



Apresentação de Resultados

3T25

14 de novembro de 2025

Relações com Investidores

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Informações legais

Esta apresentação contém declarações e informações relacionadas à RNI Negócios Imobiliários que representam as visões atuais e/ou expectativas da Companhia e de sua administração com relação à sua performance, seus negócios e eventos futuros.

Projeções e tendências previamente citadas são intrinsicamente ligadas a resultados futuros que podem diferir significativamente do que foi traçado. Mudanças que possam acontecer no contexto político e social em que a RNI está inserida, bem como as condições de mercado, a flutuação monetária e a inflação são fatores que estão além do controle da companhia.

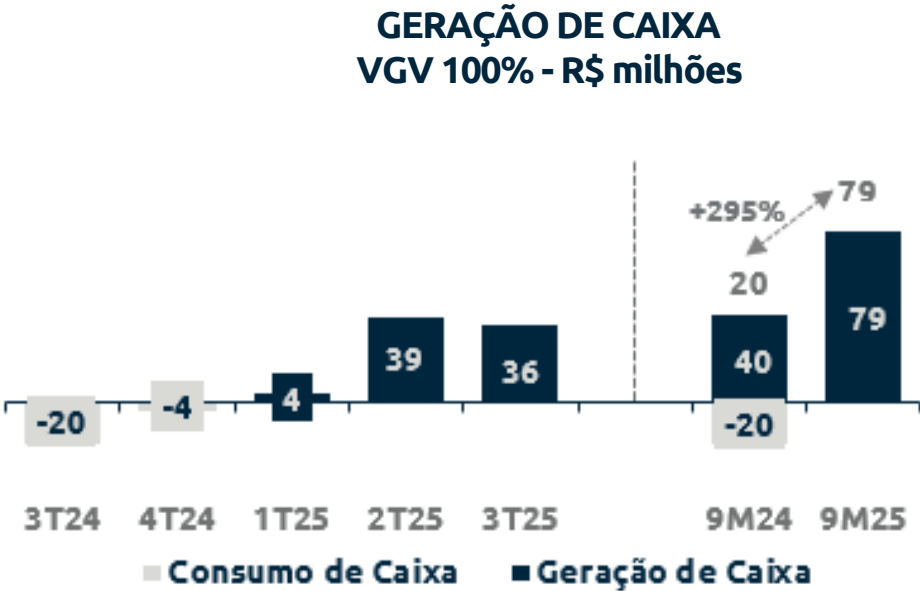
As demonstrações utilizadas nesta apresentação compreendem as normas da Comissão de Valores Mobiliários (CVM) e os pronunciamentos do Comitê de Pronunciamentos Contábeis (CPC). Asseguram-se em práticas contábeis adotadas no Brasil, que estão em conformidade com as normas internacionais de contabilidade (International Financial Reporting Standards – IFRS) aplicáveis a entidades de incorporação imobiliária no Brasil, como aprovadas pelo (CPC), pela Comissão de Valores Mobiliários (CVM) e pelo Conselho Federal de Contabilidade (CFC).

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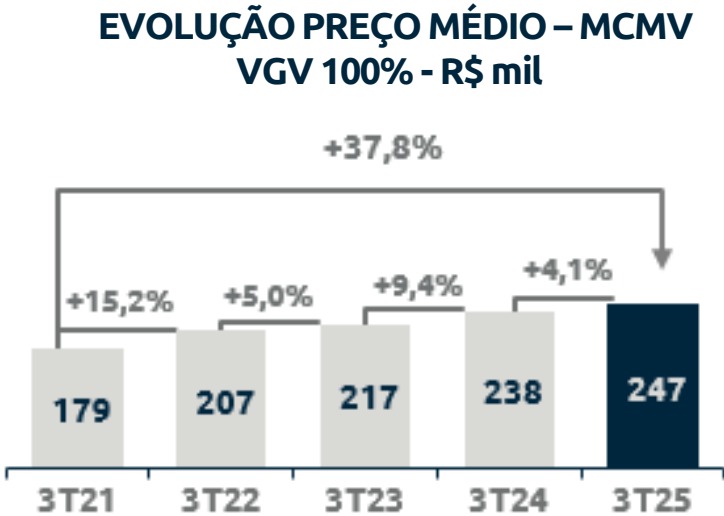
- Destaques
 - *Geração de Caixa e Dívida Bruta*
- Desempenho Operacional
- Desempenho Financeiro
- Resultado Líquido

Destaques

GERAÇÃO DE CAIXA NO 3T25 de R\$ 36 milhões. No acumulado do 9M25, a geração de caixa totalizou R\$ 79 milhões, refletindo um aumento de 295% em comparação ao mesmo período de 2024;



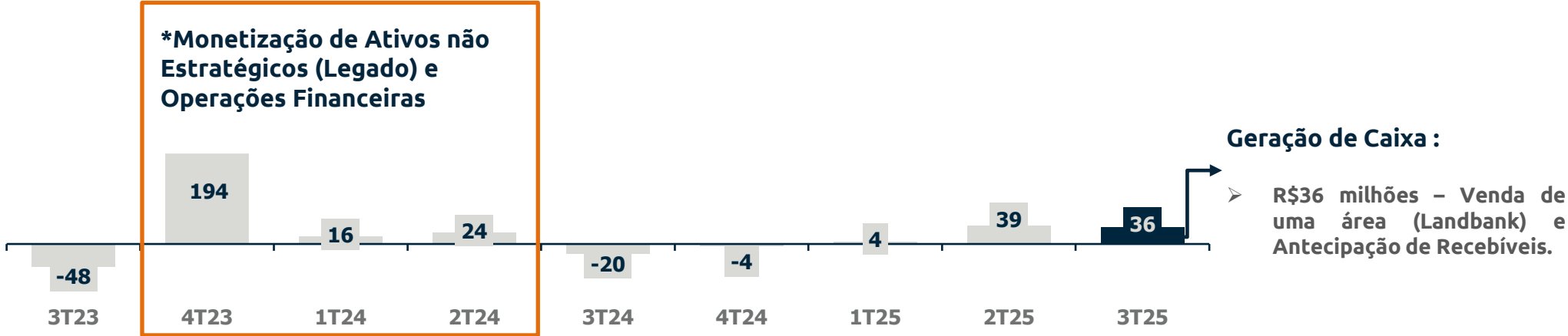
PREÇO MÉDIO - MCMV de R\$ 247 mil no 3T25, com crescimento de 4,1% em relação ao 3T24 e de 37,8% frente ao 3T21, reforçando a capacidade da Companhia de capturar valor sobre a carteira de estoques.



