

**NATURA &CO HOLDING S.A.**

CNPJ 32.785.497/0001-97

Companhia Aberta

NIRE 35.300.531.582

**ATA DA ASSEMBLEIA GERAL ORDINÁRIA E EXTRAORDINÁRIA  
REALIZADA EM 25 DE ABRIL DE 2025**

**I. Data, Hora e Local:** Aos 25 dias do mês de abril de 2025, às 09h30, de modo exclusivamente digital, por meio do sistema eletrônico de participação a distância, nos termos do artigo 124, § 2º-A da Lei nº 6.404, de 15 de dezembro de 1976 (“Lei das S.A.”), e do artigo 5º, §2º, inciso I da Resolução da Comissão de Valores Mobiliários (“CVM”) nº 81, de 29 de março de 2022 (“Resolução CVM 81”). Nos termos do artigo 5º, §3º da Resolução CVM 81, esta Assembleia Geral Ordinária e Extraordinária (“Assembleia”) da Natura &Co Holding S.A. (“Companhia”) foi considerada como realizada na sede social da Companhia, localizada na Avenida Alexandre Colares, nº 1.188, sala A17, bloco A, Parque Anhanguera, CEP 05106-000, na cidade de São Paulo, Estado de São Paulo.

**II. Convocação:** Edital de Convocação publicado exclusivamente por meio do Sistema Empresas.NET, conforme previsto na Resolução CVM nº 166, de 1 de setembro de 2022.

**III. Publicações Legais:** O Relatório da Administração e as Demonstrações Financeiras da Companhia, acompanhadas do Relatório dos Auditores Independentes elaborado pela PricewaterhouseCoopers Auditores Independentes Ltda., relativos ao exercício social encerrado em 31 de dezembro de 2024, juntamente com o Parecer do Conselho Fiscal sobre as Demonstrações Financeiras, e o Relatório Anual do Comitê de Auditoria, de Gestão de Riscos e de Finanças foram publicados em 13 de março de 2025 no Sistema Empresas.Net, divulgados nos websites da Companhia, da CVM e da B3 S.A. – Brasil, Bolsa, Balcão (“B3”) e arquivados na sede social da Companhia.

**IV. Quórum:** Presentes acionistas titulares de ações ordinárias, nominativas e sem valor nominal representativas de (i) 81,47% do total de votos conferidos pelas ações com direito a voto da Companhia em Assembleia Geral Ordinária; e (ii) 83,45% do total de votos conferidos pelas ações com direito a voto da Companhia em Assembleia Geral Extraordinária, conforme registros do sistema eletrônico de participação a distância, nos termos do artigo 47, inciso III da Resolução CVM 81, e os boletins de voto a distância considerados válidos pela Companhia, nos termos do artigo 47, inciso II, da Resolução CVM 81.

**V. Presença Legal:** Presentes o Sr. Moacir Salzstein, Diretor de Governança Corporativa da Companhia, o Sr. Mozart Hasselman de Abreu Leite, representante da PricewaterhouseCoopers Auditores Independentes Ltda., o Sr. Gilberto Mifano, Coordenador do Comitê de Auditoria, de Gestão de Riscos e de Finanças, o Sr. Carlos Elder Maciel de Aquino, a Sra. Cristina Fontes Doherty e a Sra. Carla Alessandra Trematore, membros titulares do Conselho Fiscal, em atendimento ao disposto no §1º do artigo 134, caput do artigo 164 da Lei das S.A. e § 2º do artigo 31-B da Resolução CVM nº 23/2021.

**VI. Composição da Mesa:** Assumiu a presidência dos trabalhos o Sr. Moacir Salzstein, que convidou o Sr. Henrique da Silva Gordo Lang e a Sra. Daniela Pellegrino Anversa para secretariarem os trabalhos.

**VII. Leitura dos Documentos e Lavratura da Ata:** O mapa de votação sintético consolidado foi colocado à disposição para consulta, não tendo sido requerida a sua leitura. Foi aprovada pela unanimidade dos presentes a lavratura da presente ata em forma de sumário dos fatos ocorridos e a

sua publicação com omissão das assinaturas dos acionistas, na forma do artigo 130, §§ 1º e 2º, da Lei das S.A.

**VIII. Ordem do Dia:** Deliberar sobre:

**Em Assembleia Geral Ordinária:**

(1) tomar as contas dos administradores relativas ao exercício social encerrado em 31 de dezembro de 2024;

(2) examinar, discutir e votar as demonstrações financeiras relativas ao exercício social encerrado em 31 de dezembro de 2024, acompanhadas do relatório dos auditores independentes, do relatório do Comitê de Auditoria, de Gestão de Risco e de Finanças e do Parecer do Conselho Fiscal; e

(3) fixar a remuneração global dos administradores da Companhia, referente ao período até a data da assembleia geral ordinária em que os acionistas da Companhia deliberarem acerca das demonstrações financeiras do exercício social a ser encerrado em 31 de dezembro de 2025.

**Em Assembleia Geral Extraordinária:**

(1) deliberar sobre a eleição do Sr. Fábio Colletti Barbosa para o cargo de membro do Conselho de Administração da Companhia, por um prazo de mandato unificado com os demais membros do Conselho de Administração, a encerrar-se na data de realização da assembleia geral ordinária em que os acionistas da Companhia votarem acerca das demonstrações financeiras do exercício social a ser encerrado em 31 de dezembro de 2025; e

(2) aprovar (i) o “Protocolo e Justificação de Incorporação da Natura &Co Holding S.A. pela Natura Cosméticos S.A.” (“Protocolo e Justificação”); (ii) a ratificação da nomeação e da contratação da empresa de avaliação PricewaterhouseCoopers Auditores Independentes Ltda., como responsável pela elaboração do laudo de avaliação do patrimônio líquido da Companhia a ser incorporado pela Natura Cosméticos S.A. (“Laudo de Avaliação”); (iii) o Laudo de Avaliação; (iv) a incorporação da Companhia pela Natura Cosméticos S.A., nos termos e condições previstos no Protocolo e Justificação (“Incorporação”); e (v) a autorização para que a diretoria da Companhia possa praticar todos os atos e providências necessários à implementação da Incorporação.

**VIII. Deliberações:**

**Em Assembleia Geral Ordinária:**

(1) Foram aprovadas, por maioria dos votos proferidos, já considerando os impedimentos previstos em lei, tendo sido computados 924.955.500 votos a favor, 62.563 votos contrários e 197.578.621 abstenções, as contas dos administradores relativas ao exercício social encerrado em 31 de dezembro de 2024.

(2) Foram aprovadas, por maioria dos votos proferidos, tendo sido computados 924.705.485 votos a favor, 312.563 votos contrários e 197.578.636 abstenções, as demonstrações financeiras relativas ao exercício social encerrado em 31 de dezembro de 2024, acompanhadas do relatório dos auditores independentes, do relatório do Comitê de Auditoria, de Gestão de Risco e de Finanças e do Parecer do Conselho Fiscal; e

(3) Foi aprovada, por maioria dos votos proferidos, tendo sido computados 1.063.695.951 votos a favor, 54.864.952 votos contrários e 4.035.781 abstenções, a fixação da remuneração global dos

administradores, referente ao período até a data da assembleia geral ordinária em que os Acionistas votarem sobre as demonstrações financeiras relativas ao exercício social a ser encerrado em 31 de dezembro de 2025, considerando o período de maio de 2025 a abril de 2026, no valor total de até R\$ 71.384.030,79, incluindo remuneração fixa, variável e baseada em ações. Tendo em vista a aprovação da Incorporação, conforme item 2 da ordem do dia da Assembleia Geral Extraordinária, a remuneração ora aprovada será paga proporcionalmente até a data de consumação da Incorporação.

**Em Assembleia Geral Extraordinária:**

(1) Foi aprovada, por maioria dos votos proferidos, tendo sido computados 1.083.974.637 votos a favor, 61.183.746 votos contrários e 4.718.691 abstenções, a eleição do Sr. Fábio Colletti Barbosa, brasileiro, casado, administrador de empresas, portador da cédula de identidade (RG) nº 5.654.446/7, inscrito no CPF sob nº 771.733.258-20, com endereço profissional em Avenida Alexandre Colares, nº 1.188, sala A17, bloco A, Parque Anhanguera, CEP 05106-000, na Cidade de São Paulo, Estado de São Paulo, como membro não independente do Conselho de Administração da Companhia, com prazo de mandato unificado com os demais membros do Conselho de Administração. Registra-se que Conselheiro ora eleito informou à Companhia que preenche as condições prévias de elegibilidade previstas no artigo 147 da Lei das S.A. e na Resolução CVM nº 80/22 e que está em condições de firmar termo de posse e prestar as declarações exigidas nos termos do Anexo K da Resolução CVM nº 80/22.

(2) Foram aprovados, por maioria dos votos proferidos, tendo sido computados 1.146.929.915 votos a favor, 250.700 votos contrários e 2.696.459 abstenções, os seguintes atos e documentos:

- (i) o Protocolo e Justificação, na forma do Anexo II, ratificando sua assinatura;
- (ii) a ratificação da nomeação e da contratação da empresa de avaliação PricewaterhouseCoopers Auditores Independentes Ltda., como responsável pela elaboração do Laudo de Avaliação;
- (iii) o Laudo de Avaliação, anexo ao Protocolo e Justificação;
- (iv) a Incorporação; e
- (v) a autorização para que a Diretoria da Companhia possa praticar todos os atos e providências necessários à implementação da Incorporação.

Conforme estabelecido na Cláusula 16.2 do Protocolo e Justificação, a consumação da Incorporação ocorrerá em data a ser aprovada pelos Conselhos de Administração da Natura Cosméticos S.A. e da Companhia, em reunião realizada logo após a satisfação e verificação de todas as condições suspensivas previstas na Cláusula 16.1 do Protocolo e Justificação.

**IX. Encerramento:** Nada mais havendo a tratar, o Presidente agradeceu a presença de todos e deu por encerrados os trabalhos, suspendendo a Assembleia para que se lavrasse a presente ata, a qual, depois de lida, discutida e achada conforme, foi aprovada e assinada pela Mesa. A lista dos Acionistas presentes consta do Anexo I. Nos termos do artigo 47, §§1º e 2º da Resolução CVM 81, foram considerados presentes à Assembleia e signatários da ata os acionistas cujos boletins de voto a distância foram considerados válidos pela Companhia e os acionistas que registraram a sua presença no sistema eletrônico de participação a distância.

São Paulo, SP, 25 de abril de 2025.

