

RELAÇÕES COM INVESTIDORES



RESULTADOS

2º TRIMESTRE
2026

LISTADA NO NOVO MERCADO DA B3 | **PLPL3**

Aviso

Esta apresentação contém declarações sobre o futuro que estão sujeitas a riscos e incertezas. Estas declarações são baseadas nas crenças e premissas da administração e em informações atualmente disponíveis. As declarações sobre o futuro são referentes às intenções, crenças ou expectativas atuais da Companhia ou de seus conselheiros ou diretores. Estas declarações também incluem informações com relação aos resultados futuros de operações possíveis.

Elas não são garantias de desempenho, pois envolvem riscos, incertezas e suposições, porque se relacionam a eventos futuros e, portanto, dependem de circunstâncias que podem ou não ocorrer. Nossos resultados futuros e valor para os acionistas podem diferir materialmente daqueles expressos ou sugeridos nestas declarações. Muitos dos fatores que irão determinar estes resultados e valor estão além da capacidade de controle ou previsão da Companhia.

PARTICIPANTES



RODRIGO LUNA

PRESIDENTE DO CONSELHO DE ADMINISTRAÇÃO
DIRETOR VICE-PRESIDENTE



JOÃO HOPP

DIRETOR VICE PRESIDENTE EXECUTIVO
DIRETOR DE RELAÇÕES COM INVESTIDORES



ANSELMO SOARES

DIRETOR FINANCEIRO

DESTAQUES 2T26



LANÇAMENTOS
100% 2T26

R\$ 826 Milhões

-16,2%

ABAIXO DO 1T26



LANÇAMENTOS
100% 2T26 (6M26)

R\$ 1,8 Bilhões

-29,7%

6M26 vs 6M25



VENDA LÍQUIDA
100% 2T26

R\$ 916 Milhões

+8,9%

ACIMA DO 1T26



VENDA LÍQUIDA
100% 2T26 (6M26)

R\$ 1,7 Bilhão

+0,5%

6M26 vs 6M25



UNIDADES EM
CONSTRUÇÃO

44,4 mil unidades

+26,2%

ACIMA DO 2T25



Recorde
Histórico



LANDBANK

R\$ 34,2 Bilhões

Potencial de Lançamento
128 mil unidades



RECEITA LÍQUIDA

R\$ 914,8 Milhões

+23,9%

ACIMA DO 1T26



LUCRO LÍQUIDO

R\$ 67,3 Milhões

+52,8%

ACIMA DO 1T26



RESULTADO OPERACIONAL

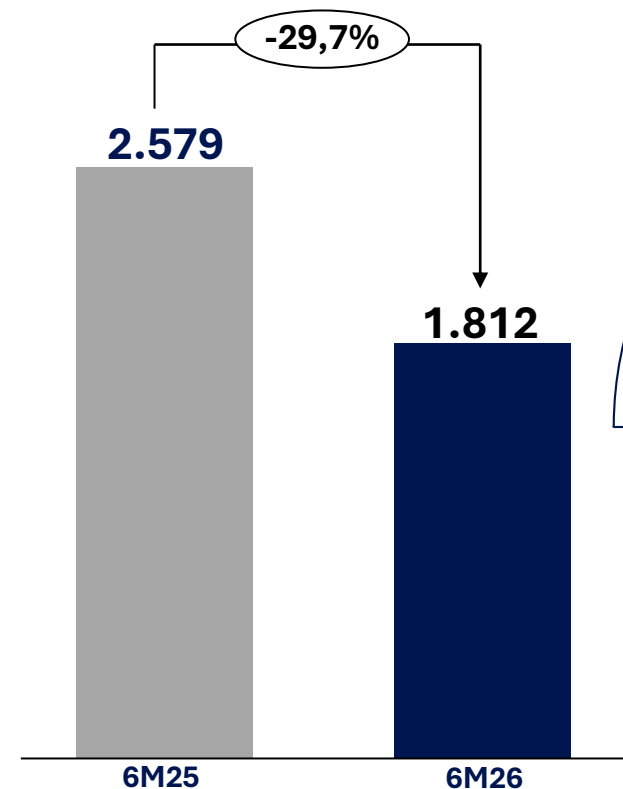
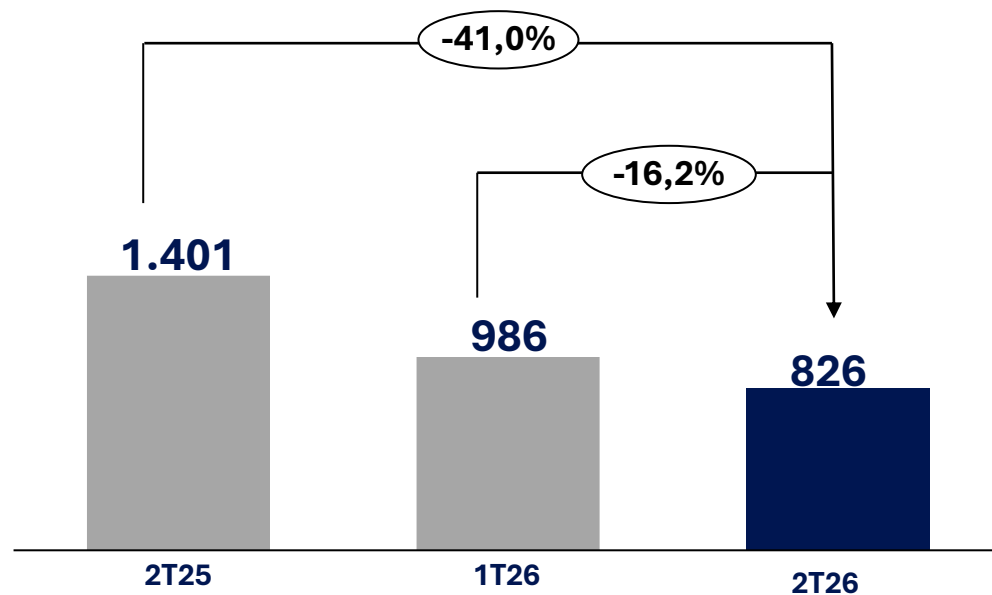
2T26

Listada no Novo Mercado da B3 | **PLPL3**



LANÇAMENTOS 100%

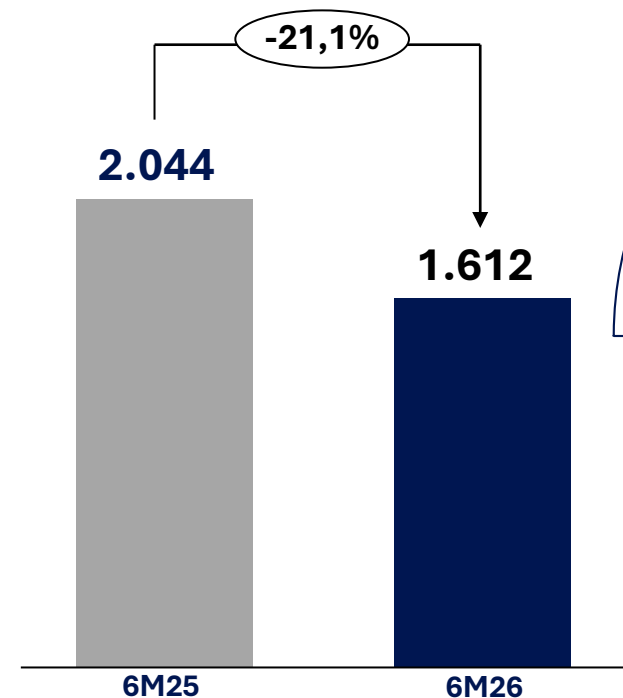
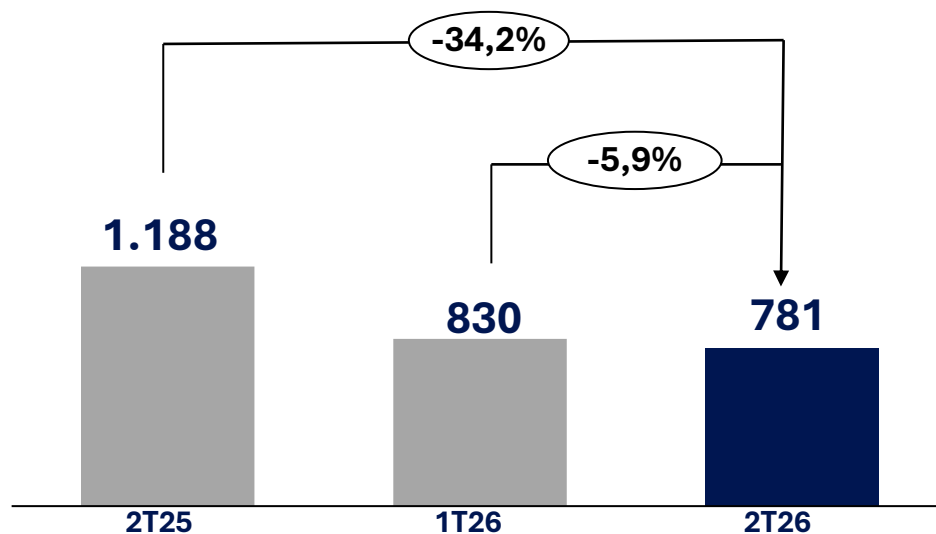
TOTAL (R\$ milhões)



LANÇAMENTOS %P&P

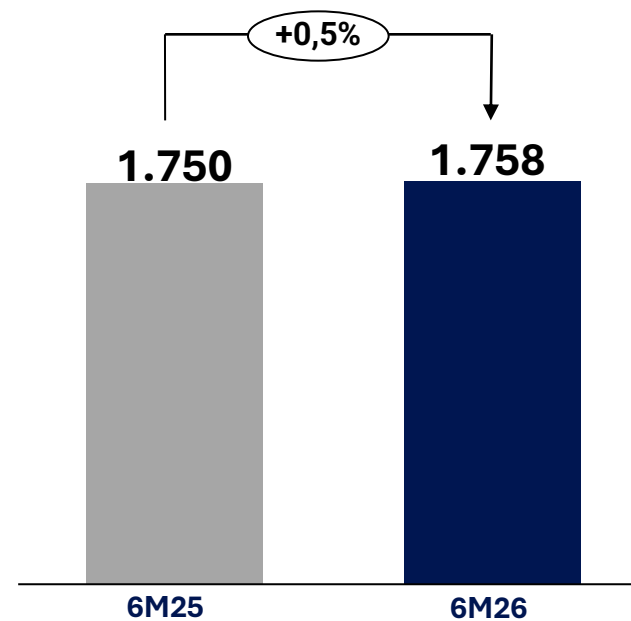
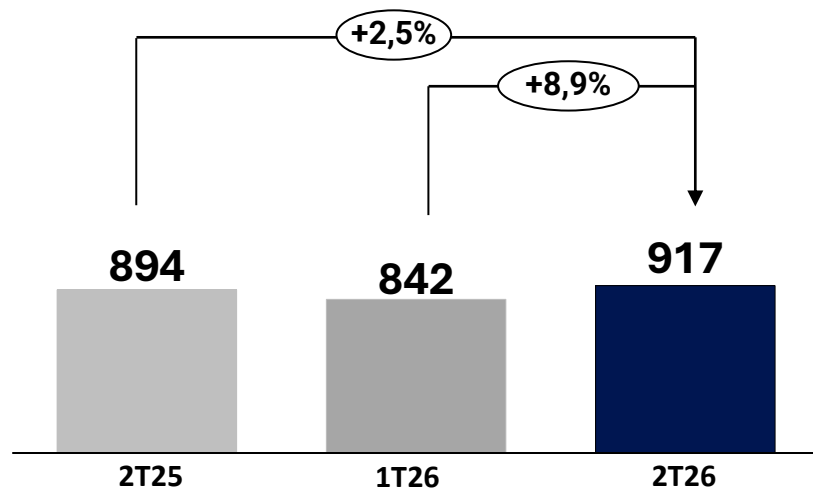
MERCADO PRIVADO

TOTAL (R\$ milhões)



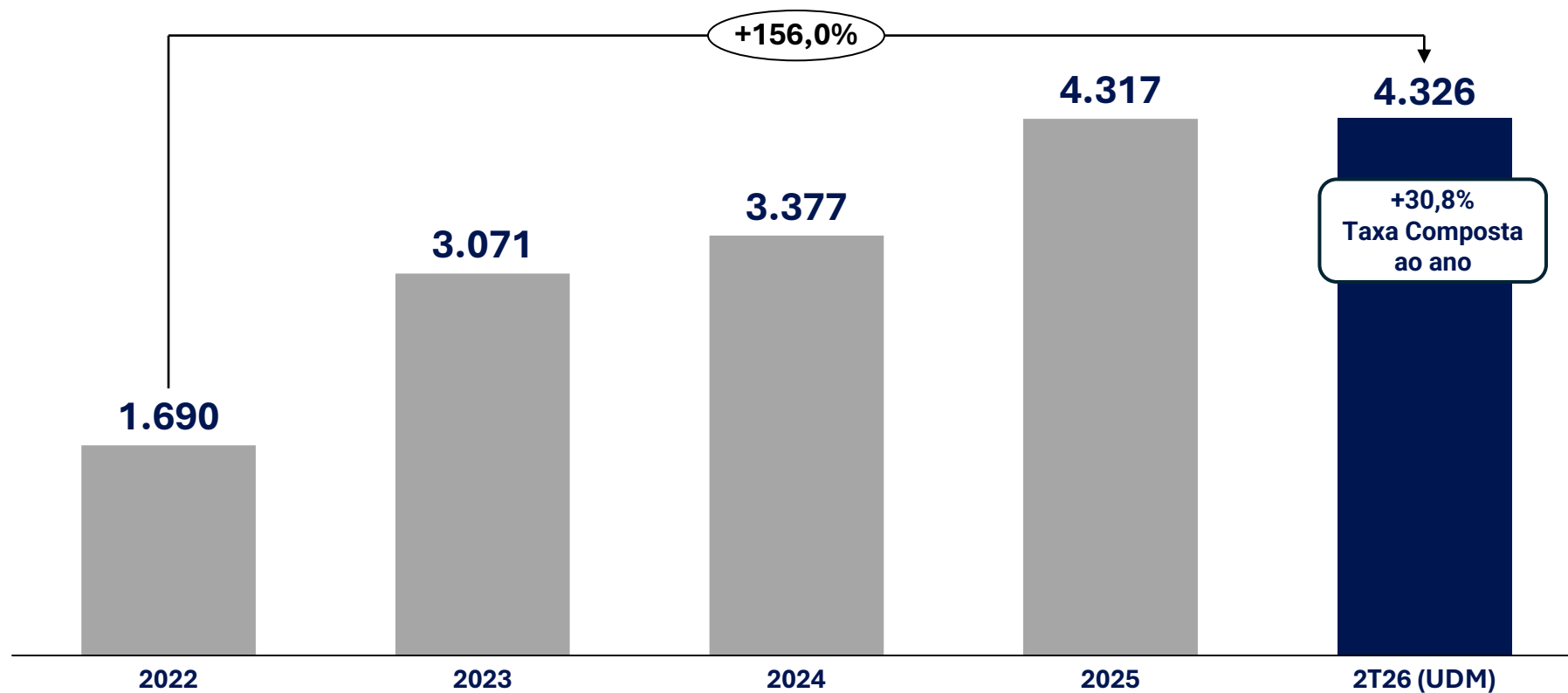
VENDAS 100%

TOTAL (R\$ milhões)



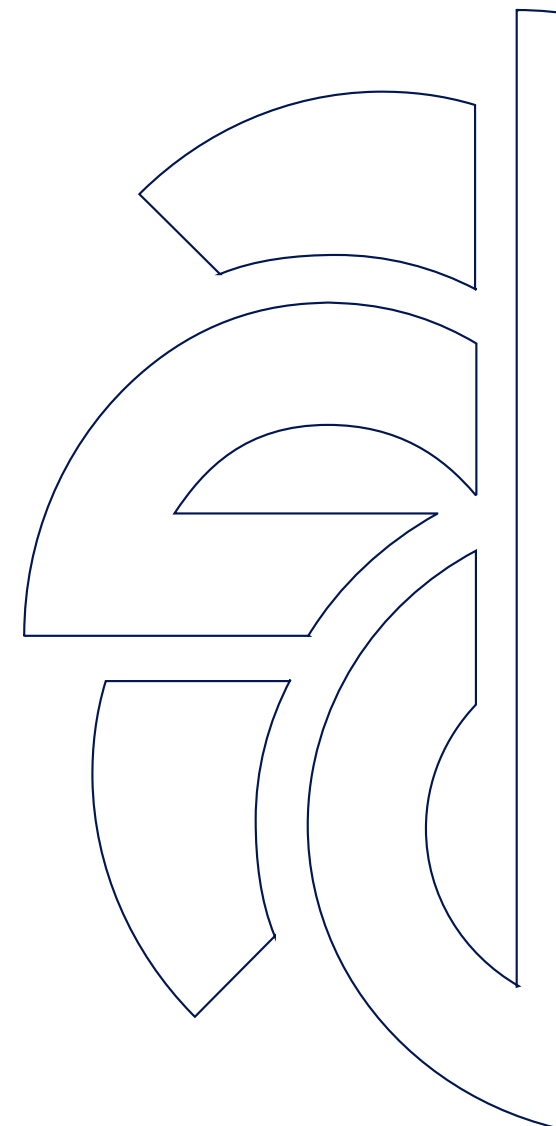
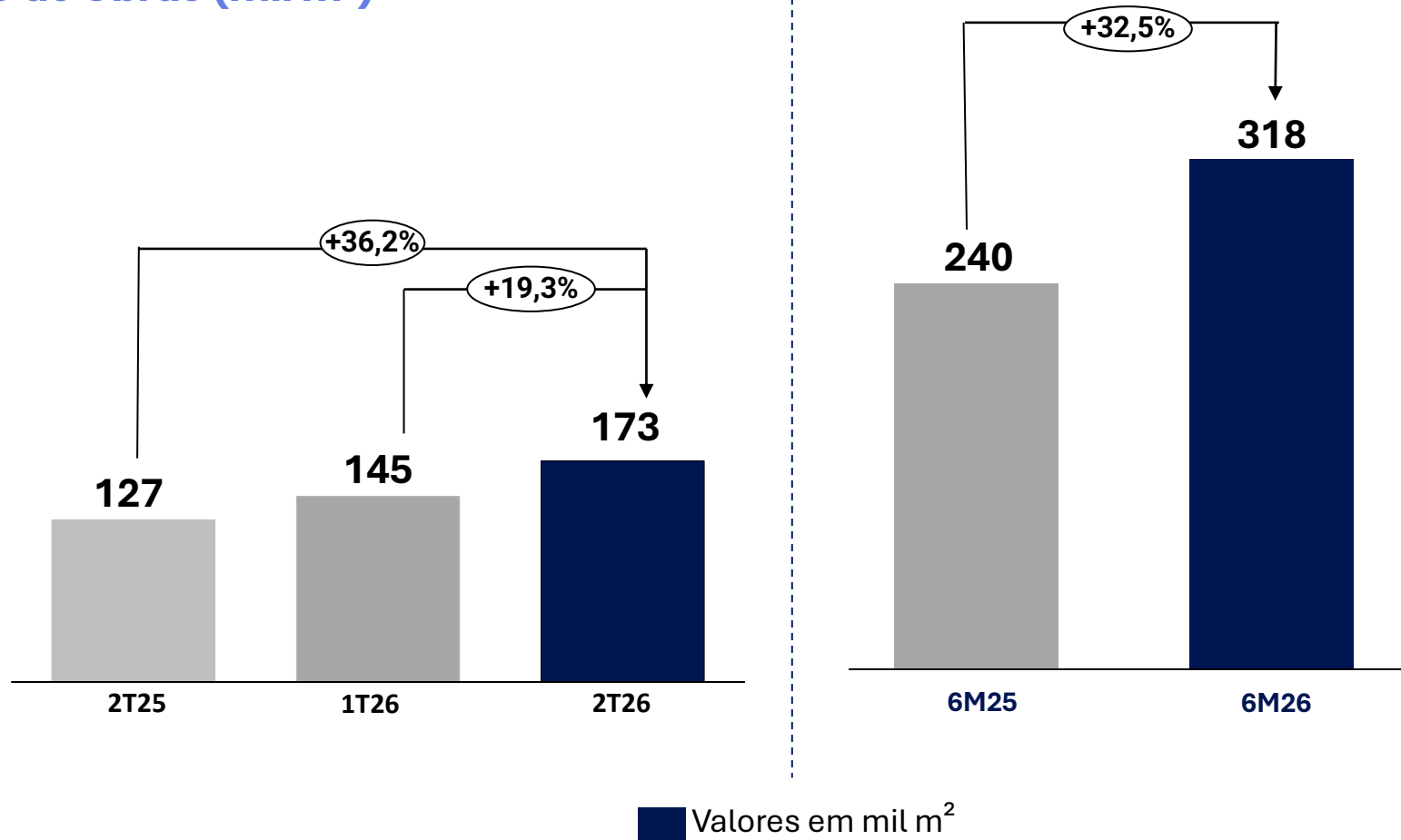
HISTÓRICO DE VENDAS UDM

