



WILSON SONS S.A.
Companhia Aberta
CNPJ N°33.130.691/0001-05
NIRE 33.3.00337431

ATA DA REUNIÃO EXTRAORDINÁRIA DO CONSELHO DE ADMINISTRAÇÃO

Data, Hora e Local: A reunião foi realizada em 1º de setembro de 2025, às 17:30 horas, por videoconferência.

Convocação: Dispensada nos termos do artigo 12, §2º do Estatuto Social da Companhia.

Mesa: Assumiu a presidência dos trabalhos o Sr. Augusto Cezar Tavares Baião, que convidou a mim, Roberta Carvalho, para secretariá-lo.

Quórum e Instalação: Abertos os trabalhos, verificado o quórum com a presença de todos os membros do Conselho de Administração e validamente instalada a reunião, os Conselheiros presentes aprovaram a lavratura da presente ata na forma de sumário.

Ordem do Dia: Deliberar sobre a celebração do Contrato de Prestação de Serviços de Terminal de Contêineres - *Terminal Service Agreement*, entre a subsidiária da Companhia, Tecon Salvador S.A., e a MSC Mediterranean Shipping Company S.A. ("Contrato"), em atenção à Política de Transações com Partes Relacionadas da Companhia e às regras da Comissão de Valores Mobiliários ("CVM").

Deliberações: O Conselho de Administração tomou ciência sobre a recomendação favorável para a celebração do Contrato pela área de Governança Corporativa, pela Diretoria e pelo Comitê de Auditoria, conforme descrito no Formulário para Documentação de Transação com Partes Relacionadas emitido pela área de Relações com Investidores e no material de Análise de Transação com Parte Relacionada emitido pela área de Governança Corporativa, em observância à Política de Transações com Partes Relacionadas da Companhia e às regras da CVM. Todas as aprovações e pareceres mencionados acima encontram-se arquivados nos sistemas do Conselho de Administração da Companhia.

Em seguida, o Conselho de Administração deliberou sobre a celebração do Contrato.

Os Conselheiros Hugues Ronan Favard e Elber Alves Justo declararam-se em conflito de interesses e abstiveram-se de participar da discussão e votação desta matéria. A matéria foi aprovada por unanimidade dos votos dos demais Conselheiros presentes, sendo eles os Srs. Augusto Cezar Tavares Baião, José Francisco Gouvêa Vieira, Mauro Moreira e Cláudio Roberto Frischtak.

A Diretoria da Companhia fica, por este ato, autorizada a tomar todas as providências necessárias para a formalização e execução do Contrato.



Encerramento: Nada mais havendo a tratar, foram suspensos os trabalhos pelo tempo necessário para a lavratura desta ata, a qual foi lida, aprovada e assinada por todos os presentes.

Rio de Janeiro, 1º de setembro de 2025.

DocuSigned by:
Augusto Cezar Tavares Baião
B8E0396C01824EA...

Augusto Cezar Tavares Baião

DocuSigned by:
Hugues Ronan Favard
A25475808DA941C...

Hugues Ronan Favard

DocuSigned by:
Elber Justo
FE0B1DB1754747A...

Elber Alves Justo

DocuSigned by:
José Francisco Gouvêa Vieira
051A72EB7D47412

José Francisco Gouvêa Vieira

Signed by:
MAURO MOREIRA
7386E3735991496...

Mauro Moreira

Assinado por:
Cláudio Frischtak
047B07BC9D354F8...

Cláudio Roberto Frischtak

DocuSigned by:
Roberta Carvalho
2361A49DBD9D4ED...

Roberta Carvalho
Secretária

(Esta página é parte integrante da ata da reunião do Conselho de Administração da Wilson Sons S.A. realizada em 1º de setembro de 2025, às 17:30 horas)

Certificado de conclusão

ID de envelope: 64631534-4E33-4BF0-A972-4604C79B4B69

Estado: Concluído

Assunto: Signature - Minutes of Wilson Sons' Extraordinary Board Resolution of September 1st, 2025

Número da Requisição JO:

Envelope de origem:

Página do documento: 2

Assinaturas: 7

Autor do envelope:

Certificar páginas: 9

Iniciais: 2

Caroline Bernat Cardoso

Assinatura guiada: Ativada

Praia de Botafogo 186 4º andar - Botafogo

Selo do ID do envelope: Ativada

RJ, Rio de Janeiro 20.091-005

Fuso horário: (UTC-03:00) Brasília

caroline.bernat@wilsonsons.com.br

Endereço IP: 201.29.54.2

Controlo de registos

Estado: Original

Titular: Caroline Bernat Cardoso

Local: DocuSign

28/08/2025 16:47:15

caroline.bernat@wilsonsons.com.br

Eventos do signatário

Caroline Bernat Cardoso

caroline.bernat@wilsonsons.com.br

Gerente Jurídico

Wilson Sons

Nível de segurança: Correio eletrónico, Autenticação de conta (Nenhuma)

Assinatura



Adoção de assinatura: Imagem de assinatura carregada

Utilizar o endereço IP: 189.112.164.126

Carimbo de data/hora

Enviado: 28/08/2025 17:01:19

Visualizado: 01/09/2025 17:45:24

Assinado: 01/09/2025 17:45:49

Aviso legal de registos e assinaturas eletrónicas:

Não disponível através do DocuSign

Augusto Cezar Tavares Baião

cezar.baiao@wilsonsons.com.br

Nível de segurança: Correio eletrónico, Autenticação de conta (Nenhuma)

DocuSigned by:

Augusto Cezar Tavares Baião
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Enviado: 01/09/2025 17:45:50

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Assinado: 01/09/2025 18:19:53

Adoção de assinatura: Estilo pré-selecionado

Utilizar o endereço IP: 179.82.217.209

Assinado através de dispositivo móvel

Aviso legal de registos e assinaturas eletrónicas:

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Cláudio Frischtak

claudio.frischtak@interb.com.br

Nível de segurança: Correio eletrónico, Autenticação de conta (Nenhuma)

Assinado por:

Cláudio Frischtak
047B07BC9D354F8...

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Assinado: 01/09/2025 18:40:33

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Assinado através de dispositivo móvel

Aviso legal de registos e assinaturas eletrónicas:

Aceite: 01/09/2025 18:39:00

ID: 557fb0fb-a33e-42c9-9804-91e17d448369

Elber Justo

elber.justo@msc.com

Md

Nível de segurança: Correio eletrónico, Autenticação de conta (Nenhuma)

DocuSigned by:

Elber Justo
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Assinado: 02/09/2025 08:18:08

Adoção de assinatura: Estilo pré-selecionado

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Assinado através de dispositivo móvel

Eventos do signatário	Assinatura	Carimbo de data/hora
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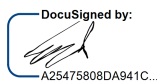
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ID: efe06286-8737-44d7-b313-d3ebda34f7f6

Hugues Favard

hugues.favard@mscgroup.com

Nível de segurança: Correio eletrônico, Autenticação de conta (Nenhuma)



Enviado: 01/09/2025 17:45:53

Visualizado: 02/09/2025 02:01:39

Assinado: 02/09/2025 02:01:51

Adoção de assinatura: Assinatura desenhada no dispositivo

Utilizar o endereço IP: 178.197.198.252

Assinado através de dispositivo móvel

Aviso legal de registos e assinaturas eletrônicos:

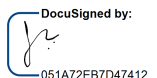
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José Francisco Gouvêa Vieira

jfgv@eagv.com.br

Nível de segurança: Correio eletrônico, Autenticação de conta (Nenhuma)



Enviado: 01/09/2025 17:45:52

Visualizado: 01/09/2025 18:02:46

Assinado: 01/09/2025 18:06:28

Adoção de assinatura: Assinatura desenhada no dispositivo

Utilizar o endereço IP: 177.43.160.193

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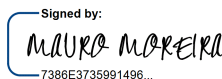
Aceite: 05/09/2023 12:22:41

ID: b2703de8-b98b-4533-a044-8f452e895545

MAURO MOREIRA

mauro.moreira2107@gmail.com

Nível de segurança: Correio eletrônico, Autenticação de conta (Nenhuma)



Enviado: 01/09/2025 17:45:51

Visualizado: 01/09/2025 17:59:22

Assinado: 01/09/2025 18:00:05

Adoção de assinatura: Estilo pré-selecionado

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Aceite: 06/09/2023 16:57:21

ID: 70ba0cea-37b4-4c20-b948-f3d4c16e57d1

Roberta Carvalho

roberta.carvalho@wilsonsons.com.br

Gerente Geral Jurídica

Tecon Salvador S/A

Nível de segurança: Correio eletrônico, Autenticação de conta (Nenhuma)



Enviado: 01/09/2025 17:45:53

Visualizado: 02/09/2025 13:42:01

Assinado: 02/09/2025 14:13:41

Adoção de assinatura: Estilo pré-selecionado

Utilizar o endereço IP: 189.3.205.242

Aviso legal de registos e assinaturas eletrônicos:

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ID: 24c8cd36-f594-4908-95d4-70571a8cf0fd

Eventos de signatário presencial	Assinatura	Carimbo de data/hora
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Eventos de entrega do editor	Estado	Carimbo de data/hora
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Eventos de entrega do agente	Estado	Carimbo de data/hora
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Evento de entrega do intermediário	Estado	Carimbo de data/hora
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Eventos de entrega certificada	Estado	Carimbo de data/hora
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Eventos de cópia	Estado	Carimbo de data/hora
Lucas Maia lucas.maia@wilsonsons.com.br Nível de segurança: Correio eletrônico, Autenticação de conta (Nenhuma)	Copiado	Enviado: 01/09/2025 17:45:53 Visualizado: 01/09/2025 17:46:22
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Mariah Ferreira mariah.ferreira@wilsonsons.com.br Nível de segurança: Correio eletrônico, Autenticação de conta (Nenhuma)	Copiado	Enviado: 01/09/2025 17:45:53
Aviso legal de registos e assinaturas eletrónicos: Não disponível através do DocuSign		

Eventos relacionados com a testemunha	Assinatura	Carimbo de data/hora
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Eventos de notário	Assinatura	Carimbo de data/hora
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Eventos de resumo de envelope	Estado	Carimbo de data/hora
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Envelope atualizado	Segurança verificada	01/09/2025 17:22:17
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Entrega certificada	Segurança verificada	02/09/2025 13:42:01
Processo de assinatura concluído	Segurança verificada	02/09/2025 14:13:41
Concluído	Segurança verificada	02/09/2025 14:13:41

Eventos de pagamento	Estado	Carimbo de data/hora
Aviso legal de registos e assinaturas eletrónicos		

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WILSON SONS S.A.
Companhia Aberta
CNPJ N°33.130.691/0001-05
NIRE 33.3.00337431

ATA DA REUNIÃO EXTRAORDINÁRIA DO CONSELHO DE ADMINISTRAÇÃO

Data, Hora e Local: A reunião foi realizada em 1º de setembro de 2025, às 17:30 horas, por videoconferência.

Convocação: Dispensada nos termos do artigo 12, §2º do Estatuto Social da Companhia.

Mesa: Assumiu a presidência dos trabalhos o Sr. Augusto Cezar Tavares Baião, que convidou a mim, Roberta Carvalho, para secretariá-lo.

Quórum e Instalação: Abertos os trabalhos, verificado o quórum com a presença de todos os membros do Conselho de Administração e validamente instalada a reunião, os Conselheiros presentes aprovaram a lavratura da presente ata na forma de sumário.

Ordem do Dia: Deliberar sobre a celebração do Contrato de Prestação de Serviços de Terminal de Contêineres - *Terminal Service Agreement*, entre a subsidiária da Companhia, Tecon Salvador S.A., e a MSC Mediterranean Shipping Company S.A. ("Contrato"), em atenção à Política de Transações com Partes Relacionadas da Companhia e às regras da Comissão de Valores Mobiliários ("CVM").

Deliberações: O Conselho de Administração tomou ciência sobre a recomendação favorável para a celebração do Contrato pela área de Governança Corporativa, pela Diretoria e pelo Comitê de Auditoria, conforme descrito no Formulário para Documentação de Transação com Partes Relacionadas emitido pela área de Relações com Investidores e no material de Análise de Transação com Parte Relacionada emitido pela área de Governança Corporativa, em observância à Política de Transações com Partes Relacionadas da Companhia e às regras da CVM. Todas as aprovações e pareceres mencionados acima encontram-se arquivados nos sistemas do Conselho de Administração da Companhia.

Em seguida, o Conselho de Administração deliberou sobre a celebração do Contrato.

Os Conselheiros Hugues Ronan Favard e Elber Alves Justo declararam-se em conflito de interesses e abstiveram-se de participar da discussão e votação desta matéria. A matéria foi aprovada por unanimidade dos votos dos demais Conselheiros presentes, sendo eles os Srs. Augusto Cezar Tavares Baião, José Francisco Gouvêa Vieira, Mauro Moreira e Cláudio Roberto Frischtak.

A Diretoria da Companhia fica, por este ato, autorizada a tomar todas as providências necessárias para a formalização e execução do Contrato.