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**Moacir Salzstein**  
Presidente

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**Henrique da Silva Gordo Lang**  
Secretário

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**Daniela Pellegrino Anversa**  
Secretária

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**ATA DAS ASSEMBLEIAS GERAIS ORDINÁRIA E EXTRAORDINÁRIA  
REALIZADAS EM 25 DE ABRIL DE 2025**

**ANEXO I – LISTA DE ACIONISTAS PRESENTES**

**Acionistas presentes às assembleias por meio do sistema eletrônico de participação a distância:**

MILTON AUGUSTO PAOLIELLO PEREIRA

SANTANDER SELEÇÃO LONG BIASED MULTIMERCADO FUNDO DE INVESTIMENTO, SANTANDER PREV MULTIMERCADO SELEÇÃO LONG BIASED FUNDO DE INVESTIMENTO, SANTANDER FUNDO DE INVESTIMENTO IBOVESPA PASSIVO AÇÕES, SANTANDER FUNDO DE INVESTIMENTO IBrX AÇÕES, SANTANDER FUNDO MÚTUO DE PRIVATIZAÇÃO – FGTS CARTEIRA LIVRE, SANTANDER PREV AÇÕES IBOVESPA ATIVO FUNDO DE INVESTIMENTO, SANTANDER ETHICAL AÇÕES SUSTENTABILIDADE IS FUNDO DE INVESTIMENTO, IAJA SAM AÇÕES FUNDO DE INVESTIMENTO, SANTANDER AÇÕES DIVIDENDOS FUNDO DE INVESTIMENTO, SANTANDER FUNDO DE INVESTIMENTO IBOVESPA ATIVO INSTITUCIONAL AÇÕES, SANTANDER PREV ETHICAL AÇÕES SUSTENTABILIDADE IS FUNDO DE INVESTIMENTO

DYNAMO BRASIL VI LLC, DYNAMO BRASIL III LLC, DYNAMO BRASIL XV LP, ASCESE FUNDO DE INVESTIMENTO EM AÇÕES, DYNAMO BRASIL I LLC, DYNAMO COUGAR MASTER FIA, DYNAMO BRASIL VIII LLC, DYNAMO BRASIL IX LLC, DYNAMO BRASIL V LLC

ITAÚ IBRX ATIVO MASTER FIA, ITAÚ INDEX AÇÕES IBOVESPA FI, ITAÚ MASTER GLOBAL DINÂMICO MULTIMERCADO FUNDO DE INVESTIMENTO - GOLFGD\_CCI, ITAÚ SIRIUS FUNDO DE INVESTIMENTO EM AÇÕES, IT NOW IBOVESPA FUNDO DE ÍNDICE, IT NOW ISE FUNDO DE INDICE, LCL ACTIONS EMERGENTS, MOST DIVERSIFIED PORTFOLIO SICAV, ITAU FTSE RAFI BRAZIL 50 CAPPED INDEX FIA, AMUNDI ESG GLOBAL LOW CARBON FUND, ITAÚ MASTER GLOBAL DINÂMICO ULTRA MULTIMERCADO FUNDO DE INVESTIMENTO, ITAÚ EXCELÊNCIA SOCIAL AÇÕES FUNDO DE INVESTIMENTO SUSTENTÁVEL, AMUNDI FUNDS, ITAÚ GOVERNANÇA CORPORATIVA AÇÕES FUNDO DE INVESTIMENTO SUSTENTÁVEL, ITAU CAIXA ACOES FI, AMUNDI INDEX SOLUTIONS, AMUNDI EQUILIBRE CLIMAT, IT NOW PIBB IBRX-50 FUNDO DE ÍNDICE, ITAU INDEX ACOES IBRX FI, ITAU IBOVESPA ATIVO MASTER FIA, IT NOW IBOVESPA B3 BR+ FUNDO DE ÍNDICE RESPONSABILIDADE LIMITADA, FIDELITY COMMON CONTRACTUAL FUND II/FIDELITY GLOBAL EMERGING MARKETS EQUITY FUND, ITAÚ AÇÕES DIVIDENDOS FI, ITAÚ VÉRTICE OMNI FUNDO DE INVESTIMENTO FINANCEIRO MULTIMERCADO RESPONSABILIDADE LIMITADA, IT NOW IGCT FUNDO DE INDICE, ITAÚ PREVIDÊNCIA IBRX FIA, ITAÚ MASTER HUNTER LONG ONLY FUNDO DE INVESTIMENTO FINANCEIRO EM AÇÕES - RESPONSABILIDADE LIMITADA

VINICIUS PINOTTI, ANTONIO LUIZ DA CUNHA SEABRA, FABRICIUS PINOTTI, ESTELA RIOS SEABRA, FÁBIO DALLA COLLETTA DE MATTOS, FELIPE PEDROSO LEAL, FUNDO DE INVESTIMENTO DE AÇÕES VEREDAS - INVESTIMENTO NO EXTERIOR, GUILHERME PEIRÃO LEAL, GUILHERME RUGGIERO PASSOS, GUSTAVO DALLA

COLLETTA DE MATTOS, GUSTAVO FARAH OLIVA, KAIRÓS FUNDO DE INVESTIMENTO EM AÇÕES – INVESTIMENTO NO EXTERIOR, LÚCIA HELENA RIOS SEABRA, LUIS FERNANDO RAUCCI SEABRA, LUIS HENRIQUE RAUCCI SEABRA, MARIA HELI DALLA COLLETTA DE MATTOS, MATHEUS FARAH LEAL, RM FUTURA MULTIMERCADO FUNDO DE INVESTIMENTO CRÉDITO PRIVADO INVESTIMENTO NO EXTERIOR, RICARDO PEDROSO LEAL, ADRIANA RAUCI SEABRA, PASSOS PARTICIPAÇÕES SA, PATRÍCIA RUGGIERO PASSOS, PEDRO LUIZ BARREIROS PASSOS, SIRIUS FUNDO DE INVESTIMENTO FINANCEIRO EM AÇÕES – RESPONSABILIDADE LIMITADA, THOMAS FARAH DE GODOY

BTGP REF ABSOLUTO FMP DO FGTS CARTEIRA LIVRE, BTGP REF ABS MOD FDO MUTUO PRIV FGTS CART LIVRE, BTG PACTUAL TEVA IABR SELECTOR FUNDO DE INDICE, BTG PACTUAL MULTI ACOES FUNDO DE INVESTIMENTO DE A, BTG PACTUAL ABSOLUTO PREVIDENCIA FIA, BTG PACTUAL ABSOLUTO INST MASTER FIA, ALL BTG PACTUAL LATIN AMERICA EQUITY, BTG PACTUAL ANDROMEDA FIA, BTG PACTUAL DIVIDENDOS MASTER FIA, BTG PACTUAL ESG FUNDO DE INDICE SP/B3 BRAZIL ESG

**Acionistas presentes à AGO por meio do envio do Boletim de Voto a Distância:**

PAULO ARTHUR ADOGLIO BENRADT, MARCEL GINOTTI PIRES, BUREAU OF LABOR FUNDS - LABOR RETIREMENT FUND, 3 ILHAS MASTER FIF EM AÇÕES RL, MARCO ANTONIO VIEGAS DE OLIVEIRA, LUCY MENICI, PACIFIC SELECT FUND, SIRLENE OLIVEIRA DOS ANJOS, BUREAU OF LABOR FUNDS - LABOR INSURANCE FUND, GUILHERME DOS SANTOS BRAGA, AGILDO SANA DE SOUZA, WILMAR KLEEMANN, DANIEL MONTEIRO LIMA, COMMONWEALTH GLOBAL SHARE FUND 16, KENTUCKY RETIREMENT SYSTEMS, EMERGING MARKETS EQUITY INDEX ESG SCREENED FUND B, BB TOP ACOES ASG BRASIL FIA, AGIPI ACTIONS EMERGENTS AMUNDI, PUBLIC EMPLOYEES' LONG-TERM CARE FUND, CLINTON NUCLEAR POWER PLANT QUALIFIED FUND, THRIFT SAVINGS PLAN, CUSTODY B. OF J. LTD. RE: STB D. E. E. F. I. M. F., HSBC INDEX TRACKER INVEST. FUNDS FTSE ALL WORLD INDEX FUND, BRASILPREV TOP ASG BRASIL FIA, STICHTING PENSIOENFONDS WERK EN (RE)INTEGRATIE, RUSSELL TR COMPANY COMMINGLED E. B. F. T. R. L. D. I. S., GOLDMAN SACHS ETF ICAV ACTING SOLELY ON BEHALF OF, LEGAL AND GENERAL ASSURANCE SOCIETY LIMITED, PAULO TERUEL CONELIAN, ISHARES IV PUBLIC LIMITED COMPANY, ABERDEEN INVESTMENT FUNDS UK ICVC II - ABERDEEN EM, ISHARES EMERGING MARKETS IMI EQUITY INDEX FUND, TOTAL INTERNATIONAL EX U.S. I MASTER PORT OF MASTER INV PORT, TRINITY HEALTH CORPORATION, BB TOP ACOES IBOVESPA INDEXADO FI, BAILLIE GIFFORD EMERGING MARKETS FUND, ARIZONA PSPRS TRUST, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE FOR MUTB4000, BOARD OF PENSIONS OF THE EVANGELICAL LUTHERAN CHURCH IN AMER, INVESCO MARKETS III PLC - INV FTSE RI EMERGING MARK U ETF, FUTURE FUND BOARD OF GUARDIANS, STICHTING BEDRIJFSTAKPENSIOENFONDS VOOR DE DETAILHANDEL, SHELL TR (BERM) LTD AS TR O SHELL OV CON P F, DEUTSCHE ASSET MANAGEMENT S.A. FOR ARERO - DER WEL, SCOTTISH WIDOWS INVESTMENT SOLUTIONS FUNDS ICVC- FUNDAMENTAL, JEZREEL SOUTO BARBOSA, FIDELITY SALEM STREET TRUST: FIDELITY INTERNATIONAL SUSTAINA, RUSSELL INVESTMENTS CANADIAN DIVIDEND POOL, COMMONWEALTH SUPERANNUATION CORPORATION, ALASKA PERMANENT FUND, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE FO, BAILLIE GIFFORD EMMERGING MARKETS LEADING COMPANIES FUND, STICHTING PENSIOENFONDS VOOR HUISARTSEN, INTEL RETIREMENT PLANS COLLECTIVE INVESTMENT TRUST, NTGI QM COMMON DAILY ALL COUNT WORLD EXUS EQU INDEX FD LEND, ACTIVE M INTERNATIONAL EQUITY