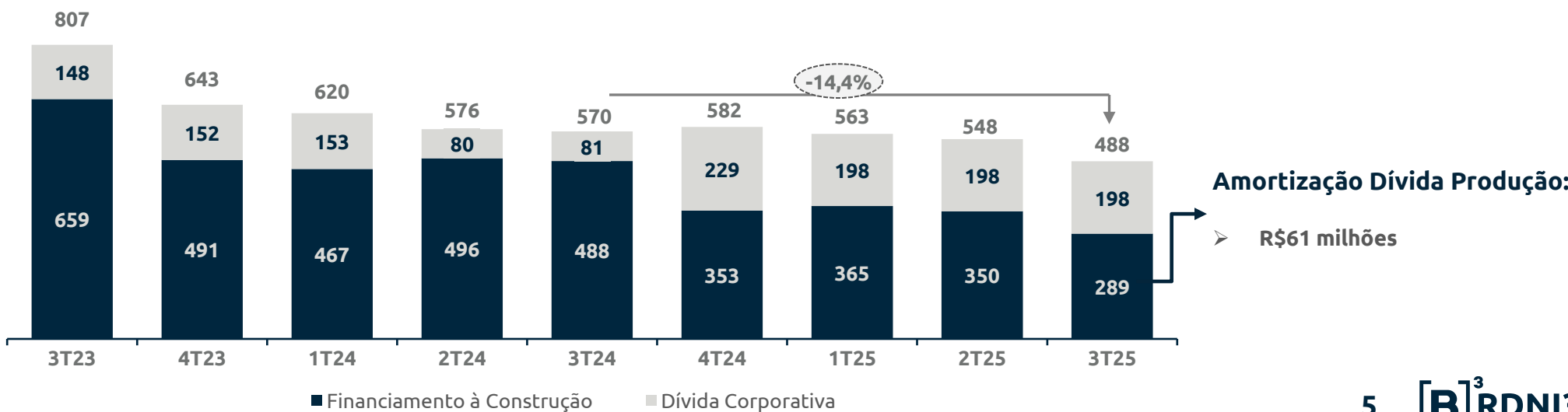
Destaques – Geração de Caixa e Dívida Bruta – 3T25

¹R\$ milhões

Geração de Caixa¹



Dívida Bruta¹



Desempenho Operacional – Conclusão de Obras 3T25



MORADAS DA SERRA PACATUBA - CE

- VGV: **R\$ 102MM**
- Unidades: **594 casas**



RNI ORIGEM JARDINS VERSALHES BADY BASSIT - SP

- VGV: **R\$ 104MM**
- Unidades: **304 casas**

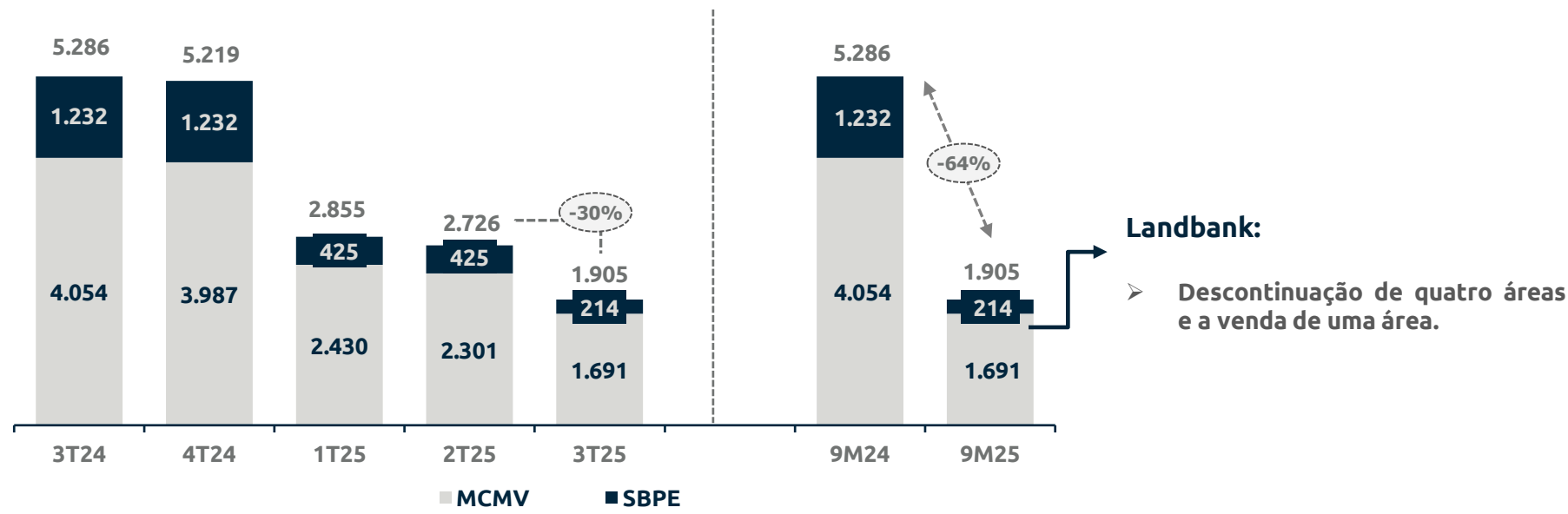
R\$206
MILHÕES DE VGV

898
UNIDADES CONCLUÍDAS

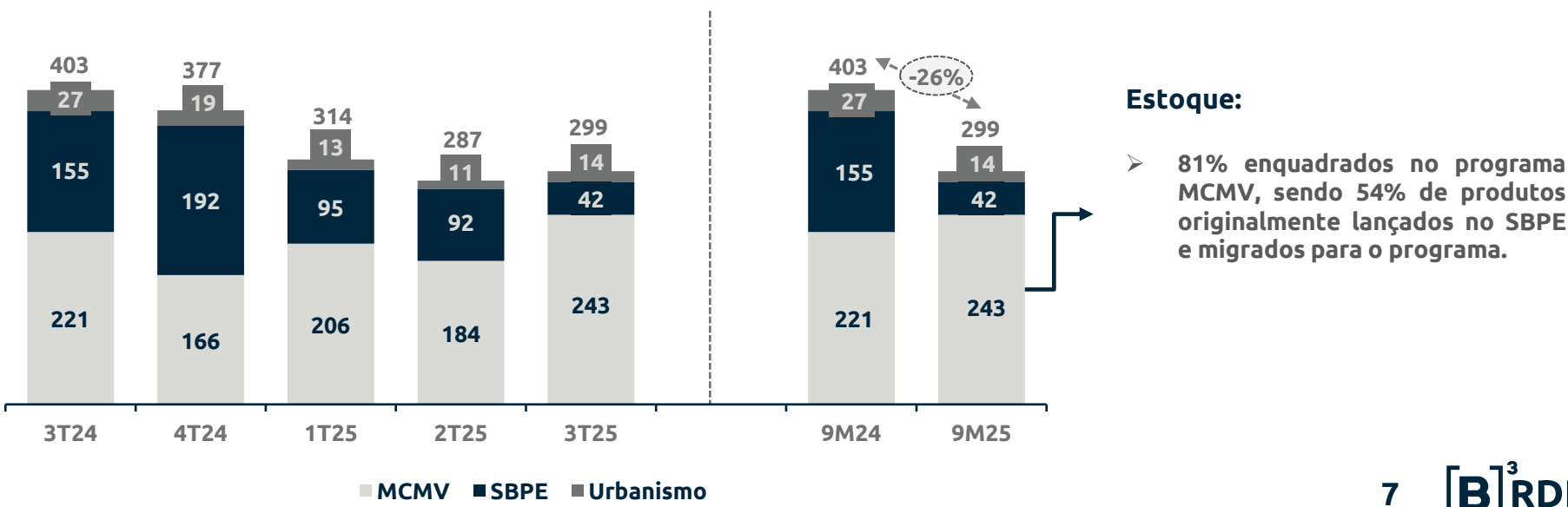
Desempenho Operacional – Landbank e Estoque – 3T25