TOTAL (R\$ milhões)



OBRA

Produção de Obras (mil m²)





RESULTADO FINANCEIRO

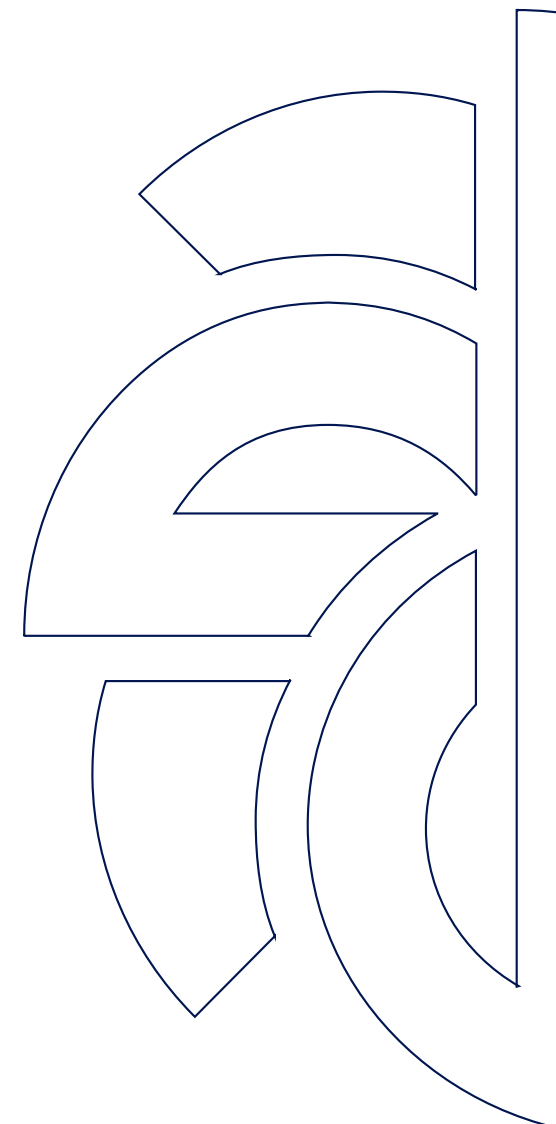
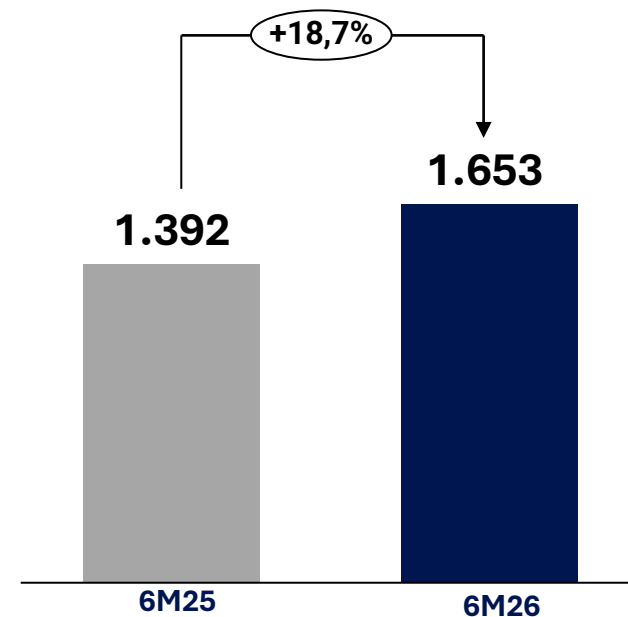
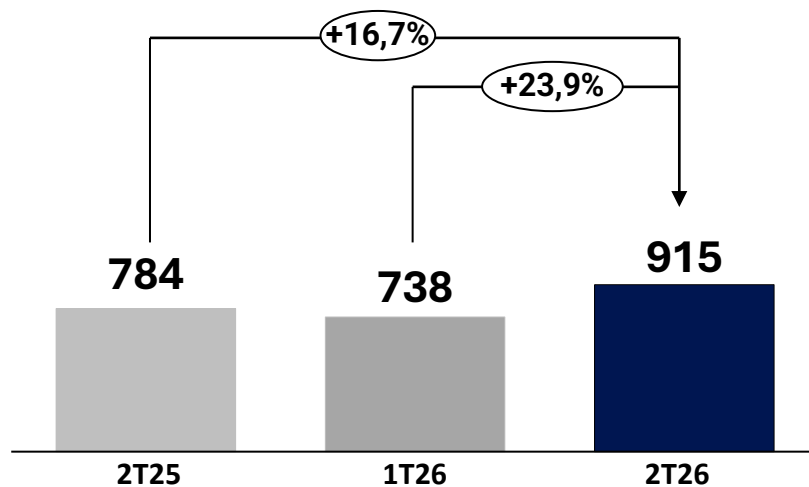
2T26

Listada no Novo Mercado da B3 | **PLPL3**



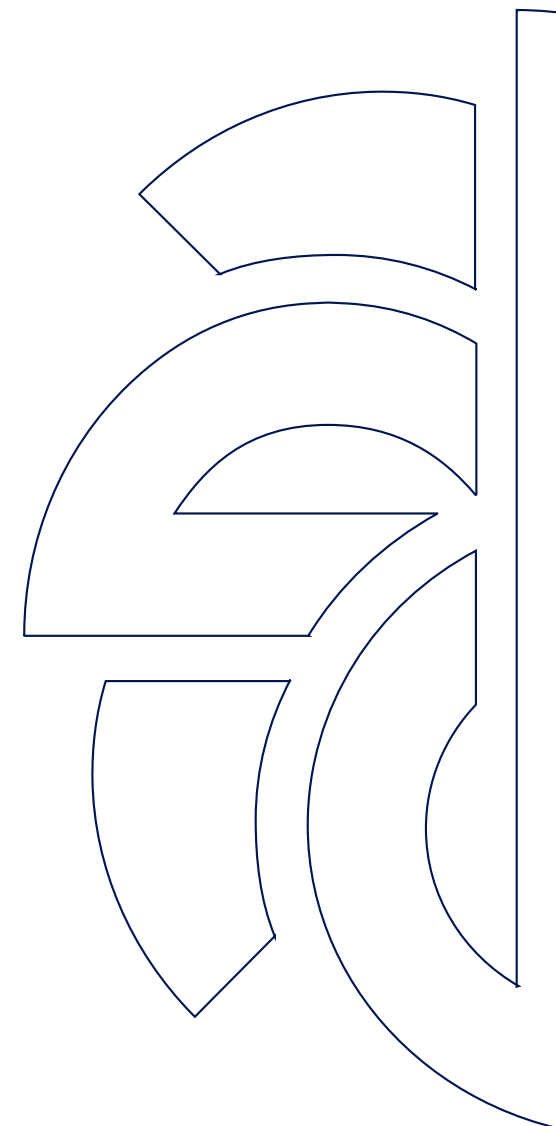
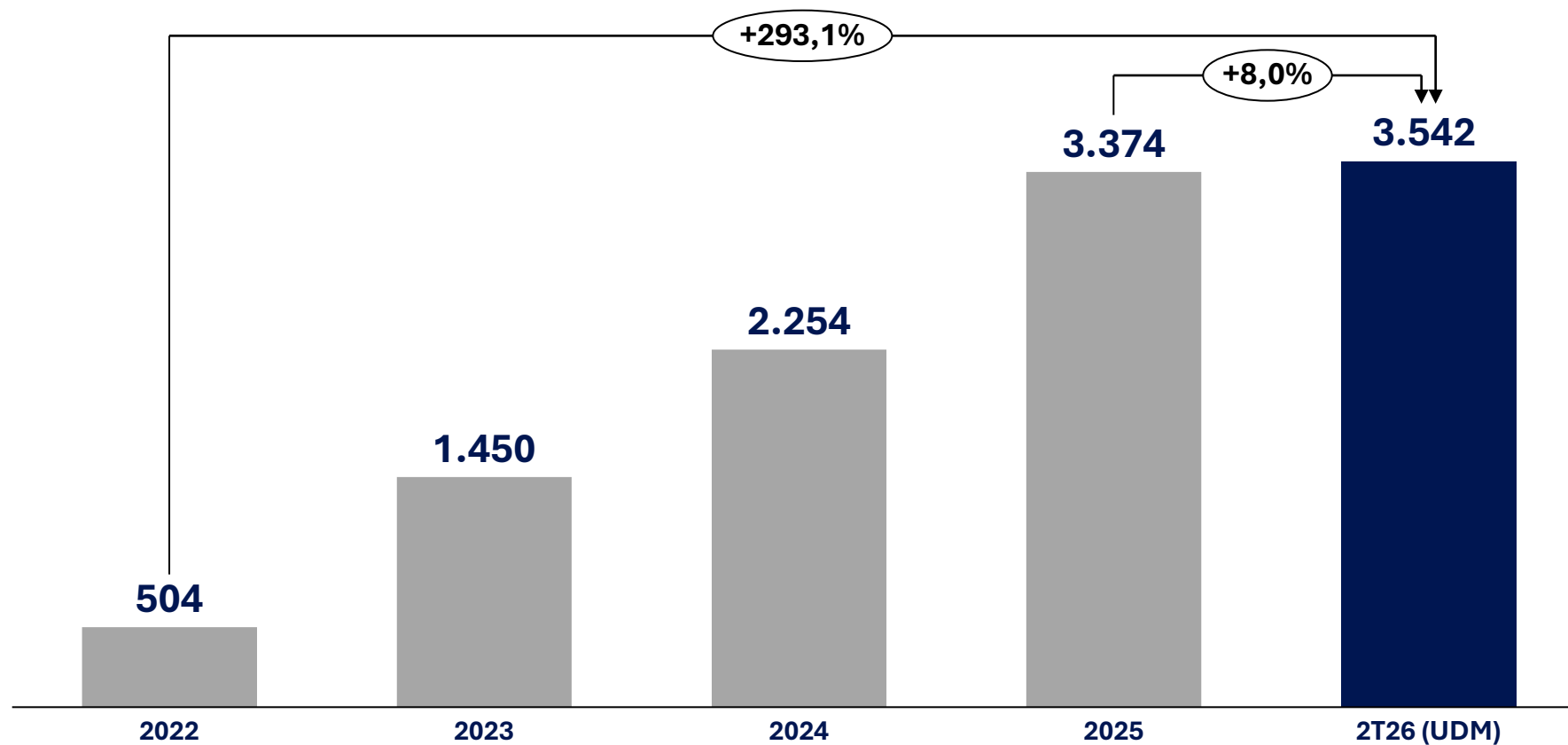
RECEITA LÍQUIDA

(R\$ MILHÕES)



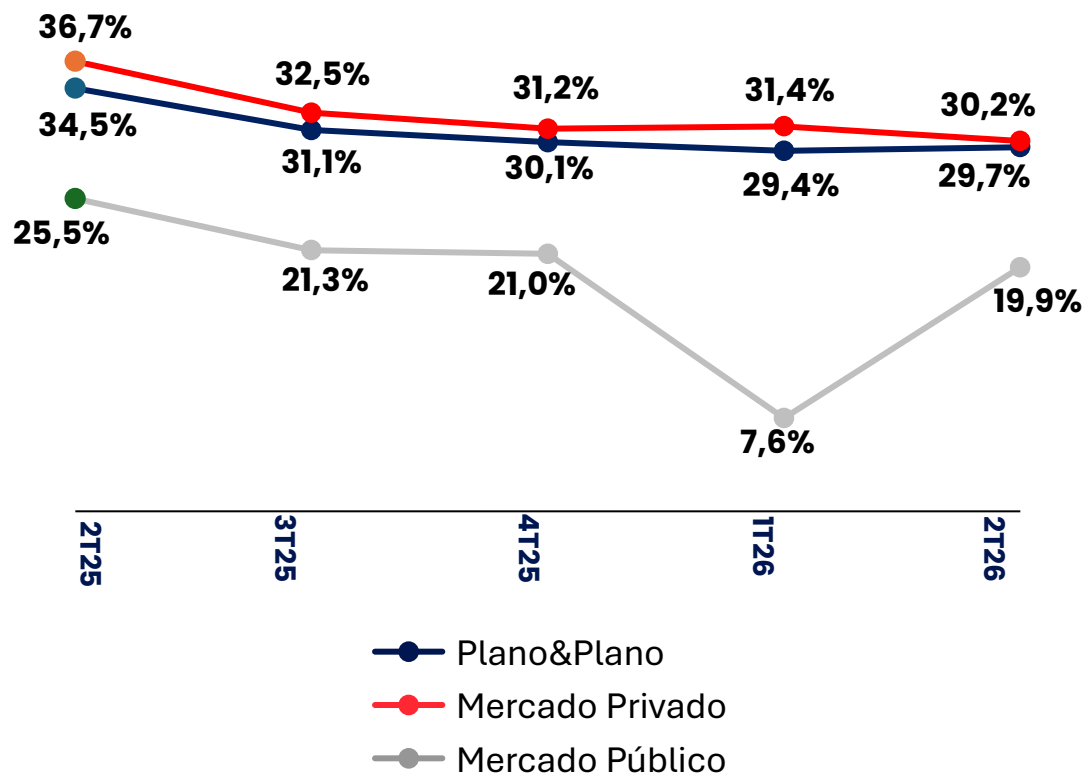
EVOLUÇÃO DA RECEITA REF

(R\$ MILHÕES)

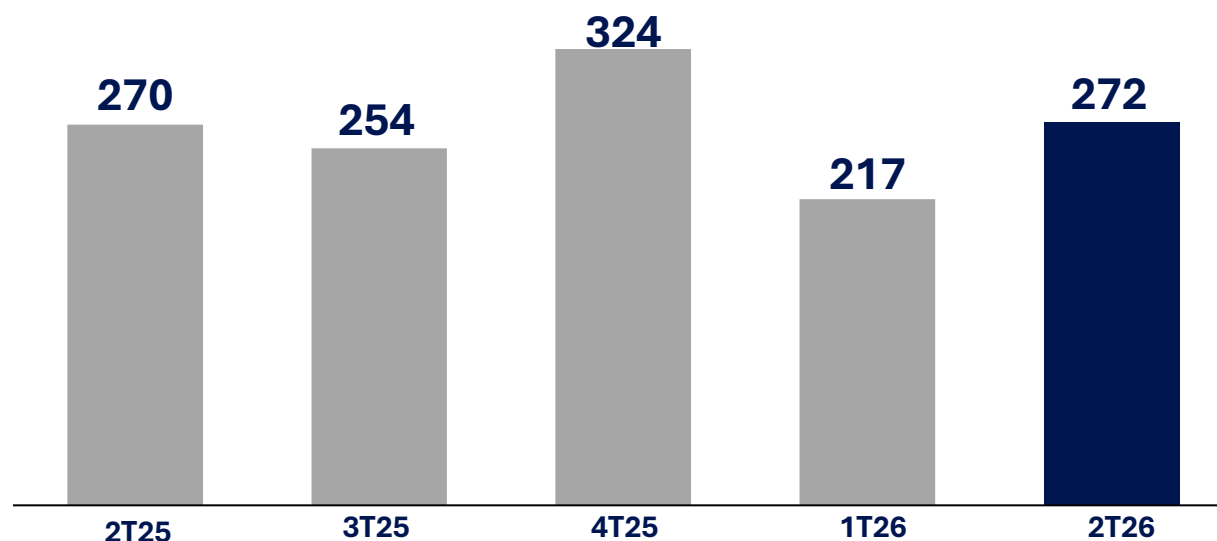


LUCRO BRUTO E MARGEM BRUTA

MARGEM BRUTA AJUSTADA (%)

