



AGE

Mapa Final de Votação Detalhado

27 de agosto de 2026

Relações com Investidores

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ri@natura.net

Avenida Alexandre Colares, 1188 - Vila Jaguares - SP

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
27/08/2026 13:00

1. [BVD Nº 1] Alterar o caput do artigo 16 do Estatuto Social da Companhia, de modo a prever que o Conselho de Administração será composto por, no mínimo, 7 (sete) membros e, no máximo, 10 (dez) membros.

Identificação	ON	Aprovar	Rejeitar	Abster-se
	1.233.359.426	1.233.304.206	52.110	3.110
17181*****	79.100	79.100	0	0
05839*****	9.052	9.052	0	0
33814*****	12.798	12.798	0	0
12094*****	341.182	341.182	0	0
21881*****	47.300	47.300	0	0
18798*****	499.336	499.336	0	0
11429*****	222.500	222.500	0	0
05987*****	545.764	545.764	0	0
56300*****	2	2	0	0
05839*****	173.741	173.741	0	0
38170*****	30.321.200	30.321.200	0	0
07496*****	164.231	164.231	0	0
05839*****	2.402.460	2.402.460	0	0
32329*****	1.086.002	1.086.002	0	0
18149*****	1.013.700	1.013.700	0	0
97539*****	26.353	26.353	0	0
20622*****	368.637	368.637	0	0
58164*****	200	0	0	200
43337*****	500	0	0	500
60802*****	6.190.412	6.190.412	0	0
61838*****	11.100	11.100	0	0
28241*****	55.700	55.700	0	0
53176*****	6.650	6.650	0	0
29322*****	7.547.700	7.547.700	0	0
17224*****	5.730.800	5.730.800	0	0
05840*****	185.610	185.610	0	0
26311*****	60.926	60.926	0	0
07551*****	2.384.100	2.384.100	0	0
13665*****	101.800	101.800	0	0
07529*****	253.800	253.800	0	0
05479*****	109.517	109.517	0	0
07060*****	1.249.700	1.249.700	0	0
31050*****	242.088	242.088	0	0
28990*****	1.062.600	1.062.600	0	0
05839*****	62.207	62.207	0	0
05839*****	28.277	28.277	0	0
23360*****	400	400	0	0
10327*****	168.300	168.300	0	0
07418*****	482.467	482.467	0	0
20544*****	4.164.900	4.164.900	0	0
07516*****	19.867.100	19.867.100	0	0
35595*****	146.133	146.133	0	0
27866*****	1.380.036	1.380.036	0	0
52629*****	12.500	12.500	0	0

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NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
27/08/2026 13:00

31541*****	731.600	731.600	0	0
46375*****	188.189	188.189	0	0
25271*****	30.922	30.922	0	0
27084*****	86.493	86.493	0	0
09648*****	412.223	412.223	0	0
05479*****	658.857	658.857	0	0
09299*****	666.700	666.700	0	0
05985*****	8.089.100	8.089.100	0	0
52747*****	20	20	0	0
14770*****	717.133	717.133	0	0
24676*****	4.337.090	4.337.090	0	0
08268*****	5.799	5.799	0	0
09330*****	14.600	14.600	0	0
55495*****	5	0	5	0
05986*****	3.087.300	3.087.300	0	0
52647*****	282.194	282.194	0	0
36659*****	4.672.600	4.672.600	0	0
78195*****	2.800	2.800	0	0
55912*****	1.100	1.100	0	0
05839*****	154.727	154.727	0	0
02407*****	500	500	0	0
09233*****	172.385	172.385	0	0
02858*****	5	5	0	0
00416*****	100	0	100	0
08945*****	1.396.285	1.396.285	0	0
05839*****	150.707	150.707	0	0
30769*****	2.603.700	2.603.700	0	0
35693*****	6.475.826	6.475.826	0	0
11390*****	291.500	291.500	0	0
29289*****	9.722.581	9.722.581	0	0
02462*****	10	0	0	10
34900*****	146.060	146.060	0	0
06239*****	355.700	355.700	0	0
07516*****	46.339	46.339	0	0
61596*****	71.242	71.242	0	0
13562*****	5.278.200	5.278.200	0	0
34401*****	170.500	170.500	0	0
37339*****	2.776.696	2.776.696	0	0
05987*****	820.456	820.456	0	0
09800*****	100	0	0	100
14549*****	18.753.800	18.753.800	0	0
28742*****	2.700	0	2.700	0
43828*****	2.367.600	2.367.600	0	0
48185*****	99.277	99.277	0	0
07333*****	4.710.400	4.710.400	0	0
09094*****	594.341	594.341	0	0
34064*****	1.360.700	1.360.700	0	0
11811*****	2.741.000	2.741.000	0	0
21962*****	245.200	245.200	0	0
07140*****	4.949.100	4.949.100	0	0

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26784*****	197.482	197.482	0	0
04323*****	352	352	0	0
05839*****	2.582.000	2.582.000	0	0
97539*****	19.397	19.397	0	0
13362*****	363.904	363.904	0	0
05839*****	2.903.000	2.903.000	0	0
05839*****	74.906	74.906	0	0
08282*****	2.011.900	2.011.900	0	0
61672*****	14	14	0	0
65947*****	26.735	26.735	0	0
16947*****	9.959.990	9.959.990	0	0
05987*****	81.471	81.471	0	0
24367*****	1.140.970	1.140.970	0	0
49039*****	2.497.800	2.497.800	0	0
07053*****	9	0	9	0
74927*****	1.275	0	1.275	0
97540*****	7.870.050	7.870.050	0	0
54792*****	507.100	507.100	0	0
05839*****	648.186	648.186	0	0
29485*****	1.185.300	1.185.300	0	0
97540*****	132.442	132.442	0	0
44364*****	44.900	44.900	0	0
58762*****	130.740	130.740	0	0
28919*****	4.898	4.898	0	0
05987*****	7.119.200	7.119.200	0	0
51482*****	2.080.500	2.080.500	0	0
28328*****	72.700	72.700	0	0
09559*****	691.263	691.263	0	0
05838*****	408.160	408.160	0	0
30918*****	155.617	155.617	0	0
61988*****	29.696	29.696	0	0
97539*****	87.111	87.111	0	0
14963*****	2.441.900	2.441.900	0	0
06541*****	91.824	91.824	0	0
04297*****	100	100	0	0
45226*****	327.522	327.522	0	0
07622*****	2.625.146	2.625.146	0	0
03910*****	2	2	0	0
18867*****	2.000	0	0	2.000
43673*****	3.133.660	3.133.660	0	0
57172*****	357.169	357.169	0	0
24830*****	7.536.445	7.536.445	0	0
09349*****	189.800	189.800	0	0
05987*****	556.667	556.667	0	0
08855*****	15	0	15	0
19655*****	450.300	450.300	0	0
08662*****	1.410.936	1.410.936	0	0
07247*****	255.988	255.988	0	0
24935*****	567.768	567.768	0	0
24779*****	551.592	551.592	0	0

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08390*****	1.606.256	1.606.256	0	0
19910*****	42.162	42.162	0	0
66610*****	505	505	0	0
41167*****	38.452	38.452	0	0
05839*****	2.697.100	2.697.100	0	0
05840*****	11.074	11.074	0	0
06046*****	9.104	9.104	0	0
49839*****	1.274.600	1.274.600	0	0
53357*****	6.200	6.200	0	0
07516*****	1.962.400	1.962.400	0	0
07141*****	227.368	227.368	0	0
13628*****	23.400	23.400	0	0
07208*****	89.290	89.290	0	0
16881*****	3.800	0	3.800	0
47705*****	12.846	12.846	0	0
40364*****	24.440	24.440	0	0
08336*****	365	365	0	0
41562*****	2.138.900	2.138.900	0	0
24666*****	1.554.995	1.554.995	0	0
14541*****	968.703	968.703	0	0
27866*****	3.925.441	3.925.441	0	0
23572*****	104.018	104.018	0	0
12000*****	34.810.186	34.810.186	0	0
29237*****	2.204.600	2.204.600	0	0
20796*****	4.124.321	4.124.321	0	0
31240*****	177.887	177.887	0	0
08571*****	44.600	44.600	0	0
16947*****	1.248.842	1.248.842	0	0
07345*****	23.900	23.900	0	0
28394*****	385.500	385.500	0	0
32106*****	14.658	14.658	0	0
11100*****	1.167.841	1.167.841	0	0
31513*****	9.974.616	9.974.616	0	0
05838*****	264.659	264.659	0	0
22410*****	1.617.231	1.617.231	0	0
09069*****	48.716	48.716	0	0
19966*****	753.296	753.296	0	0
00673*****	53	53	0	0
61812*****	346.800	346.800	0	0
07516*****	4.881.200	4.881.200	0	0
43533*****	26.549	26.549	0	0
02548*****	24	24	0	0
21509*****	568.462	568.462	0	0
20170*****	48.258.622	48.258.622	0	0
49349*****	1.931.600	1.931.600	0	0
97540*****	28.870	28.870	0	0
44643*****	4.500	4.500	0	0
09627*****	26.785	26.785	0	0
26292*****	3.718.800	3.718.800	0	0
26784*****	3.948	3.948	0	0