¹R\$ milhões

Landbank¹



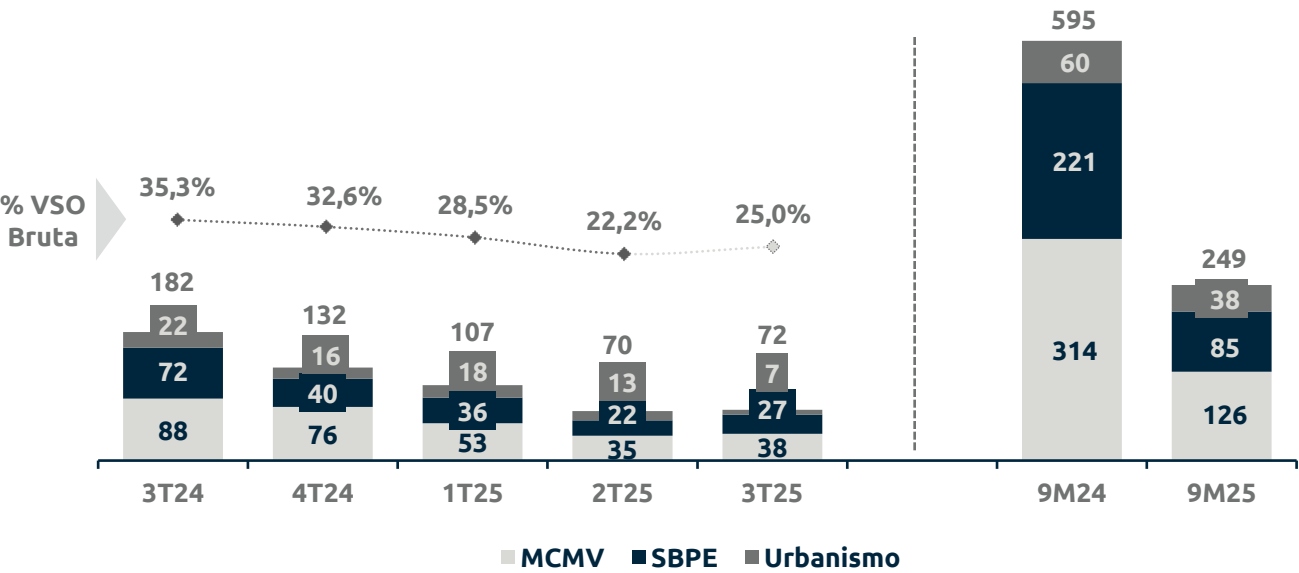
Estoque a Valor de Mercado¹



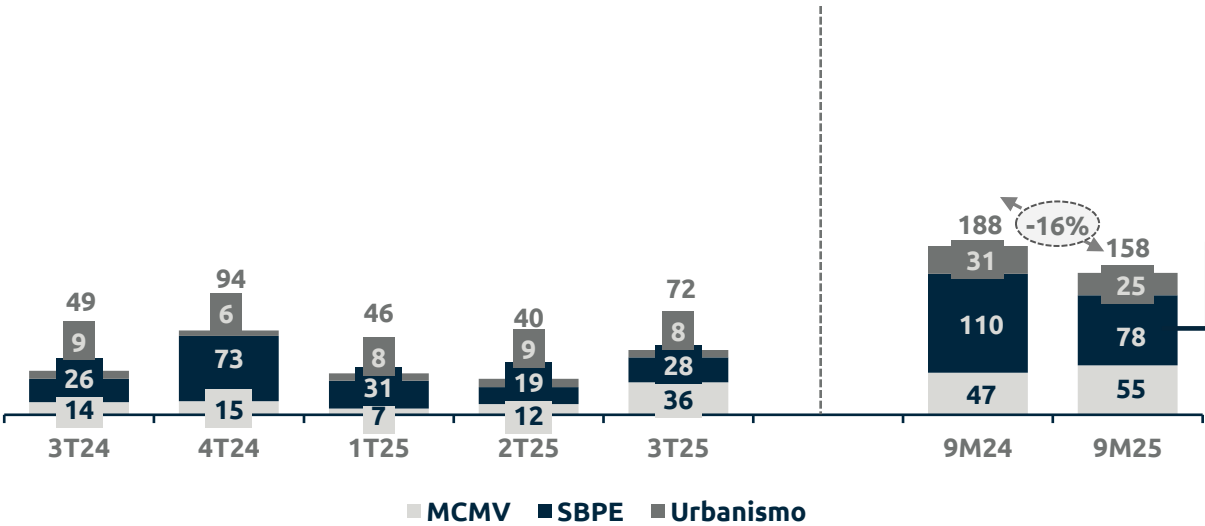
Desempenho Operacional – Vendas Brutas e Distratos – 3T25

