



Magazine Luiza S.A. and Subsidiaries

Quarterly Information - ITR

March 31, 2026

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A free translation from Portuguese into English of quarterly information prepared in Brazilian currency in accordance with IAS 34 - Interim Financial Reporting and the rules issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of Quarterly Information (ITR)

Independent auditor’s review report on quarterly information

To the Shareholders, Board of Directors and Officers of
Magazine Luiza S.A.
Franca - SP

Introduction

We have reviewed the individual and consolidated interim financial information of Magazine Luiza S.A. (the “Company”) contained in the Quarterly Information Form (ITR) for the quarter ended March 31, 2026, which comprises the statement of financial position as at March 31, 2026 and the related statements of profit or loss, of comprehensive income, of changes in equity, and of cash flows for the three-month period then ended, including explanatory information.

The executive board is responsible for the preparation of the interim financial information in accordance with Accounting Pronouncement CPC 21 (R1) Interim Financial Reporting and in accordance with the International Accounting Standard (IFRS Accounting Standards) IAS 34 Interim Financial Reporting, issued by the International Accounting Standards Board (IASB), as well as for the fair presentation of this information in accordance with the rules issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of the Quarterly Information (ITR). Our responsibility is to express a conclusion on this interim financial information based on our review.

Scope of review

We conducted our review in accordance with Brazilian and international standards on review engagements (NBC TR 2410 and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with auditing standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.



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Conclusion on the individual and consolidated interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim financial information included in the quarterly information referred to above is not prepared, in all material respects, in accordance with Accounting Pronouncement CPC 21(R1) and IAS 34, applicable to the preparation of Quarterly Financial Information (ITR), and presented consistently with the rules issued by the Brazilian Securities and Exchange Commission.

Other matters

Statements of value added

The quarterly information referred to above includes the Statement of Value Added (SVA) for the three-month period ended March 31, 2026, prepared under the responsibility of the Company's executive board and presented as supplementary information for purposes of IAS 34. This statement has been subject to review procedures performed together with the review of the quarterly information, in order to determine whether it is reconciled with the interim financial information and accounting records, as applicable, and whether its form and content comply with the criteria defined in Accounting Pronouncement CPC 09 - Statement of Value Added. Based on our review, nothing has come to our attention that causes us to believe that the statement of value added was not prepared, in all material respects, in accordance with the criteria set forth by this Standard and consistently with the interim financial information taken as a whole.

São Paulo, May 7, 2026.

ERNST & YOUNG
Auditores Independentes S/S Ltda.
CRC-SP-034519/O

Alexandre Rubio
Accountant CRC- SP-223361/O

A free translation from Portuguese into English of quarterly information prepared in Brazilian currency in accordance with IAS 34 - Interim Financial Reporting and the rules issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of Quarterly Information (ITR)

Magazine Luiza S.A.

Statements of financial position March 31, 2026 and December 31, 2025 (In thousands of reais - R\$)

	Note	Individual		Consolidated	
		03/31/2026	12/31/2025	03/31/2026	12/31/2025
Assets					
Current assets					
Cash and cash equivalents	3	738,209	773,574	1,287,813	1,575,837
Marketable securities	4	64,601	62,704	337,036	459,927
Accounts receivable	5	2,581,861	3,488,144	4,436,602	5,608,982
Inventories	6	6,481,648	6,060,415	7,555,019	7,181,339
Accounts receivable from related parties	7	2,076,032	2,446,031	2,105,690	2,451,511
Taxes recoverable	8	1,723,198	1,724,952	1,922,076	1,926,083
Income and social contribution taxes	9	117,162	99,636	181,539	160,174
Other current assets		207,304	148,256	569,515	475,201
Total current assets		13,990,015	14,803,712	18,395,290	19,839,054
Noncurrent assets					
Accounts receivable	5	20,268	35,060	20,268	35,060
Taxes recoverable	8	1,476,543	1,404,162	1,511,948	1,450,560
Deferred income and social contribution taxes	9	3,254,155	3,124,538	3,819,259	3,664,777
Judicial deposits	21	1,394,191	1,351,202	2,115,425	2,045,539
Other noncurrent assets		104,215	104,145	109,638	106,126
Long-term receivables		6,249,372	6,019,107	7,576,538	7,302,062
Investments in subsidiaries	10	5,312,592	5,344,185	-	-
Investments in joint ventures	11	1,137,158	1,099,379	1,137,158	1,099,379
Right of use - lease	12	3,071,049	3,122,022	3,164,091	3,219,843
Property and equipment	13	1,597,966	1,628,551	1,861,257	1,895,438
Intangible assets	14	1,247,883	1,219,750	4,577,745	4,555,382
		12,366,648	12,413,887	10,740,251	10,770,042
Total noncurrent assets		18,616,020	18,432,994	18,316,789	18,072,104
Total assets		32,606,035	33,236,706	36,712,079	37,911,158

See accompanying notes.

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Statements of financial position March 31, 2026 and December 31, 2025 (In thousands of reais - R\$)

	Note	Individual		Consolidated	
		03/31/2026	12/31/2025	03/31/2026	12/31/2025
Liabilities and equity					
Current liabilities					
Trade accounts payable	15	6,541,273	7,160,231	7,160,389	8,143,428
Trade accounts payable - agreement	16	3,015,982	2,860,362	3,322,599	3,356,388
Partners and other deposits	17	-	-	1,335,089	1,357,390
Loans and financing and other financial liabilities	18	1,358,607	998,359	1,358,607	998,359
Salaries, vacation pay and related charges		236,200	248,634	494,984	501,935
Taxes payable		123,368	203,235	249,196	364,130
Accounts payable to related parties	7	187,245	233,716	104,458	110,115
Leases	12	409,634	417,893	441,609	453,895
Deferred revenue	19	122,407	122,407	154,884	155,102
Dividends payable		3,021	3,021	3,021	3,021
Other current liabilities	20	1,013,457	1,096,836	1,649,694	1,739,029
Total current liabilities		13,011,194	13,344,694	16,274,530	17,182,792
Noncurrent liabilities					
Loans and financing and other financial liabilities	18	3,701,553	3,946,177	3,701,553	3,946,177
Taxes payable		4,573	-	42,522	41,123
Leases	12	3,035,072	3,061,446	3,102,942	3,129,977
Deferred income and social contribution taxes	9	-	-	79,278	76,857
Provisions for tax, civil and labor contingencies	21	868,169	838,223	1,414,176	1,364,360
Deferred revenue	19	639,621	693,431	751,225	810,137
Other noncurrent liabilities	20	74,705	74,705	74,705	81,705
Total noncurrent liabilities		8,323,693	8,613,982	9,166,401	9,450,336
Total liabilities		21,334,887	21,958,676	25,440,931	26,633,128
Equity					
Capital	22	14,002,498	14,002,498	14,002,498	14,002,498
Capital reserve		(2,866,237)	(2,815,070)	(2,866,237)	(2,815,070)
Treasury shares		(164,218)	(222,174)	(164,218)	(222,174)
Legal reserve		138,502	138,502	138,502	138,502
Income reserve		288,612	343,832	288,612	343,832
Equity adjustments		(128,009)	(169,558)	(128,009)	(169,558)
Total equity		11,271,148	11,278,030	11,271,148	11,278,030
Total liabilities and equity		32,606,035	33,236,706	36,712,079	37,911,158

See accompanying notes.

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Statements of profit or loss Quarters ended March 31, 2026 and 2025 (In thousands of reais - R\$)

	Note	Individual		Consolidated	
		03/31/2026	03/31/2025	03/31/2026	03/31/2025
Sales revenue, net	23	7,787,167	8,021,304	9,205,731	9,388,985
Cost of goods resold and services rendered	24	(5,506,094)	(5,665,964)	(6,372,770)	(6,511,997)
Gross profit		2,281,073	2,355,340	2,832,961	2,876,988
Operating income (expenses)					
Selling expenses	25	(1,416,940)	(1,482,265)	(1,700,997)	(1,757,388)
General and administrative expenses	25	(222,023)	(221,532)	(338,595)	(338,220)
Expected credit losses		(138,454)	(96,650)	(149,158)	(101,134)
Depreciation and amortization	12 13 14	(262,683)	(257,666)	(332,446)	(323,112)
Equity pickup	10 11	84,306	55,014	37,779	42,250
Other operating income, net	25 26	(5,156)	49,521	3,392	38,665
		(1,960,950)	(1,953,578)	(2,480,025)	(2,438,939)
Operating income before finance income (costs)		320,123	401,762	352,936	438,049
Finance income		158,820	137,439	203,041	170,338
Finance costs		(685,144)	(571,634)	(771,746)	(658,407)
Finance income (costs)	27	(526,324)	(434,195)	(568,705)	(488,069)
Operating loss before income and social contribution taxes		(206,201)	(32,433)	(215,769)	(50,020)
Current and deferred income and social contribution taxes	9	150,981	45,201	160,549	62,788
Income / (loss) for the period		(55,220)	12,768	(55,220)	12,768
Income (loss) attributable to:					
Controlling interests		(55,220)	12,768	(55,220)	12,768
Earnings (loss) per share					
Basic Earnings per Share	22	(0.071)	0.017	(0.071)	0.017
Diluted Earnings per Share	22	(0.071)	0.017	(0.071)	0.017

See accompanying notes.

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Statements of comprehensive income Quarters ended March 31, 2026 and 2025 (In thousands of reais - R\$)

	Individual and consolidated	
	03/31/2026	03/31/2025
Net income (loss) for the period	(55,220)	12,768
Items that may be subsequently reclassified to profit or loss		
Investments valued under the equity method - share in other comprehensive income (OCI)	80	(5,730)
Financial assets measured at FVOCI	62,832	31,306
Tax effects	(21,363)	(8,696)
Total items that may be subsequently reclassified to profit or loss	41,549	16,880
Total comprehensive income for the period, net of taxes	(13,671)	29,648
Attributable to:		
Controlling shareholders	(13,671)	29,648

See accompanying notes.

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Statements of changes in equity Quarters ended March 31, 2026 and 2025 (In thousands of reais - R\$)

Note	Capital	Capital reserve	Treasury shares	Legal reserve	Income reserve			Equity adjustments	Total
					Working capital reinforcement reserve	Tax incentive reserve	Retained earnings (accumulated losses)		
Balances at December 31, 2024	13,602,498	(2,556,694)	(503,574)	137,442	-	768,554	-	(128,964)	11,319,262
Stock option plan	-	5,164	-	-	-	-	-	-	5,164
Treasury shares sold or delivered in stock option plans and business combinations	-	(93,104)	96,927	-	-	-	-	-	3,823
Net income for the period	-	-	-	-	-	-	12,768	-	12,768
	-	(87,940)	96,927	-	-	-	12,768	-	21,755
Other comprehensive income:									-
Equity adjustments	-	-	-	-	-	-	-	16,880	16,880
Balances at March 31, 2025	13,602,498	(2,644,634)	(406,647)	137,442	-	768,554	12,768	(112,084)	11,357,897
Balances at December 31, 2025	14,002,498	(2,815,070)	(222,174)	138,502	17,116	326,716	-	(169,558)	11,278,030
Stock option plan	-	6,086	-	-	-	-	-	-	6,086
Treasury shares sold or delivered in stock option plans and business combinations	-	(57,253)	57,956	-	-	-	-	-	703
Loss for the period	-	-	-	-	-	-	(55,220)	-	(55,220)
	-	(51,167)	57,956	-	-	-	(55,220)	-	(48,431)
Other comprehensive income:									-
Equity adjustments	-	-	-	-	-	-	-	41,549	41,549
Balances at March 31, 2026	14,002,498	(2,866,237)	(164,218)	138,502	17,116	326,716	(55,220)	(128,009)	11,271,148

See accompanying notes.

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Statements of cash flows Quarters ended March 31, 2026 and 2025 (In thousands of reais - R\$)

Note	Individual		Consolidated	
	03/31/2026	03/31/2025	03/31/2026	03/31/2025
Cash flows from operating activities				
Net income (loss) for the period	(55,220)	12,768	(55,220)	12,768
Adjustments to reconcile income with cash provided by operating activities				
Income and social contribution taxes recognized in P&L	9	(150,981)	(160,549)	(62,788)
Depreciation and amortization	12 13 14	262,683	332,446	323,112
Accrued interest on loans, financing and lease	18 12	177,612	179,411	239,395
Unrealized loss - Fair value hedge	18	105,679	105,679	-
Gain (loss) on marketable securities		(581)	(18,039)	(3,266)
Equity pickup	10 11	(84,306)	(37,779)	(42,250)
Changes in the provision for losses on assets		223,623	227,909	191,520
Provisions for tax, civil and labor contingencies	21	36,631	56,813	77,077
Income (loss) from write-off of assets		620	1,231	(3,662)
Appropriation of deferred revenue	26	(30,352)	(35,623)	(36,262)
Stock option plan expenses		3,264	3,264	4,922
Adjusted net income for the period		488,672	599,543	700,566
(Increase) decrease in operating assets:				
Accounts receivable		776,002	1,038,271	815,825
Marketable securities		(1,316)	140,930	139,828
Inventories		(469,010)	(421,915)	350,323
Accounts receivable from related parties		364,038	354,419	(147,257)
Taxes recoverable		(82,242)	(72,835)	156,832
Judicial deposits		(42,989)	(69,886)	38,588
Other assets		(59,118)	(97,824)	(82,910)
Changes in operating assets		485,365	871,160	1,271,229
Increase (decrease) in operating liabilities:				
Trade accounts payable		3,325,676	3,298,139	3,125,098
Partners and other deposits		-	(22,301)	(134,407)
Salaries, vacation pay and related charges		(12,434)	(6,951)	11,041
Taxes payable		(81,743)	(128,937)	(80,520)
Accounts payable to related parties		(46,471)	(5,657)	(66,454)
Other liabilities		(87,843)	(89,184)	(91,964)
Changes in operating liabilities		3,097,185	3,045,109	2,762,794
Income and social contribution taxes paid		-	(3,923)	(11,768)
Dividends received		60,000	-	-
Cash flows from operating activities		4,131,222	4,511,889	4,722,821
Cash flows from investing activities				
Acquisition of property and equipment	15	(22,133)	(31,538)	(50,646)
Acquisition of intangible assets	12 14	(115,331)	(158,061)	(117,683)
Capital decrease (increase) in subsidiary	10 11	34,476	-	-
Payment for acquisition of subsidiary		-	(10,368)	(11,175)
Cash flows used in investing activities		(102,988)	(199,967)	(179,504)
Cash flows from financing activities				
Repayment of loans and financing	18	-	-	(73,074)
Payment of interest on loans and financing	18	(79,665)	(79,665)	(73,258)
Payment of lease	12	(106,918)	(115,445)	(121,530)
Payment of interest on lease	12	(88,002)	(89,869)	(83,886)
Payment of trade accounts payable - agreement		(3,789,014)	(4,314,967)	(4,486,553)
Cash flows used in financing activities		(4,063,599)	(4,599,946)	(4,838,301)
Increase (decrease) in cash and cash equivalents		(35,365)	(288,024)	(294,984)
Cash and cash equivalents at beginning of period		773,574	1,575,837	1,827,197
Cash and cash equivalents at end of period		738,209	1,287,813	1,532,213

See accompanying notes.