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11841*****	3.505.129	3.505.129	0	0
10263*****	262.749	262.749	0	0
33580*****	42.812	42.812	0	0
97540*****	199.640	199.640	0	0
35450*****	2.177.000	2.177.000	0	0
01879*****	1.300	1.300	0	0
29990*****	465.000	465.000	0	0
10476*****	12	12	0	0
08976*****	200	200	0	0
36924*****	305.600	305.600	0	0
36719*****	913.600	913.600	0	0
14988*****	223.355	223.355	0	0
08877*****	1.768.735	1.768.735	0	0
30769*****	54.347	54.347	0	0
59962*****	200	0	200	0
11410*****	2.258.808	2.258.808	0	0
60119*****	512.562	512.562	0	0
07418*****	925.580	925.580	0	0
07140*****	17.641	17.641	0	0
13402*****	1.673.000	1.673.000	0	0
08265*****	2.353.300	2.353.300	0	0
27866*****	80.238	80.238	0	0
55631*****	115.156	115.156	0	0
05840*****	55.700	55.700	0	0
07496*****	2.551.150	2.551.150	0	0
07418*****	1.387.490	1.387.490	0	0
09470*****	173.595	173.595	0	0
41853*****	5.847	5.847	0	0
06098*****	2.205	2.205	0	0
07247*****	528.100	528.100	0	0
18830*****	16.635	16.635	0	0
23840*****	664.990	664.990	0	0
27074*****	6.767	6.767	0	0
74617*****	6	0	6	0
17616*****	12	12	0	0
05987*****	14.205.700	14.205.700	0	0
19609*****	1.186.489	1.186.489	0	0
33020*****	261.460	261.460	0	0
11311*****	489.417	489.417	0	0
07506*****	15.808.619	15.808.619	0	0
05839*****	162	162	0	0
41199*****	8.300	8.300	0	0
12976*****	596.759	596.759	0	0
50072*****	27.400	27.400	0	0
25271*****	59.511	59.511	0	0
20065*****	65.700	65.700	0	0
55187*****	2.000	0	2.000	0
07140*****	1.373	1.373	0	0
30426*****	4.068.145	4.068.145	0	0
07140*****	923	923	0	0

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08075*****	397.944	397.944	0	0
21614*****	65.779	65.779	0	0
10524*****	2.302.300	2.302.300	0	0
30066*****	30.093	30.093	0	0
31577*****	120.000	120.000	0	0
19847*****	23.288.700	23.288.700	0	0
20849*****	3.809	3.809	0	0
16878*****	23.058	23.058	0	0
37113*****	109.190	109.190	0	0
08075*****	41.000	41.000	0	0
11847*****	5.367.556	5.367.556	0	0
28072*****	78.800	78.800	0	0
19874*****	564.400	564.400	0	0
08621*****	1.592.200	1.592.200	0	0
05987*****	10.598.800	10.598.800	0	0
13442*****	690.337	690.337	0	0
09620*****	178.614	178.614	0	0
09593*****	11.323	11.323	0	0
61527*****	1.134.863	1.134.863	0	0
14624*****	2.252.100	2.252.100	0	0
17274*****	3.031.800	3.031.800	0	0
31989*****	237.721	237.721	0	0
19695*****	300	0	0	300
09593*****	256.692	256.692	0	0
35036*****	1.772.496	1.772.496	0	0
38359*****	57.885.639	57.885.639	0	0
67292*****	2.771.468	2.771.468	0	0
11682*****	16.590.000	16.590.000	0	0
39195*****	13.868.481	13.868.481	0	0
09327*****	4.997.397	4.997.397	0	0
12913*****	16.590.000	16.590.000	0	0
25249*****	45.349.492	45.349.492	0	0
39195*****	13.868.481	13.868.481	0	0
27205*****	25.295.863	25.295.863	0	0
43682*****	24.305.810	24.305.810	0	0
29088*****	25.295.863	25.295.863	0	0
40938*****	16.590.000	16.590.000	0	0
19959*****	22.516.378	22.516.378	0	0
18409*****	4.367.930	4.367.930	0	0
09392*****	50.670	50.670	0	0
05533*****	66.360.096	66.360.096	0	0
30065*****	13.868.481	13.868.481	0	0
33292*****	66.579.988	66.579.988	0	0
26123*****	5.236.954	5.236.954	0	0
19679*****	4.367.930	4.367.930	0	0
22081*****	11.804.241	11.804.241	0	0
21992*****	11.804.241	11.804.241	0	0
09275*****	1.303.309	1.303.309	0	0
26953*****	45.349.492	45.349.492	0	0
12784*****	16.590.000	16.590.000	0	0

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33713*****	23.690	23.690	0	0
03626*****	139.294	139.294	0	0
64529*****	109.965.300	109.965.300	0	0
31766*****	3.889.109	3.889.109	0	0
29522*****	374.379	374.379	0	0
29522*****	14.078.587	14.078.587	0	0
29522*****	4.086.817	4.086.817	0	0
29522*****	1.950.312	1.950.312	0	0
29522*****	208.305	208.305	0	0
29522*****	8.585.036	8.585.036	0	0
37916*****	62.350.925	62.350.925	0	0
07046*****	3.709.444	3.709.444	0	0
02576*****	42.000	0	42.000	0

2. [BVD Nº 2] Caso tenha sido aprovada a matéria constante do item (1) da ordem do dia, fixar o número de membros do Conselho de Administração da Companhia em 10 (dez) membros para o mandato atualmente em curso.

Identificação	ON	Aprovar	Rejeitar	Abster-se
	1.233.359.426	1.233.304.094	52.232	3.100
17181*****	79.100	79.100	0	0
05839*****	9.052	9.052	0	0
33814*****	12.798	12.798	0	0
12094*****	341.182	341.182	0	0
21881*****	47.300	47.300	0	0
18798*****	499.336	499.336	0	0
11429*****	222.500	222.500	0	0
05987*****	545.764	545.764	0	0
56300*****	2	2	0	0
05839*****	173.741	173.741	0	0
38170*****	30.321.200	30.321.200	0	0
07496*****	164.231	164.231	0	0
05839*****	2.402.460	2.402.460	0	0
32329*****	1.086.002	1.086.002	0	0
18149*****	1.013.700	1.013.700	0	0
97539*****	26.353	26.353	0	0
20622*****	368.637	368.637	0	0
58164*****	200	0	0	200
43337*****	500	0	0	500
60802*****	6.190.412	6.190.412	0	0
61838*****	11.100	11.100	0	0
28241*****	55.700	55.700	0	0
53176*****	6.650	6.650	0	0
29322*****	7.547.700	7.547.700	0	0
17224*****	5.730.800	5.730.800	0	0
05840*****	185.610	185.610	0	0
26311*****	60.926	60.926	0	0
07551*****	2.384.100	2.384.100	0	0
13665*****	101.800	101.800	0	0
07529*****	253.800	253.800	0	0

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05479*****	109.517	109.517	0	0
07060*****	1.249.700	1.249.700	0	0
31050*****	242.088	242.088	0	0
28990*****	1.062.600	1.062.600	0	0
05839*****	62.207	62.207	0	0
05839*****	28.277	28.277	0	0
23360*****	400	400	0	0
10327*****	168.300	168.300	0	0
07418*****	482.467	482.467	0	0
20544*****	4.164.900	4.164.900	0	0
07516*****	19.867.100	19.867.100	0	0
35595*****	146.133	146.133	0	0
27866*****	1.380.036	1.380.036	0	0
52629*****	12.500	12.500	0	0
31541*****	731.600	731.600	0	0
46375*****	188.189	188.189	0	0
25271*****	30.922	30.922	0	0
27084*****	86.493	86.493	0	0
09648*****	412.223	412.223	0	0
05479*****	658.857	658.857	0	0
09299*****	666.700	666.700	0	0
05985*****	8.089.100	8.089.100	0	0
52747*****	20	20	0	0
14770*****	717.133	717.133	0	0
24676*****	4.337.090	4.337.090	0	0
08268*****	5.799	5.799	0	0
09330*****	14.600	14.600	0	0
55495*****	5	0	5	0
05986*****	3.087.300	3.087.300	0	0
52647*****	282.194	282.194	0	0
36659*****	4.672.600	4.672.600	0	0
78195*****	2.800	2.800	0	0
55912*****	1.100	1.100	0	0
05839*****	154.727	154.727	0	0
02407*****	500	500	0	0
09233*****	172.385	172.385	0	0
02858*****	5	5	0	0
00416*****	100	0	100	0
08945*****	1.396.285	1.396.285	0	0
05839*****	150.707	150.707	0	0
30769*****	2.603.700	2.603.700	0	0
35693*****	6.475.826	6.475.826	0	0
11390*****	291.500	291.500	0	0
29289*****	9.722.581	9.722.581	0	0
02462*****	10	0	10	0
34900*****	146.060	146.060	0	0
06239*****	355.700	355.700	0	0
07516*****	46.339	46.339	0	0
61596*****	71.242	71.242	0	0
13562*****	5.278.200	5.278.200	0	0