¹R\$ milhões

Vendas Brutas¹



Distratos¹



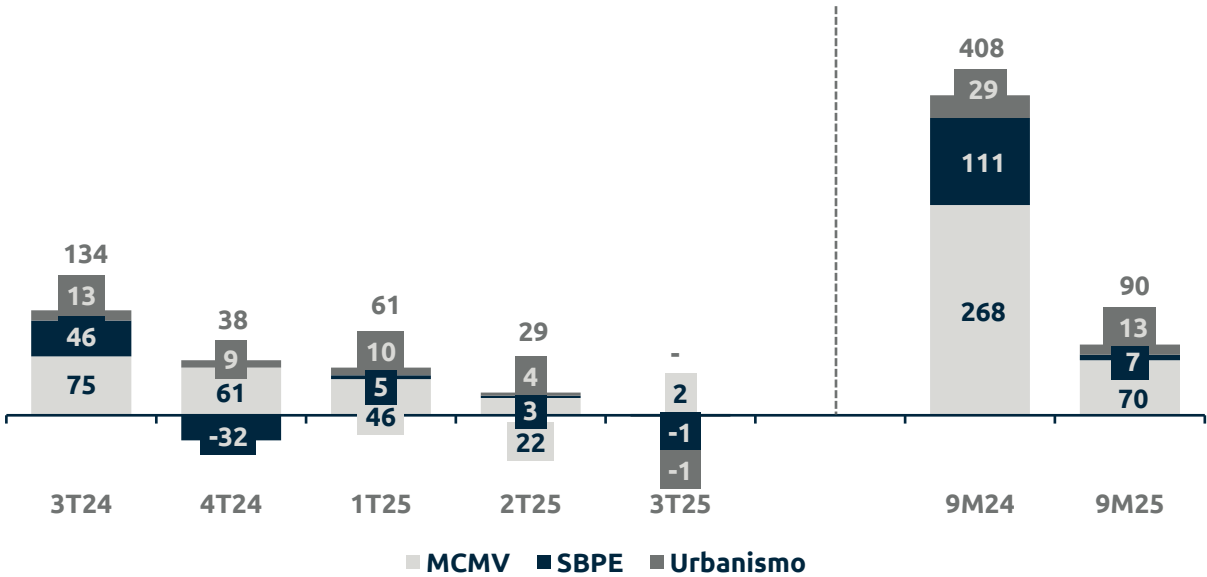
Distratos:

➤ Concentrados em dois empreendimentos que representaram cerca de 42% do volume, sendo um migrado do SBPE para o MCMV e outro, do SBPE, entregue no período.

Desempenho Operacional – Vendas Líquidas – 3T25

¹R\$ milhões

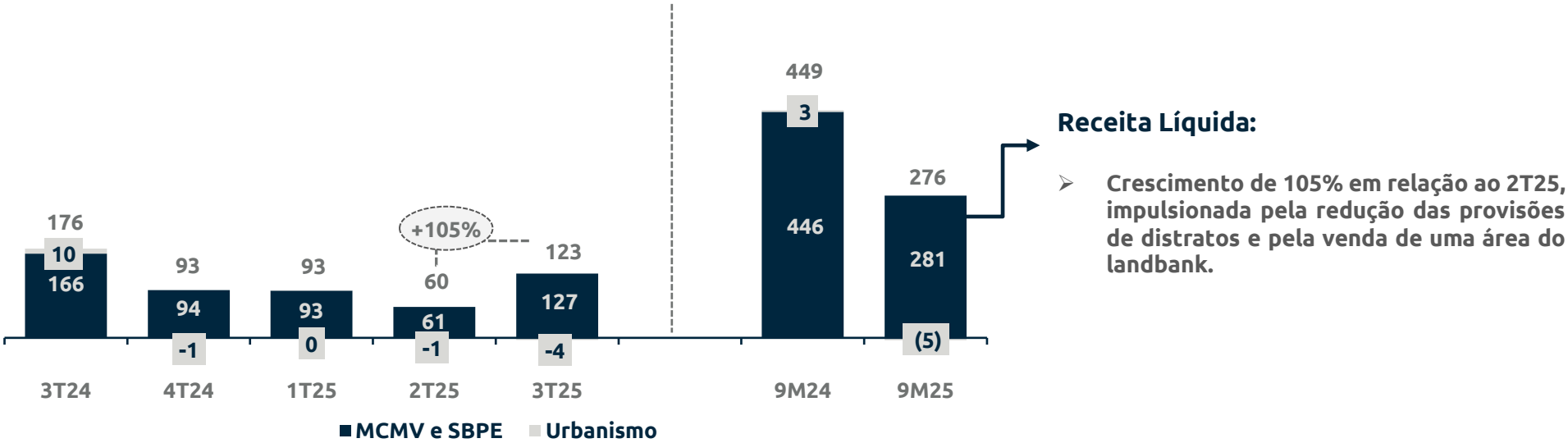
Vendas Líquidas¹



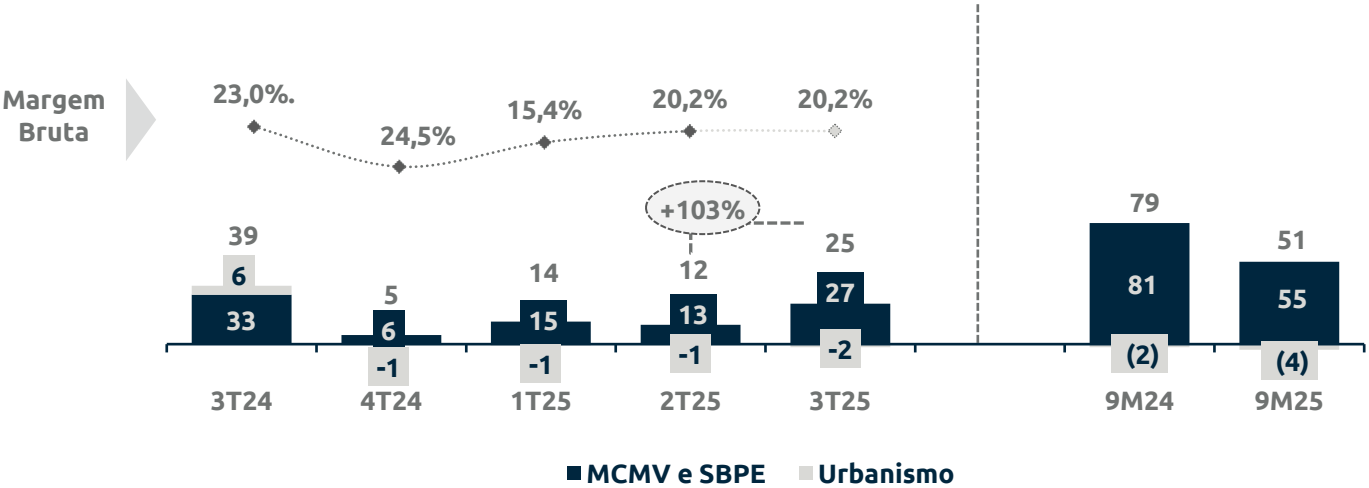
Desempenho Financeiro – Receita Líquida e Lucro Bruto – 3T25

¹R\$ milhões

Receita Líquida¹



Lucro Bruto e Margem Bruta¹



Desempenho Financeiro – DRE – 3T25

¹R\$ milhões

Demonstração de Resultados¹

DRE (R\$ milhões)	1T25	2T25	3T25
RECEITA OPERACIONAL LÍQUIDA	92.621	60.339	123.128
CUSTO DOS EMPREENDIMENTOS VENDIDOS	-78.346	-48.155	-98.304
LUCRO BRUTO	14.275	12.184	24.824
% Margem Bruta	15,4%	20,2%	20,2%
% Margem Bruta Ajustada	25,3%	32,4%	24,8%
(DESPESAS) RECEITAS OPERACIONAIS	-46.909	-24.207	-34.125
RESULTADO FINANCEIRO	-11.500	-12.040	-14.360
IMPOSTO DE RENDA E CONTRIBUIÇÃO SOCIAL	-3.470	-1.795	-4.247
LUCRO ANTES DAS PARTICIPAÇÕES MINORITÁRIAS	-47.604	-25.858	-27.908





Earnings Presentation

3Q25

November 14, 2025

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Disclaimer

This presentation contains forward-looking statements and information related to RNI Negócios Imobiliários that reflect the current views and/or expectations of the Company and its management regarding its performance, business and future events.