Encerramento: Nada mais havendo a tratar, foram suspensos os trabalhos pelo tempo necessário para a lavratura desta ata, a qual foi lida, aprovada e assinada por todos os presentes.

Rio de Janeiro, 1º de setembro de 2025.

DocuSigned by:
Augusto Cezar Tavares Baião
B8E0396C01824EA...

Augusto Cezar Tavares Baião

DocuSigned by:
Hugues Ronan Favard
A25475808DA941C...

Hugues Ronan Favard

DocuSigned by:
Elber Justo
FE0B1DB1754747A...

Elber Alves Justo

DocuSigned by:
José Francisco Gouvêa Vieira
051A72EB7D47412

José Francisco Gouvêa Vieira

Signed by:
MAURO MOREIRA
7386E3735991496...

Mauro Moreira

Assinado por:
Cláudio Frischtak
047B07BC9D354F8...

Cláudio Roberto Frischtak

DocuSigned by:
Roberta Carvalho
2361A49DBD9D4ED...

Roberta Carvalho
Secretária

(Esta página é parte integrante da ata da reunião do Conselho de Administração da Wilson Sons S.A. realizada em 1º de setembro de 2025, às 17:30 horas)

Certificado de conclusão

ID de envelope: 64631534-4E33-4BF0-A972-4604C79B4B69

Estado: Concluído

Assunto: Signature - Minutes of Wilson Sons' Extraordinary Board Resolution of September 1st, 2025

Número da Requisição JO:

Envelope de origem:

Página do documento: 2

Assinaturas: 7

Autor do envelope:

Certificar páginas: 9

Iniciais: 2

Caroline Bernat Cardoso

Assinatura guiada: Ativada

Praia de Botafogo 186 4º andar - Botafogo

Selo do ID do envelope: Ativada

RJ, Rio de Janeiro 20.091-005

Fuso horário: (UTC-03:00) Brasília

caroline.bernat@wilsonsons.com.br

Endereço IP: 201.29.54.2

Controlo de registos

Estado: Original

Titular: Caroline Bernat Cardoso

Local: DocuSign

28/08/2025 16:47:15

caroline.bernat@wilsonsons.com.br

Eventos do signatário

Assinatura

Carimbo de data/hora

Caroline Bernat Cardoso



Enviado: 28/08/2025 17:01:19

caroline.bernat@wilsonsons.com.br

Visualizado: 01/09/2025 17:45:24

Gerente Jurídico

Assinado: 01/09/2025 17:45:49

Wilson Sons

Nível de segurança: Correio eletrónico, Autenticação de conta (Nenhuma)

Adoção de assinatura: Imagem de assinatura carregada

Utilizar o endereço IP: 189.112.164.126

Aviso legal de registos e assinaturas eletrónicos:

Não disponível através do Docusign

Augusto Cezar Tavares Baião

DocuSigned by:
Augusto Cezar Tavares Baião
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Enviado: 01/09/2025 17:45:50

cezar.baiao@wilsonsons.com.br

Visualizado: 01/09/2025 18:19:34

Nível de segurança: Correio eletrónico, Autenticação de conta (Nenhuma)

Assinado: 01/09/2025 18:19:53

Adoção de assinatura: Estilo pré-selecionado

Utilizar o endereço IP: 179.82.217.209

Assinado através de dispositivo móvel

Aviso legal de registos e assinaturas eletrónicos:

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Cláudio Frischtak

Assinado por:
Cláudio Frischtak
047B07BC9D354F8...

Enviado: 01/09/2025 17:45:51

claudio.frischtak@interb.com.br

Visualizado: 01/09/2025 18:39:00

Nível de segurança: Correio eletrónico, Autenticação de conta (Nenhuma)

Assinado: 01/09/2025 18:40:33

Adoção de assinatura: Estilo pré-selecionado

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Assinado através de dispositivo móvel

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Aceite: 01/09/2025 18:39:00

ID: 557fb0fb-a33e-42c9-9804-91e17d448369

Elber Justo

DocuSigned by:
Elber Justo
FE0B1DB1754747A...