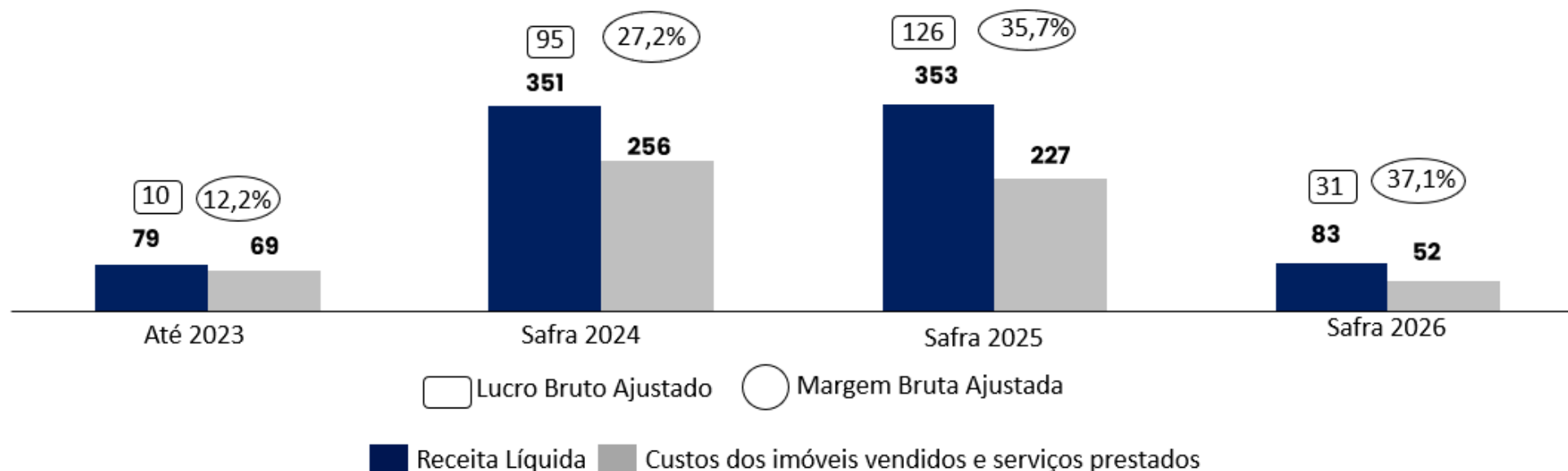


LUCRO BRUTO AJUSTADO (R\$ MILHÕES)



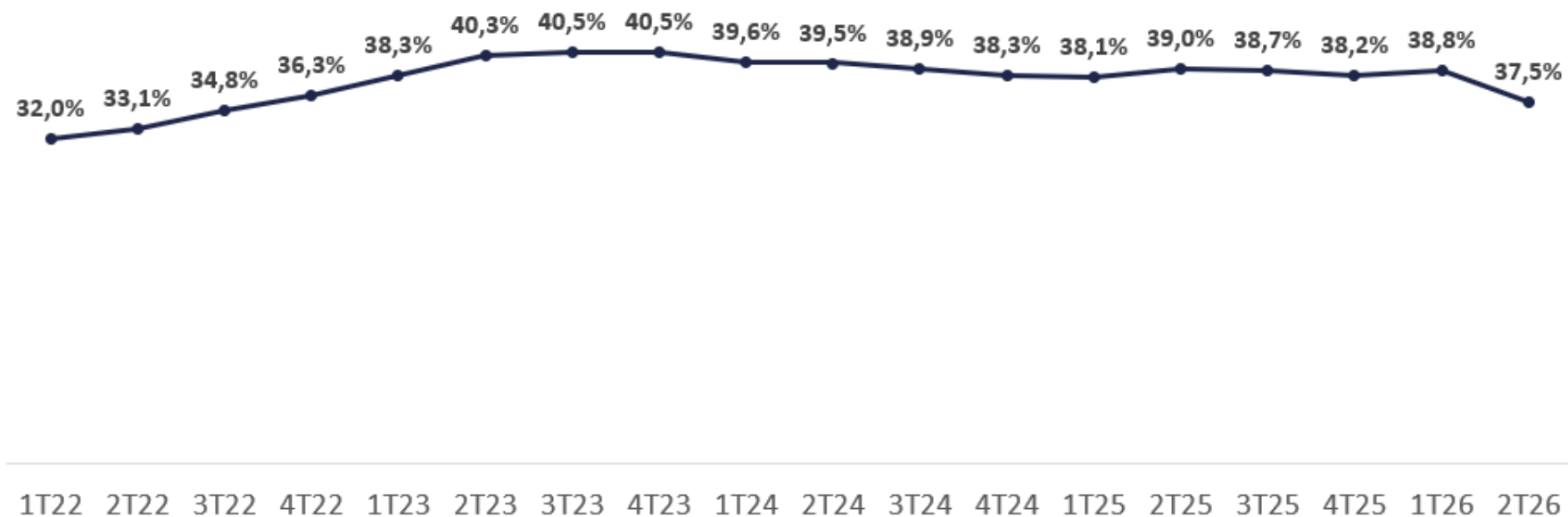
MARGEM BRUTA AJUSTADA POR SAFRA

2T26 – MERCADO PRIVADO



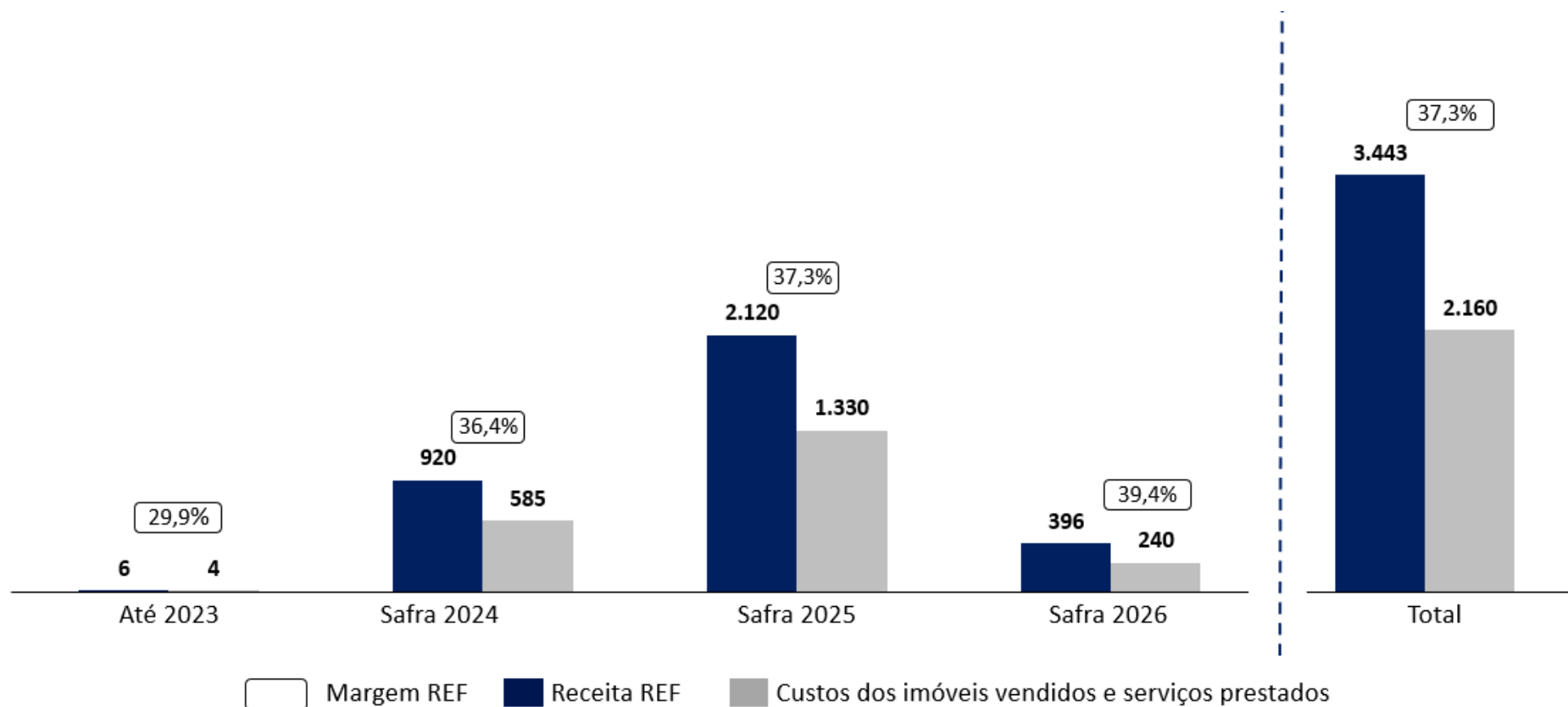
MARGEM REF

(R\$ MILHÕES)



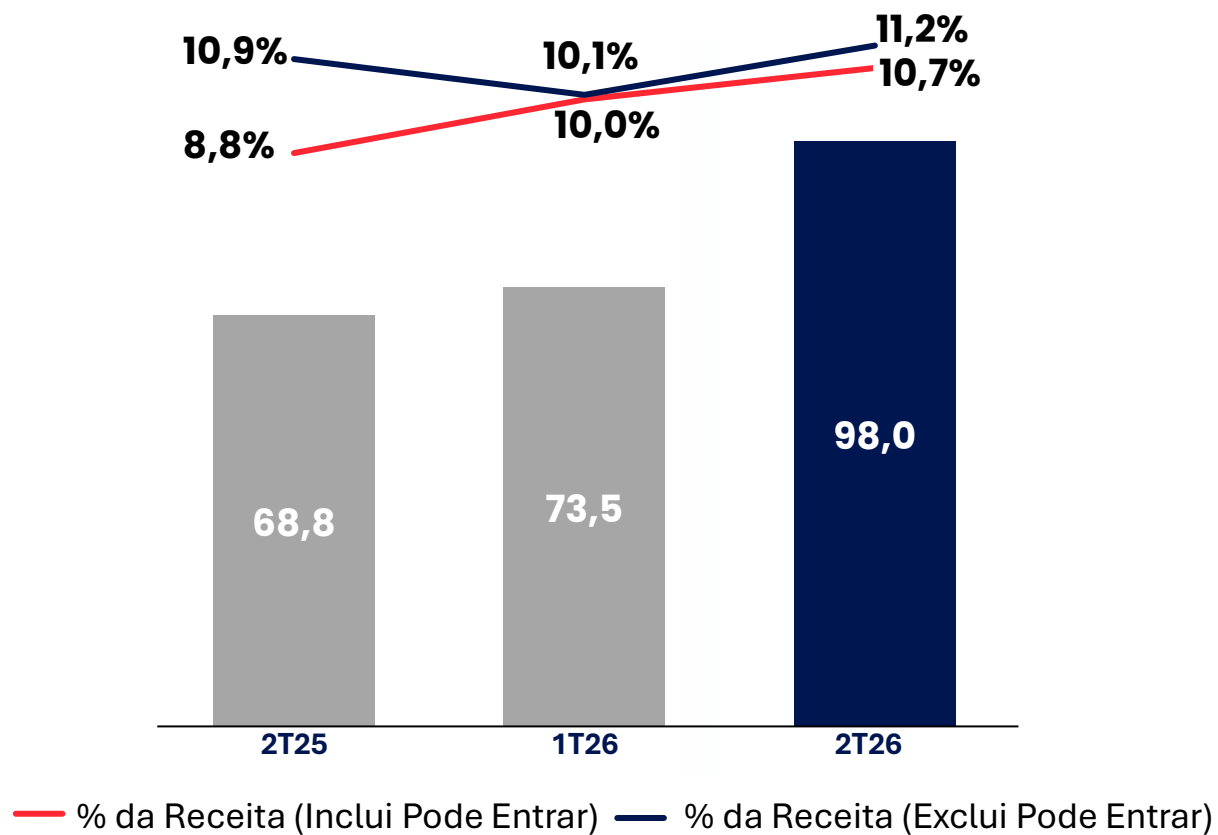
MARGEM REF POR SAFRA

MERCADO PÚBLICO E MERCADO PRIVADO



DESPESAS COMERCIAIS

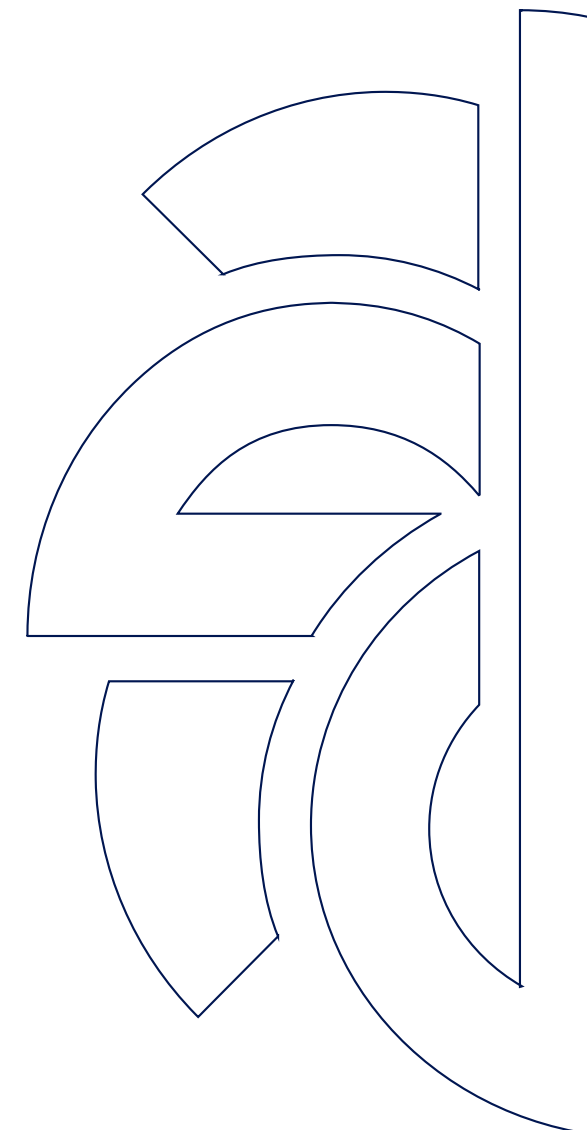
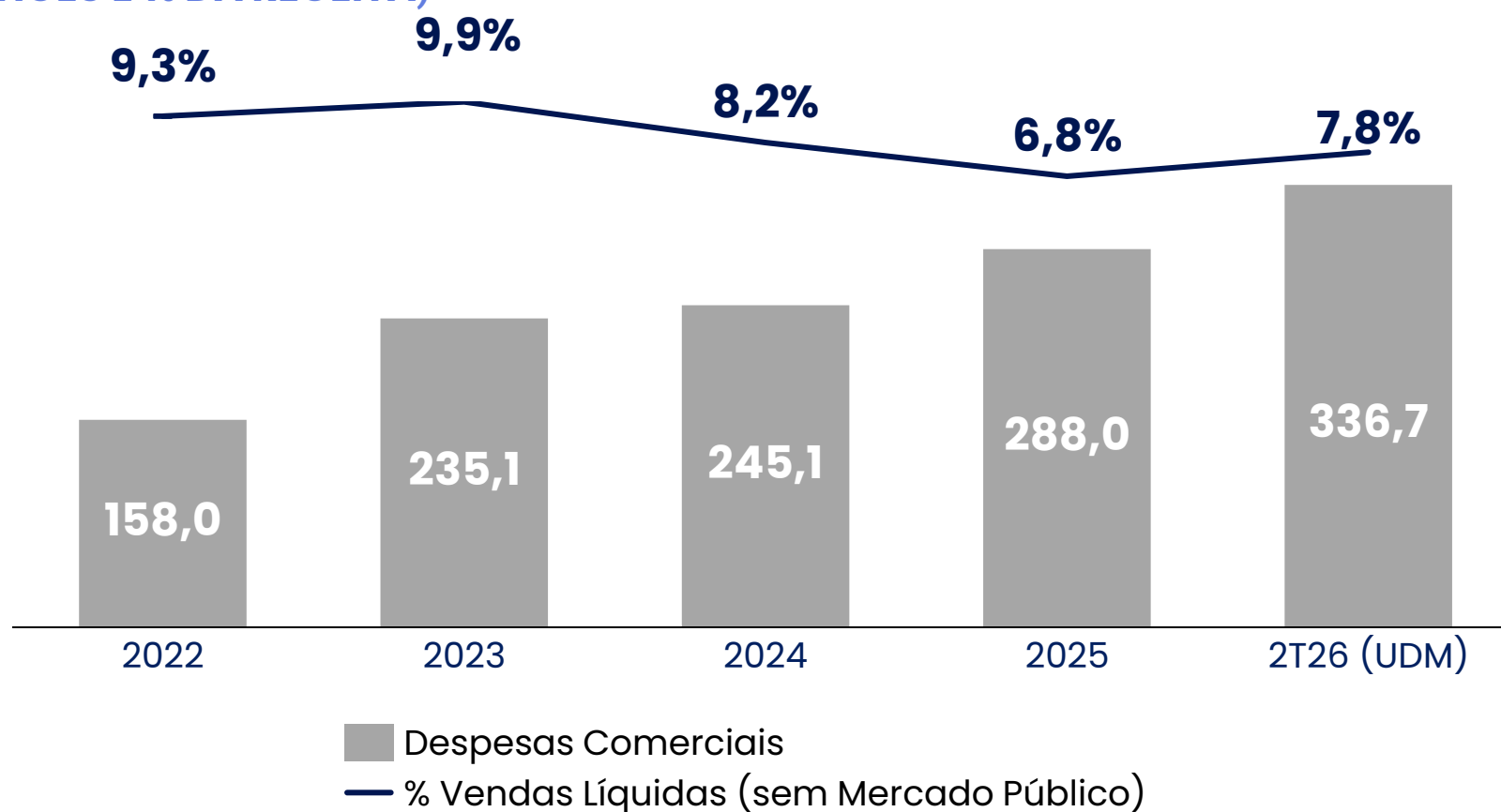
(R\$ MILHÕES E % DA RECEITA)