Magazine Luiza S.A.

Statements of value added Quarters ended March 31, 2026 and 2025 (In thousands of reais - R\$)

	Individual		Consolidated	
	03/31/2026	03/31/2025	03/31/2026	03/31/2025
Revenues				
Sales of goods, products and services	9,213,678	9,492,025	11,095,470	11,346,409
Allowance for doubtful accounts, net of reversals	(138,454)	(96,650)	(149,158)	(101,134)
Revenues related to self-constructed assets	85,913	80,876	109,406	101,362
Other operating income	49,814	71,856	70,355	92,442
	9,210,951	9,548,107	11,126,073	11,439,079
Materials acquired from third parties				
Cost of goods resold and services rendered	(5,956,113)	(6,189,502)	(6,823,510)	(7,037,587)
Materials, power, services from suppliers and other	(1,300,924)	(1,273,047)	(1,500,263)	(1,506,652)
Loss/recovery of receivables	160,511	3,573	160,297	5,854
	(7,096,526)	(7,458,976)	(8,163,476)	(8,538,385)
Gross value added	2,114,425	2,089,131	2,962,597	2,900,694
Depreciation and amortization	(262,683)	(257,666)	(332,446)	(323,112)
Net value added produced by the Company	1,851,742	1,831,465	2,630,151	2,577,582
Value added received in transfer				
Equity pickup	84,306	55,014	37,779	42,250
Finance income	158,820	137,439	203,041	170,338
Total value added to be distributed	2,094,868	2,023,918	2,870,971	2,790,170
Distribution of value added				
Personnel and charges:				
Salaries	448,805	443,581	637,083	625,007
Benefits	60,535	63,845	102,540	106,611
Unemployment Compensation Fund (FGTS)	29,580	32,981	57,668	57,284
	538,920	540,407	797,291	788,902
Taxes, charges and contributions:				
Federal	41,775	78,516	261,622	268,566
State	834,999	770,577	997,310	967,323
Municipal	28,683	30,827	44,927	46,133
	905,457	879,920	1,303,859	1,282,022
Debt remuneration:				
Interest	624,905	525,226	706,979	609,102
Rent	26,328	21,857	35,677	29,231
Other	54,478	43,740	82,385	68,145
	705,711	590,823	825,041	706,478
Equity remuneration:				
Retained profit / (loss) for the period	(55,220)	12,768	(55,220)	12,768
	2,094,868	2,023,918	2,870,971	2,790,170

See accompanying notes.

Notes to quarterly information

1. Operations

Magazine Luiza S.A. (the “Company”) is a publicly held corporation listed under the special segment called “Novo Mercado” of B3 S.A. - Brasil, Bolsa, Balcão, under ticker symbol “MGLU3” and is primarily engaged in the retail sale, through physical stores, e-commerce and its SuperApp. SuperApp is an application that offers products and services from Magazine Luiza, its subsidiaries, as well as from commercial partners (“sellers”) through the marketplace platform. Through its subsidiaries, Magazine Luiza also operates in the administration of pre-purchase financing plans, logistics, software development, food delivery, digital content, payment methods and customer credit. The joint venture Luizacred (Note 11) offers loans and financing services to its customers. Magazine Luiza is headquartered in the city of Franca, São Paulo State, and its parent and holding company is LTD Administração e Participação S.A.

Magazine Luiza S.A. and its subsidiaries are hereinafter referred to as “Company” for purposes of this report, unless otherwise stated.

As at March 31, 2026, the Company owned 1,245 stores and 21 distribution centers (1,246 stores and 21 distribution centers as at December 31, 2025) located in all regions in Brazil. The Company also operates on the electronic commerce sites www.magazineluiza.com.br, www.epocacosmeticos.com.br, www.netshoes.com.br, www.zattini.com.br, www.shoestock.com.br, www.kabum.com.br, and related *mobile* apps, as well as through the food delivery apps AiQfome, Tônulucro and Plus Delivery.

On May 7, 2026, the Board of Directors authorized the issue of this quarterly information.

2. Presentation and preparation of the quarterly information

The quarterly financial information is presented in thousands of reais (“R\$”), which is the Company’s functional and presentation currency. The individual and consolidated quarterly information was prepared in accordance with accounting pronouncement CPC 21 (R1) and IAS 34 (Interim financial reporting) and is presented in a manner consistent with the standards issued by the Brazilian Securities and Exchange Commission (CVM).

The practices, policies and key accounting judgments and sources of uncertainty about estimates adopted in the preparation of the individual and consolidated quarterly information are consistent with those adopted and disclosed in the notes to the financial statements for the year ended December 31, 2025, which were disclosed on March 12, 2026 and should be read together with this information.

The objective of the statement of value added (SVA) is to present information on the wealth created by the Company and its subsidiaries and its distribution over a given period. It is presented as required by the rules issued by the Brazilian Securities and Exchange Commission (CVM), as this statement is not provided for nor mandatory under the International Financial Reporting Standards (IFRS).

2. Presentation and preparation of the quarterly information (Continued)

Management adopts the accounting policy of presenting the interest paid as financing activity and the dividends received as operating activity in the Statements of Cash Flows.

2.1. New or revised pronouncements applied for the first time in 2026

From January 1, 2026, the amendments to IFRS 9 and IFRS 7 - Amendments to the Classification and Measurement of Financial Instruments, are applicable. The most significant amendments are:

- A clarification that a financial liability is derecognized on the “settlement date,” together with the introduction of an accounting policy option (when certain conditions are met) to derecognize financial liabilities settled through an electronic payment system before the settlement date.
- Additional guidance on how to assess the contractual cash flows of financial assets with environmental, social and governance (ESG) and similar features.
- Clarifications on what constitutes “non-recourse features” and on the characteristics of contractually linked instruments.
- Introduction of new disclosure requirements for financial instruments with contingent features and additional disclosure requirements for equity instruments measured at fair value through other comprehensive income (OCI).

The Company did not identify any material impacts resulting from the changes described above.

2.2. Tax reform

Supplementary Laws No. 214/2025 and No. 227/2026 marked the beginning of the Consumption Tax Reform, whose purpose is to simplify the Brazilian tax system and increase operational efficiency and transparency throughout the goods and services supply chain. The new model replaces five taxes (Contribution Tax on Gross Revenue for Social Integration Program (PIS), Contribution Tax on Gross Revenue for Social Security Financing (COFINS), Federal Value-added Tax (IPI), State Value-added Tax (ICMS) and Service Tax (ISS) with the Goods and Services Contribution Tax (CBS), under federal authority, and the Goods and Services Tax (IBS), under state and municipal authority. The unification of these taxes under the non-cumulative principle, with credit rights on all acquisitions, aligns Brazil with international Value-Added Tax (“VAT”) models and brings profound changes to entities’ accounting practices.

The year 2026 has been defined as a transition and testing period by the tax authorities and taxpayers. During this period, the new taxes (IBS and CBS) are highlighted solely for informational purposes on tax documents, with no economic, financial or accounting impact for the Company or its customers, as provided for in current legislation.

The Company continues to monitor regulatory and operational developments arising from the Tax Reform on an ongoing basis, including scenario analyses, simulations and the evaluation of potential future impacts on its operations, margins, pricing, supply chain and tax credits. Additionally, the Company is carrying out reviews of its internal systems and processes to ensure compliance with the new legal requirements.

3. Cash and cash equivalents

	Rate	Individual		Consolidated	
		03/31/2026	12/31/2025	03/31/2026	12/31/2025
Cash		135,131	114,742	137,453	116,658
Banks		103,813	48,177	202,672	165,365
Short-term deposits	From 98% to 102% of the CDI	499,265	610,655	922,253	1,247,457
Investment funds	From 96% to 105% of the CDI	-	-	25,435	46,357
Total		738,209	773,574	1,287,813	1,575,837

4. Marketable securities

	Rate	Individual		Consolidated	
		03/31/2026	12/31/2025	03/31/2026	12/31/2025
Investment funds	98% to 105% of the CDI	6,076	5,876	6,898	5,876
Receivables		47,314	48,250	22,856	22,165
Federal government securities	(a)	-	-	296,071	423,308
Funds of one:					
Federal government securities	(b)	11,211	8,578	11,211	8,578
Total		64,601	62,704	337,036	459,927

(a) This refers to investments by its subsidiary Magalupay in federal government securities, primarily National Treasury Financial Bills.

(b) Refers to fixed income funds of one held with Banco Itaú S.A. and Banco do Brasil S.A. As of March 31, 2026 and December 31, 2025, the portfolio was linked to federal government securities referenced to the variation of the Interbank Deposit Certificate (CDI), with daily liquidity and the objective of returns at the average yield of 100% of the CDI for the Company.

Credit risk and sensitivity analyses are described in Note 29.

5. Accounts receivable

	Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Credit cards (a)	1,049,111	1,796,141	2,574,607	3,618,985
Debit cards (a)	3,137	2,052	3,136	2,051
Direct consumer credit (b)	1,706,763	1,765,074	1,806,148	1,806,731
Customer services (c)	598,282	625,993	696,499	741,020
Other receivables (d)	4,257	5,125	115,363	101,915
Total accounts receivable	3,361,550	4,194,385	5,195,753	6,270,702
From commercial agreements (e)	123,134	199,619	158,024	254,664
Allowance for expected credit losses	(500,908)	(454,568)	(515,260)	(465,092)
Present value adjustment	(381,647)	(416,232)	(381,647)	(416,232)
Total	2,602,129	3,523,204	4,456,870	5,644,042
Current assets	2,581,861	3,488,144	4,436,602	5,608,982
Noncurrent assets	20,268	35,060	20,268	35,060

5. Accounts receivable (Continued)

Days sales outstanding is of 35 and 45 days, individual and consolidated, respectively, as of March 31, 2026 (37 and 47 days, individual and consolidated, respectively, as of December 31, 2025).

- (a) Accounts receivable arising from sales made through credit and debit cards, which the Company receives from the merchant acquirers in amounts, terms and number of installments defined at the time the products are sold. The consolidated information includes receivables from buyers transacted through Magalupay, to be transferred to the partners (sellers) as described in Note 17. As of March 31, 2026, the Company recorded credits assigned to certain buyers and financial institutions amounting to R\$R\$3,787,351 (R\$3,307,696 as of December 31, 2025), individual, and R\$5,681,660 (R\$5,134,803 as of December 31, 2025), consolidated, on which a discount ranging from 103.0% to 107.0% of the CDI is applied. Through assignment of receivables from cards, the Company transfers to the acquirers and financial institutions all risks from customer receivables and, thus, settles the amounts receivable related to these credits.
- (b) Refers to receivables from sales financed by the Company and by subsidiary Magalupay.
- (c) Refers substantially to sales intermediated by the Company for Luizaseg and Cardif do Brasil Seguros e Garantias S.A. The Company allocates to its partners the extended warranty and other insurance, in full, in the month following the sale, and receives from customers in accordance with the agreed transaction term. Additionally, receivables for marketplace services and other services are allocated to this account.
- (d) Refers mostly to receivables for transportation services of subsidiary Magalog to third parties, as well as services rendered and additions to Magalupay's payment accounts and receivables from FIDC (Note 4).
- (e) Refers to bonuses to be received from suppliers, arising from the fulfillment of the purchase volume or promotional campaigns, as well as from agreements that define the share of suppliers in disbursements related to advertising and promotion (joint advertising). The balance presented is net of the amount offset with balances of payables by the respective suppliers, provided for in a partnership agreement between the parties. The amounts offset totaled R\$603,380, individual (R\$768,708 as of December 31, 2025), and R\$618,484, consolidated (R\$789,196 as of December 31, 2025).

Changes in allowance for expected credit losses, related to direct consumer credit and customer services, are as follows:

	Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Opening balance	(454,568)	(488,608)	(465,092)	(496,680)
(+) Additions	(175,846)	(565,203)	(179,674)	(569,807)
(-) Write-offs	129,506	599,243	129,506	601,395
Closing balance	(500,908)	(454,568)	(515,260)	(465,092)

The credit risk analysis is detailed in Note 29.