FUND, ABU DHABI RETIREMENT PENSIONS AND BENEFITS FUND, XTRACKERS, MERCER EMERGING MARKETS FUND, CIBC EMERGING MARKETS INDEX FUND, STICHTING SHELL PENSIOENFONDS, AVIVA INVESTORS, THE MASTER T BK OF JPN, LTD AS T OF NIKKO BR EQ MOTHER FUND, FIDELITY SALEM STREET T: FIDELITY G EX U.S INDEX FUND, HSBC ETFS PLC HSBC EMERG MARKET SUSTAIN EQUITY UCITS ETF, BAILLIE GIFFORD EMERGING MARKETS GROWTH FUND, LEGAL & GENERAL GLOBAL EMERGING MARKETS INDEX FUND, SPDR SP EMERGING MARKETS ETF, STATE ST GL ADV TRUST COMPANY INV FF TAX EX RET PLANS, VANGUARD EMERGING MARKETS SHARES INDEX FUND, BLACKROCK BALANCED CAPITAL FUND, INC., ALEXANDRE JOSE FAVA DE SOUZA JUNIOR, BLACKROCK A. M. S. AG ON B. OF I. E. M. E. I. F. (CH), BLACKROCK BALANCED CAPITAL PORTFOLIO OF BLACKROCK SERIES FUN, PZENA EMERGING MARKETS FOCUSED VALUE FUND, EVTC CIT FOF EBP-EVTC PARAMETRIC SEM CORE EQUITY FUND TR, XTRACKERS (IE) PUBLIC LIMITED COMPANY, PARAMETRIC EMERGING MARKETS FUND, BAKER HUGHES INC. MASTER TRUST, SAS TRUSTEE CORPORATION POOLED FUND, ONEPATH GLOBAL EMERGING MARKETS SHARES(UNHEDGED) INDEX POOL, DESJARDINS RI GLOBAL MULTIFACTOR - FOSSIL FUEL RES, TIAA-CREF FUNDS - TIAA-CREF EMERGING MARKETS EQUITY I F, KAPITALFORENINGEN LD, SMART BETA-MANDAT, HSBC INDEX TRACKER INVESTMENT FUNDS - MSCI EMERGING MARKETS, STICHTING JURIDISCH EIGENAAR ACTIAM BELEGGINGSFONDSEN, MGI FUNDS PLC, GOLDMAN SACHS ETF TRUST - GOLDMAN SACHS EMERGING M, JORGE EDUARDO FOUTO MATIAS, EURIZON CAPITAL S.A., BAILLIE GIFFORD WORLDWIDE F PLC/BAILLIE G W E M L COMP FUND, WEST YORKSHIRE PENSION FUND, IMCO EMERGING MARKETS PUBLIC EQUITY LP, PHOENIX U T M L R P A S INDEX EMERGING MARKET EQUITY FUND, LGPS CENTRAL GLOBAL MULTI FACTOR EQUITY INDEX FUND, AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, BB ECO GOLD FUND DE INVESTIMENTO EM ACOES, BARCLAYS MULTI-MANAGER FUND PUBLIC LIMITED COMPANY, SALT RIVER PIMA-MARICOPA INDIAN C, MOERUS GLOBAL VALUE FUND MASTER (CAYMAN) LTD, RAFAEL MIKAEL ALMEIDA, FIDELITY SALEM STREET TRUST: FIDELITY SERIES G EX US I FD, VERDIPAPIRFONDET STOREBRAND INDEKS ALLE MARKEDER, SIDNEY RIUDY NAKANISHI, EXELON GENERATION COMP, LLC TAX QUALIFIED NUCLEAR DECOMM PAR, BAILLIE GIFFORD COLLECTIVE INVESTMENT TRUST, DIMENSIONAL EMERGING MKTS VALUE FUND, MORGAN STANLEY INVESTMENT FUNDS GLOBAL BALANCED DEFENSIVE FU, STICHTING PENSIOENFDSVOOR DE WONINGCORPOR., VANGUARD EMERGING MARKETS STOCK INDEX FUND, BLACKROCK ASSET MANAG IR LT I ITS CAP A M F T BKR I S FD, BB TOP ACOES QUANTITATIVO FUNDO DE INVESTIMENTO, THE MASTER TRUST BANK OF JAPAN, LTD. TRUSTEE MUTB400045794, NN (L), CITY OF PHILADELPHIA PUB EMPLOYEES RET SYSTEM, STATE STREET VARIABLE INSURANCE SERIES FUNDS, INC, NEW ZEALAND SUPERANNUATION FUND, RUSSEL INVESTMENTS GLOBAL EQUITY POOL, SEI SELECT EMERGING MARKETS EQUITY ETF, FUNDAMENTAL LOW V I E M EQUITY, BAYERNINVEST KAPITALVERWALTUNGSGESELLSCHAFT MBH FO, TEACHERS RETIREMENT SYSTEM OF OKLAHOMA, THE NEW ZEALAND GUARDIAN TRUST COMPANY LIMITED AS TRUSTEE FO, VANGUARD INVESTMENTS FUNDS ICVC-VANGUARD GLOBAL EMERGING M F, MARCIAL LOPEZ FILHO, BB ACOES GOVERNANCA FI, 1895 FONDS FGR, JOSEFA VIEIRA DA SILVA, MAURI WOORD, ROYAL LONDON EQUITY FUNDS ICVC, EDSON DA SILVA SOUZA, STATE STREET EMERGING MARKETS EQUITY INDEX FUND, FRANKLIN LIBERTYSHARES ICAV, EUROPEAN CENTRAL BANK, SPDR S&P EMERGING MARKETS EX-CHINA ETF, UTAH STATE RETIREMENT SYSTEMS, SCHWAB FUNDAMENTAL EMERGING MARKETS LARGE COMPANY INDEX FUND, NAT WEST BK PLC AS TR OF ST JAMES PL GL EMER MKTS UNIT FUND, PZENA VALUE FUNDS PLC, THRIFT SAVINGS PLAN, LEGAL &

GENERAL CCF, SUNAMERICA SERIES TRUST SA EMERGING MARKETS EQUITY, STATE OF NEW JERSEY COMMON PENSION FUND D, EATON VANCE COLLECTIVE INVESTMENT TFE BEN PLANS EM MQ EQU FD, PINNACLE ICAV - AIKYA GLOBAL EMERGING FUND- UCITS, BB TERRA DO SOL FUNDO DE INVESTIMENTO MM CREDITO PRIVADO, STATE STREET GLOBAL ADVISORS LUX SICAV - S S G E M I E FUND, MORGAN STANLEY INVEST FDS CALVERT SUST EMER MKTS EQ SEL FD, CONSULTING GROUP CAPITAL MKTS FUNDS EMER MARKETS EQUITY FUND, CITITRUST LIMITED AS T OF A F S A MODERATE GROWTH FUND, AMERICAN CENTURY ETF TRUST-AVANTIS RESPONSIBLE EME, UBAM - BIODIVERSITY RESTORATION, SSGA MSCI BRAZIL INDEX NON-LENDING QP COMMON TRUST FUND, NORTHERN TRUST COLLECTIVE ALL COUNTRY WORLD I (ACWI) E-U F-L, BB TOP ACOES EXPORTACAO FIA, ST STR MSCI ACWI EX USA IMI SCREENED NON-LENDING COMM TR FD, COMMONWEALTH EMERGING MARKETS FUND 2, STATE STREET GLOBAL ALL CAP EQUITY EX-US INDEX PORTFOLIO, FRANKLIN TEMPLETON ETF TRUST - FRANKLIN FTSE LATIN, CIBC EMERGING MARKETS EQUITY INDEX ETF, MSCI EQUITY INDEX FUND B - BRAZIL, NTCC COLLECTIVE FUNDS FOR EMPLOYEE BENEFIT TRUSTS, JOHN HANCOCK VARIABLE INS TRUST INTERN EQUITY INDEX TRUST, VOYA EMERGING MARKETS INDEX PORTFOLIO, ISHARES ESG ADVANCED MSCI EM ETF, NATIONAL EMPLOYMENT SAVINGS TRUST, CONNECTICUT GENERAL LIFE INSURANCE COMPANY, VANGUARD F. T. C. INST. TOTAL INTL STOCK M. INDEX TRUST II, BAILLIE GIFFORD WORLDWIDE FUNDS PLC - BAILLIE GIFF, THE BANK OF N. Y. M. (INTER) L. AS T. OF B. M. A. FUND, MARIA LUCIA SURIAN, FIDELITY INVESTMENT FUNDS FIDELITY INDEX EMERG MARKETS FUND, VANGUARD TOTAL WORLD STOCK INDEX FUND, A SERIES OF, MEDICAL ASSURANCE SOCIETY NEW ZEALAND LIMITED, FIDELITY SALEM STREET T: FIDELITY E M INDEX FUND, LVIP SSGA EMERGING MARKETS EQUITY INDEX FUND, OLD WESTBURY LARGE CAP STRATEGIES FUND, BLACKROCK SUSTAINABLE ADVANTAGE GL EQUITY FD OF BLKRK FDS, RUSSELL INSTITUTIONAL FDS, LLC - RI EQUITY FD, THE MONETARY AUTHORITY OF SINGAPORE, AIKYA EMERGING MARKETS OPPORTUNITIES FUND, ALLIANZ GL INVESTORS GMBH ON BEHALF OF ALLIANZGI-FONDS DSPT, CITY OF NEW YORK GROUP TRUST, BMO MSCI EMERGING MARKETS INDEX ETF, FABIO D OLIVEIRA CASTANHAS, SPARINVEST SICAV, JORGE LUIZ VIOLA, RUSSELL INVESTMENT COMPANY PUBLIC LIMITED COMPANY, COMMONWEALTH EMERGING MARKETS FUND 5, EMERGING MARKETS COMPLETION FUND, L.P., COUNTY EMPLOYEES ANNUITY AND BENEFIT FD OF THE COOK COUNTY, VOYA EMERGING MARKETS HIGH DIVIDEND EQUITY FUND, MINISTRY OF ECONOMY AND FINANCE, NAT WEST BK PLC AS TR OF ST JAMES PL EMER MKTS UNIT TRUST, AVIVA INVESTORS FUNDS ACS - AVIVA INVESTORS EMERGING MARKET, RUSSELL INSTITUTIONAL FUNDS, LLC-RUSSELL GLOBAL EQUITY P F, TEACHERS RETIREMENT SYSTEM OF THE CITY OF NEW YORK, ISHARES ESG MSCI EM LEADERS ETF, SPDR MSCI ACWI EX-US ETF, THE MASTER TRUST BANK OF JAPAN, LTD. AS TR FOR MUTB400045792, NORTHERN TRUST INVESTIMENT FUNDS PLC, MBB PUBLIC MARKETS I LLC, BB TOP ACOES INDICE DE SUST EMP FI EM ACOES, BRASILPREV TOP A FUNDO DE INV DE ACOES, GAM INVESTMENT MANAGEMENT (SWITZERLAND) AG F Z I I-Z A E M P, PZENA EMERGING MARKETS VALUE FUND (AUSTRALIA), NEW AIRWAYS PENSION SCHEME, PZENA EMERGING MARKETS VALUE FUND (USA), RONILDO SOARES DA SILVA, LOS ANGELES COUNTY EMPLOYEES RET ASSOCIATION, NORTHERN LIGHTS FUND TRUST IV - MOERUS WORLDWIDE VALUE FUND, NEW YORK STATE TEACHERS RETIREMENT SYSTEM, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE OF, CALIFORNIA STATE TEACHERS RETIREMENT SYSTEM, CUSTODY BANK OF JAPAN, LTD. RE: EMERG EQUITY PASSIVE MOTH F, SHELL FOUNDATION, VANGUARD INVESTMENT SERIES PLC, CUSTODY