DESP. COM./VENDAS LÍQUIDAS

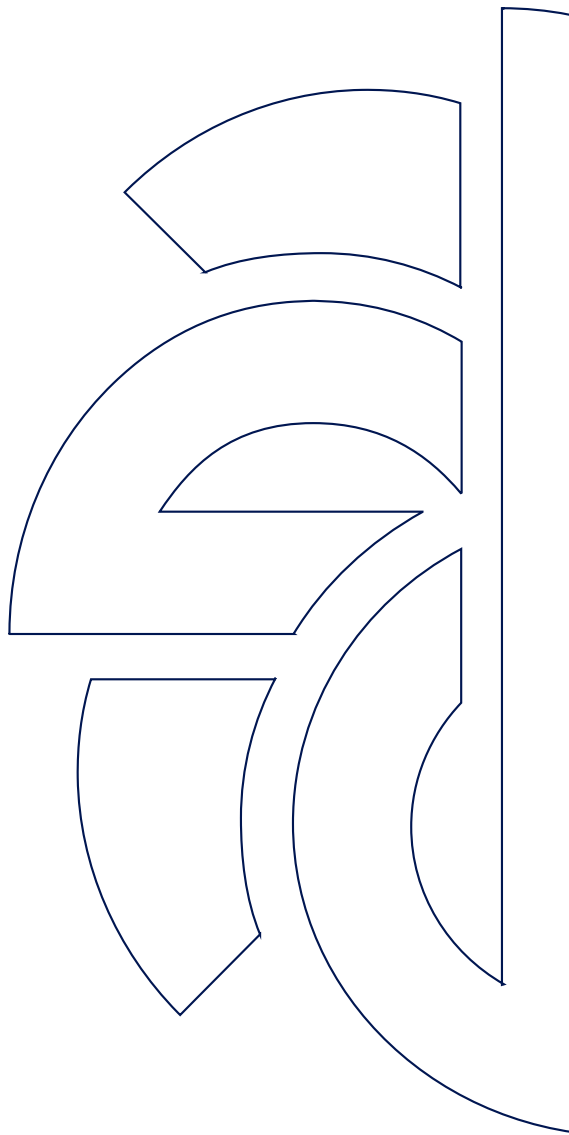
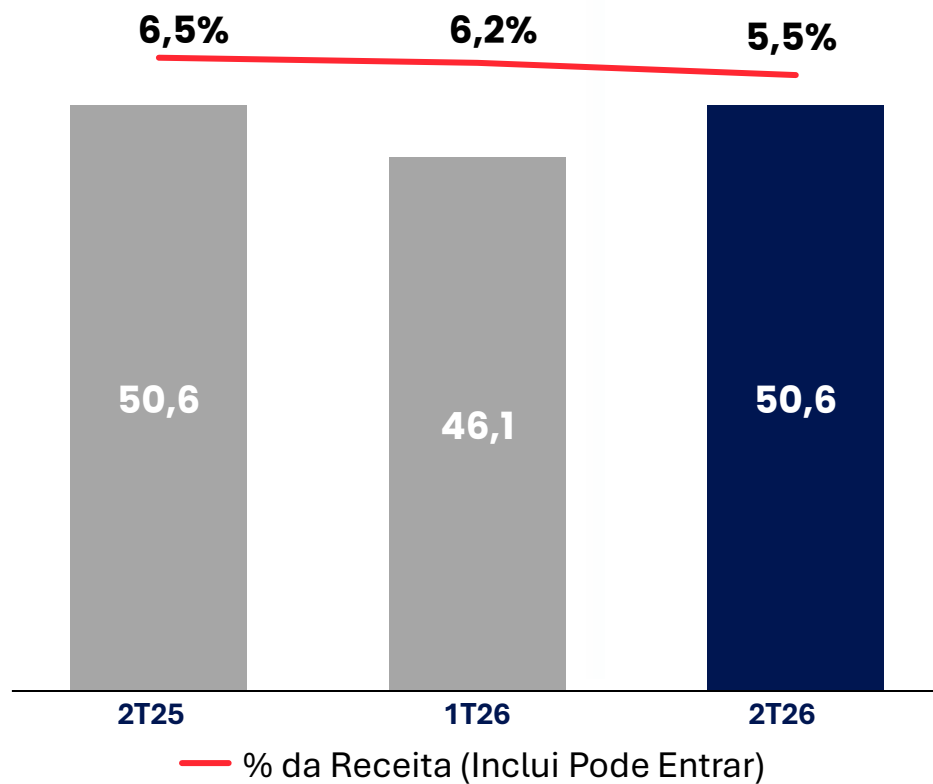
(sem Mercado Público)

(R\$ MILHÕES E % DA RECEITA)



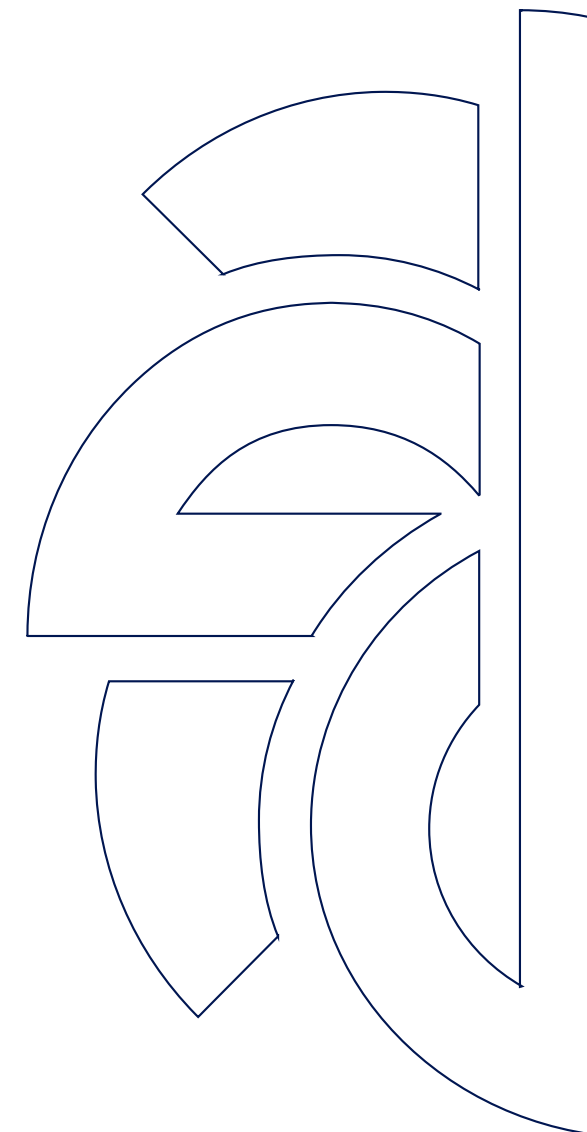
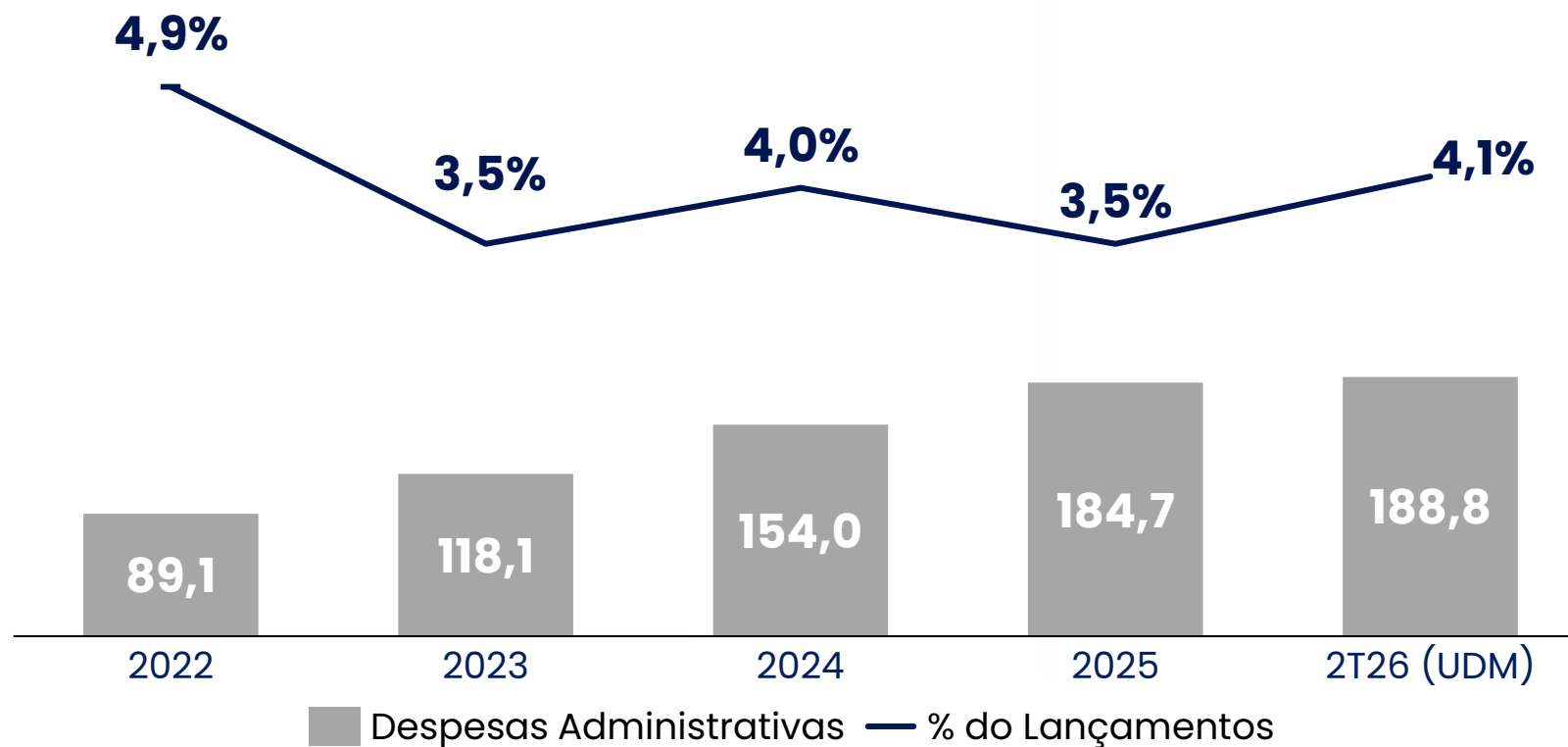
DESPESAS ADMINISTRATIVAS

(R\$ MILHÕES E % DA RECEITA)



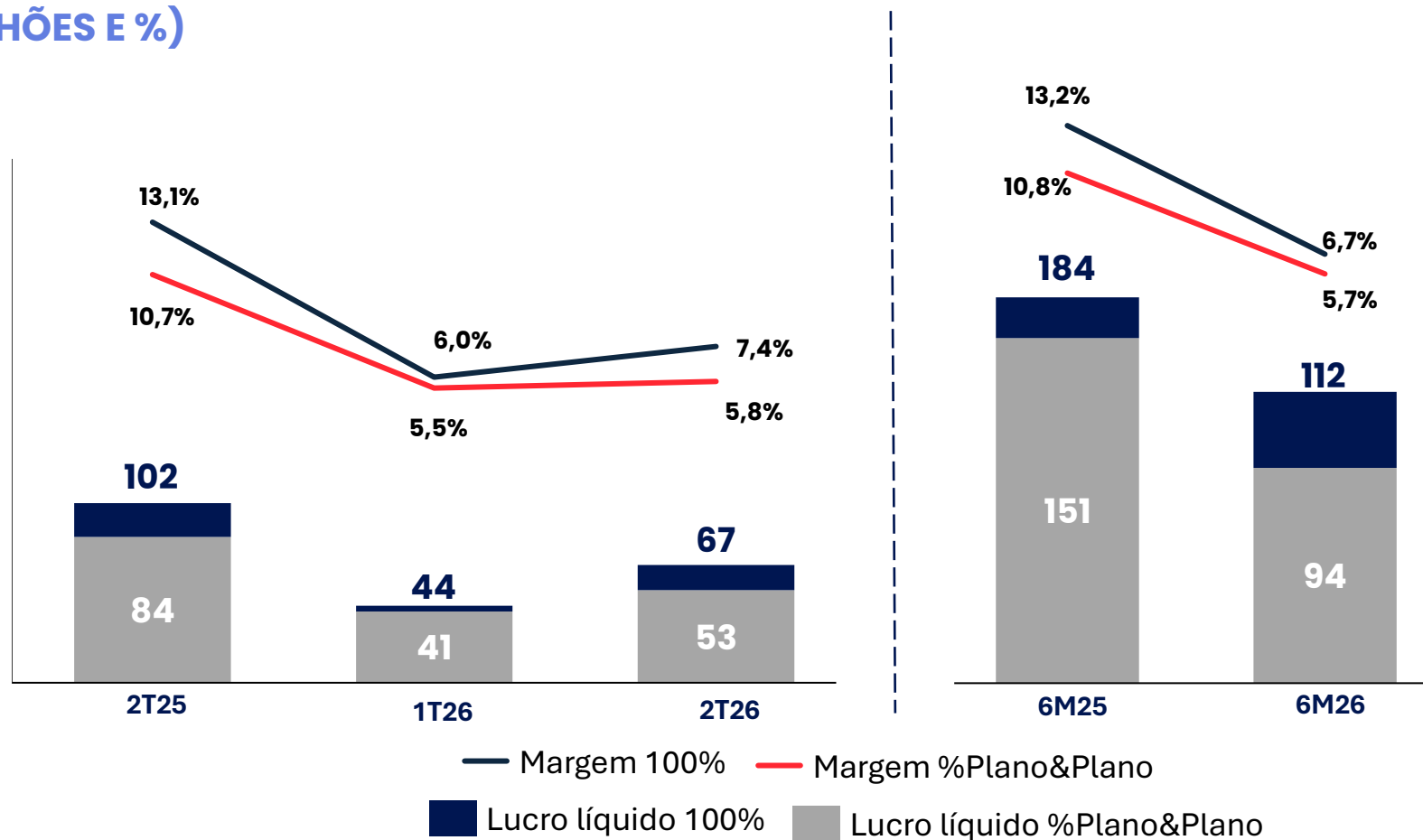
DESP. ADM./LANÇAMENTOS

(R\$ MILHÕES E % DOS LANÇAMENTOS)



LUCRO LÍQUIDO & MARGEM LÍQUIDA

(R\$ MILHÕES E %)



GERAÇÃO DE CAIXA

Geração de Caixa (R\$ milhão)	1T26	2T26	6M26
Dívida Líquida (Caixa Líquido) no início do período	-19,6	68,7	-19,6
Dívida Líquida (Caixa Líquido) no final do período	68,7	163,2	163,2
Variação Dívida Líquida	88,3	94,5	182,8
(+) Dividendos	0	0	0
(Geração)/Consumo de Caixa Operacional	88,3	94,5	182,8
(+) Cessão de Recebíveis	62,8	54,6	117,4
(-) Amortização Cessão de Recebíveis	-57,3	-38,6	-95,9
(Geração)/Consumo de Caixa Operacional ex Cessão de Recebíveis	93,8	110,5	204,3

ENDIVIDAMENTO

Dívida Líquida (R\$ mil)	30/06/2026	31/03/2026	Δ %	30/06/2025	Δ %
Dívida Bruta	1.047,5	1.115,9	-6,1%	753,0	39,1%
Caixa e Equivalentes de Caixa e Aplicações Financeiras com Restrições	884,3	1.047,2	-15,6%	553,8	59,7%
Dívida (Caixa) Líquida	163,2	68,7	137,6%	199,2	-18,1%
Patrimônio Líquido + Minoritários	1.218,3	1.167,9	4,3%	988,4	23,3%
Dívida (Caixa) Líquida / Patrimônio Líquido	13,4%	5,9	7,5 pp	20,2%	-6,8 pp
Grau de Alavancagem [DL / (DL + PL)]	11,8%	5,9	5,9 pp	16,8%	-5,0 pp

Q&A

Webcast de Resultados 2T26

Equipe de RI:

ri.planoeplano.com.br

ri@planoeplano.com.br



Para interagir ao vivo:

Caso deseje fazer
alguma pergunta, por
favor digite seu nome e
companhia.

PLPL3



LISTADA NO NOVO MERCADO DA B3 | **PLPL3**



INVESTOR RELATIONS



RESULTS

2nd QUARTER
2026

LISTED ON B3 NOVO MERCADO | **PLPL3**

Disclaimer!

This presentation has forward-looking statements that are subject to risks and uncertainties. These statements are based on Management's beliefs and assumptions and on currently available information. Forward-looking statements refer to the intentions, beliefs or current expectations of the Company, Board members or Executive Officers. They also include information on future results of possible transactions. They are no guarantees of performance, as they involve risks, uncertainties and assumptions because they refer to future events and, therefore, depend on circumstances that may or may not occur. Our future results and value for shareholders may significantly differ from those expressed or suggested in these statements. Many factors that may determine these results and figures are beyond the Company's control or its ability to make predictions.