Some forward-looking statements are subject to risks and uncertainties, and future results may differ materially from the projected results. Many of these risks and uncertainties are related to factors that are beyond RNI's capacity to control or estimate, such as market conditions, currency fluctuations, behavior of other market players, actions of regulatory authorities, the company's ability to continue to obtain financing, changes in the political and social scenario in which RNI operates or in economic trends and conditions, including fluctuations in inflation and changes in consumer confidence at the global, national or regional levels.

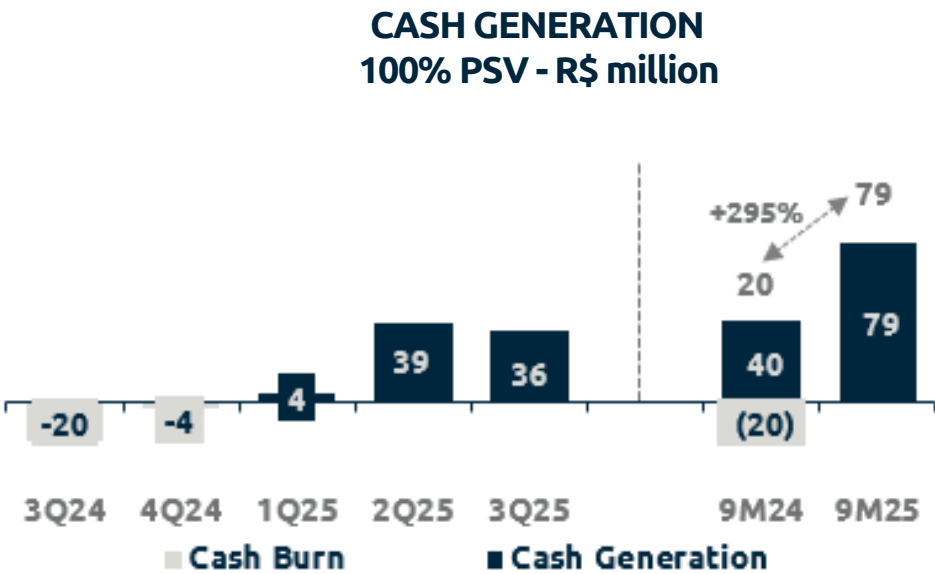
The financial statements used in this presentation are based on accounting practices adopted in Brazil that include the regulations of the Securities and Exchange Commission of Brazil (CVM) and the pronouncements of the Accounting Pronouncements Committee (CPC) and comply with the International Financial Reporting Standards (IFRS) applicable to real estate development companies in Brazil, as approved by the CPC, CVM and the Federal Accounting Council (CFC).

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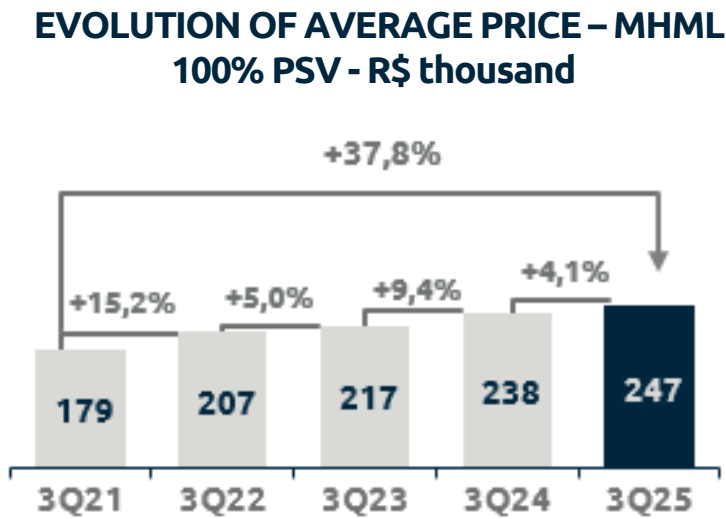
- Highlights
 - * *Cash Generation and Gross Debt*
- Operating Results
- Financial Results
- Statement of Income

Highlights

CASH GENERATION IN 3Q25 of R\$36 million. In the first nine months of 2025 (9M25), cash generation totaled R\$79 million, reflecting an increase of 295% compared to the same period in 2024;



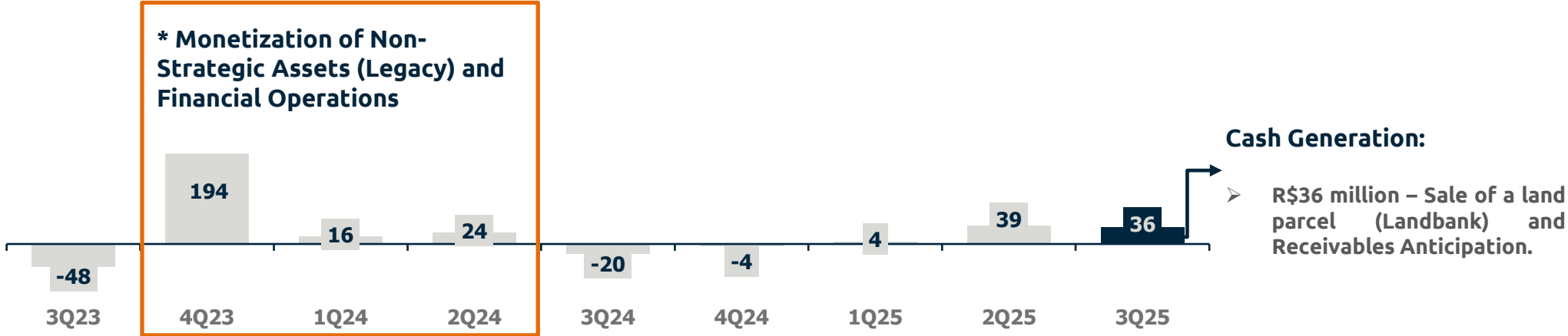
AVERAGE PRICE - MHML of R\$247 thousand in 3Q25, representing an increase of 4.1% compared to 3Q24 and 37.8% compared to 3Q21, reinforcing the Company’s ability to capture value from its inventory portfolio.



