/2025



aliza Kent a Car S/A. Corporate taxpayer's ID: 16.6/0.085/0001~5

Quarterly Overview:

In the second quarter of 2025, we achieved solid results, aligned with our priority of rebuilding the ROIC spread. We made consistent progress in executing our operational fronts, reinforcing the resilience of our business model even in a challenging macroeconomic environment.

We continued our price recomposition process, with an increase in average rates, which contributed to increased revenue in the **Car Rental** and **Fleet Rental** divisions. Our agenda of efficient cost management and productivity gains had a positive impact on costs and expenses, contributing to the expansion of operating margins in the rental divisions. In **Fleet Rental**, we continued our strategy of reducing exposure to the severe-use segment, ending the quarter with approximately 23,000 cars compared to 31,000 in December 2024. In this division, light vehicles and subscription grew roughly 20% in the annual comparison, optimizing our capital allocation towards a higher ROIC.

Seminovos volumes remained stable year over year, despite a more restrictive credit environment. We are focused on commercial and operational excellence to drive volume growth. Following the announcement of the IPI reduction, sales accelerated, making July one of the strongest months of the year so far.

As part of our ongoing priority to strengthen leadership in customer satisfaction, we reached a record level of digital pick-ups in the **Car Rental** division, now offering customers the option to choose the car model and kilometer, enhancing the pick-up experience and its NPS. In **Fleet Rental**, Localiza Labs continues to develop new features for our car subscription app, increasing customer engagement.

Another key highlight of the quarter was the progress in integrating the **Fleet Rental** systems, which will contribute to an improved customer experience through a unified journey, as well as greater productivity for our employees. With this integration, we also expect cost savings in maintenance and efficiency gains in fleet utilization. Finally, the integration of the **Fleet Rental** systems enabled the incorporation of Locamerica, a strategic and relevant move for the Company. Since the business combination in July 2022, 14 companies have been incorporated, representing significant progress in the corporate and operational simplification process and enabling the capture of additional synergies.

Reflecting these advances, we presented a robust quarter with consolidated net revenue of R\$9.9 billion, EBITDA of R\$3.3 billion, and EBIT of R\$2.0 billion, despite a quarter seasonally marked by lower activity. Finally, the increase in the basic interest rate impacted on net financial expenses, resulting in an adjusted net income of R\$768 million.

Debt ratios remained at comfortable levels, with improvements in net debt/EBITDA and net debt/fleet value. We ended the semester with an annualized ROIC of 13.7% and a spread of 4.1 p.p. for the cost of debt, despite the increase in the average interest rate for the period.

As described in the extraordinary shareholder meeting proxy statement, due to the incorporation of Locamerica, approved on August 1st, we have written down the deferred income tax and social contribution balances on Locamerica's tax loss this quarter, with a **non-cash impact** on the 2Q25 results. Starting in September, we will begin capturing the tax benefit associated with the amortization of goodwill, which will reduce the cash tax over the next five years, more than offsetting the writedown of tax loss credits.

Quarterly Highlights:

Car Rental: Following the peak season in 1Q25, we reduced our available fleet and increased the average daily rental rate to R\$149, offsetting seasonal effects. Net revenue totaled R\$2.5 billion and EBITDA R\$1.6 billion, with a margin of 66.5%.

Fleet Rental: Origination began to gain traction in target segments in March, while we continued with the planned reduction in exposure to severe-use, which impacts volume but contributes to the gradual improvement in this division's ROIC. Net revenue totaled R\$2.2 billion and EBITDA reached R\$1.6 billion, with a margin of 71.0% (73.4% excluding Trucks and other Initiatives).

Seminovos: After a strong January, sales volumes stabilized at lower levels. The reduction in sales volume in 2Q25 compared to 1Q25 was partially offset by the higher average selling price. Net revenue totaled R\$5.2 billion and EBITDA totaled R\$84.9 million, with a margin of 1.6%.

In 2H25, we will continue advancing our strategic priorities and maintaining discipline in capital allocation, aiming to restore the ROIC spread.

IPI Reduction:

At the end of 2Q25, a new IPI reduction for new cars was announced, regulated by Decree No. 12,549, published on July 10, 2025. The measure is part of the National Green Mobility and Innovation Program (Mover), launched in 2023, and is aligned with decarbonization and sustainability goals.

As disclosed in a material fact on August 6, 2025, the reduction in the price of new cars has historically reflected a reduction in the price of pre-owned cars. Therefore, as a result of the Decree, the Company has already observed a reduction in the selling prices of pre-owned cars and has identified the need to adjust the expected sales value of part of its fleet. Based on preliminary estimates, Localiza will recognize in its results for the quarter ending September 30, 2025, a one-off impact of between R\$800 million and R\$1 billion before taxes, equivalent to approximately 1.5% to 1.9% of the value of our fleet at the end of 2Q25.

The Company clarifies that the information regarding the effects to be recognized in the quarter ending September 30, 2025, is preliminary. The estimates only consider the potential effects of the Decree in question, in proportion to the reduction in IPI tax rates. However, the impacts predicted by Management are subject to the uncertainties inherent in the disclosure of estimates and projections, the results of which may differ from those indicated. The Company reserves the right to revise these estimates if the program is changed in any way.

Estimate of IPI tax rates for certain vehicle categories, prepared by Localiza based on Decree 12,549/25

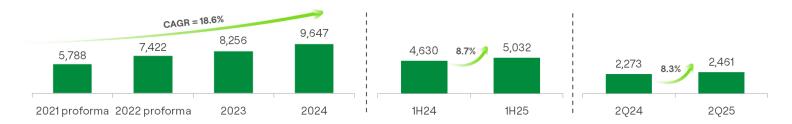
| | | IPI Pre-D | ecree No. 12,5 | 49/2025 | IPI Post-I | Decree No. 12, | 549/2025 | |
|-----------------------------|-------------------------------------------------|---------------|----------------|----------------|---------------|----------------|----------------|------------------------|
| | INMETRO | | ∆Tax Rate | | | ∆Tax Rate | | Δ Final Tax Rate |
| Vehicle Examples | Category / Subcategory | Base Tax Rate | (Rota 2030 | Final Tax Rate | Base Tax Rate | (MOVER | Final Tax Rate | Post vs Pre Decree No. |
| | | | Program*) | | | Program*) | | 12,549/2025 |
| | Subcompact/classified as "Carro Sustentável" | | | | | | | |
| Fiat Mobi 1.0. Renault Kwid | under the MOVER program | | | | | | | |
| 1.0 | Minimum Rate | 5.27% | -2.00p.p. | 3.27% | 6.30% | -6.30p.p. | 0.00% | -3.27p.p. |
| | Average Rate | 5.27% | -2.00p.p. | 3.27% | 6.30% | -6.30p.p. | 0.00% | -3.27p.p. |
| | Maximum Rate | 5.27% | -2.00p.p. | 3.27% | 6.30% | -6.30p.p. | 0.00% | -3.27p.p. |
| | Compact/classified as "Carro Sustentável" under | | | | | | | |
| Hyundai HB2 0 1.0. GM On ix | the MOVER program | | | | | | | |
| 1.0, Fiat Argo 1.0 | Minimum Rate | 5.27% | -2.00p.p. | 3.27% | 6.30% | -6.30p.p. | 0.00% | -3.27p.p. |
| , | Average Rate | 5.27% | -2.00p.p. | 3.27% | 6.30% | -6.30p.p. | 0.00% | -3.27p.p. |
| | Maximum Rate | 5.27% | -2.00p.p. | 3.27% | 6.30% | -6.30p.p. | 0.00% | -3.27p.p. |
| Hyundai HB20S 1.0L Turbo, | Midsize/1.0L Turbo | | | | | | | |
| VW Virtus 1.0L Turbo, GM | Minimum Rate | 5.27% | -2.00p.p. | 3.27% | 6.30% | -1.25 p.p. | 5.05% | 1.78p.p. |
| Onix 1.0 L Turbo | Average Rate | 5.27% | -1.00p.p. | 4.27% | 6.30% | -0.25p.p. | 6.05% | 1.78p.p. |
| Olik i.de ruibo | Maximum Rate | 5.27% | 0.00p.p. | 5.27% | 6.30% | 0.75 p.p. | 7.05% | 1.78p.p. |
| VW Nivus 1.0 L Turbo, GM | Compact SUV/1.0L Turbo | | | | | | | |
| Tracker 1.0 L Turbo. | Minimum Rate | 5.27% | -2.00p.p. | 3.27% | 6.30% | -1.25 p.p. | 5.05% | 1.78p.p. |
| Hyundai Creta 1.0L Turbo | Average Rate | 6.78% | -1.00p.p. | 5.78% | 6.30% | -0.25p.p. | 6.05% | 0.28p.p. |
| riyanaan olota noo ranoo | Maximum Rate | 8.28% | 0.00p.p. | 8.28% | 6.30% | 0.75 p.p. | 7.05% | -1.23p.p. |
| VW T-Cross 1.4L Turbo. | Compact SUV/Others | | | | | | | |
| Jeep Renegade 1.3 L Turbo, | Minimum Rate | 8.28% | -2.00p.p. | 6.28% | 6.30% | -0.50p.p. | 5.80% | -0.48p.p. |
| Renault Duster 1.6 | Average Rate | 8.28% | -1.00p.p. | 7.28% | 6.30% | -0.25p.p. | 6.05% | -1.23p.p. |
| | Maximum Rate | 8.28% | 0.00p.p. | 8.28% | 6.30% | 0.00p.p. | 6.30% | -1.98p.p. |
| Jeep Commander 1.3L | Large SUV | | | | 1 | | | |
| Turbo, VW Taos 1.4L Turbo, | Mini mum Rate | 8.28% | -2.00p.p. | 6.28% | 6.30% | -0.50p.p. | 5.80% | -0.48p.p. |
| Jeep Compass 1.3L Turbo | Average Rate | 8.28% | -1.50p.p. | 6.78% | 6.30% | 0.00p.p. | 6.30% | -0.48p.p. |
| | Maximum Rate | 8.28% | -1.00p.p. | 7.28% | 6.30% | 0.50p.p. | 6.80% | -0.48p.p. |

Source: Decree 12,549/25 and Company estimate. Rates for certain vehicle categories (non-exhaustive).

1 - Car Rental

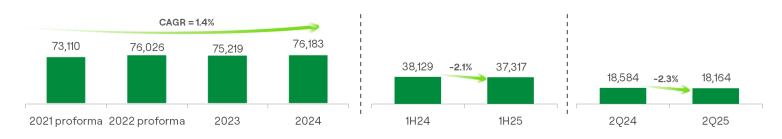
Net Revenue

R\$ million, including royalties



Rental Days

In thousands



In 2Q25, net revenue from the **Car Rental** division reached R\$2,461 million, an 8.3% increase compared to 2Q24. We continued our price recovery and productivity management process.

Utilization Rate



In the quarter, the average daily rate reached R\$148.9, an increase of 10.6% year-on-year, with the utilization rate remaining unchanged.

Net Revenue

R\$ million, including telematics and other initiatives



In 2Q25, the Fleet Rental division reported net revenue of R\$2,248 million, 10.2% higher than in the same period last year, driven by the increase in the average daily rental rate and the stability in the number of daily rentals. In line with our strategic priorities for the year and with the goal of widening the ROIC spread of this division, we maintained a healthy revenue growth pace in our target segments, light fleets and car subscription, which grew approximately 20% in 2Q25 compared to 2Q24. We continued to reduce our exposure to severe-use vehicle contracts, which ended the period with approximately 23,000 cars (31,000 in December 2024).



In the quarter, the average daily rate of R\$102.7 was 11.0% higher than in 2Q24. The utilization rate increased by 0.5 p.p. compared to 2Q24, reaching 95.8%. In the first half of the year, the utilization rate was 96.0%, 1.4 p.p. higher than in the same period last year, demonstrating an efficiency gain in asset utilization.

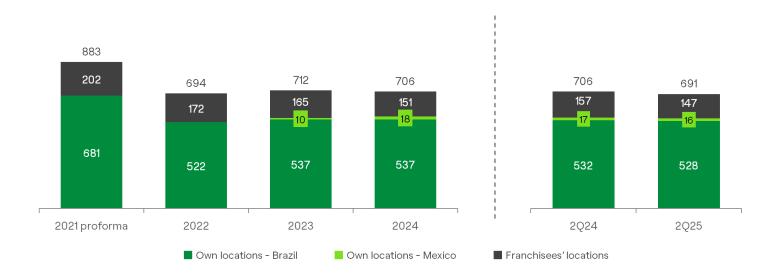
Net Revenue

R\$ million



In 2Q25, net revenue from Seminovos reached R\$5,141 million, a 9.1% increase compared to 2Q24. Car sales volume showed a slight drop of -0.6%, with an increase in the average selling price. On June 26, the press reported a reduction in the IPI (Tax on Industrialized Products) for entry-level cars, impacting sales volumes at the end of June, as the market awaited the announcement of the Sustainable IPI decree. In July, sales accelerated again.

<u>Number of branches – Brazil and Latin America</u> *Quantity*



The chart above shows the growth of the **Car Rental** division. We ended the quarter with 691 locations, 604 in Brazil, 16 in Mexico, and 71 in five other South American countries.

Number of owned stores – Seminovos



At the end of June, the car sales network consisted of 244 stores in 126 cities. In 2H25, we will continue the process of scaling Seminovos to rejuvenate our Car Rental fleet.

5.1 - Net fleet investment

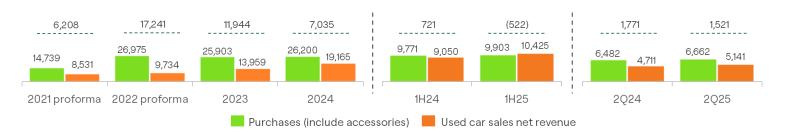
Car purchase and sales

Quantity*



Net fleet investment

R\$ million



After reducing our purchase volume in 1Q25 to adjust our fleet to post-peak season demand, we resumed purchasing cars to renew our fleet in 2Q25. We ended the quarter with the addition of 5,136 cars and a net investment of R\$1,521 million in Brazil.

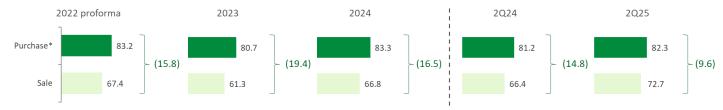
In the quarter, 74,037 cars were purchased, 49,943 in the **Car Rental** division and 24,094 in the **Fleet Rental** division, and 68,901 cars were sold, 43,661 in **Car Rental** and 25,240 in **Fleet Rental**. Sales in the quarter reflect the tighter credit environment, as well as the impact of the announcement of the IPI tax reduction in June.

Average sales prices for Seminovos cars continued to increase throughout the semester, reflecting a sales mix with lower average kilometer and a better mix of model-year.

5.2 - Average price of purchase and sale

Average price of purchase and sale - Car Rental

R\$ thousand



^{*}Purchase price does not include accessories

In the **Car Rental** division, the average purchase price was R\$82.3 thousand and the average sales price reached R\$72.7 thousand in 2Q25, resulting in a fleet renewal investment of R\$9.6 thousand per car. The gradual advancement of fleet rejuvenation and the reduction in average kilometer per car sold have contributed to the reduction in renewal capex.

Average price of purchase and sale - Fleet Rental

R\$ thousand



^{*}Purchase price does not include accessories

In Fleet Rental, the average purchase price was R\$98.8 thousand in 2Q25, while the average selling price was R\$78.4 thousand, resulting in a renewal investment of R\$20.4 thousand. The higher renewal capex in Fleet Rental, compared to Car Rental, is explained by the longer average contract term and the vehicle mix, which is appropriately priced in the rental contracts.

5.3 – Average kilometer of cars sold

Average kilometer of cars sold – Seminovos

Units



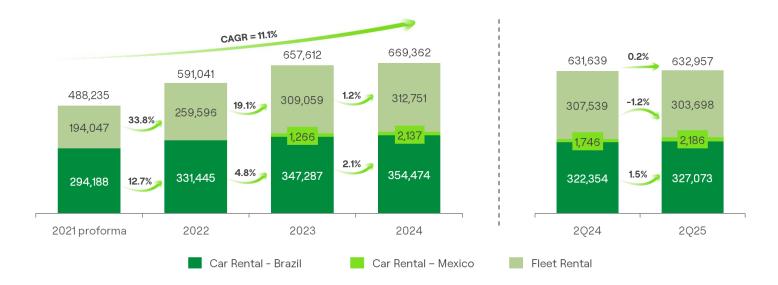
*Damaged vehicles disregarded in the wholesale average.

Since the peak average kilometer in 2022, the mpany has been making progress in reducing the average sales mileage, particularly at wholesale level, which has contributed to improved sales prices and reduced maintenance costs. The

5.4 - End of period fleet

End of period fleet

Quantity

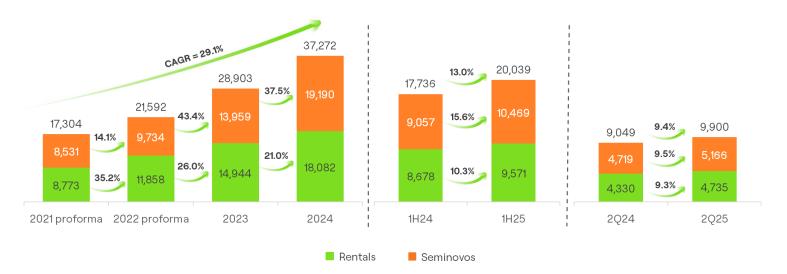


The Company ended the quarter with a fleet of 632,957 cars, stable compared to 2Q24 and in line with the objective of prioritizing price recovery and increasing fleet productivity.

6 - Consolidated net revenue

Consolidated net revenue

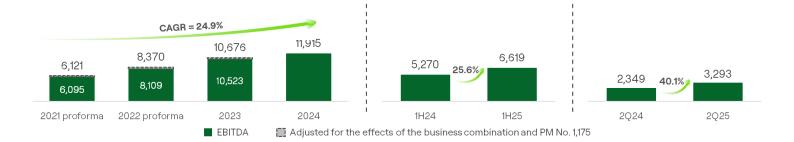
R\$ million



The Company continues to report net revenue growth, with a 9.4% increase in 2Q25 compared to the same period last year, totaling R\$9,900 million. Rental revenue grew 9.3%, while revenue from Seminovos, the Company's efficiency business, totaled R\$5,166 million in the quarter (including Mexico), a 9.5% increase compared to the same period last year.

Consolidated EBITDA

R\$ million



In the quarter, consolidated EBITDA totaled R\$3,293 million, a 40.1% increase compared to the same period last year. In 2Q24, EBITDA was impacted by the effects of the floods in Rio Grande do Sul, in addition to the Adjustment to Recoverable Value of cars, which totaled R\$386.0 million. Excluding these effects, the EBITDA increase would have been 20.4%, compared to the 9.4% increase in net revenue, demonstrating the Company's excellence in execution and price and cost management.

| EBITDA Margin: | 2021 proforma adjusted* | 2022 proforma adjusted* | 2023 | 2024 | 1H24 | 1H25 | 2Q24 | 2Q25 |
|--------------------------------------|----------------------------|-------------------------|-------|-------|-------|-------|-------|-------|
| Car Rental Brazil and Franchising | 49.6% | 57.6% | 64.4% | 62.0% | 58.8% | 65.9% | 54.1% | 66.5% |
| Fleet Rental | 65.7% | 67.9% | 72.6% | 66.8% | 63.6% | 70.5% | 58.2% | 71.0% |
| Rental Consolidated | 55.1% | 61.5% | 68.1% | 64.2% | 61.0% | 68.1% | 56.0% | 68.7% |
| Rental Consolidated + Mexico | 55.1% | 61.5% | 67.8% | 63.4% | 60.2% | 67.2% | 55.2% | 67.7% |
| Seminovos | 15.1% | 11.2% | 2.9% | 2.3% | 0.5% | 1.8% | -0.8% | 1.6% |
| Consolidated (over rental revenues) | 69.8% | 70.6% | 70.4% | 65.9% | 60.7% | 69.2% | 54.3% | 69.5% |

^{*}Adjusted for One-offs related to integration expenses and effects of MP nº 1,175/23.

In 2Q25, the **Car Rental** division's EBITDA margin was 66.5%, an increase of 12.4p.p. year-over-year. In 2Q24, the **Car Rental** margin was impacted by the recognition of R\$101 million related to the adjustment to the recoverable value and adjustments associated with the floods in Rio Grande do Sul. Excluding these effects, the margin would have been 58.5% in 2Q24, an increase of 8.0p.p. year-over-year.

In the quarter, rental revenue increased 8.3%, while costs fell 29.9% and SG&A increased 7.8%. Compared to the margin adjusted for the effects of the adjustment to the recoverable value and floods in Rio Grande do Sul, costs would have decreased approximately 20% year-over-year.

| CAR RENTAL RESULTS AND FRANCHISING | 1H24 | 1H25 | Var. | 2Q24 | 2Q25 | Var. |
|-------------------------------------------------------------------------------|-----------|-----------|----------|---------|---------|-----------|
| Car rental and franchising gross revenues, net of discounts and cancellations | 5,114.2 | 5,551.0 | 8.5% | 2,515.0 | 2,718.5 | 8.1% |
| Taxes on revenues | (484.6) | (519.4) | 7.2% | (242.1) | (257.1) | 6.2% |
| Car rental net revenues | 4,629.6 | 5,031.6 | 8.7% | 2,272.9 | 2,461.4 | 8.3% |
| Car rental and franchising costs | (1,431.1) | (1,184.9) | -17.2% | (797.1) | (558.6) | -29.9% |
| Gross profit | 3,198.5 | 3,846.7 | 20.3% | 1,475.8 | 1,902.8 | 28.9% |
| Operating expenses (SG&A) | (477.7) | (531.8) | 11.3% | (245.7) | (264.9) | 7.8% |
| Other assets depreciation and amortization | (149.8) | (164.4) | 9.7% | (77.0) | (82.4) | 7.0% |
| Operating profit before financial results and taxes (EBIT) | 2,571.0 | 3,150.5 | 22.5% | 1,153.1 | 1,555.5 | 34.9% |
| EBITDA | 2,720.8 | 3,314.9 | 21.8% | 1,230.1 | 1,637.9 | 33.2% |
| EBITDA Margin | 58.8% | 65.9% | 7.1 p.p. | 54.1% | 66.5% | 12.4 p.p. |

7 – EBITDA

In Fleet Rental, the margin was 71.0%, an increase of 12.8p.p. compared to 2Q24. The margin excluding Trucks and other Initiatives reached 73.4%.

In 2Q24, the Fleet Rental margin was impacted by the recognition of R\$113 million related to the adjustment to the recoverable value and adjustments associated with the floods in Rio Grande do Sul. Excluding these effects, the margin would have been 63.7% in 2Q24.

In the quarter, rental revenue increased 10.2%, while costs fell by approximately 30.7% and SG&A decreased by 2.1%. Compared to the margin adjusted for the effects of the adjustment to the recoverable value and floods in Rio Grande do Sul, costs would have decreased approximately 16% year-over-year.

| FLEET RENTAL RESULTS | 1H24 | 1H25 | Var. | 2Q24 | 2Q25 | Var. |
|-----------------------------------------------------------------|-----------|---------|----------|---------|---------|-----------|
| Fleet rental gross revenues, net of discounts and cancellations | 4,429.9 | 4,948.3 | 11.7% | 2,250.9 | 2,480.9 | 10.2% |
| Taxes on revenues | (413.6) | (461.6) | 11.6% | (210.2) | (232.8) | 10.8% |
| Fleet rental net revenues | 4,016.3 | 4,486.7 | 11.7% | 2,040.7 | 2,248.1 | 10.2% |
| Fleet rental costs | (1,085.1) | (891.0) | -17.9% | (643.2) | (445.9) | -30.7% |
| Gross profit | 2,931.2 | 3,595.7 | 22.7% | 1,397.5 | 1,802.2 | 29.0% |
| Operating expenses (SG&A) | (376.8) | (433.0) | 14.9% | (210.8) | (206.4) | -2.1% |
| Other assets depreciation and amortization | (35.2) | (40.7) | 15.6% | (17.5) | (20.6) | 17.7% |
| write up amortization | (3.4) | (3.4) | 0.0% | (1.7) | (1.7) | 0.0% |
| Operating profit before financial results and taxes (EBIT) | 2,515.8 | 3,118.6 | 24.0% | 1,167.5 | 1,573.5 | 34.8% |
| EBITDA | 2,554.4 | 3,162.7 | 23.8% | 1,186.7 | 1,595.8 | 34.5% |
| EBITDA Margin | 63.6% | 70.5% | 6.9 p.p. | 58.2% | 71.0% | 12.8 p.p. |

The Seminovos margin was 1.6%, in line with the Company's expectations. In 2Q24, the Seminovos margin was impacted by the recognition of R\$172 million related to the adjustment to the recoverable value and the floods in Rio Grande do Sul. Adjusted for these effects, the margin would have been 2.8% in 2Q24.

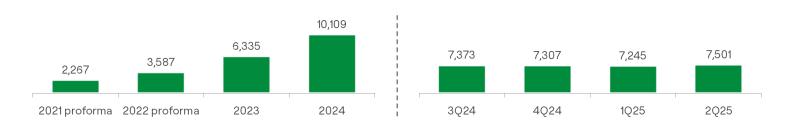
In 2Q25, we observed a reduction in volumes compared to 1Q25 due to more restrictive credit. Furthermore, on June 26, newspapers reported the publication of the decree regulating the Mover program, as well as the IPI Sustentável (Sustainable IPI tax), which impacted sales at the end of June. In July, we observed a recovery in sales volume.

| USED CAR SALES RESULTS (SEMINOVOS) | 1H24 | 1H25 | Var. | 2Q24 | 2Q25 | Var. |
|------------------------------------------------------------------------|-----------|-----------|----------|-----------|-----------|----------|
| Gross revenues, net of discounts and cancellations | 9,071.2 | 10,485.8 | 15.6% | 4,726.7 | 5,174.3 | 9.5% |
| Taxes on revenues | (14.0) | (17.1) | 22.1% | (8.0) | (8.7) | 8.7% |
| Net revenues | 9,057.2 | 10,468.7 | 15.6% | 4,718.7 | 5,165.6 | 9.5% |
| Book value of cars sold (**) | (8,528.5) | (9,728.5) | 14.1% | (4,500.7) | (4,793.2) | 6.5% |
| Gross profit | 528.7 | 740.2 | 40.0% | 218.0 | 372.4 | 70.8% |
| Operating expenses (SG&A) | (484.3) | (548.9) | 13.3% | (257.7) | (287.5) | 11.6% |
| Cars depreciation | (3,267.8) | (2,275.6) | -30.4% | (2,338.0) | (1,140.6) | -51.2% |
| Other assets depreciation and amortization | (51.3) | (60.2) | 17.3% | (26.2) | (30.3) | 15.6% |
| Write up amortization | (3.2) | 24.6 | -868.8% | 9.6 | 11.5 | 19.8% |
| Lucro (prejuízo) operacional antes dos efeitos financeiros e IR (EBIT) | (3,277.9) | (2,119.9) | -35.3% | (2,394.3) | (1,074.5) | -55.1% |
| EBITDA | 44.4 | 191.3 | 330.9% | (39.7) | 84.9 | -313.9% |
| EBITDA margin | 0.5% | 1.8% | 1.3 p.p. | -0.8% | 1.6% | 2.5 p.p. |

8 - Depreciation

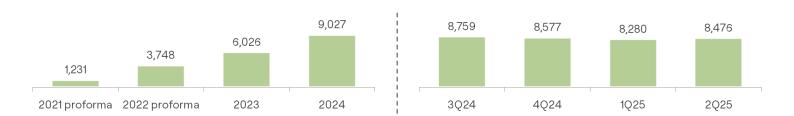
Depreciation is calculated using the straight-line method, considering the difference between the car's purchase price and the estimated selling price at the end of its useful life, net of the estimated costs and expenses for sale. The estimated selling price is recurrently reassessed so that the book value of the cars converges to the market prices at the end of their useful life.

Average annualized depreciation per car – Car Rental R\$



In the **Car Rental** division, the average annualized depreciation per car was R\$7,501, slightly higher than the average depreciation of recent quarters and within the Company's expectations.

Average annualized depreciation per car – Fleet Rental



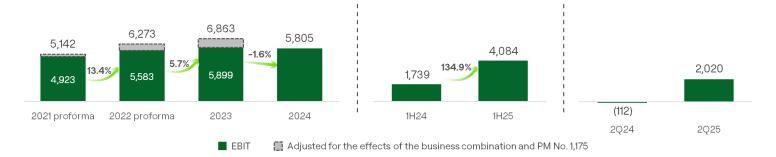
In Fleet Rental, the average depreciation per vehicle was R\$8,476 in 2Q25, including heavy vehicles (Trucks).

In July, the government published a decree regulating the Mover program and reducing the IPI tax on entry-level vehicles, impacting new car prices and consequently impacting pre-owned car prices.

According to the material fact released on August 6, we estimate a pre-tax impact of R\$800 million to R\$1 billion in 3Q25 results.

Consolidated EBIT

R\$ million



In 2Q25, EBIT was R\$2,020 million. The annual comparison is impacted by the recognition of additional depreciation and impairment in 2Q24 of approximately R\$1.7 billion. For the first half of the year, EBIT totaled R\$4,084 million.

EBIT Margin includes the results of Seminovos and is calculated based on rental revenues:

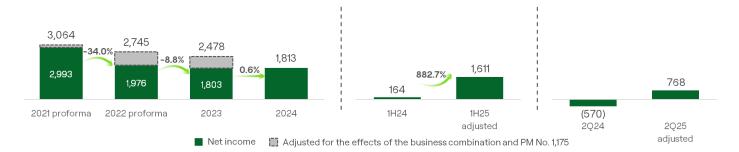
| EBIT Margin: | 2021 proforma adjusted* | 2022 proforma adjusted* | 2023 | 2024 | 1H24 | 1H25 | 2Q24 | 2Q25 |
|--------------------------------------|----------------------------|-------------------------|-------|-------|-------|-------|--------|-------|
| Car Rental Brazil and Franchising | 55.2% | 49.2% | 33.9% | 29.3% | 13.4% | 42.2% | -15.0% | 42.0% |
| Fleet Rental | 65.3% | 59.0% | 47.3% | 37.5% | 30.1% | 45.5% | 13.9% | 45.8% |
| Consolidated (over rental revenues) | 58.6% | 52.9% | 39.9% | 33.1% | 21.1% | 43.7% | -1.4% | 43.8% |
| Rental Consolidated + Mexico | 58.6% | 52.9% | 39.5% | 32.1% | 20.0% | 42.7% | -2.6% | 42.7% |

^{*}Adjusted for One-offs related to integration expenses, in addition to the amortization of write-up and effects of PM No. 1,175

In 2Q25, the EBIT margin for **Car Rental** was 42.0% and 45.8% for **Fleet Rental**.

Consolidated net income

R\$ million



In 2Q25, we reported adjusted net income of R\$768 million. The annual comparison is impacted by the recognition of additional depreciation and adjustment to the recoverable value in 2Q24. For the first half of the year, adjusted net income totaled R\$1,611 million.

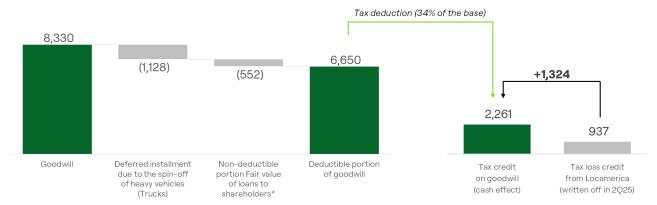
Due to the incorporation of Locamerica in August 2025, we wrote off Locamerica's tax loss credits in 2Q25, totaling R\$937 million, impacting the income statement but with **no cash impact** in the quarter. As a result, the quarter ended with an accounting loss of R\$169 million, reflecting non-recurring adjustments and with no cash impact.

| EBITDA x Net income reconciliation | 2023 | 2024 | Var. R\$ | Var.% | 1H24 | 1H25 | Var. R\$ | Var. % | 2Q24 | 2Q25 | Var. R\$ | Var.% |
|----------------------------------------------------------------------|---------|---------|----------|---------|---------|---------|----------|----------|---------|---------|----------|----------|
| Consolidated EBITDA | 10,523 | 11,915 | 1,392 | 13.2% | 5,270 | 6,619 | 1,349 | 25.6% | 2,349 | 3,293 | 943 | 40.1% |
| Cars depreciation | (3,845) | (5,610) | (1,765) | 45.9%¦ | (3,268) | (2,276) | 992 | -30.4% | (2,338) | (1,141) | 1,197 | -51.2% |
| Other PP&E depreciation and amortization | (447) | (524) | (77) | 17.3%¦ | (256) | (280) | (24) | 9.3% | (131) | (141) | (10) | 7.6% |
| Write up amortization | (333) | 24 | 357 | -107.2% | (7) | 21 | 28 | -421.2%¦ | 8 | 10 | 2 | 24.1% |
| EBIT | 5,899 | 5,805 | (93) | -1.6% | 1,739 | 4,084 | 2,345 | 134.9% | (112) | 2,020 | 2,132 | -1903.9% |
| Financial expenses, net | (4,024) | (3,939) | 86 | -2.1% | (1,927) | (2,195) | (268) | 13.9%¦ | (943) | (1,126) | (183) | 19.4% |
| Income tax and social contribution | (71) | (53) | 18 | -25.1% | 352 | (1,215) | (1,567) | -444.9% | 485 | (1,063) | (1,548) | -319.1% |
| Net income of the period | 1,803 | 1,813 | 10 | 0.6% | 164 | 674 | 510 | 311.2% | (570) | (169) | 401 | -70.4% |
| Deferred income tax and social contribution on Locamerica's tax loss | - | - | - | - ! | - | 937 | 937 | 100.0% | - | 937 | 937 | 100.0% |
| Adjusted net income for the period | 1,803 | 1,813 | 10 | 0.6% | 164 | 1,611 | 1,447 | 882.7% | (570) | 768 | 1,338 | -234.9% |

Starting in September, we will begin capturing the tax benefit from the goodwill amortization (with no impact on the income statement), resulting in a cash tax reduction of R\$2,261 million over an estimated 5-year timeframe, amount R\$1,324 million higher than the write-off of Locamerica's tax credits.

Goodwill amortization

R\$ million



^{*}Financial investment contracted in the business combination with Companhia de Locação das Américas carried out on 06/22/2022

We prioritized the integration of the Fleet Rental systems, which enabled the incorporation of Locamerica and the beginning of the amortization of R\$6,650 million in goodwill starting in September. The benefit associated with the goodwill amortization from the heavy vehicles (Trucks) spun-off depends on the integration of the heavy vehicles systems, which will be carried out in the future.

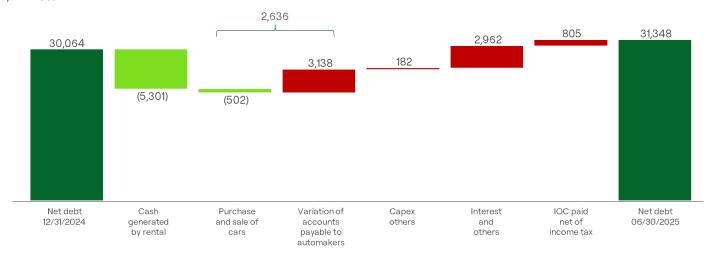
11 – Free Cash Flow (FCF)

| | Free cash flow (R\$ million) | 2021 | 2022 | 2023 | 2024 | 1H25 |
|------------|-----------------------------------------------------|---------|----------|----------|----------|----------|
| | EBITDA | 3,698 | 6,589 | 10,523 | 11,915 | 6,619 |
| 2 | Used car sale revenue, net of taxes | (5,308) | (7,834) | (13,876) | (19,185) | (10,469) |
| Operations | Net book value of vehicles written-off | 4,346 | 6,085 | 12,250 | 17,750 | 9,869 |
| peri | (-) Income tax and social contribution | (307) | (83) | (130) | (488) | (321) |
| ō | Change in working capital | (568) | (1,284) | (1,783) | (236) | (397) |
| | Cash generated by rental operations | 1,860 | 3,473 | 6,984 | 9,756 | 5,301 |
| | Used car sale revenue, net from taxes | 5,308 | 7,834 | 13,876 | 19,185 | 10,469 |
| | Fleet investment | (7,656) | (22,539) | (25,950) | (26,297) | (9,966) |
| Capex | Net capex - cars | (2,348) | (14,705) | (12,074) | (7,112) | 502 |
| ပိ | Change in accounts payable to car suppliers | 289 | 3,918 | 2,587 | 1,086 | (3,138) |
| | Net investment in fleet | (2,059) | (10,787) | (9,487) | (6,027) | (2,636) |
| | Investment, property and intangible | (147) | (364) | (392) | (453) | (182) |
| Free | cash generated (applied) before interest and others | (346) | (7,679) | (2,895) | 3,276 | 2,483 |

In 1H25, the Company reduced its fleet after the peak season and the strong car purchases made at the end of 2024. The cash generated from rental activities (R\$5,301 million) and the positive net capex (R\$ 502 million) were partially consumed by the reduction in accounts payable to automakers.

Change in net debt

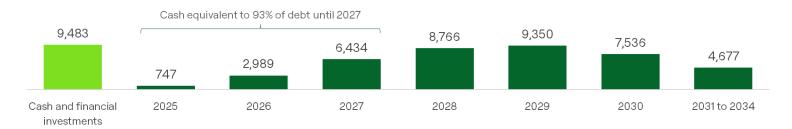
R\$ milhões



As of June 30, 2025, the Company's net debt totaled R\$31,348 million, an increase of 4% when compared to the debt 12/31/2024.

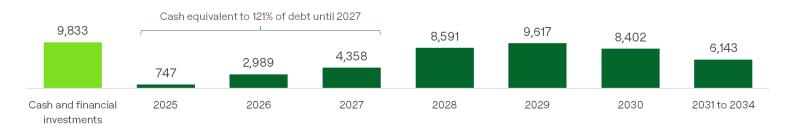
Debt maturity profile – principal – as of 06/30/2025

R\$ million



Proforma after settlements and issuances until 07/31/2025

R\$ million



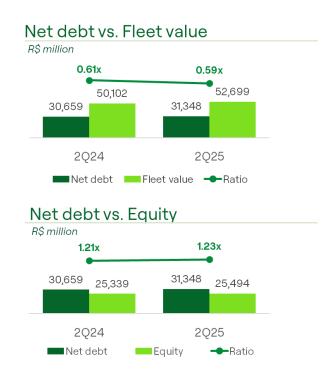
The Company ended the quarter with R\$9,483 million in cash, sufficient to cover short-term debt, as well as 'accounts payable' to automakers, and continues to advance in active debt management in search of opportunities to reduce costs and extend duration.

Net debt composition

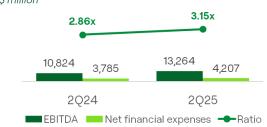
R\$ million

| Com panynam e | | Issuance | | | | 2027 | | | 2030 | 2031 to 2034 | |
|-------------------------------|------------------------------------------------------------------|------------|----------------|--------|-------|-------|----------------|---------|--------|--------------|---------|
| Localiza Renta CarS A. | Debentures 17th Esuance | 04/07/2021 | IPCA + 5 4702% | - | - | - | - | - | 600 | 600 | 1,200 |
| Localiza Renta CarS A. | Debentures 19th Issuance - 1st serie | 02/25/2022 | CDI+ 160% | - | - | 950 | - | - | - | - | 950 |
| Localiza Renta CarSA. | Debentures 19th Issuance - 2nd serie | 02/25/2022 | CDI+ 2.00% | - | - | - | - | 1,550 | - | - | 1,550 |
| Localiza Renta CarS A. | Debentures 21st Issuance | 07/15/2022 | CDI+ 160% | - | - | 718 | - | - | - | - | 718 |
| Localiza Renta CarS A. | Debentures 22nd Issuance | 10/05/2022 | CDI+ 187% | - | - | - | 2 , 450 | - | - | - | 2,450 |
| Localiza Renta CarSA. | Debentures 25th Issuance | 08/11/2023 | CDI+ 235% | - | - | - | - | - | - | 1,500 | 1,500 |
| Localiza Renta CarS A. | RealState Receivables Certificate (CRI) Localiza | 06/01/2022 | CDI+ 0.95% | - | - | 300 | - | - | - | - | 300 |
| Localiza Renta CarSA. | 2nd RealState Receivables Certificate (CRI) Localiza - 1st serie | 03/10/2023 | CDI+ 125% | - | - | - | 210 | - | - | - | 210 |
| Localiza Renta CarS A. | 2nd RealState Receivables Certificate (CRI) Localiza - 2nd serie | 03/10/2023 | CDI+ 140% | - | - | - | - | - | 490 | - | 490 |
| Localiza Renta CarS A. | Debentures 27th Issuance - 1st serie | 05/20/2021 | CDI+ 2.00% | - | - | 175 | 175 | - | - | - | 350 |
| Localiza Renta CarS A. | Debentures 27th Issuance - 2nd serie | 05/20/2021 | CDI+ 2 40% | - | - | - | - | 133 | 133 | 133 | 400 |
| Localiza Renta CarS A. | Debentures 30 th Issuance | 05/10/2022 | CDI+ 185% | - | - | 266 | - | - | - | - | 266 |
| Localiza Renta CarS A. | Debentures 31st Issuance - 3rd serie | 04/10/2019 | 112 0% ofCDI | - | - | - | 50 | 50 | - | - | 100 |
| Localiza Renta CarS A. | Debentures 34 th Esuance | 11/25/2023 | CDI+ 185% | - | - | - | 1,900 | - | - | - | 1,900 |
| Localiza Renta CarS A. | Debentures 36th Issuance - 1st serie | 04/15/2022 | CDI+ 185% | - | - | 685 | - | - | - | - | 685 |
| Localiza Renta CarS A. | Debentures 36th Issuance - 2nd serie | 04/15/2022 | IPCA + 72101% | - | - | - | - | 515 | - | - | 515 |
| Localiza Renta CarS A. | Debentures 37th Issuance | 09/23/2021 | IPCA + 65119% | - | - | - | - | 367 | 367 | 367 | 1,100 |
| Localiza Renta CarS A. | Debentures 38th Issuance | 02/27/2024 | CDI+185% | - | - | - | - | 2 ,10 0 | - | - | 2 ,10 0 |
| Localiza Renta CarS A. | Debentures 39th Issuance - 1st serie | 04/16/2024 | CDI+1.70% | - | - | 525 | 525 | 525 | 525 | - | 2 ,10 0 |
| Localiza Renta CarS A. | Debentures 39th Issuance - 2nd serie | 04/16/2024 | CDI+185% | - | - | - | - | - | 900 | - | 900 |
| Localiza Renta CarS A. | Debentures 39th Issuance - 3rd serie | 04/16/2024 | CDI+215% | - | - | - | - | - | - | 250 | 250 |
| Localiza Renta CarS A. | Debentures 40th Issuance | 12/10/2024 | CDI+ 155% | - | - | - | - | 500 | 500 | - | 1,000 |
| Localiza Renta CarS A. | Debentures 4 1st Issuance | 12/20/2024 | IPCA + 88670% | - | - | - | - | - | - | 700 | 700 |
| Localiza Renta CarS A. | Debentures 42nd Issuance - 1st serie | 05/20/2025 | CD 1+120% | - | - | - | - | - | 1,14 4 | - | 1,14 4 |
| Localiza Renta CarS A. | Debentures 42nd Issuance -2nd serie | 05/20/2025 | CD 1+140% | - | - | - | - | - | - | 371 | 371 |
| Localiza FleetS A . | Debentures 9th Issuance | 10/08/2021 | CDI+ 130% | - | - | - | - | - | 500 | - | 500 |
| Localiza FleetS A . | Debentures 10 th Issuance - 1st serie | 04/05/2022 | CDI+ 160% | - | - | 950 | - | - | - | - | 950 |
| Localiza FleetS A . | Debentures 10 th Issuance - 2nd serie | 04/06/2022 | CDI+ 1.75% | - | - | - | 500 | - | - | - | 500 |
| Localiza FleetS A . | Debentures 13th Issuance | 12/20/2023 | CDI+ 185% | - | - | - | 700 | - | - | - | 700 |
| Localiza FleetS A . | Debentures 14 th Issuance | 01/26/2024 | CDI+ 185% | - | - | - | - | 1,200 | - | - | 1,200 |
| Localiza FleetS A . | Debentures 15th Issuance - 1stserie | 11/04/2024 | CDI+ 150% | - | - | - | 250 | 250 | 250 | - | 750 |
| Localiza FleetS A . | Debentures 15th Issuance - 2nd serie | 11/04/2024 | CDI+ 150% | - | - | - | 333 | 333 | 333 | - | 1,000 |
| Localiza FleetS A . | Debentures 16th Issuance | 12/11/2024 | CDI+ 145% | - | - | - | - | 333 | 333 | 333 | 1,000 |
| Localiza FleetS A. | Debentures 17th Issuance | 02/10/2025 | CDI+ 140% | _ | - | _ | _ | 167 | 167 | 167 | 500 |
| Localiza FleetS A . | Debentures 18th Esuance | 06/20/2025 | CDI+ 120% | - | - | - | - | - | 1,000 | _ | 1,000 |
| RentalBrasil | CRI | 02/26/2018 | 99% ofCDI | 15 | 19 | 23 | 28 | 33 | 40 | 68 | 225 |
| C ia de Locação das Am éricas | Agro business Receivables Certificate - CRA 104 | 07/23/2021 | IPCA + 4825% | - | - | - | - | 67 | 100 | 33 | 200 |
| C ia de Locação das Am éricas | Agro business Receivables Certificate - CRA 157 Locam erica -1st | | IPCA + 6.6018% | _ | _ | _ | 167 | - | _ | - | 167 |
| C ia de Locação das Am éricas | Agro business Receivables Certificate - CRA 157 Locam erica -2n | | CDI+ 100% | _ | _ | _ | 251 | - | _ | - | 251 |
| - | Foreign currency bans | - | Several | 655 | 1,753 | 1,221 | 1,073 | 1,073 | _ | - | 5 ,776 |
| - | W orking Capital/others | _ | Several | 77 | 1,218 | 621 | 154 | 154 | 15 4 | 154 | 2,531 |
| _ | Interest incurred netof interest paid | _ | _ | 332 | | _ | _ | _ | _ | _ | 332 |
| - | Cash and cash equivalents on 6/30/2025 | _ | _ | 0,483) | _ | _ | _ | _ | _ | _ | (9,483) |
| | | | | | | | | | | | . , , |

As of June 30, 2025, the Company had R\$20.4 billion in *swap* contracts, with an average rate of 11.5%, with the objective of protecting the cash flows of Fleet Rental from variations in interest rates. Approximately 1/3 of these *swap* contracts are renewed annually, following the maturities of the Fleet Rental contracts.