PARTICIPANTS



RODRIGO LUNA

VICE-PRESIDENT



JOÃO HOPP

EXECUTIVE VICE-PRESIDENT DIRECTOR CFO E IRO



ANSELMO SOARES

FINANCIAL DIRECTOR

HIGHLIGHTS 2T26



**LAUNCHES
100% 2Q26**

BRL 826 Million

-16.2%
BELOW 1Q26



**LAUNCHES 100%
6M26**

BRL 1.8 Billion

-29.7%
6M26 vs 6M25



**NET SALES 100%
2Q26**

BRL 916 Million

+8.9%
ABOVE 1Q26



**NET SALES 100%
6M26**

BRL 1.7 Billion

+0.5%
6M26 vs 6M25



**UNITS UNDER
CONSTRUCTION | 2Q26**

44.4 Thousand units

+26.2%
ABOVE 2Q25



**Historical
Record**



LANDBANK

BRL 34.2 Billion

Launch Potential
128 thousand units



**NET REVENUE
2Q26**

BRL 914.8 Million

+23.9%
ABOVE 1Q26



**NET INCOME
2Q26**

BRL 67.3 Million

+52.6%
ABOVE 1Q26



OPERATIONAL RESULTS

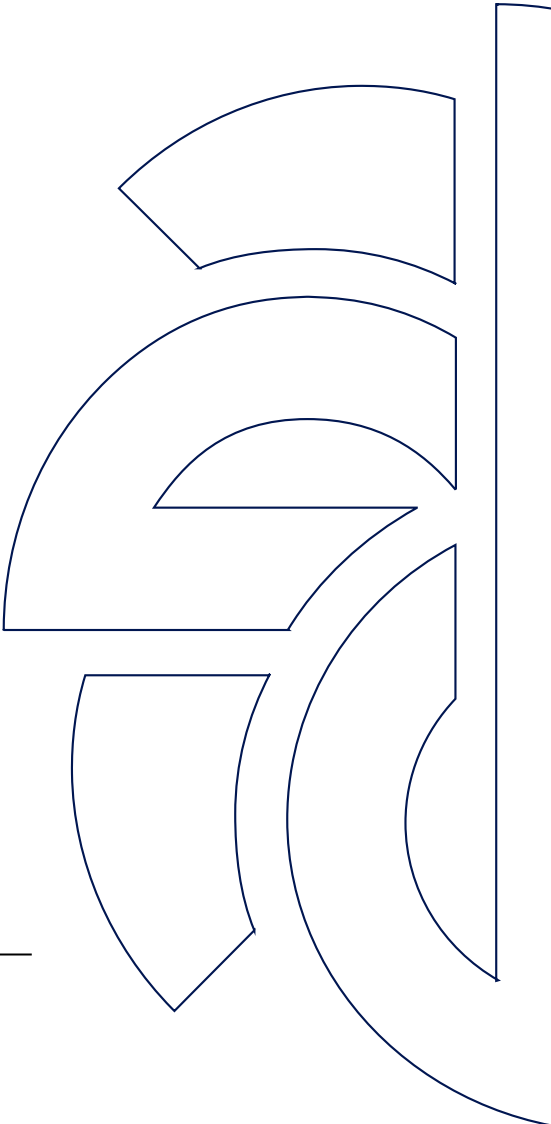
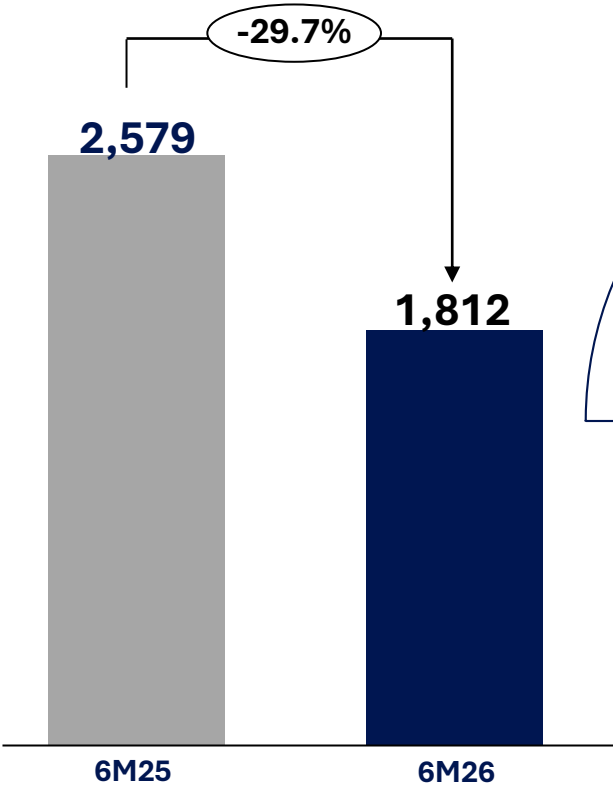
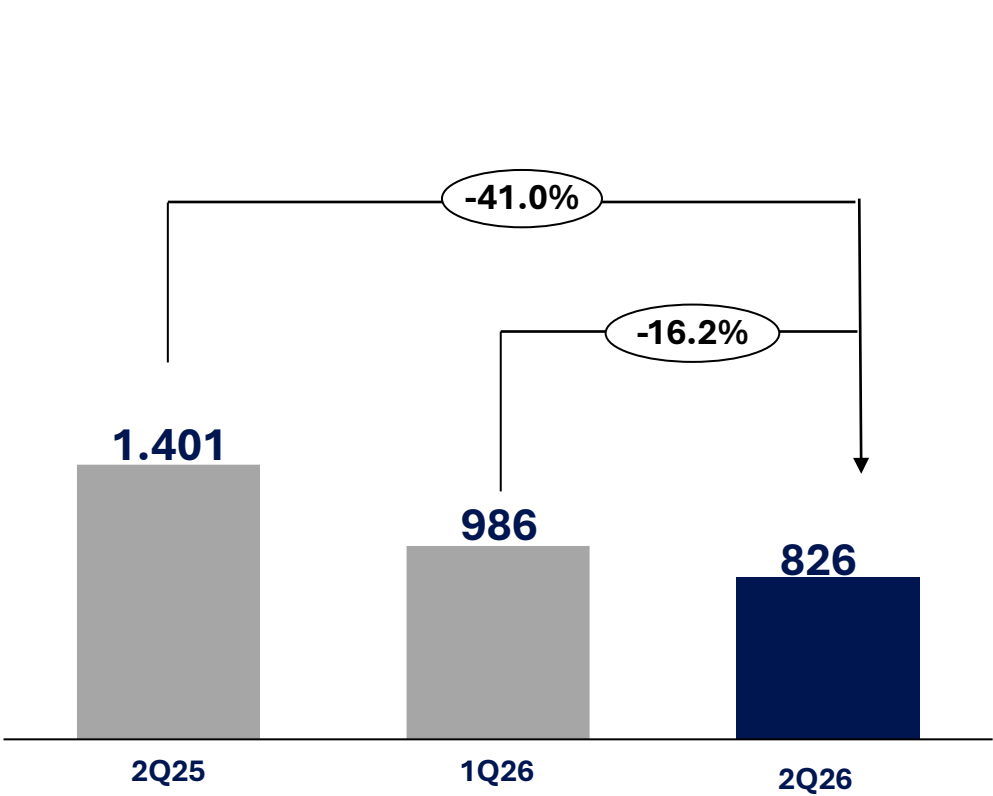
2Q26

LISTED ON B3 NOVO MERCADO | **PLPL3**



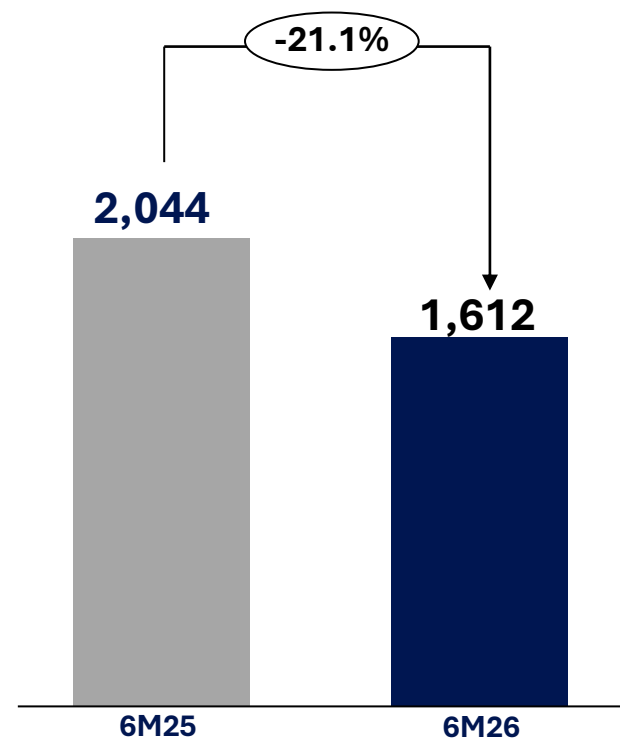
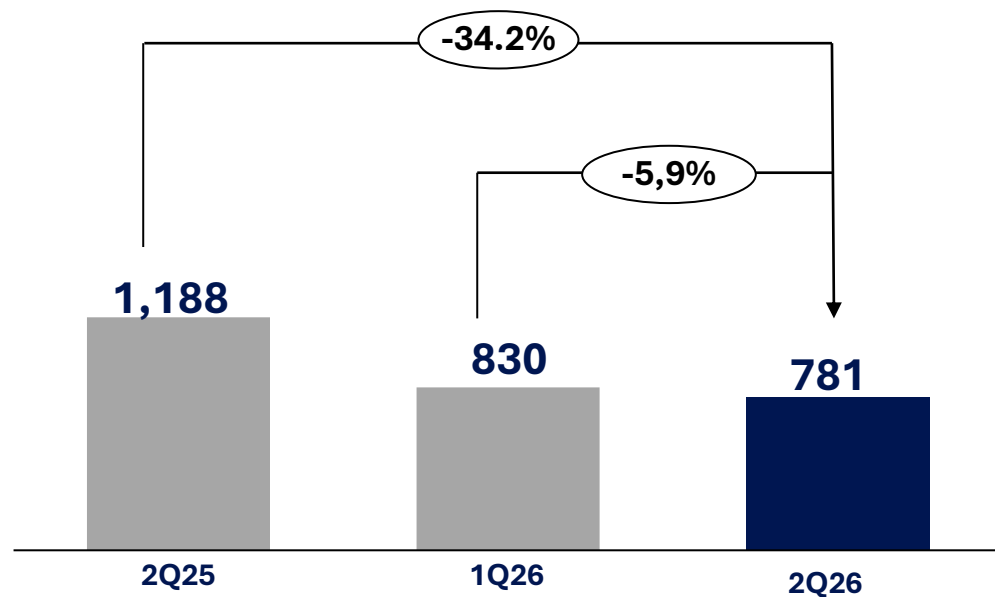
LAUNCHES 100%

TOTAL (BRL million)



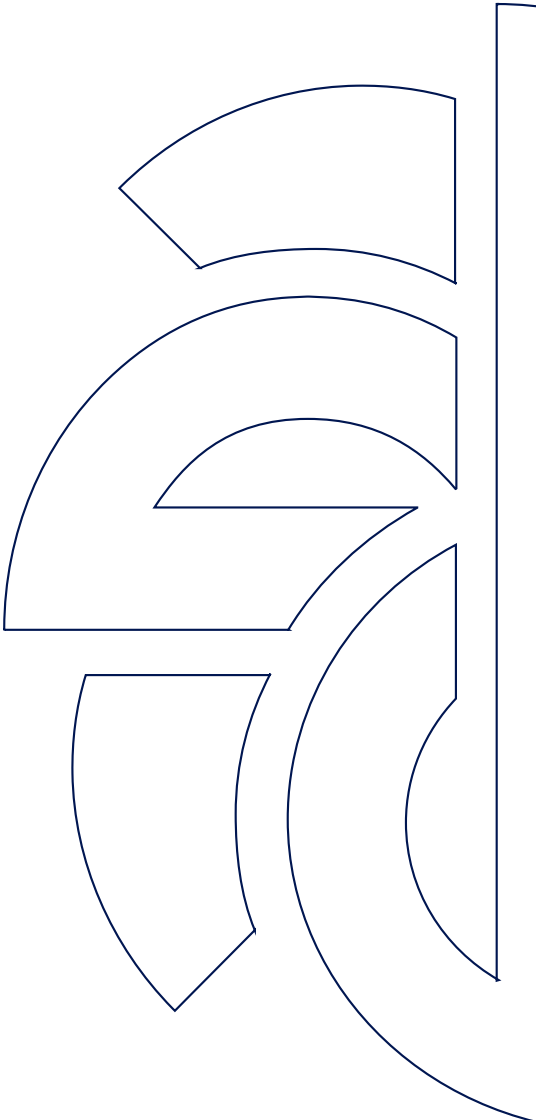
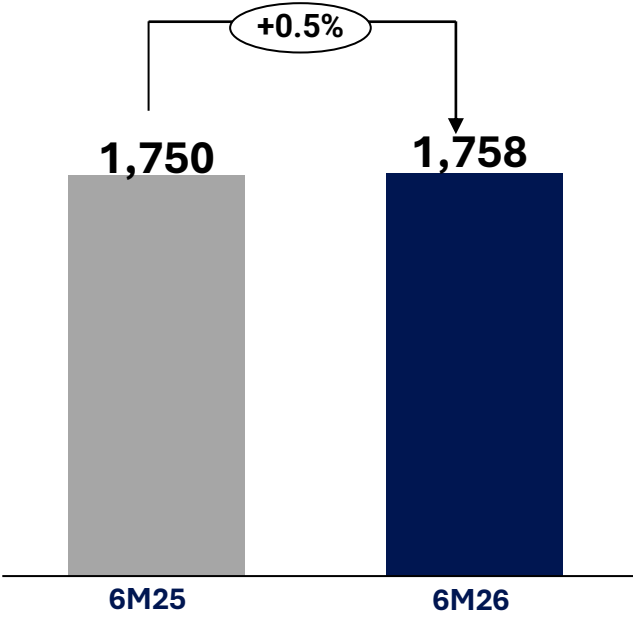
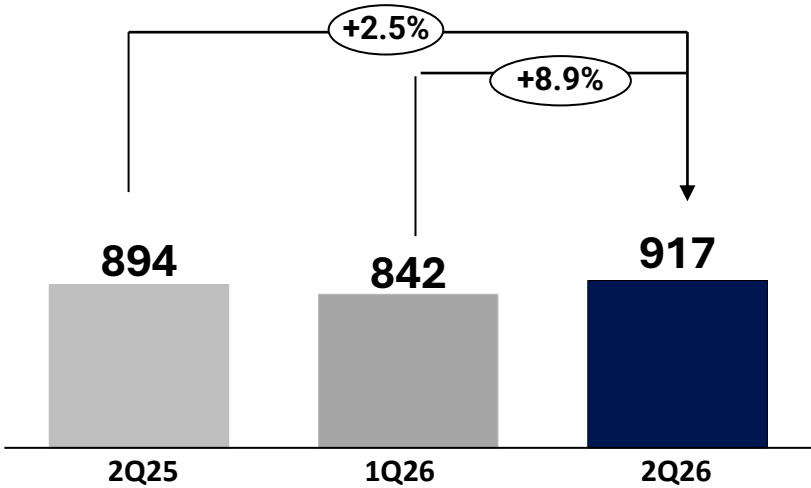
LAUNCHES %P&P PRIVATE MARKET

TOTAL (BRL million)



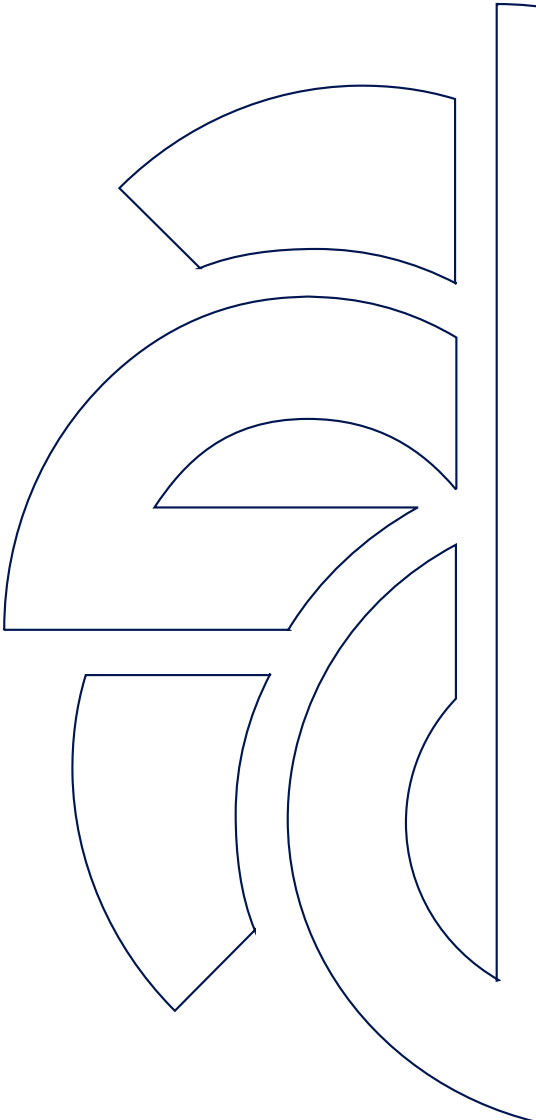
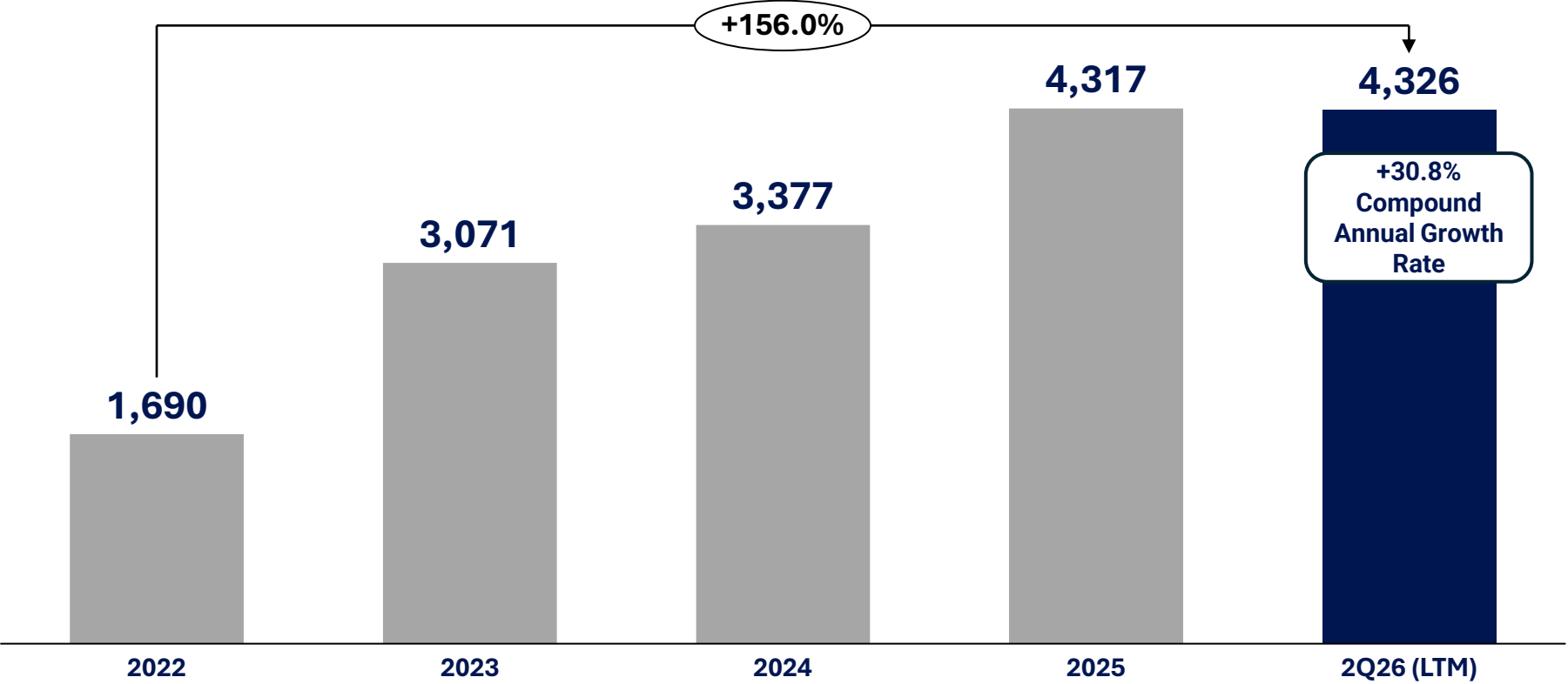
SALES 100%

TOTAL (BRL million)