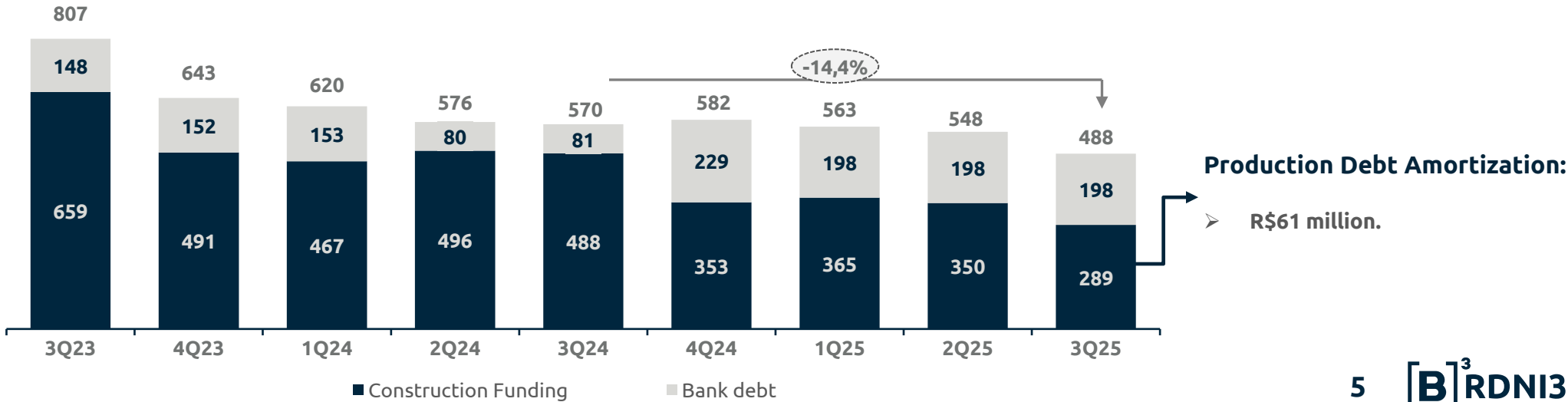
Highlights – Cash Generation and Gross Debt – 3Q25

