



Earnings Conference Call

2Q26

August, 13th, 2026



DISCLAIMER

This presentation may contain certain affirmations and statements that express beliefs and trends related to Rumo S.A. ("Rumo" or "Company") and its subsidiaries, reflecting current views and/or expectations of Rumo and its management concerning its businesses and future events, which, although considered reasonable by the Company based on public information, can be incorrect or inaccurate, or may not be materialized. This is because several relevant factors may cause actual results to substantially differ from plans, objectives and expectations expressed herein, most of them beyond the Company's control.

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HIGHLIGHTS 2Q26

Transported Volume

LTM

(bln RTK)

91.2

Northern Operation

LTM

(mln Tons)

35.4

EBITDA

Adjusted² (BRL mln)

R\$ 2,267

(-0.5% vs 2Q25)

Leverage

Net Debt/Adjusted EBITDA

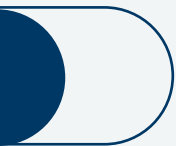
2.1x

Start up BR070 – FMT 1st Phase | June 2026



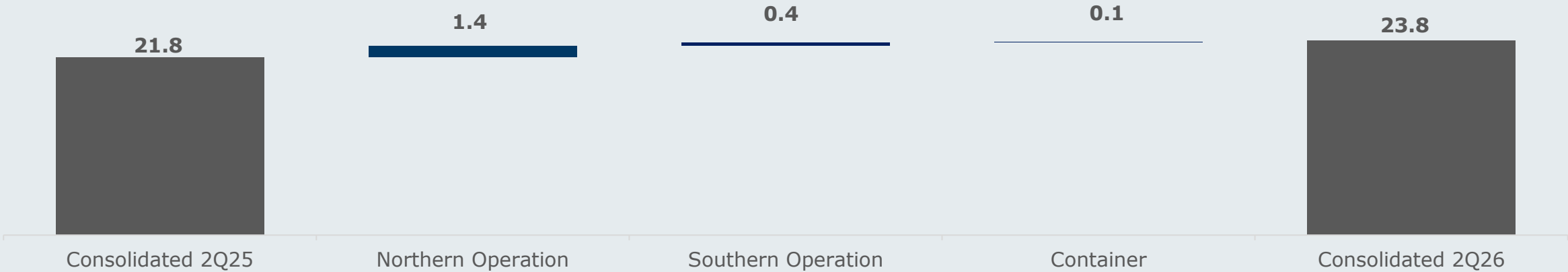
¹LTM considers the period from August 2025 to July 2026

²Excluding the effect of non-recurring events. For more available information, please refer to the Earnings Release.

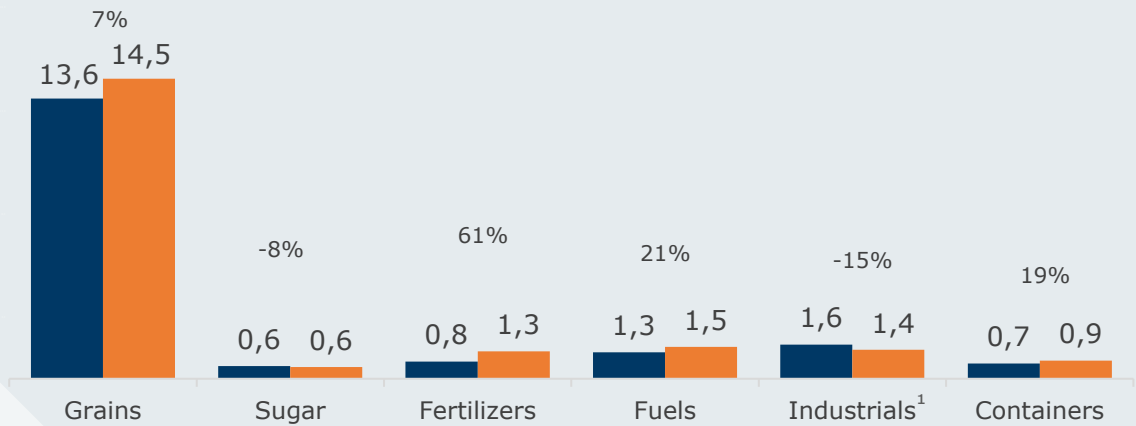


OPERATIONAL RESULTS

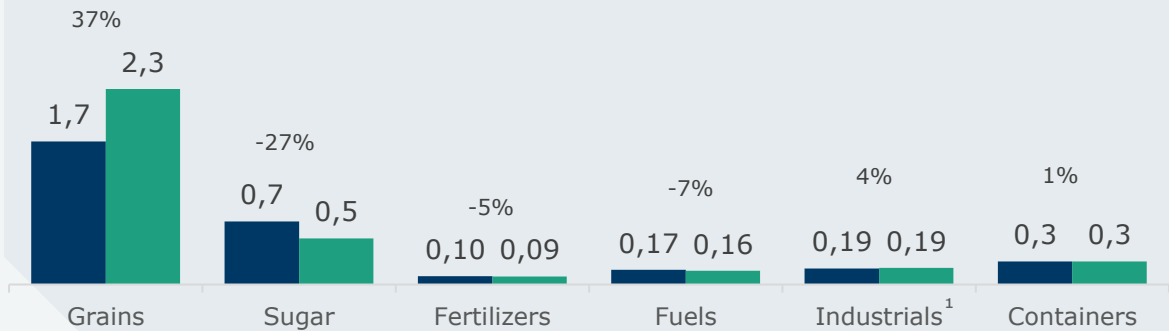
Volumes (Bln RTK)



Northern Operation (Bln RTK)

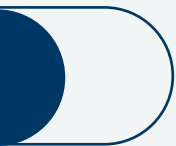


Southern Operation (Bln RTK)



■ 2Q25 ■ 2Q26

¹Pulp and paper, building materials, steel and mining.



GRAINS MARKET SHARE (Soybean, corn and soybean meal)

Mato Grosso

(MT)

43%

+0.3 p.p.

43%

2Q25

2Q26

Goiás

(GO)

24%

+7.5 p.p.

32%

2Q25

2Q26

Santos Port

(SP)

51%

-0.8 p.p.

50%

2Q25

2Q26

Paranaguá (PR) and São Francisco do Sul (SC) Ports

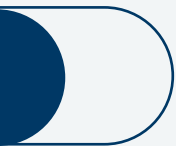
25%

+1.4 p.p.