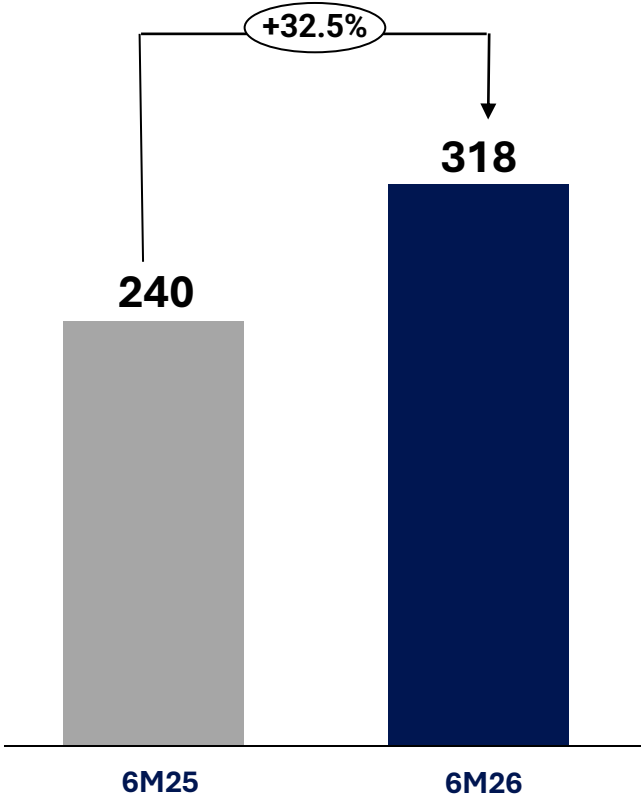
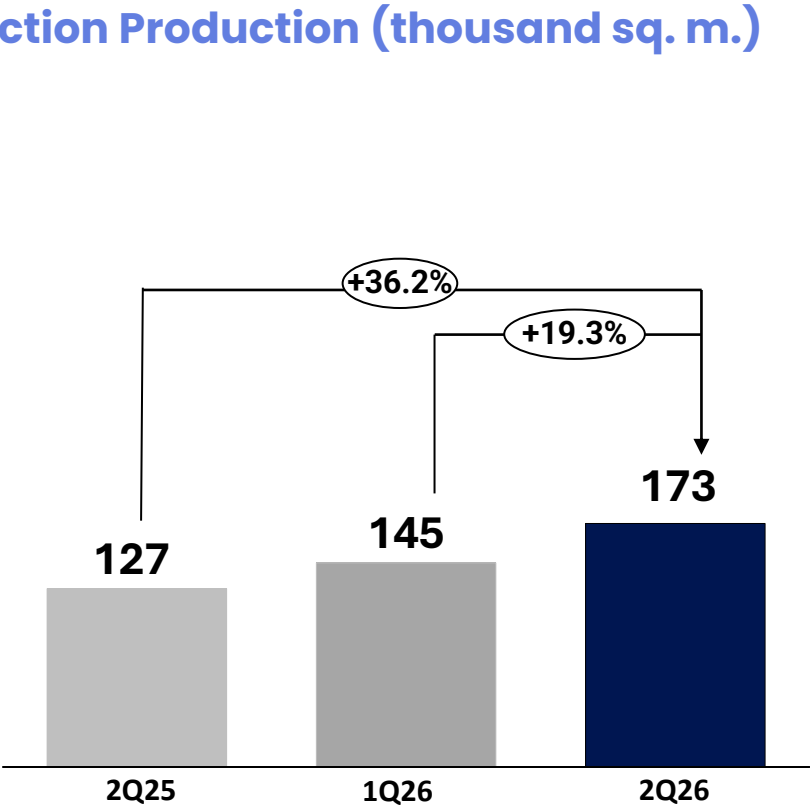
LTM SALES HISTORY

TOTAL (BRL million)

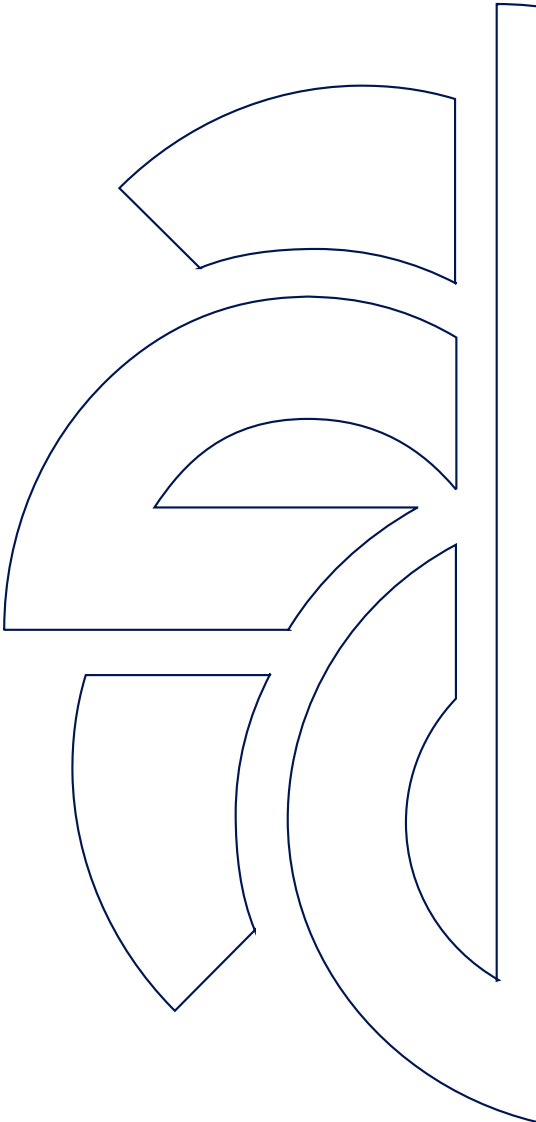


CONSTRUCTION SITES

Construction Production (thousand sq. m.)



■ Values in thousand sq. m.





FINANCIAL RESULTS

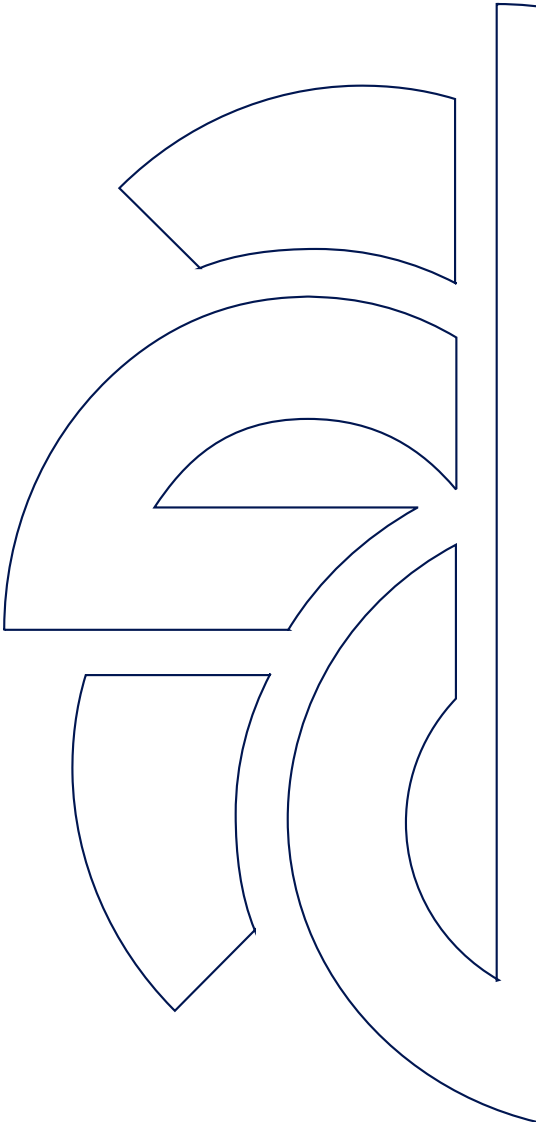
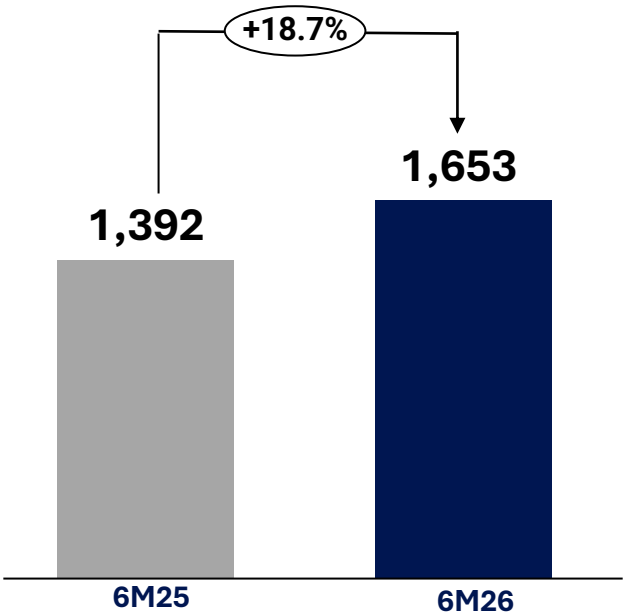
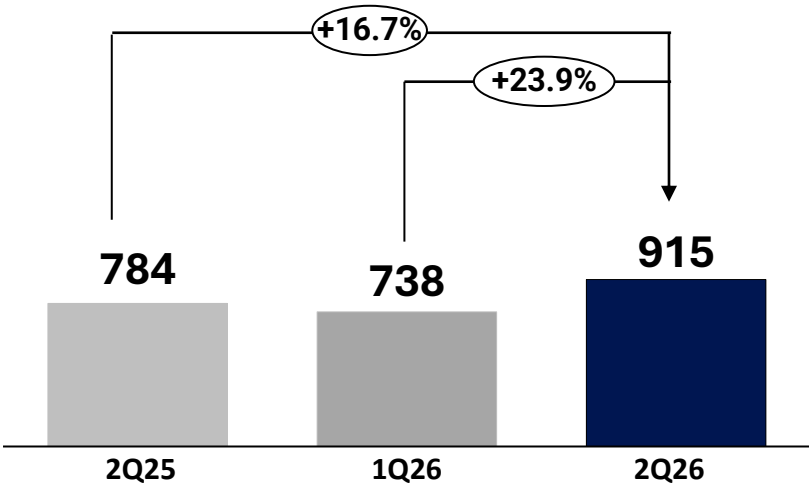
2Q26

LISTED ON B3 NOVO MERCADO | **PLPL3**



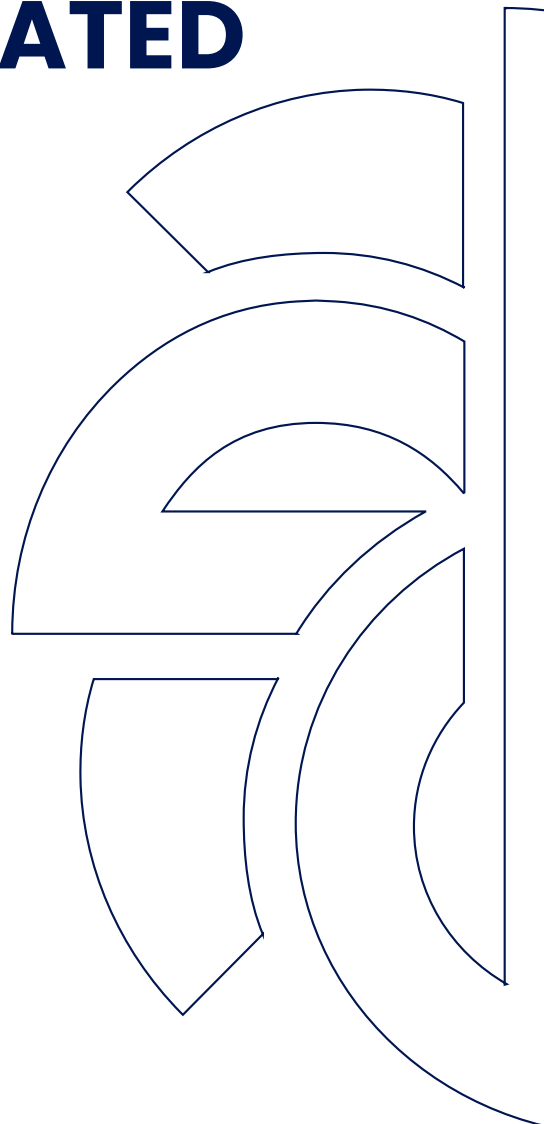
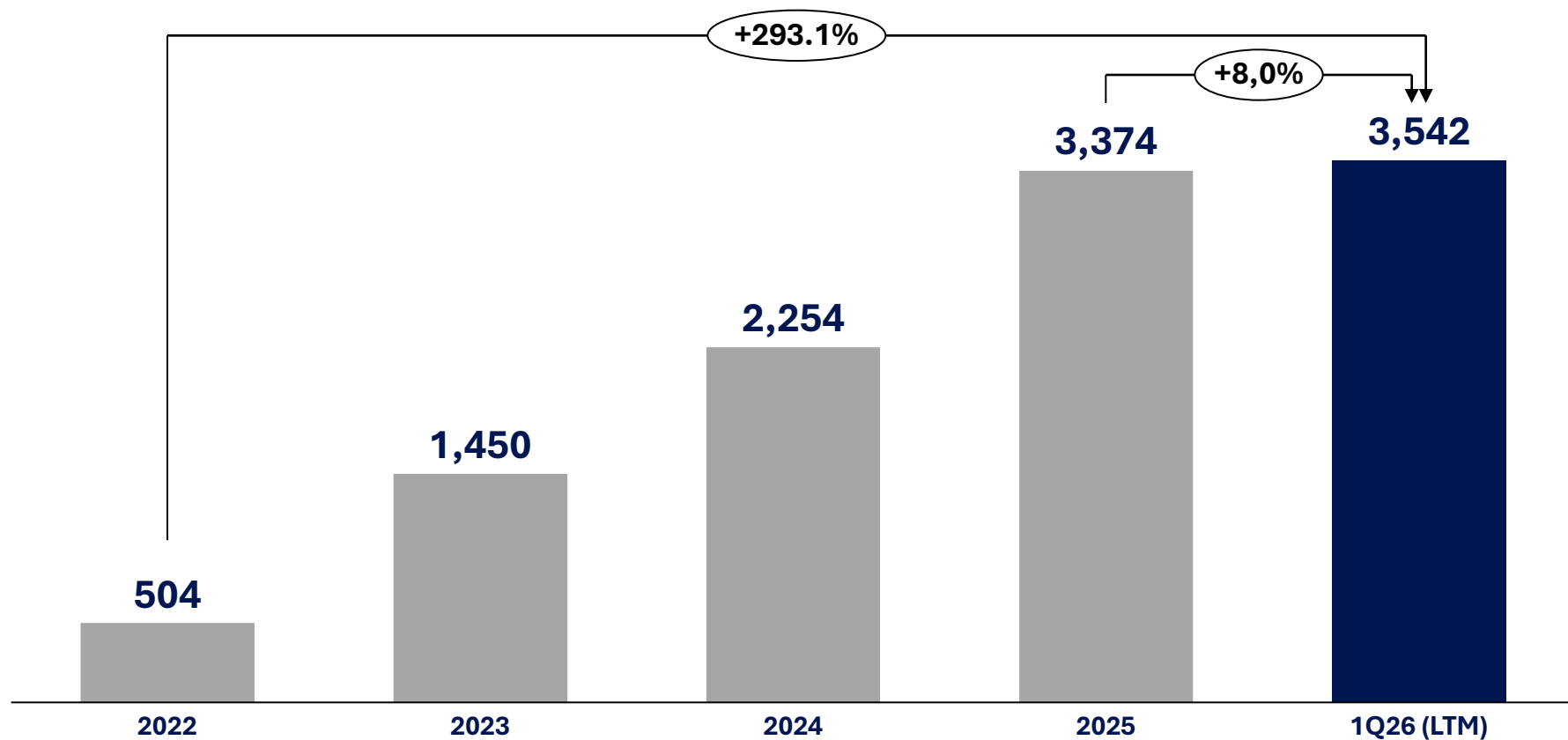
NET REVENUE

TOTAL (BRL million)



EVOLUTION OF REVENUE TO BE APPROPRIATED

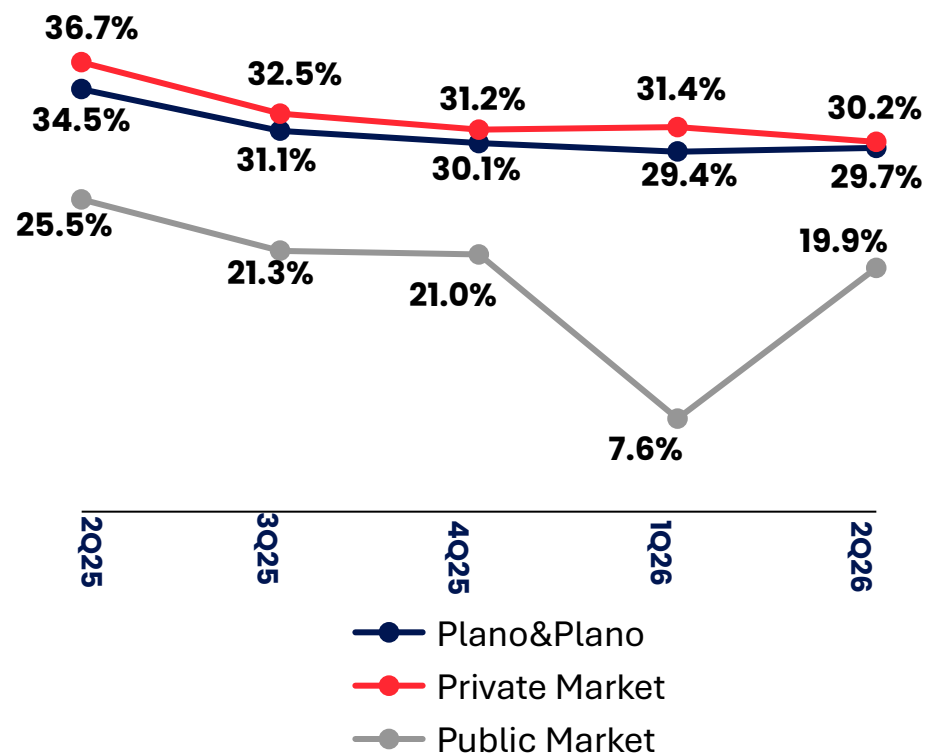
TOTAL (BRL million)