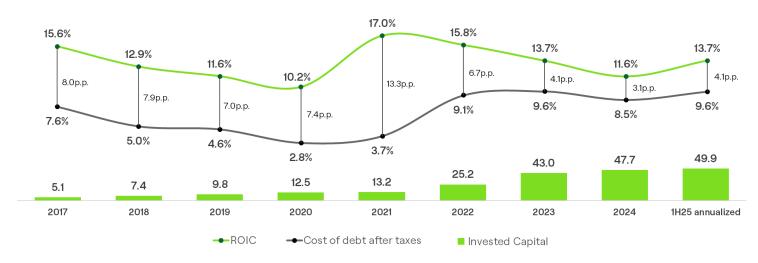


In the annual comparison, the net debt/fleet value and net debt/EBITDA LTM *ratios* showed significant improvement, due to the progress in the price recomposition process and the efficiency agenda.

13 - ROIC spread (ROIC minus cost of debt after taxes)

Evolution of ROIC spread and capital base

% e R\$ billion



ROIC calculated: NOPAT = EBIT X (1 - effective income tax rate); Invested Capital = Net Debt + Equity – Goodwill Invested capital of Localiza stand-alone until June 30th, 2022

In 1H25, we excluded the effect of the write-off of Locamerica's tax loss credit from both NOPAT and the capital base

In 1H25, the annualized ROIC was 13.7%. The 4.1p.p. spread over the cost of debt reflects a 2.1p.p. increase in ROIC, partially offset by a 1.1p.p. rise in the cost of debt after taxes compared to 2024. We will maintain discipline in asset allocation, price recomposition agenda and cost efficiency to support the process of restoring the ROIC spread to historical levels.

14 – Dividends and interest on capital (IOC)

In the quarter, the Board of Directors approved the payment R\$533.8 million in Interest on Capital, which will be made on August 19, 2025, based on the shareholding position as of June 27, 2025.

Interest on capital approved in 2025:

| Nature | Reference period | Approval date | Shareholding position date | Payment date | Gross amount (R\$ million) | Gross amount per share (in R\$) |
|--------|---------------------|------------------|----------------------------|-----------------|-------------------------------|---------------------------------|
| IOC | 2025 | 03/21/2025 | 03/26/2025 | 05/16/2025 | 480.9 | 0.456384 |
| IOC | 2025 | 06/24/2025 | 06/27/2025 | 08/19/2025 | 533.8 | 0.506193 |
| | | | | Total | 1,014.7 | |

Interest on capital approved in 2024:

| Nature | Reference period | Approval date | Shareholding position date | Payment date | Gross amount (R\$ million) | Gross amount per share (in R\$) |
|--------|---------------------|------------------|----------------------------|-----------------|----------------------------|---------------------------------|
| IOC | 2024 | 03/26/2024 | 04/01/2024 | 05/23/2024 | 407.1 | 0.383547 |
| IOC | 2024 | 06/21/2024 | 06/26/2024 | 08/19/2024 | 422.7 | 0.397983 |
| IOC | 2024 | 09/20/2024 | 09/25/2024 | 11/14/2024 | 423.8 | 0.399525 |
| IOC | 2024 | 12/12/2024 | 12/17/2024 | 02/07/2025 | 426.4 | 0.404691 |
| | | | | Total | 1,680.0 | |

15 - Car Rental - R\$ million

| CAR RENTAL RESULTS AND FRANCHISING | 2021 | 2022 | 2023 | 2024 | Var. | 1H24 | 1H25 | Var. | 2Q24 | 2Q25 | Var. |
|----------------------------------------------------------------------------------|----------------------|-----------------------------|-----------------------------|------------------------------|--------------------|-----------------------------|-----------------------------|-----------------------|-----------------------------|-----------------------------|----------------------|
| Car rental and franchising gross revenues, net of discounts and cancellations | 4,851.3 | 7,211.5 | 9,118.6 | 10,652.1 | 16.8% | 5,114.2 | 5,551.0 | 8.5% | 2,515.0 | 2,718.5 | 8.1% |
| Taxes on revenues | (455.9) | (701.3) | (863.1) | (1,005.6) | 16.5% | (484.6) | (519.4) | 7.2% | (242.1) | (257.1) | 6.2% |
| Car rental net revenues | 4,395.4 | 6,510.2 | 8,255.5 | 9,646.5 | 16.8% | 4,629.6 | 5,031.6 | 8.7% | 2,272.9 | 2,461.4 | 8.3% |
| Car rental and franchising costs | (1,406.9) | (1,840.4) | (2,035.9) | (2,714.5) | 33.3% | (1,431.1) | (1,184.9) | -17.2% | (797.1) | (558.6) | -29.9% |
| Gross profit | 2,988.5 | 4,669.8 | 6,219.6 | 6,932.0 | 11.5% | 3,198.5 | 3,846.7 | 20.3% | 1,475.8 | 1,902.8 | 28.9% |
| Operating expenses (SG&A) | (832.6) (142.6) | (950.7) (181.6) | (902.1) (276.4) | (954.9) (302.3) | 5.9% 9.4% | (477.7) (149.8) | (531.8) (164.4) | 11.3% 9.7% | (245.7) (77.0) | (264.9) | 7.8% 7.0% |
| Other assets depreciation and amortization | 2,013.3 | 3.537.5 | 5,041.1 | 5.674.8 | 12.6% | 2.571.0 | 3,150.5 | 22.5% | 1,153.1 | (82.4) 1.555.5 | 34.9% |
| Operating profit before financial results and taxes (EBIT) EBITDA | 2,013.3 | 3,537.5 | 5,041.1 | 5,674.6 | 12.6% | 2,571.0 | 3,150.5 | 21.8% | 1,153.1 | 1,555.5 | 33.2% |
| EBITDA Margin | 49.0% | 57.1% | 64.4% | 62.0% | -2.4 p.p. | 2,720.8 58.8% | 3,314.9 65.9% | 7.1 p.p. | 1,230.1 54.1% | 66.5% | 12.4 p.p. |
| EDITDA Margin | 45.076 | 37.176 | 04.470 | 62.0 /6 | -2.4 p.p. | 30.0 /6 | 05.5 /6 | 7.1 p.p. | 34.176 | 00.576 | 12.4 p.p. |
| USED CAR SALES RESULTS (SEMINOVOS) | 2021 | 2022 | 2023 | 2024 | Var. | 1H24 | 1H25 | Var. | 2Q24 | 2Q25 | Var. |
| Gross revenues, net of discounts and cancellations | 4,413.3 | 5,994.8 | 9,525.9 | 12,306.0 | 29.2% | 5,759.8 | 6,604.4 | 14.7% | 2,940.0 | 3,172.0 | 7.9% |
| Taxes on revenues | (5.2) | (6.5) | (10.9) | (24.1) | 121.1% | (10.8) | (12.1) | 12.0% | (6.2) | (6.1) | -1.6% |
| Net revenues | 4,408.1 | 5,988.3 | 9,515.0 | 12,281.9 | 29.1% | 5,749.0 | 6,592.3 | 14.7% | 2,933.8 | 3,165.9 | 7.9% |
| Book value of cars sold (**) | (3,416.2) | (5,027.1) | (8,914.6) | (11,396.2) | 27.8% | (5,453.5) | (6,143.3) | 12.6% | (2,804.0) | (2,949.9) | 5.2% |
| Gross profit | 991.9 | 961.2 | 600.4 | 885.7 | 47.5% | 295.5 | 449.0 | 51.9% | 129.8 | 216.0 | 66.4% |
| Operating expenses (SG&A) | (360.7) | (445.5) | (516.2) | (706.6) | 36.9% | (327.1) | (365.1) | 11.6% | (172.0) | (183.9) | 6.9% |
| Cars depreciation | (183.7) | (890.5) | (2,242.2) | (2,969.3) | 32.4% | (1,897.0) | (1,073.6) | -43.4% | (1,443.0) | (535.6) | -62.9% |
| Other assets depreciation and amortization | (56.1) | (61.4) | (77.7) | (71.1) | -8.5% | (35.2) | (37.9) | 7.7% | (16.4) | (18.6) | 13.4% |
| Write up amortization | - | (64.1) | (5.4) | 14.4 | -366.7% | 11.7 | 0.5 | -95.7% | 6.5 | | -100.0% |
| Operating profit (loss) before financial results and taxes (EBIT) | 391.4 | (500.3) | (2,241.1) | (2,846.9) | 27.0% | (1,952.1) | (1,027.1) | -47.4% | (1,495.1) | (522.1) | -65.1% |
| EBITDA EBITDA Margin | 631.2 14.3% | 515.7 8.6% | 84.2 0.9% | 179.1 1.5% | 112.7% 0.6 p.p. | (31.6) -0.5% | 83.9 1.3% | -365.5% 1.8 p.p. | (42.2) -1.4% | 32.1 1.0% | -176.1% 2.4 p.p. |
| EDIT DAMA SIII | 14.070 | 0.070 | 0.070 | 1.070 | о.о р.р. | 0.070 | 1.070 | 1.0 p.p. | 1.470 | 1.0% | 2.4 p.p. |
| CAR RENTAL TOTAL FIGURES | 2021 | 2022 | 2023 | 2024 | Var. | 1H24 | 1H25 | Var. | 2Q24 | 2Q25 | Var. |
| Car rental and franchising gross revenues, net of discounts and cancellations | 4,851.3 | 7,211.5 | 9,118.6 | 10,652.1 | 16.8% | 5,114.2 | 5,551.0 | 8.5% | 2,515.0 | 2,718.5 | 8.1% |
| Car sales for fleet renewal - gross revenues, net of discounts and cancellations | 4,413.3 | 5,994.8 | 9,525.9 | 12,306.0 | 29.2% | 5,759.8 | 6,604.4 | 14.7% | 2,940.0 | 3,172.0 | 7.9% |
| Total gross revenues | 9,264.6 | 13,206.3 | 18,644.5 | 22,958.1 | 23.1% | 10,874.0 | 12,155.4 | 11.8% | 5,455.0 | 5,890.5 | 8.0% |
| Taxes on revenues | | | | | | | | | | | |
| Car rental and franchising | (455.9) | (701.3) | (863.1) | (1,005.6) | 16.5% | (484.6) | (519.4) | 7.2% | (242.1) | (257.1) | 6.2% |
| Car sales for fleet renewal | (5.2) | (6.5) | (10.9) | (24.1) | 121.1% | (10.8) | (12.1) | 12.0% | (6.2) | (6.1) | -1.6% |
| Car rental revenues - net revenues | 4,395.4 | 6,510.2 | 8,255.5 | 9,646.5 | 16.8% | 4,629.6 | 5,031.6 | 8.7% | 2,272.9 | 2,461.4 | 8.3% |
| Car sales for fleet renewal - net revenues | 4,408.1 | 5,988.3 | 9,515.0 | 12,281.9 | 29.1% | 5,749.0 | 6,592.3 | 14.7% | 2,933.8 | 3,165.9 | 7.9% |
| Total net revenues | 8,803.5 | 12,498.5 | 17,770.5 | 21,928.4 | 23.4% | 10,378.6 | 11,623.9 | 12.0% | 5,206.7 | 5,627.3 | 8.1% |
| Direct costs | (4.400.0) | (4.040.4) | (0.005.0) | (0.744.5) | 00.00/ | - (4.404.4) | - (4.404.0) | 47.00/ | (707.4) | (550.0) | 00.00/ |
| Car rental | (1,406.9) | (1,840.4) | (2,035.9) | (2,714.5) | 33.3% | (1,431.1) | (1,184.9) | -17.2% | (797.1) | (558.6) | -29.9% |
| Car sales for fleet renewal Gross profit | (3,416.2) 3,980.4 | (5,027.1) 5,631.0 | (8,914.6) 6,820.0 | (11,396.2) 7,817.7 | 27.8% 14.6% | (5,453.5) 3,494.0 | (6,143.3) 4,295.7 | 12.6% 22.9% | (2,804.0) 1,605.6 | (2,949.9) 2,118.8 | 5.2% 32.0% |
| | 3,960.4 | 5,631.0 | 6,020.0 | 7,017.7 | 14.6% | 3,494.0 | 4,295.7 | 22.9% | 1,605.6 | 2,110.0 | 32.0% |
| Operating expenses (SG&A) Car rental | (832.6) | (950.7) | (902.1) | (954.9) | 5.9% | (477.7) | (531.8) | 11.3% | (245.7) | (264.9) | 7.8% |
| Car rental Car sales for fleet renewal | (360.7) | (950.7) | | (706.6) | 36.9% | (327.1) | (365.1) | 11.3% | (245.7) | (264.9) | 6.9% |
| | | (890.5) | (516.2) (2,242.2) | (2,969.3) | 30.9% | | | | | | -62.9% |
| Cars depreciation | (183.7) | | | | | (1,897.0) | (1,073.6) | -43.4% | (1,443.0) | (535.6) | |
| Write up amortization | - | (64.1) | (5.4) | 14.4 | -366.7% | 11.7 | 0.5 | | 6.5 | - | -100.0% |
| Other assets depreciation and amortization Car rental | (142.6) | (181.6) | (276.4) | (302.3) | 9.4% | (149.8) | (164.4) | 9.7% | (77.0) | (82.4) | 7.0% |
| Car sales for fleet renewal | (56.1) | (61.4) | (77.7) | (71.1) | -8.5% | (35.2) | (37.9) | 7.7% | (16.4) | (18.6) | 13.4% |
| Operating profit before financial results and taxes (EBIT) | 2,404.7 | 3.037.2 | 2.800.0 | 2.827.9 | 1.0% | 618.9 | 2.123.4 | 243.1% | (342.0) | 1.033.4 | -402.2% |
| EBITDA | 2,404.7 | 4.234.8 | 5,401.7 | 6,156.2 | 14.0% | 2,689.2 | 3,398.8 | 26.4% | 1,187.9 | 1,670.0 | 40.6% |
| EBITDA margin | 31.7% | 33.9% | 30.4% | 28.1% | -2.3 p.p. | 25.9% | 29.2% | 3.3 p.p. | 22.8% | 29.7% | 6.9 p.p. |
| | | | | | | | | | | | |
| CAR RENTAL OPERATING DATA | 2021 | 2022 | 2023 | 2024 | Var. | 1H24 | 1H25 | Var. | 2Q24 | 2Q25 | Var. |
| Average operating fleet (*) | 195,242 | 246,922 | 285,103 | 293,700 | 3.0% | 295,227 | 291,328 | -1.3% | 288,932 | 285,626 | -1.1% |
| Total Average rented fleet | 151,686 | 185,129 | 211,526 | 216,291 | 2.3% | 217,643 | 213,822 | -1.8% | 212,497 | 207,168 | -2.5% |
| Average operating fleet age (in months) | 13.9 | 15.9 | 12.6 | 12.1 | -3.6% | 12.4 | 10.7 | -13.7% | 12.7 | 10.8 | -15.0% |
| End of period fleet(*) | 216,293 | 331,445 | 347,287 | 354,474 | 2.1% | 322,354 | 327,073 | 1.5% | 322,354 | 327,073 | 1.5% |
| Number of rental days - in thousands (net of fleet replacement service) | 53,756.6 | 66,009.1 | 75,219.1 | 76,183.4 | 1.3% | 38,129.1 | 37,316.9 | -2.1% | 18,584.2 | 18,163.7 | -2.3% |
| Average daily rental revenues per car (R\$) | 89.71 | 108.57 | 120.54 | 139.08 | 15.4% | 133.39 | 147.98 | 10.9% | 134.62 | 148.93 | 10.6% |
| Annualized average depreciation per car (R\$) | 941.1 | 3,606.3 | 6,334.9 | 10,109.4 | 59.6% | 12,850.7 | 7,370.8 | -42.6% | 19,976.6 | 7,501.2 | -62.5% |
| Utilization rate (Does not include cars in preparation and decomissioning) | 79.8% | 79.6% | 78.6% | 79.0% | 0.4 p.p. | 78.6% | 78.8% | 0.2 p.p. | 78.6% | 78.6% | 0.0 p.p. |
| Number of cars purchased | 83,382 | 170,750 | 172,620 | 192,668 | 11.6% | 61,952 | 66,407 | 7.2% | 48,802 | 49,943 | 2.3% |
| | | | | | | 00.470 | 93,344 | 7.9% | 44,293 | 43,661 | -1.4% |
| Number of cars sold | 76,906 | 89,485 | 155,441 | 184,275 | 18.5% | 86,472 | | | | | |
| Number of cars sold Average sold fleet age (in months) | 21.9 | 28.3 | 28.3 | 23.3 | -17.7% | 23.7 | 22.7 | -4.2% | 23.0 | 22.2 | -3.5% |
| Number of cars sold Average sold fleet age (in months) Average total fleet | 21.9 209,172 | 28.3 275,889 | 28.3 319,382 | 23.3 326,519 | -17.7% 2.2% | 23.7 321,095 | 22.7 324,599 | -4.2% 1.1% | 23.0 318,148 | 22.2 322,960 | -3.5% 1.5% |
| Number of cars sold Average sold fleet age (in months) | 21.9 | 28.3 | 28.3 | 23.3 | -17.7% | 23.7 | 22.7 | -4.2% | 23.0 | 22.2 | -3.5% |

^(*) in 4Q22, the Company sold the carve-out, with a reduction of 49,296 cars in the fleet at the end of the period. The 3Q22 figures consider these cars.

(**) Until 3Q23, preparation costs for sale were added to the book value of cars sold and include a provision for adjustment to the recoverable value of assets in 2Q23 and 2Q24.

16 - Car Rental - Mexico - R\$ million

| Car rental and Seminovos - net revenues | 10.8 | 107.0 | 890.7% | 39.9 | 95.7 | 139.8% | 24.3 | 49.3 | 102.9% |
|-------------------------------------------------------------------|--------|---------|--------|--------|---------|--------|--------|--------|--------|
| Direct costs - Car Rental and Car Sales | (23.4) | (136.2) | 482.1% | (64.1) | (107.5) | 67.7% | (39.2) | (53.7) | 37.0% |
| Gross profit | (12.6) | (29.2) | 131.7% | (24.2) | (11.8) | -51.2% | (14.9) | (4.4) | -70.5% |
| Operating expenses (SG&A) | (30.0) | (59.6) | 98.7% | (26.0) | (37.3) | 43.5% | (13.2) | (21.6) | 63.6% |
| Depreciation of cars and others | (16.4) | (69.5) | 323.8% | (38.2) | (30.2) | -20.9% | (25.6) | (16.5) | -35.5% |
| Operating profit (loss) before financial results and taxes (EBIT) | (59.0) | (158.3) | 168.3% | (88.4) | (79.3) | -10.3% | (53.7) | (42.5) | -20.9% |
| EBITDA | (42.6) | (88.8) | 108.5% | (50.2) | (49.1) | -2.2% | (28.1) | (26.0) | -7.5% |
| | | | | | | | | | |
| OPERATING DATA | 2023 | 2024 | Var. | 1H24 | 1H25 | Var. | 2Q24 | 2Q25 | Var. |
| End of period fleet | 1,266 | 2,137 | 68.8% | 1,746 | 2,186 | 25.2% | 1,746 | 2,186 | 25.2% |
| Number Branches | 10 | 18 | 80.0% | 17 | 16 | -5.9% | 17 | 16 | -5.9% |

17 – Fleet Rental – R\$ million

| FLEET RENTAL RESULTS | 2021 | 2022 | 2023 | 2024 | Var. | 1H24 | 1H25 | Var. | 2024 | 2Q25 | Var. |
|-------------------------------------------------------------------------------------------------------------------------------|--------------------|--------------------|-------------------------|----------------------------|-----------------------|---------------------------|--------------------|--------------------|--------------------|---------------------------|-------------------|
| | | | | | | | | | | | |
| Fleet rental gross revenues, net of discounts and cancellations Taxes on revenues | 1,325.2 (127.3) | 3,567.7 (343.0) | 7,367.4 (690.2) | 9,213.5 (860.0) | 25.1% 24.6% | 4,429.9 (413.6) | 4,948.3 (461.6) | 11.7% 11.6% | 2,250.9 (210.2) | 2,480.9 (232.8) | 10.2% 10.8% |
| Fleet rental net revenues | 1,197.9 | 3,224.7 | 6,677.2 | 8,353.5 | 25.1% | 4,016.3 | 4,486.7 | 11.7% | 2,040.7 | 2,248.1 | 10.2% |
| Fleet rental costs | (315.6) | (678.6) | (1,268.4) | (2,002.7) | 57.9% | (1,085.1) | (891.0) | -17.9% | (643.2) | (445.9) | -30.7% |
| Gross profit | 882.3 (141.2) | 2,546.1 (433.3) | 5,408.8 (559.4) | 6,350.8 (768.0) | 17.4% 37.3% | 2,931.2 (376.8) | 3,595.7 (433.0) | 22.7% 14.9% | 1,397.5 (210.8) | 1,802.2 (206.4) | 29.0% -2.1% |
| Operating expenses (SG&A) Other assets depreciation and amortization | (8.3) | (433.3) | (54.8) | (78.9) | 37.3% 44.0% | (35.2) | (40.7) | 15.6% | (210.6) | (206.4) | 17.7% |
| write up amortization | - (0.0) | (16.0) | 6.5 | (6.8) | -204.6% | (3.4) | (3.4) | 0.0% | (1.7) | (1.7) | 0.0% |
| Operating profit before financial results and taxes (EBIT) | 732.8 | 2,072.1 | 4,801.1 | 5,497.1 | 14.5% | 2,515.8 | 3,118.6 | 24.0% | 1,167.5 | 1,573.5 | 34.8% |
| EBITDA | 741.1 | 2,112.8 | 4,849.4 | 5,582.8 | 15.1% | 2,554.4 | 3,162.7 | 23.8% | 1,186.7 58.2% | 1,595.8 | 34.5% |
| EBITDA Margin | 61.9% | 65.5% | 72.6% | 66.8% | -5.8 p.p. | 63.6% | 70.5% | 6.9 p.p. | 58.2% | 71.0% | 12.8 p.p. |
| USED CAR SALES RESULTS (SEMINOVOS) | 2021 | 2022 | 2023 | 2024 | Var. | 1H24 | 1H25 | Var. | 2Q24 | 2Q25 | Var. |
| Gross revenues, net of discounts and cancellations | 900.7 | 2,066.0 | 4,450.1 | 6,889.6 | 54.8% | 3,303.9 | 3,838.0 | 16.2% | 1,779.2 | 1,978.0 | 11.2% |
| Taxes on revenues | (0.8) 899.9 | (5.8) 2.060.2 | (6.0) 4,444.1 | (6.9) 6,882.7 | 15.0% 54.9% | (3.2) 3,300.7 | (5.0) 3,833.0 | 56.3% 16.1% | (1.8) 1,777.4 | (2.6) 1,975.4 | 44.4% |
| Net revenues Book value of cars sold (**) | (659.3) | (1,627.1) | 4,444.1 (3,915.1) | (6,297.7) | 60.9% | (3,067.1) | (3,544.2) | 16.1% 15.6% | (1,688.8) | (1,820.4) | 11.1% 7.8% |
| Gross profit | 240.6 | 433.1 | 529.0 | 585.0 | 10.6% | 233.6 | 288.8 | 23.6% | 88.6 | 155.0 | 74.9% |
| Operating expenses (SG&A) | (71.2) | (191.6) | (214.6) | (320.5) | 49.3% | (157.2) | (182.1) | 15.8% | (85.7) | (102.3) | 19.4% |
| Cars depreciation | (71.4) | (549.0) | (1,598.9) | (2,606.9) | 63.0% | (1,352.7) | (1,186.8) | -12.3% | (880.0) | (596.5) | -32.2% |
| Other assets depreciation and amortization | (11.4) | (21.7) (250.7) | (24.8) | (35.5) 16.4 | 43.1% -104.9% | (16.1) (14.9) | (22.3) | 38.5% -261.7% | (9.8) | (11.7) 11.5 | 19.4% 271.0% |
| write up amortization Operating profit (loss) before financial results and taxes (EBIT) | 86.6 | (250.7) | (1,643.6) | (2,361.5) | -104.9% 43.7% | (1,307.3) | (1,078.3) | -261.7% -17.5% | (883.8) | 11.5 (544.0) | -38.4% |
| EBITDA | 169.4 | 241.5 | 314.4 | 264.5 | -15.9% | 76.4 | 106.7 | 39.7% | 2.9 | 52.7 | 1717.2% |
| EBITDA Margin | 18.8% | 11.7% | 7.1% | 3.8% | -3.3 p.p. | 2.3% | 2.8% | 0.5 p.p. | 0.2% | 2.7% | 2.5 p.p. |
| | | | | | | | | | | | |
| FLEET RENTAL TOTAL FIGURES | 2021 | 2022 | 2023 | 2024 | Var. | 1H24 | 1H25 | Var. | 2Q24 | 2Q25 | Var. |
| Fleet rental gross revenues, net of discounts and cancellations | 1,325.2 | 3,567.7 | 7,367.4 | 9,213.5 | 25.1% | 4,429.9 | 4,948.3 | 11.7% | 2,250.9 | 2,480.9 | 10.2% |
| Car sales for fleet renewal - gross revenues, net of discounts and cancellations Total gross revenues | 900.7 2,225.9 | 2,066.0 5,633.7 | 4,450.1 11,817.5 | 6,889.6 16,103.1 | 54.8% 36.3% | 3,303.9 7,733.8 | 3,838.0 8,786.3 | 16.2% 13.6% | 1,779.2 4,030.1 | 1,978.0 4,458.9 | 11.2% 10.6% |
| Taxes on revenues | 2,223.3 | 3,030.7 | 11,017.5 | 10,100.1 | 30.370 | 7,755.0 | 0,700.5 | 13.070 | 4,030.1 | 4,450.5 | 10.070 |
| Fleet rental (*) | (127.3) | (343.0) | (690.2) | (860.0) | 24.6% | (413.6) | (461.6) | 11.6% | (210.2) | (232.8) | 10.8% |
| Car sales for fleet renewal | (0.8) | (5.8) | (6.0) | (6.9) | 15.0% | (3.2) | (5.0) | 56.3% | (1.8) | (2.6) | 44.4% |
| Fleet rental - net revenues | 1,197.9 | 3,224.7 | 6,677.2 | 8,353.5 | 25.1% | 4,016.3 | 4,486.7 | 11.7% | 2,040.7 | 2,248.1 | 10.2% |
| Car sales for fleet renewal - net revenues Total net revenues (**) | 899.9 2,097.8 | 2,060.2 5,284.9 | 4,444.1 11,121.3 | 6,882.7 15,236.2 | 54.9% 37.0% | 3,300.7 7,317.0 | 3,833.0 8,319.7 | 16.1% 13.7% | 1,777.4 3,818.1 | 1,975.4 4,223.5 | 11.1% 10.6% |
| Direct costs | 2,037.0 | 3,204.3 | 11,121.5 | 13,230.2 | 37.076 | 7,517.0 | 0,515.7 | 13.776 | 3,010.1 | 4,225.5 | 10.076 |
| Fleet rental | (315.6) | (678.6) | (1,268.4) | (2,002.7) | 57.9% | (1,085.1) | (891.0) | -17.9% | (643.2) | (445.9) | -30.7% |
| Car sales for fleet renewal | (659.3) | (1,627.1) | (3,915.1) | (6,297.7) | 60.9% | (3,067.1) | (3,544.2) | 15.6% | (1,688.8) | (1,820.4) | 7.8% |
| Gross profit | 1,122.9 | 2,979.2 | 5,937.8 | 6,935.8 | 16.8% | 3,164.8 | 3,884.5 | 22.7% | 1,486.1 | 1,957.2 | 31.7% |
| Operating expenses (SG&A) Fleet rental | (141.2) | (433.3) | (559.4) | (768.0) | 37.3% | (376.8) | (433.0) | 14.9% | (210.8) | (206.4) | -2.1% |
| Car sales for fleet renewal | (71.2) | (191.6) | (214.6) | (320.5) | 49.3% | (157.2) | (182.1) | 15.8% | (85.7) | (102.3) | 19.4% |
| Cars depreciation | (71.4) | (549.0) | (1,598.9) | (2,606.9) | 63.0% | (1,352.7) | (1,186.8) | -12.3% | (880.0) | (596.5) | -32.2% |
| write up amortization | - | (266.7) | (327.8) | 9.6 | -102.9% | (18.3) | 20.7 | -213.1% | 1.4 | 9.8 | 600.0% |
| Other assets depreciation and amortization | (0.0) | (0.4.7) | (54.0) | (70.0) | 44.00/ | - (05.0) | - | - | 47.5 | (00.0) | 47.70/ |
| Fleet rental Car sales for fleet renewal | (8.3) (11.4) | (24.7) (21.7) | (54.8) (24.8) | (78.9) (35.5) | 44.0% 43.1% | (35.2) (16.1) | (40.7) (22.3) | 15.6% 38.5% | (17.5) (9.8) | (20.6) (11.7) | 17.7% 19.4% |
| Operating profit before financial results and taxes (EBIT) | 819.4 | 1,492.2 | 3,157.5 | 3,135.6 | -0.7% | 1,208.5 | 2,040.3 | 68.8% | 283.7 | 1,029.5 | 262.9% |
| EBITDA | 910.5 | 2,354.3 | 5,163.8 | 5,847.3 | 13.2% | 2,630.8 | 3,269.4 | 24.3% | 1,189.6 | 1,648.5 | 38.6% |
| EBITDA margin | 43.4% | 44.5% | 46.4% | 38.4% | -8.0 p.p. | 36.0% | 39.3% | 3.3 p.p. | 31.2% | 39.0% | 7.8 p.p. |
| | | | | | | | | | | | |
| OPERATING DATA | 2021 | 2022 | 2023 | 2024 | Var. | 1H24 | 1H25 | Var. | 2Q24 | 2Q25 | Var. |
| Average operating fleet | 61,962 | 142,703 137,700 | 258,334 239,839 | 288,783 263,494 | 11.8% | 288,185 | 283,334 262,296 | -1.7% | 288,304 262,142 | 281,483 260,142 | -2.4% -0.8% |
| Total Average rented fleet Average operating fleet age (in months) | 63,493 20.3 | 137,700 | 239,839 | 263,494 | 9.9% 2.2% | 260,506 18.3 | 262,296 | 0.7% 9.8% | 262,142 18.2 | 260,142 | -0.8% 11.5% |
| End of period fleet | 73,503 | 259,596 | 309,059 | 312,751 | 1.2% | 307,539 | 303,698 | -1.2% | 307,539 | 303,698 | -1.2% |
| Number of rental days - in thousands | 22,857.3 | 48,585.1 | 85,834.7 | 94,444.8 | 10.0% | 46,800.4 | 46,962.5 | 0.3% | 23,539.4 | 23,339.4 | -0.8% |
| Average daily rental revenues per car (R\$) | 57.49 | 72.97 | 82.93 | 94.26 | 13.7% | 91.64 | 101.57 | 10.8% | 92.53 | 102.67 | 11.0% |
| Annualized average depreciation per car (R\$) Utilization rate (Does not include cars in preparation and decomissioning) (*) | 1,152.7 98.0% | 3,855.1 96.7% | 6,025.5 95.6% | 9,026.8 95.2% | 49.8% | 9,387.4 94.6% | 8,377.4 96.0% | -10.8% | 12,209.2 95.3% | 8,476.4 95.8% | -30.6% |
| Number of cars purchased | 28.128 | 84.179 | 116.002 | 100.585 | -0.4 p.p. -13.3% | 46.673 | 41.529 | 1.4 p.p. -11.0% | 25.144 | 24.094 | 0.5 p.p. -4.2% |
| Number of cars sold | 15,939 | 29,053 | 65,938 | 95,569 | 44.9% | 47,806 | 50,277 | 5.2% | 25,023 | 25,240 | 0.9% |
| Average sold fleet age (in months) | 31.8 | 36.3 | 36.5 | 35.0 | -4.2% | 36.4 | 33.7 | -7.4% | 35.1 | 33.8 | -3.7% |
| Average total fleet | 66,451 | 158,386 | 282,359 | 309,348 | 9.6% | 307,466 | 305,089 | -0.8% | 308,104 | 303,791 | -1.4% |
| Average value of total fleet - R\$ million Average value per car in the period - R\$ thsd | 3,370.7 50.7 | 11,313.5 71.4 | 23,348.5 82.7 | 27,033.2 87.4 | 15.8% 5.7% | 26,841.0 87.3 | 26,914.2 88.2 | 0.3% 1.0% | 26,975.7 87.6 | 26,871.7 88.5 | -0.4% 1.0% |
| reseage value per call ill tile period - 14p trad | 30.7 | 71.4 | 32.1 | 07.4 | 3.7% | 01.3 | 00.2 | 1.0% | 07.0 | 00.0 | 1.0% |

reversage value or usual fleet + h5 million
Average value per car in the period - R\$ thisd

1,3,370.7 | 11,313.5 | 23,348.5 | 27,033
Average value per car in the period - R\$ thisd

1,0 Does not include replacement service from Car Rental

(**) Until 3Q23, preparation costs for sale were added to the book value of cars sold and include a provision for adjustment to the recoverable value of assets in 2Q23 and 2Q24

18 - Consolidated result - R\$ million

| CONSOLIDATED RESULTS | 2021 | 2022 | 2023 | 2024 | Var. | 1H24 | 1H25 | Var. | 2Q24 | 2Q25 | Var. |
|--------------------------------------------------------------------------------|--------------------|-----------|-------------|-----------------------------------------|-----------|------------|------------|--------------|-----------|-----------|-----------|
| Car rental and franchising gross revenues, net of discounts and cancellations | 4,851.3 | 7,211.5 | 9,129.4 | 10,734.1 | 17.6% | 5,146.6 | 5,603.3 | 8.9% | 2,531.8 | 2,743.5 | 8.4% |
| Fleet Rental gross revenues, net of discounts and cancellations | 1,325.2 | 3,567.7 | 7,367.4 | 9,213.5 | 25.1% | 4,429.9 | 4,948.3 | 11.7% | 2,250.9 | 2,480.9 | 10.2% |
| Car and Fleet Rentals and Franchising total gross revenues | 6,176.5 | 10,779.2 | 16,496.8 | 19,947.6 | 20.9% | 9,576.5 | 10,551.6 | 10.2% | 4,782.7 | 5,224.4 | 9.2% |
| Taxes on revenues - Car and Fleet Rentals and Franchising | (583.2) | (1,044.3) | (1,553.3) | (1,865.6) | 20.1% | (898.2) | (981.0) | 9.2% | (452.3) | (489.9) | 8.3% |
| Car and Fleet Rentals and Franchising net revenues | 5,593.3 | 9,734.9 | 14,943.5 | 18,082.0 | 21.0% | 8,678.3 | 9,570.6 | 10.3% | 4,330.4 | 4,734.5 | 9.3% |
| Car sales gross revenues | | | | | | | | | | | (|
| Car sales for fleet renewal - Car Rental, net of discounts and cancellations | 4,413.3 | 5,994.8 | 9,525.9 | 12,331.0 | 29.4% | 5,767.3 | 6,647.8 | 15.3% | 2,947.5 | 3,196.3 | 8.4% |
| Car sales for fleet renewal - Fleet Rental, net of discounts and cancellations | 900.7 | 2.066.0 | 4.450.1 | 6.889.6 | 54.8% | 3.303.9 | 3.838.0 | 16.2% | 1.779.2 | 1.978.0 | 11.2% |
| Car sales for fleet renewal - total gross revenues | 5.314.0 | 8.060.8 | 13.976.0 | 19,220.6 | 37.5% | 9.071.2 | 10.485.8 | 15.6% | 4,726,7 | 5.174.3 | 9.5% |
| Taxes on revenues - Car sales for fleet renewal | (6.0) | (12.3) | (16.9) | (31.0) | 83.4% | (14.0) | (17.1) | 22.1% | (8.0) | (8.7) | 8.7% |
| Car sales for fleet renewal - net revenues | 5,308.0 | 8,048,5 | 13,959,1 | 19,189,6 | 37.5% | 9.057.2 | 10,468.7 | 15.6% | 4,718,7 | 5,165,6 | 9.5% |
| Total net revenues | 10,901,3 | 17,783.4 | 28,902.6 | 37,271.6 | 29.0% | 17,735.5 | 20,039,3 | 13.0% | 9,049,1 | 9,900.1 | 9.4% |
| | 13,55 | , | | , | | , | , | 101070 | -, | -, | |
| Direct costs and expenses: | | | | | | | | | | | |
| Car rental and franchising | (1.406.9) | (1.840.4) | (2.059.3) | (2,826.2) | 37.2% | (1.487.3) | (1,251.4) | -15.9% | (828.4) | (589.4) | -28.9% |
| Fleet Rental | (315.6) | (678.6) | (1,268.4) | (2,002.7) | 57.2% | (1,085.1) | (891.0) | -17.9% | (643.2) | (445.9) | -30.7% |
| Total Car and Fleet Rentals and Franchising | (1,722.5) | (2,519.0) | (3,327.7) | (4,828.9) | 45.1% | (2,572.4) | (2,142.4) | -16.7% | (1,471.6) | (1,035.3) | -29.6% |
| Car sales for fleet renewal - Car rental | (3,416.2) | (5,027.1) | (8,914.6) | (11,420.7) | 28.1% | (5,461.4) | (6,184.3) | 13.2% | (2,811.9) | (2,972.8) | 5.7% |
| Car sales for fleet renewal - Fleet Rental | (659.3) | (1.627.1) | (3,915.1) | (6.297.7) | 60.9% | (3,067.1) | (3.544.2) | 15.6% | (1.688.8) | (1.820.4) | 7.8% |
| | | | (12,829.7) | | 38.1% | | (9,728.5) | 14.1% | (4,500.7) | (4,793.2) | 6.5% |
| Total Car sales for fleet renewal (book value)(*) | (4,075.5) | (6,654.2) | | (17,718.4) | 39.5% | (8,528.5) | | | | (5.828.5) | -2.4% |
| Total costs | (5,798.0) | (9,173.2) | (16,157.4) | (22,547.3) | 39.5% | (11,100.9) | (11,870.9) | 6.9% 0.0% | (5,972.3) | (5,828.5) | -2.4% |
| Gross profit | 5,103.3 | 8,610.2 | 12,745.2 | 14,724.3 | 15.5% | 6,634.6 | 8,168.4 | 23.1% | 3,076.8 | 4,071.6 | 32.3% |
| Otira | | | | | | | | | | | |
| Operating expenses Car rental and franchising | (070.0) | (4.004.0) | (4.404.5) | (4 700 0) | 40.5% | (000 5) | (4.000.4) | 40.00/ | (400.7) | (491.6) | 4.707 |
| | (973.9) (431.9) | (1,384.0) | (1,491.5) | (1,782.3) | 19.5% | (880.5) | (1,000.4) | 13.6% | (469.7) | (491.6) | 4.7% |
| Car sales for fleet renewal | | (637.1) | (730.8) | (1,027.3) | 40.6% | (484.3) | (548.9) | 13.3% | (257.7) | | 11.6% |
| Total Operating expenses | (1,405.8) | (2,021.1) | (2,222.3) | (2,809.6) | 26.4% | (1,364.8) | (1,549.3) | 13.5% | (727.4) | (779.1) | 7.1% |
| Depreciation expenses: | | | | | | | | | | | |
| Cars depreciation: | (255.1) | (1.439.5) | (3.844.7) | (5.609.7) | 45.9% | (3.267.8) | (2.275.6) | -30.4% | (2.338.0) | (1.140.6) | -51.2% |
| Write up amortization | , | (330.8) | (333.2) | 24.0 | -107.2% | (6.6) | 21.2 | -421.2% | 7.9 | 9.8 | 24.1% |
| Other assets depreciation and amortization | (218.4) | (289.4) | (446.5) | (523.8) | 17.3% | (256.4) | (280.3) | 9.3% | (131.3) | (141.3) | 7.6% |
| Total depreciation and amortization expenses | (473.5) | (1.728.9) | (4.291.2) | (6.133.5) | 42.9% | (3.524.2) | (2.555.9) | -27.5% | (2.469.3) | (1.281.9) | -48.1% |
| Operating profit before financial results and taxes (EBIT) | 3,224.0 | 4,529,4 | 5.898.5 | 5.805.2 | -1.6% | 1,739.0 | 4,084.4 | 134.9% | (112.0) | 2.020.4 | -1903.9% |
| , , | 0,224.0 | | 0,000.0 | 0,000.2 | 1.070 | 1,700.0 | 4,004.4 | 104.070 | (112.0) | 2,020.4 | 1000.070 |
| Equity equivalence result | - | 0.1 | - | - | - | - | - | - | - | - | - |
| Financial (expenses) revenues, net | (320.9) | (2,110.6) | (4,024.3) | (3,938.7) | -2.1% | (1,927.4) | (2,195.4) | 13.9% | (942.8) | (1,125.8) | 19.4% |
| Income before tax and social contribution | 2,903.1 | 2,418.9 | 1,874.2 | 1,866.5 | -0.4% | (188.4) | 1,889.0 | -1102.7% | (1,054.8) | 894.6 | -184.8% |
| | | | | | | , , | | | 1 | | |
| Income tax and social contribution | (859.4) | (577.8) | (71.1) | (53.2) | -25.1% | 352.3 | (1,215.1) | -444.9% | 485.2 | (1,063.2) | -319.1% |
| Net income for the period | 2,043.7 | 1,841.1 | 1,803.1 | 1,813.3 | 0.6% | 163.9 | 673.9 | 311.2% | (569.6) | (168.6) | -70.4% |
| Deferred income tax and social contribution on Locamerica's tax loss | | | | | - | - | 936.8 | 100% | - | 936.8 | 100% |
| Adjusted net income for the period | 2.043.7 | 1.841.1 | 1.803.1 | 1.813.3 | 0.6% | 163.9 | 1,610,7 | 882.7% | (569.6) | 768.2 | -234.9% |
| | | | , , , , , , | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | *** | | , , , , | | |
| EBITDA | 3,697.5 | 6,589.2 | 10,522.9 | 11,914.7 | 13.2% | 5,269.8 | 6,619.1 | 25.6% | 2,349.4 | 3,292.5 | 40.1% |
| EBIT | 3,224.0 | 4,529.5 | 5,898.5 | 5,805.2 | -1.6% | 1,739.0 | 4,084.4 | 134.9% | (112.0) | 2,020.4 | -1903.9% |
| Consolidated EBIT Margin (calculated over rental revenues) | 57.6% | 46.5% | 39.5% | 32.1% | -7.4 p.p. | 20.0% | 42.7% | 22.6 p.p. | -2.6% | 42.7% | 45.3 p.p. |
| Car and Fleet Rentals and Franchising EBITDA | 2.897.0 | 5.831.9 | 10.124.3 | 11.470.8 | 13.3% | 5.225.4 | 6.427.8 | 23.0% | 2.389.1 | 3.207.6 | 34.3% |
| EBITDA Margin | 51.8% | 59.9% | 67.8% | 63.4% | -4.4 p.p. | 60.2% | 67.2% | 7.0 p.p. | 55.2% | 67.7% | 12.5 p.p. |
| Used Car Sales (Seminovos) EBITDA | 800.6 | 757.4 | 398.6 | 443.9 | 11.4% | 44.4 | 191.3 | 330.9% | (39.7) | 84.9 | -313.9% |
| EBITDA Margin | 15.1% | 9.4% | 2.9% | 2.3% | -0.6 p.p. | 0.5% | 1.8% | | -0.8% | 1.6% | 2.4 p.p. |

^(*) Until 3Q23, preparation costs for sale were added to the book value of cars sold and include a provision for adjustment to the recoverable value of assets in 2Q23 and 2Q:

19 – Operating data

| SELECTED OPERATING DATA | 2021 | 2022 | 2023 | 2024 | Var. | 1H24 | 1H25 | Var. | 2Q24 | 2Q25 | Var. |
|-----------------------------------------------------------------------------|--------------------|---------------------|----------------------|---------------------|-----------------------|---------------------|---------------------|------------------|----------------------|--------------------|----------------------|
| Average operating fleet: | | | | | | | | | | | |
| Car Rental - Brazil (**) | 195,242 | 246,922 | 285,103 | 293,700 | 3.0% | 295,227 | 291,328 | -1.3% | 288,932 | 285,626 | -1.1% |
| Fleet Rental | 61,962 | 142,703 | 258,334 | 288,783 | 11.8% | 288,185 | 283,334 | -1.7% | 288,304 | 281,483 | -2.4% |
| Total | 257,204 | 389,625 | 543,437 | 582,483 | 7.2% | 583,412 | 574,662 | -1.5% | 577,235 | 567,109 | -1.8% |
| Average rented fleet: Car Rental - Brazil (**) | 151,686 | 185,129 | 211,526 | 216,291 | 2.3% | 217,643 | 213,822 | -1.8% | 212,497 | 207,168 | -2.5% |
| Fleet Rental | 63,493 | 137,700 | 239,839 | 263,494 | 9.9% | 260,506 | 262,296 | 0.7% | 262,142 | 260,142 | -2.5% -0.8% |
| Total | 215,179 | 322,828 | 451,364 | 479,785 | 6.3% | 478,149 | 476,118 | -0.4% | 474,639 | 467,310 | -1.5% |
| Average age of operating fleet (months) | | | | | | | | | | | |
| Car Rental | 13.9 | 15.9 | 12.6 | 12.1 | -4.0% | 12.4 | 10.7 | -13.7% | 12.7 | 10.8 | -15.0% |
| Fleet Rental Average age of total operating fleet | 20.3 15.5 | 19.9 17.4 | 18.3 15.3 | 18.7 15.4 | 2.2% 0.4% | 18.3 15.4 | 20.1 15.3 | 9.8% | 18.2 15.5 | 20.3 15.5 | 11.5% 0.1% |
| | 13.3 | 17.4 | 15.5 | 15.4 | 0.470 | 13.4 | 10.0 | 0.070 | 15.5 | 10.0 | 0.170 |
| Fleet at end of period: Car Rental - Brazil (**) | 216,293 | 331,445 | 347,287 | 354,474 | 2.1% | 322,354 | 327,073 | 1.5% | 322,354 | 327,073 | 1.5% |
| Car Rental - Mexico | - | - | 1,266 | 2,137 | 68.8% | 1,746 | 2,186 | 25.2% | 1,746 | 2,186 | 25.2% |
| Fleet Rental | 73,503 | 259,596 | 309,059 | 312,751 | 1.2% | 307,539 | 303,698 | -1.2% | 307,539 | 303,698 | -1.2% |
| Total | 289,796 | 591,041 | 657,612 | 669,362 | 1.8% | 631,639 | 632,957 | 0.2% | 631,639 | 632,957 | 0.2% |
| Fleet investment (R\$ million) (include accessories from 2022) | | | | | | | | | | | |
| Car Rental - Brazil | 5,625.1 | 14,305.9 | 14,256.4 | 16,317.1 | 14.5% | 5,144.6 | 5,591.0 | 8.7% | 4,010.6 | 4,189.2 | 4.5% |
| Car Rental - Mexico | - 0.000.4 | - 0.004.4 | 46.7 | 96.9 | 107.5% | 55.5 | 63.8 | 15.0% | 35.9 | 47.2 | 31.5% |
| Fleet Rental Total | 2,022.1 7,647.2 | 8,094.4 22,400.3 | 11,646.5 25,949.6 | 9,883.3 26,297.3 | -15.1% 1.3% | 4,626.0 9,826.1 | 4,311.3 9,966.1 | -6.8% 1.4% | 2,470.9 6,517.4 | 2,472.3 6,708.7 | 0.1% 2.9% |
| | 1,011.2 | 22, 100.0 | 20,010.0 | 20,201.0 | 1.070 | 0,020.1 | 0,000.1 | 1.170 | 0,01111 | 0,700.7 | 2.070 |
| Number of rental days (In thousands): Car Rental - Brazil | 55,358.0 | 67,649.5 | 77,218.0 | 79,171.2 | 2.5% | 39,615.8 | 38,697.6 | -2.3% | 19,336.4 | 18,849.8 | -2.5% |
| Rental days for Fleet Rental replacement service | (1,601.4) | (1,640.4) | (1,998.9) | (2,987.9) | 49.5% | (1,486.7) | (1,380.6) | -7.1% | (752.2) | (686.1) | -8.8% |
| Car Rental - Net | 53,756.6 | 66,009.1 | 75,219.1 | 76,183.2 | 1.3% | 38,129.1 | 37,317.0 | -2.1% | 18,584.2 | 18,163.7 | -2.3% |
| Fleet Rental Rental days for Car Rental replacement service | 22,857.3 | 48,585.1 | 85,834.7 | 94,766.0 (321.2) | 10.4% | 46,824.7 (24.3) | 47,204.3 (241.8) | 0.8% | 23,563.7 (24.3) | 23,409.2 (69.8) | -0.7% 1.87 |
| Fleet Rental - Net | 22,857.3 | 48,585.1 | 85,834.7 | 94.444.8 | 10.0% | 46.800.4 | 46.962.5 | 0.3% | 23.539.4 | 23.339.4 | -0.8% |
| Total | 76,613.9 | 114,594.2 | 161,053.8 | 170,628.1 | 5.9% | 84,929.5 | 84,279.5 | -0.8% | 42,123.6 | 41,503.1 | -1.5% |
| Annualized average depreciation per car (R\$) | | | | | | | | | | | |
| Car Rental - Brazil | 941.1 | 3,606.3 | 6,334.9 | 10,109.4 | 59.6% | 12,850.7 | 7,370.8 | -42.6% | 19,976.6 | 7,501.2 | -62.5% |
| Fleet Rental Total | 1,152.7 992.0 | 3,855.1 3,697.4 | 6,025.5 6,187.8 | 9,026.8 9,572.7 | 49.8% 54.7% | 9,387.4 11,140.0 | 8,377.4 7,867.1 | -10.8% -29.4% | 12,209.2 16,097.1 | 8,476.4 7,985.3 | -30.6% -50.4% |
| | 992.0 | 3,097.4 | 0,107.0 | 9,372.7 | 34.770 | 11,140.0 | 7,007.1 | -29.470 | 10,097.1 | 7,900.3 | -50.4% |
| Average annual gross revenues per operating car (R\$ thousand) Car Rental | 24.7 | 29.0 | 31.8 | 48.7 | 53.1% | 34.3 | 38.0 | 10.9% | 34.8 | 38.5 | 10.7% |
| Fleet Rental | 21.2 | 24.8 | 27.6 | 41.1 | 49.2% | 29.8 | 33.7 | 13.1% | 30.6 | 34.5 | 12.7% |
| Average daily rental (R\$) | | | | | | | | | | | |
| Car Rental - Brazil(*) | 89.71 | 108.57 | 120.54 | 139.08 | 15.4% | 133.39 | 147.98 | 10.9% | 134.62 | 148.93 | 10.6% |
| Fleet Rental | 57.49 | 72.97 | 82.93 | 94.26 | 13.7% | 91.64 | 101.57 | 10.8% | 92.53 | 102.67 | 11.0% |
| Utilization rate (does not include cars in preparation and decomissioning): | | | | | | | | | | | |
| Car Rental - Brazil Fleet Rental | 79.8% 98.0% | 79.6% 96.7% | 78.6% 95.6% | 79.0% 95.2% | 0.4 p.p. -0.4 p.p. | 78.6% 94.6% | 78.8% 96.0% | 0.2 p.p. | 78.6% 95.3% | 78.6% 95.8% | 0.0 p.p. 0.5 p.p. |
| | | | | | | | | 1.4 p.p. | | | |
| Number of cars purchased - Brazil Number of cars purchased - Mexico | 111,510 | 254,929 | 288,622 1,262 | 293,253 1,297 | 1.6% 2.8% | 108,625 621 | 107,936 822 | -0.6% 32.4% | 73,946 419 | 74,037 613 | 0.1% 46.3% |
| Number of cars purchased - mexico | - | - | 1,202 | 1,297 | 2.070 | 021 | 022 | 32.470 | 419 | 013 | 40.370 |
| Average price of cars purchased (R\$ thsd) - Brazil | 68.58 | 87.87 | 89.75 | 89.34 | -0.4% | 89.95 | 91.74 | 2.0% | 87.65 | 89.98 | 2.7% |
| Numbers of cars sold - Brazil | 92,845 | 118,538 | 221,379 | 279,844 | 26.4% | 134,278 | 143,621 | 7.0% | 69,316 | 68,901 | -0.6% |
| Numbers of cars sold - Mexico | - | - | - | 396 | 100% | 126 | 710 | 463.5% | 126 | 387 | 207.1% |
| Preço médio - Carros Vendidos (R\$ mil): | 52.63 | 62.58 | 59.47 | 64.92 | 9.2% | 63.87 | 68.9 | 7.9% | 64.36 | 70.6 | 9.7% |
| Car Rental network | 620 | 694 | 712 | 706 | -0.8% | 706 | 691 | -2.1% | 706 | 691 | -2.1% |
| Own locations - Brazil | 453 | 522 | 537 | 537 | 0.0% | 532 | 528 | -0.8% | 532 | 528 | -0.8% |
| Own locations - Mexico | 0 | 0 | 10 | 18 | 80.0% | 17 | 16 | -5.9% | 17 | 16 | -5.9% |
| Franchisees locations - Brazil | 93 | 86 | 79 | 77 | -2.5% | 77 | 76 | -1.3% | 77 | 76 74 | -1.3% |
| Franchisees locations - Abroad | 74 | 86 | 86 | 74 | -14.0% | 80 | 71 | -11.3% | 80 | 71 | -11.3% |
| Number of owned stores - Seminovos | 127 | 186 | 215 | 242 | 12.6% | 216 | 244 | 13.0% | 216 | 244 | 13.0% |
| | | | | | | 1 | | | I I | | |

^(*) Not included the rentals for Fleet Rental Division.

(**) in 4Q22 the Company concluded the carve-out sale, with a reduction of 49,296 cars in the end of period fleet.

(***) Net of SG&A expenses related to the sale of cars decomissioned for fleet renewal.

20 - Consolidated financial statements - IFRS - R\$ million

| ASSETS | 2021 | 2022 | 2023 | 2024 | 1H25 |
|-----------------------------------------------------------------|----------|----------|----------|-----------------------------------------|----------|
| CURRENT ASSETS: | | | | *************************************** | |
| Cash and cash equivalents | 444.1 | 1,505.6 | 2,000.9 | 3,568.6 | 1,953.0 |
| Financial assets | 4,565.4 | 4,053.8 | 8,321.3 | 7,856.9 | 6,296.3 |
| Trade accounts receivable | 1,310.4 | 2,480.2 | 3,681.6 | 4,033.7 | 3,717.5 |
| Derivative financial instruments - swap | 89.6 | 283.0 | 87.7 | 572.0 | 218.2 |
| Other current assets | 351.3 | 1,316.4 | 1,141.5 | 1,287.1 | 1,627.4 |
| Decommissioning cars to fleet renewal | 182.0 | 1,976.1 | 2,531.4 | 3,463.6 | 3,615.2 |
| Total current assets | 6,942.8 | 11,615.1 | 17,764.4 | 20,781.9 | 17,427.6 |
| NON CURRENT ASSETS: | | | | | |
| Long-term assets: | | | | | |
| Financial assets | 3.0 | 1,349.9 | 1,186.4 | 1,216.9 | 1,234.1 |
| (-) Fair value adjustment of the deposit tied to linked account | - | (423.0) | (334.3) | (241.8) | (198.1) |
| Derivative financial instruments - swap | 448.1 | 365.6 | 377.2 | 1,592.4 | 896.1 |
| Trade accounts receivable | 2.7 | 9.8 | 6.6 | 21.1 | 19.8 |
| Escrow deposit | 121.8 | 220.6 | 265.4 | 241.2 | 240.0 |
| Deferred income tax and social contribution | 24.3 | 23.0 | 38.2 | 457.5 | 975.2 |
| Investments in restricted accounts | 46.1 | 51.4 | - | 56.5 | 57.6 |
| Other non current assets | 286.3 | 580.9 | 675.5 | 397.5 | 323.1 |
| Total long-term assets | 932.3 | 2,178.2 | 2,215.0 | 3,741.3 | 3,547.8 |
| Investments: | - | 1.2 | - | - | - |
| Property and equipment | | | | | |
| Cars | 15,842.9 | 41,254.1 | 49,914.3 | 51,461.5 | 49,083.7 |
| Right of use | 736.0 | 834.7 | 1,122.8 | 1,190.1 | 1,157.8 |
| Other | 715.0 | 931.7 | 1,079.3 | 1,190.8 | 1,209.5 |
| Intangible: | | | | | |
| Software and others | 37.6 | 373.7 | 388.0 | 414.7 | 429.1 |
| Goodwill on acquisition of investments | 105.4 | 8,463.3 | 8,463.3 | 8,463.3 | 8,463.3 |
| Total non current assets | 18,369.2 | 54,036.9 | 63,182.7 | 66,461.7 | 63,891.2 |
| TOTAL ASSETS | 25,312.0 | 65,652.0 | 80,947.1 | 87,243.6 | 81,318.8 |

| LIABILITIES AND SHAREHOLDERS' EQUITY | 2021 | 2022 | 2023 | 2024 | 1H25 |
|---------------------------------------------|----------|----------|----------|-----------|-----------|
| CURRENT LIABILITIES: | | | | | |
| Trade accounts payable | 2,059.3 | 6,177.8 | 8,881.4 | 10,026.4 | 6,799.8 |
| Assignment of credit rights | - | 141.8 | 86.3 | 37.5 | 21.1 |
| Social and labor obligations | 276.1 | 333.7 | 399.2 | 478.7 | 490.5 |
| Loans, financing and debentures | 1,884.8 | 3,353.5 | 7,226.5 | 5,295.9 | 3,771.0 |
| Lease liability | 157.0 | 185.2 | 261.6 | 320.5 | 263.4 |
| Derivative financial instruments - swap | 9.1 | 137.4 | 370.7 | 91.1 | 265.8 |
| Income tax and social contribution | 9.0 | 11.7 | 119.1 | 183.0 | 166.0 |
| Dividends and interest on own capital | 288.8 | 320.4 | 357.4 | 380.1 | 454.0 |
| Other current liabilities | 300.4 | 575.3 | 714.8 | 900.7 | 864.4 |
| Total current liabilities | 4,984.5 | 11,236.8 | 18,417.0 | 17,713.9 | 13,096.0 |
| NON CURRENT LIABILITIES: | | | | | |
| Assignment of credit rights | - | 134.2 | 48.1 | 10.6 | 2.6 |
| Loans, financing and debentures | 10,548.3 | 29,917.6 | 33,381.1 | 39,470.6 | 37,798.5 |
| Lease liability | 635.2 | 727.3 | 966.5 | 1,016.1 | 1,043.4 |
| Derivative financial instruments - swap | 134.7 | 260.1 | 260.0 | 13.2 | 109.9 |
| Provisions | 163.6 | 672.5 | 604.3 | 552.7 | 566.7 |
| Deferred income tax and social contribution | 1,147.9 | 2,010.9 | 1,700.6 | 1,947.9 | 3,021.4 |
| Restricted Obligations | 47.0 | 52.1 | 57.9 | 58.6 | 60.6 |
| Other non current liabilities | 33.7 | 69.9 | 113.8 | 117.3 | 126.1 |
| Total non current liabilities | 12,710.4 | 33,844.6 | 37,132.3 | 43,187.0 | 42,729.2 |
| Total liabilities | 17,694.9 | 45,081.4 | 55,549.3 | 60,900.9 | 55,825.2 |
| SHAREHOLDERS' EQUITY: | | | | | |
| Capital | 4,000.0 | 12,150.7 | 17,376.9 | 17,908.3 | 17,908.3 |
| Expenses with share issues | (43.1) | (43.1) | (118.8) | (118.8) | (118.8) |
| Treasury Shares | (162.1) | (144.6) | (447.2) | (1,208.0) | (1,173.6) |
| Capital Reserves | 203.0 | 4,089.1 | 4,145.2 | 4,206.6 | 4,231.1 |
| Earnings Reserves | 3,618.4 | 4,516.3 | 4,756.8 | 4,890.5 | 4,551.9 |
| Equity Valuation Adjustment | 0.9 | (9.2) | - | - | - |
| Other comprehensive results | - | - | (324.0) | 655.5 | 88.4 |
| Participation of non-controlling partners | | 11.4 | 8.9 | 8.6 | 6.3 |
| Total shareholders' equity | 7,617.1 | 20,570.6 | 25,397.8 | 26,342.7 | 25,493.6 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | 25,312.0 | 65,652.0 | 80,947.1 | 87,243.6 | 81,318.8 |

21 - Consolidated financial statements - Statement of Income - R\$ million

| STATEMENT OF INCOME | 2021 | 2022 | 2023 | 2024 | 1H25 |
|-----------------------------------------------------|-----------|------------|------------|------------|------------|
| Total net revenues | 10,901.3 | 17,783.4 | 28,902.6 | 37,271.6 | 20,039.3 |
| COSTS AND EXPENSES: | | | | | |
| Direct costs | (5,798.0) | (9,173.2) | (16,157.4) | (22,547.3) | (11,870.9) |
| Selling, general, administrative and other expenses | (1,405.8) | (2,021.1) | (2,222.3) | (2,809.6) | (1,549.3) |
| Cars depreciation | (255.1) | (1,754.3) | (4,184.4) | (5,585.7) | (2,254.4) |
| Other assets depreciation and amortization | (218.4) | (305.4) | (440.0) | (523.8) | (280.3) |
| Total costs and expenses | (7,677.3) | (13,254.0) | (23,004.1) | (31,466.4) | (15,954.9) |
| Income before financial results and taxes (EBIT) | 3,224.0 | 4,529.4 | 5,898.5 | 5,805.2 | 4,084.4 |
| Equity in the earnings of subsidiaries | - | 0.1 | - | - | - |
| FINANCIAL EXPENSES, NET | (320.9) | (2,110.6) | (4,024.3) | (3,938.7) | (2,195.4) |
| Income before taxes | 2,903.1 | 2,418.9 | 1,874.2 | 1,866.5 | 1,889.0 |
| | | | | | |
| INCOME TAX AND SOCIAL CONTRIBUTION | (859.4) | (577.8) | (71.1) | (53.2) | (1,215.1) |
| Net income | 2,043.7 | 1,841.1 | 1,803.1 | 1,813.3 | 673.9 |

| CONSOLIDATED CASH FLOW | 2021 | 2022 | 2023 | 2024 | 1H25 |
|--------------------------------------------------------------------------------------------------------|--------------------|--------------------|-----------------------|---------------------|----------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES: | | | | | |
| Net income Adjustments to reconcile net income and cash and cash | 2,043.7 | 1,841.2 | 1,803.1 | 1,813.3 | 673.9 |
| equivalents to reconcile her income and cash and cash | | | | - | |
| Depreciation and amortization | 473.5 | 2,063.6 | 4,624.3 | 6,109.5 | 2,534.7 |
| Net book value of vehicles written off | (962.0) | (1,748.3) | (1,625.5) | (1,435.2) | (599.9) |
| Adjustment to the recoverable value of assets Deferred income tax and social contribution | 735.4 | 484.9 | 153.3 (243.8) | 344.6 (669.3) | (2.1) 839.9 |
| Interest on loans, financing, debentures and swaps of fixed rates | 502.3 | 2,898.6 | 5,012.6 | 5,215.1 | 2,791.0 |
| Lease interest | 61.8 | 76.3 | 107.5 | 133.5 | 75.1 |
| Others | 73.8 | 18.7 | 637.1 | 831.9 | 467.0 |
| (Increase) decrease in assets: | | | | } | |
| Financial assets | (3,188.2) | (396.6) | (4,103.9) | 433.8 | 1,543.5 |
| Trade receivable Revenue from the sale of decommissioned cars, net of taxes | (248.1) 5,308.0 | (827.9) 7,833.6 | (1,368.6) 13,875.6 | (673.6) 19,185.0 | 85.0 10,468.6 |
| Purchases of cars (see supplemental disclosure below) | (7,366.9) | (18,621.0) | (23,362.4) | (25,211.7) | (13,104.5) |
| Escrow deposits | (8.1) | (6.8) | (32.4) | 29.2 | (5.5) |
| Taxes recoverable | (266.9) | (187.7) | (310.3) | 133.1 | (150.8) |
| Prepaid expenses | (11.6) | 92.2 | (24.3) | 21.4 | (315.9) |
| Other assets | 85.1 | (475.4) | (260.6) | (116.7) | 128.9 |
| Increase (decrease) in liabilities: | | | | | |
| Accounts payable (except car manufacturers) Social and labor obligations | 109.3 57.7 | 230.9 (18.0) | 116.4 (170.0) | 58.2 (234.0) | (88.1) (117.4) |
| Income tax and social contribution | 124.0 | 92.8 | 314.9 | 722.6 | 375.2 |
| Insurance premium | (93.2) | 50.9 | 36.6 | 18.2 | (23.3) |
| Other liabilities | (71.3) | 271.8 | (82.4) | (175.1) | (136.2) |
| Cash provided by (used in) operating activities | (2,641.7) | (6,326.2) | (4,902.8) | 6,533.8 | 5,439.1 |
| Income tax and social contribution paid | (307.1) | (83.4) | (130.2) | (487.5) | (321.0) |
| Interest on loans, financing and debentures paid Payment of interest on credit assignment by suppliers | (372.9) | (2,349.3) (6.2) | (4,804.4) (9.9) | (5,295.0) (19.1) | (2,413.1) (8.8) |
| Lease interest paid | (49.7) | (61.5) | (71.9) | (81.9) | (51.1) |
| Net cash provided by (used in) operating activities | (3,371.4) | (8,826.6) | (9,919.2) | 650.3 | 2,645.1 |
| CASH FLOWER FROM INVESTING A CTAVITIES. | | | | - 1 | |
| CASH FLOWS FROM INVESTING ACTIVITIES: Acquisition of investment, goodwill and fair value surplus | (3.6) | (11.5) | (4.2) | (8.0) | (1.7) |
| Additions to property and equipment and intangible, net | (143.4) | (352.8) | (387.4) | (445.0) | (179.8) |
| Acquisition of vehicles for resale | , , | (86.3) | , , | ` | , , |
| Purchases of other property and equipment and addition of intangible assets | | 1,752.5 | | | |
| Amount received for the sale of investment | | | 581.0 | 0.9 | - |
| Cash received on sale of asset held for sale Amount received for disposal of investment | | 3,220.5 | | } | |
| Net cash provided by (used in) investing activities | (147.0) | 4,522.4 | 189.4 | (452.1) | (181.5) |
| , , , , , , , , , , , , , , , , , , , , | (- 7 | ,- | | () | (/ |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | | | } | |
| Loans and financings: Proceeds | 3.098.0 | 1,289,4 | E 001 7 | 4.645.1 | 1 000 1 |
| Repayment | (1,395.8) | (820.2) | 5,981.7 (3,899.5) | (7,353.9) | 1,969.1 (1,875.5) |
| Debentures | (1,000.0) | (020.2) | (0,000.0) | (7,000.0) | (1,070.0) |
| Proceeds | 498.1 | 9,051.2 | 6,454.0 | 10,867.0 | 3,499.1 |
| Repayment | (383.1) | (728.6) | (1,408.5) | (4,680.3) | (6,687.6) |
| Lease liability: | (444.0) | (407.0) | (0.40.0) | (004.0) | (450.4) |
| Repayment Capital payment - with subscription of shares | (144.0) | (187.3) 116.2 | (249.3) 4,943.1 | (284.3) 353.9 | (153.1) |
| Payment of suppliers' assignment of credit rights | | (1,649.8) | 4,943.1 | 333.9 | |
| Amortization of assignment of credit rights | | (1,01010) | (142.0) | (86.6) | (24.5) |
| Other comprehensive results | | (0.3) | | ` { | , , |
| Mutual with third parties | | (270.0) | | | |
| Treasury shares (acquired)/ sold | 4.4 | 4.6 | (314.7) | (795.6) | - |
| Exercise of stock options with treasury shares, net Dividends paid | (1.3) (18.1) | 2.5 (631.2) | (5.1) | (3.3) | - |
| Interest on own capital | (282.1) | (725.9) | (1,134.6) | (1,294.4) | (805.2) |
| Net cash provided by (used in) financing activities | 1,376.1 | 5,450.6 | 10,225.1 | 1,367.6 | (4,077.7) |
| Exchange Rate Variation on Cash and Cash Equivalents | | | | 1.9 | (1.5) |
| NET CASH FLOW PROVIDED (USED) IN THE YEAR | (2,142.3) | 1,146.4 | 495.3 | 1,567.7 | (1,615.6) |
| CASH AND EQUIVALENTS: | | | | } | |
| At the begining of the period | 2,586.4 | 444.1 | 1,505.6 | 2,000.9 | 3,568.6 |
| At the end of the period | 444.1 | 1,505.6 | 2,000.9 | 3,568.6 | 1,953.0 |
| At the end of the period - held for sale | | 84.9 | | | |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS | (2,142.3) | 1,146.4 | 495.3 | 1,567.7 | (1,615.6) |
| Supplemental disclosure of cash flow information: | 1 | | | { | |
| Cash paid during the period for cars acquisition | 1 | | | } | |
| Cars acquisition in the year/period - renew al | (6,366.9) | (9,317.0) | (19,817.7) | (21,677.1) | (9,966.1) |
| Cars acquisition in the year/period - growth | (1,289.0) | (13,222.0) | (6,132.0) | (4,620.2) | - |
| Suppliers - automakers: | 1 | | | } | |
| Balance at the end of the year | 1,707.4 | 5,625.3 | 8,212.6 | 9,298.2 | 6,159.9 |
| Balance at the beginning of the year | (1,418.4) | (1,707.4) | (5,625.3) | (8,212.6) | (9,298.2) |
| Cash paid for cars purchased | (7,366.9) | (18,621.0) | (23,362.4) | (25,211.7) | (13,104.5) |

23 - Glossary and other information

- Adjustment to present value: Adjustment do present value of the financial investment contracted in the business combination of Companhia de Locação das Américas.
- Adjustment to recoverable value: Adjustment to the recoverable value of assets based on the review of estimates of the realizable selling price
- Adjusted Results: Refers to the adjusted result of expenses specifically related to the integration process with Locamerica and the carve-out of the Car Rental and Seminovos assets that were sold.
- Average Rented Fleet: In the Car Rental division it is the number of daily rentals in the period divided by the number of days in the period. In the Fleet Rental is the actual number of cars rented.
- Business combination one-offs: refers to expenses specifically related to the integration process with Locamerica and the carve-out of the Car Rental and Seminovos assets that were sold.
- CAGR: Compounded annual growth rate.
- CAPEX: Capital expenditure.
- Carrying Cost of Cash: Consists of the cost to maintain minimum cash position. This is the difference between the average rate of fundraising and the average rate of investment.
- Car depreciation: Depreciation is calculated based on the expectation of the future sale price net of the selling expenses. The amount to be depreciated is the positive difference between the acquisition price of the vehicle and its estimated residual value. Depreciation is calculated as long as the assets' estimated residual value does not exceed its accounting value. Depreciation is recognized during the estimated life cycle of each asset. In the Car Rental and Fleet Rental divisions, depreciation method used is linear. The residual value is the estimated sale price net of the estimated selling expense.
- Depreciated cost of pre-owned cars sales (book value): Consists of the acquisition value of vehicles, depreciated up to the date of sale.
- **EBITDA**: is the net income of the period, added by the income tax, net financial expenses, depreciation, amortization, and exhaustions, as defined by CVM instruction 156/22.
- EBITDA Margin: EBITDA divided by the net revenues.
- EBIT: is the net income of the period added by the income tax and net financial expense.
- EBIT Margin: EBIT divided by the rental net revenue.
- GF: refers to the Fleet Rental division.
- IFRS 16: As of January 1, 2019, all companies had to adapt to the new rules of IFRS 16. Lessees now have to recognize the assets of the rights over leased assets and the liabilities of future payments for medium or long-term leases, including operating leases. The major impact we had was on the real estate lease agreements of our locations and stores.
- LTM: Last twelve months.
- MTM: Mark-to-market of debt and swaps.
- **Net debt:** Short and long-term debts +/- the results from the swap operations, net of the cash, cash equivalents and short-term financial investments. The "net debt" term is a Company's measure and cannot be compared with similar terms used by other companies.
- Net Investment in cars: Capital investment in cars acquisition, net of the revenues from selling decommissioned cars.
- Operating Fleet: Includes the cars in the fleet from the licensing until they become available for sale.
- **Proforma Results:** It refers to the historical result prepared in a proforma manner to simulate a scenario in which Localiza and Locamerica were already combined and reporting their results on a consolidated basis since 01/01/21, using the same accounting criteria.
- RAC: refers to the Car Rental division.
- ROIC: Return on invested capital.
- **Royalties:** Amount calculated on the amounts charged in the rental contracts, for the use of the brand and transfer of know-how, in addition to the fees related to the marketing campaigns conducted by Localiza Franchising
- Swap: financial transactions carried out made to protect risks associated with FX and basic interest rate variation.
- **Utilization Rate:** it is the number of rental days of the period divided by the fleet available for rental multiplied by the number of days of the period and therefore, it does not include cars being prepared or being decommissioned.

24 - 2Q25 Webinar

Data: Tuesday, August 12, 2025.

English (with simultaneous translation into Portuguese)

11am (BRT) | 10am (EDT) | 3pm (BST)

Registration link: Here

Replay available at <u>ri.localiza.com</u> after the event.

To access the results, please visit Results Center.

For further investor relations information, please visit the investor relations section of the website at $\underline{\textit{ri.localiza.com}}$.

Contact: (31) 3247-7024 ri.localiza.com

Information for the press: InPress Porter Novelli: Ana Rachid - ana.rachid@inpresspni.com.br 31 99199-2209

This release contains summarized information, with no intention of being complete and must not be considered by shareholders or potential investors as an investment recommendation. Information on Localiza, its activities, its economic and financial situation and the inherent risks associated with its business, as well as its financial statements, can be obtained from Localiza's website (ri.localiza.com).



(A free translation of the original in Portuguese)

Report on review of quarterly information

To the Board of Directors and Shareholders Localiza Rent a Car S.A.

Introduction

We have reviewed the accompanying individual parent company and consolidated interim accounting information of Localiza Rent a Car S.A. ("Company"), included in the Quarterly Information Form (ITR) for the quarter ended June 30, 2025, comprising the balance sheet at that date and the statements of income and comprehensive income for the quarter and six-month period then ended, and the statements of changes in equity and cash flows for the six-month period then ended, and explanatory notes.

Management is responsible for the preparation of the individual parent company and consolidated interim accounting information in accordance with the accounting standard CPC 21, Interim Financial Reporting, of the Brazilian Accounting Pronouncements Committee (CPC) and International Accounting Standard (IAS) 34 - Interim Financial Reporting issued by the International Accounting Standards Board (IASB), as well as the presentation of this information in accordance with the standards issued by the Brazilian Securities Commission (CVM), applicable to the preparation of the Quarterly Information (ITR). Our responsibility is to express a conclusion on this interim accounting information based on our review.

Scope of review

We conducted our review in accordance with Brazilian and International Standards on Reviews of Interim Financial Information (NBC TR 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Brazilian and International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying individual parent company and consolidated interim accounting information included in the quarterly information referred to above has not been prepared, in all material respects, in accordance with CPC 21 and IAS 34 applicable to the preparation of the Quarterly Information, and presented in accordance with the standards issued by the CVM.



Localiza Rent a Car S.A.

Other matters

Statements of value added

The quarterly information referred to above includes the individual parent company and consolidated statements of value added for the six month period ended June 30, 2025. These statements are the responsibility of the Company's management and are presented as supplementary information under IAS 34. These statements have been subjected to review procedures performed together with the review of the interim accounting information for the purpose of concluding whether they are reconciled with the interim accounting information and accounting records, as applicable, and if their form and content are in accordance with the criteria defined in the accounting standard CPC 09 - "Statement of Value Added". Based on our review, nothing has come to our attention that causes us to believe that these statements of value added have not been properly prepared, in all material respects, in accordance with the criteria established in this accounting standard, and consistent with the individual parent company and consolidated interim accounting information taken as a whole.

Belo Horizonte, August 11, 2025

PricewaterhouseCoopers Auditores Independentes Ltda.

CRC 2SP000160/F-5

Guilherme Campos e Silva Contador CRC 1SP218254/O-1 ITR - Interim Financial Information - 06/30/2025 - Localiza Rent a Car S.A.

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Company Information / Capital Structure

| Number of Shares (Units) | Current Quarter 06/30/2025 | |
|-----------------------------|-------------------------------|--|
| Paid-In Capital | | |
| Common Shares | 1,082,620,720 | |
| Preferred Shares | 0 | |
| Total | 1,082,620,720 | |
| Treasury Shares | | |
| Common Shares | 28,048,450 | |
| Preferred Shares | 0 | |
| Total | 28,048,450 | |

Individual Financial Statements / Balance Sheet - Assets

(in BRL thousand)

| Account | Description | Current Quarter 06/30/2025 | Prior Year 12/31/2024 |
|---------------|-------------------------------------------------------|-------------------------------|--------------------------|
| 1 | Total assets | 63,180,072 | 69,612,116 |
| 1.01 | Current assets | 8,729,442 | 9,889,476 |
| 1.01.01 | Cash and cash equivalents | 734,658 | 1,652,029 |
| 1.01.02 | Financial assets | 2,567,457 | 2,251,852 |
| 1.01.02.01 | Financial assets at fair value through profit or loss | 1,135,886 | 780,461 |
| 1.01.02.03 | Financial assets at amortized cost | 1,431,571 | 1,471,391 |
| 1.01.03 | Trade receivables | 2,085,049 | 2,375,654 |
| 1.01.03.01 | Clients | 2,085,049 | 2,375,654 |
| 1.01.06 | Recoverable taxes | 335,892 | 229,432 |
| 1.01.08 | Other current assets | 3,006,386 | 3,380,509 |
| 1.01.08.01 | Non-current assets available for sale | 2,333,348 | 2,255,421 |
| 1.01.08.01.01 | Cars decommissioned for fleet renewal | 2,333,348 | 2,255,421 |
| 1.01.08.03 | Other | 673,038 | 1,125,088 |
| 1.01.08.03.01 | Dividends receivable | 10,569 | 214,352 |
| 1.01.08.03.02 | Derivative financial instruments | 172,032 | 454,963 |
| 1.01.08.03.03 | Other | 490,437 | 455,773 |
| 1.02 | Non-current assets | 54,450,630 | 59,722,640 |
| 1.02.01 | Long-term assets | 3,010,734 | 2,881,943 |
| 1.02.01.03 | Financial assets at amortized cost | 1,033,768 | 971,428 |
| 1.02.01.03.01 | Linked bank certificates of deposit | 1,231,845 | 1,213,275 |
| 1.02.01.03.03 | (-) Present value adjustment | -198,077 | -241,847 |
| 1.02.01.04 | Trade receivables | 3,425 | 0 |
| 1.02.01.04.01 | Clients | 3,425 | 0 |
| 1.02.01.07 | Deferred taxes | 884,432 | 361,655 |
| 1.02.01.07.01 | Deferred income tax and social contribution | 884,432 | 361,655 |
| 1.02.01.10 | Other non-current assets | 1,089,109 | 1,548,860 |
| 1.02.01.10.03 | Escrow deposits | 86,150 | 103,859 |
| 1.02.01.10.04 | Derivative financial instruments | 773,227 | 1,216,805 |
| 1.02.01.10.05 | Recoverable taxes | 229,615 | 227,814 |
| 1.02.01.10.07 | Other non-current assets | 117 | 382 |
| 1.02.02 | Investments | 26,032,521 | 29,801,849 |
| 1.02.02.01 | Equity investments | 26,032,521 | 29,801,849 |
| 1.02.02.01.02 | Investments in subsidiaries | 26,032,521 | 29,801,849 |
| 1.02.03 | Property and equipment | 25,148,500 | 26,813,971 |
| 1.02.03.01 | Property and equipment in use | 23,799,190 | 25,459,123 |
| 1.02.03.02 | Leased right-of-use | 1,349,310 | 1,354,848 |
| 1.02.04 | Intangible assets | 258,875 | 224,877 |
| 1.02.04.01 | Intangible assets | 258,875 | 224,877 |

Individual Financial Statements / Balance Sheet - Liabilities

| Account | Description | Current Quarter 06/30/2025 | Prior Year 12/31/2024 |
|---------------|-----------------------------------------------------------|-------------------------------|--------------------------|
| 2 | Total liabilities | 63,180,072 | 69,612,116 |
| 2.01 | Current liabilities | 8,236,651 | 12,979,203 |
| 2.01.01 | Payroll and related taxes | 408,384 | 402,322 |
| 2.01.02 | Suppliers | 4,319,076 | 7,638,893 |
| 2.01.04 | Loans and financing | 1,838,545 | 3,452,737 |
| 2.01.04.01 | Loans and financing | 1,215,978 | 1,908,093 |
| 2.01.04.02 | Debentures | 622,567 | 1,544,644 |
| 2.01.05 | Other payables | 1,670,646 | 1,485,251 |
| 2.01.05.02 | Other | 1,670,646 | 1,485,251 |
| 2.01.05.02.01 | Dividends and interest on capital payable | 453,994 | 380,064 |
| 2.01.05.02.05 | Derivative financial instruments | 239,690 | 66,269 |
| 2.01.05.02.06 | Lease liability | 262,996 | 302,537 |
| 2.01.05.02.07 | Other current liabilities | 713,966 | 736,381 |
| 2.02 | Non-current liabilities | 29,456,248 | 30,298,815 |
| 2.02.01 | Loans and financing | 27,807,088 | 28,824,298 |
| 2.02.01.01 | Loans and financing | 5,476,522 | 4,626,042 |
| 2.02.01.02 | Debentures | 22,330,566 | 24,198,256 |
| 2.02.02 | Other payables | 1,514,844 | 1,353,404 |
| 2.02.02.02 | Other | 1,514,844 | 1,353,404 |
| 2.02.02.02.03 | Lease liability | 1,296,693 | 1,246,360 |
| 2.02.02.02.05 | Derivative financial instruments | 109,912 | 13,200 |
| 2.02.02.02.06 | Other non-current liabilities | 108,239 | 93,844 |
| 2.02.04 | Provisions | 134,316 | 121,113 |
| 2.02.04.01 | Provision for tax, social security, labor and civil risks | 134,316 | 121,113 |
| 2.03 | Shareholders' equity | 25,487,173 | 26,334,098 |
| 2.03.01 | Paid-in capital | 17,789,446 | 17,789,446 |
| 2.03.01.01 | Share capital | 17,908,250 | 17,908,250 |
| 2.03.01.02 | Expenses on the issuance of shares, net of tax effects | -118,804 | -118,804 |
| 2.03.02 | Capital reserves | 3,057,436 | 2,998,648 |
| 2.03.02.05 | Treasury shares | -1,173,646 | -1,208,002 |
| 2.03.02.07 | Capital reserve | 4,231,082 | 4,206,650 |
| 2.03.04 | Earnings reserves | 4,890,481 | 4,890,481 |
| 2.03.04.01 | Legal reserve | 648,331 | 648,331 |
| 2.03.04.02 | Statutory reserve | 4,242,150 | 4,242,150 |
| 2.03.05 | Retained earnings (accumulated deficit) | -338,585 | 0 |
| 2.03.08 | Other comprehensive income | 88,395 | 655,523 |

Individual Financial Statements / Statement of Income

| Account | Description | Current Quarter 04/01/2025 to 06/30/2025 | Accumulated for the Current Year 01/01/2025 to 06/30/2025 | Same Quarter of Prior Year 04/01/2024 to 06/30/2024 | Accumulated for the Prior Year 01/01/2024 to 06/30/2024 |
|---------|----------------------------------------------|------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------|---------------------------------------------------------------|
| 3.01 | Revenue from sales and/or services | 5,616,516 | 11,554,072 | 5,037,362 | 9,956,550 |
| 3.02 | Cost of sales and/or services | -4,178,934 | -8,621,615 | -4,949,322 | -8,634,803 |
| 3.03 | Gross profit | 1,437,582 | 2,932,457 | 88,040 | 1,321,747 |
| 3.04 | Operating income (expenses) | -855,806 | -761,091 | -413,343 | -283,199 |
| 3.04.01 | Selling expenses | -380,554 | -737,216 | -343,116 | -669,063 |
| 3.04.02 | General and administrative expenses | -87,034 | -194,933 | -110,514 | -201,266 |
| 3.04.06 | Equity in the earnings of subsidiaries | -388,218 | 171,058 | 40,287 | 587,130 |
| 3.05 | Profit before finance income and taxes | 581,776 | 2,171,366 | -325,303 | 1,038,548 |
| 3.06 | Financial result | -910,062 | -1,776,652 | -781,168 | -1,516,938 |
| 3.06.01 | Financial income | 153,497 | 287,483 | 263,854 | 484,342 |
| 3.06.02 | Financial expenses | -1,063,559 | -2,064,135 | -1,045,022 | -2,001,280 |
| 3.07 | Net income before income taxes | -328,286 | 394,714 | -1,106,471 | -478,390 |
| 3.08 | Income tax and social contribution on profit | 161,188 | 281,435 | 537,000 | 642,735 |
| 3.08.01 | Current | 0 | 1,632 | -26 | 1,106 |
| 3.08.02 | Deferred | 161,188 | 279,803 | 537,026 | 641,629 |
| 3.09 | Net income from continuing operations | -167,098 | 676,149 | -569,471 | 164,345 |
| 3.11 | Net income/loss for the period | -167,098 | 676,149 | -569,471 | 164,345 |

Individual Financial Statements / Statement of Comprehensive Income

| Account | Description | Current Quarter 04/01/2025 to 06/30/2025 | Accumulated for the Current Year 01/01/2025 to 06/30/2025 | Same Quarter of Prior Year 04/01/2024 to 06/30/2024 | Accumulated for the Prior Year 01/01/2024 to 06/30/2024 |
|---------|---------------------------------------------------|------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------|---------------------------------------------------------------|
| 4.01 | Net income/loss for the period | -167,098 | 676,149 | -569,471 | 164,345 |
| 4.02 | Other comprehensive income | -275,571 | -567,128 | 302,350 | 396,050 |
| 4.02.01 | Adjustments from financial instruments | 1,103 | 3,299 | -82,597 | 5,789 |
| 4.02.02 | Taxes on adjustments to financial instruments | -375 | -1,122 | 28,084 | -1,968 |
| 4.02.03 | Share in the comprehensive income of subsidiaries | -34,879 | -95,473 | 83,891 | 119,257 |
| 4.02.04 | Cash flow hedge | -365,788 | -717,928 | 413,594 | 413,594 |
| 4.02.05 | Taxes on cash flow hedge | 124,368 | 244,096 | -140,622 | -140,622 |
| 4.03 | Comprehensive income for the period | -442,669 | 109,021 | -267,121 | 560,395 |

Individual Financial Statements / Statement of Cash Flow (Indirect Method)

| Account | Description | Accumulated for the Current Year 01/01/2025 to 06/30/2025 | Accumulated for the Prior Year 01/01/2024 to 06/30/2024 |
|------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|
| 6.01 | Net cash used in operating activities | -1,354,941 | -859,296 |
| 6.01.01 | Cash provided by operations | 3,486,048 | 3,073,585 |
| 6.01.01.01 | Net income for the period | 676,149 | 164,345 |
| 6.01.01.02 | Depreciation and amortization | 1,288,417 | 2,014,247 |
| 6.01.01.03 | Provision for adjustments to recoverable value | -161 | 139,147 |
| 6.01.01.04 | Gain on the sale or write-off of decommissioned vehicles | -288,922 | -204,663 |
| 6.01.01.05 | Deferred income tax and social contribution | -279,803 | -641,629 |
| 6.01.01.06 | Equity in the earnings of subsidiaries | -171,058 | -587,130 |
| 6.01.01.07 | Provisions for risks | 8,021 | -1,142 |
| 6.01.01.08 | Accrued interest and exchange effects on loans, financing, debt securities and derivatives | 1,961,487 | 1,913,985 |
| 6.01.01.09 | Lease interest | 85,586 | 73,272 |
| 6.01.01.10 | Allowance for doubtful debts and expected losses (ECLs) | 63,303 | 59,853 |
| 6.01.01.11 | Profit sharing | 85,180 | 84,816 |
| 6.01.01.12 | Other provisions | 57,849 | 58,484 |
| 6.01.02 | Changes in assets and liabilities | -3,027,237 | -1,862,603 |
| 6.01.02.01 | Financial assets | -334,175 | 331,147 |
| 6.01.02.02 | Trade receivables | 217,974 | 19,305 |
| 6.01.02.03 | Proceeds from sale of decommissioned cars, net of taxes | 6,367,470 | 5,172,227 |
| 6.01.02.04 | Acquisition of cars, net of changes in balances with car manufacturers | -8,833,593 | -6,758,777 |
| 6.01.02.05 | Escrow deposits | 17,576 | 1,030 |
| 6.01.02.06 | Recoverable taxes | -108,159 | -67,507 |
| 6.01.02.07 | Prepaid expenses and motor vehicle taxes – IPVA | -166,111 | -126,879 |
| 6.01.02.08 | Other assets | 134,907 | -39,427 |
| 6.01.02.09 | Suppliers (except automakers) and lease liability | -96,299 | -275,728 |
| 6.01.02.10 | Payroll and related taxes | -69,902 | -44,863 |
| 6.01.02.11 | Income tax and social contribution | -1,632 | -1,106 |
| 6.01.02.12 | Insurance premiums | -23,913 | 23,127 |
| 6.01.02.13 | Other liabilities | -131,380 | -95,152 |
| 6.01.03 | Other | -1,813,752 | -2,070,278 |
| 6.01.03.02 | Interest on loans, financing, debt securities and derivatives paid | -1,765,442 | -2,032,937 |
| 6.01.03.04 | Lease interest paid | -48,310 | -37,341 |
| 6.02 | Net cash generated by (used in) investing activities | 3,918,050 | -574,976 |
| 6.02.01 | Purchase of other property and equipment | -68,487 | -76,887 |
| 6.02.02 | Purchase of intangible assets | -50,750 | -51,556 |
| 6.02.03 | Return of capital from subsidiaries | 3,272,461 | 0 |
| 6.02.04 | Advance for future capital increase | 0 | -500,000 |
| 6.02.07 | Dividends received | 764,826 | 53,467 |
| 6.03 | Net cash generated by (used in) financing activities | -3,480,480 | 1,172,275 |
| 6.03.01 | Loans, financing, and debt securities - funding, net of funding costs | 3,392,290 | 5,768,702 |

Individual Financial Statements / Statement of Cash Flow (Indirect Method)

| Account | Description | Accumulated for the Current Year 01/01/2025 to 06/30/2025 | Accumulated for the Prior Year 01/01/2024 to 06/30/2024 |
|---------|-------------------------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|
| 6.03.02 | Loans, financing, and debt securities - amortization and debenture repurchase | -5,937,724 | -3,878,039 |
| 6.03.03 | Amortization of lease liabilities | -134,668 | -122,731 |
| 6.03.05 | Long-term incentive programs – treasury shares | 0 | -3,462 |
| 6.03.06 | Interest on equity paid | -805,174 | -712,625 |
| 6.03.07 | Capital payment through share subscription | 0 | 120,430 |
| 6.03.08 | Cash from the merger of a subsidiary | 4,796 | 0 |
| 6.05 | Decrease in cash and cash equivalents | -917,371 | -261,997 |
| 6.05.01 | Opening balance of cash and cash equivalents | 1,652,029 | 1,107,076 |
| 6.05.02 | Closing balance of cash and cash equivalents | 734,658 | 845,079 |