26%

2Q25

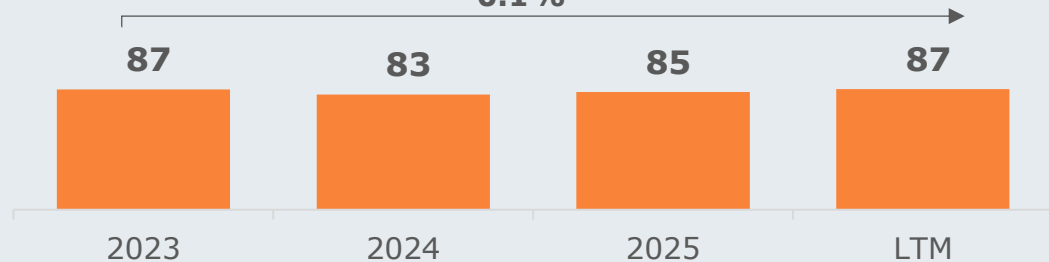
2Q26



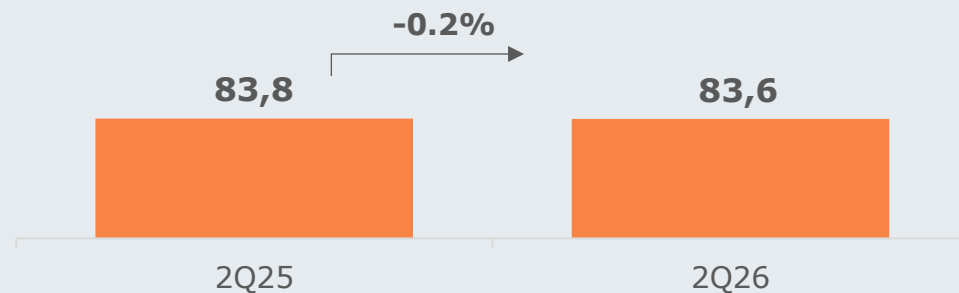
OPERATIONAL KPIs

Northern Operation Transit Time (hours)

-0.1%

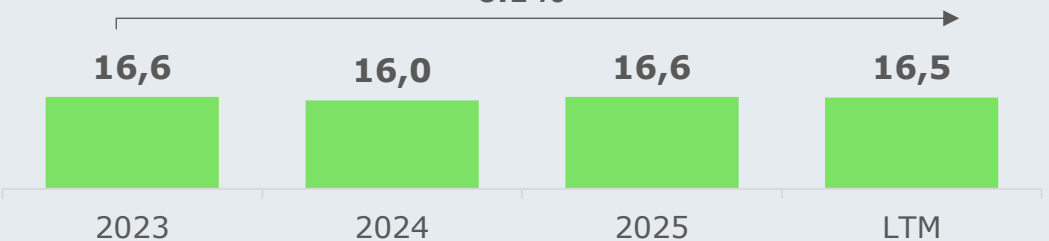


-0.2%

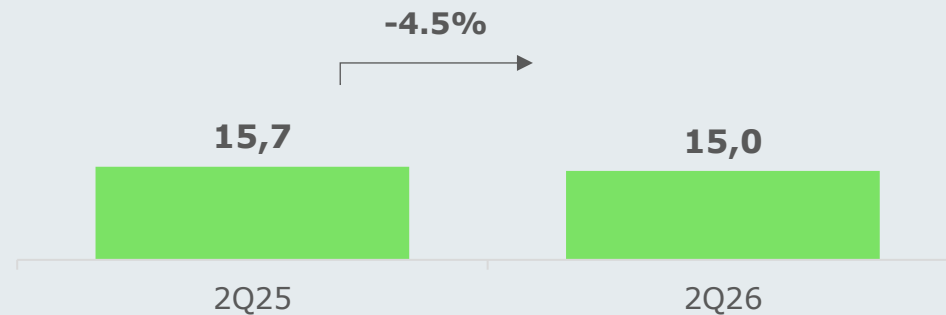


Dwell Time in Santos (hours)

-0.1%

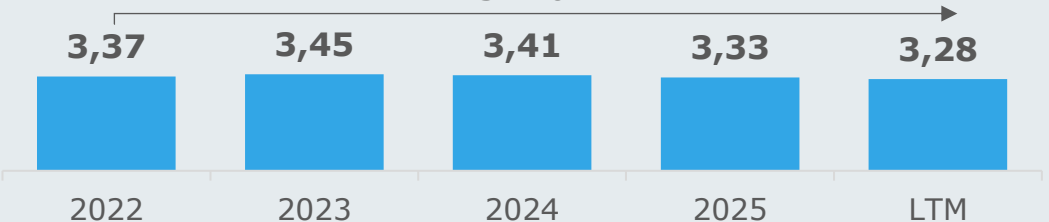


-4.5%

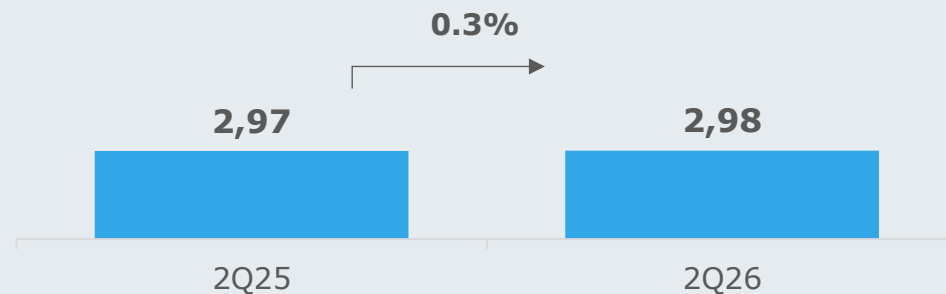


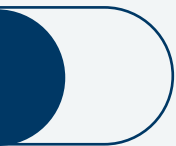
Consolidated Diesel Consumption (liters/ '000 GTK)