B.O.J.L..AS.T.F.S.E.E.INDEX MOTHER FUND, NORTHERN TRUST COLLECTIVE EMERGING MARKETS INDEX FUND-LEND, TEACHER RETIREMENT SYSTEM OF TEXAS, THE MASTER TRUST BANK OF JAP, LTD. AS TR. FOR MTBJ400045828, MOBIUS LIFE LIMITED, RUSSELL INVESTMENT COMPANY RUSSELL TAX-MANAGED INTERNATIONAL, EATON VANCE TR CO CO TR FD - PA STR EM MKTS EQ COM TR FD, ALASKA COMMON TRUST FUND, THE HARTFORD INTERNATIONAL VALUE FUND, CHEVRON UK PENSION PLAN, COLONIAL FIRST STATE INVESTMENT FUND 50, APO CAPITAL LATAM FUND LLC, THE MASTER TRUST BANK OF JAPAN, LTD. AS T. FOR MTBJ400045835, NAT WEST BK PLC AS TR OF ST JAMES PL GL EQUITY UNIT TRUST, LEGAL GENERAL U. ETF P. LIMITED COMPANY, RUSSELL INVESTMENT COMPANY GLOBAL EQUITY FUND, LEGAL AND GENERAL ASSURANCE PENSIONS MNG LTD, FRANKLIN TEMPLETON ETF TRUST - FRANKLIN FTSE BRAZI, BROWN ADVISORY - SOMERSET EMERGING MARKETS FUND, SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS: SPARTAN EMERG, STATE OF MINNESOTA STATE EMPLOYEES RET PLAN, ANDONI SANTANDER AREITIO, INTERNATIONAL EQUITIES PASSIVE B UNIT TRUST, INVESTERINGSFORENINGEN NYKREDIT INVEST, TAKTISK ALLOKERING, WILLIS TOWERS WATSON AUSTRALIA - GLOBAL EQUITY FOC, EQ/EMERGING MARKETS EQUITY PLUS PORTFOLIO, LEGAL & GENERAL ICAV, VANGUARD ESG INTERNATIONAL, MERCER EMERGING MARKETS EQUITY FUND, SPDR MSCI EMERGING MARKETS STRATEGICFACTORS ETF, QSUPER, VANGUARD TOTAL INTERNATIONAL STOCK INDEX FD, A SE VAN S F, HSBC ETFS PUBLIC LIMITED COMPANY, BB PREVIDENCIA ACOES IBRX FUNDO DE INVESTIMENTO, VIRGINIA RETIREMENT SYSTEM, THE MASTER TRUST BANK OF JAPAN, LTD. AS T OF MUTB400021536, VERDIPAPIRFONDET KLP AKSJEFREMVOKSENDE MARKEDER ME, PHILADELPHIA GAS WORKS PENSION PLAN, SPDR SP EMERGING MARKETS FUND, NUVEEN/SEI TRUST COMPANY INVESTMENT TRUST, COLLEGE RETIREMENT EQUITIES FUND, MANAGED PENSION FUNDS LIMITED, BRASILPREV TOP RETURN FUNDO DE INVESTIMENTO EM ACOES, ISHARES III PUBLIC LIMITED COMPANY, BB MAR AZUL ACOES FUNDO DE INVESTIMENTO, MACQUARIE TRUE INDEX EMERGING MARKETS FUND, FMR CAPITAL INC., DUKE POWER CO EMPLOYEE RETIREMENT PLAN, PARAMETRIC TAX-MANAGED EMERGING MARKETS FUND, INTERNATIONAL EQUITIES B UNIT TRUST, COLONIAL FIRST STATE WHOLESALE INDEXED GLOBAL SHAR, PUBLIC EMPLOYEES RETIREMENT SYSTEM OF OHIO, FRANKLIN LIBERTYQT EMERGING MARKETS INDEX ETF, RUSSELL TRUST COMPANY COMMINGLED EMPLOYEE BENEFIT FUNDS T, SCOTIA EMERGING MARKETS EQUITY INDEX TRACKER ETF, ISHARES V PUBLIC LIMITED COMPANY, AMUNDI ETF ICAV - AMUNDI PRIME ALL COUNTRY WORLD UCITS ETF, AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, MDPIM EMERGING MARKETS EQUITY POOL, RUSSELL INSTITUTIONAL FUNDS, LLC - REM EQUITY PLUS FUND, WILLIS TOWERS WATSON GROUP TRUST, LEGAL GENERAL SCIENTIFIC BETA EMERGING MARKETS FUND, LLC, IBM 401 (K) PLUS PLAN, INVESTERINGSFORENINGEN NYKREDIT INVEST ENGROS, GLO, AVIVA LIFE PENSIONS UK LIMITED, PEOPLE S BANK OF CHINA, THE REGENTS OF THE UNIVERSITY OF CALIFORNIA, STICHTING PENSIOENFONDS UWV, AQR UCITS FUNDS, SPDR MSCI EMERGING MARKETS FOSSIL FUEL FREE ETF, VANGUARD EMERGING MARKETS SELECT STOCK FUND, LEGAL & GENERAL INTERNATIONAL INDEX TRUST, RUSSELL INVESTMENT COMPANY EMERGING MARKETS FUND, CHARLES IELPO MOURAO, AVIVA I INVESTMENT FUNDS ICVC - AVIVA I INTERNATIONAL I T F, DFC EMERGING MARKETS EQUITY FUND, RUTGERS, THE STATE UNIVERSITY, ABERDEEN INV FUNDS ICVC III - ABERDEEN GLOBAL EMERG M Q E FD, FORD MOTOR CO DEFINED BENEF MASTER TRUST, HPE COMMON CONTRACTUAL FUND, BRASILPREV TOP PLUS FDO DE INVEST DE ACOES, SPP EMERGING MARKETS SRI, GUIDEMARK EMERGING MARKETS FUND, BLACKROCK

GLOBAL INDEX FUNDS, JOHN HANCOCK TRUST COMPANY COLLECTIVE INVESTMENT T, AMERICAN HEART ASSOCIATION, INC., PRUDENTIAL ASSURANCE COMPANY SINGAPORE (PTE) LTD, THE NOMURA T AND B CO LTD RE I E S INDEX MSCI E NO HED M FUN, PUBLIC SECTOR PENSION INVESTMENT BOARD, STICHTING PGGM DEPOSITORY, THE INCUBATION FUND, LTD., THE NEW ZEALAND GUARDIAN TRUST COMPANY LIMITED IN ITS CAPAC, VANGUARD INV FUNDS ICVC-VANGUARD FTSE GLOBAL ALL CAP INDEX F, FRANKLIN TEMPLETON INVESTMENT FUNDS, CENTRAL PROVIDENT FUND BOARD, SCHWAB EMERGING MARKETS EQUITY ETF, THE MASTER TRUST BANK OF JAPAN, LTD. AS T OF MUTB400021492, ISHARES MSCI ACWI ETF, BB ETF INDICE BOVESPA B3 BR+ FUNDO DE INDICE RESP LTDA, LEGAL & GENERAL FUTURE WORLD ESG EMERGING MARKETS, POLICE AND FIREMEN'S RETIREMENT SYSTEM OF NEW JERS, ISHARES PUBLIC LIMITED COMPANY, DANILo DA SILVA VIEIRA PARADELAS, JULIANO ZANARDI, HOSPITAL AUTHORITY PROVIDENT FUND SCHEME, STICHTING DEPOSITORY APG EMERGING MARKETS EQUITY POOL, LEGAL & GENERAL COLLECTIVE INVESTMENT TRUST, ISHARES MSCI EMERGING MARKETS ETF, ISHARES CORE MSCI EMERGING MARKETS IMI INDEX ETF, SSGA MSCI ACWI EX-USA INDEX NON-LENDING DAILY TRUST, CALIFORNIA PUBLIC EMPLOYEES RETIREMENT SYSTEM, STICHTING JURIDISCH EIGENAAR ACHMEA INVESTMENT MAN, SCOTTISH WIDOWS MANAGED INVESTMENT FUNDS ICVC -INT, ALBERTA INVESTMENT MANAGEMENT CORPORATION, OPSEU PENSION PLAN TRUST FUND, JNL EMERGING MARKETS INDEX FUND, NTGI QUANTITATIVE MANAGEMENT COLLEC FUNDS TRUST, FRANKLIN TEMPLETON ETF T - FRANKLIN LIBERTYQ EMERGING M ETF, FIDELITY SALEM STREET T: FIDELITY TOTAL INTE INDEX FUND, STATE TREASURER OF MICH CUSTODIAN OF PUBLIC S EMPL RTMNT S, CUSTODY B. OF J. LTD. RE: STB D. B. S. M. F., KAPITALFORENINGEN EMD INVEST, EMERGING MARKETS IND, THE MASTER TRUST BANK OF JAPAN, LTD. AS T F MTBJ400045832, CLAUDINEIA BAYER, HARTFORD INTERNATIONAL CAPITAL APPRECIATION FUND, JUPITER GLOBAL VALUE EQUITY FUND, MACKENZIE EMERGING MARKETS EQUITY INDEX ETF, INVESTERINGSFORENINGEN SPARINVEST INDEX EMERGING MARKETS, USAA INTERNATIONAL FUND, ISHARES CORE MSCI EMERGING MARKETS ETF, ELISA LOURENCO DE FIGUEIREDO, NTGI-QM COMMON DAC WORLD EX-US INVESTABLE MIF - LENDING, TEXAS MUNICIPAL RETIREMENT SYSTEM, FIDELITY GLOBAL EX-U.S. EQUITY INDEX INSTITUTIONAL, ISHARES MSCI BRIC ETF, JPMORGAN BETABUILDERS EMERGING MARKETS EQUITY ETF, SOUTHERN CAL ED C N F Q C DC MT S ON P VD N G, IVESCO FTSE RAFI EMERGING MARKETS ETF, THE BAILIE GIFFORD GROUP TRUST, ISHARES MSCI EMERGING MARKETS VALUE FACTOR ETF, HC CAPITAL TRUST THE EMERGING MARKETS PORTFOLIO, THOMAS MAGNO DE JESUS SILVEIRA, THE PENSION RESERVES INVESTMENT MANAGEMENT BOARD, INVESTORS WHOLESALE EMERGING MARKETS EQUITIES TRUST, NTGI-QM COMMON DAILY EMERGING MARKETS EQUITY I F- NON L, RUSSELL INVESTMENTS INTERNATIONAL SHARES FUND, UNIVERSAL-IVEST-GESELLSCHAFT MBH ON BEHALF OF BAYVK A2-FONDS, FLEXSHARES MORNINGSTAR EMERGING MARKETS FACTOR TILT INDEX F, COLORADO PUBLIC EMPLOYEES RET. ASSOCIATION, KAPITALFORENINGEN INVESTIN PRO, GLOBALE AKTIER IND, CHUBB CORPORATION MASTER RETIREMENT TRUST, IVESCO MSCI EMERGING MARKETS ESG CLIMATE PARIS AL, GOVERNMENT EMPLOYEES PENSION FUND, VANGUARD INTERNATIONAL HIGH DIVIDEND YIELD INDEX F, VERDIPAPIRFONDET KLP AKSJE FREMVOKSENDE MARKEDER INDEKS I, CANADA PENSION PLAN INVESTMENT BOARD, SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS: SP, MERCER QIF FUND PLC, BNYM MELLON CF SL EMERGING MARKETS STOCK INDEX FUND, POOL REINSURANCE COMPANY LIMITED, ELIANE MARIA SOUSA LINS CHAVES, RICARDO BACCI ACUNHA, ARGA EMERGING MARKETS EX CHINA FUND, A SERIES OF A, THE BOARD