Individual Financial Statements / Statement of Changes in Equity 01/01/2025 to 06/30/2025

| Account | Description | Paid-in Capital | Capital Reserves, Stock Options Granted, and Treasury Shares | Earnings Reserves | Retained earnings (accumulated deficit) | Other Comprehensive Income | Shareholders' equity |
|---------|--------------------------------------------------------|-----------------|-----------------------------------------------------------------------|-------------------|--------------------------------------------|-------------------------------|----------------------|
| 5.01 | Opening balances | 17,789,446 | 2,998,648 | 4,890,481 | 0 | 655,523 | 26,334,098 |
| 5.02 | Prior year adjustments | 0 | 0 | 0 | 0 | 0 | 0 |
| 5.03 | Adjusted opening balances | 17,789,446 | 2,998,648 | 4,890,481 | 0 | 655,523 | 26,334,098 |
| 5.04 | Transactions with shareholders | 0 | 58,788 | 0 | -1,014,734 | -566,936 | -1,522,882 |
| 5.04.07 | Interest on equity | 0 | 0 | 0 | -1,014,734 | 0 | -1,014,734 |
| 5.04.08 | Stock options and shares granted and recognized | 0 | 54,039 | 0 | 0 | 0 | 54,039 |
| 5.04.09 | Long-term incentive programs – treasury shares | 0 | 10,307 | 0 | 0 | 0 | 10,307 |
| 5.04.10 | Long-term incentive plans – subsidiaries | 0 | -5,558 | 0 | 0 | 0 | -5,558 |
| 5.04.11 | Cash flow hedge, net of taxes | 0 | 0 | 0 | 0 | -555,226 | -555,226 |
| 5.04.12 | Cumulative translation adjustments of investees abroad | 0 | 0 | 0 | 0 | -11,710 | -11,710 |
| 5.05 | Total comprehensive income | 0 | 0 | 0 | 676,149 | -192 | 675,957 |
| 5.05.01 | Net income for the period | 0 | 0 | 0 | 676,149 | 0 | 676,149 |
| 5.05.02 | Other comprehensive income | 0 | 0 | 0 | 0 | -192 | -192 |
| 5.06 | Internal changes in equity | 0 | 0 | 0 | 0 | 0 | 0 |
| 5.07 | Closing balance | 17,789,446 | 3,057,436 | 4,890,481 | -338,585 | 88,395 | 25,487,173 |

Individual Financial Statements/Statement of Changes in Equity / 01/01/2024 to 06/30/2024

| Account | Description | Paid-in Capital | Capital Reserves, Stock Options Granted, and Treasury Shares | Earnings Reserves | Retained earnings (accumulated deficit) | Other Comprehensive Income | Shareholders' equity |
|------------|------------------------------------------------|-----------------|-----------------------------------------------------------------------|-------------------|--------------------------------------------|-------------------------------|----------------------|
| 5.01 | Opening balances | 17,258,095 | 3,697,955 | 4,756,830 | 0 | -323,998 | 25,388,882 |
| 5.02 | Prior year adjustments | 0 | 0 | 0 | 0 | 0 | 0 |
| 5.03 | Adjusted opening balances | 17,258,095 | 3,697,955 | 4,756,830 | 0 | -323,998 | 25,388,882 |
| 5.04 | Transactions with shareholders | 172,082 | 38,949 | 0 | -829,763 | 0 | -618,732 |
| 5.04.01 | Capital increase | 172,082 | 0 | 0 | 0 | 0 | 172,082 |
| 5.04.03 | Stock options granted | 0 | 42,411 | 0 | 0 | 0 | 42,411 |
| 5.04.07 | Interest on equity | 0 | 0 | 0 | -829,763 | 0 | -829,763 |
| 5.04.08 | Long-term incentive programs – treasury shares | 0 | -3,462 | 0 | 0 | 0 | -3,462 |
| 5.05 | Total comprehensive income | 0 | 0 | 0 | 164,345 | 396,050 | 560,395 |
| 5.05.01 | Net income for the period | 0 | 0 | 0 | 164,345 | 0 | 164,345 |
| 5.05.02 | Other comprehensive income | 0 | 0 | 0 | 0 | 396,050 | 396,050 |
| 5.05.02.04 | Conversion adjustments in the period | 0 | 0 | 0 | 0 | 17,194 | 17,194 |
| 5.05.02.06 | Other comprehensive income | 0 | 0 | 0 | 0 | 378,856 | 378,856 |
| 5.06 | Internal changes in equity | 0 | 0 | 0 | 0 | 0 | 0 |
| 5.07 | Closing balance | 17,430,177 | 3,736,904 | 4,756,830 | -665,418 | 72,052 | 25,330,545 |

Individual Financial Statements / Statement of Value Added

| Account | Description | Accumulated for the Current Year | Accumulated for the Prior Year |
|---------------|----------------------------------------------------|-------------------------------------|-----------------------------------|
| | | 01/01/2025 to 06/30/2025 | 01/01/2024 to 06/30/2024 |
| 7.01 | Revenues | 12,082,401 | 10,428,235 |
| 7.01.01 | Sales of goods, products, and services | 12,080,289 | 10,446,070 |
| 7.01.02 | Other income | 54,276 | 42,018 |
| 7.01.03 | Revenues related to the construction of own assets | 11,139 | 0 |
| 7.01.04 | Allowance for/reversal of doubtful debts | -63,303 | -59,853 |
| 7.02 | Inputs acquired from third parties | -7,575,996 | -6,827,271 |
| 7.02.01 | Cost of products, goods, and services sold | -7,157,206 | -6,291,281 |
| 7.02.02 | Materials, power, third-party services and other | -418,951 | -396,843 |
| 7.02.03 | Loss/recovery of assets | 161 | -139,147 |
| 7.03 | Gross value added | 4,506,405 | 3,600,964 |
| 7.04 | Retentions | -1,288,417 | -2,014,247 |
| 7.04.01 | Depreciation, amortization, and depletion | -1,288,417 | -2,014,247 |
| 7.05 | Net wealth created | 3,217,988 | 1,586,717 |
| 7.06 | Wealth received in transfer | 471,339 | 1,092,804 |
| 7.06.01 | Equity in the earnings of subsidiaries | 171,058 | 587,130 |
| 7.06.02 | Financial income | 300,281 | 505,674 |
| 7.07 | Total wealth for distribution | 3,689,327 | 2,679,521 |
| 7.08 | Wealth distribution | 3,689,327 | 2,679,521 |
| 7.08.01 | Personnel | 815,105 | 722,944 |
| 7.08.01.01 | Salaries and wages | 529,252 | 501,122 |
| 7.08.01.02 | Benefits | 189,115 | 142,516 |
| 7.08.01.03 | Severance Pay Fund (FGTS) | 41,207 | 38,957 |
| 7.08.01.04 | Other | 55,531 | 40,349 |
| 7.08.02 | Taxes, fees, and contributions | 37,614 | -315,546 |
| 7.08.02.01 | Federal | -172,319 | -509,526 |
| 7.08.02.02 | State | 192,101 | 169,307 |
| 7.08.02.03 | Municipal | 17,832 | 24,673 |
| 7.08.03 | Lenders and lessors | 2,160,459 | 2,107,778 |
| 7.08.03.01 | Interest | 2,064,135 | 2,001,280 |
| 7.08.03.02 | Rentals | 69,944 | 77,683 |
| 7.08.03.03 | Other | 26,380 | 28,815 |
| 7.08.03.03.01 | Other rentals | 26,380 | 28,815 |
| 7.08.04 | Shareholders | 676,149 | 164,345 |
| 7.08.04.01 | Interest on capital | 1,014,734 | 829,763 |
| 7.08.04.03 | Retained earnings / Deficit for the period | -338,585 | -665,418 |

Consolidated Financial Statements / Balance Sheet - Assets

| Account | Description | Current Quarter 06/30/2025 | Prior Year 12/31/2024 |
|---------------|-------------------------------------------------------|-------------------------------|--------------------------|
| 1 | Total assets | 81,318,753 | 87,243,607 |
| 1.01 | Current assets | 17,427,494 | 20,781,969 |
| 1.01.01 | Cash and cash equivalents | 1,952,985 | 3,568,636 |
| 1.01.02 | Financial assets | 6,296,264 | 7,856,926 |
| 1.01.02.01 | Financial assets at fair value through profit or loss | 1,925,492 | 3,813,936 |
| 1.01.02.03 | Financial assets at amortized cost | 4,370,772 | 4,042,990 |
| 1.01.03 | Trade receivables | 3,717,456 | 4,033,679 |
| 1.01.03.01 | Clients | 3,717,456 | 4,033,679 |
| 1.01.06 | Recoverable taxes | 827,798 | 693,983 |
| 1.01.08 | Other current assets | 4,632,991 | 4,628,745 |
| 1.01.08.01 | Non-current assets available for sale | 3,615,169 | 3,463,598 |
| 1.01.08.01.01 | Cars decommissioned for fleet renewal | 3,615,169 | 3,463,598 |
| 1.01.08.03 | Other | 1,017,822 | 1,165,147 |
| 1.01.08.03.02 | 2 Derivative financial instruments | 218,174 | 572,021 |
| 1.01.08.03.04 | Other | 799,648 | 593,126 |
| 1.02 | Non-current assets | 63,891,259 | 66,461,638 |
| 1.02.01 | Long-term assets | 3,547,836 | 3,741,339 |
| 1.02.01.03 | Financial assets at amortized cost | 1,035,982 | 975,082 |
| 1.02.01.03.01 | Linked bank certificates of deposit | 1,234,059 | 1,216,929 |
| 1.02.01.03.02 | ? (-) Present value adjustment | -198,077 | -241,847 |
| 1.02.01.04 | Trade receivables | 19,824 | 21,102 |
| 1.02.01.04.01 | Clients | 19,824 | 21,102 |
| 1.02.01.07 | Deferred taxes | 975,180 | 457,490 |
| 1.02.01.07.01 | Deferred income tax and social contribution | 975,180 | 457,490 |
| 1.02.01.10 | Other non-current assets | 1,516,850 | 2,287,665 |
| 1.02.01.10.03 | B Escrow deposits | 240,044 | 241,238 |
| 1.02.01.10.04 | Derivative financial instruments | 896,128 | 1,592,406 |
| 1.02.01.10.06 | Recoverable taxes | 307,964 | 364,167 |
| 1.02.01.10.07 | Other current assets | 72,714 | 89,854 |
| 1.02.03 | Property and equipment | 51,450,970 | 53,842,366 |
| 1.02.03.01 | Property and equipment in use | 50,293,190 | 52,652,275 |
| 1.02.03.02 | Leased right-of-use | 1,157,780 | 1,190,091 |
| 1.02.04 | Intangible assets | 8,892,453 | 8,877,933 |
| 1.02.04.01 | Intangible assets | 8,892,453 | 8,877,933 |
| 1.02.04.01.02 | 2 Goodwill on acquisition of investments | 8,463,257 | 8,463,257 |
| 1.02.04.01.03 | 3 Other | 429,196 | 414,676 |

Consolidated Financial Statements / Balance Sheet - Liabilities

| Account | Description | Current Quarter 06/30/2025 | Prior Year 12/31/2024 |
|---------------|-----------------------------------------------------------|-------------------------------|--------------------------|
| 2 | Total liabilities | 81,318,753 | 87,243,607 |
| 2.01 | Current liabilities | 13,096,069 | 17,713,794 |
| 2.01.01 | Payroll and related taxes | 490,526 | 478,656 |
| 2.01.02 | Suppliers | 6,799,823 | 10,026,394 |
| 2.01.03 | Taxes payable | 166,048 | 182,983 |
| 2.01.03.01 | Federal taxes payable | 166,048 | 182,983 |
| 2.01.03.01.01 | Income tax and social contribution payable | 166,048 | 182,983 |
| 2.01.04 | Loans and financing | 3,771,016 | 5,295,928 |
| 2.01.04.01 | Loans and financing | 2,895,226 | 2,927,767 |
| 2.01.04.02 | Debentures | 875,790 | 2,368,161 |
| 2.01.05 | Other payables | 1,868,656 | 1,729,833 |
| 2.01.05.02 | Other | 1,868,656 | 1,729,833 |
| 2.01.05.02.01 | Dividends and interest on capital payable | 453,994 | 380,064 |
| | Other current liabilities | 864,433 | 900,762 |
| 2.01.05.02.05 | Derivative financial instruments | 265,756 | 91,067 |
| 2.01.05.02.07 | Right-of-use lease liability | 263,364 | 320,488 |
| | Assignment of credit rights | 21,109 | 37,452 |
| 2.02 | Non-current liabilities | 42,729,166 | 43,187,099 |
| 2.02.01 | Loans and financing | 37,798,510 | 39,470,609 |
| 2.02.01.01 | Loans and financing | 7,446,415 | 7,756,932 |
| 2.02.01.02 | Debentures | 30,352,095 | 31,713,677 |
| 2.02.02 | Other payables | 1,342,567 | 1,215,832 |
| 2.02.02.02 | Other | 1,342,567 | 1,215,832 |
| 2.02.02.02.03 | | 1,043,353 | 1,016,126 |
| | Derivative financial instruments | 109,912 | 13,200 |
| | Assignment of credit rights | 2,566 | 10,600 |
| | Other non-current liabilities | 186,736 | 175,906 |
| 2.02.03 | Deferred taxes | 3,021,352 | 1,947,922 |
| 2.02.03.01 | Deferred income tax and social contribution | 3,021,352 | 1,947,922 |
| 2.02.04 | Provisions | 566,737 | 552,736 |
| 2.02.04.01 | Provision for tax, social security, labor and civil risks | 566,737 | 552,736 |
| 2.03 | Consolidated equity | 25,493,518 | 26,342,714 |
| 2.03.01 | Paid-in capital | 17,789,446 | 17,789,446 |
| 2.03.01.01 | Share capital | 17,709,440 | 17,709,440 |
| 2.03.01.01 | Expenses on the issuance of shares, net of tax effects | -118,804 | -118,804 |
| 2.03.01.02 | • | 3,057,436 | 2,998,648 |
| 2.03.02 | Capital reserves | | |
| | Treasury shares | -1,173,646 4,231,082 | -1,208,002 |
| 2.03.02.07 | Capital reserves | 4,231,082 | 4,206,650 |
| 2.03.04 | Earnings reserves | 4,890,481 | 4,890,481 |
| 2.03.04.01 | Legal reserve | 648,331 | 648,331 |
| 2.03.04.02 | Statutory reserve | 4,242,150 | 4,242,150 |
| 2.03.05 | Retained earnings (accumulated deficit) | -338,585 | 0 |
| 2.03.08 | Other comprehensive income | 88,395 6.345 | 655,523 |
| 2.03.09 | Attributable to non-controlling partners | 6,345 | 8,616 |

Consolidated Financial Statements / Statement of Income

| Account | Description | Current Quarter 04/01/2025 to 06/30/2025 | Accumulated for the Current Year 01/01/2025 to 06/30/2025 | Same Quarter of Prior Year 04/01/2024 to 06/30/2024 | Accumulated for the Prior Year 01/01/2024 to 06/30/2024 |
|------------|----------------------------------------------|------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------|---------------------------------------------------------------|
| 3.01 | Revenue from sales and/or services | 9,900,107 | 20,039,390 | 9,049,049 | 17,735,439 |
| 3.02 | Cost of sales and/or services | -7,062,702 | -14,330,863 | -8,399,516 | -14,563,925 |
| 3.03 | Gross profit | 2,837,405 | 5,708,527 | 649,533 | 3,171,514 |
| 3.04 | Operating income (expenses) | -816,982 | -1,624,120 | -761,437 | -1,432,499 |
| 3.04.01 | Selling expenses | -618,294 | -1,209,993 | -541,509 | -1,034,290 |
| 3.04.02 | General and administrative expenses | -198,688 | -414,127 | -219,928 | -398,209 |
| 3.05 | Profit before finance income and taxes | 2,020,423 | 4,084,407 | -111,904 | 1,739,015 |
| 3.06 | Financial result | -1,125,758 | -2,195,435 | -942,851 | -1,927,420 |
| 3.06.01 | Financial income | 378,728 | 729,967 | 403,821 | 725,336 |
| 3.06.02 | Financial expenses | -1,504,486 | -2,925,402 | -1,346,672 | -2,652,756 |
| 3.07 | Net income before income taxes | 894,665 | 1,888,972 | -1,054,755 | -188,405 |
| 3.08 | Income tax and social contribution on profit | -1,063,240 | -1,215,094 | 485,153 | 352,275 |
| 3.08.01 | Current | -161,809 | -375,215 | -110,775 | -299,928 |
| 3.08.02 | Deferred | -901,431 | -839,879 | 595,928 | 652,203 |
| 3.09 | Net income from continuing operations | -168,575 | 673,878 | -569,602 | 163,870 |
| 3.11 | Consolidated profit/loss for the period | -168,575 | 673,878 | -569,602 | 163,870 |
| 3.11.01 | Attributable to the Company's owners | -167,098 | 676,149 | -569,471 | 164,345 |
| 3.11.02 | Attributable to non-controlling shareholders | -1,477 | -2,271 | -131 | -475 |
| 3.99 | Earnings per share – (BRL/share) | | | | |
| 3.99.01 | Basic earnings per share | | | | |
| 3.99.01.01 | Common shares | -0.15851 | 0.64152 | -0.53638 | 0.15483 |
| 3.99.02 | Diluted earnings per share | | | | |
| 3.99.02.01 | Common shares | -0.15672 | 0.6343 | -0.53016 | 0.15303 |

Consolidated Financial Statements / Statement of Comprehensive Income

| Account | Description | Current Quarter 04/01/2025 to 06/30/2025 | Accumulated for the Current Year 01/01/2025 to 06/30/2025 | Same Quarter of Prior Year 04/01/2024 to 06/30/2024 | Accumulated for the Prior Year 01/01/2024 to 06/30/2024 |
|---------|--------------------------------------------------------|------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------|---------------------------------------------------------------|
| 4.01 | Consolidated net income/loss for the period | -168,575 | 673,878 | -569,602 | 163,870 |
| 4.02 | Other comprehensive income | -275,572 | -567,128 | 302,350 | 396,050 |
| 4.02.01 | Adjustments from financial instruments | 2,501 | -291 | -82,693 | 6,575 |
| 4.02.02 | Taxes on adjustments to financial instruments | -850 | 99 | 28,117 | -2,235 |
| 4.02.06 | Cumulative translation adjustments of investees abroad | 10,840 | -11,710 | 2,802 | 17,194 |
| 4.02.07 | Cash flow hedge | -436,460 | -841,252 | 536,552 | 567,449 |
| 4.02.08 | Taxes on cash flow hedge | 148,397 | 286,026 | -182,428 | -192,933 |
| 4.03 | Comprehensive income for the period | -444,147 | 106,750 | -267,252 | 559,920 |
| 4.03.01 | Attributable to the Company's owners | -442,669 | 109,021 | -267,121 | 560,395 |
| 4.03.02 | Attributable to non-controlling shareholders | -1,478 | -2,271 | -131 | -475 |

Consolidated Financial Statements / Statement of Cash Flows (Indirect Method)

| Account | Description | Accumulated for the Current Year 01/01/2025 to 06/30/2025 | Accumulated for the Prior Year 01/01/2024 to 06/30/2024 |
|------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|
| 6.01 | Net cash generated by (used in) operating activities | 2,645,066 | -2,717,613 |
| 6.01.01 | Cash provided by operations | 6,779,515 | 5,844,756 |
| 6.01.01.01 | Net income for the period | 673,878 | 163,870 |
| 6.01.01.02 | Depreciation and amortization | 2,534,658 | 3,530,729 |
| 6.01.01.03 | Provision for adjustments to recoverable value | -2,086 | 373,204 |
| 6.01.01.04 | Gain on the sale or write-off of decommissioned vehicles | -599,890 | -592,288 |
| 6.01.01.05 | Deferred income tax and social contribution | 839,879 | -652,203 |
| 6.01.01.06 | Provisions for risks | 14,001 | -6,787 |
| 6.01.01.07 | Accrued interest and exchange effects on loans, financing, debt securities and derivatives | 2,791,010 | 2,562,263 |
| 6.01.01.08 | Lease interest | 75,072 | 64,485 |
| 6.01.01.09 | Allowance for doubtful debts and expected losses (ECLs) | 213,574 | 130,983 |
| 6.01.01.10 | Profit sharing | 139,819 | 139,973 |
| 6.01.01.11 | Other provisions | 99,600 | 130,527 |
| 6.01.02 | Changes in assets and liabilities | -1,340,471 | -5,826,136 |
| 6.01.02.01 | Financial assets | 1,543,532 | -1,808,115 |
| 6.01.02.02 | Trade receivables | 85,045 | -218,533 |
| 6.01.02.03 | Proceeds from sale of decommissioned cars, net of taxes | 10,468,558 | 9,053,791 |
| 6.01.02.04 | Acquisition of cars, net of changes in balances with car manufacturers | -13,104,494 | -12,547,020 |
| 6.01.02.05 | Escrow deposits | -5,477 | 14,662 |
| 6.01.02.06 | Recoverable taxes | -150,811 | -35,162 |
| 6.01.02.07 | Prepaid expenses and motor vehicle taxes – IPVA | -315,896 | -274,125 |
| 6.01.02.08 | Other assets | 128,878 | -16,906 |
| 6.01.02.09 | Suppliers (except automakers) and lease liability | -88,095 | -83,819 |
| 6.01.02.10 | Payroll and related taxes | -117,438 | -90,124 |
| 6.01.02.11 | Income tax and social contribution | 375,215 | 299,928 |
| 6.01.02.12 | Insurance premiums for transfer | -23,329 | 23,501 |
| 6.01.02.13 | Other liabilities | -136,159 | -144,214 |
| 6.01.03 | Other | -2,793,978 | -2,736,233 |
| 6.01.03.01 | Income tax and social contribution paid | -321,006 | -172,665 |
| 6.01.03.02 | Interest on loans, financing, debt securities and derivatives paid | -2,413,057 | -2,512,801 |
| 6.01.03.03 | Interest on assignment of credit rights | -8,813 | -9,175 |
| 6.01.03.04 | Lease interest paid | -51,102 | -41,592 |
| 6.02 | Net cash generated by (used in) investing activities | -181,455 | -219,922 |
| 6.02.01 | Purchase of other property and equipment | -117,223 | -154,321 |
| 6.02.02 | Purchase of intangible assets | -62,578 | -60,072 |
| 6.02.03 | Payments for corporate acquisitions | -1,654 | -6,423 |
| 6.02.04 | Proceeds on sale of investment | 0 | 894 |
| 6.03 | Net cash generated by (used in) financing activities | -4,077,788 | 2,215,726 |
| 6.03.01 | Loans, financing, and debt securities - funding, net of funding costs | 5,468,108 | 7,899,245 |

Consolidated Financial Statements / Statement of Cash Flows (Indirect Method)

(in BRL thousand)

| Account | Description | Accumulated for the Current Year 01/01/2025 to 06/30/2025 | Accumulated for the Prior Year 01/01/2024 to 06/30/2024 |
|---------|-------------------------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|
| 6.03.02 | Loans, financing, and debt securities - amortization and debenture repurchase | -8,563,089 | -4,891,488 |
| 6.03.03 | Amortization of lease liabilities | -153,139 | -146,714 |
| 6.03.04 | Amortization of assignment of credit rights | -24,494 | -49,660 |
| 6.03.05 | Long-term incentive programs – treasury shares | 0 | -3,462 |
| 6.03.06 | Interest on equity paid | -805,174 | -712,625 |
| 6.03.07 | Capital payment through share subscription | 0 | 120,430 |
| 6.04 | Effects of exchange rate changes on cash and cash equivalents | -1,474 | 2,730 |
| 6.05 | Decrease in cash and cash equivalents | -1,615,651 | -719,079 |
| 6.05.01 | Opening balance of cash and cash equivalents | 3,568,636 | 2,000,897 |
| 6.05.02 | Closing balance of cash and cash equivalents | 1,952,985 | 1,281,818 |

Classificação da Informação: PÚBLICA

Consolidated Financial Statements / Statement of Changes in Equity 01/01/2025 to 06/30/2025

| Account | Description | Paid-in Capital | Capital Reserves, Stock Options Granted, and Treasury Shares | Earnings Reserves | Retained earnings (accumulated deficit) | Other Comprehensive Income | Shareholders' equity | Non-controlling Interest | Shareholders' equity Consolidated |
|---------|--------------------------------------------------------|-----------------|-----------------------------------------------------------------------|-------------------|-----------------------------------------|-------------------------------|----------------------|-----------------------------|--------------------------------------|
| 5.01 | Opening balances | 17,789,446 | 2,998,648 | 4,890,481 | 0 | 655,523 | 26,334,098 | 8,616 | 26,342,714 |
| 5.02 | Prior year adjustments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5.03 | Adjusted opening balances | 17,789,446 | 2,998,648 | 4,890,481 | 0 | 655,523 | 26,334,098 | 8,616 | 26,342,714 |
| 5.04 | Transactions with shareholders | 0 | 58,788 | 0 | -1,014,734 | -566,936 | -1,522,882 | 0 | -1,522,882 |
| 5.04.03 | Stock options granted | 0 | 54,039 | 0 | 0 | 0 | 54,039 | 0 | 54,039 |
| 5.04.07 | Interest on equity | 0 | 0 | 0 | -1,014,734 | 0 | -1,014,734 | 0 | -1,014,734 |
| 5.04.08 | Long-term incentive programs – treasury shares | 0 | 10,307 | 0 | 0 | 0 | 10,307 | 0 | 10,307 |
| 5.04.09 | Long-term incentive plans – subsidiaries | 0 | -5,558 | 0 | 0 | 0 | -5,558 | 0 | -5,558 |
| 5.04.10 | Cash flow hedge, net of taxes | 0 | 0 | 0 | 0 | -555,226 | -555,226 | 0 | -555,226 |
| 5.04.11 | Cumulative translation adjustments of investees abroad | 0 | 0 | 0 | 0 | -11,710 | -11,710 | 0 | -11,710 |
| 5.05 | Total comprehensive income | 0 | 0 | 0 | 676,149 | -192 | 675,957 | -2,271 | 673,686 |
| 5.05.01 | Net income for the period | 0 | 0 | 0 | 676,149 | 0 | 676,149 | -2,271 | 673,878 |
| 5.05.02 | Other comprehensive income | 0 | 0 | 0 | 0 | -192 | -192 | 0 | -192 |
| 5.06 | Internal changes in equity | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5.07 | Closing balance | 17,789,446 | 3,057,436 | 4,890,481 | -338,585 | 88,395 | 25,487,173 | 6,345 | 25,493,518 |

Consolidated Financial Statements / Statement of Changes in Equity / 01/01/2024 to 06/30/2024

| Account | Description | Paid-in Capital | Capital Reserves, Stock Options Granted, and Treasury Shares | Earnings Reserves | Retained earnings (accumulated deficit) | Other Comprehensive Income | Shareholders' Equity | Non-controlling Interest | Shareholders' equity Consolidated |
|------------|--------------------------------------------------------|-----------------|-----------------------------------------------------------------------|-------------------|-----------------------------------------|-------------------------------|----------------------|-----------------------------|--------------------------------------|
| 5.01 | Opening balances | 17,258,095 | 3,697,955 | 4,756,830 | 0 | -323,998 | 25,388,882 | 8,933 | 25,397,815 |
| 5.02 | Prior year adjustments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5.03 | Adjusted opening balances | 17,258,095 | 3,697,955 | 4,756,830 | 0 | -323,998 | 25,388,882 | 8,933 | 25,397,815 |
| 5.04 | Transactions with shareholders | 172,082 | 38,949 | 0 | -829,763 | 0 | -618,732 | 0 | -618,732 |
| 5.04.01 | Capital increase | 172,082 | 0 | 0 | 0 | 0 | 172,082 | 0 | 172,082 |
| 5.04.03 | Stock options granted | 0 | 42,411 | 0 | 0 | 0 | 42,411 | 0 | 42,411 |
| 5.04.07 | Interest on equity | 0 | 0 | 0 | -829,763 | 0 | -829,763 | 0 | -829,763 |
| 5.04.08 | Long-term incentive programs – treasury shares | 0 | -3,462 | 0 | 0 | 0 | -3,462 | 0 | -3,462 |
| 5.05 | Total comprehensive income | 0 | 0 | 0 | 164,345 | 396,050 | 560,395 | -475 | 559,920 |
| 5.05.01 | Net income for the period | 0 | 0 | 0 | 164,345 | 0 | 164,345 | -475 | 163,870 |
| 5.05.02 | Other comprehensive income | 0 | 0 | 0 | 0 | 396,050 | 396,050 | 0 | 396,050 |
| 5.05.02.04 | Cumulative translation adjustments of investees abroad | 0 | 0 | 0 | 0 | 17,194 | 17,194 | 0 | 17,194 |
| 5.05.02.06 | Other comprehensive income | 0 | 0 | 0 | 0 | 378,856 | 378,856 | 0 | 378,856 |
| 5.06 | Internal changes in equity | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5.07 | Closing balance | 17,430,177 | 3,736,904 | 4,756,830 | -665,418 | 72,052 | 25,330,545 | 8,458 | 25,339,003 |

Consolidated Financial Statements / Statement of Value Added

(in BRL thousand)

| Account | Description | Accumulated for the Current Year 01/01/2025 to 06/30/2025 | Accumulated for the Prior Year 01/01/2024 to 06/30/2024 |
|---------------|----------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|
| 7.01 | Revenues | 20,897,911 | 18,578,428 |
| 7.01.01 | Sales of goods, products, and services | 21,037,278 | 18,647,697 |
| 7.01.02 | Other income | 11,252 | 1,431 |
| 7.01.03 | Revenues related to the construction of own assets | 62,955 | 60,283 |
| 7.01.04 | Allowance for/reversal of doubtful debts | -213,574 | -130,983 |
| 7.02 | Inputs acquired from third parties | -12,145,221 | -11,270,769 |
| 7.02.01 | Cost of products, goods, and services sold | -11,489,951 | -10,297,567 |
| 7.02.02 | Materials, power, third-party services and other | -657,356 | -599,998 |
| 7.02.03 | Loss/recovery of assets | 2,086 | -373,204 |
| 7.03 | Gross value added | 8,752,690 | 7,307,659 |
| 7.04 | Retentions | -2,534,658 | -3,530,729 |
| 7.04.01 | Depreciation, amortization, and depletion | -2,534,658 | -3,530,729 |
| 7.05 | Net wealth created | 6,218,032 | 3,776,930 |
| 7.06 | Wealth received in transfer | 764,510 | 760,935 |
| 7.06.02 | Financial income | 764,510 | 760,935 |
| 7.07 | Total wealth for distribution | 6,982,542 | 4,537,865 |
| 7.08 | Wealth distribution | 6,982,542 | 4,537,865 |
| 7.08.01 | Personnel | 1,255,785 | 1,133,837 |
| 7.08.01.01 | Salaries and wages | 857,166 | 814,039 |
| 7.08.01.02 | Benefits | 276,929 | 211,042 |
| 7.08.01.03 | Severance Pay Fund (FGTS) | 62,757 | 63,899 |
| 7.08.01.04 | Other | 58,933 | 44,857 |
| 7.08.02 | Taxes, fees, and contributions | 1,994,787 | 453,512 |
| 7.08.02.01 | Federal | 1,578,334 | 54,411 |
| 7.08.02.02 | State | 378,769 | 355,274 |
| 7.08.02.03 | Municipal | 37,684 | 43,827 |
| 7.08.03 | Lenders and lessors | 3,058,092 | 2,786,646 |
| 7.08.03.01 | Interest | 2,925,402 | 2,652,756 |
| 7.08.03.02 | Rentals | 102,020 | 101,209 |
| 7.08.03.03 | Other | 30,670 | 32,681 |
| 7.08.03.03.01 | Other rentals | 30,670 | 32,681 |
| 7.08.04 | Shareholders | 673,878 | 163,870 |
| 7.08.04.01 | Interest on capital | 1,014,734 | 829,763 |
| 7.08.04.03 | Retained earnings / Deficit for the period | -338,585 | -665,418 |
| 7.08.04.04 | Non-controlling share in retained earnings | -2,271 | -475 |

Classificação da Informação: PÚBLICA

Version: 1

Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

BALANCE SHEET (In BRL thousand)

ASSETS

| | | Individual | | Consol | idated |
|---------------------------------------------|-----------|------------|------------|------------|------------|
| | Note | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 |
| Current assets | | | | | |
| Cash and cash equivalents | 5 | 734,658 | 1,652,029 | 1,952,985 | 3,568,636 |
| Financial assets | 6 | 2,567,457 | 2,251,852 | 6,296,264 | 7,856,926 |
| Trade receivables | 7 | 2,085,049 | 2,375,654 | 3,717,456 | 4,033,679 |
| Dividends receivable | 10.3.1(b) | 10,569 | 214,352 | - | - |
| Cars decommissioned for fleet renewal | 12(b) | 2,333,348 | 2,255,421 | 3,615,169 | 3,463,598 |
| Derivative financial instruments | 4.1 | 172,032 | 454,963 | 218,174 | 572,021 |
| Recoverable taxes | 8 | 335,892 | 229,432 | 827,798 | 693,983 |
| Other assets | 9 | 490,437 | 455,773 | 799,648 | 593,126 |
| Total current assets | | 8,729,442 | 9,889,476 | 17,427,494 | 20,781,969 |
| Non-current assets | | | | | |
| Long-term assets: | | | | | |
| Financial assets | 6 | 1,231,845 | 1,213,275 | 1,234,059 | 1,216,929 |
| (-) Present value adjustment | 6 | (198,077) | (241,847) | (198,077) | (241,847) |
| Trade receivables | 7 | 3,425 | - | 19,824 | 21,102 |
| Derivative financial instruments | 4.1 | 773,227 | 1,216,805 | 896,128 | 1,592,406 |
| Escrow deposits | 20(b) | 86,150 | 103,859 | 240,044 | 241,238 |
| Deferred income tax and social contribution | 21(a) | 884,432 | 361,655 | 975,180 | 457,490 |
| Recoverable taxes | 8 | 229,615 | 227,814 | 307,964 | 364,167 |
| Other assets | 9 | 117 | 382 | 72,714 | 89,854 |
| Total long-term assets | | 3,010,734 | 2,881,943 | 3,547,836 | 3,741,339 |
| Investments | 10.3 | 26,032,521 | 29,801,849 | - | - |
| Property and equipment | 12(a) | 25,148,500 | 26,813,971 | 51,450,970 | 53,842,366 |
| Intangible assets | 13 | 258,875 | 224,877 | 8,892,453 | 8,877,933 |
| Total non-current assets | | 54,450,630 | 59,722,640 | 63,891,259 | 66,461,638 |
| Total assets | | 63,180,072 | 69,612,116 | 81,318,753 | 87,243,607 |

Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

BALANCE SHEET (In BRL thousand)

LIABILITIES AND SHAREHOLDER'S EQUITY

| | | Individual | | Conso | lidated | |
|---------------------------------------------|-------|-------------------|-------------------|-------------------|-------------|--|
| | Note | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 | |
| Current liabilities | | | | | | |
| Suppliers | 14 | 4,319,076 | 7,638,893 | 6,799,823 | 10,026,394 | |
| Social and labor obligations | 15 | 408,384 | 402,322 | 490,526 | 478,656 | |
| Assignment of credit rights | 16 | - | - | 21,109 | 37,452 | |
| Loans, financing, and debt securities | 17 | 1,838,545 | 3,452,737 | 3,771,016 | 5,295,928 | |
| Derivative financial instruments | 4.1 | 239,690 | 66,269 | 265,756 | 91,067 | |
| Lease liability | 18 | 262,996 | 302,537 | 263,364 | 320,488 | |
| Income tax and social contribution payable | | - | - | 166,048 | 182,983 | |
| Dividends and interest on equity | 22(d) | 453,994 | 380,064 | 453,994 | 380,064 | |
| Other liabilities | 19 | 713,966 | 736,381 | 864,433 | 900,762 | |
| Total current liabilities | | 8,236,651 | 12,979,203 | 13,096,069 | 17,713,794 | |
| Non-current liabilities | | | | | | |
| Assignment of credit rights | 16 | - | - | 2,566 | 10,600 | |
| Loans, financing, and debt securities | 17 | 27,807,088 | 28,824,298 | 37,798,510 | 39,470,609 | |
| Derivative financial instruments | 4.1 | 109,912 | 13,200 | 109,912 | 13,200 | |
| Lease liability | 18 | 1,296,693 | 1,246,360 | 1,043,353 | 1,016,126 | |
| Provisions for risks | 20(a) | 134,316 | 121,113 | 566,737 | 552,736 | |
| Deferred income tax and social contribution | 21(a) | - | - | 3,021,352 | 1,947,922 | |
| Other liabilities | 19 | 108,239 | 93,844 | 186,736 | 175,906 | |
| Total non-current liabilities | | 29,456,248 | 30,298,815 | 42,729,166 | 43,187,099 | |
| Total liabilities | | 37,692,899 | 43,278,018 | 55,825,235 | 60,900,893 | |
| Equity | 22 | | | | | |
| Share capital | | 17,908,250 | 17,908,250 | 17,908,250 | 17,908,250 | |
| Share issuance expenses | | (118,804) | (118,804) | (118,804) | (118,804) | |
| Treasury shares | | (1,173,646) | (1,208,002) | (1,173,646) | (1,208,002) | |
| Capital reserves | | 4,231,082 | 4,206,650 | 4,231,082 | 4,206,650 | |
| Earnings reserves | | 4,890,481 | 4,890,481 | 4,890,481 | 4,890,481 | |
| Accumulated deficit | | (338,585) | - | (338,585) | - | |
| Other comprehensive income | | 88,395 | 655,523 | 88,395 | 655,523 | |
| Total equity attributable to controlling | | | | | · | |
| shareholders | | <u>25,487,173</u> | <u>26,334,098</u> | <u>25,487,173</u> | 26,334,098 | |
| Attributable to non-controlling partners | | | | 6,345 | 8,616 | |
| Total shareholders' equity | | 25,487,173 | <u>26,334,098</u> | 25,493,518 | 26,342,714 | |
| Total liabilities and shareholders' equity | | 63,180,072 | 69,612,116 | 81,318,753 | 87,243,607 | |

Version: 1

Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

STATEMENT OF INCOME
PERIODS OF THREE AND SIX MONTHS ENDED JUNE 30
(In BRL thousand, except net income per share)

| | | Individu | ual | Consoli | dated | Individ | ual | Consolidated | |
|---------------------------------------------------------|------------------|---------------------------------|-------------|-------------|-------------------------------|---------------------------------|-------------|----------------------------------|--------------|
| | <u>Note</u> | 2Q25 | 2Q24 | 2Q25 | 2Q24 | 1H25 | 1H24 | 1H25 | 1H24 |
| | | | | | | | | | |
| Net revenues | 25 | 5,616,516 | 5,037,362 | 9,900,107 | 9,049,049 | 11,554,072 | 9,956,550 | 20,039,390 | 17,735,439 |
| Costs | 26 | (4,178,934) 1,437,582 | (4,949,322) | (7,062,702) | (8,399,516) 649,533 | (8,621,615) 2,932,457 | (8,634,803) | (14,330,863) 5,708,527 | (14,563,925) |
| Gross profit | | 1,437,382 | 88,040 | 2,837,405 | 049,533 | 2,932,437 | 1,321,747 | 3,708,327 | 3,171,514 |
| Operating income (expenses): | | | | | | | | | |
| Selling | 26 | (380,554) | (343,116) | (618,294) | (541,509) | (737,216) | (669,063) | (1,209,993) | (1,034,290) |
| General, administrative, and other expenses | 26 | (87,034) | (110,514) | (198,688) | (219,928) | (194,933) | (201,266) | (414,127) | (398,209) |
| Equity in the results of subsidiaries | 10.3 | (388,218) | 40,287 | | | 171,058 | 587,130 | | - |
| | | (855,806) | (413,343) | (816,982) | (761,437) | (761,091) | (283,199) | (1,624,120) | (1,432,499) |
| Earnings before financial income and expenses | | 581,776 | (325,303) | 2,020,423 | (111,904) | 2,171,366 | 1,038,548 | 4,084,407 | 1,739,015 |
| Financial income | 27 | 153,497 | 263,854 | 378,728 | 403,821 | 287,483 | 484,342 | 729,967 | 725,336 |
| Financial expenses | 27 | (1,063,559) | (1,045,022) | (1,504,486) | (1,346,672) | (2,064,135) | (2,001,280) | (2,925,402) | (2,652,756) |
| Financial income (expenses) | 27 | (910,062) | (781,168) | (1,125,758) | (942,851) | (1,776,652) | (1,516,938) | (2,195,435) | (1,927,420) |
| Bu Co Handle Construence and a state | | | | | | | | | |
| Profit (loss) before income tax and social contribution | | (328,286) | (1,106,471) | 894,665 | (1,054,755) | 394,714 | (478,390) | 1,888,972 | (188,405) |
| Income tax and social contribution: | 21(b) | | | | - | | | | |
| Current | 21(0) | _ | (26) | (161,809) | (110,775) | 1,632 | 1,106 | (375,215) | (299,928) |
| Deferred | | 161,188 | 537,026 | (901,431) | 595,928 | 279,803 | 641,629 | (839,879) | 652,203 |
| | | 161,188 | 537,000 | (1,063,240) | 485,153 | 281,435 | 642,735 | (1,215,094) | 352,275 |
| Net income (loss) for the period | | (167,098) | (569,471) | (168,575) | (569,602) | 676,149 | 164,345 | 673,878 | 163,870 |
| Attributable to the shareholders of the Company | | | | (167,098) | (569,471) | | | 676,149 | 164,345 |
| Attributable to non-controlling shareholders | | | | (1,477) | (131) | | | (2,271) | (475) |
| | | | | | | | | | |
| Earnings per share (in BRL): | 23 | | | | | | | | |
| Basic | | | | (0.15851) | (0.53638) | | | 0.64152 | 0.15483 |
| Diluted | | | | (0.15672) | (0.53016) | | | 0.63430 | 0.15303 |
| | | | | | | | | | |
| Management's notes are an integral part of th | ese financial st | atements. | | | | | | | |

Version: 1

Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

STATEMENT OF COMPREHENSIVE INCOME PERIODS OF THREE AND SIX MONTHS ENDED JUNE 30 (In BRL thousand)

| | Individ | lual | Consoli | idated | Individ | dual | Consolidated | |
|-----------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|--------------|-----------|
| | 2Q25 | 2Q24 | 2Q25 | 2Q24 | 1H25 | 1H24 | 1H25 | 1H24 |
| Net income (loss) for the period Other | (167,098) | (569,471) | (168,575) | (569,602) | 676,149 | 164,345 | 673,878 | 163,870 |
| comprehensive income | | | | | | | | |
| Items that may be reclassified subsequently to | | | | | | | | |
| profit or loss | | | | | | | | |
| Gain (loss) from changes in fair value of financial liabilities | | | | | | | | |
| designated at fair value through profit or loss attributable to | | | | | | | | |
| changes in credit risk | 1,103 | (82,597) | 2,501 | (82,693) | 3,299 | 5,789 | (291) | 6,575 |
| Income tax and social contribution | (375) | 28,084 | (850) | 28,117 | (1,122) | (1,968) | 99 | (2,235) |
| Cumulative translation adjustments of investees abroad | - | - | 10,840 | 2,802 | - | - | (11,710) | 17,194 |
| Share in the comprehensive income of subsidiaries | (34,879) | 83,891 | | - | (95,473) | 119,257 | - | - |
| Cash flow hedge | (365,788) | 413,594 | (436,460) | 536,552 | (717,928) | 413,594 | (841,252) | 567,449 |
| Income tax and social contribution on cash flow hedge | , , , | | | | . , , | | . , , | |
| · | 124,368 | (140,622) | 148,397 | (182,428) | 244,096 | (140,622) | 286,026 | (192,933) |
| Other comprehensive income for the period, net of taxes | (275,571) | 302,350 | (275,572) | 302,350 | (567,128) | 396,050 | (567,128) | 396,050 |
| Total comprehensive income for the period | (442,669) | (267,121) | (444,147) | (267,252) | 109,021 | 560,395 | 106,750 | 559,920 |
| Attributable to the shareholders of the Company | | | (442,669) | (267,121) | | | 109,021 | 560,395 |
| Attributable to non-controlling shareholders | | | (1,478) | (131) | | | (2,271) | (475) |

Version: 1

Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

STATEMENT OF CHANGES IN EQUITY
PERIODS OF SIX MONTHS ENDED JUNE 30 (In BRL thousand)

| | | Share Ca | pital | _ | c | apital Reserves | | Retained Earr | nings | | | | | |
|------------------------------------------------------------------------------------------------------------------------|--------|------------------|-------------------------------|--------------------|------------------|-----------------------------------------|------------------|------------------|----------------------|-------------------|----------------------------------|----------------------|------------------------------|----------------------------------|
| | Note | Share capital | Share issuance expenses | Treasury shares | Capital reserves | Stock options granted | Share premium | Legal reserve | Statutory reserve | Retained earnings | Other comprehensive income | Total | Non-controlling shareholders | Total shareholder's equity |
| As of December 31, 2023 | | 17,376,899 | (118,804) | (447,225) | 3,827,562 | 187,892 | 129,726 | 557,650 | 4,199,180 | - | (323,998) | 25,388,882 | 8,933 | 25,397,815 |
| Comprehensive income for the period Net income for the period | | - | _ | - | - | - | - | _ | - | 164,345 | - | 164,345 | (475) | 163,870 |
| Cash flow hedge, net of taxes | | - | - | - | - | - | - | - | - | - | 374,516 | 374,516 | - | 374,516 |
| Cumulative translation adjustments of investees | 10.3 | - | - | - | - | - | - | - | - | - | 17,194 | 17,194 | - | 17,194 |
| abroad | | - | - | - | - | - | - | - | - | - | 4,340 | 4,340 | - | 4,340 |
| Other comprehensive income Shareholder contributions and distributions Stock options and shares granted and recognized | | - | - | - | - | 40,915 | - | - | - | - | - | 40,915 | - | 40,915 |
| Long-term incentive programs – treasury shares | | - | _ | 27,954 | - | (33,704) | 2,288 | - | - | - | - | (3,462) | - | (3,462) |
| Long-term incentive plans – subsidiaries capital | 10.3 | - | - | - | - | 1,496 | - | - | - | - | - | 1,496 | - | 1,496 |
| increase | | 172,082 | - | - | - | - | - | - | - | - | - | 172,082 | - | 172,082 |
| Allocation of profit for the period Interest on equity | 22 (d) | - | - | - | - | - | - | - | - | (829,763) | - | (829,763) | - | (829,763) |
| As of June 30, 2024 | | 17,548,981 | (118,804) | (419,271) | 3,827,562 | 196,599 | 132,014 | 557,650 | 4,199,180 | (665,418) | 72,052 | 25,330,545 | 8,458 | 25,339,003 |
| | | | (440.004) | (4 222 222) | | | | | | | | | | |
| As of December 31, 2024 | , | 17,908,250 | (118,804) | (1,208,002) | 3,827,562 | 246,974 | 132,114 | 648,331 | 4,242,150 | - | 655,523 | 26,334,098 | 8,616 | 26,342,714 |
| Comprehensive income for the period | | | | | | | | | | 676 440 | | 676 440 | (2.274) | 672.070 |
| Net income for the period | | - | - | | - | - | - | - | - | 676,149 | (555,226) | 676,149 (555,226) | (2,271) | 673,878 (555,226) |
| Cash flow hedge, net of taxes | 10.3 | _ | _ | | _ | _ | - | _ | _ | _ | (333,226) | (333,220) | - | (11,710) |
| Cumulative translation adjustments of investees | 10.5 | | _ | | _ | | _ | | | | (11,710) | (11,710) | _ | (11,710) |
| abroad Other comprehensive income | | _ | _ | | _ | _ | _ | _ | _ | | (132) | (132) | | (132) |
| Shareholder contributions and distributions | | - | _ | | _ | 54,039 | _ | _ | _ | _ | - | 54,039 | _ | 54,039 |
| Stock options granted and recognized | | | | | | , , , , , , , , , , , , , , , , , , , , | | | | | | , | | , |
| Long-term incentive programs – treasury shares | | - | - | 34,356 | - | (20,607) | (3,442) | - | - | - | - | 10,307 | - | 10,307 |
| Long-term incentive plans – subsidiaries | 10.3 | - | - | | - | (5,558) | - | - | - | - | - | (5,558) | - | (5,558) |
| Allocation of profit for the period | 22 (4) | | | | | | | | | (4.04.4.72.4) | | (4.04.4.70.4) | | (4.04.4.70.4) |
| Interest on equity | 22 (d) | 17,000,350 | - (440.004) | (4.472.666) | 2 027 562 | 274.040 | 120 672 | | 4 242 450 | (1,014,734) | | (1,014,734) | | (1,014,734) |
| As of June 30, 2025 | | 17,908,250 | (118,804) | (1,173,646) | 3,827,562 | 274,848 | 128,672 | 648,331 | 4,242,150 | (338,585) | 88,395 | 25,487,173 | 6,345 | 25,493,518 |

Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

STATEMENT OF CASH FLOWS PERIODS OF SIX MONTHS ENDED JUNE 30 (In BRL thousand)

| | | Individual | | Consolid | dated | |
|-------------------------------------------------------------------------------------------|------------|-------------|-------------|--------------|--------------|--|
| | Note | 1H25 | 1H24 | 1H25 | 1H24 | |
| Net income for the period | | 676,149 | 164,345 | 673,878 | 163,870 | |
| Adjustments to reconcile net income to cash and cash | | - | | | | |
| equivalents from operating activities: | | | | | | |
| Depreciation and amortization | 26 | 1,288,417 | 2,014,247 | 2,534,658 | 3,530,729 | |
| Provision for adjustments to recoverable value | 26 | (161) | 139,147 | (2,086) | 373,204 | |
| Gain on the sale or write-off of decommissioned vehicles | | (288,922) | (204,663) | (599,890) | (592,288) | |
| Deferred income tax and social contribution | 21(b) | (279,803) | (641,629) | 839,879 | (652,203) | |
| Equity in the earnings of subsidiaries | 10.3 | (171,058) | (587,130) | - | - (5 = 5=) | |
| Provisions for risks | | 8,021 | (1,142) | 14,001 | (6,787) | |
| Accrued interest and exchange effects on loans. financing, | | 4 064 407 | 4 042 005 | 2 704 040 | 2 562 262 | |
| debt securities and derivatives | 10 | 1,961,487 | 1,913,985 | 2,791,010 | 2,562,263 | |
| Lease interest Allowance for doubtful debts and | 18 | 85,586 | 73,272 | 75,072 | 64,485 | |
| expected losses and write-off of uncollectible amounts | 26 | 63,303 | 59,853 | 213,574 | 130,983 | |
| Profit sharing | 26 | 85,180 | 84,816 | 139,819 | 139,973 | |
| Other provisions | 20 | 57,849 | 58,484 | 99,600 | 130,527 | |
| other provisions | | 37,043 | 30,404 | 33,000 | 130,327 | |
| Changes in assets and liabilities: | | | | | | |
| Financial assets | | (334,175) | 331,147 | 1,543,532 | (1,808,115) | |
| Trade receivables | | 217,974 | 19,305 | 85,045 | (218,533) | |
| Proceeds from sale of decommissioned cars, net of | | ,- | 7 | ,- | (-// | |
| taxes | 25 | 6,367,470 | 5,172,227 | 10,468,558 | 9,053,791 | |
| Acquisition of vehicles, net of change in the balance of amounts | | | | | | |
| owed to suppliers of vehicles | | (8,833,593) | (6,758,777) | (13,104,494) | (12,547,020) | |
| Escrow deposits | | 17,576 | 1,030 | (5,477) | 14,662 | |
| Recoverable taxes | | (108,159) | (67,507) | (150,811) | (35,162) | |
| Prepaid expenses and motor vehicle taxes – | | | | | | |
| IPVA | 9 | (166,111) | (126,879) | (315,896) | (274,125) | |
| Other assets | | 134,907 | (39,427) | 128,878 | (16,906) | |
| Suppliers (except automakers) and lease liability | | | | | | |
| right-of-use | | (96,299) | (275,728) | (88,095) | (83,819) | |
| Payroll and related taxes | 24/1) | (69,902) | (44,863) | (117,438) | (90,124) | |
| Income tax and social contribution | 21(b) | (1,632) | (1,106) | 375,215 | 299,928 | |
| Insurance premiums for transfer Other liabilities | | (23,913) | 23,127 | (23,329) | 23,501 | |
| | _ | (131,380) | (95,152) | (136,159) | (144,214) | |
| Cash generated by operating activities | - | 458,811 | 1,210,982 | 5,439,044 | 18,620 | |
| Income tour and again! contails ution poid Interest | | _ | _ | (221.000) | (172 CCE) | |
| Income tax and social contribution paid Interest on loans, financing, debt securities and | | | | (321,006) | (172,665) | |
| derivatives paid | 4.1 and 17 | (1,765,442) | (2,032,937) | (2,413,057) | (2,512,801) | |
| Interest on assignment of credit rights | 4.1 and 17 | (1), (3),) | (2)002)007 | (8,813) | (2,312,801) | |
| Lease interest paid | | (48,310) | (37,341) | (51,102) | (41,592) | |
| Net cash generated by (used in) operating activities | - | (1,354,941) | (859,296) | 2,645,066 | (2,717,613) | |
| rect cash generated by (asea in) operating activities | - | (1,554,541) | (033,230) | 2,043,000 | (2,717,013) | |
| Cash flow from investing activities: | | | | | | |
| Purchase of other property and equipment | 12(a) | (68,487) | (76,887) | (117,223) | (154,321) | |
| Purchase of intangible assets | 13 | (50,750) | (51,556) | (62,578) | (60,072) | |
| Capital reduction in subsidiaries | 10.3 | 3,272,461 | - | - | - | |
| Dividends received | 10.3.1 (b) | 764,826 | 53,467 | - | - | |
| Advance for future capital increase | 10.3 | , - | (500,000) | - | - | |
| Payment for corporate acquisitions | | - | - | (1,654) | (6,423) | |
| Proceeds on sale of investment | | | | _ | 894 | |
| Net cash generated by (used in) investing | _ | | | | | |
| activities | _ | 3,918,050 | (574,976) | (181,455) | (219,922) | |
| | | | | | | |

Version: 1

Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

STATEMENT OF CASH FLOWS PERIODS OF SIX MONTHS ENDED JUNE 30 (In BRL thousand)

| | | Individ | lual | Consolidated | | |
|---------------------------------------------------------------|------|-------------|-------------|--------------|-------------|--|
| | Note | 1H25 | 1H24 | 1H25 | 1H24 | |
| Cash flow from financing activities: | | | | | | |
| Loans, financing, and debt securities: | 17 | | | | | |
| Funding, net of funding costs | | 3,392,290 | 5,768,702 | 5,468,108 | 7,899,245 | |
| Amortizations | | (5,937,724) | (3,878,039) | (8,563,089) | (4,891,488) | |
| Amortization of lease liabilities | | (134,668) | (122,731) | (153,139) | (146,714) | |
| Amortization of assignment of credit rights | | - | - | (24,494) | (49,660) | |
| Exercise of long-term incentive programs – | | | | | | |
| treasury shares | | - | (3,462) | - | (3,462) | |
| Interest on equity paid | | (805,174) | (712,625) | (805,174) | (712,625) | |
| Capital payment through share subscription | | - | 120,430 | - | 120,430 | |
| Cash from the merger of a subsidiary | | 4,796 | - | - | - | |
| Net cash generated by (used in) investing | | | | | | |
| activities | | (3,480,480) | 1,172,275 | (4,077,788) | 2,215,726 | |
| Effects of exchange rate changes on cash and cash equivalents | | - | - | (1,474) | 2,730 | |
| Decrease in cash and cash equivalents, net | | (917,371) | (261,997) | (1,615,651) | (719,079) | |
| Balance of cash and cash equivalents: | 5 | | | | | |
| At the beginning of the period | | 1,652,029 | 1,107,076 | 3,568,636 | 2,000,897 | |
| At the end of the period | | 734,658 | 845,079 | 1,952,985 | 1,281,818 | |
| Decrease in cash and cash equivalents, net | | (917,371) | (261,997) | (1,615,651) | (719,079) | |

Management's notes are an integral part of these financial statements.

Classificação da Informação: PÚBLICA

Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

STATEMENT OF VALUE ADDED PERIODS OF SIX MONTHS ENDED JUNE 30

| | | Individual | | Consolidated | | |
|--------------------------------------------------------------------------------------------|-------------|-------------------|-------------------|-------------------|-------------------|--|
| | <u>Note</u> | 1H25 | 1H24 | 1H25 | 1H24 | |
| Revenues: | | | | | | |
| Gross revenues net of discounts | 25 | 12,080,289 | 10,446,070 | 21,037,278 | 18,647,697 | |
| Revenues from the construction of assets | 23 | 54,276 | 42,018 | 62,955 | 60,283 | |
| Allowance for doubtful debts and | | 34,270 | 42,010 | 02,333 | 00,203 | |
| write-off of uncollectible amounts | 26 | (63,303) | (59,853) | (213,574) | (130,983) | |
| Other income | | 11,139 | | 11,252 | 1,431 | |
| Total revenues | | 12,082,401 | 10,428,235 | 20,897,911 | 18,578,428 | |
| Costs and expenses acquired from third parties: | | | | | | |
| Materials, power, third-party services and other Car rental costs and residual value of | | (418,951) | (396,843) | (657,356) | (599,998) | |
| written-off vehicles | | (7,157,206) | (6,291,281) | (11,489,951) | (10,297,567) | |
| Provision for adjustments to recoverable value | 26 | 161 | (139,147) | 2,086 | (373,204) | |
| Total costs and expenses acquired from third parties | | (7,575,996) | (6,827,271) | (12,145,221) | (11,270,769) | |
| Gross value added | | 4,506,405 | 3,600,964 | 8,752,690 | 7,307,659 | |
| Depreciation and amortization | 26 | (1,288,417) | (2,014,247) | (2,534,658) | (3,530,729) | |
| Net wealth generated | | 3,217,988 | 1,586,717 | 6,218,032 | 3,776,930 | |
| Wealth received in transfers: | | | | | | |
| Financial income | 27 | 300,281 | 505,674 | 764,510 | 760,935 | |
| Equity in the earnings of subsidiaries | 10.3 | 171,058 | 587,130 | - | - | |
| Wealth to be distributed | | 3,689,327 | 2,679,521 | 6,982,542 | 4,537,865 | |
| Wealth distribution | | | | | | |
| Personnel | | | | | | |
| - Compensation | | 529,252 | 501,122 | 857,166 | 814,039 | |
| - Benefits | | 189,115 | 142,516 | 276,929 | 211,042 | |
| - FGTS | | 41,207 | 38,957 | 62,757 | 63,899 | |
| - Other | | 55,531 | 40,349 | 58,933 | 44,857 | |
| Taxes, fees, and contributions | | (470.040) | (500 505) | 4 570 004 | 5.4.4.4 | |
| - Federal | | (172,319) | (509,526) | 1,578,334 | 54,411 | |
| - State - Municipal | | 192,101 17,832 | 169,307 24,673 | 378,769 37,684 | 355,274 43,827 | |
| Remuneration of debt capital | | 17,032 | 24,073 | 37,004 | 43,027 | |
| - Interest | 27 | 2,064,135 | 2,001,280 | 2,925,402 | 2,652,756 | |
| - Real estate lease | 18 and 26 | 69,944 | 77,683 | 102,020 | 101,209 | |
| - Other leases | 18 | 26,380 | 28,815 | 30,670 | 32,681 | |
| Return on equity | 10 | 20,300 | 20,013 | 30,070 | 52,001 | |
| - Interest on equity | 22(d) | 1,014,734 | 829,763 | 1,014,734 | 829,763 | |
| - Accumulated results for the period (profit/(loss)) | (-/ | (338,585) | (665,418) | (338,585) | (665,418) | |
| - Attributable to non-controlling shareholders | | | | (2,271) | (475) | |
| Wealth distributed and retained | | 3,689,327 | 2,679,521 | 6,982,542 | 4,537,865 | |

Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025 (in BRL thousand, unless otherwise stated)

1. OPERATIONS

Localiza Rent a Car S.A. ("Localiza", "Company", or "Parent Company"), with a registered address at Avenida Bernardo de Vasconcelos, 377, Bairro Cachoeirinha, in Belo Horizonte, State of Minas Gerais, became a Brazilian publicly-held corporation in May 2005, listed on the B3 S.A. – Brasil, Bolsa, Balcão ("B3") Novo Mercado segment, the highest corporate governance level in the Brazilian capital market. Localiza's shares are traded under ticker RENT3.

The main activities of Localiza and its subsidiaries ("Platform" or "Consolidated") are car rentals, which includes the granting of franchises, and fleet rentals. To renew the fleet while maximizing cash generation, Localiza and its subsidiaries sell their decommissioned vehicles.

As of June 30, 2025, the Platform, including its franchisees in Brazil and abroad, was comprised of 691 car rental locations (unaudited) of which: (i) 604 locations in 365 cities in Brazil, 528 of which were operated by Localiza and 76 by franchisees; and (ii) 87 agencies, of which 16 are operated by Localiza in Mexico and 71 by franchisees in five other countries in South America, located in 43 cities. In addition to its network of locations, the Platform owns 244 points of sale distributed in 126 cities in Brazil for decommissioned vehicles.

This individual and consolidated interim financial information was approved and authorized for disclosure by the Executive Board and the Board of Directors on August 11, 2025.

1.1 Reform of Taxes on Consumption

On December 20, 2023, Constitutional Amendment ("Emenda Constitucional", "EC") No. 132 was enacted, establishing the Tax Reform ("Reform") on consumption. The Reform is based on a split VAT ("dual VAT") model – federal (Contribution on Goods and Services - CBS), which will replace PIS and COFINS, and non federal (Tax on Goods and Services - IBS), which will replace ICMS and ISS. A Selective Tax ("Imposto Seletivo", "IS") was also created – under federal jurisdiction – which will be levied on the production, extraction, selling or importing of goods and services harmful to health and the environment, as specified by a supplementary law.

On January 16, 2025, Supplementary Law ("Lei Complementar") 214/2025 was published, regulating part of the Reform, establishing the Tax on Goods and Services (IBS), the Social Contribution on Goods and Services (CBS), and the Selective Tax (IS). This law will still be subject to further regulations for its effective implementation. Bill PLP 108/2024 is currently under consideration in the Federal Senate, and it will regulate, among other things, the Managing Committee of IBS, the distribution of its revenue among federal entities, and the implementation and monitoring of this tax. There will be a transition period from 2026 to 2032, during which the two tax systems – the old and the new – will coexist. The impacts of the Reform will only be fully understood once the process of regulating the pending issues is completed. Consequently, there is no effect of the Reform on the interim financial statements as of June 30, 2025.

2. BASIS OF PREPARATION, PRESENTATION OF THE INTERIM FINANCIAL STATEMENTS, AND SUMMARY OF MAIN ACCOUNTING POLICIES

2.1 Basis of preparation

The Company's interim financial information, which includes both the individual parent company and consolidated interim financial statements, identified as "Individual" and "Consolidated," has been prepared and is presented in accordance with Technical Pronouncement CPC 21 (R1) – Interim Financial Reporting, issued by the Brazilian Accounting Pronouncements Committee ("CPC") and approved by the Brazilian Securities Commission ("CVM"), and with International Accounting Standard IAS 34 – Interim Financial Reporting, issued by the International Accounting Standards Board ("IASB") (currently referred to by the IFRS Foundation as "IFRS® Accounting Standards"), including interpretations issued by the IFRS Interpretations Committee (IFRIC® Interpretations) or its predecessor, the Standing Interpretations Committee (SIC® Interpretations). The information disclosed includes all information of significance to the financial statements, which is consistent with the information used by the Company's management in the performance of its duties.

The individual interim financial information presents the assessment of investments in subsidiaries under the equity method, in accordance with the accounting practices adopted in Brazil and by the International Financial Reporting Standards ("IFRS").

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Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025 (in BRL thousand, unless otherwise stated)

The information regarding the basis of preparation and presentation of the interim financial statements, as well as the summary of material accounting practices, is not significantly different from that disclosed in Note 2 and in the other explanatory notes to the annual financial statements for the year ended December 31, 2024 (hereinafter referred to as the "December 31, 2024 financial statements"), which were made available on February 27, 2025, through the websites www.gov.br/cvm, www.b3.com.br, and www.localiza.com/ri, and published on March 21, 2025, in the Diário do Comércio de Minas Gerais newspaper and its digital edition on the same date. Therefore, this information should be read in conjunction with the annual financial statements.

3. RECENTLY ISSUED ACCOUNTING STANDARDS AND INTERPRETATIONS

3.1 Recently issued accounting standards and interpretations adopted by the Company in the current period

- Amendments to CPC 18 (R3) Investments in Affiliates, Subsidiaries, and Jointly Controlled Entities, and ICPC 09 Individual Financial Statements, Separate Financial Statements, Consolidated Financial Statements, and Application of the Equity Method: In September 2024, the Brazilian Accounting Pronouncements Committee (CPC) issued amendments to Technical Pronouncement CPC 18 (R3) and Technical Interpretation ICPC 09 (R3), aiming to align Brazilian accounting regulations with international standards issued by the IASB. The update includes the application of the equity method (EM) for measuring investments in subsidiaries in the individual financial statements, reflecting the change in international standards that now allow this practice in separate financial statements. This convergence harmonizes the accounting practices adopted in Brazil with international standards, without causing material impacts in relation to the currently effective standard, focusing solely on wording adjustments and the update of regulatory references. These amendments are effective as of January 1, 2025.
- Amendments to CPC 02 (R2) Effects of Changes in Exchange Rates and Conversion of Financial Statements: In September 2024, the IASB issued amendments aimed at defining the concept of convertible currency and providing guidance on procedures for non-convertible currencies, determining that convertibility must be assessed at the measurement date based on the purpose of the transaction. If the currency is non-convertible, the entity must estimate the exchange rate that reflects market conditions, as well as the disclosures to be provided. These amendments are effective as of January 1, 2025.

These amendments had no material impact on the Company's interim financial statements.

3.2 Recently issued accounting standards and interpretations not yet adopted by the Company

The following changes to IFRS were issued by the IASB, but were not effective for the period of these interim financial statements. The early adoption of the standards, although encouraged by IASB, is not permitted by the CPC.

• IFRS 18 – Presentation and Disclosure in Financial Statements: This new accounting standard will replace IAS 1 – Presentation of Financial Statements, introducing new requirements that will help achieve comparability of financial performance among similar entities and provide more relevant information and transparency to users. Although IFRS 18 does not impact the recognition or measurement of items in the financial statements, its impacts on presentation and disclosure are expected to be widespread, particularly those related to the presentation of financial performance and the provision of performance measures defined by Management within the financial statements.

Management is currently assessing the detailed implications of applying the new standard to the Company's financial statements. Based on a preliminary assessment, the following potential impacts have been identified: a) Although the adoption of IFRS 18 does not impact the Company's net income, it is expected that the grouping of revenue and expense items in the statement of income into new categories will affect how operating results are calculated and disclosed. b) The line items presented in the primary financial statements may change as a result of the principles for aggregation and disaggregation. Additionally, since goodwill must be presented separately on the balance sheet, the Company will disaggregate goodwill and other intangible assets and present them separately on the balance sheet. c) The Company does not expect significant changes in the information

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Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025 (in BRL thousand, unless otherwise stated)

currently disclosed in the notes to the financial statements, as the requirement to disclose material information remains unchanged; however, the way in which the information is grouped may change as a result of the aggregation/disaggregation principles. Additionally, there will be new significant disclosures required for: (i) performance measures defined by management; (ii) disclosure of the nature of certain expense lines presented by function in the operational category of the income statement; and (iii) for the first year of IFRS 18 application, a reconciliation for each line of the income statement between the restated values resulting from the application of IFRS 18 and the values previously presented under IAS 1.

For the statement of cash flows, there will be changes in how interest received and paid are presented. The interest paid will be presented as financing cash flows, and the interest received will be presented as investing cash flows.

The new standard is effective from January 1, 2027, with retrospective application, affecting the year ending December 31, 2026, which will be restated in accordance with IFRS 18.

• Amendments to IFRS 7 and 9 – Financial Instruments: On May 30, 2024, the IASB issued amendments to IFRS 9 – Financial Instruments and IFRS 7 – Financial Instruments: Disclosure to address recent practical issues, as well as include new requirements applicable to companies in general, not just financial institutions. The amendments are the following: (a) clarify the recognition and derecognition date of certain financial assets and liabilities, with a new exception for certain financial liabilities settled through an electronic cash transfer system; (b) clarify and add guidance on how to assess whether a financial asset meets the "solely payments of principal and interest" (SPPI) criterion; (c) add new disclosures for certain instruments with contractual terms that may alter cash flows (such as some financial instruments with characteristics linked to the achievement of ESG goals); (d) update disclosures for equity instruments designated at fair value through other comprehensive income ("FVOCI").

The amendments are effective as of January 1, 2026. The Company does not expect these amendments to have a material impact on its operations or financial statements.

IFRS 19 – Subsidiaries Without Public Accountability: In May 2024, the IASB issued IFRS 19, which allows eligible entities to choose to apply its reduced disclosure requirements while still applying the recognition, measurement, and presentation requirements in other IFRS accounting standards. To be eligible, at the end of the reporting period, an entity must be a subsidiary as defined in IFRS 10 (CPC 36 (R3) – Consolidated Financial Statements), must not have public accountability, and must have an individual parent company (either final or intermediate) that prepares consolidated financial statements, publicly available, that comply with IFRS accounting standards. IFRS 19 will be effective starting January 1, 2027. The Company has been evaluating the effects of the standard and does not expect material impacts.

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Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025

(in BRL thousand, unless otherwise stated)

4. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

The carrying amounts of financial assets and liabilities are as follows:

| | | Indiv | idual | Consolidated | | |
|------------------------------------------------------------|-------|--------------|--------------|--------------|--------------|--|
| | Note | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 | |
| Financial assets | | | | | | |
| Financial assets at amortized cost | | | | | | |
| Cash and cash equivalents | 5 | 708,110 | 1,469,164 | 1,882,129 | 2,446,380 | |
| Financial assets | 6 | 2,464,339 | 2,441,819 | 5,405,754 | 5,017,072 | |
| Trade receivables | 7 | 2,088,474 | 2,375,654 | 3,737,280 | 4,054,781 | |
| Receivables from insurance company | 9 | 202,209 | 286,892 | 228,855 | 301,325 | |
| Other receivables from related parties | 9 | 27,148 | 44,643 | - | - | |
| Reimbursement to be invoiced | 9 | - | - | 118,433 | 95,067 | |
| Consortia quotas | 9 | 1,618 | 1,094 | 8,890 | 41,580 | |
| Investments in restricted accounts | 9 | - | - | 57,563 | 56,483 | |
| Escrow deposits | 20(b) | 86,150 | 103,859 | 240,044 | 241,238 | |
| Financial assets at fair value through profit or loss | | | | | | |
| Cash and cash equivalents | 5 | 26,548 | 182,865 | 70,856 | 1,122,256 | |
| Financial assets | 6 | 1,136,886 | 781,461 | 1,926,492 | 3,814,936 | |
| Derivative financial instruments | 4.1 | 366,272 | 664,676 | 415,475 | 953,445 | |
| Other trade receivables | 9 | - | - | 12,732 | 26,186 | |
| Financial assets at fair value through other comprehensive | | | | | | |
| <u>income</u> | | | | | | |
| Derivative financial instruments | 4.1 | 578,987 | 1,007,092 | 698,827 | 1,210,982 | |
| Financial liabilities | | | | | | |
| Financial liabilities at amortized cost | | | | | | |
| Suppliers | 14 | (4,319,076) | (7,638,893) | (6,799,823) | (10,026,394) | |
| Assignment of credit rights | 16 | - | - | (23,675) | (48,052) | |
| Loans, financing, and debt securities | 17 | (21,571,017) | (24,938,694) | (31,615,826) | (34,883,576) | |
| Lease liability | 18 | (1,559,689) | (1,548,897) | (1,306,717) | (1,336,614) | |
| Insurance premiums for transfer | 19 | (132,452) | (156,365) | (135,854) | (159,183) | |
| Accounts payable to related parties | 19 | (38,912) | (6,869) | - | - | |
| Restricted obligations | 19 | - | - | (60,573) | (58,572) | |
| Amounts payable for the acquisition of companies | 19 | - | - | (8,325) | (9,074) | |
| Dividends and interest on equity | 22(d) | (453,994) | (380,064) | (453,994) | (380,064) | |
| Financial liabilities at fair value through profit or loss | | | | | | |
| Loans, financing and debt securities | 17 | (8,074,616) | (7,338,341) | (9,953,700) | (9,882,961) | |
| Derivative financial instruments | 4.1 | (349,602) | (79,469) | (375,668) | (104,267) | |

(a) Risk Management

In the normal course of operations, the Company is exposed to the following risks related to its financial instruments: (i) market risk; (ii) credit risk; and (iii) liquidity risk.

(i) Market Risk

The Company has performed sensitivity tests for adverse scenarios (stressing the CDI rate by 25% or 50% above of the likely scenario), considering the following assumptions:

As of June 30, 2025, the Company's consolidated net debt amounted to BRL 31,347,584. Of this amount, BRL 11,208,521 corresponds to net debt subject to CDI variation, and BRL 20,139,063 corresponds to debt with fixed interest at an average rate of 11.49% per year. Debt with fixed interest refer materially to hedging operations (swaps), exchanging rates indexed to the CDI for fixed rates.

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Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025

(in BRL thousand, unless otherwise stated)

| | Consolidated | | | | | |
|---------------------------------------------------------------------------------------|--------------------|-----------------------------------------|------------------------------------------|--|--|--|
| Description | Likely scenario | Scenario I – deterioration of 25% | Scenario II – deterioration of 50% | | | |
| Net debt on June 30, 2025 (Note 4(b)) | 31,347,584 | 31,347,584 | 31,347,584 | | | |
| Amounts hedged with a swap to a fixed rate | (20,139,063) | (20,139,063) | (20,139,063) | | | |
| Net debt subject to CDI fluctuations | 11,208,521 | 11,208,521 | 11,208,521 | | | |
| Effective average annual CDI rate for the six-month period | 13.69% | 13.69% | 12 600/ | | | |
| ended June 30, 2025 Estimated average annual CDI rate, according to likely scenarios | 13.69% | 13.69% | 13.69% 22.01% | | | |
| | 14.07/0 | 10.54/0 | 22.01/0 | | | |
| Effect on financial expenses subject to CDI fluctuations: - As per the effective rate | (1,534,447) | (1,534,447) | (1,534,447) | | | |
| - As per likely scenarios | (1,644,290) | (2,055,643) | (2,466,995) | | | |
| Estimated increase in financial expenses for the next 12 months | (109,843) | (521,196) | (932,548) | | | |

The likely scenario for the next 12 months was estimated at an average CDI rate of 14.67%, based on information from the Focus Bulletin by the Central Bank of Brazil, compared to the effective annual rate of 13.69% observed for the sixmonth period ended June 30, 2025.

(ii) Credit Risk

The maximum exposure to credit risk, based on the net carrying amount of the respective financial assets, is as follows:

| | Individual | | Consol | idated |
|------------------------------------------------------------|------------|-----------|------------|------------|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 |
| Cash and cash equivalents: | | | | |
| At least Aa3 on Moody's scale or the equivalent in other | | | | |
| rating agencies | 734,658 | 1,652,029 | 1,952,985 | 3,568,636 |
| Total cash and cash equivalents (Note 5) | 734,658 | 1,652,029 | 1,952,985 | 3,568,636 |
| Financial assets: | | | | |
| At least Aa3 on Moody's scale or the equivalent in other | | | | |
| rating agencies | 3,601,225 | 3,223,280 | 7,332,246 | 8,832,008 |
| Total short-term investments (Note 6) | 3,601,225 | 3,223,280 | 7,332,246 | 8,832,008 |
| Trade receivables: | | | | |
| Trade receivables – customers | 1,370,804 | 1,387,255 | 2,832,489 | 2,862,641 |
| Trade receivables – credit cards: | , , | , , | , , | , , |
| Aaa on Moody's scale | 87,125 | 139,057 | 88,200 | 139,870 |
| Sundry | 630,545 | 849,342 | 816,591 | 1,052,270 |
| Total trade receivables (Note 7) | 2,088,474 | 2,375,654 | 3,737,280 | 4,054,781 |
| Derivative financial instruments (assets): | | | | |
| At least Aa3 on Moody's scale or the equivalent in other | | | | |
| rating agencies | 945,259 | 1,671,768 | 1,114,302 | 2,164,427 |
| Total derivative financial instruments (assets) (Note 4.1) | 945,259 | 1,671,768 | 1,114,302 | 2,164,427 |
| Receivables from insurance company (Note 9) | 202,209 | 286,892 | 228,855 | 301,325 |
| Investments in restricted accounts (Note 9) | - | - | 57,563 | 56,483 |
| Reimbursement to be invoiced (Note 9) | - | - | 118,433 | 95,067 |
| Consortia quotas (Note 9) | 1,618 | 1,094 | 8,890 | 41,580 |
| Escrow deposits (Note 20(b)) | 86,150 | 103,859 | 240,044 | 241,238 |
| Total other financial assets | 289,977 | 391,845 | 653,785 | 735,693 |
| Total | 7,659,593 | 9,314,576 | 14,790,598 | 19,355,545 |

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Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025 (in BRL thousand, unless otherwise stated)

(iii) Liquidity risk

The Company and its subsidiaries manage liquidity and their cash flows periodically to ensure that operating cash generation and previous funding, when necessary, are sufficient to meet their commitments. The analysis of the maturities of undiscounted consolidated contractual cash flows of liability financial instruments, based on the interest rate contracted for each transaction and a CDI rate of 14.90% (according to B3¹), on June 30, 2025, is as follows:

| | Individual | | | | | | | | | |
|---------------------------------------------|------------|-----------|-----------|-----------|-----------|----------------|------------|--|--|--|
| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 and after | Total | | | |
| Suppliers | 4,319,076 | | | | | | 4,319,076 | | | |
| Debentures | 1,590,592 | 3,266,000 | 5,826,323 | 7,728,955 | 7,221,853 | 11,319,783 | 36,953,506 | | | |
| Working capital | 187,576 | 346,068 | 652,931 | 243,758 | 218,847 | 367,671 | 2,016,851 | | | |
| Real Estate Receivables Certificate ("CRI") | 78,769 | 152,802 | 426,504 | 299,674 | 73,123 | 525,951 | 1,556,823 | | | |
| Consortia | 254 | 21 | 8 | 5 | - | - | 288 | | | |
| Loans in foreign currency | 366,845 | 876,761 | 1,474,752 | 1,132,272 | 1,081,583 | - | 4,932,213 | | | |
| Derivative financial instruments | 148,338 | 91,351 | 9,988 | - | 99,925 | - | 349,602 | | | |
| Lease liability | 196,173 | 282,486 | 262,851 | 221,589 | 177,597 | 833,402 | 1,974,098 | | | |
| Interest on equity | 453,994 | - | - | - | - | - | 453,994 | | | |
| Other financial liabilities (a) | 171,364 | | | | | - | 171,364 | | | |
| Total | 7,512,981 | 5,015,489 | 8,653,357 | 9,626,253 | 8,872,928 | 13,046,807 | 52,727,815 | | | |

| | Consolidated | | | | | | | | |
|-------------------------------------------------|--------------|-----------|------------|------------|------------|----------------|------------|--|--|
| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 and after | Total | | |
| Suppliers | 6,799,823 | - | - | - | - | - | 6,799,823 | | |
| Assignment of credit rights | 18,977 | 16,537 | 80 | - | - | - | 35,594 | | |
| Debentures | 2,266,740 | 4,454,485 | 7,863,716 | 10,496,919 | 10,114,198 | 14,303,066 | 49,499,124 | | |
| Working capital | 204,128 | 1,770,217 | 782,817 | 243,918 | 218,995 | 367,796 | 3,587,871 | | |
| Real Estate Receivables Certificate ("CRI") | 124,641 | 201,087 | 475,657 | 350,875 | 126,052 | 660,895 | 1,939,207 | | |
| Certificate of Agribusiness Receivables ("CRA") | 15,821 | 93,869 | 80,946 | 498,548 | 94,528 | 162,050 | 945,762 | | |
| Consortia | 2,433 | 1,019 | 887 | 567 | 77 | - | 4,983 | | |
| Loans in foreign currency | 822,241 | 1,999,047 | 1,474,752 | 1,132,272 | 1,081,583 | - | 6,509,895 | | |
| Derivative financial instruments | 174,404 | 91,351 | 9,988 | - | 99,925 | - | 375,668 | | |
| Lease liability | 189,650 | 266,355 | 237,876 | 179,624 | 132,763 | 403,715 | 1,409,983 | | |
| Interest on equity | 453,994 | - | - | - | - | - | 453,994 | | |
| Other financial liabilities (a) | 135,854 | 61,753 | 7,145 | - | - | - | 204,752 | | |
| Total | 11,208,706 | 8,955,720 | 10,933,864 | 12,902,723 | 11,868,121 | 15,897,522 | 71,766,656 | | |

⁽a) This refers to accounts payable to related parties, amounts payable related to the acquisition of companies, linked obligations, and insurance premiums to be passed on (Note 19).

(b) Capital management

The Company's businesses require intensive long-term capital to finance the fleet, to achieve growth and its renewal strategy. The table below shows the Company's debt ratios:

| | | Consolidated | | | |
|---------------------------------------|-------------|--------------|-------------|--|--|
| | <u>Note</u> | 06/30/25 | 12/31/24 | | |
| Loans, financing, and debt securities | 17 | 41,569,526 | 44,766,537 | | |
| Derivative financial instruments | 4.1 | (738,634) | (2,060,160) | | |
| Cash and cash equivalents | 5 | (1,952,985) | (3,568,636) | | |
| Financial investments (a) | 6 | (7,530,323) | (9,073,855) | | |
| Net debt | | 31,347,584 | 30,063,886 | | |
| Equity | | 25,493,518 | 26,342,714 | | |
| Debt ratio (net debt/equity) | | 1.23 | 1.14 | | |
| Fleet value (b) | 12 | 52,698,886 | 54,925,108 | | |
| Net debt/fleet value | | 0.59 | 0.55 | | |

⁽a) Excludes the adjustment to present value (Note 6), since Management believes that the net debt better represents the nominal value of the investment, its redemption value, being consistent with the maturity profile.

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⁽b) Property and equipment - vehicles and vehicles being decommissioned for fleet renewal.

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LOCALIZA RENT A CAR S.A.

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(in BRL thousand, unless otherwise stated)

As of December 31, 2024, the reduction in the Parent Company's working capital reflects contributions to subsidiaries, debt repayments, and investments in the fleet. The generation of operating cash flow is deemed sufficient to meet short-term commitments.

(c) Fair value of financial instruments

The fair values of financial liabilities recognized at amortized cost in the Company's balance sheet are as follows:

| | Individual | | | | | | | |
|---------------------------------------------|-------------------|------------|------------|------------|--|--|--|--|
| | Carryin | g amount | Fair v | alue | | | | |
| | 06/30/25 12/31/24 | | 06/30/25 | 12/31/24 | | | | |
| Loans, financing, and debt securities | | | | | | | | |
| Debentures | 19,189,034 | 22,214,150 | 19,082,970 | 20,682,647 | | | | |
| Working capital | 1,365,837 | 1,360,081 | 1,349,041 | 1,318,223 | | | | |
| Real Estate Receivables Certificate ("CRI") | 1,015,858 | 1,006,737 | 992,446 | 978,586 | | | | |
| Consortia | 288 | 885 | 288 | 885 | | | | |
| Loans in foreign currency | | 356,841 | = | 357,523 | | | | |
| Total | 21,571,017 | 24,938,694 | 21,424,745 | 23,337,864 | | | | |

| | | Consolidated | | | | | | |
|-------------------------------------------------|-------------------|-------------------|------------|------------|--|--|--|--|
| | Carryin | g amount | Fair v | alue | | | | |
| | 06/30/25 12/31/24 | | 06/30/25 | 12/31/24 | | | | |
| Loans, financing, and debt securities | | | | | | | | |
| Debentures | 27,463,786 | 30,553,088 | 27,190,169 | 28,850,377 | | | | |
| Working capital | 2,637,239 | 2,489,321 | 2,604,171 | 2,427,774 | | | | |
| Real Estate Receivables Certificate ("CRI") | 1,252,222 | 1,228,344 | 1,196,697 | 1,166,232 | | | | |
| Certificate of Agribusiness Receivables ("CRA") | 257,596 | 255,097 | 252,303 | 247,090 | | | | |
| Consortia | 4,983 | 885 | 4,983 | 885 | | | | |
| Loans in foreign currency | | 356,841 | | 357,523 | | | | |
| Total | 31,615,826 | <u>34,883,576</u> | 31,248,323 | 33,049,881 | | | | |

The other financial instruments recognized in the individual and consolidated financial statements at their amortized cost are not significantly different from their respective market values, since the maturity of a substantial part of the balances occurs on dates close to those of the balance sheets.

4.1 Derivative financial instruments and hedge activities

The balance of derivative financial instruments is as follows:

| | Individ | Individual | | | |
|----------------------------|-----------------|------------|-----------|-----------|--|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 | |
| Foreign currency x BRL (a) | (172,901) | 552,260 | (166,676) | 815,331 | |
| CDI x fixed rate (b) | 578,987 | 1,007,092 | 698,827 | 1,210,982 | |
| IPCA x CDI (c) | <u> 189,571</u> | 32,947 | 206,483 | 33,847 | |
| Total, net | 595,657 | 1,592,299 | 738,634 | 2,060,160 | |
| Current assets | 172,032 | 454,963 | 218,174 | 572,021 | |
| Non-current assets | 773,227 | 1,216,805 | 896,128 | 1,592,406 | |
| Current liabilities | (239,690) | (66,269) | (265,756) | (91,067) | |
| Non-current liabilities | (109,912) | (13,200) | (109,912) | (13,200) | |

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MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025 (in BRL thousand, unless otherwise stated)

The balance of derivative financial instruments is as follows:

| | Individual | Consolidated |
|------------------------------------------------------------------------------------------------|--------------------------------|----------------------------------|
| As of December 31, 2024 | 1,592,299 | 2,060,160 |
| Adjustment to fair value – profit or loss | (190,639) | (409,538) |
| Adjustment to fair value – other comprehensive income | (717,928) | (841,252) |
| Interest amortization | (88,075) | (70,736) |
| As of June 30, 2025 | 595,657 | 738,634 |
| | | |
| | | |
| | <u>Individual</u> | Consolidated |
| As of December 31, 2023 | <u>Individual</u> (140,461) | <u>Consolidated</u> (165,732) |
| As of December 31, 2023 Debt assignment between Group companies (Note 17) | | |
| • | (140,461) | |
| Debt assignment between Group companies (Note 17) | (140,461) 113,582 | (165,732) |
| Debt assignment between Group companies (Note 17) Adjustment to fair value – profit or loss | (140,461) 113,582 28,483 | (165,732) - 77,927 |

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LOCALIZA RENT A CAR S.A.

MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025

(in BRL thousand, unless otherwise stated)

(a) Foreign currency x BRL

On June 30, 2024, the Company and its subsidiaries had contracted hedge operations designed exclusively for protection against exchange rate fluctuation for loans in foreign currency contracted with large financial institutions. The characteristics of these operations are the following:

| | | | Consolidated | | | | | | | | | |
|----------------|-------------------|---------------|--------------------|----------------|-------------------------|-----------|-------------|-----------|-----------|---------------------|-----------|----------|
| | | | | | | | | | | | _ | Gain |
| | | | Index | | Reference value | | Yield curve | | Marl | ket value (carrying | g amount) | (loss) |
| | | | | | | Long | Short | Gain | Long | Short | Gain | Curve x |
| Company | Classification | Maturity date | Long position | Short position | Notional | position | position | (loss) | position | position | (loss) | MTM |
| Localiza | Fair Value Option | 02/04/2027 | JPY + 2.02% | CDI + 1.90% | JPY 12,004,000 thousand | 457,392 | 417,696 | 39,696 | 449,796 | 417,560 | 32,236 | (7,460) |
| Localiza | Fair Value Option | 01/27/2026 | SOFR + 0.88% | CDI + 0.75% | USD 125,000 thousand | 702,560 | 794,202 | (91,642) | 702,942 | 794,293 | (91,351) | 291 |
| Localiza | Fair Value Option | 11/28/2025 | SOFR 6M + 1.35% | CDI + 1.85% | USD 50,000 thousand | 277,397 | 248,352 | 29,045 | 273,793 | 248,151 | 25,642 | (3,403) |
| Localiza | Fair Value Option | 11/29/2027 | USD + 5.756% | CDI + 1.30% | USD 50,000 thousand | 275,196 | 290,616 | (15,420) | 278,454 | 290,657 | (12,203) | 3,217 |
| Localiza | Fair Value Hedge | 10/15/2029 | SOFR 6M + 1.90% | CDI + 0.8395% | USD 200,000 thousand | 1,116,865 | 1,182,822 | (65,957) | 1,095,775 | 1,183,005 | (87,230) | (21,273) |
| Localiza | Fair Value Hedge | 10/15/2029 | SOFR 6M + 1.90% | CDI + 0.86% | USD 172,000 thousand | 960,504 | 1,010,408 | (49,904) | 955,616 | 1,010,710 | (55,094) | (5,190) |
| Localiza | Fair Value Hedge | 10/15/2029 | Euribor 6M + 1.75% | CDI + 1.00% | EUR 89,386 thousand | 582,423 | 567,139 | 15,284 | 582,258 | 567,159 | 15,099 | (185) |
| Localiza Fleet | Fair Value Option | 02/23/2026 | USD + 6.7412% | CDI + 1.79% | USD 50,000 thousand | 280,409 | 261,425 | 18,984 | 278,998 | 261,355 | 17,643 | (1,341) |
| Localiza Fleet | Fair Value Option | 01/13/2026 | USD + 5.67% | CDI + 1.46% | USD 100,000 thousand | 562,079 | 575,114 | (13,035) | 562,066 | 575,213 | (13,147) | (112) |
| Localiza Fleet | Fair Value Option | 11/04/2025 | JPY + 1.6% | CDI + 1.85% | JPY 6,752,021 thousand | 256,019 | 255,337 | 682 | 253,992 | 255,354 | (1,362) | (2,044) |
| Localiza Fleet | Fair Value Option | 06/29/2026 | USD + 6.8353% | CDI + 1.30% | USD 40,000 thousand | 219,161 | 215,730 | 3,431 | 218,969 | 215,727 | 3,242 | (189) |
| Localiza Fleet | Fair Value Option | 10/06/2025 | SOFR + 2.38% | CDI + 1.10% | USD 29,520 thousand | 161,650 | 160,000 | 1,650 | 159,849 | 160,000 | (151) | (1,801) |
| | | | | | | 5,851,655 | 5,978,841 | (127,186) | 5,812,508 | 5,979,184 | (166,676) | (39,490) |

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(in BRL thousand, unless otherwise stated)

(b) CDI x fixed rate

Funding at floating interest rates is hedged by cash flows from fluctuations in the benchmark rate ("CDI"), which leads to exposure to cash flow risk due to terms and cashflow amounts. Localiza adopted the initial designation for hedge accounting (CPC 48/IFRS 9) for CDI versus fixed-rate derivative transactions. The specific characteristics of these transactions on June 30, 2025, are as follows:

| | | | | Consolidated | | | | | | | | |
|----------------|----------------|--------------------|---------------|------------------------------------------|------------|------------|--------------------------------|---------|------------|------------|---------|---------|
| | | | | | Reference | | | | | | | |
| | | | Weighted av | Weighted average rates Value Yield curve | | | Market value (carrying amount) | | | Gain | | |
| | | Maturity | Long position | | | Long | Short | | Long | Short | | Curve x |
| Company | Classification | ranges | % CDI | Short position | Notional | position | position | Gain | position | position | Gain | MTM |
| Localiza | Cash Flow | July/25 to July/29 | 100% CDI | 11.28% | 11,691,900 | 13,484,474 | 13,301,697 | 182,777 | 13,485,502 | 12,976,121 | 509,381 | 326,604 |
| Localiza | Cash Flow | Jul/25 to Apr/28 | 100.03% CDI | 11.73% | 2,212,959 | 2,637,337 | 2,628,792 | 8,545 | 2,637,367 | 2,567,761 | 69,606 | 61,061 |
| Localiza Fleet | Cash Flow | Jul/25 to Oct/28 | 100% CDI | 12.00% | 3,507,588 | 4,236,214 | 4,208,574 | 27,640 | 4,236,211 | 4,116,371 | 119,840 | 92,200 |
| | | | | | | 20,358,025 | 20,139,063 | 218,962 | 20,359,080 | 19,660,253 | 698,827 | 479,865 |

(c) IPCA x CDI

The Platform has derivative financial instruments contracted in order to exchange the remuneration of issuances in IPCA for its equivalent in CDI, which is the reference index used. The specific characteristics of these transactions on June 30, 2025, are as follows:

| | | | Consolidated | | | | | | | | | |
|------------|-------------------|----------------------------------------------------|-----------------------------|------------------|-----------|-----------------------|--------------------|---------|------------------|-------------------|---------|-----------------------|
| | | Reference Weighted average rates value Yield curve | | | Mark | Gain <u>(loss)</u> | | | | | | |
| Company | Classification | Maturity date | Long position % CDI/ CDI + | Short position | Notional | Long position | Short _position | Gain | Long position | Short position | Gain | Curve x <u>MTM</u> |
| Localiza | Fair Value Option | March 2031 | IPCA + 5.4702% | CDI + 1.99% p.a. | 400,000 | 523,784 | 417,757 | 106,027 | 439,816 | 417,757 | 22,059 | (83,968) |
| Localiza | Fair Value Option | March 2031 | IPCA + 5.4702% | CDI + 1.99% p.a. | 300,000 | 392,838 | 313,317 | 79,521 | 329,861 | 313,317 | 16,544 | (62,977) |
| Localiza | Fair Value Option | March 2031 | IPCA + 5.4702% | CDI + 1.99% p.a. | 300,000 | 392,838 | 313,317 | 79,521 | 329,861 | 313,317 | 16,544 | (62,977) |
| Localiza | Fair Value Option | March 2031 | IPCA + 5.4702% | CDI + 1.99% p.a. | 200,000 | 261,892 | 208,878 | 53,014 | 219,907 | 208,878 | 11,029 | (41,985) |
| Localiza | Fair Value Hedge | April 2029 | IPCA + 7.2101% | CDI + 2.01% p.a. | 515,000 | 599,986 | 531,153 | 68,833 | 564,312 | 531,153 | 33,159 | (35,674) |
| Localiza | Fair Value Hedge | September 2031 | IPCA + 6.5119% | CDI + 2.24% p.a. | 1,100,000 | 1,386,816 | 1,149,594 | 237,222 | 1,235,725 | 1,149,594 | 86,131 | (151,091) |
| Localiza | Fair Value Hedge | December 2031 | IPCA + 8.8670% | CDI + 1.40% p.a. | 700,000 | 752,904 | 750,660 | 2,244 | 754,765 | 750,660 | 4,105 | 1,861 |
| Locamerica | Fair Value Hedge | July 2031 | IPCA + 4.8250% | CDI + 1.42% p.a. | 200,000 | 257,857 | 213,293 | 44,564 | 220,258 | 213,293 | 6,965 | (37,599) |
| Locamerica | Fair Value Hedge | September 2028 | IPCA + 6.6018% | CDI + 1.06% p.a. | 167,200 | 194,839 | 174,168 | 20,671 | 184,115 | 174,168 | 9,947 | (10,724) |
| | | | | | | 4,763,754 | 4,072,137 | 691,617 | 4,278,620 | 4,072,137 | 206,483 | (485,134) |

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5. CASH AND CASH EQUIVALENTS

| | Individ | ual | Consolidated | | | |
|--------------------------------------|---------------|-----------|--------------|-----------|--|--|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 | | |
| Cash and banks | 99,366 | 38,870 | 240,498 | 48,290 | | |
| Bank Certificates of Deposit ("CDB") | 257,514 | 937,779 | 1,114,232 | 1,740,871 | | |
| Investments in financial bills | 351,230 | 492,515 | 527,399 | 657,219 | | |
| Investment fund units | <u>26,548</u> | 182,865 | 70,856 | 1,122,256 | | |
| Total | 734,658 | 1,652,029 | 1,952,985 | 3,568,636 | | |

To June 30, 2025, financial investments in CDBs, financial bills, and fixed-income investment fund units had an annual weighted average yield of 104.6% of the Interbank Deposit Certificates ("CDI") rate (105.2% as of December 31, 2024).