5. Accounts receivable (Continued)

The aging list of trade accounts receivable and receivables from commercial agreements is as follows:

	Trade accounts receivable				From commercial agreements			
	Individual		Consolidated		Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Falling due:								
Within 30 days	471,067	505,005	816,828	784,501	23,638	44,918	41,239	53,905
31 to 60 days	309,961	343,403	377,885	387,800	90,394	91,621	95,295	126,495
61 to 90 days	235,014	422,639	391,589	720,299	5,583	48,937	8,471	55,515
91 to 180 days	756,816	1,238,715	1,480,829	2,024,752	214	11,039	4,577	12,494
181 to 360 days	1,142,479	1,251,310	1,615,980	1,891,513	-	182	-	2,168
More than 361 days	103,060	126,505	146,707	135,605	-	-	-	-
	3,018,397	3,887,577	4,829,818	5,944,470	119,829	196,697	149,582	250,577
Overdue:								
Within 30 days	92,118	74,405	111,227	93,708	994	2,456	2,753	3,392
31 to 60 days	60,681	51,176	61,622	51,297	1,330	297	4,408	386
61 to 90 days	51,053	46,509	52,139	46,509	559	88	624	221
91 to 180 days	139,301	134,718	140,947	134,718	422	81	657	88
	343,153	306,808	365,935	326,232	3,305	2,922	8,442	4,087
	3,361,550	4,194,385	5,195,753	6,270,702	123,134	199,619	158,024	254,664

6. Inventories

	Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Goods for resale	6,734,611	6,489,767	7,833,618	7,636,322
Consumables	32,247	30,274	38,339	35,913
Provisions for inventory losses	(285,210)	(459,626)	(316,938)	(490,896)
	6,481,648	6,060,415	7,555,019	7,181,339

As of March 31, 2026, the Company recorded inventories of goods for resale given in guarantee of legal proceedings, under enforcement, in the approximate amount of R\$8,988 (R\$8,988 as of December 31, 2025).

Changes in the provision for inventory losses are shown below:

	Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Opening balance	(459,626)	(257,318)	(490,896)	(290,121)
Recognition of provision	(47,777)	(384,007)	(48,235)	(396,475)
Inventories written off or sold	222,193	181,699	222,193	195,700
Closing balance	(285,210)	(459,626)	(316,938)	(490,896)

7. Transactions with related parties

Company	Assets (liabilities)				P&L			
	Individual		Consolidated		Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025	03/31/2026	03/31/2025	03/31/2026	03/31/2025
Luizacred (i)								
Commissions for services rendered	13,060	1,179	13,060	1,179	73,166	57,253	73,166	57,253
Credit card	1,697,074	2,012,823	2,023,918	2,382,706	(112,771)	(74,685)	(117,247)	(74,685)
Transfers of amounts received	(37,567)	(54,680)	(37,567)	(54,680)	-	-	-	-
Reimbursement of shared expenses	7,400	32,035	7,400	32,035	23,319	31,197	23,319	31,197
Total - joint ventures	1,679,967	1,991,357	2,006,811	2,361,240	(16,286)	13,765	(20,762)	13,765
Netshoes (ii)								
Commissions for services and reimbursement of shared expenses	11,269	7,516	-	-	1,854	2,110	-	-
Época Cosméticos (iii)								
Commissions for services rendered	311	414	-	-	53	729	-	-
Kabum (iv)								
Commissions for services rendered	2,131	9,954	-	-	6,882	5,444	-	-
Promissory notes	-	100,046	-	-	-	-	-	-
	2,131	110,000	-	-	6,882	5,444	-	-
Consórcio Magalu (v)								
Commissions for services rendered	-	-	-	-	5,367	4,838	-	-
Dividends receivable	-	14,560	-	-	-	-	-	-
Group of pre-purchase financing plans	(177)	(82)	(177)	(82)	-	-	-	-
	(177)	14,478	(177)	(82)	5,367	4,838	-	-
Magalog (vi)								
Transfers of amounts received	(124,762)	(137,775)	-	-	-	-	-	-
Freight	-	-	-	-	(473,892)	(425,976)	-	-
	(124,762)	(137,775)	-	-	(473,892)	(425,976)	-	-
Magalupay (vii)								
Transfers of amounts received	325,676	246,293	-	-	(18,167)	(35,148)	-	-
Prepayment of receivables	-	-	-	-	(9,067)	-	-	-
	325,676	246,293	-	-	(27,234)	(35,148)	-	-
Jovem Nerd (viii)								
Advertising and promotion	(226)	(106)	-	-	(332)	-	-	-
Luizalabs (ix)								
System development and reimbursement	-	(100)	-	-	-	(41)	-	-
Magalu Cloud (x)								
Cloud service expenses	-	-	-	-	(18,750)	-	-	-
Total Subsidiaries	214,222	240,720	(177)	(82)	(506,052)	(448,044)	-	-
MTG Participações (xi)								
Rent and other transfers	(5,128)	(2,417)	(5,128)	(2,417)	(24,315)	(23,297)	(24,315)	(23,297)
PJD Agropastoril (xii)								
Rent, freight and other transfers	(32)	-	(32)	-	(153)	(281)	(153)	(281)
LH Participações (xiii)								
Rent	(242)	-	(242)	-	(726)	(699)	(726)	(699)
ETCO - SCP (xiv)								
Agency fee	-	-	-	-	(3,227)	(2,057)	(3,227)	(2,057)
Marketing expenses	-	(17,345)	-	(17,345)	(100,831)	(64,269)	(100,831)	(64,269)
	-	(17,345)	-	(17,345)	(104,058)	(66,326)	(104,058)	(66,326)
Total other related parties	(5,402)	(19,762)	(5,402)	(19,762)	(129,252)	(90,603)	(129,252)	(90,603)
Total intercompany balances	1,888,787	2,212,315	2,001,232	2,341,396	(651,590)	(524,882)	(150,014)	(76,838)

7. Transactions with related parties (Continued)

Other related parties – marketable securities	Assets (liabilities)				P&L			
	Individual		Consolidated		Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025	03/31/2026	03/31/2025	03/31/2026	03/31/2025
Funds of one - classified as Marketable securities (xv)	11,211	8,578	11,211	8,578	380	2,411	380	2,411

Reconciliation	Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Accounts receivable from related parties	2,076,032	2,446,031	2,105,690	2,451,511
Accounts payable to related parties	(187,245)	(233,716)	(104,458)	(110,115)
	1,888,787	2,212,315	2,001,232	2,341,396

- (i) The transactions with Luizacred, a joint venture with Banco Itaúcard S.A., relate to the following activities:
- Receivables under *private label* credit cards and finance costs with advance of such receivables;
 - Balance receivable from the sale of products financed to customers by Luizacred, received by the Company;
 - Commissions on services provided monthly by the Company, including attraction of new customers, management and administration of consumer credit transactions, control and collection of financing granted, indication of insurance linked to financial services and products. The amounts payable (current liabilities) refer to the receipt of customer installments at the Company's store cashiers, which are transferred to Luizacred;
 - Reimbursement of shared expenses.
- (ii) The amounts of Netshoes, a wholly-owned subsidiary, refer to commissions for sales made via the Parent Company's Marketplace platform and reimbursement of shared expenses.
- (iii) Transactions with Época Cosméticos, a wholly-owned subsidiary, refer to commissions for sales made via the Parent Company's marketplace platform.
- (iv) The transactions with KaBuM, a wholly-owned subsidiary, refer to commissions for sales made via the Marketplace platform and to promissory notes entered into with Magazine Luiza, to be settled in 2026.
- (v) The amounts receivable (current assets) from Consórcio Magalu (LACs), a wholly-owned subsidiary, refer to proposed dividends and commissions for sales made by the Parent Company as an agent for pre-purchase financing plan operations. The amounts payable (current liabilities) refer to unrealized transfers to LAC relating to pre-purchase financing plan installments received by the Parent Company through cashiers at the points of sale.
- (vi) Transactions with Magalog, a wholly-owned subsidiary, refer to freight expenses and transfer of receivables.
- (vii) Transactions with Magalupay, a wholly-owned subsidiary, refer to transfers and commissions receivable for sales made via its platform by Marketplace sellers, which may be advanced at the Parent Company's discretion.
- (viii) Transactions with Jovem Nerd, a wholly-owned subsidiary, refer to advertising.
- (ix) This refers to provision of system development services by subsidiary Luizalabs Computação e Sistemas de Informação Ltda.
- (x) Refers to the provision of cloud storage services.
- (xi) Transactions with MTG Administração, Assessoria e Participações S.A., controlled by the same controlling shareholders of the Company, refer to expenses with rent of commercial buildings for its stores, as well as distribution centers.
- (xii) Transactions with PJD Agropastoril Ltda., a company controlled by the Company's indirect controlling shareholders, refer to expenses with truck rentals for shipping of goods.
- (xiii) Transactions with LH Agropastoril, Administração Participações Ltda., controlled by the same controlling shareholders of the Company, refer to expenses with rent of commercial buildings and central office.
- (xiv) Transactions with ETCO Sociedade em Conta de Participação, whose participating partner is a company controlled by the chairman of the Company's Board of Directors, refer to contracts for provision of promotion and advertising services, including transfers related to broadcasting, media production and graphic creation services.
- (xv) This refers to investments, redemptions and income from funds of one (ML Renda Fixa Crédito Privado FI and BB MGL Fundo de Investimento RF Longo Prazo, see Note 4 - Marketable securities).

7. Transactions with related parties (Continued)

Management compensation - Individual and Consolidated

	03/31/2026		03/31/2025	
	Board of Directors	Statutory Board	Board of Directors	Statutory Board
Fixed and variable compensation	2,246	2,917	1,714	2,038
Stock option plan	-	1,054	259	2,117

The Company does not offer post-employment benefits, severance pay, or other long-term benefits. Short-term benefits for the statutory board correspond to those granted to the other Company employees, and certain eligible employees are beneficiaries of a share-based incentive plan, as mentioned in Note 22. The Company's internal policy determines the payment of Profit Sharing to its employees. These amounts are accrued monthly by the Company, according to estimated achievement of goals. Total management compensation was approved at the Annual General Meeting held on April 23, 2026, in which the limit of R\$39,819 was established for 2026.

8. Taxes recoverable

	Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
State value-added tax (ICMS) recoverable (a)	1,958,913	1,958,783	1,994,152	1,992,918
Contribution Taxes on Gross Revenue for Social Integration Program (PIS) and for Social Security Financing (COFINS) recoverable	1,237,204	1,166,707	1,412,426	1,347,922
Other	3,624	3,624	27,446	35,803
	3,199,741	3,129,114	3,434,024	3,376,643
Current assets	1,723,198	1,724,952	1,922,076	1,926,083
Noncurrent assets	1,476,543	1,404,162	1,511,948	1,450,560

(a) Refer to the accumulated credits from the Company's ICMS and from tax substitution, arising from the application of different rates on interstate receiving and shipping operations. These credits are realized through a request for reimbursement and offsetting of debts of the same nature to the States of origin of the credit, and are expected to be offset by the end of the transition period of the Consumption Tax Reform.

9. Income and social contribution taxes

a) Income and social contribution taxes

	Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Income and social contribution taxes (IRPJ and CSLL) recoverable	106,540	46,464	149,762	84,252
Withholding income tax (IRRF) recoverable	10,622	53,172	31,777	75,922
Total current assets	117,162	99,636	181,539	160,174

9. Income and social contribution taxes (Continued)

b) Reconciliation of the tax effect on loss before income and social contribution taxes

	Individual		Consolidated	
	03/31/2026	03/31/2025	03/31/2026	03/31/2025
Loss before income and social contribution taxes	(206,201)	(32,433)	(215,769)	(50,020)
Current statutory rate	34%	34%	34%	34%
Expected income and social contribution tax credit at current rates	70,108	11,027	73,361	17,007
Reconciliation - effective rate				
Exclusion - equity pickup	28,663	18,705	12,844	14,365
Unrecognized deferred IRPJ - Kabum	-	-	(23,901)	(9,900)
Effect of government grant (1)	53,217	16,365	92,852	40,331
Interest of taxes paid in error (2)	397	1,054	1,987	2,373
Increase in CSLL (SL No. 224/2025) (3)	-	-	7,494	-
Other permanent exclusions, net	(1,404)	(1,950)	(4,088)	(1,388)
IRPJ/CSLL credit posted to P&L for the period	150,981	45,201	160,549	62,788
Current	-	-	(12,876)	(13,465)
Deferred	150,981	45,201	173,425	76,253
Total	150,981	45,201	160,549	62,788
Effective rate	73.22%	139.37%	74.41%	125.53%

- (1) In performing its regular activities, the Company is entitled to a number of tax benefits granted by the states. These benefits are considered investment grants and, in accordance with CPC 07 - Government grants and assistance, they are recorded in the statement of profit or loss for the year.
- (2) On September 24, 2021, in a decision of the Federal Supreme Court with recognized general repercussion effect, the levy of IRPJ and CSLL on amounts related to the Selic (Central Bank benchmark rate) received due to claim to refund taxes paid in error was declared unconstitutional. The Company has a writ of mandamus, dated before the judgment of the Federal Supreme Court, whose subject matter is precisely the recognition of the illegitimacy of the levy of IRPJ and CSLL on Selic in tax credits. Based on the decision of the STF, the Company permanently excluded these amounts from the tax base, considering that it is likely that the decision will be accepted by the tax authorities, pursuant to ICPC 22 - Uncertainty over Income Tax Treatments (equivalent to IFRIC 23).
- (3) Impact of the increase in the Social Contribution on Net Income (CSLL) tax rate pursuant to Supplementary Law No. 224/2025, applied to income and social contribution tax losses of subsidiary Magalupay.

