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Company Data / Capital Composition

QUANTITY OF SHARES	CURRENT QUARTER
PAID-UP CAPITAL	
COMMON – ON	1,006,845
PREFERRED - PN	0
TOTAL	1,006,845
TREASURY SHARES	
COMMON – ON	30,522
PREFERRED - PN	0
TOTAL	30,522

Individual Statements / Balance Sheet-Asset

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Current period 03/31/2026	Prior end of year 12/31/2025
1	Total Assets	15,315,953	15,878,778
1.01	Current assets	6,146,073	6,701,642
1.01.01	Cash and cash equivalents	1,453,979	1,424,030
1.01.02	Financial investments	334,341	323,069
1.01.02.01	Financial investments measured at fair value through profit or loss	334,341	323,069
1.01.02.01.02	Fair Value Titles	334,341	323,069
1.01.03	Trade Accounts Receivable	1,829,947	2,817,997
1.01.03.01	Customers	1,829,947	2,817,997
1.01.04	Inventories	1,966,395	1,619,655
1.01.06	Recoverable Taxes	435,303	414,410
1.01.06.01	Recoverable Current Taxes	435,303	414,410
1.01.06.01.01	Recoverable Taxes	403,899	390,471
1.01.06.01.02	Income Tax and Social Contribution Recoverable	31,404	23,939
1.01.08	Other Current Assets	126,108	102,481
1.01.08.03	Others	126,108	102,481
1.01.08.03.02	Derivative financial instruments	124	7,590
1.01.08.03.03	Other Assets	92,566	72,366
1.01.08.03.04	Related-party receivables	33,418	22,525
1.02	Non-Current Assets	9,169,880	9,177,136
1.02.01	Long-Term Assets	916,672	913,044
1.02.01.04	Trade Accounts Receivable	0	11,250
1.02.01.04.01	Customers	0	11,250
1.02.01.07	Deferred Taxes	425,866	391,303
1.02.01.07.01	Deferred Income Tax and Social Contribution	425,866	391,303
1.02.01.10	Other Non-Current Assets	490,806	510,491
1.02.01.10.04	Recoverable Taxes	343,038	362,220
1.02.01.10.05	Other Assets	147,768	148,271
1.02.02	Investments	2,844,271	2,804,472
1.02.02.01	Shareholdings	2,844,271	2,804,472
1.02.02.01.02	Investments in Subsidiaries	2,844,271	2,804,472
1.02.03	Property, plant and equipment	4,284,666	4,324,760
1.02.03.01	Property, plant and equipment in Operation	2,396,720	2,429,102
1.02.03.02	Right-of-Use	1,826,189	1,815,450
1.02.03.03	Property, plant and equipment in Progress	61,757	80,208
1.02.04	Intangible	1,124,271	1,134,860
1.02.04.01	Intangible	1,124,271	1,134,860
1.02.04.01.02	Others Intangibles	1,124,271	1,134,860

Individual Statements / Balance Sheet-Liabilities

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Current period 03/31/2026	Prior end of year 12/31/2025
2	Total Liabilities	15,315,953	15,878,778
2.01	Current Liabilities	3,178,991	3,672,996
2.01.01	Social and Labor Obligations	486,786	474,378
2.01.01.01	Social Obligations	112,337	109,945
2.01.01.01.01	Social charges	112,337	109,945
2.01.01.02	Labor obligations	374,449	364,433
2.01.01.02.01	Wages payable	374,449	364,433
2.01.02	Suppliers	1,482,015	1,630,280
2.01.02.01	National suppliers	1,020,380	1,385,809
2.01.02.01.01	National suppliers	1,013,437	1,344,653
2.01.02.01.02	Obligation - Forfait	6,943	41,156
2.01.02.02	Foreign suppliers	461,635	244,471
2.01.03	Tax Obligations	134,499	487,902
2.01.03.01	Federal Tax Obligations	40,751	198,971
2.01.03.01.01	Income Tax and Social Contribution Payable	0	69,910
2.01.03.01.02	Other Federal Tax Obligations	40,751	129,061
2.01.03.02	State Tax Obligations	90,631	284,855
2.01.03.03	Municipal Tax Obligations	3,117	4,076
2.01.05	Other obligations	986,449	1,005,916
2.01.05.01	Related Party balances	555	1,243
2.01.05.01.02	Debts with Subsidiaries	555	1,243
2.01.05.02	Others	985,894	1,004,673
2.01.05.02.01	Dividends and Interest on equity Payable	190,231	199,212
2.01.05.02.05	Other obligations	113,539	144,044
2.01.05.02.06	Statutory Participation	12,787	12,787
2.01.05.02.07	Obligations with credit car administrators	16,372	17,637
2.01.05.02.08	Derivative financial instruments	48,652	12,821
2.01.05.02.09	Leases payable	604,313	618,172
2.01.06	Provisions	89,242	74,520
2.01.06.01	Labor, Civil, Security and Tax Provisions	89,242	74,520
2.01.06.01.04	Civil Provisions	10,559	10,726
2.01.06.01.05	Labor Provisions	78,683	63,794
2.02	Non-Current Liabilities	1,770,888	1,749,501
2.02.02	Other obligations	1,715,965	1,691,186
2.02.02.02	Others	1,715,965	1,691,186
2.02.02.02.04	Other obligations	31,695	25,506
2.02.02.02.05	Leases payable	1,613,148	1,594,151
2.02.02.02.06	National suppliers	71,122	71,529
2.02.04	Provisions	54,923	58,315