Accounting practices and other information related to cash and cash equivalents (Individual and Consolidated) had no material changes in relation to those disclosed in Note 5 of the financial statements of December 31, 2024.

6. SHORT-TERM INVESTMENTS

| | Individ | Consolidated | | |
|--------------------------------------|------------------------|----------------------|------------------------|----------------------|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 |
| Bank Certificates of Deposit ("CDB") | 1,211,175 | 1,058,050 | 3,038,309 | 3,633,303 |
| Investment fund units | 1,136,886 | 781,461 | 1,926,492 | 3,814,936 |
| Investments in financial bills | 220,396 | 413,341 | 1,334,677 | 413,341 |
| Linked bank certificates of deposit | 1,230,845 | 1,212,275 | 1,230,845 | 1,212,275 |
| (-) Present value adjustment (a) | (198,077) | (241,847) | (198,077) | (241,847) |
| Total | 3,601,225 | 3,223,280 | 7,332,246 | 8,832,008 |
| Current Non-current | 2,567,457 1,033,768 | 2,251,852 971,428 | 6,296,264 1,035,982 | 7,856,926 975,082 |

⁽a) Financial investment contracted in the business combination of Companhia de Locação das Américas on June 22, 2022.

To June 30, 2025, short-term investments had an annual weighted average yield of 104.1% of the Interbank Deposit Certificates ("CDI") rate (109.7% on December 31, 2024).

The accounting practices and other information related to short-term investments (Individual and Consolidated) were not materially different from those disclosed in Note 6 to the financial statements of December 31, 2024.

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7. TRADE RECEIVABLES

| | Individ | ual | Consolidated | | |
|--------------------------------------------------------|--------------|-----------|--------------|-----------|--|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 | |
| Car rental | 1,157,626 | 1,502,352 | 1,179,522 | 1,517,930 | |
| Fleet rental | - | - | 1,312,205 | 1,284,660 | |
| Unbilled revenues | 391,417 | 502,680 | 540,938 | 672,478 | |
| Sale of decommissioned vehicles and resale of vehicles | 730,383 | 560,144 | 1,135,314 | 918,494 | |
| Sale of equipment and telemetry | _ | | 39,861 | 39,780 | |
| | 2,279,426 | 2,565,176 | 4,207,840 | 4,433,342 | |
| Allowance for doubtful debts and expected losses | | | | | |
| | (190,952) | (189,522) | (470,560) | (378,561) | |
| Total | 2,088,474 | 2,375,654 | 3,737,280 | 4,054,781 | |
| Current | 2,085,049 | 2,375,654 | 3,717,456 | 4,033,679 | |
| Non-current | 3,425 | - | 19,824 | 21,102 | |

The aging list of trade receivables is as follows:

| | Individ | ual | Consolidated | | |
|-------------------------|-----------|-----------|--------------|-----------|--|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 | |
| Current | 1,966,160 | 2,198,209 | 3,466,543 | 3,607,083 | |
| Up to 30 days past due | 74,589 | 113,139 | 186,835 | 281,339 | |
| 31 to 60 days past due | 30,561 | 30,641 | 88,040 | 107,378 | |
| 61 to 90 days past due | 23,176 | 39,456 | 64,220 | 79,961 | |
| 91 to 180 days past due | 54,162 | 51,528 | 137,178 | 105,673 | |
| Over 181 days past due | 130,778 | 132,203 | 265,024 | 251,908 | |
| Total | 2,279,426 | 2,565,176 | 4,207,840 | 4,433,342 | |

The allowance for doubtful debts and expected losses by maturity is as follows:

| | Individ | ual | Consolidated | | |
|-------------------------|-----------|-----------|--------------|-----------|--|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 | |
| Current | (8,932) | (11,746) | (68,028) | (45,826) | |
| Up to 30 days past due | (2,001) | (5,483) | (9,438) | (11,397) | |
| 31 to 60 days past due | (1,595) | (3,270) | (11,666) | (4,521) | |
| 61 to 90 days past due | (1,344) | (4,181) | (7,617) | (7,263) | |
| 91 to 180 days past due | (50,298) | (45,476) | (122,230) | (80,572) | |
| Over 181 days past due | (126,782) | (119,366) | (251,581) | (228,982) | |
| Total | (190,952) | (189,522) | (470,560) | (378,561) | |

Changes in the allowance for doubtful debts and expected losses were as follows:

| | <u>Individual</u> | Consolidated |
|---------------------------------------|-------------------|--------------|
| As of December 31, 2024 | (189,522) | (378,561) |
| Opening balance of the merged company | (327) | - |
| Provision | (78,934) | (228,626) |
| Reversal | 77,831 | 136,627 |
| As of June 30, 2025 | (190,952) | (470,560) |

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| | <u>Individual</u> | Consolidated |
|-------------------------|-------------------|--------------|
| As of December 31, 2023 | (158,388) | (287,069) |
| Provision | (64,029) | (135,926) |
| Reversal | 43,937 | 89,951 |
| As of June 30, 2024 | (178,480) | (333,044) |

The accounting practices and other information related to trade receivables (Individual and Consolidated) did not change significantly in relation to those disclosed in Note 7 to the financial statements of December 31, 2024.

8. RECOVERABLE TAXES

| | Individ | ual | Consolidated | | |
|------------------------------------|----------|----------|--------------|-----------|--|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 | |
| PIS and COFINS (a) | 232,229 | 229,784 | 432,829 | 485,234 | |
| Income tax and social contribution | 302,782 | 210,402 | 561,625 | 473,122 | |
| VAT recoverable | = | - | 73,129 | 70,639 | |
| Other taxes | 30,496 | 17,060 | 68,179 | 29,155 | |
| Total | 565,507 | 457,246 | 1,135,762 | 1,058,150 | |
| Current | 335,892 | 229,432 | 827,798 | 693,983 | |
| Non-current | 229,615 | 227,814 | 307,964 | 364,167 | |

(a) The Company and certain subsidiaries conduct a review of the tax useful life of specific fleet vehicles through a technical report, in accordance with Article 320 of the Income Tax Regulation (Decree No. 9,580/18). As a result of these reviews, technical reports were issued, reducing the tax useful life of these vehicles. As a result of this reduction, there was an increase in tax depreciation, tax loss, and carryforwards for social contribution, along with the corresponding recognition of PIS/COFINS tax credits.

9. OTHER CURRENT AND NON-CURRENT ASSETS

| | Individ | ual | Consolidated | | |
|-----------------------------------------------------|------------|----------|--------------|----------|--|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 | |
| Prepaid expenses | 63,708 | 35,390 | 72,779 | 40,386 | |
| IPVA (a) | 138,058 | - | 283,773 | - | |
| Receivables from insurance company (b) | 202,209 | 286,892 | 228,855 | 301,325 | |
| Other receivables from related parties (Note 11(a)) | 27,148 | 44,643 | - | - | |
| Advance to suppliers | 22,237 | 57,017 | 29,128 | 64,021 | |
| Reimbursements receivable | - | - | 118,433 | 95,067 | |
| Consortia quotas | 1,618 | 1,094 | 7,501 | 37,523 | |
| Other current assets | 35,459 | 30,737 | 59,179 | 54,804 | |
| Total other current assets | 490,437 | 455,773 | 799,648 | 593,126 | |
| Investments in restricted accounts (Note 19) | - | - | 57,563 | 56,483 | |
| Prepaid expenses | 117 | 382 | 142 | 412 | |
| Consortia quotas | - | - | 1,389 | 4,057 | |
| Other trade receivables | - | - | 12,732 | 26,186 | |
| Other non-current assets | | | 888 | 2,716 | |
| Total other non-current assets | <u>117</u> | 382 | 72,714 | 89,854 | |

⁽a) These refer to prepaid expenses related to Vehicle Ownership Taxes ("IPVA") paid at the beginning of the year for active vehicles in the fleet and, monthly, according to vehicle purchases made during the year, which are amortized in the year between the month of payment and December 2025 or when the sale is completed

⁽b) Expenses incurred on claims and receivables from insurance companies related to insurance contracted by customers when they rent cars.

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10. INVESTMENTS

10.1 Direct and indirect investees

| | _ | % participat share/voting | | |
|----------------------------------------------------------------------------------|---------------------|------------------------------|----------|--------------------------------------------------------------------|
| Name | Headquarters | 06/30/25 | 12/31/24 | Activity |
| Direct subsidiaries | | | | |
| Car Assistance Serviços de Administração de Sinistros S.A. ("Car Assistance") | Belo Horizonte – MG | 100 | 100 | Manages claims for insurance companies |
| Companhia de Locação das Américas ("Locamerica") (a) | Belo Horizonte - MG | 100 | 100 | Fleet rental |
| Localiza Fleet S.A. ("Localiza Fleet") | Belo Horizonte - MG | 100 | 100 | Fleet rental |
| Localiza Franchising Brasil S.A. ("Franchising Brasil") (b) | Belo Horizonte - MG | - | 100 | Franchise business |
| Localiza Serviços Prime S.A. ("Localiza Prime") | Belo Horizonte - MG | 100 | 100 | Intermediary in the sale of decommissioned cars |
| Rental Brasil Administração e Participação S.A. ("Rental | Belo Horizonte - MG | 100 | 100 | Purchase, sale, and rental of properties for the |
| Brasil") Indirect subsidiaries | | | | Platform |
| Acelero Comércio de Veículos S.A. ("Acelero") (c) | Belo Horizonte - MG | 100 | 100 | Resale of used cars and intermediation activities |
| Agile Gestão de Frotas e Serviços S.A. | Belo Horizonte - MG | 100 | 100 | Fleet rental and intermediation in the sale of decommissioned cars |
| Car as a Service Ltda. (d) | Belo Horizonte - MG | - | 100 | Sundry automotive services |
| Voll S.A. | Belo Horizonte - MG | 64.6 | 64.6 | Travel and tourism agency services |
| Localiza Veículos Especiais S.A. (e) | São Paulo - SP | 100 | 100 | Fleet rental |
| MOBI7 Sociedad Anónima de Capital Variable | Mexico | 100 | 100 | Solutions for tracking and telemetry |
| MOBI7 Tecnologia em Mobilidade S.A. | Curitiba - PR | 100 | 100 | Solutions for tracking and telemetry |
| LLMX Sociedad Anónima de Capital Variable | Mexico | 100 | 100 | Car rental |
| Getrak Servicos S.A. ("Getrak") | Belo Horizonte - MG | 100 | 100 | Solutions for tracking and telemetry |
| Voll Soluções em Mobilidade Corporativa S.A. | Belo Horizonte - MG | 64.6 | 64.6 | Travel and tourism agency services |
| Localiza Lux Sarl Sef | Luxembourg | 100 | 100 | Interest in other entities |

- (a) On August 1, 2025, Locamerica was merged into Localiza, as resolved in the minutes of Localiza's Extraordinary General Meeting (Note 30(ii)).
- (b) On April 30, 2025, Localiza Franchising Brasil S.A. was merged into Localiza, as resolved in the minutes of Localiza's Extraordinary General Meeting.
- (c) On July 1, 2025, Acelero was merged into Locamerica, as resolved in the minutes of Locamerica's Extraordinary General Meeting.
- (d) On May 31, 2025, Car As Service Ltda. was dissolved, as resolved in the Termination of Articles of Association, and its equity was transferred to its sole shareholder, Localiza Fleet, as resolved in a meeting of Localiza Fleet's Board of Directors.
- (e) On June 1, 2025, Localiza acquired a direct interest of 43.7% and an indirect interest of 56.3% through its direct subsidiary, Companhia de Locação das Américas

10.2 Additional information on investments

(a) Partial spin-off of vehicles from the direct subsidiary Companhia de Locação das Américas

On June 1, 2025, the partial spin-off of Companhia de Locação das Américas ("Locamerica") was approved, with the spun-off portion of its assets transferred to Localiza Veículos Especiais S.A. The spun-off net assets were appraised at a book value of BRL 2,033,522 as of March 31, 2025, according to a report issued by an independent consulting firm.

With the partial spin-off, Locamerica's share capital was reduced by BRL 2,033,552, which was applied to increase the capital of Localiza Veículos Especiais S.A. through the issuance of 2,033,522,327 common shares, registered and without par value, which were subscribed and fully paid by the Company. As a result, the Company now holds 43.7% of the share capital of Localiza Veículos Especiais S.A. On June 1, 2025, the effective date of the spin-off, the spun-off equity amounted to BRL 1,952,669.

This transaction did not result in any change to the Company's capital, the number of shares, or any shareholder dilution.

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(a) Corporate merger of

Localiza Franchising Brasil S.A.

On April 30, 2025, the merger of Localiza Franchising Brasil S.A., a wholly-owned subsidiary of the Company, was resolved and approved at an Extraordinary General Meeting, with all its assets and liabilities becoming part of its parent company as of that date. The merger was carried out based on an appraisal report of the merged company's book net equity at book value, issued by an independent consulting firm hired by the Company. For the purposes of the statement of cash flow, the merged assets and liabilities are classified as non-cash transactions, except for the item "Cash and cash equivalents".

| Assets | 04/30/2025 | Liabilities and shareholder's equity | 04/30/2025 |
|---------------------------|------------|--------------------------------------------|------------|
| Current | | Current | |
| Cash and cash equivalents | 4,796 | Labor obligations | 1,091 |
| Trade receivables | 4,122 | Income tax and social contribution payable | 335 |
| Recoverable taxes | 102 | Other current liabilities | 7,593 |
| Other current assets | 599 | Total current liabilities | 9,019 |
| Total current assets | 9,619 | | |
| | | Non-current | |
| Non-current assets | | | |
| | | Provisions for risks | 5,182 |
| Long-term assets: | | Other non-current liabilities | 5,347 |
| Trade receivables | 2,901 | Total non-current liabilities | 10,529 |
| Escrow deposits | 6,493 | Total liabilities | 19,548 |
| Total long-term assets | 9,394 | | |
| | | Equity | |
| Intangible assets | 6,386 | Share capital | 399 |
| | | Capital reserves | 893 |
| Total non-current assets | 15.780 | Retained earnings | 4,559 |
| | | Total shareholders' equity | 5,851 |
| Total assets | 25,399 | Total liabilities and shareholders' equity | 25,399 |

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10.3 Balance of Investments

| | Localiza Fleet | Locamerica | Rental | Localiza | Car | Franchising | Localiza Veículos | Effect of the elimination of | Goodwill on the acquisition | |
|------------------------------------------------------------------------------------------------------------------------|----------------------|----------------------------|---------------|--------------|-------------------|--------------|----------------------|------------------------------|-----------------------------|-----------------------------|
| | Consolidated | Consolidated | <u>Brasil</u> | <u>Prime</u> | <u>Assistance</u> | Brasil | Especiais S.A. | IFRS 16 (a) | investments | Total |
| As of December 31, 2024 – investment in subsidiaries | 5,072,028 | 16,323,892 | 211,880 | 55,384 | 1,285 | 7,151 | - | 67,553 | 8,330,449 | 30,069,622 |
| Equity in the results of investees | 555,140 | (453,839) | 6,054 | 16,275 | 1,095 | 4,484 | 7,791 | 5,599 | - | 142,599 |
| Non-cash capital increase (decrease) (10.2 (a)) Cash capital reduction (b) | - | (1,952,669) (3,272,461) | - | - | - | - | 1,952,669 | - | - | (3,272,461) |
| Dividends from subsidiaries (in addition to the mandatory minimum for 2024 and the proposed for 2024) – Note 10.3.1 b) | - | (511,977) | (6,882) | (35,337) | (1,045) | (5,802) | - | - | - | (561,043) |
| Long-term incentive plans – subsidiaries Written off | (268) | (5,308) | - | - | - | 18 | - | - | - | (5,558) |
| due to merger | - | - | - | - | - | (5,851) | - | - | - | (5,851) |
| Cash flow hedge and changes in the fair value of credit risk | (02.762) | | | | | | | | | (02.762) |
| Cumulative translation adjustments of investees abroad | (83,763) (11,477) | - | - | (233) | - | - | - | - | - | (83,763) <u>(11,710)</u> |
| As of June 30, 2025 – investment in subsidiaries | 5,531,660 | 10,127,638 | 211,052 | 36,089 | 1,335 | | 1,960,460 | 73,152 | 8,330,449 | 26,271,835 |
| | | | | | | | | | | |
| As of December 31, 2024 – capital gains and losses | - | (267,773) | _ | _ | - | _ | _ | - | _ | (267,773) |
| Realization of net (gain)/loss on property, plant, and equipment | - | 24,621 | - | - | _ | - | _ | _ | - | 24,621 |
| Realization of net (gain)/loss on intangible assets | - | (3,362) | - | - | - | - | - | - | - | (3,362) |
| Realization of impairment loss from contingencies | | 7,200 | | | | _ | | <u> </u> | | 7,200 |
| As of June 30, 2025 – capital gains and losses | | (239,314) | _ | | | - | | <u> </u> | _ | (239,314) |
| As of June 30, 2025 | 5,531,660 | 9,888,324 | 211,052 | 36,089 | 1,335 | - | 1,960,460 | 73,152 | 8,330,449 | 26,032,521 |
| As of December 31, 2024 | 5,072,028 | 16,056,119 | 211,880 | 55,384 | 1,285 | 7,151 | = | 67,553 | 8,330,449 | 29,801,849 |

⁽a) Equity in the results of subsidiaries are recorded by the Parent Company, corresponding to the difference in the elimination in the statement of income between the rental revenue and depreciation and lease interest, related to the lease contract for the Administrative Headquarters and the Localiza Labs space between Localiza and its subsidiary Rental Brasil.

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⁽b) On January 27, 2025, and June 6, 2025, capital reductions of BRL 1,672,461 and BRL 1,600,000, respectively, were carried out, approved at Extraordinary General Meetings held on November 14, 2024, and March 27, 2025, pursuant to Article 173 of the Brazilian Corporate Law, without the cancellation of shares. This amount was fully returned to the Company, the sole shareholder of Locamerica.

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| | Localiza Fleet Consolidated | Locamerica Consolidated | Rental <u>Brasil</u> | Localiza Prime | Car Assistance | Franchising Brasil | Effect of the elimination of IFRS 16 (a) | Goodwill on acquisition of investments | Total |
|-----------------------------------------------------------------------------------|--------------------------------|----------------------------|-------------------------|-------------------|-------------------|-----------------------|------------------------------------------|----------------------------------------|--------------------------|
| As of December 31, 2023 – investment in | | | | | | | | | |
| subsidiaries | 2,594,293 | 14,176,547 | 129,906 | 59,896 | 1,836 | 5,828 | 56,575 | 8,330,449 | 25,355,330 |
| Equity in the results of investees | 254,102 | 295,873 | 4,537 | 25,655 | 753 | 2,915 | 5,840 | - | 589,675 |
| Capital increase through shareholders' advance for future capital increase (AFAC) | 500,000 | - | - | - | - | - | - | - | 500,000 |
| Capital increase (non-cash) – Note 17 | - | 2,368,065 | - | - | - | - | - | - | 2,368,065 |
| Dividends from subsidiaries | - | (513,656) | (390) | (40,100) | (1,597) | (4,577) | - | - | (560,320) |
| Long-term incentive plans – subsidiaries | (366) | 1,815 | - | - | - | 47 | - | - | 1,496 |
| Cash flow hedge and changes in the fair value of credit | | | | | | | | | |
| risk | 102,063 | - | - | - | - | - | - | - | 102,063 |
| Cumulative translation adjustments of investees abroad | 16,850 | | | 344 | | <u> </u> | <u>-</u> | _ | 17,194 |
| As of June 30, 2024 – investment in subsidiaries | 3,466,942 | 16,328,644 | 134,053 | 45,795 | 992 | 4,213 | 62,415 | 8,330,449 | 28,373,503 |
| As of December 31, 2023 – capital gains and losses | - | (309,432) | - | - | - | - | - | _ | (309,432) |
| Realization of impairment/gain on property and equipment, net | - | (2,065) | - | - | - | - | - | - | (2,065) |
| Realization of impairment/gain on intangible assets, net | - | (3,360) | - | - | - | - | - | - | (3,360) |
| Realization of impairment loss from contingencies | | 2,880 | | - | | | | | 2,880 |
| As of June 30, 2024 – capital gains and losses | = | (311,977) | | | | | | | (311,977) |
| As of June 30, 2024 As of December 31, 2023 | 3,466,942 2,594,293 | 16,016,667 13,867,115 | 134,053 129,906 | 45,795 59,896 | 992 1,836 | 4,213 5,828 | 62,415 56,575 | 8,330,449 8,330,449 | 28,061,526 25,045,898 |

⁽a) Equity in the Earnings of Subsidiaries effect recorded at the Parent Company, corresponding to the difference in the elimination in the statement of income between the rental revenue and depreciation and lease interest, related to the lease contract of the Administrative Headquarters between Localiza and its subsidiary Rental Brasil.

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1H25

753

2,915

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LOCALIZA RENT A CAR S.A.

MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025

(in BRL thousand, unless otherwise stated)

10.3.1 Summary financial information of investees

(b) Balance sheet and statement of income

| | Assets | Liabilities | Equity | Net income (loss) for the period |
|---------------------------------|------------|-------------|------------|-------------------------------------|
| Localiza Fleet (a) | 20,948,230 | 15,403,911 | 5,544,319 | 551,645 |
| Locamerica (b) | 14,877,006 | 2,788,908 | 12,088,098 | (446,048) |
| Rental Brasil | 521,409 | 310,357 | 211,052 | 6,054 |
| Localiza Prime | 59,687 | 23,598 | 36,089 | 16,275 |
| Car Assistance | 3,086 | 1,751 | 1,335 | 1,095 |
| Franchising Brasil | - | - | - | 4,484 |
| Localiza Veículos Especiais (c) | 4,991,171 | 504,891 | 4,486,280 | 75,842 |
| | | 12/31/24 | | 1H24 |
| | Assets | Liabilities | Equity | Net income for the period |
| Localiza Fleet S.A. (a) | 20,802,878 | 15,714,521 | 5,088,357 | 252,004 |
| Locamerica | 18,438,313 | 2,114,421 | 16,323,892 | 295,873 |
| Rental Brasil | 462,511 | 250,631 | 211,880 | 4,537 |
| Localiza Prime | 86,465 | 31,081 | 55,384 | 25,655 |

06/30/2025

1,285

7,151

507

21,706

1,792

28,857

(c) Dividends

Car Assistance

Franchising Brasil

| 1H25 | Localiza Fleet | <u>Locamerica</u> | Rental <u>Brasil</u> | Localiza <u>Prime</u> | Car <u>Assistance</u> | Franchising Brasil | Total |
|-----------------------------------------------------------------------------|------------------------|------------------------------|-------------------------|--------------------------|--------------------------|-----------------------|----------------------|
| 2024 dividends (minimum mandatory) Dividends supplementary to the mandatory | 197,997 | - | 2,294 | 11,779 | 348 | 1,934 | 214,352 |
| minimum of 2024 Dividends received in the period | - (197,997) | 511,977 (511,977) | 6,882 | 35,337 (47,116) | 1,045 - | 5,802 (7,736) | 561,043 (764,826) |
| Total dividends receivable | - | - | 9,176 | | 1,393 | - | 10,569 |
| | | | | | | | |
| 1H24 | Localiza Fleet S.A. | Locamerica | Rental Brasil | Localiza <u>Prime</u> | Car <u>Assistance</u> | Franchising Brasil | Total |
| 2023 dividends (minimum mandatory) | | <u>Locamerica</u> 171,218 | | | | • | Total 333,883 |
| | Fleet S.A. | | Brasil | Prime | Assistance | Brasil | |

Dividends from subsidiaries are classified as investing activities in the Statement of Cash Flows.

⁽a) At Localiza Fleet, BRL 12,659 was recognized in equity and BRL 3,495 as a loss for the period (BRL 16,329 in equity as of December 31, 2024, and BRL 2,098 as a loss as of June 30, 2024), related to the non-controlling interest.

⁽b) At Locamerica, an amount of BRL 1,960,460 was recognized in net equity, along with a period loss of BRL 7,791, related to Localiza's direct interest in Localiza Veículos Especiais.

⁽c) Localiza Veículos Especiais reported a result of BRL 75,842 for the period, with a post-partial spin-off result of BRL 17,824.

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Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025

(in BRL thousand, unless otherwise stated)

11. TRANSACTIONS WITH RELATED PARTIES

(a) Balances and transactions with subsidiaries

Balances and transactions made under conditions negotiated between the Company and its subsidiaries are as follows:

| | Localiza Fleet Cor | eet Consolidated Locamerica Consolidated Other subsidiaries | | america Consolidated Other subsidiaries | | diaries | Total | |
|----------------------------------|--------------------|-------------------------------------------------------------|---------------|-----------------------------------------|----------------|----------|-----------|-----------|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 |
| Equity | | | | | | | | |
| Trade receivables | 34,973 | 33,094 | 25,577 | 37,195 | 3,544 | 629 | 64,094 | 70,918 |
| Dividends receivable | - | 197,997 | - | - | 10,569 | 16,355 | 10,569 | 214,352 |
| Other trade receivables (Note 9) | - | - | 27,137 | 44,633 | 11 | 10 | 27,148 | 44,643 |
| Suppliers | (16,971) | (4,822) | (1,083) | (3,353) | (33,566) | (13,034) | (51,620) | (21,209) |
| Other accounts payable (Note 19) | (37,822) | (3,026) | - | (13) | (1,090) | (3,830) | (38,912) | (6,869) |
| | | | | | | | | |
| | Localiza Fleet Cor | nsolidated | Locamerica Co | nsolidated | Other subsidia | ries | Total | |
| | 1H25 | 1H24 | 1H25 | 1H24 | 1H25 | 1H24 | 1H25 | 1H24 |
| Income or loss | | | | | | | | |
| Revenues | 89,435 | 77,475 | 5,818 | 90,419 | - | - | 95,253 | 167,894 |
| Costs and expenses | (77,012) | (57,961) | (81,379) | (151,160) | (68,704) | (60,864) | (227,095) | (269,985) |
| Financial expenses | - | - | - | (64,863) | - | - | • | (64,863) |
| Recovery of costs and expenses | 126,055 | 177,694 | 166,686 | 147,925 | 2,576 | 2,903 | 295,317 | 328,522 |

On November 28, 2022, the Board of Directors approved the 1st issuance of commercial notes by Localiza in the amount of BRL 1,700,000. Part of the commercial notes issued by the Company was acquired by its subsidiary Locamerica in the amount of BRL 1,100,000. In November 2024, Localiza made an early settlement of the Commercial Note. The transaction resulted in the full settlement of BRL 1,156,969 between Localiza and Locamerica. The financial expenses related to this transaction amounted to BRL 64,863 as of June 30, 2024.

Localiza and its subsidiaries' funding transactions and/or obligations grant sureties to Platform companies. On June 30, 2025, and December 31, 2024, there were sureties for loans, financing, and debt securities, as shown below:

| Guarantor | Obligee | 06/30/25 | 12/31/24 |
|----------------|-------------------------------------------|------------|------------|
| Localiza Fleet | Localiza | 28,918,595 | 30,076,876 |
| Localiza | Localiza Fleet | 10,951,879 | 11,373,288 |
| Localiza | Locamerica | 438,035 | 427,684 |
| Localiza | Rental Brasil | 236,364 | 221,607 |
| Locamerica | Localiza | 3,999,457 | 3,187,275 |
| Localiza Fleet | Voll S.A. | 5,503 | - |
| Localiza | LLMX Sociedad Anónima de Capital Variable | 65,208 | - |

As of June 30, 2024, sureties in the contracting of bank guarantees and insurance for lawsuits were also granted in the amount of BRL 1,008,069 (BRL 764,121 as of December 31, 2024).

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LOCALIZA RENT A CAR S.A.

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(in BRL thousand, unless otherwise stated)

(b) Balances and transactions with other related parties

(i) Nature of transactions

The Company and its subsidiaries have other transactions with related parties in the normal course of its business, which are carried out under market conditions.

| Relationship | Transaction |
|--------------------------------|-----------------------------------------------------------------------------------------------------------------|
| Related party | Bonus operation on the purchase and sale of used vehicles |
| Related party | Real estate leasing of car parking lot |
| Related party | Support in lawsuits when going public |
| Related party | Surety insurance operation |
| Related party | Lease partnership |
| Related party | Purchase and sale of used vehicles |
| Related party | Purchase and sale of used vehicles |
| Related party Related party | Temporary assignment of aircraft use Temporary assignment of aircraft use |
| | Related party |

As of June 30, 2025, and December 31, 2024, the Company had contracted warranty insurance with several insurance companies, including Pottencial Seguradora S.A., in which Localiza's founding shareholders, Salim Mattar and Eugênio Mattar, jointly held a 32.50% equity interest. The transactions carried out with Pottencial Seguradora S.A. were conducted under normal market conditions, totaling BRL 1,423 for the period ended June 30, 2025 (BRL 384 for the period ended June 30, 2024), recorded as warranty insurance expense, and the corresponding insured amount in force was BRL 977,452 (BRL 733,270 as of December 31, 2024).

(ii) Balance of transactions

| | 06/30/ | 25 | 12/31/24 | | |
|---------------------------------------------------------|----------------------|---------|----------|------------------|--|
| | Trade receivables | | | Accounts payable | |
| Equity | | | | | |
| Alienantes Getrak (a) | - | (3,394) | - | (5,048) | |
| Alienantes Voll Soluções em Mobilidade Corporativa S.A. | - | (4,931) | - | (4,026) | |
| Vanguard Car Rental System USA LLC | - | - | 9 | - | |
| Via Trucks Comércio de Caminhões Ltda. | | | 343 | (127) | |
| Total | <u> </u> | (8,325) | 352 | (9,201) | |

⁽a) Amount retained in the acquisition transaction of the indirect subsidiary Getrak, aiming to secure the payment of any indemnity owed by the sellers, which is released gradually according to the terms of the contract.

| | 1H2 | 25 | | 1H24 |
|------------------------------------------|----------|--------------------------|----------|---------------------------|
| | _ | Costs, expenses and cost | _ | Costs, expenses, and cost |
| | Revenues | recoveries | Revenues | recoveries |
| Income or loss | | | | |
| BM Vitória Veiculos Ltda. | 291 | - | - | - |
| FRG Desenvolvimento Urbano Ltda. | - | (113) | - | - |
| Pottencial Seguradora S.A. | - | (1,423) | 384 | - |
| Vanguard Car Rental System USA LLC | - | - | 1 | - |
| Via Jap Comércio de Veículos Ltda. | 229 | (3,044) | 13 | - |
| Via Trucks Comércio de Caminhões Ltda. | 11 | - | 322 | (111) |
| Vista Investimentos e Participações S.A. | - | (43) | - | - |
| MXM Holding S.A. | | (876) | | |
| Total | 531 | (5,499) | 720 | (111) |

Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025 (in DRL thousand unless otherwise stated)

(in BRL thousand, unless otherwise stated)

(c) Compensation of key management personnel

The compensation of key management personnel, which includes the executive officers and the Board of Directors, is presented below.

| | 1H25 | 1H24 |
|--------------------------|---------------|--------|
| Short-term benefits | 36,733 | 37,855 |
| Post-employment benefits | 409 | 513 |
| Share-based compensation | 50,143 | 32,460 |
| Total | <u>87,285</u> | 70,828 |

The accounting practices and other information related to transactions with related parties did not have change significantly in relation to those disclosed in Note 11 of the financial statements of December 31, 2024.

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MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025

(in BRL thousand, unless otherwise stated)

12. PROPERTY AND EQUIPMENT AND CARS DECOMMISSIONED FOR FLEET RENEWAL

(a) Property and equipment

| | | Individual | | | | | | |
|---------------------------|-------------|------------|--------------|----------|--------------|--------------|----------|-------------|
| | | | | | Leasehold | Furniture | | |
| | Vehicles | Fixtures | Right-of-use | Property | improvements | and fixtures | Other | Total |
| Costs: | | | | | | | | |
| As of December 31, 2024 | 26,812,129 | 66,626 | 2,147,091 | 1,913 | 427,402 | 139,996 | 232,985 | 29,828,142 |
| Additions | 5,590,971 | - | 140,529 | - | - | - | 68,487 | 5,799,987 |
| Write-offs/transfers (a) | (7,440,922) | (741) | (39,499) | - | 37,189 | 6,474 | (48,932) | (7,486,431) |
| Impairment | 161 | ` - | - | - | - | - | - | 161 |
| As of June 30, 2025 | 24,962,339 | 65,885 | 2,248,121 | 1,913 | 464,591 | 146,470 | 252,540 | 28,141,859 |
| As of December 31, 2023 | 25,007,122 | 103,808 | 1,904,469 | 1,913 | 327,263 | 124,328 | 185,062 | 27,653,965 |
| Additions | 5,144,628 | - | 189,122 | -,0-0 | - | 8,993 | 67,894 | 5,410,637 |
| Write-offs/transfers (a) | (5,966,469) | (35,638) | (49,421) | _ | 45,319 | (1,085) | (52,149) | (6,059,443) |
| Impairment | (50,604) | (33,030) | (13,121) | _ | - | (1,003) | (32,113) | (50,604) |
| As of June 30, 2024 | 24,134,677 | 68,170 | 2,044,170 | 1,913 | 372,582 | 132,236 | 200,807 | 26,954,555 |
| Accumulated depreciation: | | | | | | | | |
| As of December 31, 2024 | (1,856,662) | (36,319) | (792,243) | (1,624) | (203,496) | (66,600) | (57,227) | (3,014,171) |
| Additions | (1,071,473) | (6,577) | (144,372) | (30) | (27,594) | (6,978) | (8,255) | (1,265,279) |
| Write-offs/transfers (a) | 1,244,807 | 535 | 37,804 | - | 449 | - | 2,496 | 1,286,091 |
| As of June 30, 2025 | (1,683,328) | (42,361) | (898,811) | (1,654) | (230,641) | (73,578) | (62,986) | (2,993,359) |
| As of December 31, 2023 | (1,807,443) | (43,624) | (648,185) | (1,542) | (164,005) | (54,047) | (44,436) | (2,763,282) |
| Additions (b) | (1,824,489) | (9,136) | (128,326) | (41) | (20,711) | (6,275) | (8,400) | (1,997,378) |
| Write-offs/transfers (a) | 1,137,509 | 22,253 | 49,361 | (+1) | 3,837 | 419 | 582 | 1,213,961 |
| As of June 30, 2024 | (2,494,423) | (30,507) | (727,150) | (1,583) | (180,879) | (59,903) | (52,254) | (3,546,699) |
| | | | | | | | | |
| Net carrying amount: | | | | | | | | |
| As of June 30, 2025 | 23,279,011 | 23,524 | 1,349,310 | 259 | 233,950 | 72,892 | 189,554 | 25,148,500 |
| As of December 31, 2024 | 24,955,467 | 30,307 | 1,354,848 | 289 | 223,906 | 73,396 | 175,758 | 26,813,971 |

⁽a) Include write-offs due to car sale, theft, damage and transfer of decommissioned cars for fleet renewal to assets for sale, transfers to definitive property and write-offs of the right-of-use due to contract termination.

⁽b) In the second quarter of 2024, an additional depreciation of BRL 947,539 was recognized due to the revision of assumptions regarding the net selling price (residual value), as disclosed in Note 12 to the financial statements as of December 31, 2024.

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MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025

(in BRL thousand, unless otherwise stated)

| | Consolidated | | | | | | | |
|------------------------------------------|--------------|-----------|--------------|----------|------------------------|------------------------|-----------|--------------|
| | Vehicles | Fixtures | Right-of-use | Property | Leasehold improvements | Furniture and fixtures | Other | Total |
| Costs: | | | | | | | | |
| As of December 31, 2024 | 57,568,839 | 279,470 | 1,934,775 | 379,695 | 538,658 | 167,187 | 364,386 | 61,233,010 |
| Additions | 9,966,148 | 17,968 | 140,723 | - | 7,299 | 663 | 91,293 | 10,224,094 |
| Write-offs/transfers (a) | (12,332,920) | 10,349 | (74,141) | - | 36,325 | 6,442 | (75,300) | (12,429,245) |
| Impairment | 296 | - | - | - | - | - | - | 296 |
| Translation adjustments | (5,320) | - | (3,877) | - | (1,213) | (239) | (248) | (10,897) |
| As of June 30, 2025 | 55,197,043 | 307,787 | 1,997,480 | 379,695 | 581,069 | 174,053 | 380,131 | 59,017,258 |
| As of December 31, 2023 | 54,865,337 | 256,858 | 1,725,934 | 379,695 | 406,309 | 142,082 | 344,541 | 58,120,756 |
| Additions | 9,826,122 | 40,705 | 149,082 | - | 4,865 | 11,636 | 97,115 | 10,129,525 |
| Write-offs/transfers (a) | (9,961,312) | (36,050) | (79,353) | _ | 94,810 | 4,106 | (107,594) | (10,085,393) |
| Impairment | (131,087) | - | - | _ | - | - | - | (131,087) |
| As of June 30, 2024 | 54,599,060 | 261,513 | 1,795,663 | 379,695 | 505,984 | 157,824 | 334,062 | 58,033,801 |
| Accumulated depreciation: | | | | | | | | |
| As of December 31, 2024 | (6,107,329) | (106,341) | (744,684) | (27,749) | (218,017) | (75,810) | (110,714) | (7,390,644) |
| Additions | (2,250,972) | (30,869) | (148,829) | (2,592) | (30,493) | (8,438) | (14,499) | (2,486,692) |
| Write-offs/transfers (a) | 2,244,151 | 6,776 | 52,480 | - | 964 | 225 | 4,677 | 2,309,273 |
| Translation adjustments | 824 | - | 1,333 | - | (468) | 23 | 63 | 1,775 |
| As of June 30, 2025 | (6,113,326) | (130,434) | (839,700) | (30,341) | (248,014) | (84,000) | (120,473) | (7,566,288) |
| As of December 31, 2023 | (4,951,087) | (74,703) | (603,167) | (22,501) | (208,414) | (60,907) | (83,709) | (6,004,488) |
| Additions (b) | (3,270,910) | (27,296) | (137,012) | (2,609) | (26,425) | (7,396) | (13,466) | (3,485,114) |
| Write-offs/transfers (a) | 1,747,291 | 22,543 | 60,958 | (2,003) | 3,848 | 420 | 268 | 1,835,328 |
| As of June 30, 2024 | (6,474,706) | (79,456) | (679,221) | (25,110) | (230,991) | (67,883) | (96,907) | (7,654,274) |
| Not and the second | | | | | | | | |
| Net carrying amount: As of June 30, 2025 | 49,083,717 | 177,353 | 1,157,780 | 349,354 | 333,055 | 90,053 | 259,658 | 51,450,970 |
| As of December 31, 2024 | 51,461,510 | 173,129 | 1,190,091 | 351,946 | 320,641 | 91,377 | 253,672 | 53,842,366 |

⁽a) Include write-offs due to car sale, theft, damage and transfer of decommissioned cars for fleet renewal to assets for sale, transfers to definitive property and write-offs of the right-of-use due to contract termination.

⁽b) In the second quarter of 2024, an additional depreciation of BRL 1,385,754 was recognized due to the revision of assumptions regarding the net selling price (residual value), as disclosed in Note 1.2 to the financial statements as of December 31, 2024.

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(b) Cars decommissioned for fleet renewal

The carrying amount of vehicles decommissioned for fleet renewal is BRL 2,333,348 in Individual and BRL 3,615,169 in Consolidated (BRL 2,255,421 in Individual and BRL 3,463,598 in Consolidated as of December 31, 2024).

There are no assets related to vehicles decommissioned for fleet renewal or for resale held as collateral.

The accounting practices and other information related to property and equipment (Individual and Consolidated) did not change significantly in relation to those disclosed in Note 12 of the financial statements of December 31, 2024.

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MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025

(in BRL thousand, unless otherwise stated)

13. INTANGIBLE ASSETS

| | | Individual | | Consolidated | | | | | |
|---------------------------------------------------------------|-------------------------|------------|------------------|--------------|--------------------|--------------------|-----------|---------|-----------|
| | Software | Goodwill | Total | Software | Customer portfolio | Brands and patents | Goodwill | Other | Total |
| Costs: | 274.427 | | 205 204 | | 477.567 | | 0.462.257 | 7.005 | 0.200.200 |
| As of December 31, 2024 Opening balance of the merged company | 374,127 8,043 | 22,077 | 396,204 8,043 | 625,327 | 177,567 | 6,931 | 8,463,257 | 7.306 | 9,280,388 |
| Additions | 50,750 | - | 50,750 | 59,081 | - | - | - | 3,497 | 62,578 |
| Write-offs | - | - | - | (1,848) | - | _ | - | - | (1,848) |
| Translation adjustments | - | - | - | - | - | - | - | (94) | (94) |
| As of June 30, 2025 | 432,920 | 22,077 | 454,997 | 682,560 | 177,567 | 6,931 | 8,463,257 | 10,709 | 9,341,024 |
| As of December 31, 2023 | 273,668 | 22,077 | 295,745 | 509,006 | 177,567 | 6,931 | 8,463,257 | 4,171 | 9,160,932 |
| Additions | 51,556 | , | 51,556 | 60,072 | - | - | - | -, | 60,072 |
| Write-offs | - | - | - | (1,889) | - | - | - | - | (1,889) |
| As of June 30, 2024 | 325,224 | 22,077 | 347,301 | 567,189 | 177,567 | 6,931 | 8,463,257 | 4,171 | 9,219,115 |
| Accumulated amortization | | | | | | | | | |
| As of December 31, 2024 | (171,327) | - | (171,327) | (335,296) | (64,329) | _ | _ | (2,830) | (402,455) |
| Opening balance of the merged company | (1,657) | - | (1,657) | - | - | - | - | - | - |
| Additions | (23,138) | - | (23,138) | (41,558) | (5,881) | - | - | (527) | (47,966) |
| Write-offs | | | <u>-</u> | 1,850 | | | | | 1,850 |
| As of June 30, 2025 | (196,122) | | (196,122) | (375,004) | (70,210) | - | | (3,357) | (448,571) |
| As of December 31, 2023 | (133,737) | _ | (133,737) | (256,070) | (51,750) | _ | _ | (1,776) | (309,596) |
| Additions | (16,869) | _ | (16,869) | (38,389) | (6,698) | _ | _ | (528) | (45,615) |
| Write-offs | - | - | - | 444 | - | - | - | - | 444 |
| As of June 30, 2024 | (150,606) | | (150,606) | (294,015) | (58,448) | | _ | (2,304) | (354,767) |
| Net carrying amount: | | | | | | | | | |
| As of June 30, 2025 | 236,798 | 22,077 | 258,875 | 307,556 | 107,357 | 6,931 | 8,463,257 | 7,352 | 8,892,453 |
| As of December 31, 2024 | 202,800 | 22,077 | 224,877 | 290,031 | 113,238 | 6,931 | 8,463,257 | 4,476 | 8,877,933 |

The accounting practices and other information related to intangible assets (Individual and Consolidated) did not change significantly in relation to those disclosed in Note 13 of the financial statements of December 31, 2024.