GROSS PROFIT & MARGIN

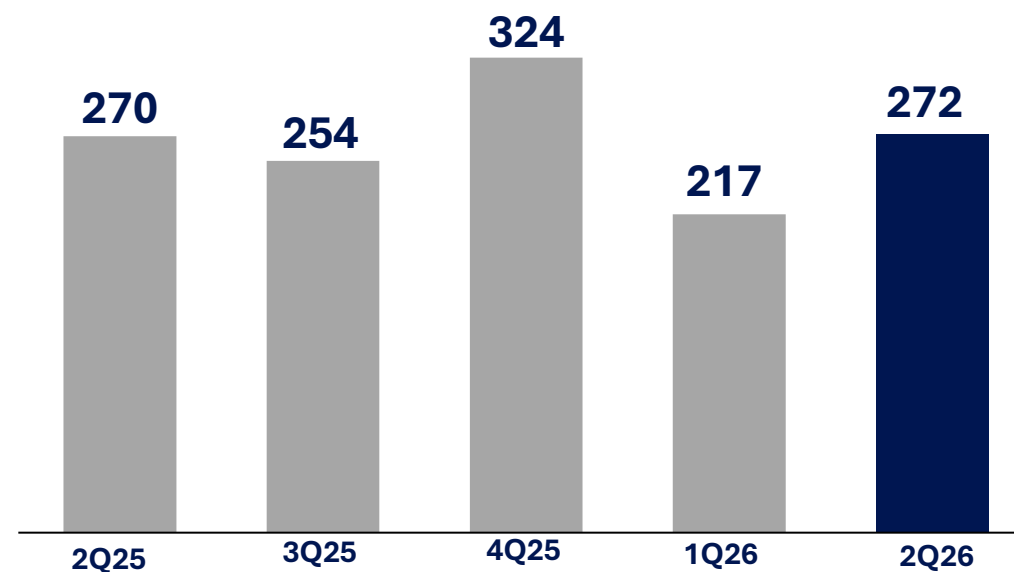
ADJUSTED GROSS MARGIN

(%)



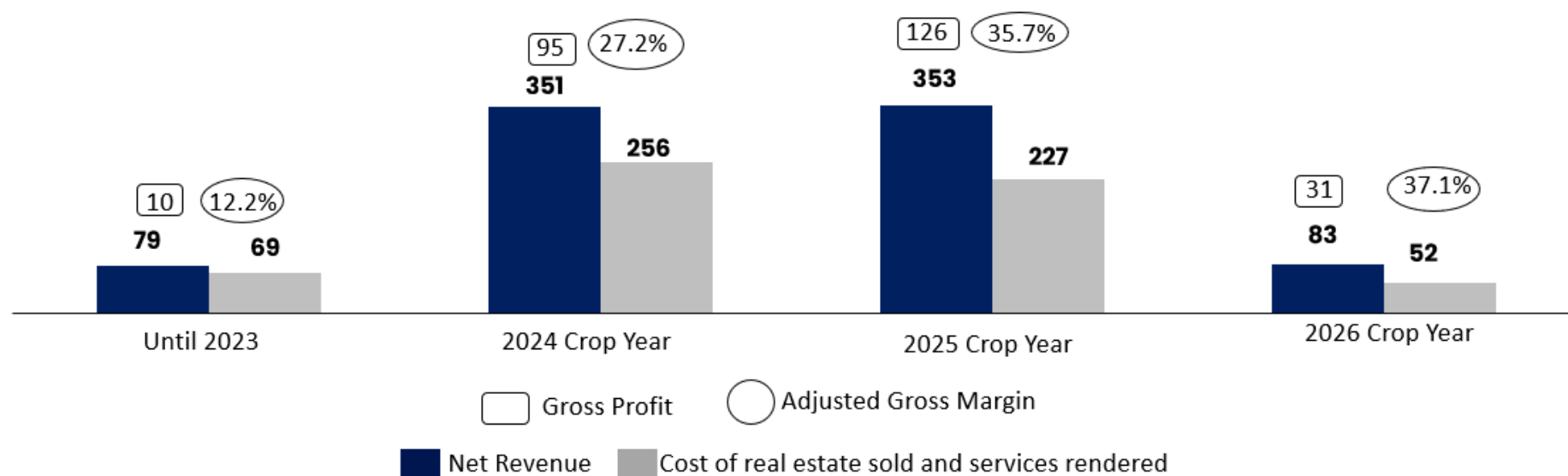
ADJUSTED GROSS PROFIT

(BRL million)



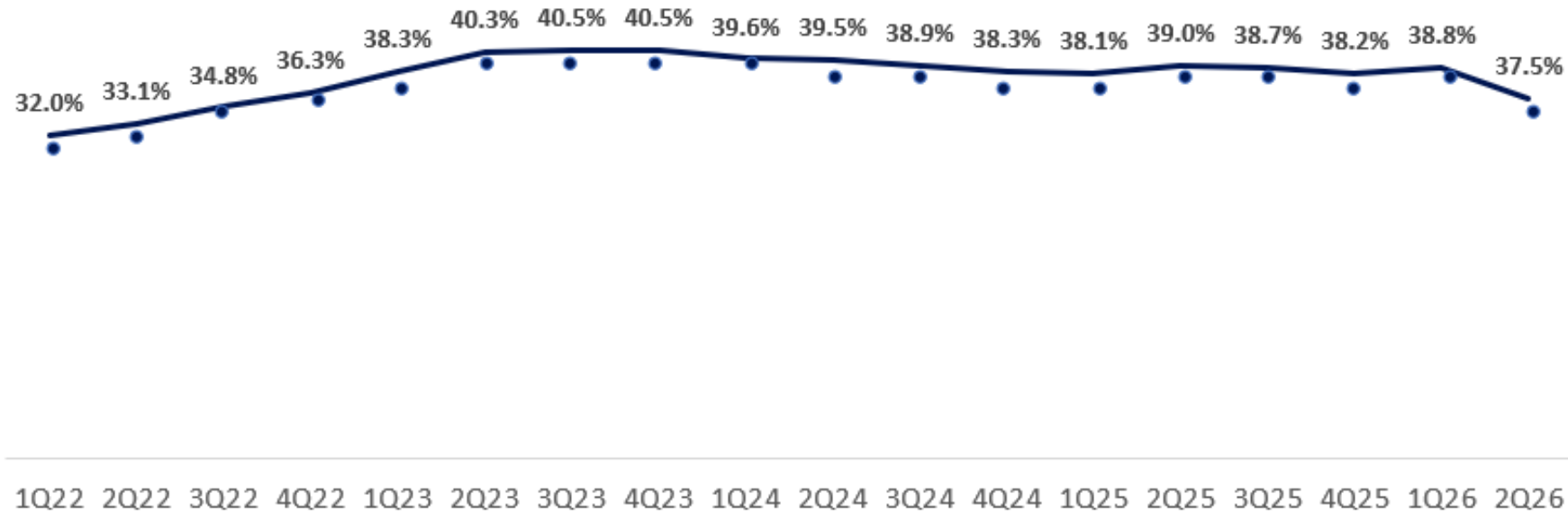
ADJUSTED GROSS MARGIN FOR 2Q26 BY CROP YEAR

PRIVATE MARKET



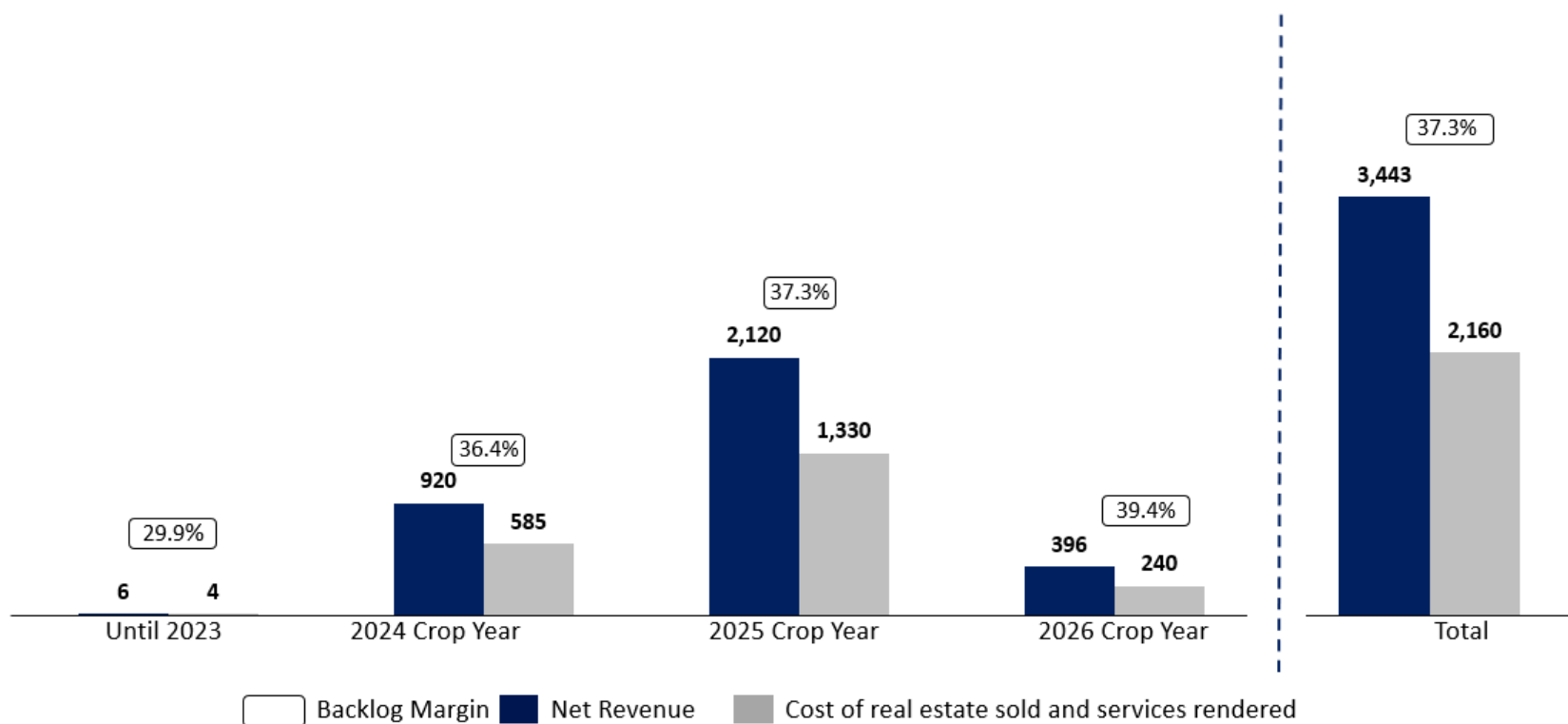
BACKLOG MARGIN

PRIVATE MARKET (%)



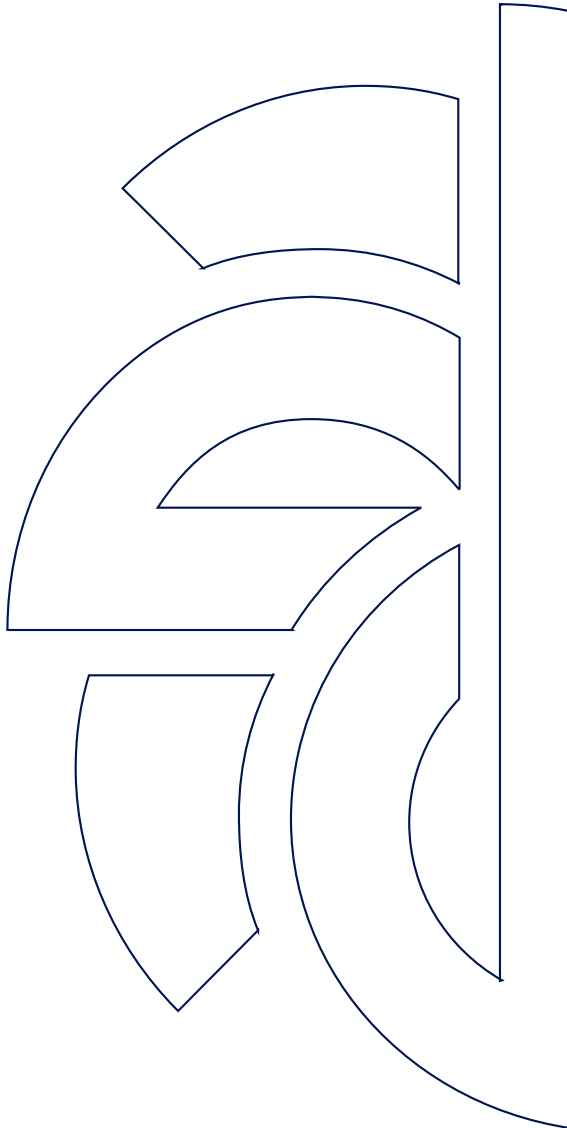
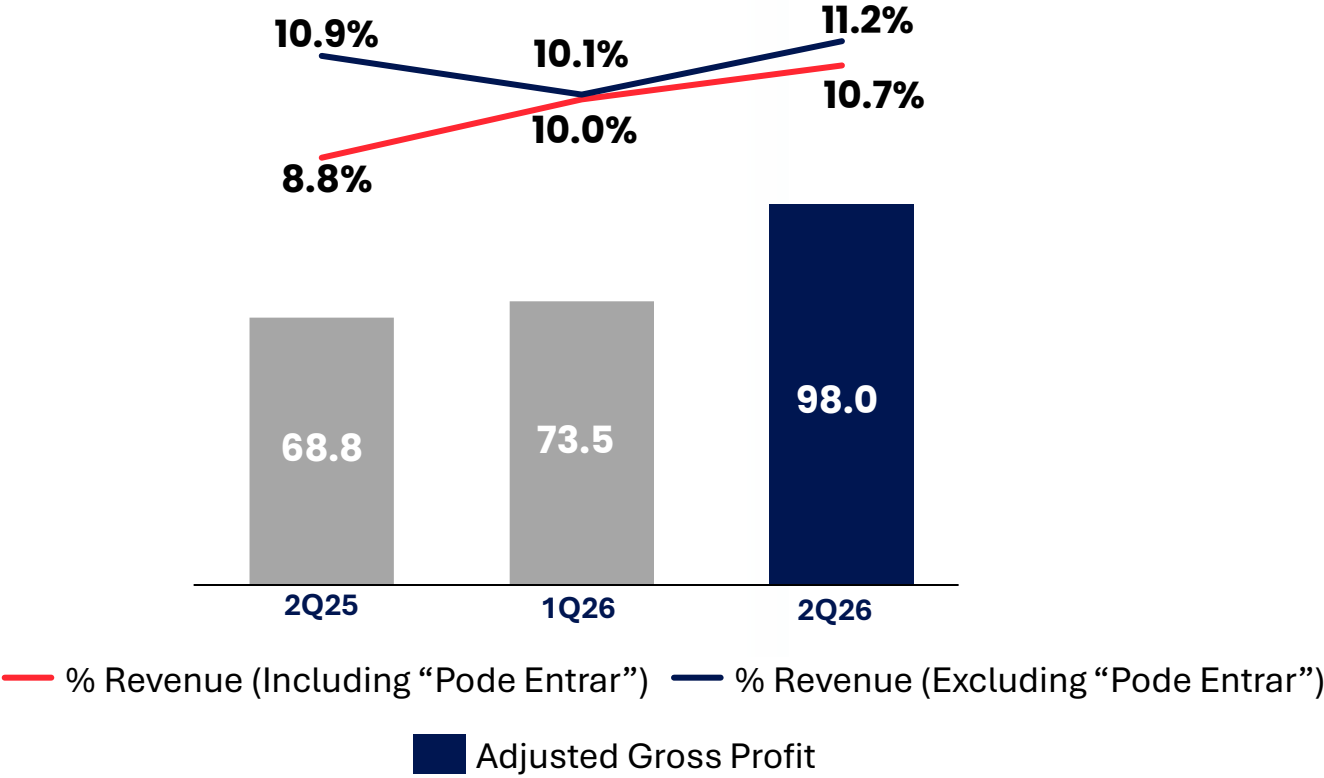
BACKLOG MARGIN

PUBLIC MARKET AND PRIVATE MARKET



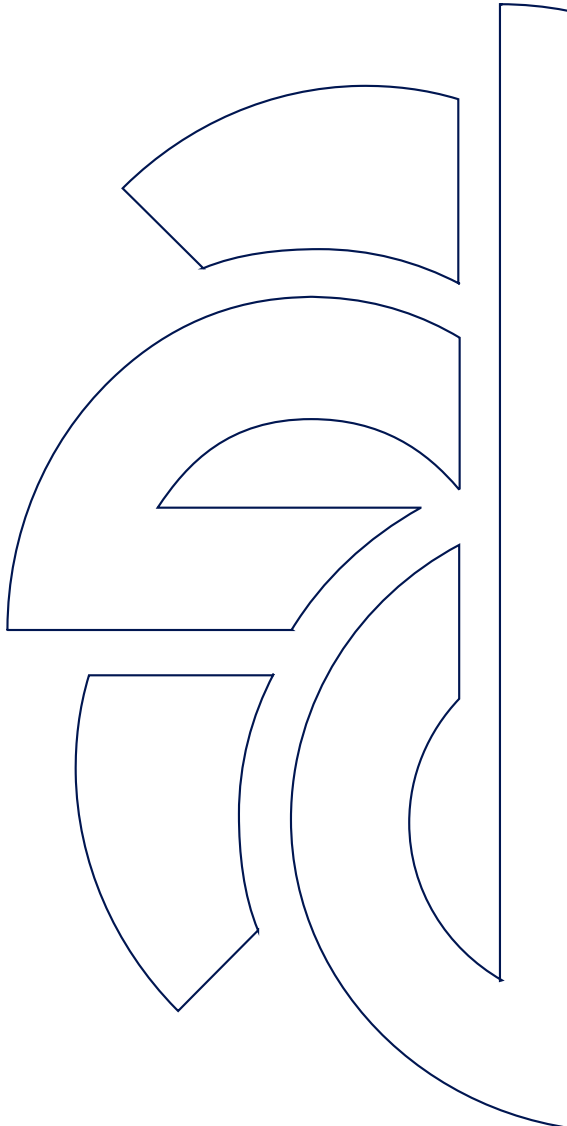
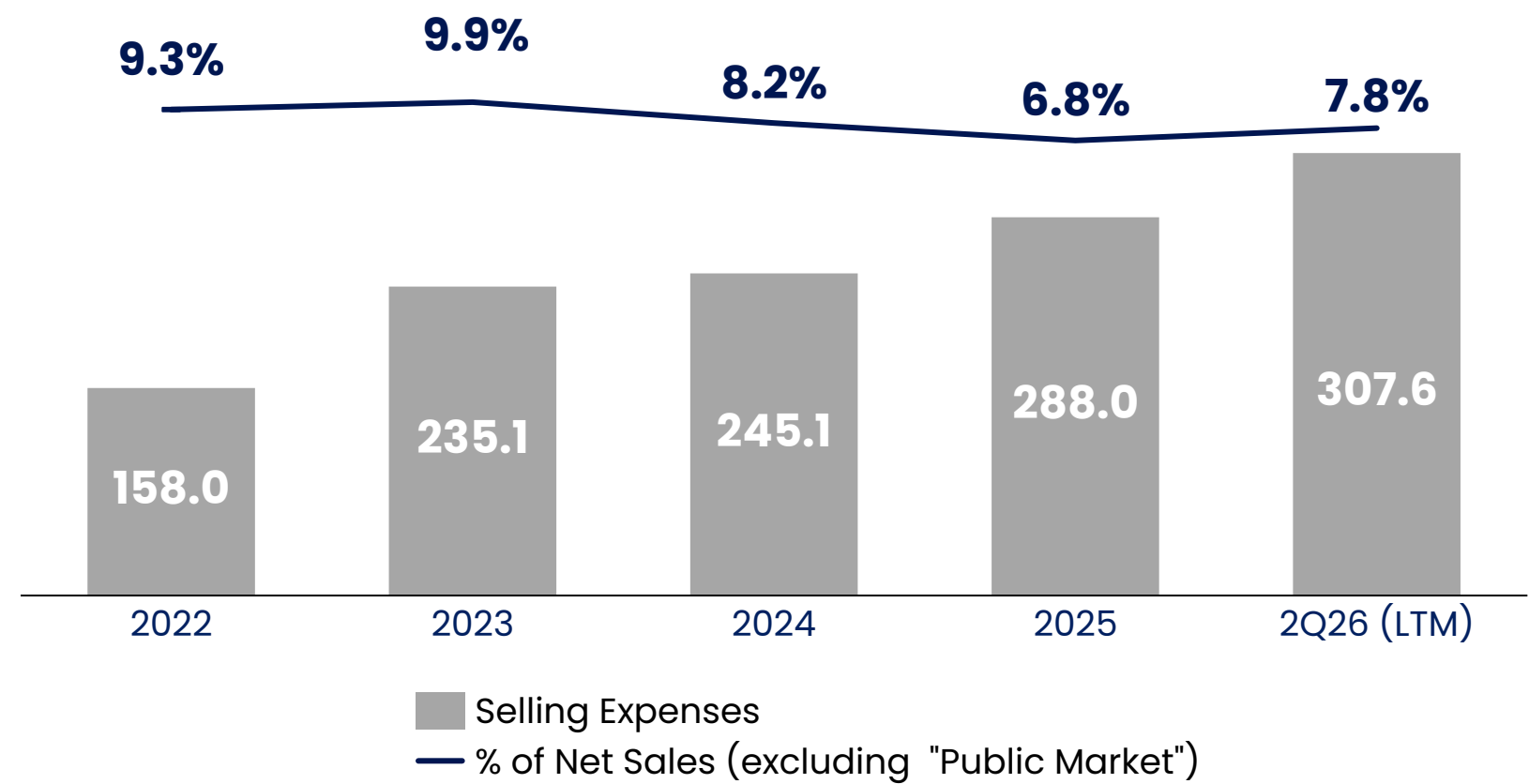
SALES EXPENSES