OF.A.C.E.R.S.LOS ANGELES,CALIFORNIA, MSCI ACWI EX-U.S. IMI INDEX FUND B2, NOW: PENSION TRUSTEE LIMITED IN ITS CAPACITY AS TR, LUIZ GUILHERME PALHARES, ARERO - DER WELTFONDS -NACHHALTIG, THE BANK OF N. Y. M. (INT) LTD AS T. OF I. E. M. E. I. F. UK, IN BK FOR REC AND DEV,AS TR FT ST RET PLAN AND TR/RSBP AN TR, CONRADO ALCESTE MONTINERI JUNIOR, THE BANK OF NEW YORK MELLON EMP BEN COLLECTIVE INVEST FD PLA, ANTONIO SERGIO GALLO JUNIOR, BLACKROCK LIFE LIMITED - DC OVERSEAS EQUITY FUND, AWARE SUPER PTY LTD, ISHARES ESG AWARE MSCI EMERGING MARKETS INDEX ETF, NEW SOUTH WALLES TR CORP AS TR FOR THE TC EMER MKT SHAR FUND, NORTHERN TRUST UCITS FGR FUND, THE MASTER TRUST BANK OF JAP., LTD. AS TR. FOR MTBJ400045829, SSGA SPDR ETFS EUROPE II PUBLIC LIMITED COMPANY, SCHWAB FUNDAMENTAL EMERGOING MARKETS LARGE COMPANY INDEX ETF, CARDANO GLOBAL SUSTAINABLE EQUITY FUND, ADRIANO FIOR DOS SANTOS, FRANCISCO OLAVIO TEIXEIRA COUTINHO, VERIZON MASTER SAVINGS TRUST, MERCER PRIVATE WEALTH INTERNATIONAL FOCUSED EQUITY POOL, BB TOP ACOES SETORIAL CONSUMO FI, DIMENSIONAL EMERGING CORE EQUITY MARKET ETF OF DIM, GENERAL ORGANISATION FOR SOCIAL INSURANCE, WM POOL - EQUITIES TRUST NO 74, ISHARES MSCI BRAZIL ETF, AMERICAN AIRLINES INC., MASTER FIXED BENEFIT PENSION TRUST, RUSSEL INVESTIMENT FUNDS NON.US. FUND, INVESCO INVESTMENT MANAGEMENT LTD, ACTING AS MANAG, ISHARES (DE) I INVESTMENTAKTIENGESELLSCHAFT MIT TG, BAILLIE GIFFORD EMERGING MARKETS EQUITIES FUND, HSBC ETFS PLC - HSBC MSCI EMERGING MARKETS ISLAMIC ESG UCITS, ISHARES MSCI EMERGING MARKETS EX CHINA ETF, SEI INST INT TRUST EM MKTS EQUITY FUND, PACIFIC GAS A EL COMP NU F Q CPUC DEC MASTER TRUST, BB TOP MM BALANCEADO FI LP, NATIONAL COUNCIL FOR SOCIAL SECURITY FUND, NN PARAPLUFONDS 1 N.V, VANGUARD FIDUCIARY TRT COMPANY INSTIT T INTL STK MKT INDEX T, SPP EMERGING MARKETS PLUS, NORGE BANK, COMMINGLED PENSION TRUST FUND (EMERGING MARKETS EQUITY INDEX, ASCENSION ALPHA FUND, LLC, FIDELITY SALEM STREET TRUST: FIDELITY FLEX INTERNATIONAL IND, RUSSELL INVESTMENT COMPANY - RUSSELL I D MARKETS FUND, STATE OF ALASKA RETIREMENT AND BENEFITS PLANS, BLACKROCK LIFE LIMITED, NORTHERN EMERGING MARKETS EQUITY INDEX FUND, VOYA VACS INDEX SERIES EM PORTFOLIO, WILMINGTON MULTI-MANAGER ALTERNATIVES FUND, AEGON CUSTODY BV, INVESCO MSCI EMERGING MARKETS ESG UNIVERSAL SCREEN, THE BOARD OF THE PENSION PROTECTION FUND, CAISSE DE DEPOT ET PLACEMENT DU QUEBEC, EMER MKTS CORE EQ PORT DFA INVEST DIMENS GROU, HSBC BANK PLC AS TRUSTEE OF STATE STREET AUT EMERG, EDUARDO ROGERIO DE FARIA, UNIVERSAL-INVESTMENT-GESELLSCHAFT MBH ON BHF OF BAYVK A4-FDS, HSBC ETFS PLC HSBC MSCI EMERGING MARKETS CLIMATE PARIS ALIGN, CITITRUST LTD A T VANGUARD FDS SERIES VANGUARD INCOME FUND, STICHTING DEPOSITORY APG EME MULTI CLIENT POOL, BAILLIE GIFFORD EMERGING MARKETS EX CHINA FUND, DEUTSCHE X-TRACKERS MSCI ALL WORLD EX US HEDGED EQUITY ETF, MAURICIO HIROSHI MIYAKE, FORD MOTOR COMPANY OF CANADA, L PENSION TRUST, VANGUARD INVESTMENT SERIES PLC / VANGUARD ESG EMER, WASHINGTON STATE INVESTMENT BOARD, DESJARDINS RI EMERGING MARKETS MULTIFACTOR - LOW C, STATE STREET IRELAND UNIT TRUST, VANGUARD FUNDS PLC / VANGUARD ESG EMERGING MARKETS, AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, XTRACKERS MSCI ACWI EX USA ESG LEADERS EQUITY ETF, RUSSELL INVESTMENT MANAGEMENT LTD AS TRUSTEE OF THE RUSSELL, GREEN EFFECTS INVESTMENT PLC1, BORDER TO COAST EMERGING MARKETS EQUITY ALPHA FUND, BRITISH COLUMBIA INVESTMENT MANAGEMENT CORPORATION, JOHN HANCOCK FUNDS II INTERNATIONAL STRATEGIC EQUITY

ALLOCAT, DWS ADVISORS EMERGING MARKETS EQUITIES-PASSIVE, RUSSEL EMERGING MARKETS EQUITY POOL, AIKYA EMERGING MARKETS LP, KENTUCKY RETIREMENT SYSTEMS INSURANCE TRUST FUND, H.E.S.T. AUSTRALIA LIMITED, MERCER UCITS COMMON CONTRACTUAL FUND, STICHTING PENSIOENFONDS HOOGOVENS, APPLE 401(K) PLAN, ISHARES EMERGING MARKETS FUNDAMENTAL INDEX ETF, PACIFIC SELECT FUND - PD EMERGING MARKETS PORTFOLIO, TRINITY COLLEGE CAMBRIDGE, ISHARES MSCI EMERGING MARKETS QUALITY FACTOR ETF, THE SEVENTH SWEDISH NATIONAL PENSION FUND - AP7 EQUITY FUND, STOREBRAND SICAV, ISHARES ESG MSCI EM ETF, CHANG HWA CO BANK, LTD IN ITS C AS M CUST OF N B FUND, STATE OF WYOMING, STICHTING PENSIOENFONDS PGB, WELLINGTON TRUST COMPANY N.A., ISHARES MSCI ACWI EX U.S. ETF, MERCER EMERGING MARKETS SHARES FUND, LEGAL & GENERAL GLOBAL EQUITY INDEX FUND, CITITRUST LIM AS TR OF BLACK PREMIER FDS- ISH WOR EQU IND FD, PROFILE INTERNATIONAL EQUITY PRIVATE POOL, INTERNATIONAL PAPER COMPANY COMMINGLED INVESTMENT GROUP TR, VANGUARD FUNDS PLC / VANGUARD ESG GLOBAL ALL CAP U, THE JUPITER GLOBAL FUND - JUPITER GLOBAL VALUE, QSMA1 LLC, ISHARES CORE MSCI TOTAL INTERNATIONAL STOCK ETF, FIDELITY CONCORD STREET TRUST: FIDELITY ZERO INT. INDEX FUND, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRU FO MTBJ400045849, INTERNATIONAL MONETARY FUND, FIDELITY SALEM STREET TRUST: FIDELITY SAI EMERGING M I FUND, VERDIPAPIRFONDET STOREBRAND INDEKS NYE MARKEDER, REASSURE LIMITED, SSGA SPDR ETFS EUROPE I PLC, GOLDMAN SACHS ETF TRUST - GOLDMAN S ACTIVEBETA E M E ETF, HSBC INDEX TRACKER INVESTMENT FUNDS - MSCI EMERGING MARKETS, AXA IM ETF ICAV, GENERAL PENSION AND SOCIAL SECURITY AUTHORITY, STICHTING PHILIPS PENSIOENFONDS, LEBLON 70 BRASILPREV FUNDO DE INVESTIMENTO MULTIMERCADO FIFE, LEBLON ITAÚ PREV FIFE FUNDO DE INVESTIMENTO DE AÇÕES, LEBLON EQUITIES INSTITUCIONAL I FIA, ATAULFO LLC, LEBLON AÇÕES I MASTER FUNDO DE INVESTIMENTO DE AÇOES, LEBLON AÇÕES II MASTER FUNDO DE INVESTIMENTO DE AÇÕES, LEBLON ICATU PREVIDÊNCIA FUNDO DE INVESTIMENTO MULTIMERCADO, BB BR 960 FUNDO DE INVESTIMENTO FINANCIERO RENDA FIXA RESPON, BB ETF IBOVESPA FUNDO DE INDICE, LEBLON PREV FIM FIFE, VANGUARD FUNDS PUBLIC LIMITED COMPANY, VARIABLE INSURANCE PRODUCTS FUND II: INTERNATIONAL

**Acionistas presentes à AGE por meio do envio do Boletim de Voto a Distância:**

PAULO ARTHUR ADOGLIO BENRADT, 3 ILHAS MASTER FIF EM AÇÕES RL, PACIFIC SELECT FUND, WILMAR KLEEMANN, DANIEL MONTEIRO LIMA, COMMONWEALTH GLOBAL SHARE FUND 16, KENTUCKY RETIREMENT SYSTEMS, EMERGING MARKETS EQUITY INDEX ESG SCREENED FUND B, BB TOP ACOES ASG BRASIL FIA, AGIPI ACTIONS EMERGENTS AMUNDI, PUBLIC EMPLOYEES' LONG-TERM CARE FUND, CLINTON NUCLEAR POWER PLANT QUALIFIED FUND, THRIFT SAVINGS PLAN, CUSTODY B. OF J. LTD. RE: STB D. E. E. F. I. M. F., HSBC INDEX TRACKER INVEST. FUNDS FTSE ALL WORLD INDEX FUND, BRASILPREV TOP ASG BRASIL FIA, STICHTING PENSIOENFONDS WERK EN (RE)INTEGRATIE, RUSSELL TR COMPANY COMMINGLED E. B. F. T. R. L. D. I. S., GOLDMAN SACHS ETF ICAV ACTING SOLELY ON BEHALF OF, LEGAL AND GENERAL ASSURANCE SOCIETY LIMITED, PAULO TERUEL CONELIAN, ISHARES IV PUBLIC LIMITED COMPANY, ABERDEEN INVESTMENT FUNDS UK ICVC II - ABERDEEN EM, ISHARES EMERGING MARKETS IMI EQUITY INDEX FUND, TOTAL INTERNATIONAL EX U.S. I MASTER PORT OF MASTER INV PORT, TRINITY HEALTH CORPORATION, BB TOP ACOES IBOVESPA INDEXADO FI, BAILLIE GIFFORD EMERGING MARKETS FUND, ARIZONA PSPRS TRUST, THE MASTER TRUST