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34401*****	170.500	170.500	0	0
37339*****	2.776.696	2.776.696	0	0
05987*****	820.456	820.456	0	0
09800*****	100	0	0	100
14549*****	18.753.800	18.753.800	0	0
28742*****	2.700	0	2.700	0
43828*****	2.367.600	2.367.600	0	0
48185*****	99.277	99.277	0	0
07333*****	4.710.400	4.710.400	0	0
09094*****	594.341	594.341	0	0
34064*****	1.360.700	1.360.700	0	0
11811*****	2.741.000	2.741.000	0	0
21962*****	245.200	245.200	0	0
07140*****	4.949.100	4.949.100	0	0
26784*****	197.482	197.482	0	0
04323*****	352	352	0	0
05839*****	2.582.000	2.582.000	0	0
97539*****	19.397	19.397	0	0
13362*****	363.904	363.904	0	0
05839*****	2.903.000	2.903.000	0	0
05839*****	74.906	74.906	0	0
08282*****	2.011.900	2.011.900	0	0
61672*****	14	14	0	0
65947*****	26.735	26.735	0	0
16947*****	9.959.990	9.959.990	0	0
05987*****	81.471	81.471	0	0
24367*****	1.140.970	1.140.970	0	0
49039*****	2.497.800	2.497.800	0	0
07053*****	9	0	9	0
74927*****	1.275	0	1.275	0
97540*****	7.870.050	7.870.050	0	0
54792*****	507.100	507.100	0	0
05839*****	648.186	648.186	0	0
29485*****	1.185.300	1.185.300	0	0
97540*****	132.442	132.442	0	0
44364*****	44.900	44.900	0	0
58762*****	130.740	130.740	0	0
28919*****	4.898	4.898	0	0
05987*****	7.119.200	7.119.200	0	0
51482*****	2.080.500	2.080.500	0	0
28328*****	72.700	72.700	0	0
09559*****	691.263	691.263	0	0
05838*****	408.160	408.160	0	0
30918*****	155.617	155.617	0	0
61988*****	29.696	29.696	0	0
97539*****	87.111	87.111	0	0
14963*****	2.441.900	2.441.900	0	0
06541*****	91.824	91.824	0	0
04297*****	100	0	100	0
45226*****	327.522	327.522	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
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07622*****	2.625.146	2.625.146	0	0
03910*****	2	2	0	0
18867*****	2.000	0	0	2.000
43673*****	3.133.660	3.133.660	0	0
57172*****	357.169	357.169	0	0
24830*****	7.536.445	7.536.445	0	0
09349*****	189.800	189.800	0	0
05987*****	556.667	556.667	0	0
08855*****	15	0	15	0
19655*****	450.300	450.300	0	0
08662*****	1.410.936	1.410.936	0	0
07247*****	255.988	255.988	0	0
24935*****	567.768	567.768	0	0
24779*****	551.592	551.592	0	0
08390*****	1.606.256	1.606.256	0	0
19910*****	42.162	42.162	0	0
66610*****	505	505	0	0
41167*****	38.452	38.452	0	0
05839*****	2.697.100	2.697.100	0	0
05840*****	11.074	11.074	0	0
06046*****	9.104	9.104	0	0
49839*****	1.274.600	1.274.600	0	0
53357*****	6.200	6.200	0	0
07516*****	1.962.400	1.962.400	0	0
07141*****	227.368	227.368	0	0
13628*****	23.400	23.400	0	0
07208*****	89.290	89.290	0	0
16881*****	3.800	0	3.800	0
47705*****	12.846	12.846	0	0
40364*****	24.440	24.440	0	0
08336*****	365	365	0	0
41562*****	2.138.900	2.138.900	0	0
24666*****	1.554.995	1.554.995	0	0
14541*****	968.703	968.703	0	0
27866*****	3.925.441	3.925.441	0	0
23572*****	104.018	104.018	0	0
12000*****	34.810.186	34.810.186	0	0
29237*****	2.204.600	2.204.600	0	0
20796*****	4.124.321	4.124.321	0	0
31240*****	177.887	177.887	0	0
08571*****	44.600	44.600	0	0
16947*****	1.248.842	1.248.842	0	0
07345*****	23.900	23.900	0	0
28394*****	385.500	385.500	0	0
32106*****	14.658	14.658	0	0
11100*****	1.167.841	1.167.841	0	0
31513*****	9.974.616	9.974.616	0	0
05838*****	264.659	264.659	0	0
22410*****	1.617.231	1.617.231	0	0
09069*****	48.716	48.716	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
27/08/2026 13:00

19966*****	753.296	753.296	0	0
00673*****	53	53	0	0
61812*****	346.800	346.800	0	0
07516*****	4.881.200	4.881.200	0	0
43533*****	26.549	26.549	0	0
02548*****	24	24	0	0
21509*****	568.462	568.462	0	0
20170*****	48.258.622	48.258.622	0	0
49349*****	1.931.600	1.931.600	0	0
97540*****	28.870	28.870	0	0
44643*****	4.500	4.500	0	0
09627*****	26.785	26.785	0	0
26292*****	3.718.800	3.718.800	0	0
26784*****	3.948	3.948	0	0
11841*****	3.505.129	3.505.129	0	0
10263*****	262.749	262.749	0	0
33580*****	42.812	42.812	0	0
97540*****	199.640	199.640	0	0
35450*****	2.177.000	2.177.000	0	0
01879*****	1.300	1.300	0	0
29990*****	465.000	465.000	0	0
10476*****	12	0	12	0
08976*****	200	200	0	0
36924*****	305.600	305.600	0	0
36719*****	913.600	913.600	0	0
14988*****	223.355	223.355	0	0
08877*****	1.768.735	1.768.735	0	0
30769*****	54.347	54.347	0	0
59962*****	200	0	200	0
11410*****	2.258.808	2.258.808	0	0
60119*****	512.562	512.562	0	0
07418*****	925.580	925.580	0	0
07140*****	17.641	17.641	0	0
13402*****	1.673.000	1.673.000	0	0
08265*****	2.353.300	2.353.300	0	0
27866*****	80.238	80.238	0	0
55631*****	115.156	115.156	0	0
05840*****	55.700	55.700	0	0
07496*****	2.551.150	2.551.150	0	0
07418*****	1.387.490	1.387.490	0	0
09470*****	173.595	173.595	0	0
41853*****	5.847	5.847	0	0
06098*****	2.205	2.205	0	0
07247*****	528.100	528.100	0	0
18830*****	16.635	16.635	0	0
23840*****	664.990	664.990	0	0
27074*****	6.767	6.767	0	0
74617*****	6	0	6	0
17616*****	12	12	0	0
05987*****	14.205.700	14.205.700	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
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19609*****	1.186.489	1.186.489	0	0
33020*****	261.460	261.460	0	0
11311*****	489.417	489.417	0	0
07506*****	15.808.619	15.808.619	0	0
05839*****	162	162	0	0
41199*****	8.300	8.300	0	0
12976*****	596.759	596.759	0	0
50072*****	27.400	27.400	0	0
25271*****	59.511	59.511	0	0
20065*****	65.700	65.700	0	0
55187*****	2.000	0	2.000	0
07140*****	1.373	1.373	0	0
30426*****	4.068.145	4.068.145	0	0
07140*****	923	923	0	0
08075*****	397.944	397.944	0	0
21614*****	65.779	65.779	0	0
10524*****	2.302.300	2.302.300	0	0
30066*****	30.093	30.093	0	0
31577*****	120.000	120.000	0	0
19847*****	23.288.700	23.288.700	0	0
20849*****	3.809	3.809	0	0
16878*****	23.058	23.058	0	0
37113*****	109.190	109.190	0	0
08075*****	41.000	41.000	0	0
11847*****	5.367.556	5.367.556	0	0
28072*****	78.800	78.800	0	0
19874*****	564.400	564.400	0	0
08621*****	1.592.200	1.592.200	0	0
05987*****	10.598.800	10.598.800	0	0
13442*****	690.337	690.337	0	0
09620*****	178.614	178.614	0	0
09593*****	11.323	11.323	0	0
61527*****	1.134.863	1.134.863	0	0
14624*****	2.252.100	2.252.100	0	0
17274*****	3.031.800	3.031.800	0	0
31989*****	237.721	237.721	0	0
19695*****	300	0	0	300
09593*****	256.692	256.692	0	0
35036*****	1.772.496	1.772.496	0	0
38359*****	57.885.639	57.885.639	0	0
67292*****	2.771.468	2.771.468	0	0
11682*****	16.590.000	16.590.000	0	0
39195*****	13.868.481	13.868.481	0	0
09327*****	4.997.397	4.997.397	0	0
12913*****	16.590.000	16.590.000	0	0
25249*****	45.349.492	45.349.492	0	0
39195*****	13.868.481	13.868.481	0	0
27205*****	25.295.863	25.295.863	0	0
43682*****	24.305.810	24.305.810	0	0
29088*****	25.295.863	25.295.863	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
27/08/2026 13:00