9. Income and social contribution taxes (Continued)

Deferred income and social contribution taxes

c) Breakdown and changes in balances of deferred income and social contribution tax assets and liabilities

	Individual			Consolidated				
	12/31/2025	P&L	Equity	03/31/2026	12/31/2025	P&L	Equity	03/31/2026
Deferred income and social contribution taxes on:								
Income and social contribution tax loss	2,213,538	196,359	-	2,409,897	2,534,919	211,981	-	2,746,900
Allowance for expected credit losses	154,553	15,756	-	170,309	163,456	16,026	-	179,482
Provision for inventory losses	156,273	(59,302)	-	96,971	159,308	(60,080)	-	99,228
Provision for present value and fair value adjustments	201,535	(14,958)	(21,364)	165,213	201,534	(14,958)	(21,364)	165,212
Provisions for tax, civil and labor contingencies	284,996	10,181	-	295,177	494,080	16,434	-	510,514
Provision for stock option plan	11,641	(13)	-	11,628	12,489	(158)	-	12,331
Temporary differences on leases	145,649	5,491	-	151,140	145,971	5,338	-	151,309
Temporary differences on fair value in acquisitions	(39,360)	(905)	-	(40,265)	(106,639)	3,010	-	(103,629)
Judicial deposits	617	-	-	617	617	-	-	617
Deferred tax credits (1)	(18,512)	-	-	(18,512)	(47,968)	-	-	(47,968)
Other provisions	13,608	(1,628)	-	11,980	30,153	(4,168)	-	25,985
Deferred income and social contribution tax assets (liabilities)	3,124,538	150,981	(21,364)	3,254,155	3,587,920	173,425	(21,364)	3,739,981

	Individual			Consolidated				
	12/31/2024	P&L	Equity	03/31/2025	12/31/2024	P&L	Equity	03/31/2025
Deferred income and social contribution taxes on:								
Income and social contribution tax loss	1,823,937	44,651	-	1,868,588	2,107,949	59,443	-	2,167,392
Allowance for expected credit losses	167,097	(25,032)	-	142,065	176,791	(21,701)	-	155,090
Provision for inventory losses	87,488	8,420	-	95,908	94,099	6,780	-	100,879
Provision for present value and fair value adjustments	170,639	(6,851)	(10,643)	153,145	170,638	(6,851)	(10,643)	153,144
Provisions for tax, civil and labor contingencies	412,004	15,716	-	427,720	644,810	28,663	-	673,473
Provision for stock option plan	23,620	1,756	-	25,376	24,024	1,786	-	25,810
Temporary differences on leases	122,665	4,885	-	127,550	122,931	4,885	-	127,816
Temporary differences on fair value in acquisitions	(40,962)	-	-	(40,962)	(114,078)	3,333	-	(110,745)
Judicial deposits	617	-	-	617	617	-	-	617
Deferred tax credits (1)	(21,727)	3,215	-	(18,512)	(51,183)	3,215	-	(47,968)
Other provisions	6,459	(1,559)	-	4,900	34,952	(3,300)	-	31,652
Deferred income and social contribution tax assets (liabilities)	2,751,837	45,201	(10,643)	2,786,395	3,211,550	76,253	(10,643)	3,277,160

(1) Refers to temporary exclusions from the income and social contribution tax bases related to recognition of tax credits, the tax benefits of which are observed at a time other than upon recognition.

9. Income and social contribution taxes (Continued)

Breakdown of deferred income and social contribution taxes by company

	Balance at 12/31/2025	Deferred tax assets	Deferred tax liabilities	Balance at 03/31/2026
Individual	3,124,538	3,254,155	-	3,254,155
Netshoes	254,764	258,017	-	258,017
KaBuM	(54,086)	-	(50,609)	(50,609)
Consórcio Magalu	(22,771)	-	(28,669)	(28,669)
Época Cosméticos	95,495	101,219	-	101,219
Magalog	96,171	100,891	-	100,891
Luizalabs	27,934	33,922	-	33,922
Magalupay	65,875	71,055	-	71,055
Consolidated	3,587,920	3,819,259	(79,278)	3,739,981

The balance of deferred income and social contribution tax assets recorded is limited to amounts whose realization is supported by projections of future taxable bases approved by management.

10. Investment in subsidiaries

a) Changes in investments in subsidiaries

Changes to investments in subsidiaries, presented in the Parent Company's individual financial statements, are as follows:

Position at 03/31/2026

Financial Information	Netshoes	KaBuM	Época Cosméticos	Magalupay	Consórcio Magalu	Magalog	Luizalabs	Nonsense
Shares/units of interest	1,442,856	1,976	145,955	492,780	6,500	38,746,761	125,523	N/A
(%) Equity interest	100%	100%	100%	100%	100%	100%	100%	100%
Current assets	532,444	1,103,065	156,311	2,526,068	316,492	360,186	51,629	374
Noncurrent assets	893,626	111,175	465,088	533,376	15,276	426,566	474,335	221
Current liabilities	538,136	577,885	114,437	2,003,781	191,738	353,879	120,239	1,100
Noncurrent liabilities	261,739	56,907	247,344	122,713	31,916	9,821	61,659	-
Capital	1,443,524	50,882	200,955	667,434	50,050	551,895	322,543	13,944
Equity	626,195	579,448	259,618	932,950	108,114	423,052	344,066	(505)
Net revenue	425,616	689,114	105,409	181,057	58,159	549,634	136,139	64
Net income (loss)	17,054	16,769	590	14,954	20,491	(5,974)	(10,725)	404

Changes	Netshoes	KaBuM	Época Cosméticos	Magalupay	Consórcio Magalu	Magalog	Luizalabs	Nonsense	Total
Opening balance	1,338,568	1,932,070	273,671	915,762	133,063	385,994	366,570	(1,513)	5,344,185
Future capital contribution (FCC)/(Capital decrease)	(120,000)	-	20,000	-	-	47,000	18,000	524	(34,476)
Other comprehensive income	-	-	-	-	-	-	-	80	80
Action plan	(749)	332	(468)	2,234	-	132	235	-	1,716
Dividends	-	-	-	-	(45,440)	-	-	-	(45,440)
Equity pickup	16,787	10,019	590	14,954	20,491	(5,982)	(10,736)	404	46,527
Balance at March 31, 2026	1,234,606	1,942,421	293,793	932,950	108,114	427,144	374,069	(505)	5,312,592

10. Investments in subsidiaries (Continued)

a) Changes in investments in subsidiaries (Continued)

Position at 12/31/2025

Financial Information	Netshoes	KaBuM	Época Cosméticos	Magalupay	Consórcio Magalu	Magalog	Luizalabs	Nonsense
Shares/units of interest	1,562,856	1,976	145,955	492,780	6,500	38,746,761	125,523	N/A
(%) Equity interest	100%	100%	100%	100%	100%	100%	100%	100%
Current assets	742,428	1,606,246	204,359	2,814,724	338,530	359,460	50,228	433
Noncurrent assets	880,054	119,308	444,061	534,999	15,436	416,604	468,405	216
Current liabilities	630,385	1,104,509	172,453	2,306,200	194,978	384,623	120,420	2,163
Noncurrent liabilities	262,208	58,697	236,470	127,761	25,925	9,548	61,659	-
Capital	1,563,524	50,882	180,955	667,434	50,050	504,895	304,543	13,420
Equity	729,889	562,348	239,497	915,762	133,063	381,893	336,555	(1,514)
Net revenue	1,897,633	3,151,484	568,882	756,637	192,941	2,113,228	544,772	725
Net income (loss)	182,446	149,745	(17,058)	54,222	61,305	(17,131)	(26,339)	(4,493)

Changes	Netshoes	KaBuM	Época Cosméticos	Magalupay	Consórcio Magalu	Magalog	Luizalabs	Nonsense	Total
Opening balance	1,189,383	2,008,271	255,890	672,930	86,559	289,011	304,543	-	4,806,587
Future capital contribution (FCC)/(Capital decrease)	-	(200,000)	35,000	176,945	-	117,549	90,000	2,023	221,517
Other comprehensive income	2,715	-	-	-	-	-	-	(81)	2,634
Action plan	(2,759)	1,056	(161)	11,665	-	(3,403)	(1,592)	-	4,806
Dividends	-	-	-	-	(14,560)	-	-	-	(14,560)
Transfer of equity interest (*)	(24,047)	-	-	-	-	-	-	1,038	(23,009)
First-time adoption of accounting practice	-	-	-	-	(241)	-	-	-	(241)
Equity pickup	173,276	122,743	(17,058)	54,222	61,305	(17,163)	(26,381)	(4,493)	346,451
Balance at December 31, 2025	1,338,568	1,932,070	273,671	915,762	133,063	385,994	366,570	(1,513)	5,344,185

(*) Refers to the corporate dissolution of the subsidiary Netshoes Holding LLC.

10. Investments in subsidiaries (Continued)

b) Reconciliation of the carrying amount

Subsidiary	Equity	Goodwill from acquisition	Revaluation surplus ¹	Balance at 03/31/2026
Netshoes	626,195	486,718	121,693	1,234,606
Época Cosméticos	259,619	34,173	-	293,792
Magalupay	932,950	-	-	932,950
Consórcio Luiza	108,114	-	-	108,114
Magalog	423,052	3,756	336	427,144
Luizalabs	344,066	25,418	4,585	374,069
KaBuM	579,447	705,042	657,934	1,942,423
Nonsense	(506)	-	-	(506)
	3,272,937	1,255,107	784,548	5,312,592

(¹) Refers to the difference in the fair value of assets and liabilities allocated to the acquisition price.

Subsidiary	Equity	Goodwill from acquisition	Revaluation surplus ¹	Balance at 12/31/2025
Netshoes	729,889	486,718	121,961	1,338,568
Época Cosméticos	239,497	34,173	-	273,670
Magalupay	915,762	-	-	915,762
Consórcio Luiza	133,063	-	-	133,063
Magalog	381,893	3,756	345	385,994
Luizalabs	336,555	25,418	4,596	366,569
KaBuM	562,348	705,042	664,683	1,932,073
Nonsense	(1,514)	-	-	(1,514)
	3,297,493	1,255,107	791,585	5,344,185

(¹) Refers to the difference in the fair value of assets and liabilities allocated to the acquisition price.

11. Investments in joint ventures

Position at 03/31/2026

Equity interest	Luizacred
Shares/units of interest	31,056,244
(%) Equity interest	50%
Current assets	17,234,119
Noncurrent assets	2,358,488
Current liabilities	17,229,533
Noncurrent liabilities	81,850
Capital	1,867,503
Equity	2,281,224
Net revenue	1,088,095
Net income	75,098

11. Investments in joint ventures (Continued)

Position at 03/31/2026 (Continued)

Changes	Luizacred
Segment	Financial
Opening balance	1,099,379
Unrealized income	230
Equity pickup	37,549
Closing balance	1,137,158

Position at 12/31/2025

Equity interest	Luizacred
Shares/units of interest	31,056,244
(%) Equity interest	50%
Current assets	17,600,030
Noncurrent assets	2,374,256
Current liabilities	17,685,166
Noncurrent liabilities	82,993
Capital	1,867,503
Equity	2,206,127
Net revenue	4,557,480
Net income	252,694

Changes	Luizacred
Segment	Financial
Opening balance	971,862
Capital increase	92,750
Other comprehensive income	(551)
Interest on equity	(91,950)
Unrealized income	921
Equity pickup	126,347
Closing balance	1,099,379

Total investments in joint ventures

	03/31/2026	12/31/2025
Luizacred (a)	1,140,612	1,103,063
Luizacred - Difference in practice (b)	(3,454)	(3,684)
	1,137,158	1,099,379

- (a) Interest of 50% of the voting capital representing the contractually agreed sharing of the control of the business, requiring the unanimous consent of the parties about significant decisions and financing and operating activities. Luizacred is a joint venture held with Banco Itaúcard S.A. and is engaged in the supply, distribution and trade of financial products and services to the Company's customers.
- (b) Adjustment of difference in accounting practice related to recognition of revenue arising from the association agreement between the parties described in Note 28, item b.

12. Leases

The Company acts as a lessee in agreements mainly related to real estate (physical stores, distribution centers and administrative units). The Company recognizes these agreements in accordance with CPC 06 (R2)/IFRS 16, in the statement of financial position as right of use and lease liability.

Changes in the right of use in the quarters ended March 31, 2026 and 2025 are as follows:

	Individual		Consolidated	
	03/31/2026	03/31/2025	03/31/2026	03/31/2025
Balance at January 1	3,122,022	3,129,039	3,219,843	3,235,372
Additions/remeasurement	75,365	102,679	80,977	102,679
Direct costs	2,679	4,177	2,679	4,177
Write-offs	(2,951)	-	(4,467)	-
Depreciation	(126,066)	(135,473)	(134,941)	(143,793)
Balance at March 31	3,071,049	3,100,422	3,164,091	3,198,435
Breakdown				
Cost	6,571,718	6,098,482	6,758,102	6,261,799
Accumulated depreciation	(3,500,669)	(2,998,060)	(3,594,011)	(3,063,364)
	3,071,049	3,100,422	3,164,091	3,198,435

Changes in lease liabilities in the quarters ended March 31, 2026 and 2025 are as follows:

	Individual		Consolidated	
	03/31/2026	03/31/2025	03/31/2026	03/31/2025
Opening balance	3,479,339	3,418,880	3,583,872	3,533,535
Remeasurements/additions	75,365	102,679	80,977	102,679
Payment of principal	(106,918)	(118,064)	(115,445)	(121,530)
Payment of interest	(88,002)	(82,771)	(89,869)	(83,886)
Accrued interest	88,002	82,771	89,801	84,825
Write-offs	(3,080)	-	(4,785)	-
Closing balance	3,444,706	3,403,495	3,544,551	3,515,623
Current liabilities	409,634	412,972	441,609	440,214
Noncurrent liabilities	3,035,072	2,990,523	3,102,942	3,075,409

13. Property and equipment

Changes in property and equipment in the quarters ended March 31, 2026 and 2025 are as follows:

	Individual		Consolidated	
	2026	2025	2026	2025
Balance at January 1	1,628,551	1,618,551	1,895,437	1,834,725
Additions	22,133	44,864	31,538	50,646
Write-offs	(585)	(1,429)	(591)	(1,580)
Depreciation	(52,133)	(52,543)	(65,127)	(64,383)
Balance at March 31	1,597,966	1,609,443	1,861,257	1,819,408
Breakdown				
Cost	3,141,002	2,951,131	3,666,121	3,374,197
Accumulated depreciation	(1,543,036)	(1,341,688)	(1,804,864)	(1,554,789)
	1,597,966	1,609,443	1,861,257	1,819,408

No indication of impairment was identified in the three month-period ended March 31, 2026.