¹R\$ million

Cash Generation¹



Gross Debt¹



Operating Results – Conclusion – 3Q25



MORADAS DA SERRA
PACATUBA - CE

- PSV: **R\$ 102 million**
- Units: **594**



RNI ORIGEM JARDINS VERSALHES
BADY BASSIT - SP

- PSV: **R\$ 104 million**
- Units: **304**

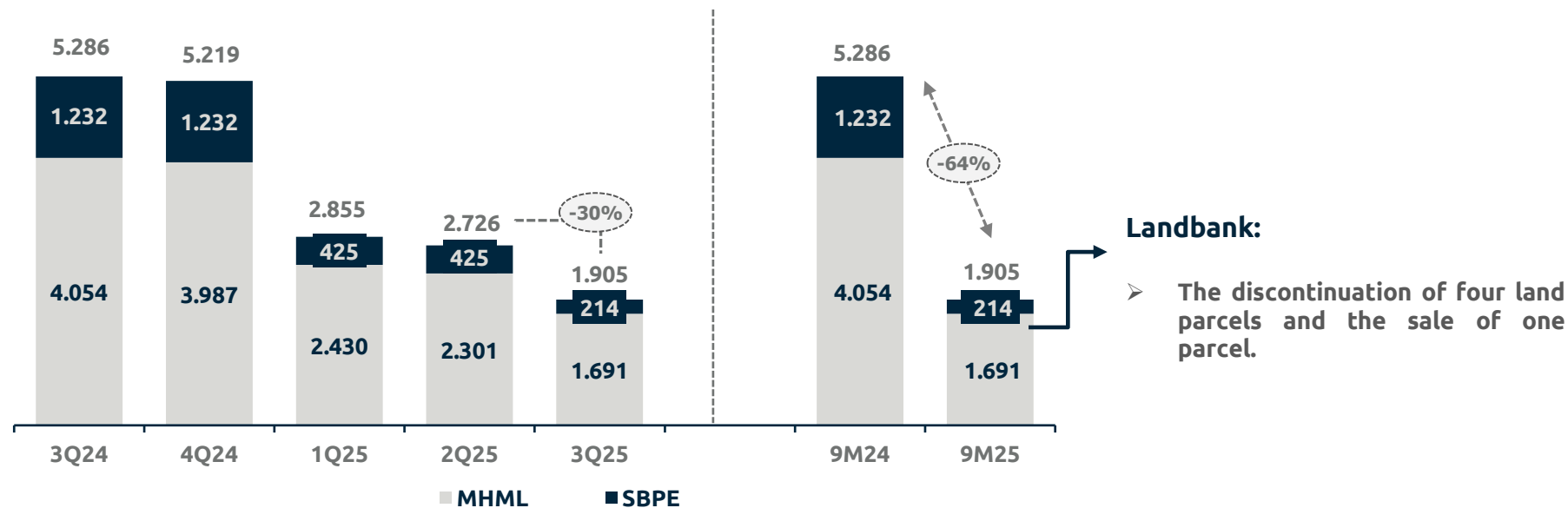
R\$206
MILLION PSV

898
Units

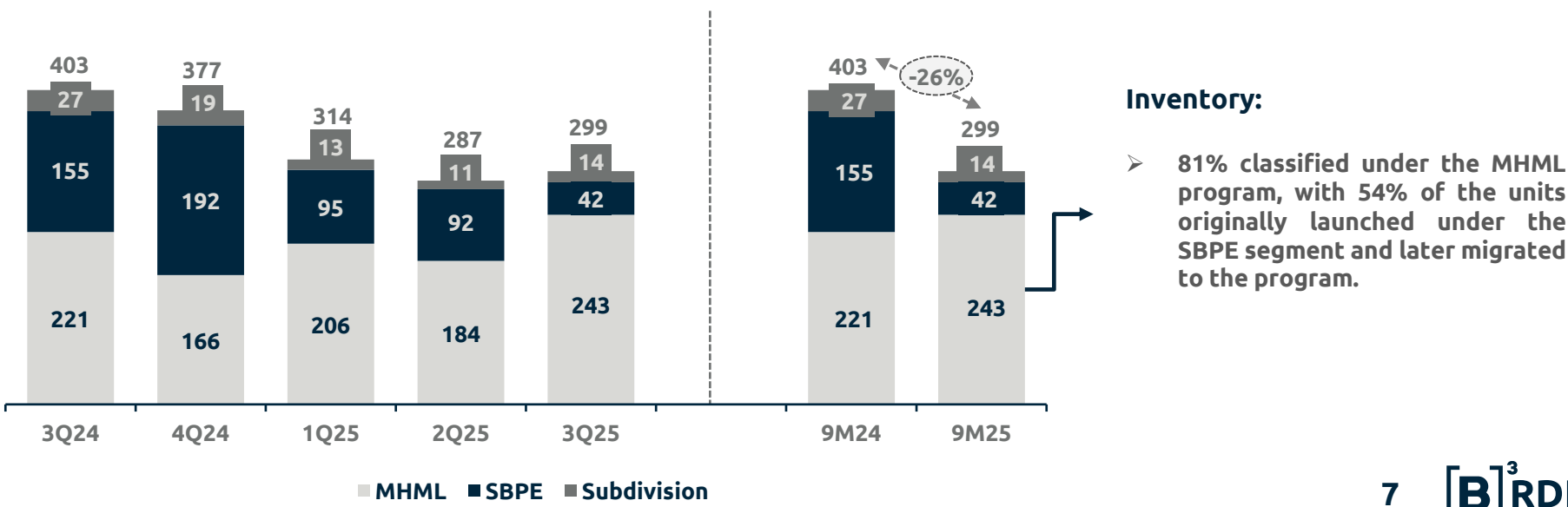
Operating Results – Landbank and Inventory at Market Value – 3Q25

¹R\$ million

Landbank¹



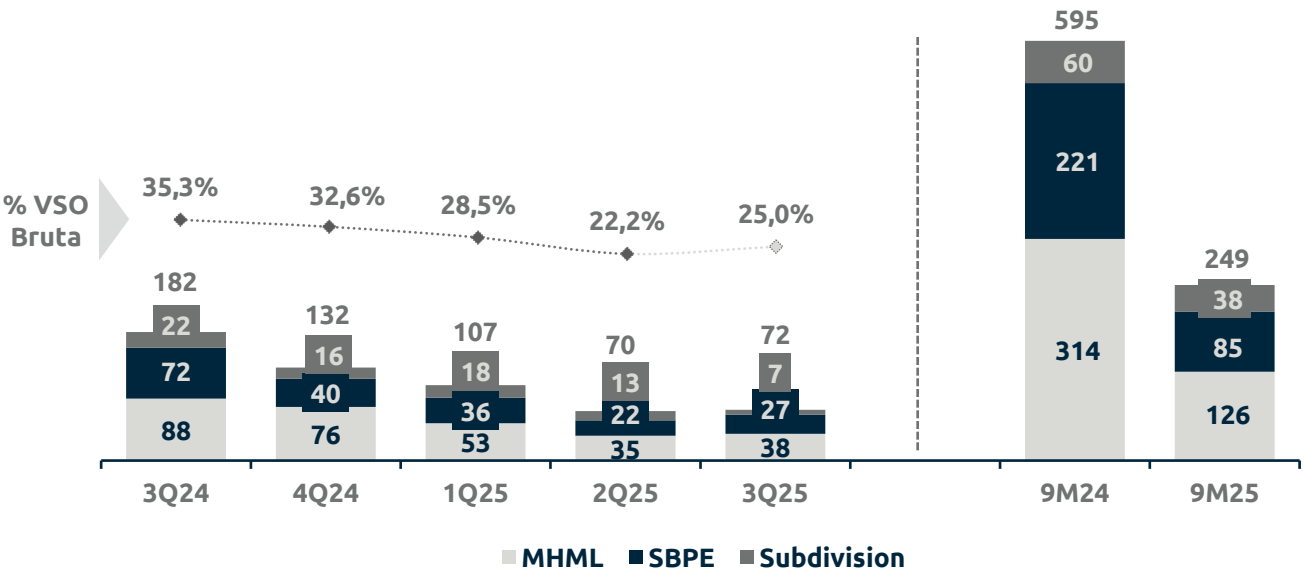
Inventory at Market Value¹



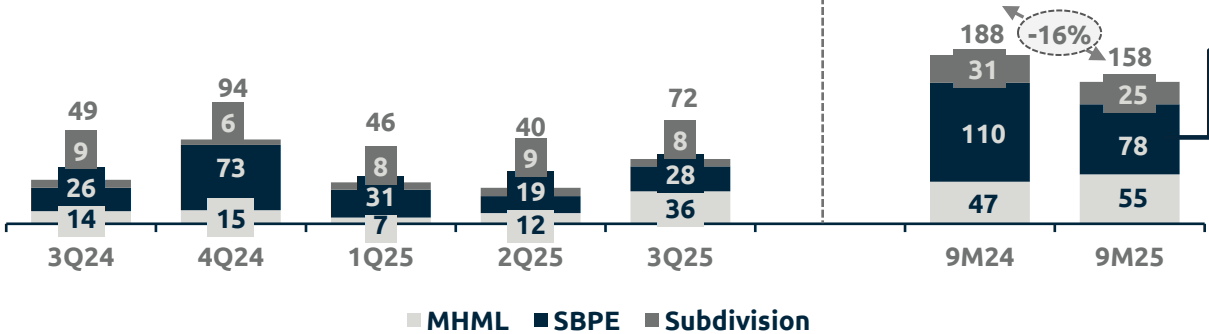
Operating Results – Gross Sales and Cancellations – 3Q25

¹R\$ million

Gross Sales¹



Cancellations¹



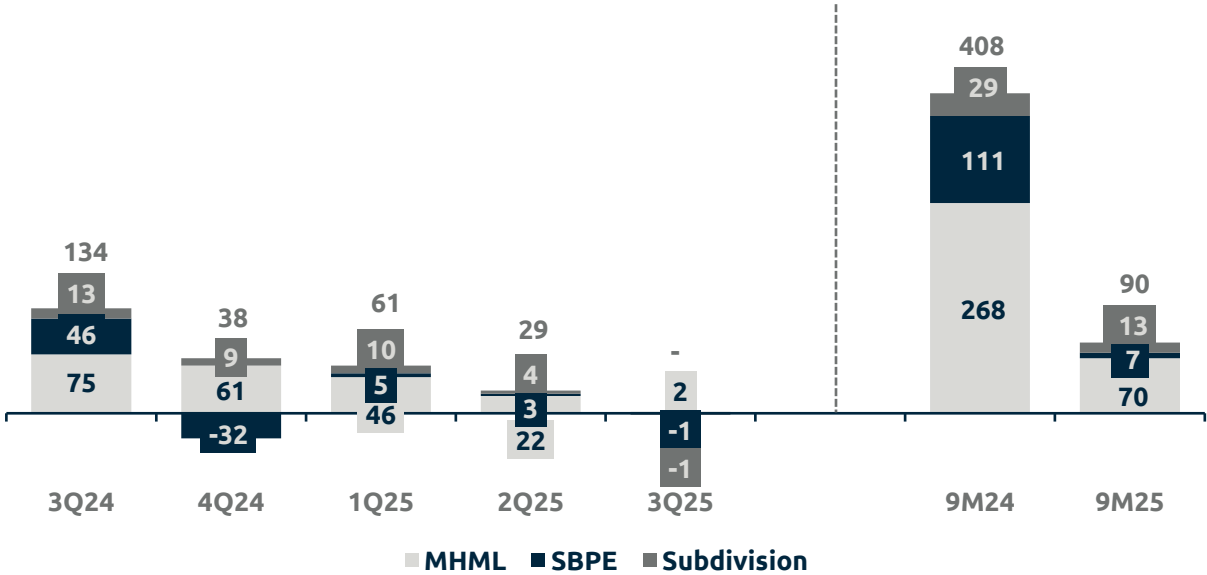
Cancellations:

➤ Concentrated in two projects, which accounted for approximately 42% of the total volume — one migrated from the SBPE segment to the MHML program, and the other, under SBPE, delivered during the period.

Operating Results – Net Sales – 3Q25

¹R\$ million

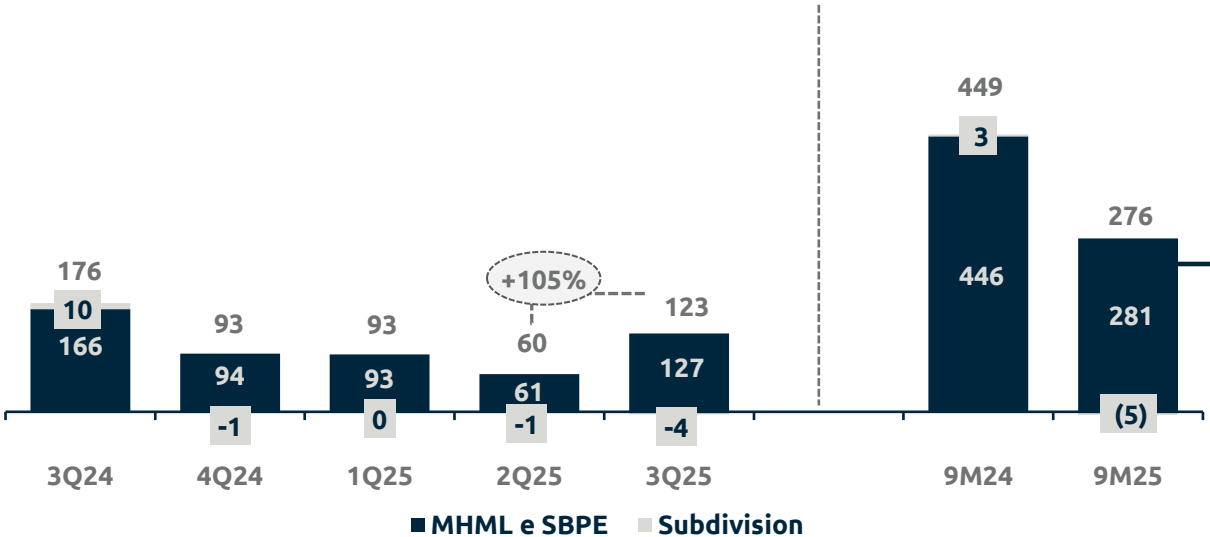
Net Sales¹



Financial Results – Net Revenue and Gross Profit – 3Q25

¹R\$ million

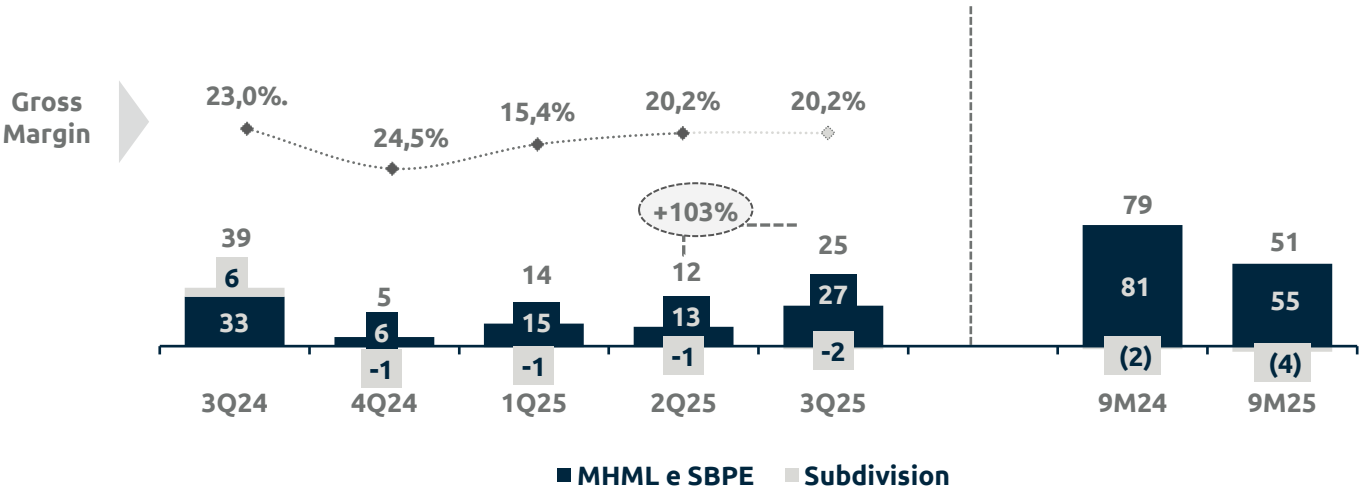
Net Revenue¹



Net Revenue:

➤ Growth of 105% compared to 2Q25, driven by lower contract termination provisions and the sale of a land parcel from the landbank.

Gross Profit and Gross Margin¹



Financial Results – Income Statement – 3Q25

¹R\$ million

Income Statement¹

INCOME STATEMENT (R\$ million)	1Q25	2Q25	3Q25
NET OPERATING REVENUE	92.621	60.339	123.128
COST OF PROJECTS SOLD	-78.346	-48.155	-98.304
GROSS PROFIT	14.275	12.184	24.824
<i>% Gross Margin</i>	15,4%	20,2%	20,2%
<i>Adjusted Gross Margin</i>	25,3%	32,4%	24,8%
OPERATING INCOME (EXPENSES)	-46.909	-24.207	-34.125
NET INTEREST (EXPENSES) REVENUE	-11.500	-12.040	-14.360
INCOME TAX AND SOCIAL CONTRIBUTION	-3.470	-1.795	-4.247
NET INCOME BEFORE NON-CONTROLLING	-47.604	-25.858	-27.908