40938*****	16.590.000	16.590.000	0	0
19959*****	22.516.378	22.516.378	0	0
18409*****	4.367.930	4.367.930	0	0
09392*****	50.670	50.670	0	0
05533*****	66.360.096	66.360.096	0	0
30065*****	13.868.481	13.868.481	0	0
33292*****	66.579.988	66.579.988	0	0
26123*****	5.236.954	5.236.954	0	0
19679*****	4.367.930	4.367.930	0	0
22081*****	11.804.241	11.804.241	0	0
21992*****	11.804.241	11.804.241	0	0
09275*****	1.303.309	1.303.309	0	0
26953*****	45.349.492	45.349.492	0	0
12784*****	16.590.000	16.590.000	0	0
33713*****	23.690	23.690	0	0
03626*****	139.294	139.294	0	0
64529*****	109.965.300	109.965.300	0	0
31766*****	3.889.109	3.889.109	0	0
29522*****	374.379	374.379	0	0
29522*****	14.078.587	14.078.587	0	0
29522*****	4.086.817	4.086.817	0	0
29522*****	1.950.312	1.950.312	0	0
29522*****	208.305	208.305	0	0
29522*****	8.585.036	8.585.036	0	0
37916*****	62.350.925	62.350.925	0	0
07046*****	3.709.444	3.709.444	0	0
02576*****	42.000	0	42.000	0

3. [BVD Nº 3] Caso tenham sido aprovadas as matérias constantes dos itens (1) e (2) da ordem do dia, eleger os Srs. Juan Pablo Zucchini e Rafael Patury Carneiro Leão como os 2 (dois) novos membros do Conselho de Administração da Companhia, para mandato unificado com os demais membros do Conselho de Administração eleitos em Assembleia Geral Ordinária e Extraordinária realizada em 29 de abril de 2026.

Identificação	ON	Aprovar	Rejeitar	Abster-se
	1.233.359.426	1.007.752.091	225.261.533	345.802
17181*****	79.100	79.100	0	0
05839*****	9.052	0	9.052	0
33814*****	12.798	12.798	0	0
12094*****	341.182	0	341.182	0
21881*****	47.300	0	47.300	0
18798*****	499.336	0	499.336	0
11429*****	222.500	0	222.500	0
05987*****	545.764	0	545.764	0
56300*****	2	2	0	0
05839*****	173.741	173.741	0	0
38170*****	30.321.200	30.321.200	0	0
07496*****	164.231	0	164.231	0
05839*****	2.402.460	0	2.402.460	0
32329*****	1.086.002	0	1.086.002	0
18149*****	1.013.700	1.013.700	0	0
97539*****	26.353	26.353	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
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20622*****	368.637	368.637	0	0
58164*****	200	0	0	200
43337*****	500	0	0	500
60802*****	6.190.412	6.190.412	0	0
61838*****	11.100	0	11.100	0
28241*****	55.700	0	55.700	0
53176*****	6.650	0	6.650	0
29322*****	7.547.700	0	7.547.700	0
17224*****	5.730.800	5.730.800	0	0
05840*****	185.610	0	185.610	0
26311*****	60.926	0	60.926	0
07551*****	2.384.100	0	2.384.100	0
13665*****	101.800	0	101.800	0
07529*****	253.800	0	253.800	0
05479*****	109.517	0	109.517	0
07060*****	1.249.700	1.249.700	0	0
31050*****	242.088	0	242.088	0
28990*****	1.062.600	0	1.062.600	0
05839*****	62.207	0	62.207	0
05839*****	28.277	0	28.277	0
23360*****	400	400	0	0
10327*****	168.300	168.300	0	0
07418*****	482.467	0	482.467	0
20544*****	4.164.900	0	4.164.900	0
07516*****	19.867.100	19.867.100	0	0
35595*****	146.133	0	146.133	0
27866*****	1.380.036	1.380.036	0	0
52629*****	12.500	0	12.500	0
31541*****	731.600	0	731.600	0
46375*****	188.189	188.189	0	0
25271*****	30.922	0	30.922	0
27084*****	86.493	0	86.493	0
09648*****	412.223	0	412.223	0
05479*****	658.857	0	658.857	0
09299*****	666.700	0	666.700	0
05985*****	8.089.100	0	8.089.100	0
52747*****	20	20	0	0
14770*****	717.133	0	717.133	0
24676*****	4.337.090	4.337.090	0	0
08268*****	5.799	0	5.799	0
09330*****	14.600	14.600	0	0
55495*****	5	0	5	0
05986*****	3.087.300	3.087.300	0	0
52647*****	282.194	282.194	0	0
36659*****	4.672.600	4.672.600	0	0
78195*****	2.800	2.800	0	0
55912*****	1.100	1.100	0	0
05839*****	154.727	154.727	0	0
02407*****	500	0	0	500
09233*****	172.385	172.385	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
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02858*****	5	5	0	0
00416*****	100	0	100	0
08945*****	1.396.285	0	1.396.285	0
05839*****	150.707	0	150.707	0
30769*****	2.603.700	2.603.700	0	0
35693*****	6.475.826	0	6.475.826	0
11390*****	291.500	291.500	0	0
29289*****	9.722.581	9.722.581	0	0
02462*****	10	0	0	10
34900*****	146.060	0	146.060	0
06239*****	355.700	0	355.700	0
07516*****	46.339	46.339	0	0
61596*****	71.242	0	71.242	0
13562*****	5.278.200	5.278.200	0	0
34401*****	170.500	0	170.500	0
37339*****	2.776.696	2.776.696	0	0
05987*****	820.456	0	820.456	0
09800*****	100	0	0	100
14549*****	18.753.800	0	18.753.800	0
28742*****	2.700	0	2.700	0
43828*****	2.367.600	2.367.600	0	0
48185*****	99.277	99.277	0	0
07333*****	4.710.400	4.710.400	0	0
09094*****	594.341	0	594.341	0
34064*****	1.360.700	1.360.700	0	0
11811*****	2.741.000	0	2.741.000	0
21962*****	245.200	0	245.200	0
07140*****	4.949.100	0	4.949.100	0
26784*****	197.482	0	197.482	0
04323*****	352	352	0	0
05839*****	2.582.000	0	2.582.000	0
97539*****	19.397	19.397	0	0
13362*****	363.904	363.904	0	0
05839*****	2.903.000	0	2.903.000	0
05839*****	74.906	0	74.906	0
08282*****	2.011.900	2.011.900	0	0
61672*****	14	14	0	0
65947*****	26.735	26.735	0	0
16947*****	9.959.990	9.959.990	0	0
05987*****	81.471	0	81.471	0
24367*****	1.140.970	1.140.970	0	0
49039*****	2.497.800	2.497.800	0	0
07053*****	9	0	9	0
74927*****	1.275	0	1.275	0
97540*****	7.870.050	0	7.870.050	0
54792*****	507.100	507.100	0	0
05839*****	648.186	0	648.186	0
29485*****	1.185.300	1.185.300	0	0
97540*****	132.442	0	132.442	0
44364*****	44.900	0	44.900	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
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58762*****	130.740	0	130.740	0
28919*****	4.898	0	4.898	0
05987*****	7.119.200	7.119.200	0	0
51482*****	2.080.500	0	2.080.500	0
28328*****	72.700	0	72.700	0
09559*****	691.263	0	691.263	0
05838*****	408.160	0	408.160	0
30918*****	155.617	0	155.617	0
61988*****	29.696	0	29.696	0
97539*****	87.111	87.111	0	0
14963*****	2.441.900	2.441.900	0	0
06541*****	91.824	0	91.824	0
04297*****	100	0	100	0
45226*****	327.522	0	0	327.522
07622*****	2.625.146	2.625.146	0	0
03910*****	2	2	0	0
18867*****	2.000	0	0	2.000
43673*****	3.133.660	0	3.133.660	0
57172*****	357.169	0	357.169	0
24830*****	7.536.445	7.536.445	0	0
09349*****	189.800	189.800	0	0
05987*****	556.667	0	556.667	0
08855*****	15	0	15	0
19655*****	450.300	0	450.300	0
08662*****	1.410.936	0	1.410.936	0
07247*****	255.988	255.988	0	0
24935*****	567.768	567.768	0	0
24779*****	551.592	0	551.592	0
08390*****	1.606.256	1.606.256	0	0
19910*****	42.162	42.162	0	0
66610*****	505	0	505	0
41167*****	38.452	0	38.452	0
05839*****	2.697.100	2.697.100	0	0
05840*****	11.074	0	11.074	0
06046*****	9.104	9.104	0	0
49839*****	1.274.600	0	1.274.600	0
53357*****	6.200	0	6.200	0
07516*****	1.962.400	1.962.400	0	0
07141*****	227.368	0	227.368	0
13628*****	23.400	23.400	0	0
07208*****	89.290	0	89.290	0
16881*****	3.800	0	3.800	0
47705*****	12.846	0	12.846	0
40364*****	24.440	0	24.440	0
08336*****	365	365	0	0
41562*****	2.138.900	0	2.138.900	0
24666*****	1.554.995	0	1.554.995	0
14541*****	968.703	0	968.703	0
27866*****	3.925.441	3.925.441	0	0
23572*****	104.018	0	104.018	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
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12000*****	34.810.186	0	34.810.186	0
29237*****	2.204.600	2.204.600	0	0
20796*****	4.124.321	0	4.124.321	0
31240*****	177.887	0	177.887	0
08571*****	44.600	44.600	0	0
16947*****	1.248.842	1.248.842	0	0
07345*****	23.900	23.900	0	0
28394*****	385.500	0	385.500	0
32106*****	14.658	0	0	14.658
11100*****	1.167.841	0	1.167.841	0
31513*****	9.974.616	0	9.974.616	0
05838*****	264.659	264.659	0	0
22410*****	1.617.231	0	1.617.231	0
09069*****	48.716	0	48.716	0
19966*****	753.296	753.296	0	0
00673*****	53	53	0	0
61812*****	346.800	0	346.800	0
07516*****	4.881.200	4.881.200	0	0
43533*****	26.549	0	26.549	0
02548*****	24	24	0	0
21509*****	568.462	0	568.462	0
20170*****	48.258.622	48.258.622	0	0
49349*****	1.931.600	1.931.600	0	0
97540*****	28.870	0	28.870	0
44643*****	4.500	4.500	0	0
09627*****	26.785	0	26.785	0
26292*****	3.718.800	3.718.800	0	0
26784*****	3.948	0	3.948	0
11841*****	3.505.129	3.505.129	0	0
10263*****	262.749	0	262.749	0
33580*****	42.812	0	42.812	0
97540*****	199.640	0	199.640	0
35450*****	2.177.000	0	2.177.000	0
01879*****	1.300	1.300	0	0
29990*****	465.000	465.000	0	0
10476*****	12	0	0	12
08976*****	200	200	0	0
36924*****	305.600	305.600	0	0
36719*****	913.600	913.600	0	0
14988*****	223.355	0	223.355	0
08877*****	1.768.735	0	1.768.735	0
30769*****	54.347	54.347	0	0
59962*****	200	0	200	0
11410*****	2.258.808	0	2.258.808	0
60119*****	512.562	512.562	0	0
07418*****	925.580	0	925.580	0
07140*****	17.641	17.641	0	0
13402*****	1.673.000	1.673.000	0	0
08265*****	2.353.300	2.353.300	0	0
27866*****	80.238	80.238	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
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55631*****	115.156	0	115.156	0
05840*****	55.700	55.700	0	0
07496*****	2.551.150	0	2.551.150	0
07418*****	1.387.490	0	1.387.490	0
09470*****	173.595	0	173.595	0
41853*****	5.847	0	5.847	0
06098*****	2.205	2.205	0	0
07247*****	528.100	528.100	0	0
18830*****	16.635	16.635	0	0
23840*****	664.990	664.990	0	0
27074*****	6.767	6.767	0	0
74617*****	6	0	6	0
17616*****	12	12	0	0
05987*****	14.205.700	0	14.205.700	0
19609*****	1.186.489	0	1.186.489	0
33020*****	261.460	0	261.460	0
11311*****	489.417	489.417	0	0
07506*****	15.808.619	0	15.808.619	0
05839*****	162	162	0	0
41199*****	8.300	0	8.300	0
12976*****	596.759	0	596.759	0
50072*****	27.400	27.400	0	0
25271*****	59.511	0	59.511	0
20065*****	65.700	0	65.700	0
55187*****	2.000	0	2.000	0
07140*****	1.373	0	1.373	0
30426*****	4.068.145	0	4.068.145	0
07140*****	923	923	0	0
08075*****	397.944	0	397.944	0
21614*****	65.779	0	65.779	0
10524*****	2.302.300	2.302.300	0	0
30066*****	30.093	0	30.093	0
31577*****	120.000	0	120.000	0
19847*****	23.288.700	23.288.700	0	0
20849*****	3.809	0	3.809	0
16878*****	23.058	0	23.058	0
37113*****	109.190	0	109.190	0
08075*****	41.000	41.000	0	0
11847*****	5.367.556	0	5.367.556	0
28072*****	78.800	0	78.800	0
19874*****	564.400	0	564.400	0
08621*****	1.592.200	1.592.200	0	0
05987*****	10.598.800	0	10.598.800	0
13442*****	690.337	0	690.337	0
09620*****	178.614	178.614	0	0
09593*****	11.323	11.323	0	0
61527*****	1.134.863	0	1.134.863	0
14624*****	2.252.100	0	2.252.100	0
17274*****	3.031.800	3.031.800	0	0
31989*****	237.721	0	237.721	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
27/08/2026 13:00