14. Intangible assets

Changes in intangible assets in the quarters ended March 31, 2026 and 2025 are as follows:

	Individual		Consolidated	
	2026	2025	2026	2025
Balance at January 1	1,219,750	1,149,912	4,555,382	4,482,287
Additions	112,652	72,508	155,382	113,506
Write-offs	(35)	(8)	(640)	(24)
Amortization	(84,484)	(69,650)	(132,378)	(114,936)
Balance at March 31	1,247,883	1,152,762	4,577,746	4,480,833
Cost	2,570,944	2,151,157	6,925,746	6,395,032
Accumulated amortization	(1,323,061)	(998,395)	(2,348,000)	(1,914,199)
	1,247,883	1,152,762	4,577,746	4,480,833

No indication of impairment was identified in the three month-period ended March 31, 2026.

15. Trade accounts payable

	Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Goods for resale - domestic market	6,630,015	7,164,737	7,111,174	8,104,415
Other trade accounts payable	91,728	203,714	241,240	260,211
Present value adjustment	(180,470)	(208,220)	(192,025)	(221,198)
	6,541,273	7,160,231	7,160,389	8,143,428

Trade accounts payable are initially recorded at present value, against “Inventories”. The reversal of the present value adjustment is accounted for under “Cost of goods resold and services rendered” over time.

16. Trade accounts payable - agreement

	Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Trade accounts payable - agreement (a)	3,015,982	2,860,362	3,015,982	2,984,111
Trade accounts payable - agreement import (b)	-	-	306,617	372,277
	3,015,982	2,860,362	3,322,599	3,356,388

The Company has agreements with partnering banks to structure supplier finance arrangements with its main suppliers in relation to which the Company is the legitimate debtor. In these transactions, suppliers transfer their right over the trade bills to a bank in exchange for advance payment. The bank becomes the creditor of the transaction, which is divided into two types:

- In which the Company settles the trade bill on the same date agreed with its supplier. By confirming the existence of suppliers' receivables, the Company guarantees to the banks the certainty and liquidity of their maturities and, as a result, receives a premium from the banks, which is recognized as finance income in the same period as the closing of the transaction, in the amount of R\$26,499 in 2026 and R\$155,770 in 2025. Days payable outstanding was 34 days longer for Trade accounts payable - agreement than for regular Trade accounts payable as at March 31, 2026.
- In which the subsidiary Kabum, by virtue of its import activities, negotiates the extension of the payment term with its employees, in relation to the original dates, which at this reporting date was 88 days on average. The rates negotiated for the extension of the term of current transactions were 48.85% of the CDI.

17. Partners and other deposits

	Consolidated	
	03/31/2026	12/31/2025
Transfers to sellers - marketplace (a)	1,150,143	1,198,222
Digital accounts - customers and sellers (b)	172,304	159,168
Time Deposits (c)	12,642	-
	1,335,089	1,357,390

- This refers to amounts to be transferred to partners in the *marketplace* regarding purchases made by customers on Magazine Luiza's digital platform of products sold by partner storeowners (*sellers*) and transacted by Magalupay.
- This corresponds to deposits made by customers and *sellers* in Magalupay's digital accounts and prepaid payment accounts.
- Amounts referring to Bank Deposit Certificates (CBD) issued by Magalupay.

18. Loans, financing and other financial liabilities

Type	Charges	Guarantee (¹)	Final maturity	Individual		Consolidated	
				03/31/2026	12/31/2025	03/31/2026	12/31/2025
Debentures - restricted offer (a)	100% of CDI + 1.25% to 1.75% p.a.	Clean	Oct/28	4,005,589	3,929,623	4,005,589	3,929,623
Innovation financing (b)	SOFR + 3% p.a.	Clean	Apr/30	948,892	1,000,737	948,892	1,000,737
				4,954,481	4,930,360	4,954,481	4,930,360
Other financial liabilities							
Fair value hedge	100% of CDI + 1.75 p.a.			105,679	14,176	105,679	14,176
				5,060,160	4,944,536	5,060,160	4,944,536
Current liabilities				1,358,607	998,359	1,358,607	998,359
Noncurrent liabilities				3,701,553	3,946,177	3,701,553	3,946,177

(¹) Refers to an unsecured credit facility granted at inception without the need for security interest or any underlying physical asset.

- (a) On October 14 and December 23, 2021, according to the debt extension strategy, the Company carried out the 10th and 11th issues of unsecured nonconvertible debentures, for public distribution with restricted placement efforts. 4,000,000 (four million) debentures were issued with a par value of R\$1,000 (one thousand reais) each, with final maturities on October 15 and December 23, 2025 and 2026, respectively, at the cost of 100% of CDI + 1.25% p.a. The main purpose of the amount raised was to increase the Company's working capital. On October 15, 2025, the 10th issue was partially settled in the amount of R\$996,927.

On December 27, 2024, the Company held a general meeting of debenture holders that approved changes in the maturity date, yield, and payment flow, among other changes in its 11th issue of unsecured nonconvertible debentures. The new maturity date approved was October 23, 2028, with quarterly amortization starting in January 2027, at a cost of 100% of the CDI +1.75%. p.a. The Company performed qualitative and quantitative analyses, in light of CPC 48 - Financial Instruments, to assess whether the terms and conditions effective after the modification meet the concept of derecognition of financial liabilities. The quantitative analyses resulted in an unsubstantial change in cash flows, therefore did not require the derecognition of the financial liability.

On April 2, 2025, the Company carried out the 13th issue of debentures through distribution with restricted placement efforts. 1,000,000 (one million) debentures were issued with a par value of R\$1,000 (one thousand reais) each, maturing on April 2, 2030, at a cost of 100% of the CDI + 1.70% p.a. The main purpose of the amount raised was to increase the Company's working capital.

- (b) Between April and June 2025, the Company raised loans from the International Finance Corporation ("IFC") and BID Invest ("BID"), denominated in foreign currency. The main conditions of the transaction are: (i) total term of 5 years; (ii) semiannual amortization, with a grace period of 2 years; (iii) semiannual interest payments; (iv) agreed interest rate of SOFR + 3% p.a. To mitigate the risks associated with fluctuations in the US dollar exchange rate and in the SOFR interest that may affect profit or loss, the Company entered into a swap derivative financial instrument with the same characteristics, replacing these risks with the CDI variation plus a fixed rate of 1.75% p.a., and classified them as fair value hedge in accordance with CPC 48/IFRS 09. More details on hedge accounting are disclosed in Note 29.

Reconciliation of cash flows from operating and financing activities

	Individual		Consolidated	
	03/31/2026	03/31/2025	03/31/2026	03/31/2025
Opening balance	4,944,536	4,160,225	4,944,536	4,582,160
Payment of principal	-	(72,998)	-	(73,074)
Payment of interest	(79,665)	(49,422)	(79,665)	(73,258)
Accrued interest	195,289	141,120	195,289	154,570
Closing balance	5,060,160	4,178,925	5,060,160	4,590,398

18. Loans and financing and other financial liabilities (Continued)

Maturity schedule

The maturity schedule of loans and financing is as follows:

	Individual and Consolidated		
	Debt without hedge accounting	Fair value hedge	Debt with hedge accounting
2026	1,113,984	-	1,113,984
2027	1,227,423	36,073	1,263,496
2028	1,625,169	40,573	1,665,742
2029	656,673	19,299	675,972
2030	331,232	9,734	340,966
Total	4,954,481	105,679	5,060,160

Covenants

In all currently enforceable debt contracts, the Company must comply with covenants, the indicators of which are checked and monitored on a quarterly basis. The structure of these covenants is segmented into two categories: Corporate Financial and Operational, with the latter associated with the Direct Consumer Credit (CDC) portfolio. Within the scope of corporate financial covenants, three main indicators are included: (i) Financial Leverage, represented by the adjusted net debt-to-adjusted EBITDA ratio; (ii) Interest Coverage ratio, which assesses the ability to generate operating cash flow in relation to net finance costs; and (iii) Liquidity Ratio, which requires a minimum level of current assets proportionally to short-term obligations, in order to preserve the Company's short-term solvency. In the operational scope specifically related to the CDC portfolio, the main required indicators are: (i) Days Sales Outstanding, which establishes maximum parameters for the weighted average term of financing granted to the end consumer; (ii) Level of Allowance, which sets minimum parameters for establishing an allowance for expected credit losses in line with the credit quality and risk profile of the portfolio; and (iii) Default Rate, which defines acceptable maximum limits for the ratio of overdue amounts to the total amount granted per period. Finally, the other non-financial obligations refer to social and environmental commitments, which highlight the Company's ongoing commitment to sustainability and corporate responsibility.

At March 31, 2026, the Company was compliant with the covenants.

19. Deferred revenue

	Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Exclusivity agreement with Cardif (a)	665,065	710,475	665,065	710,475
Exclusivity agreement with Banco Itaucard S.A. (b)	43,125	46,000	43,569	46,000
Exclusivity agreement for payment arrangements (c)	-	-	131,390	136,427
Other agreements	19,278	22,491	31,525	35,465
	727,468	778,966	871,549	928,367
Deferred revenue with related parties:				
Exclusivity agreement with Luizacred (b)	34,560	36,872	34,560	36,872
Total deferred revenue	762,028	815,838	906,109	965,239
Current liabilities	122,407	122,407	154,884	155,102
Noncurrent liabilities	639,621	693,431	751,225	810,137

(a) On May 10, 2023, Luizaseg entered into a new strategic partnership agreement with companies of the Cardif group and Luizaseg, aiming to extend the rights and obligations set forth in the agreements between the parties then in effect for an additional 10-year period, effective from July 1, 2023 to December 31, 2033. This agreement enabled a cash inflow of R\$835,669 to the Company, with a negotiated net *front fee* of R\$932,500 and amounts returned for the early maturity of the previous agreements of R\$96,831. The Company's revenue resulting from this agreement is recognized in profit or loss over the term of the agreement, part of which is conditioned on the achievement of certain goals.

(b) On September 27, 2009, the Company entered into a partnership agreement with Itaú Unibanco Holding S.A. ("Itaú") and Banco Itaucard S.A., under which the Company granted to Luizacred the exclusive right to offer, distribute, and sell financial products and services in its chain of stores for a 20-year period. Under the aforementioned partnership, Itaú institutions paid the amount of R\$250,000 in cash, of which: (i) R\$230,000 refers to the completion of the negotiation itself, without the right of recourse, and (ii) R\$20,000 is subject to achievement of profitability goals in Luizacred. Said targets were fully achieved by the end of 2014.

On December 29, 2010, the parties signed the first addendum to the partnership agreement with Luizacred, extending the exclusive right to offer, distribute and sell financial products and services at the chain of stores then acquired in the Northeast of Brazil (Lojas Maia) for a 19-year period. As consideration, Luizacred paid R\$160,000 to the Company, which is recognized in P&L over the term of the agreement. As part of this partnership agreement, the amount of R\$20,000, mentioned in the paragraph above, was increased to R\$55,000.

On December 16, 2011, the Company entered into a second addendum to the partnership agreement with Luizacred, due to acquisition of New-Utd ("Lojas do Baú"). As consideration, Luizacred paid R\$48,000 to the Company, which is recognized in P&L over the remaining agreement term.

(c) On October 21, 2022, the Company, through its indirect subsidiary Hub Pagamentos S.A., entered into an agreement with Mastercard Brasil Soluções de Pagamento Ltda to encourage payment arrangements between companies, whereby Mastercard has the exclusive right to issue cards for a period of 10 years. As consideration for such exclusivity, Mastercard paid R\$200,000 to the Company, which is recognized in P&L over the term of the agreement.

20. Other current and noncurrent liabilities

	Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Sales pending delivery, net of returns (a)	293,245	290,042	560,200	525,371
Amounts to be transferred to partners (b)	224,358	272,629	301,951	336,543
Specialized services	24,142	29,850	33,405	41,203
Freight payable	92,187	99,923	252,710	275,481
Marketing payable	166,374	138,932	219,322	198,694
Payables for acquisitions (c)	186,572	189,767	195,519	212,313
Other	101,284	150,398	161,292	231,129
	1,088,162	1,171,541	1,724,399	1,820,734
Current liabilities	1,013,457	1,096,836	1,649,694	1,739,029
Noncurrent liabilities	74,705	74,705	74,705	81,705

- (a) Refers to sales made by the Company but not yet delivered to end customers at the reporting date, as well as deferred revenue from the administration of pre-purchase financing plans for the duration of the related contracts sold by the subsidiary Luiza Administradora de Consórcios.
- (b) Transfers of amounts through sales of services (insurance, technical assistance, furniture installations, etc.) from partners intermediated by the Company.
- (c) The consideration payable for acquisitions of companies includes a subscription warrant of up to 5 million common shares issued by the Company (MGLU3) for acquisition of KaBuM, and 296,736 shares referring to the acquisition of other companies, subject to the achievement of goals agreed under the acquisition contracts.

21. Provisions for tax, civil and labor contingencies

In relation to labor, civil and tax proceedings in progress whose likelihood of loss has been assessed as probable by the legal advisors, the Company set up a provision, which is management's best estimate of the future disbursement. Changes in the provision for tax, civil and labor contingencies are shown below:

Individual

Individual	Tax	Civil	Labor	Total
Balances at January 1, 2026	705,623	50,152	82,448	838,223
Additions	13,411	3,700	-	17,111
Reversals	-	-	-	-
Payments	(5,716)	(969)	-	(6,685)
Restatement	19,520	-	-	19,520
Balances at March 31, 2026	732,838	52,883	82,448	868,169

21. Provision for tax, civil and labor contingencies (Continued)

Consolidated

Consolidated	Tax	Civil	Labor	Total
Balances at January 1, 2026	1,209,897	61,939	92,524	1,364,360
Additions	29,919	4,115	915	34,949
Reversals	(8,099)	(237)	(230)	(8,566)
Payments	(5,716)	(1,171)	(110)	(6,997)
Restatement	30,430	-	-	30,430
Balances at March 31, 2026	1,256,431	64,646	93,099	1,414,176

a) Tax contingencies

The Company is a party to administrative and legal proceedings involving tax matters assessed as probable loss, for which provisions have been set up. In addition to these proceedings, the Company records a provision for other legal disputes, for which judicial deposits have been made, as well as provisions related to the business combinations carried out in prior years. Tax contingencies are presented below:

	Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Federal	260,623	259,100	283,486	282,184
State	472,189	446,497	972,919	927,687
Municipal	26	26	26	26
	732,838	705,623	1,256,431	1,209,897

b) Civil contingencies

The provision for civil contingencies of R\$52,883, individual, and R\$64,646, consolidated, as of March 31, 2026 (R\$50,152, individual, and R\$61,939, consolidated, as of December 31, 2025), refers to claims arising mainly from customers about possible defects of products.

c) Labor contingencies

The Company is a party to various labor claims, substantially involving incurred overtime.