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(in BRL thousand, unless otherwise stated)

14. SUPPLIERS

| | Individ | ual | Consol | olidated | |
|--------------------------------------|-----------|-----------|-----------|------------|--|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 | |
| Vehicles (a) | 3,889,689 | 7,132,311 | 6,159,898 | 9,298,244 | |
| Maintenance services and spare parts | 93,776 | 133,520 | 211,238 | 264,576 | |
| Information technology services | 10,460 | 12,575 | 12,350 | 15,108 | |
| Rentals | 60,226 | 40,649 | 34,611 | 34,650 | |
| Other | 264,925 | 319,838 | 381,726 | 413,816 | |
| Total | 4,319,076 | 7,638,893 | 6,799,823 | 10,026,394 | |

⁽a) The balance payable to automakers refers to vehicles purchased with an average maturity of 117 days (105 days on December 31, 2024).

From December 2022, the Company offers suppliers the option to receive advances against their Company receivables by assigning their credit rights to selected financial institutions. The financial institution may, at its sole discretion, choose to acquire these receivables without the Company's involvement without affecting the terms, prices, or conditions previously established with the suppliers. As a result, the Company continues to classify the balances as "Suppliers". As of June 30, 2025, the Company had no outstanding balance payable to suppliers under the terms of these agreements. As of December 31, 2024, the balance payable was BRL 1,618,029 in Individual and BRL 2,010,718 in Consolidated.

15. SOCIAL AND LABOR OBLIGATIONS

| | Individ | lual | Consolidated | | |
|--------------------------------------------|----------|----------|--------------|----------|--|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 | |
| Provision for vacation pay | 99,668 | 100,687 | 120,884 | 120,996 | |
| Provision for profit sharing (a) | 158,861 | 198,671 | 183,802 | 228,240 | |
| Provision for year-end bonus (13th salary) | 36,758 | - | 45,927 | - | |
| INSS | 61,246 | 53,009 | 72,783 | 64,482 | |
| FGTS | 17,450 | 16,299 | 20,893 | 19,664 | |
| Payroll taxes from long-term incentives | 13,454 | 8,288 | 18,439 | 12,774 | |
| Other | 20,947 | 25,368 | 27,798 | 32,500 | |
| Total | 408,384 | 402,322 | 490,526 | 478,656 | |

⁽a) The Company has a profit-sharing program for employees as prescribed in Law 10,101/00 based on annual results. The program is measured through the combination of the Company's profit and performance indicators, in addition to the individual performance of each employee, through objective and measurable indicators and goals and the annual budget approved by the Board of Directors. The consideration of the provision for profit sharing is classified as "costs", "selling expenses" and "general and administrative expenses" in the statement of income, based on function of the respective employees.

16. ASSIGNMENT OF CREDIT RIGHTS

On December 29, 2022, Localiza Fleet, a wholly-owned subsidiary of the Company, assigned its credit rights from Fleet Rental division customers, on a definitive basis and without any recourse in the event of default by customers, in the amount of BRL 327,007; the costs related to the operation of BRL 50,976 will be appropriated as a financial expense in the statement of income over the period of the agreement, for up to 43 months.

As of June 30, 2025, the balance of assigned credit rights was BRL 23,675 in Consolidated (BRL 48,052 as of December 31, 2024, in Consolidated).

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17. LOANS, FINANCING, AND DEBT SECURITIES

| | Individ | lual | Consolid | ated |
|-------------------------------------------------|------------|------------|------------|------------|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 |
| In local currency | | | | |
| Debentures | 22,953,133 | 25,742,900 | 31,227,885 | 34,081,838 |
| Working capital | 1,365,837 | 1,360,081 | 2,637,239 | 2,489,321 |
| Real Estate Receivables Certificate ("CRI") | 1,015,858 | 1,006,737 | 1,252,222 | 1,228,344 |
| Certificate of Agribusiness Receivables ("CRA") | - | - | 653,166 | 630,499 |
| Consortia | 288 | 885 | 4,983 | 885 |
| In foreign currency | | | | |
| Loans in foreign currency | 4,310,517 | 4,166,432 | 5,794,031 | 6,335,650 |
| Total | 29,645,633 | 32,277,035 | 41,569,526 | 44,766,537 |
| Current | 1,838,545 | 3,452,737 | 3,771,016 | 5,295,928 |
| Non-current | 27,807,088 | 28,824,298 | 37,798,510 | 39,470,609 |

The balance for loans, financing, and debt securities is as follows:

| As of December 31, 2024 Funding, net of transaction costs Interest, charges, adjustment to fair value and exchange rate variation (a) Amortization of principal Interest amortization As of June 30, 2025 | 1ndividual 32,277,035 3,392,290 1,767,549 (5,937,724) (1,853,517) 29,645,633 | Consolidated 44,766,537 5,468,108 2,381,763 (8,563,089) (2,483,793) 41,569,526 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|
| | <u>Individual</u> | Consolidated |
| As of December 31, 2023 | 29,252,406 | 40,607,633 |
| Debt assignment between Group companies (Note 17) | 2,481,647 | - |
| Funding, net of transaction costs | 5,768,702 | 7,899,245 |
| Repurchase of debentures | (756,648) | (756,648) |
| Interests, charges, and exchange rate variation | 1,942,468 | 2,640,190 |
| Amortization of principal | (3,121,391) | (4,134,840) |
| Interest amortization | (1,837,871) | (2,235,003) |
| | | |

⁽a) As of June 30, 2025, gains of BRL 3,299 in Individual and losses of BRL 291 in Consolidated were recognized in other comprehensive income, related to the fair value of financial liabilities designated at fair value through profit or loss attributable to changes in credit risk. Additionally, a foreign exchange loss of BRL 299 was recognized in Individual and Consolidated in the period.

As of June 30, 2025, and December 31, 2024, the debenture program was:

| Debenture repurchase Approval by the Board of program Directors | | Maximum authorized Repurchase period | | Amount repurchased in 2025 |
|-----------------------------------------------------------------|------------|--------------------------------------------|-----------|----------------------------|
| 4th - Localiza | 09/20/2024 | 09/18/2024 to 09/18/2025 | 1,000,000 | |

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Debt assignment between Platform companies

On March 1, 2024, the Company entered into the "Private Assignment and Assumption of Debts Agreement", for the assignment of certain financial obligations of its wholly owned subsidiaries Companhia de Locação das Américas (Locamerica) and Locamerica Rent a Car. Consequently, the Company assumed all liabilities arising from the respective debt securities. The debt securities and balances subject to the debt assignment are presented below:

| Company | Date | Type | Issuance | Amount |
|------------|------------|------------|----------------------------|-------------------------------|
| Locamerica | 03/01/2024 | Debentures | 21st issuance | 1,220,834 |
| Locamerica | 03/01/2024 | Debentures | 23rd Issuance (1st series) | 707,337 |
| Locamerica | 03/01/2024 | Debentures | 23rd Issuance (2nd series) | 553,476 |
| | | | | 2,481,647 |
| Locamerica | | Swap | | (113,582) 2,368,065 |

The change in the issuer entity of the debts of subsidiaries Locamerica and Locamerica Rent a Car was duly authorized through a General Meeting of Debenture Holders, specifically for each issuance in question. The resolutions covered exclusively the change of ownership of the guarantor and the transfer of primary responsibility for the debt. No additional clauses were introduced thereby preserving the original terms of the contractual cash flows which remained unchanged due to the debt assignment. In 2024, the derivative financial instruments amounting to BRL113,582 (Note 4.1), designated to hedge the debts disclosed above, were included in the "Private Assignment and Assumption of Debts Agreement".

As a result of the debt assignments and derivative financial instruments held by Localiza, there was an increase in capital at Locamerica (Note 10.3).

(a) Funding in the period:

In 2025, the following funding was approved:

| Company | Issuance | Payment date | Contract rate (p.a.) | Principal raised | Surety/Guarantee |
|----------------------------------------------|----------------------------|-----------------|-------------------------|------------------|-------------------------------|
| Localiza | Foreign currency | 01/27/2026 | SOFR + 0.88% | 750,188 | Localiza Fleet |
| Localiza | Foreign currency | 10/15/2029 | SOFR 6M + 1.90% | 1,149,480 | Localiza Fleet and Locamerica |
| Localiza | 42nd issuance (1st series) | 05/20/2030 | CDI + 1.20% | 1,143,916 | Localiza Fleet |
| Localiza | 42nd issuance (2nd series) | 05/20/2032 | CDI + 1.40% | 371,304 | Localiza Fleet |
| Localiza Fleet | 17th issuance | 02/10/2031 | CDI + 1.40% | 500,000 | Localiza |
| Localiza Fleet | Consortia | none | none | 8,194 | none |
| Localiza Fleet (a) | 9th issuance | 05/28/2030 | CDI + 1.30% | 500,000 | Localiza |
| Localiza Fleet | 18th issuance | 06/20/2030 | CDI + 1.20% | 1,000,000 | Localiza |
| Voll S.A. | Secured Account | none | CDI + 3.00% | 13,735 | Localiza Fleet |
| LLMX Sociedad Anónima de Capital Variable | Working capital | 05/07/2026 | T.I.I.E + 1.65% | 63,734 | Localiza |
| | | | | 5,500,551 | |

(a) On May 12, 2025, Localiza approved, at a meeting of the Board of Directors, the amendment of the terms of Localiza Fleet's 9th debenture issuance. The main changes were the extension of the maturity date from October 4, 2026, to May 28, 2030, the payment of remuneration, the remuneration payment date, and the terms for optional early redemption and extraordinary optional amortization.

Debt securities issued expenses in the period were BRL 22,598 in Individual and BRL 32,443 in Consolidated.

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(b) Financial Covenants

As demonstrated below, the financial covenants were being complied with at June 30, 2025, and December 31, 2024:

(i) Localiza

| Index | Limits | 06/30/25 | 12/31/24 |
|------------------------------------------------------------------------|------------|----------|----------|
| Adjusted net debt (a) / adjusted EBITDA (b) | Below 4.00 | 2.37 | 2.45 |
| Net debt discounted from credit card balance (c) / adjusted EBITDA (b) | Below 4.00 | 2.27 | 2.36 |
| Adjusted EBITDA (b) / Net Financial Expenses | Above 1.50 | 3.19 | 3.15 |

⁽a) Adjusted net debt considers the balance of the following accounts: (i) loans, financing, and debt securities; (ii) derivative financial instruments;

(c) Localiza Fleet

| Index | Limits | 06/30/25 | 12/31/24 |
|------------------------------------------------------------------------|------------|----------|----------|
| Adjusted net debt (a) / adjusted EBITDA (b) | Below 4.00 | 2.23 | 2.47 |
| Net debt discounted from credit card balance (c) / adjusted EBITDA (b) | Below 4.00 | 2.19 | 2.43 |
| Adjusted EBITDA (b) / Net Financial Expenses | Above 1.50 | 3.50 | 3.37 |

⁽a) Adjusted net debt considers the balance of the following accounts: (i) loans, financing, and debt securities; (ii) derivative financial instruments;

(i) Locamerica

Locamerica did not identify any non-compliances as of June 30, 2025, and December 31, 2024. Below are the key covenant parameters:

| Index | Limits |
|---------------------------------------------|------------------------|
| Adjusted net debt (a) / Adjusted EBITDA (b) | Equal to or below 4.00 |
| Adjusted EBITDA (b) / Net financial income | Equal to or above 1.50 |

⁽a) Adjusted net debt includes: (i) loans, financing, and debt securities; (ii) derivative financial instruments; (iii) cash and cash equivalents; (iv) financial investments; and (iv) dividends and interest on equity.

Additionally, the Company has loans that also include certain early maturity events under conditions similar to those applicable to debt securities. On June 30, 2025, and December 31, 2024, these restrictive covenants were being met.

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⁽iii) cash and cash equivalents; (iv) financial investments; and (iv) dividends and interest on equity.

⁽b) EBITDA corresponds to profit or loss, on a consolidated basis, relating to the 12 last months, plus: (i) financial income; (ii) income tax and social contribution; and (iii) depreciation and amortization expenses. For all issuances, EBITDA is also adjusted by the costs of stock options, non-recurring expenses, and impairment.

⁽c) The debenture issuances of the Company and Localiza Fleet include, in the definition of net debt, the deduction of the credit card receivables balance. As of June 30, 2025, the Company's consolidated balance of credit card receivables was BRL 904,791 (BRL 1,192,140 as of December 31, 2024).

⁽iii) cash and cash equivalents; (iv) financial investments; and (iv) dividends and interest on equity.

⁽b) EBITDA corresponds to profit or loss, on a consolidated basis, relating to the 12 last months, plus: (i) financial income; (ii) income tax and social contribution; and (iii) depreciation and amortization expenses. For all issuances, EBITDA is also adjusted by the costs of stock options, non-recurring expenses, and impairment.

⁽c) The debenture issuances of Localiza Fleet include, in the definition of net debt, the deduction of the credit card receivables balance. As of June 30, 2025, Localiza Fleet's balance of credit card receivables was BRL 164,656 (BRL 154,116 as of December 31, 2024).

⁽b) EBITDA corresponds to net income or loss, on a consolidated basis, relating to the 12 last months, before: (i) financial income; (ii) income tax and social contribution; and (iii) depreciation and amortization expenses. For all cases, EBITDA is also adjusted by the costs of stock options, non-recurring expenses, and impairment.

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(in BRL thousand, unless otherwise stated)

18. LEASE LIABILITY

| | Individual | Consolidated |
|-------------------------------------------------------|------------|--------------|
| As of December 31, 2024 | 1,548,897 | 1,336,614 |
| Addition of new contracts/remeasurement (Note 12 (a)) | 140,529 | 140,723 |
| Write-offs | (13,241) | (33,504) |
| Consideration paid | (182,978) | (204,241) |
| Consideration payable | (19,104) | - |
| Interest (Note 27) | 85,586 | 75,072 |
| Change in the exchange rate | - | (5,507) |
| Translation adjustments | <u>-</u> | (2,440) |
| As of June 30, 2025 | 1,559,689 | 1,306,717 |
| Current | 262,996 | 263,364 |
| Non-current | 1,296,693 | 1,043,353 |
| | Individual | Consolidated |
| As of December 31, 2023 | 1,405,565 | 1,228,103 |
| Addition of new contracts/remeasurement (Note 12 (a)) | 189,122 | 149,082 |
| Write-offs | (790) | (17,434) |
| Consideration paid | (160,072) | (188,306) |
| Consideration payable | (18,114) | - |
| Interest (Note 27) | 73,272 | 64,485 |
| As of June 30, 2024 | 1,488,983 | 1,235,930 |
| Current | 281,259 | 268,244 |
| Non-current | 1,207,724 | 967,686 |

Changes in the right-of-use asset balance are shown in Note 12(a).

As of June 30, 2025, the Company recognized BRL 69,944 in the Individual and BRL 102,020 in the Consolidated (BRL 77,683 in Individual and BRL 101,209 in Consolidated as of June 30, 2024), related to expenses for variable lease payments on properties and short-term leases (Note 26).

The Company and its subsidiaries have property rental contracts for car rental locations at airports and downtown locations, stores, headquarters and parking lots. The minimum amounts payable, considering undiscounted considerations, for the remaining lease term as of June 30, 2025, and classified as leases are as follows:

| | Individual | Consolidated |
|------------------------------------------------------|------------|--------------|
| 2025 | 196,173 | 189,650 |
| 2026 | 282,486 | 266,355 |
| 2027 | 262,851 | 237,876 |
| 2028 | 221,589 | 179,624 |
| 2029 | 177,597 | 132,763 |
| 2030 and onwards | 833,402 | 403,715 |
| Total | 1,974,098 | 1,409,983 |
| Embedded interest | (414,409) | (103,266) |
| Balance of lease liability (current and non-current) | 1,559,689 | 1,306,717 |

The estimated amount of PIS and COFINS credit embedded in the undiscounted lease consideration totals BRL 161,521 in Individual and BRL 109,340 in Consolidated. The consideration discounted to present value totals BRL 119,827 in Individual and BRL 98,903 in Consolidated.

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The Company has short-term leases for office equipment (such as laptops, printers and copiers) that are considered to be low-value assets, for which it adopts the recognition exemptions proposed by the accounting standard. As of June 30, 2025, short-term lease expense amounted to BRL 26,380 in Individual and BRL 30,670 in Consolidated (BRL 28,815 in Individual and BRL 32,681 in Consolidated as of June 30, 2024).

The accounting practices and other information related to the right-of-use lease liability (Individual and Consolidated) did not change significantly in relation to those disclosed in Note 18 of the financial statements of December 31, 2024.

19. OTHER CURRENT AND NON-CURRENT LIABILITIES

| | Individ | ual | Consolid | ated |
|-------------------------------------------------------|----------|----------|----------|----------|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 |
| Unearned revenue (a) | 8,158 | 4,890 | 12,190 | 16,581 |
| Federal taxes from third parties | 86,046 | 8,678 | 123,771 | 34,217 |
| Municipal tax liabilities | 16,872 | 15,816 | 26,677 | 24,678 |
| Advances from customers | 334,403 | 465,185 | 457,170 | 576,650 |
| Insurance premiums for transfer (b) | 132,452 | 156,365 | 135,854 | 159,183 |
| Amounts payable for the acquisition of companies (c) | - | - | 1,180 | 3,630 |
| Other amounts payable to related parties (Note 11(a)) | 38,912 | 6,869 | - | - |
| Other | 97,123 | 78,578 | 107,591 | 85,823 |
| Total other current liabilities | 713,966 | 736,381 | 864,433 | 900,762 |
| Unearned revenue (a) | 16,072 | 13,131 | 19,614 | 21,926 |
| Amounts payable for the acquisition of companies (c) | - | - | 7,145 | 5,444 |
| Restricted obligations (d) | - | - | 60,573 | 58,572 |
| Payroll taxes from long-term incentives | 31,998 | 31,463 | 33,791 | 33,318 |
| Other | 60,169 | 49,250 | 65,613 | 56,646 |
| Total other non-current liabilities | 108,239 | 93,844 | 186,736 | 175,906 |

⁽a) Refers to the franchising adhesion fee and bank preference premium.

⁽b) Premiums received from customers that took out insurance for rented cars, and extended warranty for the decommissioned cars sold which will be transferred by Localiza to the insurance company.

⁽c) Amounts payable as follows: (i) current liabilities – related to the acquisition of Getrak in the amount of BRL 1,180 (BRL 1,392 and BRL 2,238 as of December 31, 2024, referring to the acquisition of Getrak and Voll, respectively); and (ii) non-current liabilities: related to the acquisition of Getrak and Voll, in the amounts of BRL 2,214 and BRL 4,931, respectively (BRL 3,656 and BRL 1,788 as of December 31, 2024).

⁽d) The restricted obligations refer to the amounts retained from the purchase price owed to Car Rental Systems' sellers (escrow), which will be released upon compliance with specific provisions under the share purchase agreement. These obligations are secured by short-term investments in escrow accounts held by the Company, with restricted use and release, after negotiations with the sellers, net of indemnifiable amounts, in the consolidated amounts of BRL 57,563 and BRL 56,483 as of June 30, 2025, and December 31, 2024, respectively (Note 9). The consolidated balances of these linked obligations, net of investments, are BRL 3,010 and BRL 2,089 as of June 30, 2025, and December 31, 2024, respectively.

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20. PROVISIONS FOR RISKS AND ESCROW DEPOSITS

(a) Provisions for probable risks of loss

As of June 30, 2024

| | Individua | al | Consolida | nted |
|------------------------------------------------------------------|-------------------------|------------------|--------------|---------------------------------------|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 |
| Tax and social security | 23,600 | 17,269 | 318,427 | 316,613 |
| Labor | 35,370 | 31,367 | 58,456 | 53,717 |
| Civil | 75,346 | 72,477 | 189,854 | 182,406 |
| Total | 134,316 | 121,113 | 566,737 | 552,736 |
| | | | | 332,730 |
| | | Indi | vidual | |
| | Tax and social security | Labor | Civil | Total |
| As of December 31, 2024 | 17,269 | 31,367 | _ | |
| Opening balance of the merged company | 5,182 | | <u> </u> | - 5,182 |
| Provision | - | 12,124 | 50,3 | · · |
| Reversal | - | (1,584) | - | • |
| Transfer for payment | - | (8,058) | (28,51 | (36,577) |
| Interest accruals, net of reversals | 1,149 | 1,521 | 6 | 81 3,351 |
| As of June 30, 2025 | 23,600 | 35,370 | 75,3 | 46 134,316 |
| | | Indi | vidual | |
| | Tax and social security | Labor | Civil | Total |
| As of December 31, 2023 | 42,156 | 31,100 | | |
| Provision | | 6,797 | | |
| Reversal | (7,362) | (4,993) | | |
| Transfer for payment | (2,439) | (5,678) | • • | |
| Interest accruals, net of reversals | 510 | 1,202 | 3,2 | 81 4,993 |
| As of June 30, 2024 | 32,865 | 28,42 | <u>79,</u> : | 140,489 |
| | | Cons | olidated | |
| | Tax and | | | |
| | social security | Labor | Civil | Total |
| As of December 31, 2024 | 316,613 | 53,717 | _ | |
| Provision | 750 | 15,445 | • | - |
| Reversal | (1,489) | (3,059) | · | |
| Transfer for payment | 2 626 | (8,241) | • | , , , , |
| Interest accruals, net of reversals Impairment loss amortization | 2,626 (73) | 1,913 (1,319) | • | |
| As of June 30, 2025 | 318,427 | 58,456 | | |
| | | Cons | olidated | |
| | Tax and | 23113 | | |
| | social security | Labor | Civil | Total |
| As of December 31, 2023 | 366,764 | 60,686 | 176,8 | 35 604,285 |
| Provision | 21,742 | 10,534 | 111,3 | 78 143,654 |
| Reversal | (43,174) | (8,366) | (44,28 | (95,826) |
| Transfer for payment | (2,439) | (8,671) | , , | |
| Interest accruals, net of reversals | 636 | 2,045 | • | · · · · · · · · · · · · · · · · · · · |
| Impairment loss amortization | (2,219) | (591) | (3,79 | <u> </u> |

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(b) Escrow deposits

Localiza and its subsidiaries maintain escrow deposits linked to contingent lawsuits, whose movement, segregated by its nature, is as follows:

| | Individ | Individual | | idated |
|-------------------------|----------|------------|----------|----------|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 |
| Tax and social security | 69,991 | 68,224 | 218,127 | 196,134 |
| Labor | 4,690 | 16,741 | 9,012 | 22,341 |
| Civil | 11,469 | 18,894 | 12,905 | 22,763 |
| Total | 86,150 | 103,859 | 240,044 | 241,238 |

(c) Contingencies for possible risks of loss

The lawsuits classified by management as a possible risk of loss, under the advice pf legal counsel, are of a civil, labor, and tax nature, and therefore, no provisions have been recorded. The estimated amounts are as follows:

| | Individ | Individual | | dated |
|-------------------------|-----------|------------|-----------|-----------|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 |
| Tax and social security | 1,462,975 | 1,358,239 | 2,088,396 | 1,926,748 |
| Labor | 146,736 | 132,036 | 193,635 | 181,069 |
| Civil | 278,117 | 250,932 | 454,720 | 433,584 |
| Total | 1,887,828 | 1,741,207 | 2,736,751 | 2,541,401 |

The accounting practices and other information related to provisions for risks and escrow deposits (Individual and Consolidated) did not change significantly in relation to those disclosed in Note 20 of the financial statements of December 31, 2024.

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21. TAXES ON INCOME - INCOME TAX AND SOCIAL CONTRIBUTION

(a) Deferred income tax and social contribution – assets and liabilities

| | Individual | | Consolidated | |
|-----------------------------------------------------------------|-------------|-------------|--------------|--------------------|
| | 06/30/25 | 12/31/24 | 06/30/25 | 12/31/24 |
| | | | | |
| Judicial and other provisions | 42,488 | 39,822 | 84,901 | 76,794 |
| Allowance for doubtful debts | 50,528 | 51,702 | 182,102 | 154,749 |
| Provision for payment of services in progress and other | 163,211 | 177,090 | 239,453 | 260,680 |
| Tax loss and social contribution carryforwards | 3,835,486 | 2,991,235 | 5,112,235 | 5,237,597 |
| Fair value increment on property and equipment | 165,490 | 173,862 | 165,490 | 173,862 |
| Fair value increment on intangible assets | 6,856 | 5,713 | 6,856 | 5,713 |
| Fair value increment on assets held for sale | 42,027 | 42,027 | 42,027 | 42,027 |
| Derivative financial instruments | 33,766 | 12,143 | 48,341 | 19,997 |
| Lease | 530,294 | 526,625 | 604,451 | 598,710 |
| Other | | | 693 | 102 |
| Total deferred income tax and social contribution – assets | 4,870,146 | 4,020,219 | 6,486,549 | 6,570,231 |
| Vahiala danusciation (a) | (2.102.210) | (2.657.204) | /7.2FC 012\ | (6.762.004) |
| Vehicle depreciation (a) | (3,102,218) | (2,657,284) | (7,356,813) | (6,762,994) |
| Derivative financial instruments | (383,490) | (501,840) | (446,761) | (589,484) |
| Goodwill tax amortization | (7,506) | (7,506) | (126,298) | (110,569) |
| Capital gains and losses – acquisitions by investees | - | - | (9,560) | (11,237) |
| Impairment loss from contingencies | (33,734) | (31,286) | (33,734) | (31,286) |
| Lease | (458,766) | (460,648) | (528,474) | (525,926) |
| Other | | | (31,081) | (29,167) |
| Total deferred income tax and social contribution – liabilities | (3,985,714) | (3,658,564) | (8,532,721) | <u>(8,060,663)</u> |
| Total deferred income tax and social contribution, net | 884,432 | 361,655 | (2,046,172) | (1,490,432) |
| Non-current assets | 884,432 | 361,655 | 975,180 | 457,490 |
| Non-current liabilities | = | = | (3,021,352) | (1,947,922) |

(a) Refers to the temporary difference arising from the calculation of accounting depreciation (Note 12) in relation to the tax base. Localiza and its subsidiaries calculate vehicle depreciation expenses for tax purposes in accordance with the criteria established by Law 4,506/64, combined with the annual rates set forth in Normative Instruction 1,700/17, or based on a technical report (Note 8).

As of June 30, 2025, the Company and its subsidiaries have deferred tax assets for carryforward losses of BRL 3,835,486 in Individual and BRL 5,112,235 in Consolidated (BRL 2,991,235 and BRL 5,237,597, respectively, as of December 31, 2024), based on the expectation of generating future taxable income. The right of offset does not prescribe but is limited to 30% of annual taxable income, pursuant to current legislation.

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The balance of deferred tax is as follows:

| | | | | Individual | | | | | |
|---------------------------------------------------------------------------------------------------|--------------------------|----------------------------------|------------|-----------------------------|--------------------------------|---------------------|--------------|--------------|-------------------------------------|
| | | Tax loss and | Gains | Derivative | Vehicle | | Goodwill tax | | |
| Assets and liabilities of deferred taxes: | <u>Provisions</u> | carryforwards | and losses | instruments | depreciation | Lease | amortization | Total | |
| As of December 31, 2024 | 268,614 | 2,991,235 | 190,316 | (489,697) | (2,657,284) | 65,977 | (7,506) | 361,655 | |
| Credited (charged) to the statement of income | (12,387) | 844,251 | (9,677) | (103,001) | (444,934) | 5,551 | - | 279,803 | |
| Credited (charged) to other comprehensive income | | | | 242,974 | | | | 242,974 | |
| As of June 30, 2025 | <u>256,227</u> | 3,835,486 | 180,639 | (349,724) | (3,102,218) | 71,528 | (7,506) | 884,432 | |
| As of December 31, 2023 | 203,709 | 1,620,301 | 204,480 | (34,365) | (2,104,026) | 49,948 | - | (59,953) | |
| Credited (charged) to the statement of income | 10,495 | 682,404 | 866 | (36,349) | (16,799) | 8,518 | (7,506) | 641,629 | |
| Credited (charged) to other comprehensive income | _ | _ | | (142,590) | _ _ | _ | | (142,590) | |
| As of June 30, 2024 | 214,204 | 2,302,705 | 205,346 | (213,304) | (2,120,825) | 58,466 | (7,506) | 439,086 | |
| | | | | | | | | | |
| | - | | | | Consolidated | | | | |
| | | Tax loss and | Gains | Derivative | Vehicle | | Goodwill tax | | |
| Assets and liabilities of deferred taxes: | Provisions | carryforwards | and losses | instruments | depreciation | Lease | amortization | Other | Total |
| As of December 31, 2024 | 492,223 | 5,237,597 | 179,079 | (569,487) | (6,762,994) | 72,784 | (110,569) | (29,065) | (1,490,432) |
| Credited (charged) to the statement of income | 14,323 | (123,372) | (8,000) | (115,058) | (593,907) | 3,187 | (15,729) | (1,323) | (839,879) |
| Credited (charged) to other comprehensive income | - | - | - | 286,125 | - | - | - | - | 286,125 |
| Cumulative translation adjustments of investees abroad | (90) | (1,990) | | | 88 | 6 | _ | - | (1,986) |
| As of June 30, 2025 | 506,456 | 5,112,235 | 171,079 | (398,420) | (7,356,813) | 75,977 | (126,298) | (30,388) | (2,046,172) |
| · | 300,430 | 5,112,255 | 1/1,0/5 | (030)-120) | (7,330,013) | 75,577 | (120,230) | (30,300) | <u> </u> |
| As of December 31, 2023 | 400,346 | 3,670,986 | 189,316 | (81,415) | (5,819,196) | 56,418 | (52,401) | (26,431) | (1,662,377) |
| Credited (charged) to the statement of income | | | | (81,415) 31,016 | | | | | (1,662,377) 652,203 |
| Credited (charged) to the statement of income Credited (charged) to other comprehensive income | 400,346 10,630 | 3,670,986 735,502 - | 189,316 | (81,415) | (5,819,196) (91,231) | 56,418 5,657 | (52,401) | (26,431) | (1,662,377) 652,203 (195,168) |
| Credited (charged) to the statement of income | 400,346 | 3,670,986 | 189,316 | (81,415) 31,016 | (5,819,196) | 56,418 | (52,401) | (26,431) | (1,662,377) 652,203 |

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(b) Income tax and social contribution – reconciliation of statutory and effective rates

The reconciliation from the statutory to effective rates for the periods ended June 30, 2025 and 2024, is as follows:

| | Individual | | Consolidated | |
|---------------------------------------------|----------------|-------------|--------------|-------------|
| | 2Q25 | 2Q24 | 2Q25 | 2Q24 |
| Profit before income taxes | (328,286) | (1,106,471) | 894,665 | (1,054,755) |
| Statutory rate | 34% | 34% | 34% | 34% |
| Expense at nominal rate | 111,617 | 376,200 | (304,186) | 358,617 |
| Adjustments: | | | | |
| Equity in results of investees | (136,424) | 10,831 | - | - |
| Benefit from payment of interest on equity | 181,499 | 143,708 | 181,499 | 143,708 |
| Write-off of tax loss and carryforwards | - | - | (948,843) | - |
| Income tax and social contribution due by | | | | |
| subsidiaries (presumed income regime) | - | - | 387 | 53 |
| Other, net | 4,496 | 6,261 | 7,903 | (17,225) |
| Income tax and social contribution | <u>161,188</u> | 537,000 | (1,063,240) | 485,153 |
| Current income tax and social contribution | - | (26) | (161,809) | (110,775) |
| Deferred income tax and social contribution | 161,188 | 537,026 | (901,431) | 595,928 |
| Effective rate | 49% | 49% | (119%) | 46% |
| | Individual | | Consolidated | |
| | 1H25 | 1H24 | 1H25 | 1H24 |
| Profit before income taxes | 394,714 | (478,390) | 1,888,972 | (188,405) |
| Statutory rate | 34% | 34% | 34% | 34% |
| Expense at statutory rate | (134,203) | 162,653 | (642,250) | 64,058 |
| Adjustments: | | | | |
| Equity in results of investees | 48,484 | 200,488 | _ | - |
| Benefit from payment of interest on equity | 345,010 | 282,119 | 345,010 | 282,119 |
| Write-off of tax loss and carryforwards (a) | - | - | (948,843) | - |
| Income tax and social contribution due by | | | | |
| subsidiaries (presumed income regime) | - | - | 1,171 | 381 |
| Other, net | 22,144 | (2,525) | 29,818 | 5,717 |
| Income tax and social contribution | 281,435 | 642,735 | (1,215,094) | 352,275 |
| Current income tax and social contribution | 1,632 | 1,106 | (375,215) | (299,928) |
| Deferred income tax and social contribution | 279,803 | 641,629 | (839,879) | 652,203 |
| Effective rate | 71% | 134% | (64%) | 187% |

(a) On August 1, 2025, the Company approved and completed the merger with Locamerica (Note 30) (ii). As a result, the accumulated tax losses of Locamerica ceased to be deductible, in accordance with the current tax legislation, which stipulates that tax losses in the event of the legal entity's dissolution by merger are no longer available. Although the loss of the tax losses became effective after the reporting date of June 30, 2025, Management assessed that the event constitutes an adjusting subsequent event, in accordance with IAS 10 / CPC 24 – Events After the Reporting Period, since the decision to proceed with the merger was made before the authorization date for issuing these interim financial statements and provided evidence of a condition existing at the reporting date of these interim financial statements. Accordingly, a full write-off of deferred income tax and social contribution assets totaling BRL 936,786 was recognized, with a corresponding negative impact on the period's results, reflected under deferred income tax and social contribution in the consolidated statement of income.

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The accounting practices and other information related to income taxes (Individual and Consolidated) did not change significantly in relation to those disclosed in Note 21 of the financial statements of December 31, 2024.

22. EQUITY

(a) Share capital

As of June 30, 2025, and December 31, 2024, the Company's share capital was BRL 17,908,250, comprised of 1,082,620,720 common shares.

(i) Authorized Capital

Pursuant to Article 6 of the Bylaws, approved at the Annual General Meeting held on April 30, 2025, the Company is authorized to increase its capital up to 2,000,000,000 registered common shares, without seeking prior amendment to the bylaws; therefore, an additional 917,379,280 registered common shares can be issued.

(ii) American Depositary Receipts ("ADR") Program

The Company participates in the Level I of the American Depositary Receipts ("ADR") Program from the date of approval by the CVM on May 22, 2012, and the beginning of trading on June 5, 2012. The Company held 2,608,924 ADRs in the United States as of June 30, 2025 (1,833,744 ADRs as of December 31, 2024). Each ADR corresponds to one share of the Company.

(b) Treasury shares

| | Amount | Number of shares | Average unit price (in BRL) |
|----------------------------------------------------|-----------|---------------------|-----------------------------|
| As of December 31, 2023 | 447,225 | 10,530,456 | 42.47 |
| Exercise of long-term incentive programs | (32,581) | (779,408) | 41.80 |
| Sold to employees eligible to the Matching Program | (2,277) | (54,416) | 41.84 |
| Repurchase of shares | 795,635 | 19,172,900 | 41.50 |
| As of December 31, 2024 | 1,208,002 | 28,869,532 | 41.84 |
| Exercise of long-term incentive programs | (32,396) | (774,236) | 41.84 |
| Sold to employees eligible to the Matching Program | (1,960) | (46,846) | 41.84 |
| As of June 30, 2025 | 1,173,646 | 28,048,450 | 41.84 |

As of June 30, 2025, the market value of treasury shares was BRL 1,136,523 (priced at BRL 40.52 per share).

(i) Repurchase of shares

As of June 30, 2025, and December 31, 2024, the following Localiza Share Buyback Program was in effect:

| Share Buyback Approved by the Board of | | | Maximum authorized |
|----------------------------------------|-----------|----------------------|--------------------|
| Program | Directors | Repurchase period | Number |
| | | | |
| 16th | 07/19/24 | 07/23/24 to 01/19/26 | 87.000.000 |

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The repurchase program aims to maximize the generation of value for shareholders or settle the share purchase programs within the scope of the Company's long-term incentive plans.

In 2024, shares issued by the Company were acquired, as shown below:

| | | 2024 | | |
|-----------------------|------------|------------------|---------|------------------|
| Repurchase Program | Period | Number of shares | Amount | Average cost (*) |
| 16th | 08/14/2024 | 7,500,000 | 300,094 | 40.01 |
| 16th | 08/16/2024 | 425,000 | 18,056 | 42.48 |
| 16th | 08/22/2024 | 4,240,000 | 179,710 | 42.38 |
| 16th | 10/21/2024 | 772,300 | 32,822 | 42.50 |
| 16th | 10/22/2024 | 1,242,200 | 52,581 | 42.33 |
| 16th | 10/23/2024 | 2,150,000 | 91,141 | 42.39 |
| 16th | 10/24/2024 | 743,400 | 31,793 | 42.77 |
| 16th | 10/25/2024 | 2,100,000 | 89,438 | 42.59 |
| | | 19,172,900 | 795,635 | 41.50 |
| | | | | |

^(*) The average cost of acquiring treasury shares includes negotiation costs.

No shares issued by the Company were repurchased in the first half of 2025.

(c) Reserves

As of June 30, 2025, there were no changes in the nature or conditions of the reserves compared to those described in Notes 22 (c) and (d) to the Company's financial statements for the year ended December 31, 2024.

The allocations of retained earnings as of December 31, 2024, presented in the financial statements, were ratified at the Annual General Meeting held on April 30, 2025.

(d) Interest on equity

At Board of Directors meetings, distributions of interest on equity were approved as follows:

| Approval <u>date</u> | Total approved | Amount per share (in BRL) | Shareholding position date | Payment date |
|--------------------------------------|----------------------------|----------------------------------|-----------------------------|---------------------------|
| 03/21/25 06/24/25 Total | 480,916 533,818 | 0.45638 0.50619 | 03/26/25 06/27/25 | 05/16/25 08/19/25 |
| Total | <u>1,014,734</u> | 2024 | | |
| Approval | Total | Amount per | Shareholding | Payment |
| <u>date</u> | approved | <u>share (in BRL)</u> | position date | date |
| <u>date</u> 03/26/2024 | <u>approved</u> 407,093 | <u>share (in BRL)</u> 0.38355 | position date 04/01/2024 | <u>date</u> 05/23/2024 |
| | | | | |
| 03/26/2024 | 407,093 | 0.38355 | 04/01/2024 | 05/23/2024 |

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(in BRL thousand, unless otherwise stated)

The dividends and interest on equity liability comprises the following:

| | Individual and Consolidated | | |
|------------------------------------------------------------|-----------------------------|----------|--|
| | 06/30/25 | 12/31/24 | |
| Unclaimed interest on equity | 249 | 196 | |
| Interest on equity proposed on income/loss for the period | 533,818 | 426,444 | |
| Provision for withholding income tax on interest on equity | (80,073) | (46,576) | |
| Total liabilities of dividends and interest on equity | 453,994 | 380,064 | |

The accounting practices and other information related to equity did not change significantly in relation to those disclosed in Note 22 of the financial statements of December 31, 2024.

23. EARNINGS PER SHARE

The table below shows profit information and the number of shares used in the calculation of basic and diluted earnings per share for each of the reporting periods of the statement of income:

| | 2Q25 | 2Q24 | 1H25 | 1H24 |
|---------------------------------------------------------------------|---------------|---------------|---------------|---------------|
| Net income (loss) for the period attributed to the Parent Company's | (167,098) | (569,471) | 676,149 | 164,345 |
| shareholders | | | | |
| Basic earnings per share: | | | | |
| Weighted average number of common shares available (units) | 1,054,206,227 | 1,061,701,976 | 1,053,978,707 | 1,061,481,250 |
| Basic earnings (losses) per share (in BRL) | (0.15851) | (0.53638) | 0.64152 | 0.15483 |
| Diluted earnings per share: | | | | |
| Weighted average number of common shares available (units) | 1,054,206,227 | 1,061,701,976 | 1,053,978,707 | 1,061,481,250 |
| Dilutive effect of stock options (units) | 11,999,327 | 12,442,096 | 11,999,327 | 12,442,096 |
| Total shares subject to dilution (units) | 1,066,205,554 | 1,074,144,072 | 1,065,978,034 | 1,073,923,346 |
| Diluted earnings (losses) per share (in BRL) | (0.15672) | (0.53016) | 0.63430 | 0.15303 |

The methodology for calculating basic and diluted earnings per share has not changed in relation to that disclosed in Note 23 of the financial statements as of December 31, 2024.

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24. SEGMENT INFORMATION

The Company has defined two operating segments, which are managed separately, based on the reports used for strategic decision-making by the Board of Directors.

(a) Operating segment financial reporting

(i) Consolidated assets and liabilities by operating segment

| | Car re | ntal | Fleet | Unallocated | Eliminations/ | |
|-----------------------------------------|-------------------|-----------|-------------|--------------|-------------------|--------------|
| 06/30/25 | Brazil | Mexico | Rental | balances | Reclassifications | Consolidated |
| Assets | | | | | | |
| Cash and cash equivalents | - | - | - | 1,952,985 | - | 1,952,985 |
| Short-term investments (*) | - | - | - | 7,530,323 | - | 7,530,323 |
| Trade receivables | 2,090,402 | 30,363 | 1,739,069 | - | (122,554) | 3,737,280 |
| Cars decommissioned for fleet | | | | | | |
| renewal | 2,326,853 | 6,496 | 1,285,073 | - | (3,253) | 3,615,169 |
| Property and equipment | 25,277,115 | 261,317 | 26,343,130 | 24,811 | (455,403) | 51,450,970 |
| Other assets | 3,503,192 | 169,279 | 8,226,394 | 1,114,302 | 18,859 | 13,032,026 |
| Liabilities | | | | | | |
| Suppliers | (4,300,423) | (22,363) | (2,606,439) | - | 129,402 | (6,799,823) |
| Loans, financing, and debt | | | | | | |
| securities | - | - | - | (41,569,526) | - | (41,569,526) |
| Other liabilities | (3,359,571) | (80,866) | (3,906,559) | (375,668) | 266,778 | (7,455,886) |
| Total net invested assets (liabilities) | 25,537,568 | 364,226 | 31,080,668 | (31,322,773) | (166,171) | 25,493,518 |
| | | | | | | |
| | <u>Car rental</u> | | Fleet | Unallocated | Eliminations/ | |
| 12/31/24 | Brazil | Mexico | Rental | balances | Reclassifications | Consolidated |
| Assets | | | | | | |
| Cash and cash equivalents | - | - | - | 3,568,636 | - | 3,568,636 |
| Short-term investments (*) | - | - | - | 9,073,855 | - | 9,073,855 |
| Trade receivables | 2,408,247 | 13,852 | 1,730,357 | - | (97,675) | 4,054,781 |
| Cars decommissioned for fleet | | | | | | |
| renewal | 2,255,421 | - | 1,209,772 | - | (1,595) | 3,463,598 |
| Property and equipment | 27,251,062 | 293,077 | 26,718,681 | 24,747 | (445,201) | 53,842,366 |
| Other assets | 3,036,461 | 150,905 | 8,062,123 | 2,164,427 | (173,545) | 13,240,371 |
| Liabilities | | | | | | |
| Suppliers | (7,657,281) | (4,357) | (2,468,677) | - | 103,921 | (10,026,394) |
| Loans, financing, and debt | · | | • | | | - |
| securities | - | - | - | (44,766,537) | - | (44,766,537) |
| | | | | | | |
| Other liabilities | (3,218,050) | (120,173) | (3,071,533) | (104,267) | 406,061 | (6,107,962) |

^(*) Adjustment to present value (Note 6) is included under "other assets".