19695*****	300	0	0	300
09593*****	256.692	0	256.692	0
35036*****	1.772.496	1.772.496	0	0
38359*****	57.885.639	57.885.639	0	0
67292*****	2.771.468	2.771.468	0	0
11682*****	16.590.000	16.590.000	0	0
39195*****	13.868.481	13.868.481	0	0
09327*****	4.997.397	4.997.397	0	0
12913*****	16.590.000	16.590.000	0	0
25249*****	45.349.492	45.349.492	0	0
39195*****	13.868.481	13.868.481	0	0
27205*****	25.295.863	25.295.863	0	0
43682*****	24.305.810	24.305.810	0	0
29088*****	25.295.863	25.295.863	0	0
40938*****	16.590.000	16.590.000	0	0
19959*****	22.516.378	22.516.378	0	0
18409*****	4.367.930	4.367.930	0	0
09392*****	50.670	50.670	0	0
05533*****	66.360.096	66.360.096	0	0
30065*****	13.868.481	13.868.481	0	0
33292*****	66.579.988	66.579.988	0	0
26123*****	5.236.954	5.236.954	0	0
19679*****	4.367.930	4.367.930	0	0
22081*****	11.804.241	11.804.241	0	0
21992*****	11.804.241	11.804.241	0	0
09275*****	1.303.309	1.303.309	0	0
26953*****	45.349.492	45.349.492	0	0
12784*****	16.590.000	16.590.000	0	0
33713*****	23.690	23.690	0	0
03626*****	139.294	139.294	0	0
64529*****	109.965.300	109.965.300	0	0
31766*****	3.889.109	3.889.109	0	0
29522*****	374.379	374.379	0	0
29522*****	14.078.587	14.078.587	0	0
29522*****	4.086.817	4.086.817	0	0
29522*****	1.950.312	1.950.312	0	0
29522*****	208.305	208.305	0	0
29522*****	8.585.036	8.585.036	0	0
37916*****	62.350.925	62.350.925	0	0
07046*****	3.709.444	3.709.444	0	0
02576*****	42.000	0	42.000	0

4. [BVD Nº 4] Alterar o parágrafo 1º do artigo 25 do Estatuto Social da Companhia, de modo a prever que o Comitê de Auditoria será coordenado por um membro independente, bem como a consolidação do Estatuto Social da Companhia.