The provision amount of R\$82,448, individual, and R\$93,099, consolidated, as of March 31, 2026 (R\$82,448, individual, and R\$92,524, consolidated, as of December 31, 2025) reflects the risk of probable loss assessed by the Company management together with its legal advisors.

21. Provision for tax, civil and labor contingencies (Continued)

d) Judicial deposits

The Company is the plaintiff in tax, civil and labor proceedings, for which it maintains judicial deposits totaling R\$1,394,191, individual, and R\$2,115,425, consolidated, as of March 31, 2026 (R\$1,351,202, individual, and R\$2,045,539, consolidated, as of December 31, 2025). The main deposits relate to lawsuits challenging the collection of the ICMS Rate Difference (Difal), amounting to R\$856,383, individual, and R\$1,181,701, consolidated, as of March 31, 2026 (R\$825,572, individual, and R\$1,136,247, consolidated, as of December 31, 2025), and the judicial deposit related to the RAT dispute described in item a-1 above, totaling R\$320,970.

e) Contingent liabilities - possible loss

The Company is a party to other tax proceedings and discussions assessed by management as possible risk of loss, based on the opinion of its legal advisors. Accordingly, no provision was set up for such proceedings and discussions. The amounts related to discussions involving taxes are as follows:

	Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Federal	1,826,568	1,833,223	2,201,437	2,221,172
State	1,761,929	1,713,074	1,972,229	1,913,001
Municipal	11,975	12,012	21,842	21,879
	3,600,472	3,558,309	4,195,508	4,156,052

The main tax suits assessed as possible loss are as follows:

- (i) Legal proceeding in which the Company discusses with the tax authorities the nature/concept of the bonuses/reimbursements of its suppliers for PIS/COFINS taxation purposes, in addition to discussions on the classification of certain expenses related to its core business as inputs for purposes of PIS/COFINS credits. In view of the progress of the discussion, with decisions favorable to taxpayers, internal and external legal advisors assess the likelihood of loss as possible tending to remote;
- (ii) Various notices served, for which the Company discusses the collection of ICMS credits taken on the purchase of goods from certain suppliers, as they took advantage of a tax benefit granted by another state;
- (iii) Risk related to non-reversal of taxes on physical inventory losses. In addition, the Company monitors the developments of all discussions every quarter so that, in the event of a change in the scenario, risk assessments and possible losses will also be reassessed.

The risks involved in the proceedings are constantly evaluated and reviewed by management. The Company is also challenging civil and labor administrative proceedings for which the likelihood of loss was assessed as possible loss, with amounts that are immaterial for disclosure.

22. Equity

a) Capital

The Company's shareholding structure as of March 31, 2026 and December 31, 2025, with common, registered, book-entry no-par-value shares, is shown below:

	03/31/2026		12/31/2025	
	Number of shares	(%) Equity interest	Number of shares	(%) Equity interest
Controlling shareholders	428,754,434	55.26	442,591,064	57.04
Outstanding shares	346,125,911	44.61	332,010,497	42.79
Treasury shares	1,064,665	0.14	1,343,449	0.17
Total	775,945,010	100.00	775,945,010	100.00

Shares held by controlling shareholders who are members of the Board of Directors and/or the executive board are included in the controlling shareholders' line.

Under article 7 of the Bylaws, the Company may increase capital pursuant to article 168 of Law No. 6404/76, with the issue of 38,397,435 new common shares.

b) Capital reserve

Share-based payment plan

The Company has a long-term incentive plan based on shares, which was approved at the Special General Meeting held on April 20, 2017. The purpose of the plan is to regulate the granting of incentives tied to common shares issued by the Company through programs to be implemented by the Board of Directors. Managing officers, employees and service providers of the Company, its subsidiaries and joint ventures are eligible to participate.

The key plan objectives are as follows: (a) increase the Company's ability to attract and retain talent; (b) reinforce the culture of sustainable performance and seek the development of managing officers, employees and service providers, aligning the interests of shareholders with those of the eligible professionals; and (c) foster the Company's expansion and the achievement and surpassing of its business goals and fulfillment of its corporate objectives, in line with the interests of shareholders, through the long-term commitment of the beneficiaries.

22. Equity (Continued)

b) Capital reserve (Continued)

The following table shows the balance (quantity) of shares granted as of March 31, 2026:

Type of program	Grant date	Maximum vesting period	Position of shares granted	Fair value ¹
5 th Matching share	May 4, 2021	5 years	17,068	R\$198.60
6 th Restricted share	May 4, 2021	3 years	11,118	R\$ 198.60
10 th Restricted share	October 25, 2023	5 years	795,202	R\$14.40
11 th Restricted share	April 7, 2025	4 years	2,403,474	R\$9.84
6 th Matching share	October 13, 2025	3 years	2,391,834	R\$8.94
			5,618,696	R\$11.05

(¹) Refers to the weighted average fair value calculated in each program.

In addition to the plans mentioned above, the Company has commonly used, in its acquisition processes, the negotiation of part of the acquisition price as consideration in shares issued by it ("MGLU3") to the former owners of the acquired companies. The number of committed shares at March 31, 2026 is 296,736, which must be delivered to the former owners by August 2026, part linked to the achievement of certain goals and part negotiated at a fixed price. Additionally, in the process of acquiring KaBuM, the Company issued subscription warrants of up to 5 million registered, book-entry common shares with no par value, subject to the fulfillment of certain goals.

c) Treasury shares

	Number of shares	Amount
At January 1, 2025	2,898,396	503,574
Disposed of in the year	(1,554,947)	(281,400)
At December 31, 2025	1,343,449	222,174
Disposed of in the period	(278,784)	(57,956)
At March 31, 2026	1,064,665	164,218

The reduction in the balance of treasury shares is equal to the weighted average of the cost incurred to acquire the shares. Any gain or loss in relation to the amount received from the disposal of treasury shares is recorded as capital reserve. The value of the MGLU3 share at March 31, 2026 was R\$8.66.

22. Equity (Continued)

d) Equity adjustments

In the three-month period ended March 31, 2026, the Company recorded in the equity adjustments line item the amount of R\$128,009 (R\$169,558 as of December 31, 2025) relating to adjustments at fair value through other comprehensive income of credit card receivables and financial assets in subsidiaries.

e) Earnings (loss) per share

Basic and diluted earnings (losses) per share are calculated as follows:

	Basic earnings		Diluted earnings	
	03/31/2026	03/31/2025	03/31/2026	03/31/2025
In thousands				
Total number of common shares	775,945,010	738,995,248	775,945,010	738,995,248
Effect of treasury shares	(1,064,665)	(2,340,518)	(1,064,665)	(2,340,518)
Effect of stock option plans when exercised (a)	-	-	5,675,887	2,982,703
Weighted average number of outstanding common shares	774,880,345	736,654,730	780,556,232	739,637,433
Income (loss) for the period	(55,220)	12,768	(55,220)	12,768
Earnings per share (in reais)	(0.071)	0.017	(0.071)	0.017

(a) Considers the effect of exercisable shares in accordance with the share-based plans disclosed above.

23. Net sales revenue

	Individual		Consolidated	
	03/31/2026	03/31/2025	03/31/2026	03/31/2025
Retail - resale of goods	8,963,270	9,171,721	10,369,911	10,530,337
Retail - provision of services	623,001	687,814	850,398	947,847
Other services (1)	-	-	202,674	155,684
Gross revenue	9,586,271	9,859,535	11,422,983	11,633,868
Retail - resale of goods	(1,741,870)	(1,777,474)	(2,025,894)	(2,056,362)
Retail - provision of services	(57,234)	(60,757)	(81,795)	(87,319)
Other services	-	-	(109,563)	(101,202)
Taxes and returns	(1,799,104)	(1,838,231)	(2,217,252)	(2,244,883)
Net sales revenue	7,787,167	8,021,304	9,205,731	9,388,985

(1) Refers substantially to services rendered by the Company's subsidiaries, notably Magalog, which provides transportation and logistics services, and Consórcio Magalu, responsible for the administration of pre-purchase financing plans.

24. Cost of goods resold and services rendered

	Individual		Consolidated	
	03/31/2026	03/31/2025	03/31/2026	03/31/2025
Costs of goods resold	(5,506,094)	(5,665,964)	(6,354,347)	(6,502,409)
Cost of services rendered	-	-	(18,423)	(9,588)
Costs	(5,506,094)	(5,665,964)	(6,372,770)	(6,511,997)

25. Information on the nature of expenses and other operating income

The Company presented the statement of profit or loss using classification of expenses based on function. Information of the nature of these expenses recognized in the statement of profit or loss is presented below:

	Individual		Consolidated	
	03/31/2026	03/31/2025	03/31/2026	03/31/2025
Personnel expenses (a)	(625,496)	(627,466)	(827,070)	(800,835)
Expenses with service providers	(706,431)	(724,871)	(679,293)	(774,905)
Depreciation and amortization - sales	(107,870)	(108,132)	(145,427)	(149,753)
Depreciation and amortization - administrative	(154,813)	(149,532)	(187,019)	(173,361)
Other	(312,192)	(301,941)	(529,836)	(481,201)
	(1,906,802)	(1,911,942)	(2,368,645)	(2,380,055)
Classified by function as:				
Selling expenses	(1,416,940)	(1,482,265)	(1,700,997)	(1,757,388)
General and administrative expenses	(222,023)	(221,532)	(338,595)	(338,220)
Depreciation and amortization	(262,683)	(257,666)	(332,446)	(323,112)
Other operating income, net (Note 21)	(5,156)	49,521	3,392	38,665
	(1,906,802)	(1,911,942)	(2,368,645)	(2,380,055)

(a) The Company provides its employees with medical assistance benefits, dental reimbursement, life insurance, food vouchers, transportation vouchers, scholarships, child day care allowance ("cheque-mãe"), in addition to a stock option plan for eligible employees, as described in Note 22.

Freight for transportation of goods from the DCs to physical stores and delivery of the resold products to consumers are classified as selling expenses.

26. Other operating income, net

	Individual		Consolidated	
	03/31/2026	03/31/2025	03/31/2026	03/31/2025
Appropriation of deferred revenue (a)	30,352	30,602	35,623	36,262
Provisions for tax, civil and labor contingencies	(26,707)	(8,100)	(26,779)	(16,986)
Income (loss) from write-off of assets	(620)	2,591	(849)	2,935
Expert fees	(7,203)	(2,520)	(8,229)	(4,184)
Write-off - transfers to sellers, net (b)	-	24,737	-	24,737
Other	(978)	2,211	3,626	(4,099)
Total	(5,156)	49,521	3,392	38,665

(a) Refers to appropriation of deferred revenue for assignment of exclusivity of operation of financial services, as described in Note 19.

(b) In 2025, the Company recognized the write-off (derecognition) of prior-period amounts relating to transfers to sellers on its marketplace platform, for which the obligations were not fulfilled, as other operating income.

27. Finance income (costs)

	Individual		Consolidated	
	03/31/2026	03/31/2025	03/31/2026	03/31/2025
Finance income				
Interest from sales of extended warranty	60,977	47,544	60,977	47,544
Yield from short-term investments and marketable securities	8,918	20,474	34,485	35,630
Interest on late payments receivable	14,087	9,128	14,107	9,184
Monetary restatement receivable	74,592	60,038	87,726	73,859
Other	246	255	5,746	4,121
	158,820	137,439	203,041	170,338
Finance costs				
Interest on loans and financing	(191,492)	(136,843)	(191,654)	(153,341)
Interest on lease	(88,002)	(82,771)	(89,613)	(84,825)
Charges on credit card advances	(261,758)	(257,039)	(337,953)	(315,624)
Provision for loss on interest from extended warranty	(37,391)	(23,445)	(37,391)	(23,445)
Taxes on finance income	(8,056)	(8,140)	(10,341)	(9,246)
Monetary restatement losses	(28,335)	(35,069)	(31,926)	(41,881)
Other (a)	(70,110)	(28,327)	(72,868)	(30,045)
	(685,144)	(571,634)	(771,746)	(658,407)
	(526,324)	(434,195)	(568,705)	(488,069)

(a) Premiums received from banks for confirming the existence of suppliers' receivables, as explained in Note 16, are stated here net of other expenses with negotiation with suppliers.

28. Segment information

For financial and operational management purposes, the Company classified its businesses into Retail, Financial Operations, and Other Services. These divisions are considered the primary segments for information disclosure. The main characteristics of each of the divisions are:

- Retail - substantially resale of goods and services in the Company's stores, electronic commerce (traditional e-commerce and marketplace), and food delivery management platform. In the marketplace context, this segment includes information related to Magalupay;
- Financial operations - through the joint venture Luizacred, whose main purpose is to provide credit to the Company's customers for the purchase of products;
- Other services - sum of the provision of pre-purchase financing plan administration services through the subsidiary Consórcio Magalu, whose main purpose is the administration of pre-purchase financing plans for the Company's customers, for the purchase of products; product delivery management services - through the subsidiary Magalog; and software development services through the subsidiary Luizalabs.

28. Segment information (Continued)

The Company's sales are entirely carried out in the national territory and, considering retail operations, there is no concentration of customers, as well as of products and services offered.