-5.1%



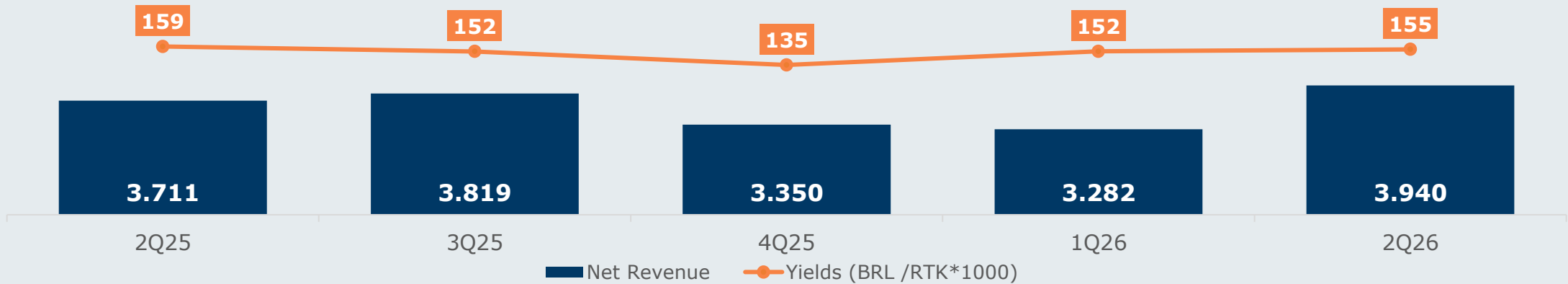
0.3%



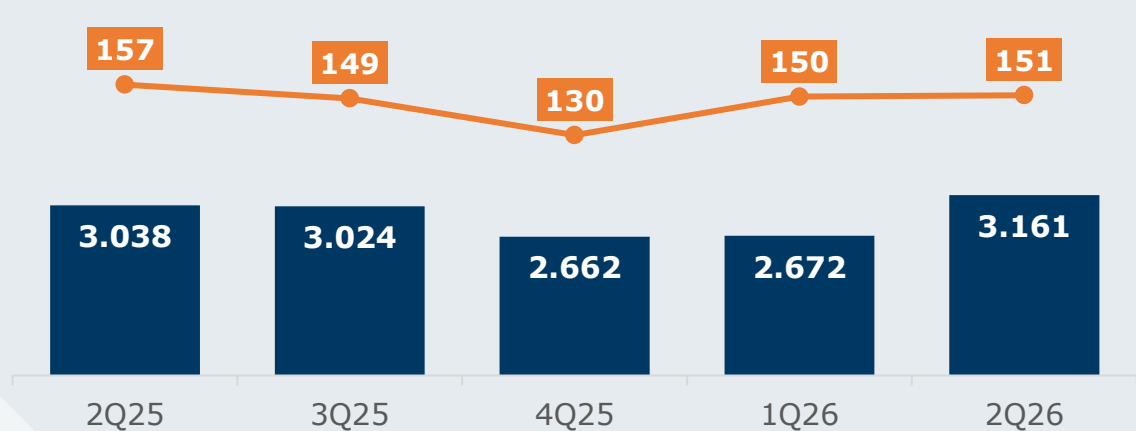


REVENUE AND YIELDS

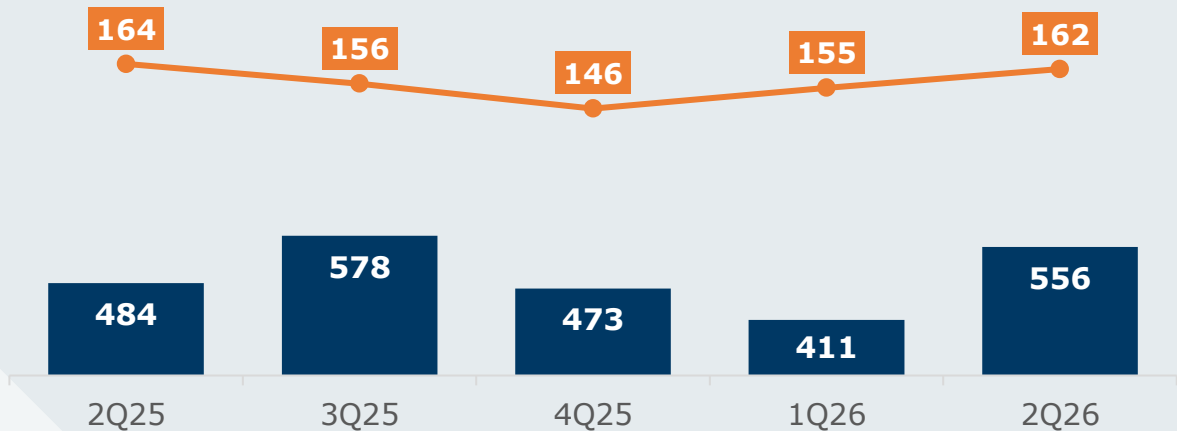
Consolidated

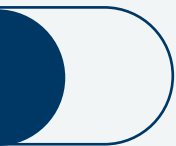


Northern Operation



Southern Operation

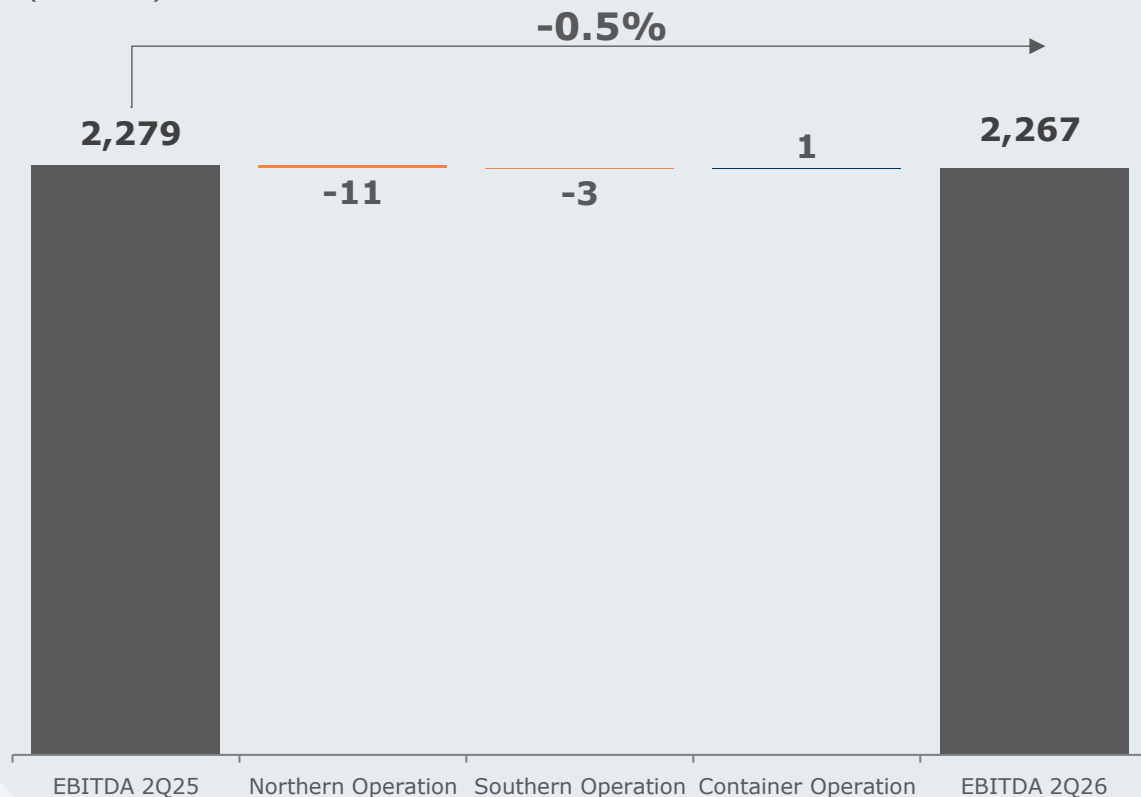




EBITDA

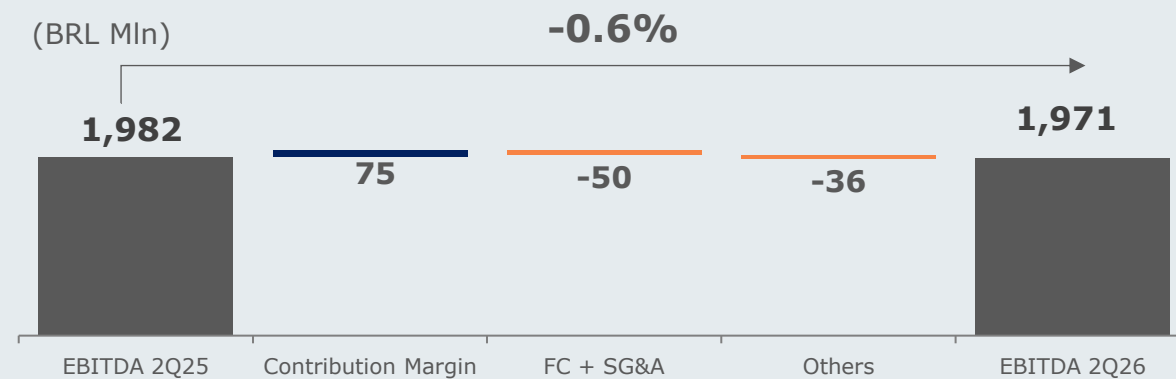