Identificação	ON	Aprovar	Rejeitar	Abster-se
	1.233.359.426	1.233.307.917	46.609	4.900
17181*****	79.100	79.100	0	0
05839*****	9.052	9.052	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
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33814*****	12.798	12.798	0	0
12094*****	341.182	341.182	0	0
21881*****	47.300	47.300	0	0
18798*****	499.336	499.336	0	0
11429*****	222.500	222.500	0	0
05987*****	545.764	545.764	0	0
56300*****	2	2	0	0
05839*****	173.741	173.741	0	0
38170*****	30.321.200	30.321.200	0	0
07496*****	164.231	164.231	0	0
05839*****	2.402.460	2.402.460	0	0
32329*****	1.086.002	1.086.002	0	0
18149*****	1.013.700	1.013.700	0	0
97539*****	26.353	26.353	0	0
20622*****	368.637	368.637	0	0
58164*****	200	200	0	0
43337*****	500	0	0	500
60802*****	6.190.412	6.190.412	0	0
61838*****	11.100	11.100	0	0
28241*****	55.700	55.700	0	0
53176*****	6.650	6.650	0	0
29322*****	7.547.700	7.547.700	0	0
17224*****	5.730.800	5.730.800	0	0
05840*****	185.610	185.610	0	0
26311*****	60.926	60.926	0	0
07551*****	2.384.100	2.384.100	0	0
13665*****	101.800	101.800	0	0
07529*****	253.800	253.800	0	0
05479*****	109.517	109.517	0	0
07060*****	1.249.700	1.249.700	0	0
31050*****	242.088	242.088	0	0
28990*****	1.062.600	1.062.600	0	0
05839*****	62.207	62.207	0	0
05839*****	28.277	28.277	0	0
23360*****	400	400	0	0
10327*****	168.300	168.300	0	0
07418*****	482.467	482.467	0	0
20544*****	4.164.900	4.164.900	0	0
07516*****	19.867.100	19.867.100	0	0
35595*****	146.133	146.133	0	0
27866*****	1.380.036	1.380.036	0	0
52629*****	12.500	12.500	0	0
31541*****	731.600	731.600	0	0
46375*****	188.189	188.189	0	0
25271*****	30.922	30.922	0	0
27084*****	86.493	86.493	0	0
09648*****	412.223	412.223	0	0
05479*****	658.857	658.857	0	0
09299*****	666.700	666.700	0	0
05985*****	8.089.100	8.089.100	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
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52747*****	20	20	0	0
14770*****	717.133	717.133	0	0
24676*****	4.337.090	4.337.090	0	0
08268*****	5.799	5.799	0	0
09330*****	14.600	14.600	0	0
55495*****	5	5	0	0
05986*****	3.087.300	3.087.300	0	0
52647*****	282.194	282.194	0	0
36659*****	4.672.600	4.672.600	0	0
78195*****	2.800	2.800	0	0
55912*****	1.100	1.100	0	0
05839*****	154.727	154.727	0	0
02407*****	500	0	500	0
09233*****	172.385	172.385	0	0
02858*****	5	5	0	0
00416*****	100	100	0	0
08945*****	1.396.285	1.396.285	0	0
05839*****	150.707	150.707	0	0
30769*****	2.603.700	2.603.700	0	0
35693*****	6.475.826	6.475.826	0	0
11390*****	291.500	291.500	0	0
29289*****	9.722.581	9.722.581	0	0
02462*****	10	10	0	0
34900*****	146.060	146.060	0	0
06239*****	355.700	355.700	0	0
07516*****	46.339	46.339	0	0
61596*****	71.242	71.242	0	0
13562*****	5.278.200	5.278.200	0	0
34401*****	170.500	170.500	0	0
37339*****	2.776.696	2.776.696	0	0
05987*****	820.456	820.456	0	0
09800*****	100	0	0	100
14549*****	18.753.800	18.753.800	0	0
28742*****	2.700	2.700	0	0
43828*****	2.367.600	2.367.600	0	0
48185*****	99.277	99.277	0	0
07333*****	4.710.400	4.710.400	0	0
09094*****	594.341	594.341	0	0
34064*****	1.360.700	1.360.700	0	0
11811*****	2.741.000	2.741.000	0	0
21962*****	245.200	245.200	0	0
07140*****	4.949.100	4.949.100	0	0
26784*****	197.482	197.482	0	0
04323*****	352	352	0	0
05839*****	2.582.000	2.582.000	0	0
97539*****	19.397	19.397	0	0
13362*****	363.904	363.904	0	0
05839*****	2.903.000	2.903.000	0	0
05839*****	74.906	74.906	0	0
08282*****	2.011.900	2.011.900	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
27/08/2026 13:00

61672*****	14	14	0	0
65947*****	26.735	26.735	0	0
16947*****	9.959.990	9.959.990	0	0
05987*****	81.471	81.471	0	0
24367*****	1.140.970	1.140.970	0	0
49039*****	2.497.800	2.497.800	0	0
07053*****	9	0	9	0
74927*****	1.275	1.275	0	0
97540*****	7.870.050	7.870.050	0	0
54792*****	507.100	507.100	0	0
05839*****	648.186	648.186	0	0
29485*****	1.185.300	1.185.300	0	0
97540*****	132.442	132.442	0	0
44364*****	44.900	44.900	0	0
58762*****	130.740	130.740	0	0
28919*****	4.898	4.898	0	0
05987*****	7.119.200	7.119.200	0	0
51482*****	2.080.500	2.080.500	0	0
28328*****	72.700	72.700	0	0
09559*****	691.263	691.263	0	0
05838*****	408.160	408.160	0	0
30918*****	155.617	155.617	0	0
61988*****	29.696	29.696	0	0
97539*****	87.111	87.111	0	0
14963*****	2.441.900	2.441.900	0	0
06541*****	91.824	91.824	0	0
04297*****	100	0	100	0
45226*****	327.522	327.522	0	0
07622*****	2.625.146	2.625.146	0	0
03910*****	2	2	0	0
18867*****	2.000	0	0	2.000
43673*****	3.133.660	3.133.660	0	0
57172*****	357.169	357.169	0	0
24830*****	7.536.445	7.536.445	0	0
09349*****	189.800	189.800	0	0
05987*****	556.667	556.667	0	0
08855*****	15	15	0	0
19655*****	450.300	450.300	0	0
08662*****	1.410.936	1.410.936	0	0
07247*****	255.988	255.988	0	0
24935*****	567.768	567.768	0	0
24779*****	551.592	551.592	0	0
08390*****	1.606.256	1.606.256	0	0
19910*****	42.162	42.162	0	0
66610*****	505	505	0	0
41167*****	38.452	38.452	0	0
05839*****	2.697.100	2.697.100	0	0
05840*****	11.074	11.074	0	0
06046*****	9.104	9.104	0	0
49839*****	1.274.600	1.274.600	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
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53357*****	6.200	6.200	0	0
07516*****	1.962.400	1.962.400	0	0
07141*****	227.368	227.368	0	0
13628*****	23.400	23.400	0	0
07208*****	89.290	89.290	0	0
16881*****	3.800	0	3.800	0
47705*****	12.846	12.846	0	0
40364*****	24.440	24.440	0	0
08336*****	365	365	0	0
41562*****	2.138.900	2.138.900	0	0
24666*****	1.554.995	1.554.995	0	0
14541*****	968.703	968.703	0	0
27866*****	3.925.441	3.925.441	0	0
23572*****	104.018	104.018	0	0
12000*****	34.810.186	34.810.186	0	0
29237*****	2.204.600	2.204.600	0	0
20796*****	4.124.321	4.124.321	0	0
31240*****	177.887	177.887	0	0
08571*****	44.600	44.600	0	0
16947*****	1.248.842	1.248.842	0	0
07345*****	23.900	23.900	0	0
28394*****	385.500	385.500	0	0
32106*****	14.658	14.658	0	0
11100*****	1.167.841	1.167.841	0	0
31513*****	9.974.616	9.974.616	0	0
05838*****	264.659	264.659	0	0
22410*****	1.617.231	1.617.231	0	0
09069*****	48.716	48.716	0	0
19966*****	753.296	753.296	0	0
00673*****	53	53	0	0
61812*****	346.800	346.800	0	0
07516*****	4.881.200	4.881.200	0	0
43533*****	26.549	26.549	0	0
02548*****	24	24	0	0
21509*****	568.462	568.462	0	0
20170*****	48.258.622	48.258.622	0	0
49349*****	1.931.600	1.931.600	0	0
97540*****	28.870	28.870	0	0
44643*****	4.500	4.500	0	0
09627*****	26.785	26.785	0	0
26292*****	3.718.800	3.718.800	0	0
26784*****	3.948	3.948	0	0
11841*****	3.505.129	3.505.129	0	0
10263*****	262.749	262.749	0	0
33580*****	42.812	42.812	0	0
97540*****	199.640	199.640	0	0
35450*****	2.177.000	2.177.000	0	0
01879*****	1.300	1.300	0	0
29990*****	465.000	465.000	0	0
10476*****	12	12	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
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08976*****	200	200	0	0
36924*****	305.600	305.600	0	0
36719*****	913.600	913.600	0	0
14988*****	223.355	223.355	0	0
08877*****	1.768.735	1.768.735	0	0
30769*****	54.347	54.347	0	0
59962*****	200	0	200	0
11410*****	2.258.808	2.258.808	0	0
60119*****	512.562	512.562	0	0
07418*****	925.580	925.580	0	0
07140*****	17.641	17.641	0	0
13402*****	1.673.000	1.673.000	0	0
08265*****	2.353.300	2.353.300	0	0
27866*****	80.238	80.238	0	0
55631*****	115.156	115.156	0	0
05840*****	55.700	55.700	0	0
07496*****	2.551.150	2.551.150	0	0
07418*****	1.387.490	1.387.490	0	0
09470*****	173.595	173.595	0	0
41853*****	5.847	5.847	0	0
06098*****	2.205	2.205	0	0
07247*****	528.100	528.100	0	0
18830*****	16.635	16.635	0	0
23840*****	664.990	664.990	0	0
27074*****	6.767	6.767	0	0
74617*****	6	6	0	0
17616*****	12	12	0	0
05987*****	14.205.700	14.205.700	0	0
19609*****	1.186.489	1.186.489	0	0
33020*****	261.460	261.460	0	0
11311*****	489.417	489.417	0	0
07506*****	15.808.619	15.808.619	0	0
05839*****	162	162	0	0
41199*****	8.300	8.300	0	0
12976*****	596.759	596.759	0	0
50072*****	27.400	27.400	0	0
25271*****	59.511	59.511	0	0
20065*****	65.700	65.700	0	0
55187*****	2.000	0	0	2.000
07140*****	1.373	1.373	0	0
30426*****	4.068.145	4.068.145	0	0
07140*****	923	923	0	0
08075*****	397.944	397.944	0	0
21614*****	65.779	65.779	0	0
10524*****	2.302.300	2.302.300	0	0
30066*****	30.093	30.093	0	0
31577*****	120.000	120.000	0	0
19847*****	23.288.700	23.288.700	0	0
20849*****	3.809	3.809	0	0
16878*****	23.058	23.058	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
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37113*****	109.190	109.190	0	0
08075*****	41.000	41.000	0	0
11847*****	5.367.556	5.367.556	0	0
28072*****	78.800	78.800	0	0
19874*****	564.400	564.400	0	0
08621*****	1.592.200	1.592.200	0	0
05987*****	10.598.800	10.598.800	0	0
13442*****	690.337	690.337	0	0
09620*****	178.614	178.614	0	0
09593*****	11.323	11.323	0	0
61527*****	1.134.863	1.134.863	0	0
14624*****	2.252.100	2.252.100	0	0
17274*****	3.031.800	3.031.800	0	0
31989*****	237.721	237.721	0	0
19695*****	300	0	0	300
09593*****	256.692	256.692	0	0
35036*****	1.772.496	1.772.496	0	0
38359*****	57.885.639	57.885.639	0	0
67292*****	2.771.468	2.771.468	0	0
11682*****	16.590.000	16.590.000	0	0
39195*****	13.868.481	13.868.481	0	0
09327*****	4.997.397	4.997.397	0	0
12913*****	16.590.000	16.590.000	0	0
25249*****	45.349.492	45.349.492	0	0
39195*****	13.868.481	13.868.481	0	0
27205*****	25.295.863	25.295.863	0	0
43682*****	24.305.810	24.305.810	0	0
29088*****	25.295.863	25.295.863	0	0
40938*****	16.590.000	16.590.000	0	0
19959*****	22.516.378	22.516.378	0	0
18409*****	4.367.930	4.367.930	0	0
09392*****	50.670	50.670	0	0
05533*****	66.360.096	66.360.096	0	0
30065*****	13.868.481	13.868.481	0	0
33292*****	66.579.988	66.579.988	0	0
26123*****	5.236.954	5.236.954	0	0
19679*****	4.367.930	4.367.930	0	0
22081*****	11.804.241	11.804.241	0	0
21992*****	11.804.241	11.804.241	0	0
09275*****	1.303.309	1.303.309	0	0
26953*****	45.349.492	45.349.492	0	0
12784*****	16.590.000	16.590.000	0	0
33713*****	23.690	23.690	0	0
03626*****	139.294	139.294	0	0
64529*****	109.965.300	109.965.300	0	0
31766*****	3.889.109	3.889.109	0	0
29522*****	374.379	374.379	0	0
29522*****	14.078.587	14.078.587	0	0
29522*****	4.086.817	4.086.817	0	0
29522*****	1.950.312	1.950.312	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
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29522*****	208.305	208.305	0	0
29522*****	8.585.036	8.585.036	0	0
37916*****	62.350.925	62.350.925	0	0
07046*****	3.709.444	3.709.444	0	0
02576*****	42.000	0	42.000	0