BANK OF JAPAN, LTD. AS TRUSTEE FOR MUTB4000, BOARD OF PENSIONS OF THE EVANGELICAL LUTHERAN CHURCH IN AMER, INVESCO MARKETS III PLC - INV FTSE RI EMERGING MARK U ETF, FUTURE FUND BOARD OF GUARDIANS, STICHTING BEDRIJFSTAKPENSIOENFONDS VOOR DE DETAILHANDEL, SHELL TR (BERM) LTD AS TR O SHELL OV CON P F, DEUTSCHE ASSET MANAGEMENT S.A. FOR ARERO - DER WEL, SCOTTISH WIDOWS INVESTMENT SOLUTIONS FUNDS ICVC- FUNDAMENTAL, JEZREEL SOUTO BARBOSA, FIDELITY SALEM STREET TRUST: FIDELITY INTERNATIONAL SUSTAINA, RUSSELL INVESTMENTS CANADIAN DIVIDEND POOL, COMMONWEALTH SUPERANNUATION CORPORATION, ALASKA PERMANENT FUND, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE FO, BAILLIE GIFFORD EMMERGING MARKETS LEADING COMPANIES FUND, STICHING PENSIOENFONDS VOOR HUISARTSEN, INTEL RETIREMENT PLANS COLLECTIVE INVESTMENT TRUST, NTGI QM COMMON DAILY ALL COUNT WORLD EXUS EQU INDEX FD LEND, ACTIVE M INTERNATIONAL EQUITY FUND, ABU DHABI RETIREMENT PENSIONS AND BENEFITS FUND, XTRACKERS, MERCER EMERGING MARKETS FUND, CIBC EMERGING MARKETS INDEX FUND, STICHTING SHELL PENSIOENFONDS, AVIVA INVESTORS, THE MASTER T BK OF JPN, LTD AS T OF NIKKO BR EQ MOTHER FUND, CARLOS ROBERTO FERREIRA PINTO, FIDELITY SALEM STREET T: FIDELITY G EX U.S INDEX FUND, HSBC ETFS PLC HSBC EMERG MARKET SUSTAIN EQUITY UCITS ETF, BAILLIE GIFFORD EMERGING MARKETS GROWTH FUND, LEGAL & GENERAL GLOBAL EMERGING MARKETS INDEX FUND, SPDR SP EMERGING MARKETS ETF, STATE ST GL ADV TRUST COMPANY INV FF TAX EX RET PLANS, VANGUARD EMERGING MARKETS SHARES INDEX FUND, BLACKROCK BALANCED CAPITAL FUND, INC., ALEXANDRE JOSE FAVA DE SOUZA JUNIOR, BLACKROCK A. M. S. AG ON B. OF I. E. M. E. I. F. (CH), BLACKROCK BALANCED CAPITAL PORTFOLIO OF BLACKROCK SERIES FUN, PZENA EMERGING MARKETS FOCUSED VALUE FUND, EVTC CIT FOF EBP-EVTC PARAMETRIC SEM CORE EQUITY FUND TR, XTRACKERS (IE) PUBLIC LIMITED COMPANY, PARAMETRIC EMERGING MARKETS FUND, BAKER HUGHES INC. MASTER TRUST, SAS TRUSTEE CORPORATION POOLED FUND, ONEPATH GLOBAL EMERGING MARKETS SHARES(UNHEDGED) INDEX POOL, DESJARDINS RI GLOBAL MULTIFACTOR - FOSSIL FUEL RES, TIAA-CREF FUNDS - TIAA-CREF EMERGING MARKETS EQUITY I F, KAPITALFORENINGEN LD, SMART BETA-MANDAT, HSBC INDEX TRACKER INVESTMENT FUNDS - MSCI EMERGING MARKETS, STICHTING JURIDISCH EIGENAAR ACTIAM BELEGGINGSFONDSEN, MGI FUNDS PLC, GOLDMAN SACHS ETF TRUST - GOLDMAN SACHS EMERGING M, JORGE EDUARDO FOUTO MATIAS, EURIZON CAPITAL S.A., BAILLIE GIFFORD WORLDWIDE F PLC/BAILLIE G W E M L COMP FUND, WEST YORKSHIRE PENSION FUND, IMCO EMERGING MARKETS PUBLIC EQUITY LP, PHOENIX U T M L R P A S INDEX EMERGING MARKET EQUITY FUND, LGPS CENTRAL GLOBAL MULTI FACTOR EQUITY INDEX FUND, AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, BB ECO GOLD FUNDO DE INVESTIMENTO EM ACOES, BARCLAYS MULTI-MANAGER FUND PUBLIC LIMITED COMPANY, SALT RIVER PIMA-MARICOPA INDIAN C, MOERUS GLOBAL VALUE FUND MASTER (CAYMAN) LTD, RAFAEL MIKAEL ALMEIDA, FIDELITY SALEM STREET TRUST: FIDELITY SERIES G EX US I FD, VERDIPAPIRFONDET STOREBRAND INDEKS ALLE MARKEDER, SIDNEY RIUDY NAKANISHI, EXELON GENERATION COMP, LLC TAX QUALIFIED NUCLEAR DECOMM PAR, BAILLIE GIFFORD COLLECTIVE INVESTMENT TRUST, DIMENSIONAL EMERGING MKTS VALUE FUND, MORGAN STANLEY INVESTMENT FUNDS GLOBAL BALANCED DEFENSIVE FU, STICHTING PENSIOENFDSVOOR DE WONINGCORPOR., VANGUARD EMERGING MARKETS STOCK INDEX FUND, BLACKROCK ASSET MANAG IR LT I ITS CAP A M F T BKR I S FD, BB TOP ACOES QUANTITATIVO FUNDO DE INVESTIMENTO, THE MASTER TRUST BANK OF JAPAN, LTD. TRUSTEE MUTB400045794, NN (L), CITY OF PHILADELPHIA PUB

EMPLOYEES RET SYSTEM, STATE STREET VARIABLE INSURANCE SERIES FUNDS, INC, NEW ZEALAND SUPERANNUATION FUND, RUSSEL INVESTMENTS GLOBAL EQUITY POOL, SEI SELECT EMERGING MARKETS EQUITY ETF, FUNDAMENTAL LOW V I E M EQUITY, BAYERNINVEST KAPITALVERWALTUNGSGESELLSCHAFT MBH FO, TEACHERS RETIREMENT SYSTEM OF OKLAHOMA, THE NEW ZEALAND GUARDIAN TRUST COMPANY LIMITED AS TRUSTEE FO, VANGUARD INVESTMENTS FUNDS ICVC-VANGUARD GLOBAL EMERGING M F, MARCIAL LOPES FILHO, BB ACOES GOVERNANCA FI, 1895 FONDS FGR, JOSEFA VIEIRA DA SILVA, MAURI WOORD, ROYAL LONDON EQUITY FUNDS ICVC, EDSON DA SILVA SOUZA, STATE STREET EMERGING MARKETS EQUITY INDEX FUND, FRANKLIN LIBERTYSHARES ICAV, EUROPEAN CENTRAL BANK, SPDR S&P EMERGING MARKETS EX-CHINA ETF, UTAH STATE RETIREMENT SYSTEMS, SCHWAB FUNDAMENTAL EMERGING MARKETS LARGE COMPANY INDEX FUND, NAT WEST BK PLC AS TR OF ST JAMES PL GL EMER MKTS UNIT FUND, PZENA VALUE FUNDS PLC, THRIFT SAVINGS PLAN, LEGAL & GENERAL CCF, SUNAMERICA SERIES TRUST SA EMERGING MARKETS EQUITY, STATE OF NEW JERSEY COMMON PENSION FUND D, EATON VANCE COLLECTIVE INVESTMENT TFE BEN PLANS EM MQ EQU FD, PINNACLE ICAV - AIKYA GLOBAL EMERGING FUND- UCITS, BB TERRA DO SOL FUNDO DE INVESTIMENTO MM CREDITO PRIVADO, STATE STREET GLOBAL ADVISORS LUX SICAV - S S G E M I E FUND, MORGAN STANLEY INVEST FDS CALVERT SUST EMER MKTS EQ SEL FD, CONSULTING GROUP CAPITAL MKTS FUNDS EMER MARKETS EQUITY FUND, CITITRUST LIMITED AS T OF A F S A MODERATE GROWTH FUND, AMERICAN CENTURY ETF TRUST-AVANTIS RESPONSIBLE EME, UBAM - BIODIVERSITY RESTORATION, THE BOEING COMPANY EMPLOYEE RETIREMENT PLANS MASTER TRUST, SSGA MSCI BRAZIL INDEX NON-LENDING QP COMMON TRUST FUND, NORTHERN TRUST COLLECTIVE ALL COUNTRY WORLD I (ACWI) E-U F-L, BB TOP ACOES EXPORTACAO FIA, ST STR MSCI ACWI EX USA IMI SCREENED NON-LENDING COMM TR FD, COMMONWEALTH EMERGING MARKETS FUND 2, STATE STREET GLOBAL ALL CAP EQUITY EX-US INDEX PORTFOLIO, FRANKLIN TEMPLETON ETF TRUST - FRANKLIN FTSE LATIN, CIBC EMERGING MARKETS EQUITY INDEX ETF, MSCI EQUITY INDEX FUND B - BRAZIL, NTCC COLLECTIVE FUNDS FOR EMPLOYEE BENEFIT TRUSTS, JOHN HANCOCK VARIABLE INS TRUST INTERN EQUITY INDEX TRUST, VOYA EMERGING MARKETS INDEX PORTFOLIO, ISHARES ESG ADVANCED MSCI EM ETF, NATIONAL EMPLOYMENT SAVINGS TRUST, CONNECTICUT GENERAL LIFE INSURANCE COMPANY, VANGUARD F. T. C. INST. TOTAL INTL STOCK M. INDEX TRUST II, BAILLIE GIFFORD WORLDWIDE FUNDS PLC - BAILLIE GIFF, THE BANK OF N. Y. M. (INTER) L. AS T. OF B. M. A. FUND, MARIA LUCIA SURIAN, FIDELITY INVESTMENT FUNDS FIDELITY INDEX EMERG MARKETS FUND, VANGUARD TOTAL WORLD STOCK INDEX FUND, A SERIES OF, MEDICAL ASSURANCE SOCIETY NEW ZEALAND LIMITED, FIDELITY SALEM STREET T: FIDELITY E M INDEX FUND, LVIP SSGA EMERGING MARKETS EQUITY INDEX FUND, OLD WESTBURY LARGE CAP STRATEGIES FUND, BLACKROCK SUSTAINABLE ADVANTAGE GL EQUITY FD OF BLKRK FDS, RUSSELL INSTITUTIONAL FDS, LLC - RI EQUITY FD, THE MONETARY AUTHORITY OF SINGAPORE, AIKYA EMERGING MARKETS OPPORTUNITIES FUND, ALLIANZ GL INVESTORS GMBH ON BEHALF OF ALLIANZGI-FONDS DSPT, CITY OF NEW YORK GROUP TRUST, BMO MSCI EMERGING MARKETS INDEX ETF, FABIO D OLIVEIRA CASTANHAS, SPARINVEST SICAV, JORGE LUIZ VIOLA, RUSSELL INVESTMENT COMPANY PUBLIC LIMITED COMPANY, COMMONWEALTH EMERGING MARKETS FUND 5, EMERGING MARKETS COMPLETION FUND, L.P., COUNTY EMPLOYEES ANNUITY AND BENEFIT FD OF THE COOK COUNTY, VOYA EMERGING MARKETS HIGH DIVIDEND EQUITY FUND, MINISTRY OF ECONOMY AND FINANCE, NAT WEST BK PLC AS TR OF ST JAMES PL EMER MKTS UNIT TRUST, AVIVA