The retail segment is represented by the consolidated amounts that include the results of Magazine Luiza S.A., Época Cosméticos, Netshoes, KaBuM, Magalupay, and Aiqfome. In the retail segment, the equity pickup line includes the net results of financial operations and other services, since this amount is contained in the profit or loss of the segment used by the chief operations officer.

The eliminations are represented by transactions that occurred between the segments and by the effect of the "financial operations" segment, which is presented proportionally to the ownership interest held in the joint venture Luizacred. However, they are included in a single equity pickup line in the Company's consolidated quarterly information.

Transfers of net revenue between operating segments are less than 10% of the combined net revenue of all segments.

Statements of profit or loss

	03/31/2026				
	Retail	Financial operations	Other services	Eliminations	Consolidated
Gross revenue	11,182,837	544,048	742,440	(1,083,814)	11,385,511
Present value adjustment of revenue (a)	(259,145)	-	-	-	(259,145)
Reversal of present value adjustment of revenue (a)	296,617	-	-	-	296,617
Deductions from revenue	(2,107,689)	-	(109,563)	-	(2,217,252)
Net revenue of the segment	9,112,620	544,048	632,877	(1,083,814)	9,205,731
Costs	(6,365,792)	(51,074)	(13,011)	51,074	(6,378,803)
Present value adjustment - trade accounts payable	440,549	-	-	-	440,549
Reversal of present value adjustment - trade accounts payable (a)	(434,516)	-	-	-	(434,516)
Gross profit	2,752,861	492,974	619,866	(1,032,740)	2,832,961
Selling expenses	(1,658,451)	(127,022)	(582,313)	666,789	(1,700,997)
General and administrative expenses	(322,006)	(2,823)	(16,589)	2,823	(338,595)
Gains (losses) on allowance for expected credit losses	(149,158)	(287,690)	-	287,689	(149,158)
Depreciation and amortization	(312,099)	(1,470)	(20,347)	1,470	(332,446)
Equity pickup	41,956	-	-	(4,177)	37,779
Other operating income	(136)	(11,521)	3,529	11,520	3,392
Finance income	197,179	-	5,862	-	203,041
Finance costs	(769,893)	-	(1,853)	-	(771,746)
Income and social contribution taxes	164,527	(24,669)	(3,978)	24,669	160,549
Net income for the period	(55,220)	37,779	4,177	(41,957)	(55,220)

Reconciliation of equity pickup

Equity pickup - Other services (Note 10)	4,177
Equity pickup - Luizacred (Note 11)	37,779
(=) Equity pickup of the retail segment	41,956
(-) Effect of elimination - Other services	(4,177)
(=) Consolidated equity pickup	37,779

- (a) Considering that the retail segment has the characteristic of granting consumer financing, the Company follows the procedure of reversing the present value adjustment of trade accounts receivable under the gross revenue account. Therefore, to adequately determine the commercial gross margin, the reversal of the present value adjustment of liabilities referring to trade accounts payable is also carried out under the cost of goods sold account. The consumer financing activity is not dissociated from the retail segment for the chief decision-making officers. Therefore, following the assumptions under CPC 22 - Segment Reporting, the consumer financing activity is presented in the context of the retail segment.

28. Segment information (Continued)

Statements of profit or loss (Continued)

	03/31/2025				
	Retail (a)	Financial operations	Other services	Eliminations	Consolidated
Gross revenue	11,476,913	565,956	637,772	(1,048,044)	11,632,597
Present value adjustment of revenue (a)	(207,459)	-	-	-	(207,459)
Reversal of present value adjustment of revenue (a)	208,730	-	-	-	208,730
Deductions from revenue	(2,143,681)	-	(101,202)	-	(2,244,883)
Net revenue of the segment	9,334,503	565,956	536,570	(1,048,044)	9,388,985
Costs	(6,524,701)	(54,745)	(8,598)	54,745	(6,533,299)
Present value adjustment - trade accounts payable (a)	236,099	-	-	-	236,099
Reversal of present value adjustment - trade accounts payable (a)	(214,797)	-	-	-	(214,797)
Gross profit	2,831,104	511,211	527,972	(993,299)	2,876,988
Selling expenses	(1,719,769)	(132,450)	(519,707)	614,538	(1,757,388)
General and administrative expenses	(321,016)	(1,443)	(17,204)	1,443	(338,220)
Gains (losses) on allowance for expected credit losses	(101,134)	(291,403)	-	291,403	(101,134)
Depreciation and amortization	(307,097)	(1,464)	(16,015)	1,464	(323,112)
Equity pickup	31,473	-	-	10,777	42,250
Other operating income	32,885	(14,573)	5,780	14,573	38,665
Finance income	160,762	-	9,576	-	170,338
Finance costs	(653,707)	-	(4,700)	-	(658,407)
Income and social contribution taxes	59,267	(27,628)	3,521	27,628	62,788
Net income (loss) for the period	12,768	42,250	(10,777)	(31,473)	12,768

Reconciliation of equity pickup

Equity pickup - Other services (Note 10)	(10,777)
Equity pickup - Luizacred (Note 11)	42,250
(=) Equity pickup of the retail segment	31,473
(-) Effect of elimination - Other services	10,777
(=) Consolidated equity pickup	42,250

- (a) Considering that the retail segment has the characteristic of granting consumer financing, the Company follows the procedure of reversing the present value adjustment of trade accounts receivable under the gross revenue account. Therefore, to adequately determine the commercial gross margin, the reversal of the present value adjustment of liabilities referring to trade accounts payable is also carried out under the cost of goods sold account. The consumer financing activity is not dissociated from the retail segment for the chief decision-making officers. Therefore, following the assumptions under CPC 22 - Segment Reporting, the consumer financing activity is presented in the context of the retail segment.

28. Segment information (Continued)

Statement of financial position

	03/31/2026		
	Retail	Financial operations	Other services
Assets			
Cash and cash equivalents	1,185,166	3,406	102,647
Marketable securities and other financial assets	336,214	12,673	822
Accounts receivable	4,362,932	9,058,210	93,938
Inventory of goods for resale	7,555,019	-	-
Investments	2,045,980	-	-
Property and equipment, right of use and intangible assets	8,796,813	18,541	806,280
Other	11,808,407	700,021	675,486
	36,090,531	9,792,851	1,679,173
Liabilities			
Trade accounts payable	7,132,309	-	28,080
Trade accounts payable - agreement	3,322,599	-	-
Transfers and other deposits	1,335,089	-	-
Loans and financing	5,060,160	-	-
Leases	3,478,517	-	66,034
Interbank deposits	-	1,605,478	-
Credit card operations	-	5,924,873	-
Provisions for tax, civil and labor contingencies	1,394,251	40,925	19,925
Deferred revenue	901,514	-	4,595
Other	2,194,944	1,084,417	651,717
	24,819,383	8,655,693	770,351
Equity	11,271,148	1,137,158	908,822

Investment reconciliation

Subsidiaries (Note 10)

Consórcio Magalu	108,114
Magalog	427,144
Luizalabs	374,069
Nonsense	(505)
	908,822

Joint ventures (Note 11)

Luizacred	1,137,158
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Total investments

(-) Effect of elimination	(908,822)
(=) Consolidated income (loss) on investments	1,137,158

28. Segment information (Continued)

Statement of financial position (Continued)

	12/31/2025		
	Retail	Financial operations	Other services
Assets			
Cash and cash equivalents	1,430,599	3,461	145,238
Marketable securities and other financial assets	459,927	66,870	-
Accounts receivable	5,558,818	9,189,092	85,224
Inventory of goods for resale	7,181,339	-	-
Investments	1,983,493	-	-
Property and equipment, right of use and intangible assets	8,868,343	19,780	802,320
Other	11,812,192	704,257	650,644
	<u>37,294,711</u>	<u>9,983,460</u>	<u>1,683,426</u>
Liabilities			
Trade accounts payable	8,116,522	-	26,906
Trade accounts payable - agreement	3,356,388	-	-
Transfers and other deposits	1,357,390	-	-
Loans and financing	4,944,536	-	-
Leases	3,513,137	-	70,735
Interbank deposits	-	1,483,037	-
Credit card operations	-	6,253,847	-
Provisions for tax, civil and labor contingencies	1,344,834	41,497	19,526
Deferred revenue	959,972	-	5,267
Other	2,423,902	1,105,700	676,881
	<u>26,016,681</u>	<u>8,884,081</u>	<u>799,315</u>
Equity	<u>11,278,030</u>	<u>1,099,379</u>	<u>884,111</u>
<u>Investment reconciliation</u>			
Subsidiaries (Note 10)			
Consórcio Magalu			133,063
Magalog			385,994
Luizalabs			366,570
Nonsense			(1,513)
			<u>884,114</u>
Joint ventures (Note 11)			
Luizacred			1,099,379
Total investments			
(-) Effect of elimination			<u>(884,114)</u>
(=) Consolidated income (loss) on investments			<u>1,099,379</u>

29. Financial instruments

Accounting policy

Initial classification and subsequent measurement

Upon initial recognition, financial assets are classified as measured at amortized cost, at fair value through other comprehensive income (FVOCI), or at fair value through profit or loss (FVPL). A financial asset is measured at amortized cost if it meets both of the following conditions and is not designated as measured at FVPL:

- It is held within a business model with the objective to hold financial assets in order to collect contractual cash flows; and
- Its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

A debt instrument is measured at FVOCI if it meets both of the following conditions and is not designated as measured at FVPL:

- It is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- Its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

All financial assets not classified as measured at amortized cost or at FVOCI, as described above, are classified as at FVPL. A financial asset (other than trade accounts receivable without a significant financing component that is initially measured at the transaction price) is initially measured at fair value, plus, for an item not measured at FVPL, the transaction costs that are directly attributable to its acquisition.

The following accounting policies apply to subsequent measurement of financial assets:

- Financial assets measured at FVPL: These assets are subsequently measured at FVPL. Net gains (losses), including interest, are recognized in profit or loss.
- Financial assets at amortized cost: These assets are subsequently measured at amortized cost, using the effective interest method. Amortized cost is reduced by impairment losses. Interest income, possible exchange gains and losses, and impairment are recognized in profit or loss. Any gain or loss on derecognition is recognized in profit or loss.
- Financial assets measured at FVOCI: These assets are subsequently measured at fair value through other comprehensive income (FVOCI). Upon derecognition, cumulative gains (losses) in OCI are recycled to profit or loss.

29. Financial instruments (Continued)

Accounting policy (Continued)

Initial classification and subsequent measurement (Continued)

Financial liabilities are classified as measured at amortized cost or at FVPL. A financial liability is classified as measured at fair value through profit or loss if it is classified as held for trading, is a derivative, or is designated as such upon initial recognition. Financial liabilities measured at FVPL are measured at fair value, and net gains (losses), including interest, are recognized in profit or loss. Other financial liabilities are subsequently measured at amortized cost, using the effective interest method. Interest expenses and foreign exchange gains and losses are recognized in profit or loss. Any gain or loss on derecognition is also recognized in profit or loss.

Derecognition and offsetting

The Company derecognizes a financial asset when its contractual rights to cash flows of the asset expire, or when it transfers the contractual rights to receive cash flows of a financial asset in a transaction in which substantially all risks and rewards of ownership of the financial asset are transferred.

The Company derecognizes a financial liability when the contractual obligation is discharged or canceled or expires. Upon derecognition of a financial liability, the difference between the extinguished book value and the consideration paid (including transferred assets that do not flow through cash or liabilities assumed) is recognized in P&L.

Financial assets or financial liabilities are offset and the net amount is reported in the statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

Impairment of financial assets

The Company elected to measure allowance for losses on accounts receivable and other receivables and contractual assets in an amount equal to the lifetime expected credit loss. In determining whether the credit risk of a financial asset has significantly increased since initial recognition and in estimating expected credit losses, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes quantitative and qualitative information and analyses, based on the Company's experience, on credit assessment, and considering forward looking information, such as macroeconomic assumptions for inflation and sales growth. The Company considers a financial asset to be in default when: - It is unlikely that the creditor will pay its credit obligations in full, without resorting to actions such as realization of the guarantee (if any); or the financial asset is overdue for more than 30 days.

29. Financial instruments (Continued)

Measurement of expected credit losses

Expected credit losses are estimates weighted by the probability of credit losses. Credit losses are measured at present value based on all cash shortfalls (i.e., the difference between the cash flows due to the Company in accordance with the contract and the cash flows that the Company expects to receive).

Credit-impaired financial assets

At each reporting date, the Company assesses whether the financial assets recorded at amortized cost and those measured at FVOCI are impaired. A financial asset is credit impaired when one or more events occur that adversely impact the financial asset's estimated future cash flows.

