

NATURA COSMÉTICOS S.A.
Companhia Aberta

CNPJ/MF 71.673.990/0001-77

NIRE 35.300.143.183

EXTRATO DA ATA DA REUNIÃO DO CONSELHO DE ADMINISTRAÇÃO
REALIZADA EM 06 DE AGOSTO DE 2026

- I.** DATA, HORA E LOCAL: 06 de agosto de 2026, às 08:30, na Natura Cosméticos S.A., localizada em Cajamar/SP.
- II.** CONVOCAÇÃO: Realizada nos termos artigo 15, parágrafo 2º do Estatuto Social da Natura Cosméticos S.A. (“Companhia”).
- III.** QUÓRUM: Presentes todos os membros do Conselho de Administração da Companhia (“Conselho de Administração”), a saber: Alessandro Giuseppe Carlucci, Presidente do Conselho, Flavia Buarque de Almeida, Gabriela Chaves Schwery Comazzetto, Guilherme Ruggiero Passos, João Paulo Brotto Ferreira Gonçalves, Luiz Francisco Guerra, Maria Eduarda Mascarenhas Kertész e Pedro Cruz Villares.
- IV.** COMPOSIÇÃO DA MESA: Os trabalhos foram presididos pelo Sr. Alessandro Giuseppe Carlucci e secretariados pela Sra. Mariana Donatelli Rufino.
- V.** ORDEM DO DIA: Analisar e aprovar as demonstrações contábeis intermediárias, individuais e consolidadas da Companhia, bem como notas explicativas, acompanhadas da minuta do relatório dos auditores externos independentes, referentes ao 2º Trimestre do Exercício Social de 2026, que engloba o período de três meses findo em 30 de junho de 2026 (“Informações Trimestrais do 2T26”).
- VI.** DELIBERAÇÕES: Após as discussões relacionadas à matéria constante da ordem do dia, o Conselho de Administração da Companhia analisou e aprovou as Informações Trimestrais do 2T26, elaboradas de acordo com a regulamentação da CVM e as regras contábeis aplicáveis. Fica a Diretoria da Companhia autorizada a adotar todos os procedimentos necessários à divulgação das Informações Trimestrais do 2T26.
- VII.** ENCERRAMENTO: O Presidente agradeceu a presença de todos e deu por encerrados os trabalhos, suspendendo antes a reunião para que se lavrasse a presente ata, a qual, depois de lida, discutida e achada conforme, foi aprovada e assinada pela mesa e pelos presentes.

*Certifico para os devidos fins, que o presente documento é um **extrato** da ata lavrada em livro próprio, nos termos do parágrafo 3º, artigo 130 da Lei nº 6404/76, conforme alterada.*

Cajamar-SP, 06 de agosto de 2026.

Assinado por:

Mariana Donatelli Rufino

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Mariana Donatelli Rufino

Secretária da Mesa

Certificado de Conclusão

Identificação de envelope: 929D335D-80E3-83AD-82D7-1C3389864249

Status: Concluído

Assunto: Complete com o Docusign: 2026 08 06 - Natura Cosméticos - RCA - 2Q2026 (port).docx.pdf, 2026 0...

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Av. Alexandre Colares 1.188

Selo com Envelopeld (ID do envelope): Ativado

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claudineyjunior@natura.net

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claudineyjunior@natura.net

Eventos do signatário**Assinatura****Registro de hora e data**

Mariana Donatelli Rufino

marianadonatelli@natura.net

Nível de segurança: E-mail, Autenticação da conta
(Nenhuma)

Assinado por:



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Aline Guedes Klein

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Corporate Governance Senior Manager

Natura &Co Holding S.A.

Nível de segurança: E-mail, Autenticação da conta
(Nenhuma)**Copiado**

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Maria Antunes

mariazanini@natura.net

Nível de segurança: E-mail, Autenticação da conta
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Eventos do tabelião	Assinatura	Registro de hora e data
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