Enviado: 01/09/2025 17:45:52

elber.justo@msc.com

Visualizado: 02/09/2025 08:17:58

Md

Assinado: 02/09/2025 08:18:08

Nível de segurança: Correio eletrónico, Autenticação de conta (Nenhuma)

Adoção de assinatura: Estilo pré-selecionado

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Assinado através de dispositivo móvel

Eventos do signatário	Assinatura	Carimbo de data/hora
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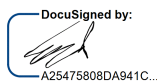
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Hugues Favard

hugues.favard@mscgroup.com

Nível de segurança: Correio eletrônico, Autenticação de conta (Nenhuma)



Enviado: 01/09/2025 17:45:53

Visualizado: 02/09/2025 02:01:39

Assinado: 02/09/2025 02:01:51

Adoção de assinatura: Assinatura desenhada no dispositivo

Utilizar o endereço IP: 178.197.198.252

Assinado através de dispositivo móvel

Aviso legal de registos e assinaturas eletrônicos:

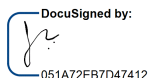
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ID: fe15fcdd-522d-41a5-be40-563c22b8d652

José Francisco Gouvêa Vieira

jfgv@eagv.com.br

Nível de segurança: Correio eletrônico, Autenticação de conta (Nenhuma)



Enviado: 01/09/2025 17:45:52

Visualizado: 01/09/2025 18:02:46

Assinado: 01/09/2025 18:06:28

Adoção de assinatura: Assinatura desenhada no dispositivo

Utilizar o endereço IP: 177.43.160.193

Aviso legal de registos e assinaturas eletrônicos:

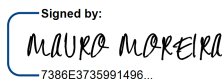
Aceite: 05/09/2023 12:22:41

ID: b2703de8-b98b-4533-a044-8f452e895545

MAURO MOREIRA

mauro.moreira2107@gmail.com

Nível de segurança: Correio eletrônico, Autenticação de conta (Nenhuma)



Enviado: 01/09/2025 17:45:51

Visualizado: 01/09/2025 17:59:22

Assinado: 01/09/2025 18:00:05

Adoção de assinatura: Estilo pré-selecionado

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Aviso legal de registos e assinaturas eletrônicos:

Aceite: 06/09/2023 16:57:21

ID: 70ba0cea-37b4-4c20-b948-f3d4c16e57d1

Roberta Carvalho

roberta.carvalho@wilsonsons.com.br

Gerente Geral Jurídica

Tecon Salvador S/A

Nível de segurança: Correio eletrônico, Autenticação de conta (Nenhuma)



Enviado: 01/09/2025 17:45:53

Visualizado: 02/09/2025 13:42:01

Assinado: 02/09/2025 14:13:41

Adoção de assinatura: Estilo pré-selecionado

Utilizar o endereço IP: 189.3.205.242

Aviso legal de registos e assinaturas eletrônicos:

Aceite: 02/09/2025 13:42:01

ID: 24c8cd36-f594-4908-95d4-70571a8cf0fd

Eventos de signatário presencial	Assinatura	Carimbo de data/hora
Eventos de entrega do editor	Estado	Carimbo de data/hora
Eventos de entrega do agente	Estado	Carimbo de data/hora
Evento de entrega do intermediário	Estado	Carimbo de data/hora
Eventos de entrega certificada	Estado	Carimbo de data/hora

Eventos de cópia	Estado	Carimbo de data/hora
Lucas Maia lucas.maia@wilsonsons.com.br Nível de segurança: Correio eletrônico, Autenticação de conta (Nenhuma)	Copiado	Enviado: 01/09/2025 17:45:53 Visualizado: 01/09/2025 17:46:22
Aviso legal de registos e assinaturas eletrónicos: Aceite: 20/08/2025 11:32:28 ID: 298ff164-b988-455c-9feb-4f2d4c889cf1		

Mariah Ferreira mariah.ferreira@wilsonsons.com.br Nível de segurança: Correio eletrônico, Autenticação de conta (Nenhuma)	Copiado	Enviado: 01/09/2025 17:45:53
Aviso legal de registos e assinaturas eletrónicos: Não disponível através do DocuSign		

Eventos relacionados com a testemunha	Assinatura	Carimbo de data/hora
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Eventos de notário	Assinatura	Carimbo de data/hora
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Eventos de resumo de envelope	Estado	Carimbo de data/hora
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Envelope atualizado	Segurança verificada	01/09/2025 17:22:17
Envelope atualizado	Segurança verificada	01/09/2025 17:22:17
Envelope atualizado	Segurança verificada	01/09/2025 17:22:17
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Entrega certificada	Segurança verificada	02/09/2025 13:42:01
Processo de assinatura concluído	Segurança verificada	02/09/2025 14:13:41
Concluído	Segurança verificada	02/09/2025 14:13:41

Eventos de pagamento	Estado	Carimbo de data/hora
Aviso legal de registos e assinaturas eletrónicos		

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