29. Financial instruments (Continued)

Financial instruments by category

Financial instruments by category	Classification	Fair value measurement	Individual				Consolidated			
			03/31/2026		12/31/2025		03/31/2026		12/31/2025	
			Carrying amount	Fair value	Carrying amount	Fair value	Carrying amount	Fair value	Carrying amount	Fair value
Cash and banks	Amortized cost	Level 2	238,944	238,944	162,919	162,919	340,125	340,125	282,023	282,023
Accounts receivable - Credit and debit cards	FVOCI	Level 2	1,052,248	1,052,248	1,798,193	1,798,193	2,577,743	2,577,743	3,621,036	3,621,036
Accounts receivable - Other trade accounts receivable and receivables from commercial agreements	Amortized cost	Level 2	1,549,881	1,549,881	1,725,011	1,725,011	1,879,127	1,879,127	2,023,006	2,023,006
Accounts receivable from related parties	Amortized cost	Level 2	378,958	378,958	433,208	433,208	81,772	81,772	68,805	68,805
Accounts receivable from related parties - Credit card	FVOCI	Level 2	1,697,074	1,697,074	2,012,823	2,012,823	2,023,918	2,023,918	2,382,706	2,382,706
Cash equivalents - Bills	FVPL	Level 2	16,698	16,698	16,698	16,698	16,698	16,698	16,698	16,698
Cash equivalents - CDBs	Amortized cost	Level 2	482,567	482,567	593,957	593,957	905,555	905,555	1,230,759	1,230,759
Marketable securities	Amortized cost	Level 2	6,076	6,076	5,876	5,876	6,898	6,898	5,876	5,876
Marketable securities	FVPL	Level 2	11,211	11,211	8,578	8,578	307,282	307,282	431,886	431,886
Total financial assets			5,433,657	5,433,657	6,757,263	6,757,263	8,139,118	8,139,118	10,062,795	10,062,795

Financial instruments by category	Classification	Fair value measurement	Individual				Consolidated			
			03/31/2026		12/31/2025		03/31/2026		12/31/2025	
			Carrying amount	Fair value	Carrying amount	Fair value	Carrying amount	Fair value	Carrying amount	Fair value
Suppliers of goods and agreements	Amortized cost	Level 2	9,557,255	9,557,255	10,020,593	10,020,593	10,482,988	10,482,988	11,499,816	11,499,816
Transfers and other deposits	Amortized cost	Level 2	-	-	-	-	1,335,089	1,335,089	1,357,390	1,357,390
Loans and financing	Amortized cost	Level 2	4,005,589	3,984,828	3,929,623	3,984,828	4,005,589	3,984,828	3,929,623	3,984,828
Loans and financing and other financial liabilities	FVPL	Level 2	1,054,571	1,032,710	1,014,913	1,032,710	1,054,571	1,032,710	1,014,913	1,032,710
Leases	Amortized cost	Level 2	3,444,706	3,444,706	3,479,339	3,479,339	3,544,551	3,544,551	3,583,872	3,583,872
Accounts payable to related parties	Amortized cost	Level 2	187,245	187,245	233,716	233,716	104,458	104,458	110,115	110,115
Other accounts payable - acquisition	FVPL	Level 2	186,572	186,572	189,767	189,767	195,519	195,519	212,313	212,313
Total financial liabilities			18,435,938	18,393,316	18,867,951	18,940,953	20,722,765	20,680,143	21,708,042	21,781,044

29. Financial instruments (Continued)

Fair value measurement

All assets and liabilities for which fair value is measured or disclosed in the quarterly information are classified within the fair value hierarchy described below, based on the lowest level input that is significant to the overall fair value measurement:

- (a) Level 1 - quoted (unadjusted) market prices in active markets for identical assets or liabilities;
- (b) Level 2 - valuation techniques for which the lowest level input that is significant to the fair value measurement is either directly or indirectly observable. The Company uses the discounted cash flow technique for its measurements;
- (c) Level 3 - valuation techniques for which the lowest level input that is significant to the fair value measurement is not observable.

Valuation techniques and significant non-observable inputs

Specific valuation techniques used to value financial instruments under Level 2 rules include:

- Quoted market prices or quotes from financial institutions or brokers for similar instruments.
- Discounted cash flows, which consider the present value of expected future payments, discounted at a risk-adjusted rate for the remaining financial instruments.

Capital risk management

The primary objective of the Company's capital management is to ensure its ability to continue as a going concern in order to offer return to shareholders and benefits to stakeholders, maintaining an adequate capital structure to reduce cost and maximize the resources to be applied in opening and modernizing stores, new technologies, process improvements, and advanced management methods.

The Company's capital structure comprises financial liabilities, cash and cash equivalents and marketable securities. From time to time, management reviews the capital structure and its ability to settle liabilities, as well as monitors, on a timely basis, the days payable outstanding in relation to the average term of inventory turnover. Necessary actions are taken in the event of significant imbalances.

29. Financial instruments (Continued)

Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the Company's Finance Board, which prepares an appropriate liquidity risk management model to manage funding needs and liquidity management in the short, medium and long terms. The Company manages liquidity risk by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities and maintaining close relationships with financial institutions, frequently disclosing information to support credit decisions when in need for external funds.

The table below details the remaining contractual maturity of the Company's financial liabilities and contractual repayment terms. The table was prepared in accordance with the undiscounted cash flows of financial liabilities.

Contractual maturity is based on the earliest date on which the Company is required to settle the respective obligations.

Position at 03/31/2026

Individual	Book balance	Up to 1 year	1 to 3 years	Over 3 years	Total
Suppliers of goods and agreements	9,557,255	9,557,255	-	-	9,557,255
Leases	3,444,706	742,215	1,262,256	3,275,838	5,280,309
Loans and financing	4,005,589	-	3,966,576	987,905	4,954,481
Loans and financing and other financial liabilities	1,054,571	-	76,646	29,033	105,679
Transactions with related parties	187,245	-	-	-	-
Other accounts payable - acquisition	186,572	109,086	-	77,486	186,572
Total	18,435,938	10,408,556	5,305,478	4,370,262	20,084,296

Consolidated	Book balance	Up to 1 year	1 to 3 years	Over 3 years	Total
Suppliers of goods and agreements	10,482,988	10,482,988	-	-	10,482,988
Leases	3,544,551	756,220	1,278,001	3,298,322	5,332,543
Loans and financing	4,005,589	-	3,966,576	987,905	4,954,481
Loans and financing and other financial liabilities	1,054,571	-	76,646	29,033	105,679
Transactions with related parties	104,458	104,458	-	-	104,458
Other accounts payable - acquisition	195,519	115,757	2,823	77,486	196,066
Total	19,387,676	11,459,423	5,324,046	4,392,746	21,176,215

29. Financial instruments (Continued)

Considerations about other financial risks (Continued)

The Company's business is mostly comprised of the retail trade of consumer goods and insurance, financial and other services, as described in Note 28, segment information. The main market risk factors that affect the Company's business are summarized below:

Credit risk: the credit risk arises from the possibility that the Company may incur losses resulting from the non-receipt of amounts billed to its customers, the consolidated balance of which as of March 31, 2026 was R\$5,195,753 (R\$6,270,702 as of December 31, 2025). A significant portion of the Company's sales are made using the credit card as payment method, which is substantially securitized with the credit card companies. For other accounts receivable, the Company also assesses the risk as low, in view of the natural dispersion of sales due to the large number of customers, but there are no real guarantees of receipt of the total balance of accounts receivable given the nature of the business. Even so, the risk is managed through periodic analysis of the level of default (with consistent criteria to support the requirements of IFRS 9), as well as adoption of more effective forms of collection. As of March 31, 2026, the Company recorded accounts receivable balances that would be overdue or lost, whose terms were renegotiated, in the amount of R\$158,024 (R\$254,664 as of December 31, 2025), which are included in the analysis on the need to recognize an allowance for expected credit losses. Note 5 provides further information on accounts receivable.

The Company's policy for investing in debt securities (financial investments) is to invest in securities that are assessed by the main credit rating agencies and that have a rating equal to or higher than the sovereign rating (on a global scale). As of March 31, 2026, almost all of the investments held by the Company have such a rating level, reaching the amount of R\$563,866 (R\$673,359 as of December 31, 2025), individual, and R\$1,284,724 (R\$1,753,741 as of December 31, 2025), consolidated.

Market risk: arises from the possible downturn in retail in the country's economic scenario. The risks involved in these operations are managed through the establishment of operational and commercial policies, and constant monitoring of the positions assumed. The key related risks include fluctuations of the interest, inflation and exchange rates.

Currency risk: the Company uses derivative financial instruments for purposes of managing market risks arising from mismatches between currencies and indices. Derivative transactions are conducted by the Treasury Department in accordance with policies previously approved by the Company's Board of Directors. Upon initial recognition of a hedge relationship, the Company formally classifies and documents the hedge relationship to which it wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge.

29. Financial instruments (Continued)

Considerations about other financial risks (Continued)

The documentation includes identification of the hedging instrument, the hedged item or transaction, the nature of the risk being hedged, the nature of the risks excluded from the hedging relationship, the demonstration of prospective hedge effectiveness, and how the Company will assess the effectiveness of the hedging instrument for the purpose of offsetting exposure to changes in the fair value of the hedged item or cash flows related to the hedged risk.

In this scenario, the Company raised interest-bearing loans denominated in foreign currency for which *swap* transactions were entered into, for the purpose of hedging against the risk of changes in exchange rates, replacing contractual interest and foreign currency fluctuation with the CDI variation plus a fixed rate. For hedge accounting purposes, these instruments are classified as fair value hedges and are initially recognized at fair value on the date the derivative contract is entered into, being subsequently remeasured also at fair value. Any gains or losses for the year arising from changes in fair value, both of the hedging derivative (swap) and the hedged item (loans), are recorded directly in the statement of profit or loss as finance income (costs). The Company established a coverage ratio of 1:1 for hedging relationships, as the risk of the contracts covered by the hedge is identical to the risk hedged by the hedging instrument. Sources of potential ineffectiveness may arise from: i) possible differences in the timing of cash flows from the hedged items and the hedging instruments, and ii) the credit risk of the counterparties having a different impact on the changes in fair value of the hedging instruments and the hedged items. As of March 31, 2026, no ineffectiveness was identified to be recognized in profit or loss. The details of contracts that had an impact on profit or loss for the period ended March 31, 2026 are as follows:

	Index	Fair value (a)
Hedging instrument		
Assets	USD - SOFR + 3.0% p.a.	991,219
Liabilities	CDI + 1.75% p.a.	1,096,898
Fair value hedge - Swap		(105,679)
Hedged item		
Loan	USD - SOFR + 3.0% p.a.	991,219

(a) The fair value of derivative financial instruments is determined by applying methodologies commonly used by market participants, and the present value of payments is estimated using market curves disclosed by B3 and Bloomberg.

29. Financial instruments (Continued)

Considerations about other financial risks (Continued)

As mentioned above, the Company management believes there is no market risk due to changes in the exchange rate, since all its significant financial liabilities recorded in foreign currency are linked to swap transactions, thus the accounting and financial treatment of these loans is denominated in local currency. Consequently, differences of the swap derivative financial instrument and of loans and financing are offset. The probable scenario represents the exchange rate as of March 31, 2026 (R\$5.22). Below is the sensitivity analysis of the changes in exchange rate.

Nature	03/31/2026	Probable scenario	Scenario above 25%	Scenario above 50%
Exchange difference - loans	1,070	1,070	1,339	1,606
Hedging financial instruments	(1,070)	(1,070)	(1,339)	(1,606)
Impact of exchange difference	-	-	-	-

Interest rate risk: the Company is exposed to floating interest rates linked to the Interbank Deposit Certificate (CDI), related to financial investments, loans and financing in reais, for which a sensitivity analysis was carried out, as described below.

As of March 31, 2026, management performed a sensitivity analysis considering a probable scenario and scenarios with decreases and increases of 25% and 50% in expected interest rates. The probable scenario and the scenarios of decrease and increase in interest rates were measured using future interest rates published by B3 and/or BACEN, considering a base CDI rate of 14.9% p.a.

The expected effects of finance costs on loans and financing, net of short-term investment yields, for the next three months are as follows:

29. Financial instruments (Continued)

Considerations about other financial risks (Continued)

	Individual	Consolidated	
	03/31/2026	03/31/2026	
Bank Deposit Certificates - CDB (Note 3)	499,265	922,253	
Investment funds (Note 3)	-	25,435	
Cash equivalents	499,265	947,688	
Marketable securities (Note 4)	64,601	337,036	
Total cash equivalents and marketable securities	563,866	1,284,724	
Loans and financing (Note 18)	(5,060,160)	(5,060,160)	
Net exposure	(4,496,294)	(3,775,436)	
Finance cost related to interest - exposure to CDI	14.90%	14.90%	
Impact on finance income (costs), net of taxes:			
Base scenario	14.90%	(30,906)	(30,906)
Scenario of 25% increase	18.63%	(38,632)	(38,632)
Scenario of 50% increase	22.35%	(46,359)	(46,359)
Scenario of 25% decrease	11.18%	(23,180)	(23,180)
Scenario of 50% decrease	7.45%	(15,453)	(15,453)

30. Statements of cash flows

Changes in statement of financial position accounts that did not impact the Company's cash flows are as follows:

	Individual		Consolidated	
	03/31/2026	03/31/2025	03/31/2026	03/31/2025
Changes in the fair values of financial assets	(80)	3,782	(80)	3,782
Additions - IFRS 16 - Right of use and lease	75,365	102,679	80,977	102,679
Adjustments under IFRS 9 - fair value	(41,466)	20,662	(41,466)	20,662
Capital reduction in subsidiary (a)	-	(200,000)	-	(200,000)
Trade accounts payable (agreement)	3,944,634	4,152,347	4,281,176	4,038,042

(a) Refers to the settlement of promissory notes in the subsidiary Kabum (in the three-month period ended March 31, 2025) through capital reduction, as described in Note 10.

31. Insurance coverage

The Company has insurance contracts with coverage determined by expert advice, taking into account the nature and degree of risk, at amounts considered sufficient to cover possible losses on its assets and/or liabilities.

Insurance coverage at March 31, 2026 and December 31, 2025 is as follows:

	Individual		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Civil liability D&O	120,000	120,000	120,000	120,000
Sundry risks - inventories and property and equipment	6,924,251	6,372,615	8,126,302	7,885,166
Vehicles	23,379	21,140	37,946	35,062
	7,067,630	6,513,755	8,284,248	8,040,228

32. Events after the reporting period

Approval of payment of dividends

At the Special General Meeting (SGM) held on April 23, 2026, the distribution of dividends in the total amount of R\$63,000,000.00 (sixty-three million reais) was approved, corresponding to R\$0.0813001921 per common share, based on the number of shares issued by the Company on such date, excluding treasury shares. Of this total amount: (i) R\$3,021,053.04 (three million, twenty-one thousand, fifty-three reais and four cents) refers to mandatory minimum dividends; (ii) R\$17,119,300.54 (seventeen million, one hundred and nineteen thousand, three hundred reais and fifty-four cents) refers to additional dividends; and (iii) R\$42,859,646.42 (forty-two million, eight hundred and fifty-nine thousand, six hundred and forty-six reais and forty-two cents) refers to interim dividends, through the reversal of a portion of the Tax Incentive Reserve balance, which forms part of the Income Reserves. The dividends will be paid on May 8, 2026.