INVESTORS FUNDS ACS - AVIVA INVESTORS EMERGING MARKET, RUSSELL INSTITUTIONAL FUNDS, LLC-RUSSELL GLOBAL EQUITY P.F, TEACHERS RETIREMENT SYSTEM OF THE CITY OF NEW YORK, ISHARES ESG MSCI EM LEADERS ETF, SPDR MSCI ACWI EX-US ETF, THE MASTER TRUST BANK OF JAPAN, LTD. AS TR FOR MUTB400045792, NORTHERN TRUST INVESTIMENT FUNDS PLC, MBB PUBLIC MARKETS I LLC, BB TOP ACOES INDICE DE SUST EMP FI EM ACOES, BRASILPREV TOP A FUNDO DE INV DE ACOES, GAM INVESTMENT MANAGEMENT (SWITZERLAND) AG F Z I I-Z A E M P, PZENA EMERGING MARKETS VALUE FUND (AUSTRALIA), NEW AIRWAYS PENSION SCHEME, PZENA EMERGING MARKETS VALUE FUND (USA), RONILDO SOARES DA SILVA, LOS ANGELES COUNTY EMPLOYEES RET ASSOCIATION, NORTHERN LIGHTS FUND TRUST IV - MOERUS WORLDWIDE VALUE FUND, NEW YORK STATE TEACHERS RETIREMENT SYSTEM, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE OF, CALIFORNIA STATE TEACHERS RETIREMENT SYSTEM, CUSTODY BANK OF JAPAN, LTD. RE: EMERG EQUITY PASSIVE MOTH R F, SHELL FOUNDATION, VANGUARD INVESTMENT SERIES PLC, CUSTODY B.O.J.L..AS.T.F.S.E.E.INDEX MOTHER FUND, NORTHERN TRUST COLLECTIVE EMERGING MARKETS INDEX FUND-LEND, TEACHER RETIREMENT SYSTEM OF TEXAS, THE MASTER TRUST BANK OF JAP, LTD. AS TR. FOR MTBJ400045828, MOBIUS LIFE LIMITED, RUSSELL INVESTMENT COMPANY RUSSELL TAX-MANAGED INTERNATIONAL, EATON VANCE TR CO CO TR FD - PA STR EM MKTS EQ COM TR FD, ALASKA COMMON TRUST FUND, THE HARTFORD INTERNATIONAL VALUE FUND, CHEVRON UK PENSION PLAN, COLONIAL FIRST STATE INVESTMENT FUND 50, APO CAPITAL LATAM FUND LLC, THE MASTER TRUST BANK OF JAPAN, LTD. AS T. FOR MTBJ400045835, NAT WEST BK PLC AS TR OF ST JAMES PL GL EQUITY UNIT TRUST, LEGAL GENERAL U. ETF P. LIMITED COMPANY, RUSSELL INVESTMENT COMPANY GLOBAL EQUITY FUND, LEGAL AND GENERAL ASSURANCE PENSIONS MNG LTD, FRANKLIN TEMPLETON ETF TRUST - FRANKLIN FTSE BRAZI, BROWN ADVISORY - SOMERSET EMERGING MARKETS FUND, SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS: SPARTAN EMERG, STATE OF MINNESOTA STATE EMPLOYEES RET PLAN, ANDONI SANTANDER AREITIO, INTERNATIONAL EQUITIES PASSIVE B UNIT TRUST, INVESTERINGSFORENINGEN NYKREDIT INVEST, TAKTISK ALLOKERING, WILLIS TOWERS WATSON AUSTRALIA - GLOBAL EQUITY FOC, EQ/EMERGING MARKETS EQUITY PLUS PORTFOLIO, LEGAL & GENERAL ICAV, VANGUARD ESG INTERNATIONAL, MERCER EMERGING MARKETS EQUITY FUND, SPDR MSCI EMERGING MARKETS STRATEGICFACTORS ETF, QSUPER, VANGUARD TOTAL INTERNATIONAL STOCK INDEX FD, A SE VAN S F, HSBC ETFS PUBLIC LIMITED COMPANY, BB PREVIDENCIA ACOES IBRX FUNDO DE INVESTIMENTO, VIRGINIA RETIREMENT SYSTEM, THE MASTER TRUST BANK OF JAPAN, LTD. AS T OF MUTB400021536, VERDIPAPIRFONDET KLP AKSJEFREMVOSENDE MARKEDER ME, PHILADELPHIA GAS WORKS PENSION PLAN, SPDR SP EMERGING MARKETS FUND, NUVEEN/SEI TRUST COMPANY INVESTMENT TRUST, COLLEGE RETIREMENT EQUITIES FUND, MANAGED PENSION FUNDS LIMITED, BRASILPREV TOP RETURN FUNDO DE INVESTIMENTO EM ACOES, ISHARES III PUBLIC LIMITED COMPANY, BB MAR AZUL ACOES FUNDO DE INVESTIMENTO, MACQUARIE TRUE INDEX EMERGING MARKETS FUND, FMR CAPITAL INC., DUKE POWER CO EMPLOYEE RETIREMENT PLAN, ROBERTO SERRADA, PARAMETRIC TAX-MANAGED EMERGING MARKETS FUND, INTERNATIONAL EQUITIES B UNIT TRUST, COLONIAL FIRST STATE WHOLESALE INDEXED GLOBAL SHAR, PUBLIC EMPLOYEES RETIREMENT SYSTEM OF OHIO, FRANKLIN LIBERTYQT EMERGING MARKETS INDEX ETF, RUSSELL TRUST COMPANY COMMINGLED EMPLOYEE BENEFIT FUNDS T, SCOTIA EMERGING MARKETS EQUITY INDEX TRACKER ETF, ISHARES V PUBLIC LIMITED COMPANY, AMUNDI ETF ICAV - AMUNDI PRIME ALL COUNTRY WORLD UCITS ETF, AMERICAN

CENTURY ETF TRUST - AVANTIS EMERGING MARK, MDPIM EMERGING MARKETS EQUITY POOL, RUSSELL INSTITUTIONAL FUNDS, LLC - REM EQUITY PLUS FUND, WILLIS TOWERS WATSON GROUP TRUST, LEGAL GENERAL SCIENTIFIC BETA EMERGING MARKETS FUND, LLC, IBM 401 (K) PLUS PLAN, SUPERANNUATION FUNDS MANAGEMENT CORPORATION OF S AUSTRALIA, INVESTERINGSFORENINGEN NYKREDIT INVEST ENGROS, GLO, AVIVA LIFE PENSIONS UK LIMITED, PEOPLE S BANK OF CHINA, THE REGENTS OF THE UNIVERSITY OF CALIFORNIA, STICHTING PENSIOENFONDS UWV, AQR UCITS FUNDS, SPDR MSCI EMERGING MARKETS FOSSIL FUEL FREE ETF, VANGUARD EMERGING MARKETS SELECT STOCK FUND, LEGAL & GENERAL INTERNATIONAL INDEX TRUST, RUSSELL INVESTMENT COMPANY EMERGING MARKETS FUND, CHARLES IELPO MOURAO, AVIVA I INVESTMENT FUNDS ICVC - AVIVA I INTERNATIONAL I T F, DFC EMERGING MARKETS EQUITY FUND, RUTGERS, THE STATE UNIVERSITY, ABERDEEN INV FUNDS ICVC III - ABERDEEN GLOBAL EMERG M Q E FD, FORD MOTOR CO DEFINED BENEF MASTER TRUST, HPE COMMON CONTRACTUAL FUND, BRASILPREV TOP PLUS FDO DE INVEST DE ACOES, SPP EMERGING MARKETS SRI, GUIDEMARK EMERGING MARKETS FUND, BLACKROCK GLOBAL INDEX FUNDS, JOHN HANCOCK TRUST COMPANY COLLECTIVE INVESTMENT T, AMERICAN HEART ASSOCIATION, INC., PRUDENTIAL ASSURANCE COMPANY SINGAPORE (PTE) LTD, THE NOMURA T AND B CO LTD RE I E S INDEX MSCI E NO HED M FUN, PUBLIC SECTOR PENSION INVESTMENT BOARD, STICHTING PGGM DEPOSITORY, THE INCUBATION FUND, LTD., THE NEW ZEALAND GUARDIAN TRUST COMPANY LIMITED IN ITS CAPAC, VANGUARD INV FUNDS ICVC- VANGUARD FTSE GLOBAL ALL CAP INDEX F, FRANKLIN TEMPLETON INVESTMENT FUNDS, CENTRAL PROVIDENT FUND BOARD, SCHWAB EMERGING MARKETS EQUITY ETF, THE MASTER TRUST BANK OF JAPAN, LTD. AS T OF MUTB400021492, ISHARES MSCI ACWI ETF, BB ETF INDICE BOVESPA B3 BR+ FUNDO DE INDICE RESP LTDA, LEGAL & GENERAL FUTURE WORLD ESG EMERGING MARKETS, PAULO ROBERTO GODOY BUENO, POLICE AND FIREMEN'S RETIREMENT SYSTEM OF NEW JERS, ISHARES PUBLIC LIMITED COMPANY, DANILO DA SILVA VIEIRA PARADELAS, JULIANO ZANARDI, HOSPITAL AUTHORITY PROVIDENT FUND SCHEME, STICHTING DEPOSITORY APG EMERGING MARKETS EQUITY POOL, LEGAL & GENERAL COLLECTIVE INVESTMENT TRUST, ISHARES MSCI EMERGING MARKETS ETF, ISHARES CORE MSCI EMERGING MARKETS IMI INDEX ETF, SSGA MSCI ACWI EX-USA INDEX NON-LENDING DAILY TRUST, CALIFORNIA PUBLIC EMPLOYEES RETIREMENT SYSTEM, STICHTING JURIDISCH EIGENAAR ACHMEA INVESTMENT MAN, SCOTTISH WIDOWS MANAGED INVESTMENT FUNDS ICVC -INT, ALBERTA INVESTMENT MANAGEMENT CORPORATION, OPSEU PENSION PLAN TRUST FUND, JNL EMERGING MARKETS INDEX FUND, NTGI QUANTITATIVE MANAGEMENT COLLEC FUNDS TRUST, FRANKLIN TEMPLETON ETF T - FRANKLIN LIBERTYQ EMERGING M ETF, FIDELITY SALEM STREET T: FIDELITY TOTAL INTE INDEX FUND, STATE TREASURER OF MICH CUSTODIAN OF PUBLIC S EMPL RTMNT S, CUSTODY B. OF J. LTD. RE: STB D. B. S. M. F., KAPITALFORENINGEN EMD INVEST, EMERGING MARKETS IND, THE MASTER TRUST BANK OF JAPAN, LTD. AS T F MTBJ400045832, CLAUDINEIA BAYER, HARTFORD INTERNATIONAL CAPITAL APPRECIATION FUND, JUPITER GLOBAL VALUE EQUITY FUND, MACKENZIE EMERGING MARKETS EQUITY INDEX ETF, INVESTERINGSFORENINGEN SPARINVEST INDEX EMERGING MARKETS, USAA INTERNATIONAL FUND, ISHARES CORE MSCI EMERGING MARKETS ETF, ELISA LOURENCO DE FIGUEIREDO, NTGI-QM COMMON DAC WORLD EX-US INVESTABLE MIF - LENDING, TEXAS MUNICIPAL RETIREMENT SYSTEM, FIDELITY GLOBAL EX-U.S. EQUITY INDEX INSTITUTIONAL, ISHARES MSCI BRIC ETF, JPMORGAN BETABUILDERS EMERGING MARKETS EQUITY ETF, SOUTHERN CAL ED C N F Q C DC MT S ON P VD N G, IVESCO FTSE RAFI EMERGING MARKETS ETF, THE BAILLIE