5. [BVD Nº 5] Deliberar sobre a aprovação do Programa de Outorga de Opção de Compra ou Subscrição de Ações da Companhia, conforme detalhado na Proposta da Administração.

Identificação	ON	Aprovar	Rejeitar	Abster-se
	1.233.359.426	934.966.953	298.386.157	6.316
17181*****	79.100	0	79.100	0
05839*****	9.052	0	9.052	0
33814*****	12.798	0	12.798	0
12094*****	341.182	0	341.182	0
21881*****	47.300	0	47.300	0
18798*****	499.336	0	499.336	0
11429*****	222.500	0	222.500	0
05987*****	545.764	0	545.764	0
56300*****	2	2	0	0
05839*****	173.741	0	173.741	0
38170*****	30.321.200	30.321.200	0	0
07496*****	164.231	0	164.231	0
05839*****	2.402.460	0	2.402.460	0
32329*****	1.086.002	0	1.086.002	0
18149*****	1.013.700	0	1.013.700	0
97539*****	26.353	0	26.353	0
20622*****	368.637	0	368.637	0
58164*****	200	0	0	200
43337*****	500	0	0	500
60802*****	6.190.412	0	6.190.412	0
61838*****	11.100	0	11.100	0
28241*****	55.700	0	55.700	0
53176*****	6.650	6.650	0	0
29322*****	7.547.700	0	7.547.700	0
17224*****	5.730.800	5.730.800	0	0
05840*****	185.610	0	185.610	0
26311*****	60.926	0	60.926	0
07551*****	2.384.100	0	2.384.100	0
13665*****	101.800	0	101.800	0
07529*****	253.800	0	253.800	0
05479*****	109.517	0	109.517	0
07060*****	1.249.700	1.249.700	0	0
31050*****	242.088	0	242.088	0
28990*****	1.062.600	0	1.062.600	0
05839*****	62.207	0	62.207	0
05839*****	28.277	0	28.277	0
23360*****	400	400	0	0
10327*****	168.300	0	168.300	0
07418*****	482.467	0	482.467	0

