

REDE D'OR SÃO LUIZ S.A.
Companhia Aberta – Categoria “A”
Código CVM nº 2482-1
CNPJ/ME nº 06.047.087/0001-39 | NIRE 35.300.318.099
Rua Francisco Marengo, nº 1.312
CEP: 03313-000, São Paulo SP
Código ISIN das Ações “BRRDORACNOR8”
Código de negociação das Ações na B3: “RDOR3”

COMUNICADO AO MERCADO

Alienação de Participação Acionária Relevante

Rede D’Or São Luiz S.A. (“Companhia” ou “Rede D’Or”) em cumprimento ao disposto no artigo 12 da Resolução CVM nº 44/21, informa seus acionistas e o mercado em geral que recebeu nesta data a correspondência em anexo, enviada pelo representante legal da Pacific Mezz Pte. Ltd (“Pacific Mezz”), um veículo de investimento administrado por uma subsidiária do GIC Private Limited (“GIC”), informando que este passou a deter 12,749% do capital social da Companhia.

A íntegra da correspondência encontra-se anexa a este comunicado.

São Paulo, 16 de abril de 2026.

Otávio de Garcia Lazcano

Diretor Financeiro e de Relação com Investidores.

REDE D'OR SÃO LUIZ S.A.
Publicly Traded Company – Category “A”
CVM Code No. 2482-1
CNPJ/ME nº 06.047.087/0001-39 | NIRE 35.300.318.099
Rua Francisco Marengo, nº 1.312
CEP: 03313-000, São Paulo SP
ISIN Code of Common Shares “BRRDORACNOR8”
Trading Code of Common Shares at B3: “RDOR3”

NOTICE TO THE MARKET

Sale of Significant Equity Interest

Rede D’Or São Luiz S.A. (“Company” or “Rede D’Or”) pursuant to Article 12 of CVM Resolution 44/2021, hereby informs its shareholders and the market in general that it received today the attached notice from the legal representative of Pacific Mezz Pte. Ltd (“Pacific Mezz”), an investment vehicle managed by a subsidiary of GIC Private Limited (“GIC”), informing that it has now an equity interest of 12.749% % of the capital stock of the Company.

The full correspondence is attached to this release.

São Paulo, April 16, 2026

Otávio de Garcia Lazcano

Chief Financial and Investor Relations Officer



16 April 2026

Attn

Rede D'Or São Luiz S.A.

Mr. Otávio de Garcia Lazcano
Investment Relations Director
Rua Francisco Marengo, No. 1.312, Tatuapé
Zip Code 03313-000, São Paulo – SP
Brazil

Dear Sir,

OFFICIAL STATEMENT – SHAREHOLDING IN COMMON SHARES

Pursuant to Article 12, of Resolution No. 44, of 23 August 2021 of the Brazilian Securities and Exchange Commission (“**CVM**”), as amended (“**CVM Resolution 44**”), we, GIC Private Limited (“**GIC**”) are required to notify **Rede D'Or São Luiz S.A.** (“**Issuer**”) that our aggregate holdings in Common Shares (ISIN: BRRDORACNOR8) have dropped below the 15% disclosure limit as of 15 April 2026. The table below indicates the details of our holdings:

Passenger Acc Name	Qualification	Tax ID	Holdings	% Holdings*
Pacific Mezz Pte. Ltd	Legal entity incorporated outside Brazil	36.034.099/0001-90	291,870,165	12.749%
Total Holdings			291,870,165	12.749%
Legal Representative				
Full name: Citibank Distribuidora de Titulos e Valores Mobiliarios S.A.				
Tax ID: 33.868.597/0001-40				

* Based on 2,289,292,590 common shares as of 29 December 2022 from the CVM website.



Other than the shareholding detailed above, we do not hold, directly or indirectly, any other shares, rights over shares, other securities, or financial derivative instruments referenced to shares of the Issuer as of today.

Please be informed that our interest in the Issuer extends only as far as maintaining a diversified trading portfolio. As such, we have no interest in altering the composition of the control or administrative structures of the Issuer.

Furthermore, we have not entered into any contracts or agreements governing the exercise of voting rights or the purchase and sale of securities issued by the Issuer, except for the Shareholders' Agreement entered into, on May 29, 2015 and last amended on 13 November 2020, between Pacific Mezz Pte. Ltd and the Issuer's controlling shareholders, whose main terms are currently described in item 1.13 of the Issuer's Reference Form filed with the Brazilian Securities Commission ("CVM"), as well as fully available on the CVM website by the Issuer.

Finally, we request that you provide for the immediate transmission of the information contained in this communication to CVM and B3 S.A. – Brasil, Bolsa, Balcão, pursuant to the terms of the applicable legislation.

Please do not hesitate to contact us should you require any further information or clarification.

Yours faithfully,

Toh Tze Meng
Senior Vice President
Toh Tze Meng
Senior Vice President
Global Investment Services
16-Apr-2026

Lim Sheau Yun
Senior Vice President
Lim Sheau Yun
Senior Vice President
Global Investment Services
16-Apr-2026

Place: Singapore

Date: 16 April 2026