(ii) Consolidated statement of income per operating segment

| | Car rei | ntal | Fleet | | |
|----------------------------------------------|-------------|----------|-------------|-------------------|--------------|
| 2Q25 | Brazil | Mexico | Rental | Reclassifications | Consolidated |
| Net revenues | 5,627,290 | 49,291 | 4,223,526 | - | 9,900,107 |
| Costs | (4,123,085) | (69,288) | (2,869,849) | (480) | (7,062,702) |
| Gross profit (loss) | 1,504,205 | (19,997) | 1,353,677 | (480) | 2,837,405 |
| Operating expenses: | | | | | |
| Selling | (373,376) | (10,088) | (235,238) | 408 | (618,294) |
| General, administrative, and other | (97,493) | (12,410) | (88,857) | 72 | (198,688) |
| expenses | | | | | |
| Profit (loss) before | | | | | |
| finance costs, net | 1,033,336 | (42,495) | 1,029,582 | | 2,020,423 |
| Finance costs, net | | | | | (1,125,758) |
| Profit before income tax and social contribu | tion | | | | 894,665 |
| Income tax and social contribution | | | | | (1,063,240) |
| Loss for the period | | | | | (168,575) |

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| 1H25 thousand, unless otherw | Car rental | Fleet | | | |
|--------------------------------------------------|-------------|-----------|-------------|-------------------|--------------|
| _ | Brazil | Mexico | Rental | Reclassifications | Consolidated |
| Net revenues | 11,623,878 | 95,661 | 8,319,851 | - | 20,039,390 |
| Costs | (8,558,126) | (136,117) | (5,635,056) | (1,564) | (14,330,863) |
| Gross profit (loss) | 3,065,752 | (40,456) | 2,684,795 | (1,564) | 5,708,527 |
| Operating expenses: | | | | | |
| Selling | (731,825) | (17,706) | (461,852) | 1,390 | (1,209,993) |
| General, administrative, and other | (210,565) | (21,152) | (182,584) | 174 | (414,127) |
| expenses | | | | | |
| Profit (loss) before | | | | | |
| finance costs, net | 2,123,362 | (79,314) | 2,040,359 | - | 4,084,407 |
| Finance costs, net | | | | | (2,195,435) |
| Profit before income tax and social contribution | on | | | | 1,888,972 |
| ncome tax and social contribution | | | | | (1,215,094) |
| Net income for the period | | | | | 673,878 |
| 2H24 <u>Car</u> | rental | Fleet | | | |
| _ | Brazil | Mexico | Rental | Reclassifications | Consolidated |
| Net revenues | 5,214,235 | 16,761 | 3,818,053 | | 9,049,049 |
| Costs | (5,116,905) | (56,193) | (3,225,158) | (1,260) | (8,399,516) |
| Gross profit (loss) | 97,330 | (39,432) | 592,895 | (1,260) | 649,533 |
| Operating expenses: | | | | | |
| Selling | (346,861) | (5,567) | (190,163) | 1,082 | (541,509) |
| General, administrative, and other | (92,751) | (8,363) | (118,992) | 178 | (219,928) |
| expenses | | | | | |
| Profit (loss) before | | | | | |
| finance costs, net | (342,282) | (53,362) | 283,740 | _ | (111,904) |
| Finance costs, net | | | | | (942,851) |
| oss before income tax and social contribution. | 1 | | | | (1,054,755) |
| ncome tax and social contribution | | | | | 485,153 |
| Loss for the period | | | | | (569,602) |
| 1H24 | Car rer | ıtal | Fleet | | |
| | Brazil | Mexico | Rental | Reclassifications | Consolidated |
| Net revenues | 10,386,130 | 32,364 | 7,316,945 | | 17,735,439 |
| Costs | (8,918,621) | (93,091) | (5,550,054) | (2,159) | (14,563,925) |
| Gross profit (loss) | 1,467,509 | (60,727) | 1,766,891 | (2,159) | 3,171,514 |
| Operating expenses: | _,, | | | (=/===) | |
| Selling | (679,327) | (9,716) | (347,146) | 1,899 | (1,034,290) |
| General, administrative, and other | (169,510) | (17,685) | (211,274) | 260 | (398,209) |
| expenses | ,,, | | | | |
| Profit (loss) before | | | | | |
| finance costs, net | 618,672 | (88,128) | 1,208,471 | | 1,739,015 |
| Finance costs, net | | | | | (1,927,420) |
| Loss before income tax and social contribution | 1 | | | | (188,405) |
| ncome tax and social contribution | | | | | 352,275 |
| Net income for the period | | | | | 163,870 |

(iii) Consolidated depreciation and amortization expenses per operating segment

| | Consolidated | | Consoli | dated |
|--------------------------------------------------------------------------------|--------------|-----------|-----------|-----------|
| | 2Q25 | 2Q24 | 1H25 | 1H24 |
| Car rental Brazil | | | | |
| Vehicle depreciation | 535,608 | 1,436,463 | 1,073,136 | 1,885,224 |
| Depreciation of other property/equipment and amortization of intangible assets | 101,039 | 93,411 | 202,253 | 185,006 |
| Car rental Mexico | | | | |
| Vehicle depreciation | 8,446 | 15,014 | 15,110 | 18,160 |
| Depreciation of other property/equipment and amortization of intangible assets | 7,998 | 10,581 | 15,046 | 20,125 |
| Fleet rental | | | | |
| Vehicle depreciation | 585,021 | 876,855 | 1,162,726 | 1,367,526 |
| Depreciation of other property/equipment and amortization of intangible assets | 33,994 | 28,964 | 66,387 | 54,688 |
| Total | 1,272,106 | 2,461,288 | 2,534,658 | 3,530,729 |

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LOCALIZA RENT A CAR S.A.

MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025

(in BRL thousand, unless otherwise stated)

The accounting practices and other information related to segment reporting did not change significantly in relation to those disclosed in Note 24 of the financial statements of December 31, 2024.

25. NET REVENUES

| | Indivi | idual | Consoli | dated |
|-------------------------------------|-------------------|------------|------------|-------------------|
| | 2Q25 | 2Q24 | 2Q25 | 2Q24 |
| Gross revenues | 5,879,677 | 5,283,319 | 10,430,244 | 9,543,463 |
| Discounts | (2,467) | (1,219) | (31,594) | (34,055) |
| Taxes (a) | (260,694) | (244,738) | (498,543) | (460,359) |
| Net revenues | <u>5,616,516</u> | 5,037,362 | 9,900,107 | 9,049,049 |
| Car rental | 2,531,103 | 2,344,229 | 2,480,081 | 2,299,582 |
| Fleet rental | - | - | 2,199,487 | 2,003,401 |
| Cars sold for fleet renewal | 3,079,096 | 2,685,109 | 5,165,468 | 4,717,898 |
| Resale of cars | - | - | 79 | 733 |
| Royalties abroad | 6,317 | 8,024 | 6,317 | 8,024 |
| Products sold and services provided | | | 48,675 | 19,411 |
| Net revenues | 5,616,516 | 5,037,362 | 9,900,107 | 9,049,049 |
| | Indivi | idual | Consoli | dated |
| | 1H25 | 1H24 | 1H25 | 1H24 |
| Gross revenues | 12,086,241 | 10,449,710 | 21,103,220 | 18,708,960 |
| Discounts | (5,952) | (3,640) | (65,942) | (61,263) |
| Taxes (a) | (526,217) | (489,520) | (997,888) | (912,258) |
| Net revenues | <u>11,554,072</u> | 9,956,550 | 20,039,390 | <u>17,735,439</u> |
| Car rental | 5,171,941 | 4,766,919 | 5,069,224 | 4,644,636 |
| Fleet rental | - | - | 4,386,739 | 3,928,642 |
| Cars sold for fleet renewal | 6,367,470 | 5,172,227 | 10,468,558 | 9,053,791 |
| Resale of cars | - | - | 79 | 3,341 |
| Royalties abroad | 14,661 | 17,404 | 14,661 | 17,404 |
| Products sold and services provided | | | 100,129 | 87,625 |
| Net revenues | 11,554,072 | 9,956,550 | 20,039,390 | 17,735,439 |

⁽a) Substantially: (i) ISSQN – Tax on Services of Any Nature; and (ii) PIS – Social Integration Program and COFINS – Contribution for Social Security Financing.

Classificação da Informação: PÚBLICA

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Version: 1

Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025

(in BRL thousand, unless otherwise stated)

26. NATURE OF OPERATING COSTS AND EXPENSES

The nature of operating costs and expenses recognized in the statement of income is as follows:

| | | | Indivi | dual | | |
|---------------------------------------------------|----------------|---------------|-----------------------|-------------|-------------|-------------|
| | Cost of car re | ntal and sale | Selling, general, adm | inistrative | | |
| | | | and other | expenses | Tot | al |
| | 2Q25 | 2Q24 | 2Q25 | 2Q24 | 2Q25 | 2Q24 |
| Cost of cars sold | (2,935,924) | (2,565,010) | - | - | (2,935,924) | (2,565,010) |
| Provision for adjustments to recoverable value | | | | | | |
| of assets and impairment (a) | - | (139,147) | - | - | - | (139,147) |
| Car maintenance, IPVA and others | (446,606) | (502,843) | - | - | (446,606) | (502,843) |
| Salary, payroll taxes, and benefits (b) | (213,068) | (194,336) | (201,209) | (184,160) | (414,277) | (378,496) |
| Profit sharing | (18,204) | (22,568) | (19,106) | (30,353) | (37,310) | (52,921) |
| Allowances and write-off of uncollectible amounts | - | - | (35,598) | (30,525) | (35,598) | (30,525) |
| Depreciation and amortization of other property | | | | | | |
| and equipment and intangible assets | (79,344) | (72,770) | (29,683) | (24,967) | (109,027) | (97,737) |
| Vehicle depreciation | (534,911) | (1,386,014) | - | - | (534,911) | (1,386,014) |
| Commission | - | - | (38,340) | (33,460) | (38,340) | (33,460) |
| Real estate lease | (24,364) | (32,313) | (5,670) | (2,466) | (30,034) | (34,779) |
| Advertising | - | - | (50,271) | (36,381) | (50,271) | (36,381) |
| Occupancy costs and expenses | (6,539) | (6,387) | (2,550) | (2,372) | (9,089) | (8,759) |
| Third-party services and travel | (129,268) | (134,429) | (87,654) | (87,567) | (216,922) | (221,996) |
| PIS and COFINS credits, net (Note 8 (a)) | 268,532 | 240,496 | - | - | 268,532 | 240,496 |
| Other | (59,238) | (134,001) | 2,493 | (21,379) | (56,745) | (155,380) |
| Total | (4,178,934) | (4,949,322) | (467,588) | (453,630) | (4,646,522) | (5,402,952) |

| Cost of car's sold C4,856,179 C4,380,401 C54 C4,856,179 C4,880,401 C54 C4,856,179 C4,880,401 C55 C56,856,179 C4,856,179 C4 | | | Consolidated | | | | | | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|----------------|---------------|-----------|-------------|-----------------|-------------|--|--|--|--|
| Cost of cars sold (4,856,179) (4,380,401) - - (4,856,179) (4,380,401) - - (4,856,179) (4,380,401) - - (4,856,179) (4,380,401) - - (4,856,179) (4,856,179) (4,856,179) (4,856,179) (4,856,179) (4,856,179) (4,856,179) (4,856,179) (4,856,179) (4,856,179) (4,856,179) (4,856,179) (4,856,179) (4,866,179) (4,866,179) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,866,189) (4,8 | | Cost of car re | ntal and sale | Salo | e, general, | | | | | | |
| Cost of cars sold (4,856,179) (4,380,401) (4,856,179) (4,380,401) Resale cost of used vehicles | | | | | | <u>rses</u> Tot | al | | | | |
| Resale cost of used vehicles | | 2Q25 | 2Q24 | 2Q25 | 2Q24 | 2Q25 | 2Q24 | | | | |
| Cost of services/products sold (9,688) (6,619) (9,688) (6,619) Provision for adjustments to recoverable value of assets and impairment (a) 106 (373,204) 106 (373,204) Car maintenance, IPVA and others (804,821) (877,607) (804,821) (877,607) Salary, payroll taxes, and benefits (b) (312,715) (291,520) (327,725) (302,017) (640,440) (593,537) Profit sharing (26,630) (35,808) (35,698) (54,530) (62,328) (90,338) Allowances and write-off of uncollectible amounts Depreciation and amortization of other property and equipment and intangible assets (104,622) (97,997) (38,409) (34,959) (143,031) (132,956) Vehicle depreciation (1,129,075) (2,328,332) (1,129,075) (2,328,332) Commission (52,616) (48,287) (52,616) (48,287) Real estate lease (36,053) (42,183) (9,494) (4,904) (45,547) (47,087) Advertising (74,016) (52,734) (74,016) (52,734) Occupancy costs and expenses (8,444) (15,763) (4,987) (5,101) (13,431) (20,864) Third-party services and travel (188,519) (195,261) (161,115) (140,860) (349,634) (336,121) PIS and COFINS credits, net (Note 8 (a)) 467,981 368,523 Other (55,043) (121,940) (12,341) (42,862) (66,384) (164,802) | Cost of cars sold | (4,856,179) | (4,380,401) | - | - | (4,856,179) | (4,380,401) | | | | |
| Provision for adjustments to recoverable value of assets and impairment (a) 106 (373,204) 106 (373,204) (27 maintenance, IPVA and others (804,821) (877,607) (804,821) (877,607) (321,715) (291,520) (327,725) (302,017) (640,440) (593,537) (291,520) (327,725) (302,017) (640,440) (593,537) (291,520) (35,808) (35,698) (54,530) (62,328) (90,338) (35,698) (54,530) (62,328) (90,338) (35,698) (75,183) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017) (302,017 | Resale cost of used vehicles | - | (1,404) | - | - | - | (1,404) | | | | |
| of assets and impairment (a) 106 (373,204) - - 106 (373,204) Car maintenance, IPVA and others (804,821) (877,607) - - (804,821) (877,607) Salary, payroll taxes, and benefits (b) (312,715) (291,520) (327,725) (302,017) (640,440) (593,537) Profit sharing (26,630) (35,808) (35,698) (54,530) (62,328) (90,338) Allowances and write-off of uncollectible amounts - - - (100,581) (75,183) (100,581) (75,183) Depreciation and amortization of other property and equipment and intangible assets (104,622) (97,997) (38,409) (34,959) (143,031) (132,956) Vehicle depreciation (1,129,075) (2,328,332) - - (1,129,075) (2,328,332) Commission - (52,616) (48,287) (52,616) (48,287) Real estate lease (36,053) (42,183) (9,494) (4,904) (45,547) (47,087) Advertising - <td< td=""><td>Cost of services/products sold</td><td>(9,688)</td><td>(6,619)</td><td>-</td><td>-</td><td>(9,688)</td><td>(6,619)</td></td<> | Cost of services/products sold | (9,688) | (6,619) | - | - | (9,688) | (6,619) | | | | |
| Car maintenance, IPVA and others (804,821) (877,607) - - (804,821) (877,607) Salary, payroll taxes, and benefits (b) (312,715) (291,520) (327,725) (302,017) (640,440) (593,537) Profit sharing (26,630) (35,808) (35,698) (54,530) (62,328) (90,338) Allowances and write-off of uncollectible amounts - - (100,581) (75,183) (100,581) (75,183) Depreciation and amortization of other property and equipment and intangible assets (104,622) (97,997) (38,409) (34,959) (143,031) (132,956) Vehicle depreciation (1,129,075) (2,328,332) - - (1,129,075) (2,328,332) Commission - - (52,616) (48,287) (52,616) (48,287) Real estate lease (36,053) (42,183) (9,494) (4,904) (45,547) (47,087) Advertising - - (74,016) (52,734) (74,016) (52,734) Occupancy costs and expenses (8,444) <td>Provision for adjustments to recoverable value</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | Provision for adjustments to recoverable value | | | | | | | | | | |
| Salary, payroll taxes, and benefits (b) (312,715) (291,520) (327,725) (302,017) (640,440) (593,537) Profit sharing (26,630) (35,808) (35,698) (54,530) (62,328) (90,338) Allowances and write-off of uncollectible amounts - - (100,581) (75,183) (100,581) (75,183) Depreciation and amortization of other property and equipment and intangible assets (104,622) (97,997) (38,409) (34,959) (143,031) (132,956) Vehicle depreciation (1,129,075) (2,328,332) - - (1,129,075) (2,328,332) Commission - - (52,616) (48,287) (52,616) (48,287) Real estate lease (36,053) (42,183) (9,494) (4,904) (45,547) (47,087) Advertising - - (74,016) (52,734) (74,016) (52,734) Occupancy costs and expenses (8,444) (15,763) (4,987) (5,101) (13,431) (20,864) Third-party services and travel (188,519) (195,261) (161,115) (140,860) (349,634) <td< td=""><td>of assets and impairment (a)</td><td>106</td><td>(373,204)</td><td>-</td><td>-</td><td>106</td><td>(373,204)</td></td<> | of assets and impairment (a) | 106 | (373,204) | - | - | 106 | (373,204) | | | | |
| Profit sharing (26,630) (35,808) (35,698) (54,530) (62,328) (90,338) Allowances and write-off of uncollectible amounts Depreciation and amortization of other property and equipment and intangible assets (104,622) (97,997) (38,409) (34,959) (143,031) (132,956) Vehicle depreciation (1,129,075) (2,328,332) - (1,129,075) (2,328,332) Commission - (52,616) (48,287) (52,616) (48,287) Real estate lease (36,053) (42,183) (9,494) (4,904) (45,547) (47,087) Advertising - (74,016) (52,734) (74,016) (52,734) Occupancy costs and expenses (8,444) (15,763) (4,987) (5,101) (13,431) (20,864) Third-party services and travel (188,519) (195,261) (161,115) (140,860) (349,634) (336,121) PIS and COFINS credits, net (Note 8 (a)) 467,981 368,523 Other (52,616) (12,341) (42,862) (66,384) (164,802) | Car maintenance, IPVA and others | (804,821) | (877,607) | - | - | (804,821) | (877,607) | | | | |
| Allowances and write-off of uncollectible amounts Depreciation and amortization of other property and equipment and intangible assets (104,622) (97,997) (38,409) (34,959) (143,031) (132,956) Vehicle depreciation (1,129,075) (2,328,332) (1,129,075) (2,328,332) Commission - (52,616) (48,287) (52,616) (48,287) Real estate lease (36,053) (42,183) (9,494) (4,904) (45,547) (47,087) Advertising - (74,016) (52,734) (74,016) (52,734) Occupancy costs and expenses (8,444) (15,763) (4,987) (5,101) (13,431) (20,864) Third-party services and travel (188,519) (195,261) (161,115) (140,860) (349,634) (336,121) PIS and COFINS credits, net (Note 8 (a)) 467,981 368,523 Other (50,043) (121,940) (12,341) (42,862) (66,384) (164,802) | Salary, payroll taxes, and benefits (b) | (312,715) | (291,520) | (327,725) | (302,017) | (640,440) | (593,537) | | | | |
| amounts Depreciation and amortization of other property and equipment and intangible assets (104,622) (97,997) (38,409) (34,959) (143,031) (132,956) Vehicle depreciation (1,129,075) (2,328,332) Commission (52,616) (48,287) (52,616) (48,287) Real estate lease (36,053) (42,183) (9,494) (4,904) (45,547) (47,087) Advertising (74,016) (52,734) (74,016) (52,734) Occupancy costs and expenses (8,444) (15,763) (4,987) (5,101) (13,431) (20,864) Third-party services and travel (188,519) (195,261) (161,115) (140,860) (349,634) (336,121) PIS and COFINS credits, net (Note 8 (a)) 467,981 368,523 Other (52,616) (48,287) (52,616) (48,287) (52,734) (74,016) (52,734) (74,016) (52,734) (74,016) (52,734) (101,115) (140,860) (349,634) (336,121) (101,115) (140,860) (349,634) (336,121) (101,115) (140,860) (349,634) (368,523) (164,802) | Profit sharing | (26,630) | (35,808) | (35,698) | (54,530) | (62,328) | (90,338) | | | | |
| Depreciation and amortization of other property and equipment and intangible assets (104,622) (97,997) (38,409) (34,959) (143,031) (132,956) (2,328,332) (1,129,075) (2,328,332) (1,129,075) (2,328,332) (1,129,075) (2,328,332) (1,129,075) (2,328,332) (1,129,075) (2,328,332) (1,129,075) (2,328,332) (1,129,075) (2,328,332) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,075) (1,129,07 | Allowances and write-off of uncollectible | - | - | (100,581) | (75,183) | (100,581) | (75,183) | | | | |
| and equipment and intangible assets (104,622) (97,997) (38,409) (34,959) (143,031) (132,956) Vehicle depreciation (1,129,075) (2,328,332) (1,129,075) (2,328,332) Commission (52,616) (48,287) (52,616) (48,287) Real estate lease (36,053) (42,183) (9,494) (4,904) (45,547) (47,087) Advertising (74,016) (52,734) (74,016) (52,734) Occupancy costs and expenses (8,444) (15,763) (4,987) (5,101) (13,431) (20,864) Third-party services and travel (188,519) (195,261) (161,115) (140,860) (349,634) (336,121) PIS and COFINS credits, net (Note 8 (a)) 467,981 368,523 467,981 368,523 Other | amounts | | | | | | | | | | |
| Vehicle depreciation (1,129,075) (2,328,332) - - (1,129,075) (2,328,332) Commission - - (52,616) (48,287) (52,616) (48,287) Real estate lease (36,053) (42,183) (9,494) (4,904) (45,547) (47,087) Advertising - - - (74,016) (52,734) (74,016) (52,734) Occupancy costs and expenses (8,444) (15,763) (4,987) (5,101) (13,431) (20,864) Third-party services and travel (188,519) (195,261) (161,115) (140,860) (349,634) (336,121) PIS and COFINS credits, net (Note 8 (a)) 467,981 368,523 - - - 467,981 368,523 Other (54,043) (121,940) (12,341) (42,862) (66,384) (164,802) | Depreciation and amortization of other property | | | | | | | | | | |
| Commission - - (52,616) (48,287) (52,616) (48,287) Real estate lease (36,053) (42,183) (9,494) (4,904) (45,547) (47,087) Advertising - - - (74,016) (52,734) (74,016) (52,734) Occupancy costs and expenses (8,444) (15,763) (4,987) (5,101) (13,431) (20,864) Third-party services and travel (188,519) (195,261) (161,115) (140,860) (349,634) (336,121) PIS and COFINS credits, net (Note 8 (a)) 467,981 368,523 - - - 467,981 368,523 Other (54,043) (121,940) (12,341) (42,862) (66,384) (164,802) | and equipment and intangible assets | (104,622) | (97,997) | (38,409) | (34,959) | (143,031) | (132,956) | | | | |
| Real estate lease (36,053) (42,183) (9,494) (4,904) (45,547) (47,087) Advertising - - (74,016) (52,734) (74,016) (52,734) Occupancy costs and expenses (8,444) (15,763) (4,987) (5,101) (13,431) (20,864) Third-party services and travel (188,519) (195,261) (161,115) (140,860) (349,634) (336,121) PIS and COFINS credits, net (Note 8 (a)) 467,981 368,523 - - - 467,981 368,523 Other (54,043) (121,940) (12,341) (42,862) (66,384) (164,802) | Vehicle depreciation | (1,129,075) | (2,328,332) | - | - | (1,129,075) | (2,328,332) | | | | |
| Advertising (74,016) (52,734) (74,016) (52,734) Occupancy costs and expenses (8,444) (15,763) (4,987) (5,101) (13,431) (20,864) Third-party services and travel (188,519) (195,261) (161,115) (140,860) (349,634) (336,121) PIS and COFINS credits, net (Note 8 (a)) 467,981 368,523 Other (54,043) (121,940) (12,341) (42,862) (66,384) (164,802) | Commission | - | - | (52,616) | (48,287) | (52,616) | (48,287) | | | | |
| Occupancy costs and expenses (8,444) (15,763) (4,987) (5,101) (13,431) (20,864) Third-party services and travel (188,519) (195,261) (161,115) (140,860) (349,634) (336,121) PIS and COFINS credits, net (Note 8 (a)) 467,981 368,523 - - 467,981 368,523 Other (54,043) (121,940) (12,341) (42,862) (66,384) (164,802) | Real estate lease | (36,053) | (42,183) | (9,494) | (4,904) | (45,547) | (47,087) | | | | |
| Third-party services and travel (188,519) (195,261) (161,115) (140,860) (349,634) (336,121) PIS and COFINS credits, net (Note 8 (a)) 467,981 368,523 Other (54,043) (121,940) (12,341) (42,862) (66,384) (164,802) | Advertising | - | - | (74,016) | (52,734) | (74,016) | (52,734) | | | | |
| PIS and COFINS credits, net (Note 8 (a)) 467,981 368,523 - - 467,981 368,523 Other (54,043) (121,940) (12,341) (42,862) (66,384) (164,802) | Occupancy costs and expenses | (8,444) | (15,763) | (4,987) | (5,101) | (13,431) | (20,864) | | | | |
| Other (54,043) (121,940) (12,341) (42,862) (66,384) (164,802) | Third-party services and travel | (188,519) | (195,261) | (161,115) | (140,860) | (349,634) | (336,121) | | | | |
| <u> </u> | PIS and COFINS credits, net (Note 8 (a)) | 467,981 | 368,523 | - | - | 467,981 | 368,523 | | | | |
| Total (7,062,702) (8,399,516) (816,982) (761,437) (7,879,684) (9,160,953) | Other | (54,043) | (121,940) | (12,341) | (42,862) | (66,384) | (164,802) | | | | |
| | Total | (7,062,702) | (8,399,516) | (816,982) | (761,437) | (7,879,684) | (9,160,953) | | | | |

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Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025

(in BRL thousand, unless otherwise stated)

| In | ٨i١ | hi٠ | ual |
|----|-----|-----|-----|

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| - - | Cost of car re | ntal and sale | | general, e and other expens | es Tot | Total | |
|-------------------------------------------------|----------------|---------------|-----------|--------------------------------|-------------|-------------|--|
| _ | 1H25 | 1H24 | 1H25 | 1H24 | 1H25 | 1H24 | |
| Cost of cars sold | (6,078,548) | (4,967,564) | - | - | (6,078,548) | (4,967,564) | |
| Provision for adjustments to recoverable value | | , , , , | | | , , , , | , , , , | |
| of assets and impairment (a) | 161 | (139,147) | - | - | 161 | (139,147) | |
| Car maintenance, IPVA and others | (909,790) | (977,309) | - | - | (909,790) | (977,309) | |
| Salary, payroll taxes, and benefits (b) | (440,522) | (383,831) | (399,131) | (357,949) | (839,653) | (741,780) | |
| Profit sharing | (41,980) | (38,202) | (43,200) | (46,614) | (85,180) | (84,816) | |
| Allowances and write-off of uncollectible | - | - | (63,303) | (59,853) | (63,303) | (59,853) | |
| amounts | | | | | | | |
| Depreciation and amortization of other property | | | | | | | |
| and equipment and | (150,003) | (1.40, 600) | (50.041) | (40.450) | (216.044) | (100.750) | |
| intangible assets | (158,003) | (140,600) | (58,941) | (49,158) | (216,944) | (189,758) | |
| Vehicle depreciation Commission | (1,071,473) | (1,824,489) | (77.650) | (76 920) | (1,071,473) | (1,824,489) | |
| | (50.201) | (72.257) | (77,658) | (76,829) | (77,658) | (76,829) | |
| Real estate lease | (58,391) | (73,257) | (11,553) | (4,426) | (69,944) | (77,683) | |
| Advertising | - | - | (89,448) | (78,635) | (89,448) | (78,635) | |
| Occupancy costs and expenses | (13,117) | (12,500) | (5,121) | (4,844) | (18,238) | (17,344) | |
| Third-party services and travel | (260,722) | (260,270) | (171,064) | (159,783) | (431,786) | (420,053) | |
| PIS and COFINS credits, net (Note 8 (a)) | 539,333 | 466,811 | - | - | 539,333 | 466,811 | |
| Other | (128,563) | (284,445) | (12,730) | (32,238) | (141,293) | (316,683) | |
| Total _ | (8,621,615) | (8,634,803) | (932,149) | (870,329) | (9,553,764) | (9,505,132) | |

Consolidated

| | Cost of car rental and sale | | • | Sale, general, administrative and other expenses | | | |
|---------------------------------------------------|-----------------------------|--------------|-------------|-----------------------------------------------------|--------------|--------------|--|
| | 1H25 | 1H24 | 1H25 | 1H24 | 1H25 | 1H24 | |
| Cost of cars sold | (9,868,668) | (8,461,503) | - | - | (9,868,668) | (8,461,503) | |
| Resale cost of used vehicles | - | (4,993) | - | - | - | (4,993) | |
| Cost of services/products sold | (20,078) | (12,853) | - | - | (20,078) | (12,853) | |
| Provision for adjustments to recoverable value | | | | | | | |
| of assets and impairment (a) | 2,086 | (373,204) | - | - | 2,086 | (373,204) | |
| Car maintenance, IPVA and others | (1,610,287) | (1,718,909) | - | - | (1,610,287) | (1,718,909) | |
| Salary, payroll taxes, and benefits (b) | (644,925) | (570,532) | (640,132) | (588,711) | (1,285,057) | (1,159,243) | |
| Profit sharing | (63,345) | (58,765) | (76,474) | (81,208) | (139,819) | (139,973) | |
| Allowances and write-off of uncollectible amounts | - | - | (213,574) | (130,983) | (213,574) | (130,983) | |
| Depreciation and amortization of other property | у | | | | | | |
| and equipment and intangible assets | (207,185) | (190,202) | (76,501) | (69,617) | (283,686) | (259,819) | |
| Vehicle depreciation | (2,250,972) | (3,270,910) | - | - | (2,250,972) | (3,270,910) | |
| Commission | - | - | (104,824) | (104,811) | (104,824) | (104,811) | |
| Real estate lease | (82,696) | (92,345) | (19,324) | (8,864) | (102,020) | (101,209) | |
| Advertising | - | - | (130,131) | (110,665) | (130,131) | (110,665) | |
| Occupancy costs and expenses | (16,754) | (28,144) | (10,052) | (10,342) | (26,806) | (38,486) | |
| Third-party services and travel | (377,958) | (371,859) | (309,881) | (259,722) | (687,839) | (631,581) | |
| PIS and COFINS credits, net (Note 8 (a)) | 922,789 | 780,451 | - | - | 922,789 | 780,451 | |
| Other | (112,870) | (190,157) | (43,227) | (67,576) | (156,097) | (257,733) | |
| Total | (14,330,863) | (14,563,925) | (1,624,120) | (1,432,499) | (15,954,983) | (15,996,424) | |

⁽a) In the second quarter of 2024, the Company recognized additional costs and expenses related to the events disclosed and quantified in notes 1.1 and 1.2 to the financial statements as of December 31, 2024.

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⁽b) In the period ended June 30, 2025, the Company recognized costs and expenses of BRL 67,366 and BRL 71,043, Individual and Consolidated, respectively, referring to long-term incentive programs (BRL 38,278 in Individual and BRL 39,800 in Consolidated on June 30, 2024).

Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025

(in BRL thousand, unless otherwise stated)

27. FINANCIAL INCOME (EXPENSES)

| | Indivi | dual | Consolidated | | |
|-----------------------------------------------------------|-------------|-------------|--------------|-------------|--|
| | 2Q25 | 2Q24 | 2Q25 | 2Q24 | |
| Interest on short-term investments | 137,209 | 250,116 | 366,346 | 390,811 | |
| Adjustment to present value of short-term investments | 21,885 | 22,699 | 21,885 | 22,699 | |
| PIS and COFINS on financial income | (6,942) | (11,713) | (18,208) | (19,666) | |
| Foreign exchange gains and other income, net of reversals | 1,345 | 2,752 | 8,705 | 9,977 | |
| Total financial income | 153,497 | 263,854 | 378,728 | 403,821 | |
| Charges related to loans, financing, debt securities and | | | | | |
| derivative financial instruments | (1,013,744) | (1,002,289) | (1,440,466) | (1,305,538) | |
| Lease interest expenses | (42,793) | (36,564) | (37,763) | (31,674) | |
| Foreign exchange losses and other expenses | (7,022) | (6,169) | (26,257) | (9,460) | |
| Total financial expenses | (1,063,559) | (1,045,022) | (1,504,486) | (1,346,672) | |
| Total financial income (expenses) | (910,062) | (781,168) | (1,125,758) | (942,851) | |
| | Indivi | dual | Consol | lidated | |
| | 1H25 | 1H24 | 1H25 | 1H24 | |
| Interest on short-term investments | 263,137 | 456,974 | 717,650 | 699,566 | |
| Adjustment to present value of short-term investments | 43,770 | 44,671 | 43,770 | 44,671 | |
| PIS and COFINS on financial income | (12,798) | (21,332) | (34,543) | (35,599) | |
| Foreign exchange gains and other income, net of reversals | (6,626) | 4,029 | 3,090 | 16,698 | |
| Total financial income | 287,483 | 484,342 | 729,967 | 725,336 | |
| Charges related to loans, financing, debt securities and | | | | | |
| derivative financial instruments | (1,961,786) | (1,913,985) | (2,791,309) | (2,562,263) | |
| Lease interest expenses (Note 18) | (85,586) | (73,272) | (75,072) | (64,485) | |
| Foreign exchange losses and other expenses | (16,763) | (14,023) | (59,021) | (26,008) | |
| Total financial expenses | (2,064,135) | (2,001,280) | (2,925,402) | (2,652,756) | |
| Total financial income (expenses) | (1,776,652) | (1,516,938) | (2,195,435) | (1,927,420) | |

28. SUPPLEMENTARY PENSION PLAN

The Company offers its employees a supplementary retirement benefit plan (supplementary pension plan), a defined contribution plan managed by a large independent management company.

For this plan, there are no actuarial and investment risks assumed by the Company as a sponsor; therefore, actuarial valuations are not required. The employer matches the employee's contribution, which varies according to a scale based on salary ranges of 1% to 8% of the employee's compensation.

As of June 30, 2025, the expenses recognized totaled BRL 2,349 in Individual and BRL 3,955 in Consolidated (BRL 3,178 in Individual and BRL 5,123 in Consolidated as of June 30, 2024), allocated to "cost", "selling expenses", and "general and administrative expenses", as applicable.

The accounting practices and other information related to supplementary pension plan did not change significantly in relation to those disclosed in Note 28 of the financial statements of December 31, 2024.

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Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025 (in PRIL thousand unless otherwise stated)

(in BRL thousand, unless otherwise stated)

29. SUPPLEMENTARY INFORMATION ON CASH FLOWS

(a) Non-cash transactions

| | | Indivi | dual | Consol | idated |
|------------------------------------------------------------------|------|-------------|-------------|-------------|-------------|
| | Note | 1H25 | 1H24 | 1H25 | 1H24 |
| Assignment of financial instruments (swaps) between | 4.1 | | | | |
| companies within the Platform | | - | (113,582) | - | - |
| Right-of-use leased assets | 12 | 140,529 | 189,122 | 140,723 | 149,082 |
| Acquisition of vehicles (variation in the balance of automakers) | 14 | (3,242,622) | (1,614,149) | (3,138,346) | (2,720,898) |
| Debt assignment between Platform companies | 17 | - | 2,481,647 | - | - |
| Consideration payable - Lease liability | 18 | 19,104 | 18,114 | - | - |
| Capitalization of interest on equity | | - | (51,652) | - | (51,652) |

30. SUBSEQUENT EVENTS

(i) Publication of Decree No. 12,549/2025 – Tax Incentives for Sustainable Mobility

On July 10, 2025, Decree No. 12,549/2025 was published, establishing the "IPI Verde" (green tax on industrialized products) under the MOVER Program, providing for a reduction or exemption of the IPI tax for vehicles with greater energy efficiency, recyclability, and safety. This measure affected the prices of new cars and, consequently, of preowned vehicles ("seminovos"). As a result, as disclosed in the material fact notice dated August 6, 2025, the market witnessed a drop in the selling prices of Seminovos; accordingly, Management adjusted the expected resale value of part of the fleet being renewed. Based on Management's estimates, a pre-tax loss of between BRL 800 million and BRL 1 billion will be recognized in 3Q25, representing approximately 1.5% to 1.9% of the fleet value as of June 30, 2025. The key factors considered were the updated market prices and the book value of the affected vehicles. The Company continues to monitor the developments of the regulation.

(ii) Corporate changes

Partial spin-off of vehicles from the direct subsidiary Companhia de Locação das Américas

On July 1, 2025, the partial spin-off of Companhia de Locação das Américas was approved, followed by the absorption of the spun-off portion of its assets by Localiza Veículos Especiais S.A. The assets and liabilities spun off by Locamerica and assumed by Localiza Veículos Especiais were measured at their book value, totaling BRL 10,844, corresponding to 18 vehicles, in addition to deferred taxes related to these vehicles, which were assessed by external experts based on Locamerica's quarterly information issued as of May 31, 2025.

As a result of the partial spin-off, Locamerica's share capital was reduced by BRL 10,844. As a result of the transfer of the spun-off assets to Localiza Veículos Especiais, the share capital of Localiza Veículos Especiais S.A. was increased by the same amount through the issuance of 10,884,101 common shares, registered and with no par value, which were subscribed and fully paid by the Company. As a result, the Company came to hold a direct investment in Localiza Veículos Especiais S.A., corresponding to a 43.9% interest in its share capital. The net effect of the spin-off transaction described above, as of July 1, 2025, was BRL 10,862.

This transaction did not result in any change to the Company's capital, the number of shares, or any shareholder dilution.

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Notes to the Interim Financial Information

LOCALIZA RENT A CAR S.A.

MANAGEMENT'S NOTES TO THE FINANCIAL STATEMENTS AS OF JUNE 30, 2025 (in BRL thousand, unless otherwise stated)

Merger of Companhia de Locação das Américas

On August 1, 2025, the merger of Companhia de Locação das Américas, a wholly-owned subsidiary of the Company, was resolved and approved at an Extraordinary General Meeting, with all its assets and liabilities becoming part of its parent company as of that date. The merger was carried out based on an appraisal report of the merged company's book net equity at book value, issued by an independent consulting firm hired by the Company.

Changes in subsidiary control structure

As a result of the merger of Companhia de Locação das Américas, Localiza Veículos Especiais S.A. and Agile Gestão de Frotas e Serviços S.A., previously indirectly controlled through Locamerica, became direct subsidiaries of Localiza. This change in the control structure does not alter the scope of operating activities and does not impact the Company's consolidated results. The effects will be reflected in the interim financial information for the third quarter of 2025.

(iii) Funding

43rd Issuance of debentures by Localiza Rent a Car S.A.

On July 14, 2025, the Board of Directors approved the 43rd issuance of debentures by Localiza Rent a Car S.A., simple, non-convertible into shares, unsecured, with an additional fiduciary guarantee from Localiza Fleet S.A., in a single series, maturing in July 2031, in the amount of BRL 800,000.

44th Issuance of debentures by Localiza Rent a Car S.A.

On July 14, 2025, the Board of Directors approved the 44th issuance of debentures by Localiza Rent a Car S.A., simple, non-convertible into shares, unsecured, with an additional fiduciary guarantee from Localiza Fleet S.A., in a single series, maturing in August 2032, in the amount of BRL 1,800,000.

(iv) Prepayment of debentures from the 19th, 27th, 30th and 36th issuances

On July 14, 2025, the Board of Directors approved the early settlement of the debentures from the 19th (1st series), 27th (1st series), 30th, and 36th (1st series) issuances of Localiza Rent a Car S.A., originally issued on February 25, 2022, May 20, 2021, May 10, 2022, and April 15, 2022, respectively. The amounts settled on August 11, 2025, were BRL 1,020,901 for the 1st series of the 19th issuance, BRL 365,958 for the 1st series of the 27th issuance, BRL 279,117 for the 30th issuance, and BRL 726,805 for the 1st series of the 36th issuance.

Management's Comments on the Performance of Business Projections

As disclosed in the material fact notice dated August 6, 2025, on July 10, 2025, Decree No. 12,549/2025 was published, establishing that vehicles meeting the criteria for energy efficiency, propulsion, power, safety, and recyclability will receive IPI tax discounts, with the rate potentially reduced to zero ("Decree").

The measure is part of the National Green Mobility and Innovation Program ("Mover"), launched in 2023, and is aligned with decarbonization and sustainability goals.

I. Impact on the residual value of the fleet

The reduction in new car prices has historically been reflected in lower prices for pre-owned cars ("seminovos"). Thus, as an effect of the Decree, the market has witnessed a fall in the selling prices of seminovos and Management identified the need to adjust the expected selling value of part of its fleet, including cars being decommissioned for fleet renewal. According to preliminary estimates, Localiza will recognize in the results for the quarter ending September 30, 2025, a one-off impact of between BRL 800 million and BRL 1 billion before taxes, equivalent to approximately 1.5% to 1.9% of the value of our fleet at the end of 2Q25.

The main factors considered in this estimate were:

- Changes in market prices: Reduction in the prices of new cars that meet the Decree's criteria, in
 the same proportion as the IPI rate reduction, and the corresponding effects on pre-owned car
 prices.
- **Book value of impacted cars:** The current residual value (book value) of these vehicles in relation to the new expected selling price.

The Company clarifies that the estimate regarding the effects to be recognized in the quarter ending September 30, 2025, is preliminary. The estimates consider only the potential effects of the Decree, as a proportion to the reduction of the IPI rates. Estimates are subject to uncertainties inherent in the process of disclosure of estimates and projections; actual results may differ from those estimates. The Company may revise these estimates.

II. Purchase of new cars at reduced price

The Decree makes no distinction between individuals and legal entities, potentially creating an opportunity for the Company to acquire new cars at reduced prices.

III. Cash impact

The sale of seminovos at lower prices may be partially offset by the purchase of new cars at reduced prices during the term of the Decree.

After recognizing the impact in 3Q25 results, the Company expects depreciation to return to the levels prior to the announcement of the Decree. Management continue monitoring market car prices in order to reflect any fluctuations in selling prices in depreciation.

Other Information Deemed Relevant by the Company

SOCIAL STATEMENT

The Company's consolidated social statement (not audited) for the six-month period ended June 30, 2025, is as follows:

| Localiza&Co | | | 1H2025 | | | 1H2024 |
|----------------------------------------------------------------------|------------------------|------------|--------------------------------------|------------------------|------------|--------------------------------------|
| Net revenues (NR) Earnings Before Tax (EBT) Gross Payroll (GP) | | | 20,039,390 1,888,972 1,349,312 | | | 17,735,439 (188,405) 1,227,916 |
| Internal Social Indicators | Amount BRL/thousand | % on GP | % on NR | Amount BRL/thousand | % on GP | % on NR |
| Meals | 126,433 | 9% | 1% | 98,985 | 8% | 1% |
| Compulsory payroll taxes | 217,777 | 16% | 1% | 212,323 | 17% | 1% |
| Health | 108,200 | 8% | 1% | 82,391 | 7% | 0% |
| Transportation | 17,702 | 1% | 0% | 10,543 | 1% | 0% |
| Professional training and development | 2,760 | 0% | 0% | 4,277 | 0% | 0% |
| Daycare centers or childcare allowance | 1,829 | 0% | 0% | 1,767 | 0% | 0% |
| Profit sharing | 128,911 | 10% | 1% | 130,403 | 11% | 1% |
| Other – internal | 24,442 | 2% | 0% | 17,444 | 1% | 0% |
| Total Internal Social Indicators | 628,054 | 47% | 3% | 558,133 | 45% | 3% |
| External Social Indicators | Amount BRL/thousand | % on EBT | % on NR | Amount BRL/thousand | % on EBT | % on NR |
| Culture | 7,275 | 0% | 0% | 3,350 | -2% | 0% |
| Other – external | 2,902 | 0% | 0% | 2,002 | -1% | 0% |
| Total contributions to society | 10,177 | 1% | 0% | 5,352 | -3% | 0% |
| Taxes (excluding payroll taxes) | 1,777,010 | 94% | 9% | 185,163 | -98% | 1% |
| Total external social indicators | 1,787,187 | 95% | 9% | 190,515 | -101% | 1% |
| Staff indicators | | | 1H25 | | | 1H24 |
| Number of employees at the end of the period | | | 21,755 | | | 20,959 |
| Number of new hires during the period | | | 1,474 | | | 2,209 |
| Number of third-party workers | | | 381 | | | 680 |
| Number of interns | | | 144 | | | 118 |
| Number of employees above 50 years old | | | 1,563 | | | 1,389 |
| Number of women working at the company | | | 9,377 | | | 8,882 |
| Percentage of lead positions held by women | | | 44.50% | | | 47.38% |
| Number of persons with disabilities | | | 992 | | | 908 |

Version: 1

Opinions and Representations / Report on Review of Interim Financial Information – Unqualified

To the Board of Directors and Shareholders Localiza Rent a Car S.A.

Introduction

We have reviewed the accompanying parent company and consolidated interim accounting information of Localiza Rent a Car S.A. ("Company"), included in the Quarterly Information Form (ITR) for the quarter ended June 30, 2025, comprising the balance sheet at that date and the statements of income and comprehensive income for the quarter and six-month period then ended, and the statements of changes in equity and cash flows for the six-month period then ended, and explanatory notes.

Management is responsible for the preparation of the parent company and consolidated interim accounting information in accordance with the accounting standard CPC 21, Interim Financial Reporting, of the Brazilian Accounting Pronouncements Committee (CPC) and International Accounting Standard (IAS) 34 - Interim Financial Reporting issued by the International Accounting Standards Board (IASB), as well as the presentation of this information in accordance with the standards issued by the Brazilian Securities Commission (CVM), applicable to the preparation of the Quarterly Information (ITR). Our responsibility is to express a conclusion on this interim accounting information based on our review.

Scope of review

We conducted our review in accordance with Brazilian and International Standards on Reviews of Interim Financial Information (NBC TR 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Brazilian and International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying parent company and consolidated interim accounting information included in the quarterly information referred to above has not been prepared, in all material respects, in accordance with CPC 21 and IAS 34 applicable to the preparation of the Quarterly Information, and presented in accordance with the standards issued by the CVM.

Other matters

Statements of value added

The quarterly information referred to above includes the parent company and consolidated statements of value added for the six month period ended June 30, 2025. These statements are the responsibility of the Company's management and are presented as supplementary information under IAS 34. These statements have been subjected to review procedures performed together with the review of the interim accounting information for the purpose of concluding whether they are reconciled with the interim accounting information and accounting records, as applicable, and if their form and content are in accordance with the criteria defined in the accounting standard CPC 09 - "Statement of Value Added". Based on our review, nothing has come to our attention that causes us to believe that these statements of value added have not been properly prepared, in all material respects, in accordance with the criteria established in this accounting standard, and consistent with the parent company and consolidated interim accounting information taken as a whole.

Belo Horizonte, August 11, 2025

PricewaterhouseCoopers Auditores Independentes Ltda. CRC 2SP000160/F-5 Guilherme Campos e Silva Contador CRC 1SP218254/O-1

Version: 1

Opinions and Representations / Management's Statement on the Financial Statements

The CEO and CFO / Investor Relations Officer of Localiza Rent a Car S.A. ("Localiza"), a publicly-held company headquartered at Avenida Bernardo de Vasconcelos, 377, Bairro Cachoeirinha, in Belo Horizonte, Minas Gerais, Corporate Taxpayer No. 16.670.085/0001-55, in conformity with subsection VI, paragraph 1, article 27 of CVM Instruction 80/22, hereby declare that they have:

I. Reviewed, discussed, and approved Localiza's individual and consolidated interim financial information for the quarter and six-month period ended June 30, 2025.

Belo Horizonte, August 11, 2025.

Bruno Sebastian Lasansky CEO

Rodrigo Tavares Gonçalves de Sousa CFO and Investor Relations Officer

Version: 1

Opinions and Representations / Management's Statement on the Independent Auditor's Report

The CEO and CFO / Investor Relations Officer of Localiza Rent a Car S.A. ("Localiza"), a publicly-held company headquartered at Avenida Bernardo de Vasconcelos, 377, Bairro Cachoeirinha, in Belo Horizonte, Minas Gerais, Corporate Taxpayer No. 16.670.085/0001-55, in conformity with subsection V, paragraph 1, of article 27 of CVM Instruction 80/22, hereby declare that they have:

Reviewed, discussed and agreed with the conclusions in the report issued by PricewaterhouseCoopers Auditores Independentes Ltda. on Localiza's individual and consolidated interim financial information for the quarter and six-month period ended June 30, 2025.

Belo Horizonte, August 11, 2025.

Bruno Sebastian Lasansky CEO

Rodrigo Tavares Gonçalves de Sousa CFO and Investor Relations Officer