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NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
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20544*****	4.164.900	0	4.164.900	0
07516*****	19.867.100	19.867.100	0	0
35595*****	146.133	0	146.133	0
27866*****	1.380.036	0	1.380.036	0
52629*****	12.500	0	12.500	0
31541*****	731.600	0	731.600	0
46375*****	188.189	0	188.189	0
25271*****	30.922	0	30.922	0
27084*****	86.493	0	86.493	0
09648*****	412.223	0	412.223	0
05479*****	658.857	0	658.857	0
09299*****	666.700	0	666.700	0
05985*****	8.089.100	0	8.089.100	0
52747*****	20	20	0	0
14770*****	717.133	0	717.133	0
24676*****	4.337.090	4.337.090	0	0
08268*****	5.799	0	5.799	0
09330*****	14.600	0	14.600	0
55495*****	5	5	0	0
05986*****	3.087.300	3.087.300	0	0
52647*****	282.194	0	282.194	0
36659*****	4.672.600	4.672.600	0	0
78195*****	2.800	2.800	0	0
55912*****	1.100	0	1.100	0
05839*****	154.727	0	154.727	0
02407*****	500	0	0	500
09233*****	172.385	0	172.385	0
02858*****	5	5	0	0
00416*****	100	0	100	0
08945*****	1.396.285	0	1.396.285	0
05839*****	150.707	0	150.707	0
30769*****	2.603.700	2.603.700	0	0
35693*****	6.475.826	0	6.475.826	0
11390*****	291.500	291.500	0	0
29289*****	9.722.581	0	9.722.581	0
02462*****	10	0	0	10
34900*****	146.060	0	146.060	0
06239*****	355.700	0	355.700	0
07516*****	46.339	0	46.339	0
61596*****	71.242	0	71.242	0
13562*****	5.278.200	5.278.200	0	0
34401*****	170.500	0	170.500	0
37339*****	2.776.696	0	2.776.696	0
05987*****	820.456	0	820.456	0
09800*****	100	0	0	100
14549*****	18.753.800	0	18.753.800	0
28742*****	2.700	0	0	2.700
43828*****	2.367.600	2.367.600	0	0
48185*****	99.277	0	99.277	0
07333*****	4.710.400	4.710.400	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
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09094*****	594.341	0	594.341	0
34064*****	1.360.700	1.360.700	0	0
11811*****	2.741.000	0	2.741.000	0
21962*****	245.200	0	245.200	0
07140*****	4.949.100	0	4.949.100	0
26784*****	197.482	0	197.482	0
04323*****	352	352	0	0
05839*****	2.582.000	0	2.582.000	0
97539*****	19.397	0	19.397	0
13362*****	363.904	0	363.904	0
05839*****	2.903.000	0	2.903.000	0
05839*****	74.906	0	74.906	0
08282*****	2.011.900	2.011.900	0	0
61672*****	14	14	0	0
65947*****	26.735	26.735	0	0
16947*****	9.959.990	0	9.959.990	0
05987*****	81.471	0	81.471	0
24367*****	1.140.970	0	1.140.970	0
49039*****	2.497.800	2.497.800	0	0
07053*****	9	0	9	0
74927*****	1.275	1.275	0	0
97540*****	7.870.050	0	7.870.050	0
54792*****	507.100	0	507.100	0
05839*****	648.186	0	648.186	0
29485*****	1.185.300	1.185.300	0	0
97540*****	132.442	0	132.442	0
44364*****	44.900	0	44.900	0
58762*****	130.740	0	130.740	0
28919*****	4.898	0	4.898	0
05987*****	7.119.200	0	7.119.200	0
51482*****	2.080.500	0	2.080.500	0
28328*****	72.700	0	72.700	0
09559*****	691.263	0	691.263	0
05838*****	408.160	0	408.160	0
30918*****	155.617	0	155.617	0
61988*****	29.696	0	29.696	0
97539*****	87.111	0	87.111	0
14963*****	2.441.900	2.441.900	0	0
06541*****	91.824	0	91.824	0
04297*****	100	0	100	0
45226*****	327.522	0	327.522	0
07622*****	2.625.146	0	2.625.146	0
03910*****	2	2	0	0
18867*****	2.000	0	0	2.000
43673*****	3.133.660	0	3.133.660	0
57172*****	357.169	0	357.169	0
24830*****	7.536.445	0	7.536.445	0
09349*****	189.800	0	189.800	0
05987*****	556.667	0	556.667	0
08855*****	15	15	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
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19655*****	450.300	0	450.300	0
08662*****	1.410.936	0	1.410.936	0
07247*****	255.988	0	255.988	0
24935*****	567.768	0	567.768	0
24779*****	551.592	0	551.592	0
08390*****	1.606.256	0	1.606.256	0
19910*****	42.162	0	42.162	0
66610*****	505	0	505	0
41167*****	38.452	0	38.452	0
05839*****	2.697.100	0	2.697.100	0
05840*****	11.074	0	11.074	0
06046*****	9.104	0	9.104	0
49839*****	1.274.600	0	1.274.600	0
53357*****	6.200	0	6.200	0
07516*****	1.962.400	1.962.400	0	0
07141*****	227.368	0	227.368	0
13628*****	23.400	0	23.400	0
07208*****	89.290	0	89.290	0
16881*****	3.800	0	3.800	0
47705*****	12.846	0	12.846	0
40364*****	24.440	0	24.440	0
08336*****	365	0	365	0
41562*****	2.138.900	0	2.138.900	0
24666*****	1.554.995	0	1.554.995	0
14541*****	968.703	0	968.703	0
27866*****	3.925.441	0	3.925.441	0
23572*****	104.018	0	104.018	0
12000*****	34.810.186	0	34.810.186	0
29237*****	2.204.600	2.204.600	0	0
20796*****	4.124.321	0	4.124.321	0
31240*****	177.887	0	177.887	0
08571*****	44.600	44.600	0	0
16947*****	1.248.842	0	1.248.842	0
07345*****	23.900	0	23.900	0
28394*****	385.500	0	385.500	0
32106*****	14.658	0	14.658	0
11100*****	1.167.841	0	1.167.841	0
31513*****	9.974.616	0	9.974.616	0
05838*****	264.659	0	264.659	0
22410*****	1.617.231	0	1.617.231	0
09069*****	48.716	0	48.716	0
19966*****	753.296	753.296	0	0
00673*****	53	53	0	0
61812*****	346.800	0	346.800	0
07516*****	4.881.200	4.881.200	0	0
43533*****	26.549	0	26.549	0
02548*****	24	24	0	0
21509*****	568.462	0	568.462	0
20170*****	48.258.622	48.258.622	0	0
49349*****	1.931.600	1.931.600	0	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
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97540*****	28.870	0	28.870	0
44643*****	4.500	4.500	0	0
09627*****	26.785	0	26.785	0
26292*****	3.718.800	3.718.800	0	0
26784*****	3.948	0	3.948	0
11841*****	3.505.129	0	3.505.129	0
10263*****	262.749	0	262.749	0
33580*****	42.812	0	42.812	0
97540*****	199.640	0	199.640	0
35450*****	2.177.000	0	2.177.000	0
01879*****	1.300	1.300	0	0
29990*****	465.000	465.000	0	0
10476*****	12	12	0	0
08976*****	200	200	0	0
36924*****	305.600	305.600	0	0
36719*****	913.600	913.600	0	0
14988*****	223.355	0	223.355	0
08877*****	1.768.735	0	1.768.735	0
30769*****	54.347	0	54.347	0
59962*****	200	200	0	0
11410*****	2.258.808	0	2.258.808	0
60119*****	512.562	0	512.562	0
07418*****	925.580	0	925.580	0
07140*****	17.641	0	17.641	0
13402*****	1.673.000	1.673.000	0	0
08265*****	2.353.300	2.353.300	0	0
27866*****	80.238	0	80.238	0
55631*****	115.156	0	115.156	0
05840*****	55.700	0	55.700	0
07496*****	2.551.150	0	2.551.150	0
07418*****	1.387.490	0	1.387.490	0
09470*****	173.595	0	173.595	0
41853*****	5.847	0	5.847	0
06098*****	2.205	2.205	0	0
07247*****	528.100	528.100	0	0
18830*****	16.635	0	16.635	0
23840*****	664.990	0	664.990	0
27074*****	6.767	0	6.767	0
74617*****	6	0	0	6
17616*****	12	12	0	0
05987*****	14.205.700	0	14.205.700	0
19609*****	1.186.489	0	1.186.489	0
33020*****	261.460	0	261.460	0
11311*****	489.417	0	489.417	0
07506*****	15.808.619	0	15.808.619	0
05839*****	162	162	0	0
41199*****	8.300	0	8.300	0
12976*****	596.759	0	596.759	0
50072*****	27.400	27.400	0	0
25271*****	59.511	0	59.511	0

Mapa Final de Votação Detalhado
NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
Natura - Assembleia Geral Extraordinária
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20065*****	65.700	0	65.700	0
55187*****	2.000	2.000	0	0
07140*****	1.373	0	1.373	0
30426*****	4.068.145	0	4.068.145	0
07140*****	923	0	923	0
08075*****	397.944	0	397.944	0
21614*****	65.779	0	65.779	0
10524*****	2.302.300	0	2.302.300	0
30066*****	30.093	0	30.093	0
31577*****	120.000	0	120.000	0
19847*****	23.288.700	23.288.700	0	0
20849*****	3.809	0	3.809	0
16878*****	23.058	0	23.058	0
37113*****	109.190	0	109.190	0
08075*****	41.000	0	41.000	0
11847*****	5.367.556	0	5.367.556	0
28072*****	78.800	0	78.800	0
19874*****	564.400	0	564.400	0
08621*****	1.592.200	1.592.200	0	0
05987*****	10.598.800	0	10.598.800	0
13442*****	690.337	0	690.337	0
09620*****	178.614	0	178.614	0
09593*****	11.323	0	11.323	0
61527*****	1.134.863	0	1.134.863	0
14624*****	2.252.100	0	2.252.100	0
17274*****	3.031.800	3.031.800	0	0
31989*****	237.721	0	237.721	0
19695*****	300	0	0	300
09593*****	256.692	0	256.692	0
35036*****	1.772.496	0	1.772.496	0
38359*****	57.885.639	57.885.639	0	0
67292*****	2.771.468	2.771.468	0	0
11682*****	16.590.000	16.590.000	0	0
39195*****	13.868.481	13.868.481	0	0
09327*****	4.997.397	4.997.397	0	0
12913*****	16.590.000	16.590.000	0	0
25249*****	45.349.492	45.349.492	0	0
39195*****	13.868.481	13.868.481	0	0
27205*****	25.295.863	25.295.863	0	0
43682*****	24.305.810	24.305.810	0	0
29088*****	25.295.863	25.295.863	0	0
40938*****	16.590.000	16.590.000	0	0
19959*****	22.516.378	22.516.378	0	0
18409*****	4.367.930	4.367.930	0	0
09392*****	50.670	50.670	0	0
05533*****	66.360.096	66.360.096	0	0
30065*****	13.868.481	13.868.481	0	0
33292*****	66.579.988	66.579.988	0	0
26123*****	5.236.954	5.236.954	0	0
19679*****	4.367.930	4.367.930	0	0

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NATURA COSMÉTICOS S.A. - 71.673.990/0001-77
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22081*****	11.804.241	11.804.241	0	0
21992*****	11.804.241	11.804.241	0	0
09275*****	1.303.309	1.303.309	0	0
26953*****	45.349.492	45.349.492	0	0
12784*****	16.590.000	16.590.000	0	0
33713*****	23.690	23.690	0	0
03626*****	139.294	139.294	0	0
64529*****	109.965.300	109.965.300	0	0
31766*****	3.889.109	3.889.109	0	0
29522*****	374.379	374.379	0	0
29522*****	14.078.587	14.078.587	0	0
29522*****	4.086.817	4.086.817	0	0
29522*****	1.950.312	1.950.312	0	0
29522*****	208.305	208.305	0	0
29522*****	8.585.036	8.585.036	0	0
37916*****	62.350.925	62.350.925	0	0
07046*****	3.709.444	3.709.444	0	0
02576*****	42.000	0	42.000	0

BVDs desconsiderados em razão de venda total das posições antes da assembleia.

Em conformidade com o **Art. 48, §6º, inciso II da RCVM 81**, em seguida é apresentada a lista de acionistas cujos votos foram inicialmente considerados no Mapa Consolidado de Votos a Distância, mas por zerarem suas participações acionárias até a data-base da assembleia geral, tiveram seus votos proferidos via BVD desconsiderados.

Identificação

81120*****
04343*****
51232*****
03104*****
23611*****
65587*****
55010*****