Consolidated EBITDA

(BRL Mln)



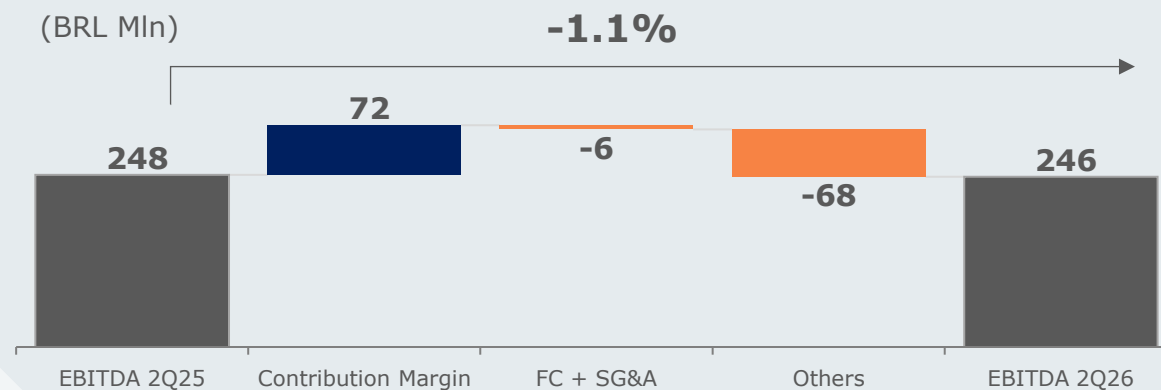
Northern Operation

(BRL Mln)

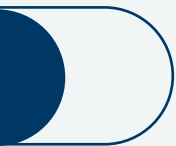


Southern Operation¹

(BRL Mln)



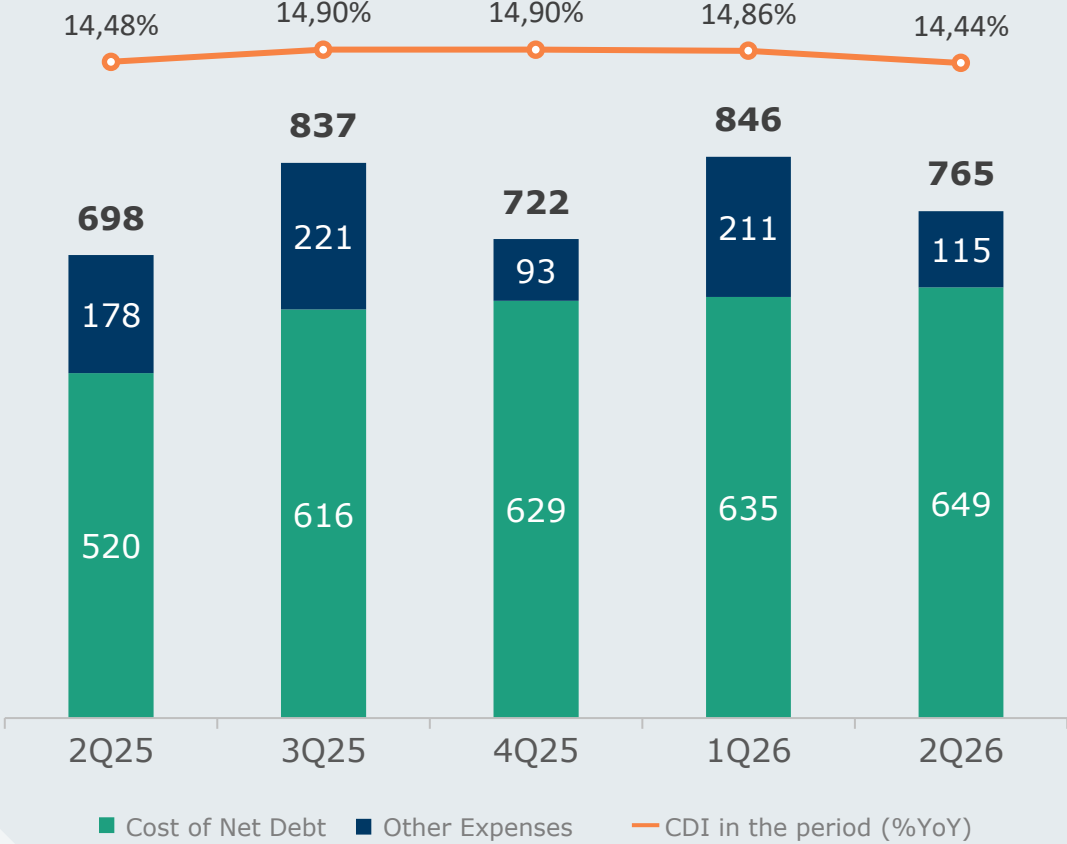
¹Excluding the non-recurring events effect. Additional information is available in the Earnings Report.