GIFFORD GROUP TRUST, ISHARES MSCI EMERGING MARKETS VALUE FACTOR ETF, HC CAPITAL TRUST THE EMERGING MARKETS PORTFOLIO, THOMAS MAGNO DE JESUS SILVEIRA, THE PENSION RESERVES INVESTMENT MANAGEMENT BOARD, INVESTORS WHOLESALE EMERGING MARKETS EQUITIES TRUST, NTGI-QM COMMON DAILY EMERGING MARKETS EQUITY I F- NON L, RUSSELL INVESTMENTS INTERNATIONAL SHARES FUND, UNIVERSAL-IVEST-GESELLSCHAFT MBH ON BEHALF OF BAYVK A2-FONDS, FLEXSHARES MORNINGSTAR EMERGING MARKETS FACTOR TILT INDEX F, COLORADO PUBLIC EMPLOYEES RET. ASSOCIATION, KAPITALFORENINGEN INVESTIN PRO, GLOBALE AKTIER IND, CHUBB CORPORATION MASTER RETIREMENT TRUST, INVESCO MSCI EMERGING MARKETS ESG CLIMATE PARIS AL, GOVERNMENT EMPLOYEES PENSION FUND, VANGUARD INTERNATIONAL HIGH DIVIDEND YIELD INDEX F, VERDIPAPIRFONDET KLP AKSJE FREMVOKSENDE MARKEDER INDEKS I, CANADA PENSION PLAN INVESTMENT BOARD, SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS: SP, MERCER QIF FUND PLC, BNYM MELLON CF SL EMERGING MARKETS STOCK INDEX FUND, POOL REINSURANCE COMPANY LIMITED, ELIANE MARIA SOUSA LINS CHAVES, RICARDO BACCI ACUNHA, ARGA EMERGING MARKETS EX CHINA FUND, A SERIES OF A, THE BOARD OF A.C.E.R.S. LOS ANGELES, CALIFORNIA, MSCI ACWI EX-U.S. IMI INDEX FUND B2, NOW: PENSION TRUSTEE LIMITED IN ITS CAPACITY AS TR, LUIZ GUILHERME PALHARES, ARERO - DER WELTFONDS -NACHHALTIG, THE BANK OF N. Y. M. (INT) LTD AS T. OF I. E. M. E. I. F. UK, IN BK FOR REC AND DEV, AS TR FT ST RET PLAN AND TR/RSBP AN TR, CONRADO ALCESTE MONTINERI JUNIOR, THE BANK OF NEW YORK MELLON EMP BEN COLLECTIVE INVEST FD PLA, ANTONIO SERGIO GALLO JUNIOR, BLACKROCK LIFE LIMITED - DC OVERSEAS EQUITY FUND, AWARE SUPER PTY LTD, ISHARES ESG AWARE MSCI EMERGING MARKETS INDEX ETF, NEW SOUTH WALLES TR CORP AS TR FOR THE TC EMER MKT SHAR FUND, NORTHERN TRUST UCITS FGR FUND, THE MASTER TRUST BANK OF JAP., LTD. AS TR. FOR MTBJ400045829, SSGA SPDR ETFS EUROPE II PUBLIC LIMITED COMPANY, SCHWAB FUNDAMENTAL EMERGING MARKETS LARGE COMPANY INDEX ETF, CARDANO GLOBAL SUSTAINABLE EQUITY FUND, ADRIANO FIOR DOS SANTOS, FRANCISCO OLAVIO TEIXEIRA COUTINHO, VERIZON MASTER SAVINGS TRUST, ELISEU DA SILVA AZEVEDO, MERCER PRIVATE WEALTH INTERNATIONAL FOCUSED EQUITY POOL, BB TOP ACOES SETORIAL CONSUMO FI, DIMENSIONAL EMERGING CORE EQUITY MARKET ETF OF DIM, GENERAL ORGANISATION FOR SOCIAL INSURANCE, WM POOL - EQUITIES TRUST NO 74, ISHARES MSCI BRAZIL ETF, AMERICAN AIRLINES INC., MASTER FIXED BENEFIT PENSION TRUST, RUSSEL INVESTIMENT FUNDS NON.US. FUND, INVESCO INVESTMENT MANAGEMENT LTD, ACTING AS MANAG, ISHARES (DE) I INVESTMENTAKTIENGESELLSCHAFT MIT TG, BAILLIE GIFFORD EMERGING MARKETS EQUITIES FUND, HSBC ETFS PLC - HSBC MSCI EMERGING MARKETS ISLAMIC ESG UCITS, ISHARES MSCI EMERGING MARKETS EX CHINA ETF, SEI INST INT TRUST EM MKTS EQUITY FUND, PACIFIC GAS & ELECTRIC COMP NU F Q CPUC DEC MASTER TRUST, BB TOP MM BALANCEADO FI LP, NATIONAL COUNCIL FOR SOCIAL SECURITY FUND, NN PARAPLUFONDS 1 N.V, VANGUARD FIDUCIARY TRT COMPANY INSTIT T INTL STK MKT INDEX T, SPP EMERGING MARKETS PLUS, NORGE BANK, COMMINGLED PENSION TRUST FUND (EMERGING MARKETS EQUITY INDEX, ASCENSION ALPHA FUND, LLC, FIDELITY SALEM STREET TRUST: FIDELITY FLEX INTERNATIONAL IND, RUSSELL INVESTMENT COMPANY - RUSSELL I D MARKETS FUND, STATE OF ALASKA RETIREMENT AND BENEFITS PLANS, BLACKROCK LIFE LIMITED, NORTHERN EMERGING MARKETS EQUITY INDEX FUND, VOYA VACS INDEX SERIES EM PORTFOLIO, WILMINGTON MULTI-MANAGER ALTERNATIVES FUND, AEGON CUSTODY BV, INVESCO MSCI EMERGING MARKETS ESG UNIVERSAL SCREEN, THE BOARD OF THE PENSION PROTECTION FUND, CAISSE DE DEPOT ET

PLACEMENT DU QUEBEC, EMER MKTS CORE EQ PORT DFA INVEST DIMENS GROU, HSBC BANK PLC AS TRUSTEE OF STATE STREET AUT EMERG, EDUARDO ROGERIO DE FARIA, UNIVERSAL-INVESTMENT-GESELLSCHAFT MBH ON BHF OF BAYVK A4-FDS, HSBC ETFS PLC HSBC MSCI EMERGING MARKETS CLIMATE PARIS ALIGN, CITITRUST LTD A T VANGUARD FDS SERIES VANGUARD INCOME FUND, STICHTING DEPOSITORY APG EME MULTI CLIENT POOL, BAILLIE GIFFORD EMERGING MARKETS EX CHINA FUND, DEUTSCHE X-TRACKERS MSCI ALL WORLD EX US HEDGED EQUITY ETF, MAURICIO HIROSHI MIYAKE, FORD MOTOR COMPANY OF CANADA, L PENSION TRUST, VANGUARD INVESTMENT SERIES PLC / VANGUARD ESG EMER, WASHINGTON STATE INVESTMENT BOARD, DESJARDINS RI EMERGING MARKETS MULTIFACTOR - LOW C, STATE STREET IRELAND UNIT TRUST, VANGUARD FUNDS PLC / VANGUARD ESG EMERGING MARKETS, AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, XTRACKERS MSCI ACWI EX USA ESG LEADERS EQUITY ETF, RUSSELL INVESTMENT MANAGEMENT LTD AS TRUSTEE OF THE RUSSELL, GREEN EFFECTS INVESTMENT PLC1, BORDER TO COAST EMERGING MARKETS EQUITY ALPHA FUND, BRITISH COLUMBIA INVESTMENT MANAGEMENT CORPORATION, JOHN HANCOCK FUNDS II INTERNATIONAL STRATEGIC EQUITY ALLOCAT, DWS ADVISORS EMERGING MARKETS EQUITIES-PASSIVE, RUSSEL EMERGING MARKETS EQUITY POOL, AIKYA EMERGING MARKETS LP, KENTUCKY RETIREMENT SYSTEMS INSURANCE TRUST FUND, H.E.S.T. AUSTRALIA LIMITED, MERCER UCITS COMMON CONTRACTUAL FUND, STICHTING PENSIOENFONDS HOOGOVENS, APPLE 401(K) PLAN, ISHARES EMERGING MARKETS FUNDAMENTAL INDEX ETF, PACIFIC SELECT FUND - PD EMERGING MARKETS PORTFOLIO, TRINITY COLLEGE CAMBRIDGE, ISHARES MSCI EMERGING MARKETS QUALITY FACTOR ETF, THE SEVENTH SWEDISH NATIONAL PENSION FUND - AP7 EQUITY FUND, STOREBRAND SICAV, ISHARES ESG MSCI EM ETF, CHANG HWA CO BANK, LTD IN ITS C AS M CUST OF N B FUND, STATE OF WYOMING, STICHTING PENSIOENFONDS PGB, WELLINGTON TRUST COMPANY N.A., ISHARES MSCI ACWI EX U.S. ETF, MERCER EMERGING MARKETS SHARES FUND, LEGAL & GENERAL GLOBAL EQUITY INDEX FUND, CITITRUST LIM AS TR OF BLACK PREMIER FDS- ISH WOR EQU IND FD, PROFILE INTERNATIONAL EQUITY PRIVATE POOL, INTERNATIONAL PAPER COMPANY COMMINGLED INVESTMENT GROUP TR, VANGUARD FUNDS PLC / VANGUARD ESG GLOBAL ALL CAP U, THE JUPITER GLOBAL FUND - JUPITER GLOBAL VALUE, QSMA1 LLC, ISHARES CORE MSCI TOTAL INTERNATIONAL STOCK ETF, FIDELITY CONCORD STREET TRUST: FIDELITY ZERO INT. INDEX FUND, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRU FO MTBJ400045849, INTERNATIONAL MONETARY FUND, FIDELITY SALEM STREET TRUST: FIDELITY SAI EMERGING M I FUND, VERDIPAPIRFONDET STOREBRAND INDEKS NYE MARKEDER, REASSURE LIMITED, SSGA SPDR ETFS EUROPE I PLC, GOLDMAN SACHS ETF TRUST - GOLDMAN S ACTIVEBETA E M E ETF, HSBC INDEX TRACKER INVESTMENT FUNDS - MSCI EMERGING MARKETS, AXA IM ETF ICAV, GENERAL PENSION AND SOCIAL SECURITY AUTHORITY, STICHTING PHILIPS PENSIOENFONDS, LEBLON 70 BRASILPREV FUNDO DE INVESTIMENTO MULTIMERCADO FIFE, LEBLON ITAÚ PREV FIFE FUNDO DE INVESTIMENTO DE AÇÕES, LEBLON EQUITIES INSTITUCIONAL I FIA, ATAULFO LLC, ATIT MASTER PREV FIFE FIA, ATMOS INSTITUCIONAL BR FIA, LINUS LLC, ATMOS INSTITUCIONAL MASTER FIA, ATMOS MASTER PREV, ATMOS MASTER FIA, LEBLON AÇÕES I MASTER FUNDO DE INVESTIMENTO DE AÇOES, LEBLON AÇÕES II MASTER FUNDO DE INVESTIMENTO DE AÇÕES, LEBLON ICATU PREVIDÊNCIA FUNDO DE INVESTIMENTO MULTIMERCADO, BB BR 960 FUNDO DE INVESTIMENTO FINANCIERO RENDA FIXA RESPON, BB ETF IBOVESPA FUNDO DE INDICE, LEBLON PREV FIM FIFE, VANGUARD FUNDS PUBLIC LIMITED COMPANY, VARIABLE INSURANCE PRODUCTS FUND II: INTERNATIONAL

**NATURA &CO HOLDING S.A.**

CNPJ/MF 32.785.497/0001-97      Companhia Aberta      NIRE 35.300.531.582

**ATA DAS ASSEMBLEIAS GERAIS ORDINÁRIA E EXTRAORDINÁRIA  
REALIZADAS EM 25 DE ABRIL DE 2025**

**ANEXO II – PROTOCOLO E JUSTIFICAÇÃO**

*[segue na próxima página]*