(BRL MILLION AND % OF REVENUE)



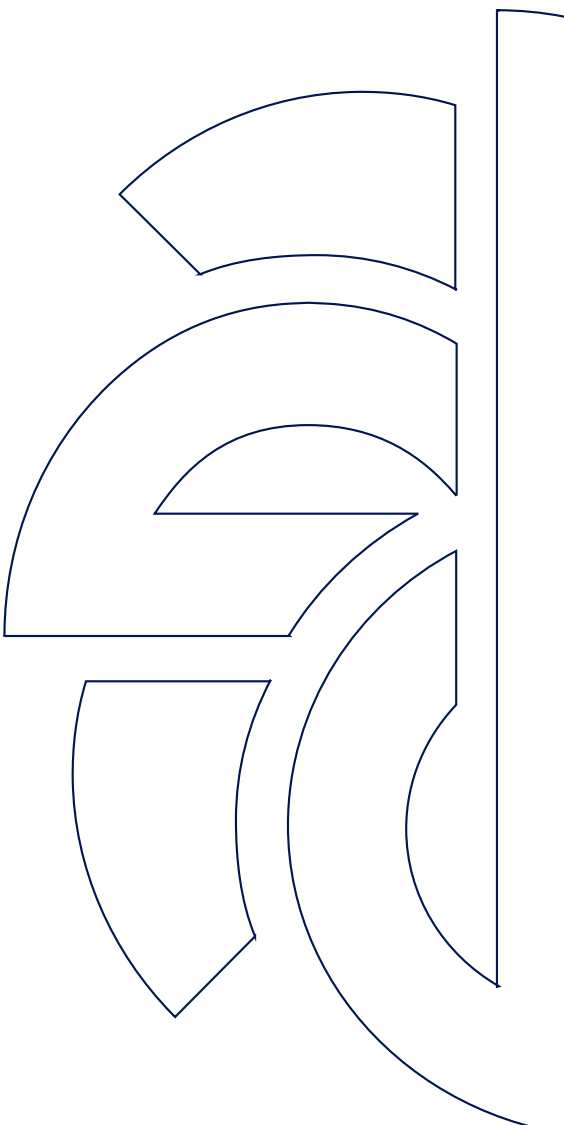
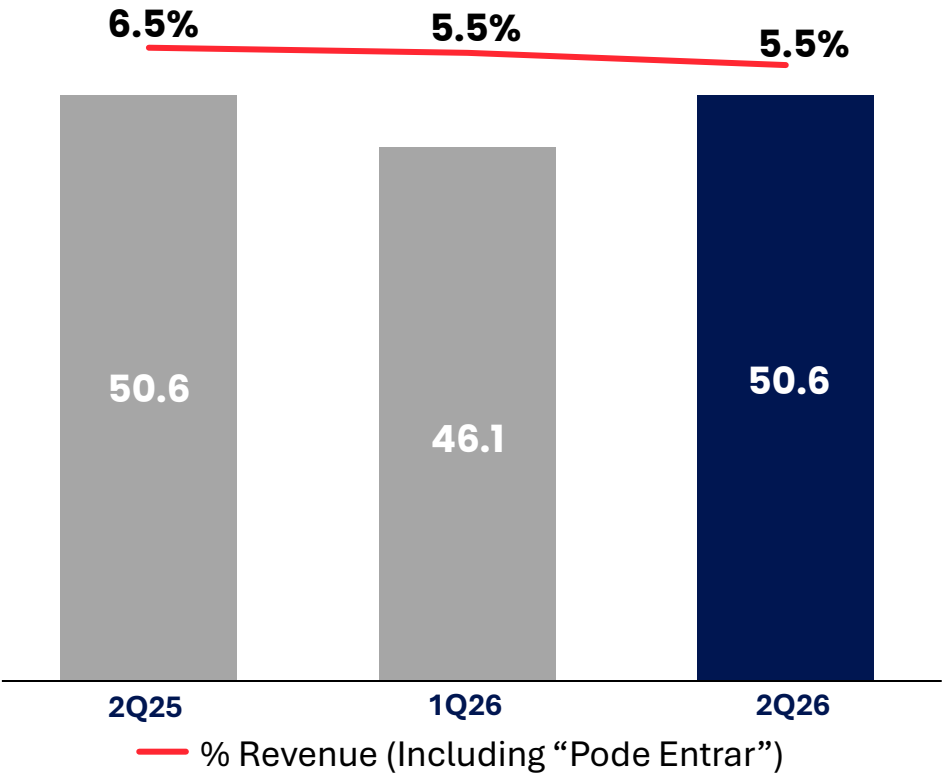
SELLING EXPENSES/NET REVENUE

(excluding Public Market)
(BRL MILLION AND % OF REVENUE)



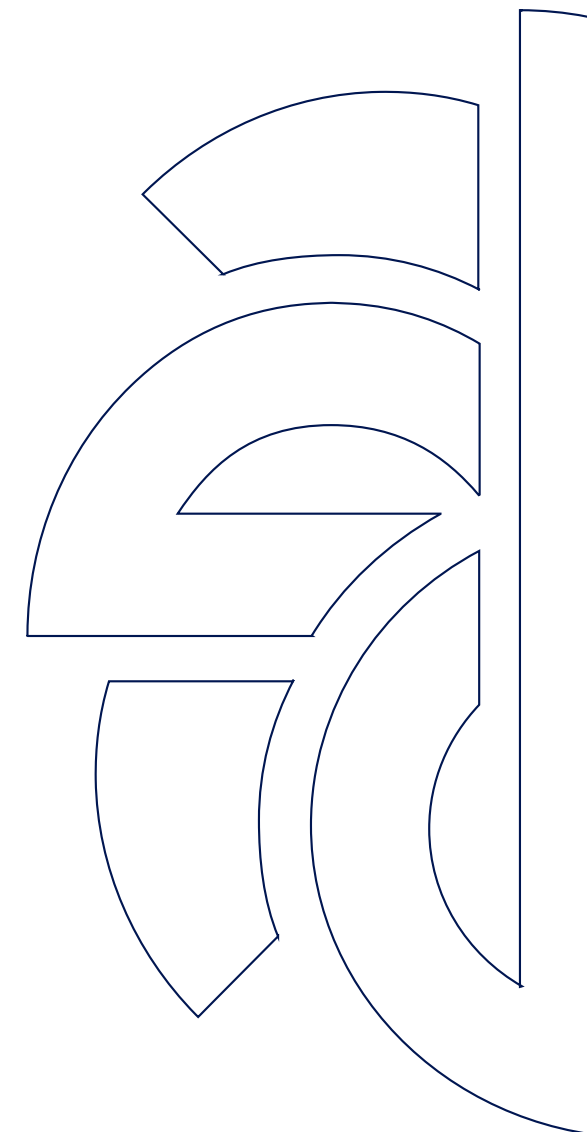
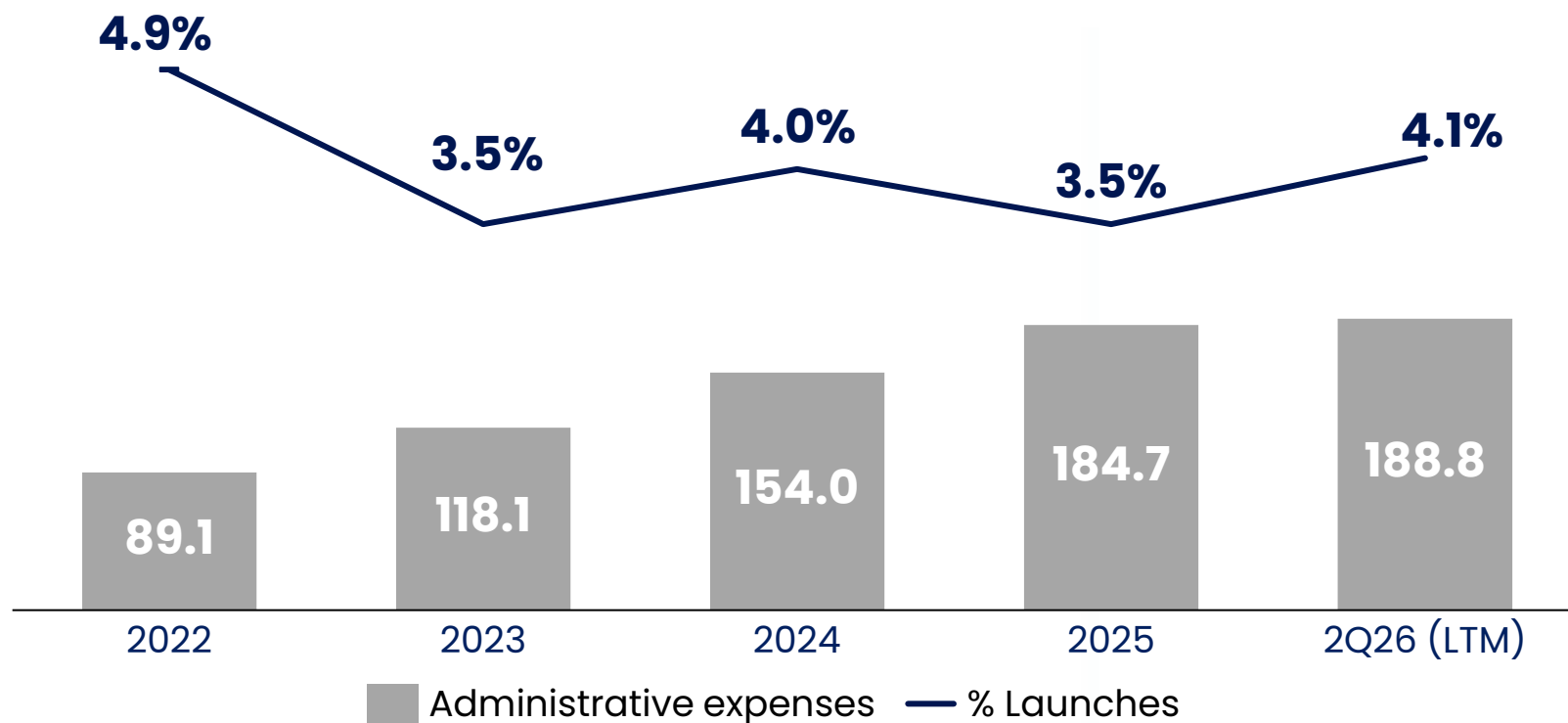
G&A EXPENSES

(BRL MILLION AND % OF REVENUE)



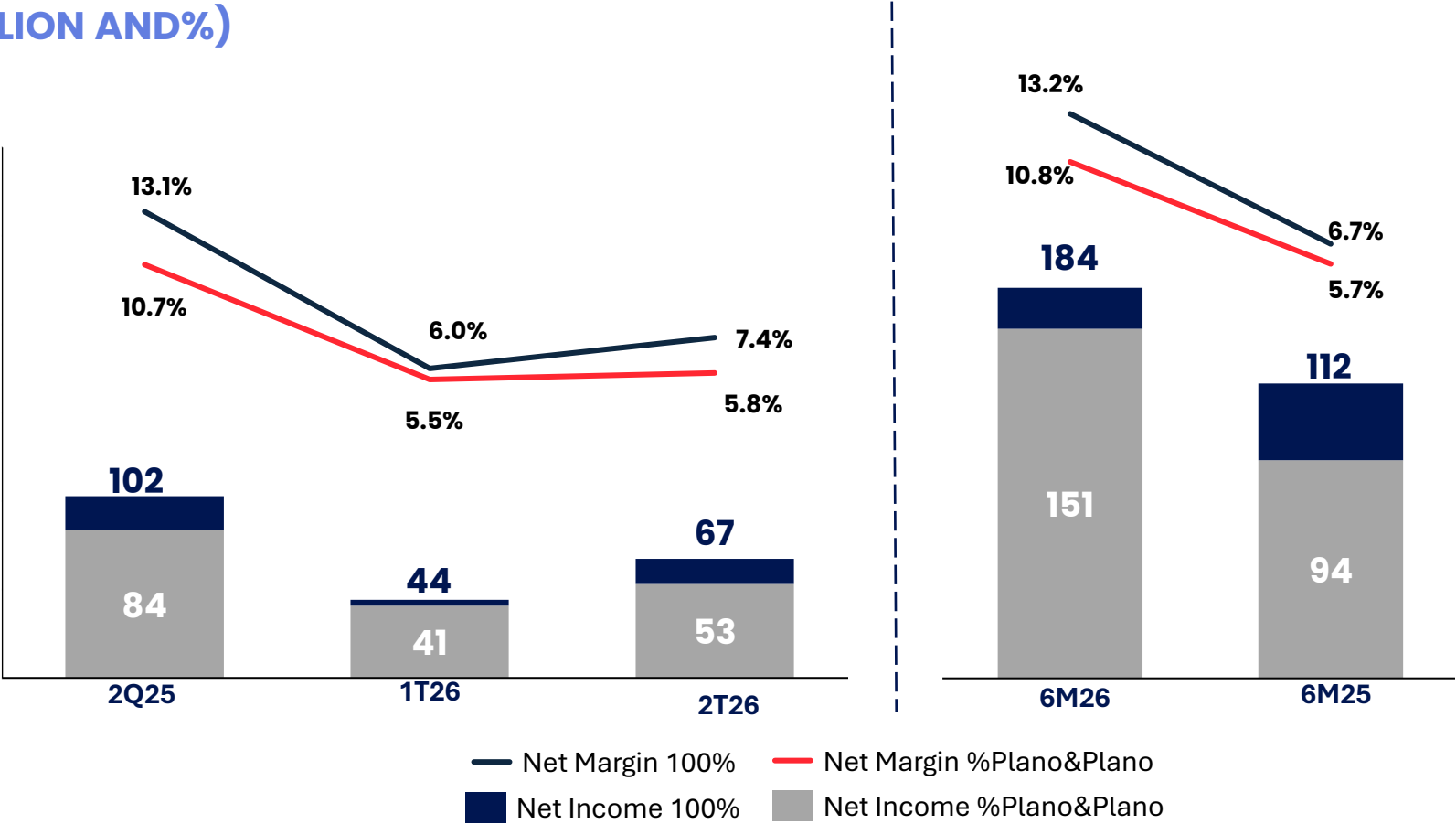
G&A EXPENSES/LAUNCHES

(BRL MILLION AND % OF REVENUE)



NET INCOME & MARGIN

(BRL MILLION AND%)



CASH GENERATION

Cash Generation (BRL Million)	1Q26	2Q26	6M26
Net Debt (Net Cash) at the beginning of the period	-19.6	68.7	-19.6
Net Debt (Net Cash) at the end of the period	68.7	163.2	163.2
Net Debt Variation	88.3	94.5	182.8
(+) Dividends	0	0	0
Operating Cash Consumption /(Generation)	88.3	94.5	182.8
(+) Receivables Assignment	62.8	54.6	117.4
(-) Amortization of Receivables Assignment	-57.3	-38.6	-95.9
Operating Cash Consumption /(Generation) ex-Receivables Assignment	93.8	110.5	204.3

NET DEBT

Net Debt (BRL thousands)	06/30/2026	03/31/2026	Δ %	06/30/2025	Δ %
Gross Debt	1,047.5	1,115.9	-6.1%	753.0	39.1%
Cash and Cash Equivalents and Restricted Financial Investments	884.3	1,047.2	-15.6%	553.8	59.7%
Net Debt	163.2	68.7	137.6%	199.2	-18.1%
Equity 100%	1,218.3	1,167.9	4.3%	988.4	23.3%
Net Debt / Equity	13.4%	5.9	7.5 pp	20.2%	-6.8 pp
Leverage Ratio [ND / (ND + E)]	11.8%	5.9	5.9 pp	16.8%	-5.0 pp

Q&A

Earnings Webcast 2Q26

IR Team:

ri.planoeplano.com.br

ri@planoeplano.com.br



To participate live:

If you would like to ask a
question, please type
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