FINANCIAL RESULT AND NET INCOME

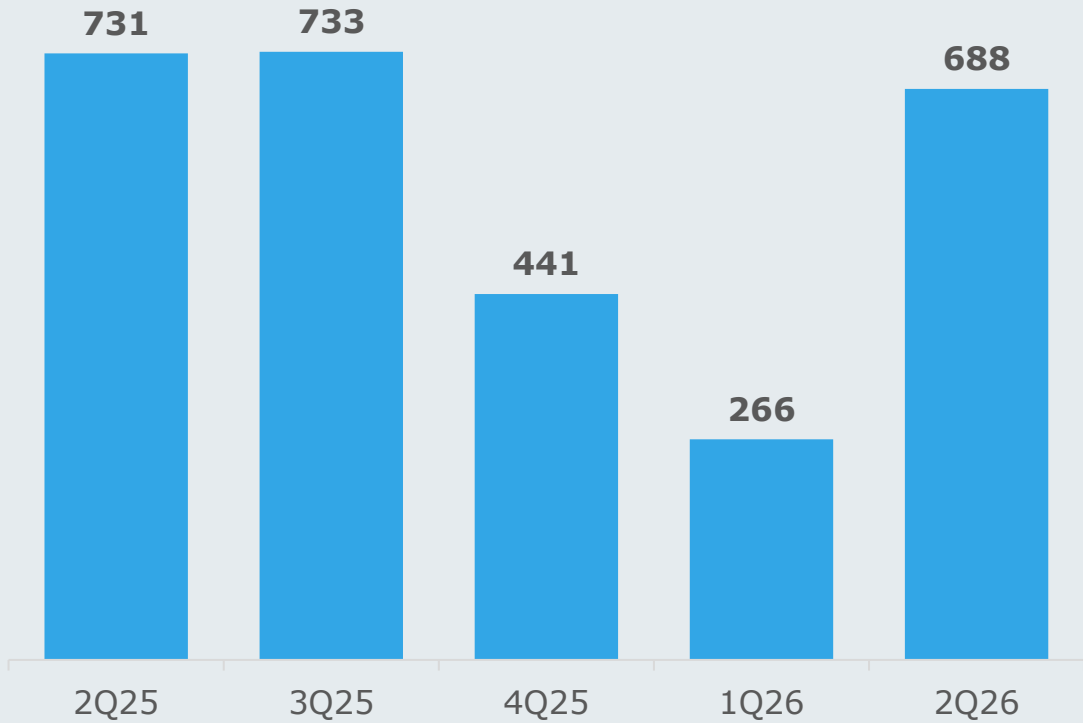
Financial Result

(BRL Mln)

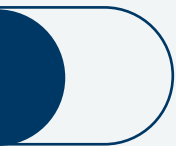


Adjusted Net Income¹

(BRL Mln)



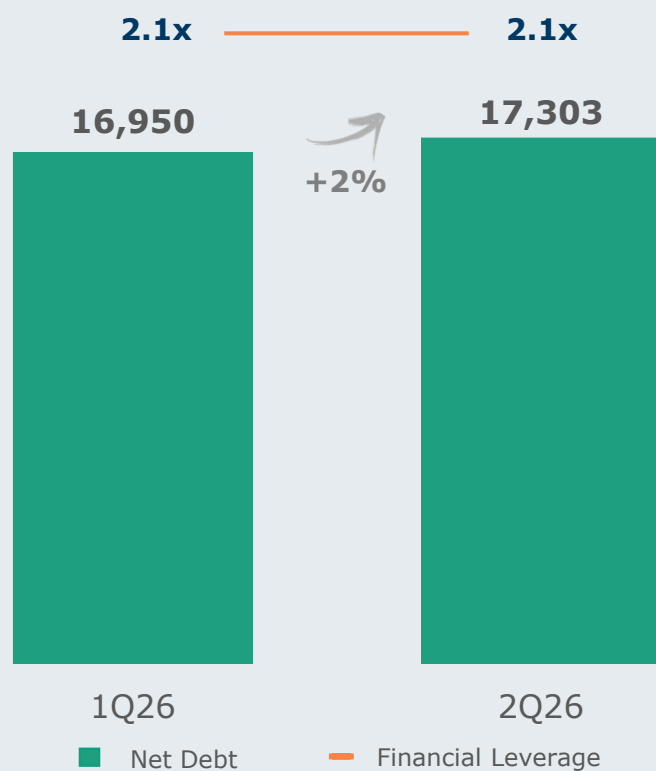
¹Excluding the non-recurring events effect. Additional information is available in the Earnings Report.



INDEBTEDNESS

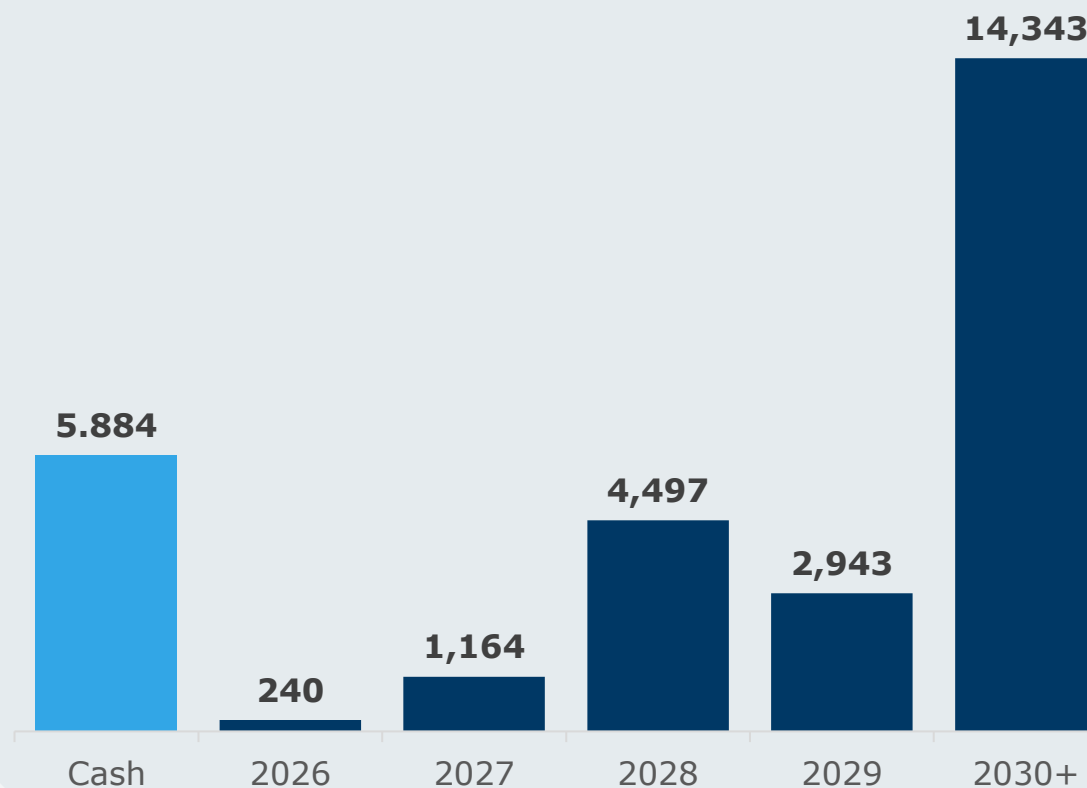
Net Debt

(BRL Mln)



Debt Amortization Schedule

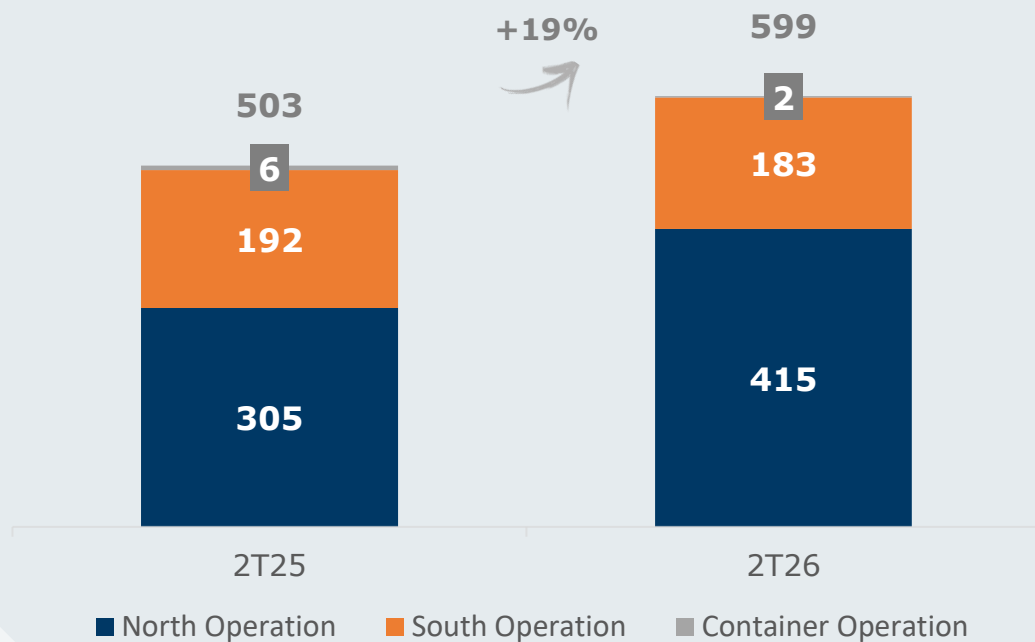
(BRL Mln)



INVESTMENTS

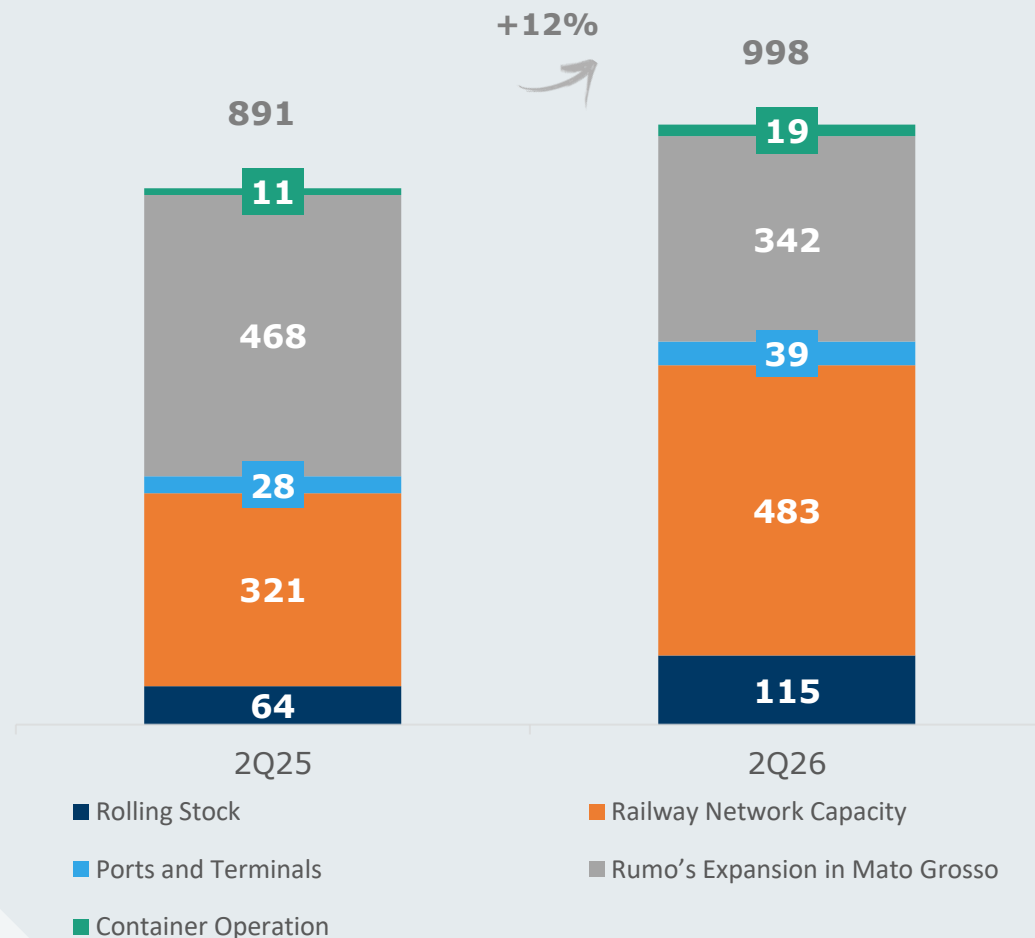
Recurring CAPEX

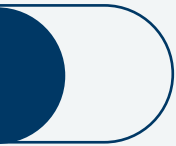
(BRL Mln)



Expansion CAPEX

(BRL Mln)

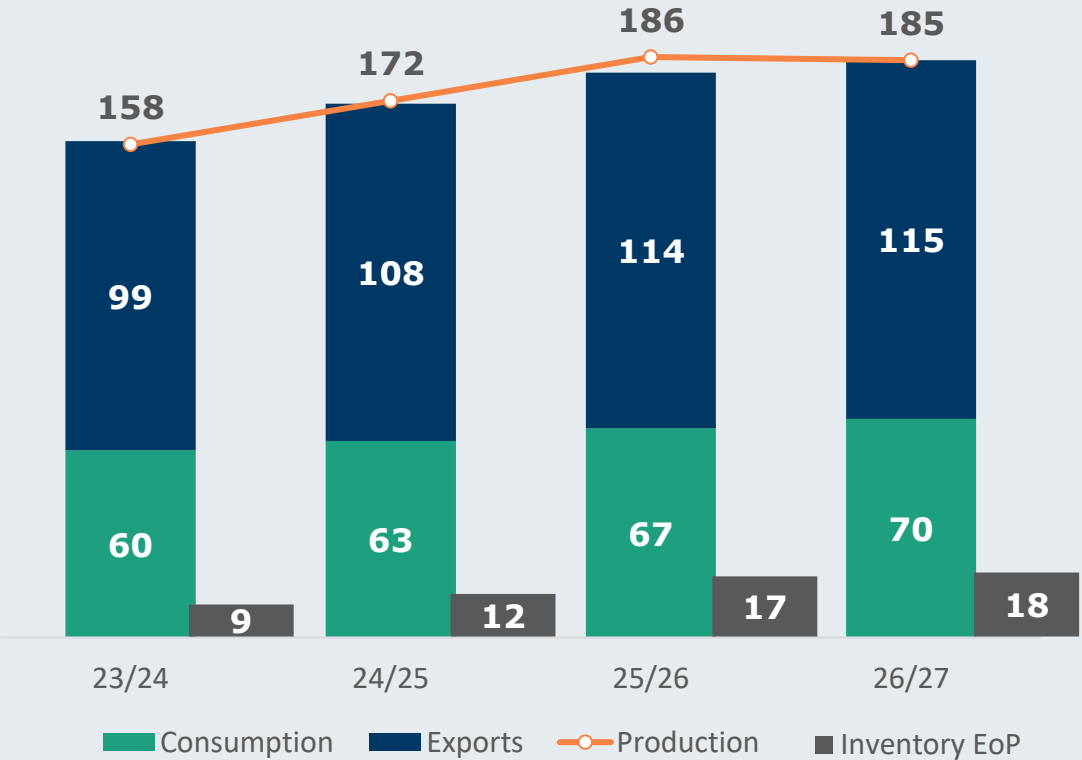




SOYBEAN MARKET OUTLOOK

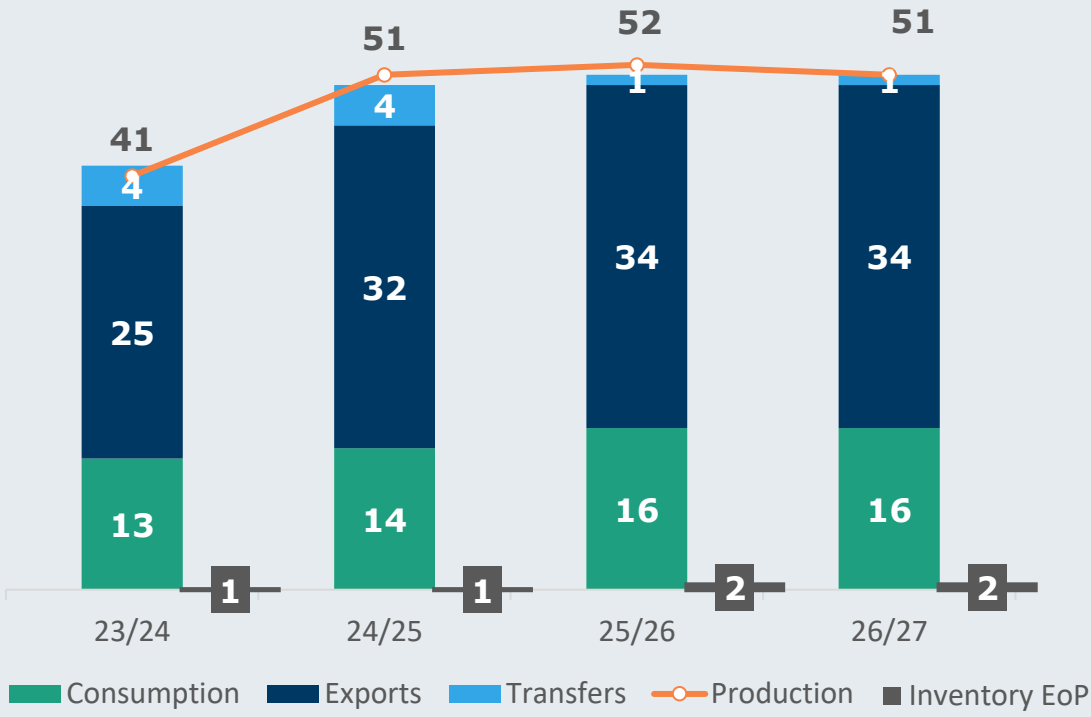
Supply and Demand

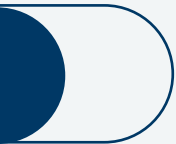
Brazil



Supply and Demand

MT

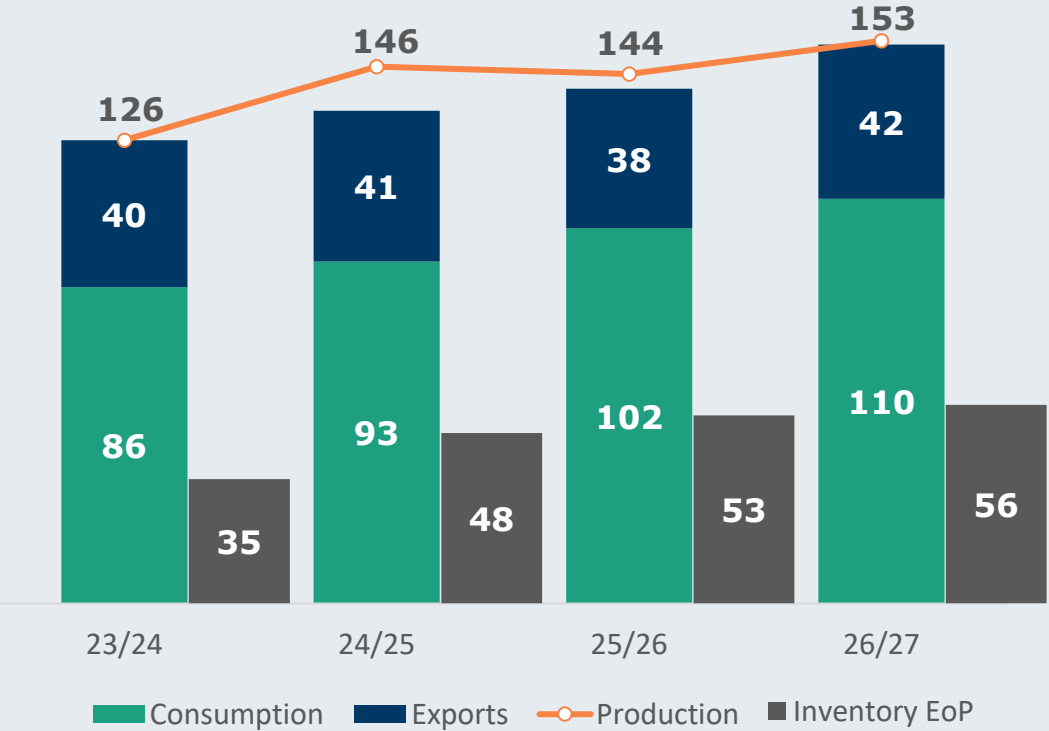




CORN MARKET OUTLOOK

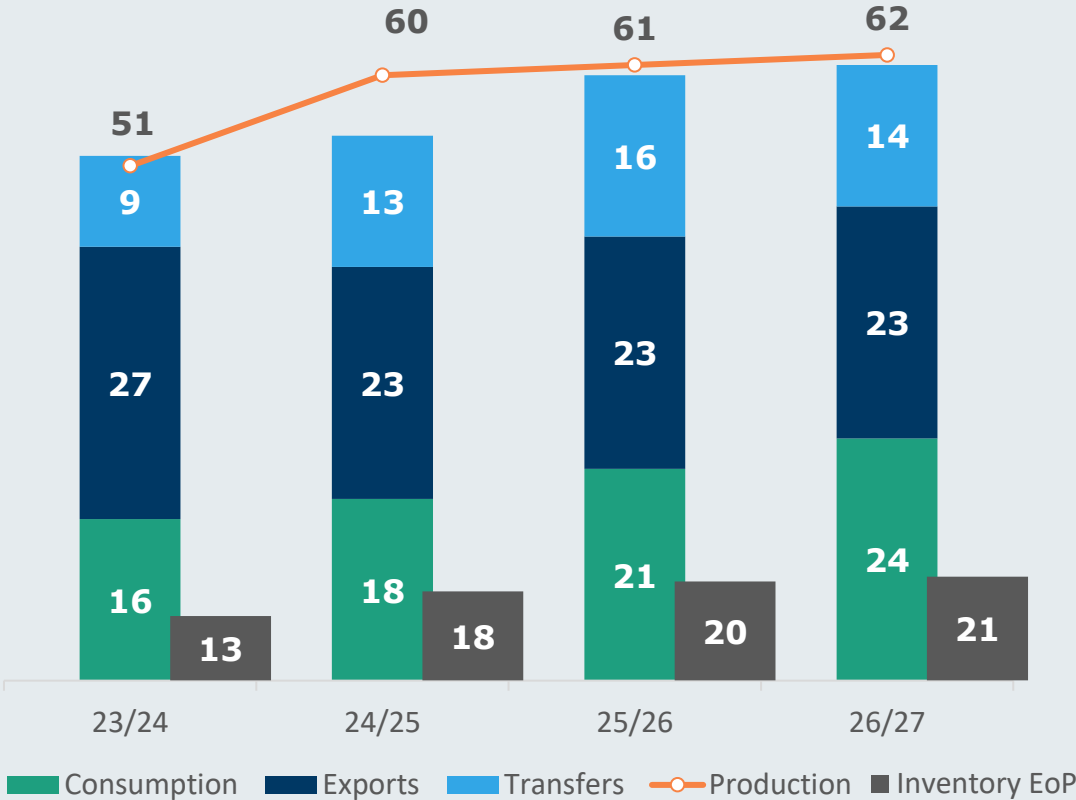
Supply and Demand

Brazil



Supply and Demand

MT



Note: Consider both Brazilian harvests. Source: IM Rumo / Veeries / Orion / Comex / IMEA



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Relations**