Individual Statements / Balance Sheet-Liabilities

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Current period 03/31/2026	Prior end of year 12/31/2025
2.02.04.01	Labor, Civil, Security and Tax Provisions	54,923	58,315
2.02.04.01.01	Tax Provisions	32,888	31,314
2.02.04.01.04	Civil Provisions	2,413	1,660
2.02.04.01.05	Labor Provisions	19,622	25,341
2.03	Shareholder's Equity	10,366,074	10,456,281
2.03.01	Capital	9,544,827	9,544,827
2.03.02	Capital reserves	-427,497	-334,173
2.03.02.04	Granted Options	6,326	10,215
2.03.02.05	Treasury Shares	-433,823	-344,388
2.03.04	Profit Reserves	1,148,816	1,148,816
2.03.04.01	Legal reserve	132,711	132,711
2.03.04.07	Tax Incentive Reserve	415,067	415,067
2.03.04.10	Reserve for Investment and Expansion	601,038	601,038
2.03.05	Accumulated Profit / Loss	39,826	0
2.03.08	Other Comprehensive Income	60,102	96,811

Individual Statements / Income Statements

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Acumulated of Current Period 01/01/2026 to 03/31/2026	Acumulated Prior end of Quarter 01/01/2025 to 03/31/2025
3.01	Revenue from Sale of Goods and / or Services	2,595,690	2,483,337
3.01.01	Net sales revenue from goods	2,566,319	2,458,303
3.01.02	Services revenue	29,371	25,034
3.02	Cost of Goods and / or Services Sold	-1,136,265	-1,129,613
3.02.01	Cost of sales with goods	-1,136,265	-1,129,613
3.03	Gross Profit	1,459,425	1,353,724
3.04	Operating Expenses / Revenues	-1,219,323	-1,162,009
3.04.01	Selling Expenses	-834,356	-783,782
3.04.02	General and Administrative Expenses	-415,115	-396,538
3.04.03	Reversals (losses) on receivables, net	134	271
3.04.04	Other Operating Income	76,063	21,940
3.04.05	Other Operating Expenses	-85,355	-70,555
3.04.06	Equity on Profit/Loss of Subsidiaries	39,306	66,655
3.05	Income Before Net Financial Expenses and Taxes	240,102	191,715
3.06	Net Financial expenses	-1,377	-5,349
3.06.01	Financial income	72,721	79,567
3.06.02	Financial Costs	-74,098	-84,916
3.07	Income Before Taxes on Profit	238,725	186,366
3.08	Income Tax and Social Contribution on Profit	18,526	34,667
3.08.01	Current	-7,532	0
3.08.02	Deferred	26,058	34,667
3.09	Net Income from Continuing Operations	257,251	221,033
3.11	Profit / Loss for the Period	257,251	221,033
3.99.01	Basic Earnings per Share	0.2621	0.2123
3.99.01.01	ON	0.2621	0.2123
3.99.02	Diluted Earnings per Share	0.2603	0.2112
3.99.02.01	ON	0.2603	0.2112

Individual Statements / Comprehensive Income Statements

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Acumulated of Current Period 01/01/2026 to 03/31/2026	Acumulated Prior end of Quarter 01/01/2025 to 03/31/2025
4.01	Profit For The Period	257,251	221,033
4.02	Other Comprehensive Income	-36,709	-44,761
4.02.01	Cash Flow Hedge	-25,016	-37,353
4.02.02	Cash flow hedge in subsidiaries, net of taxes	-990	-2,128
4.02.03	Taxes related to cash flow hedge	8,505	12,700
4.02.04	Cumulative Translation Adjustments and Monetary Correction for Hyperinflation	-19,208	-17,980
4.03	Total Comprehensive Income For The Period	220,542	176,272

Individual Statements / Cash Flow Statements

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Acumulated current period 1/1/2026 to 03/31/2026	Acumulated Prior end of period 1/1/2025 to 03/31/2025
6.01	Net Cash From Operating Activities	663,165	405,943
6.01.01	Cash Flow From Operating Activities	514,504	439,679
6.01.01.01	Net Income For The Period	257,251	221,033
6.01.01.02	Depreciation And Amortization	264,769	251,389
6.01.01.05	Interest And Structuring Costs on Borrowings, Financing And Leases	61,507	69,657
6.01.01.07	Equity on Profit/Loss of Subsidiaries	-39,306	-66,655
6.01.01.09	Income Tax and Social Contribution	-18,526	-34,667
6.01.01.12	(Reversals) Estimated losses on assets, net	-17,231	-3,378
6.01.01.13	Other adjustments of Net Income	6,040	2,300
6.01.02	Changes In Assets And Liabilities	159,933	7,069
6.01.02.01	Trade Accounts Receivable	1,033,927	993,265
6.01.02.02	Inventories	-338,978	-262,118
6.01.02.03	Recoverable Taxes	-31,433	13,983
6.01.02.04	Other assets	-19,294	-34,024
6.01.02.06	Suppliers	-94,091	-359,741
6.01.02.07	Tax Obligations	-365,165	-355,287
6.01.02.11	Obligations With Credit Card Administrators	-1,265	-2,709
6.01.02.12	Other obligations	11,195	13,700
6.01.02.13	Obligations – Forfait	-34,963	0
6.01.03	Others	-11,272	-40,805
6.01.03.03	Payment of interest on loans and debentures	0	-32,045
6.01.03.05	Financial investments	-11,272	-8,760
6.02	Net cash from investing activities	-151,981	-69,636
6.02.01	Acquisitions of Property, plant and equipment and intangible	-108,861	-60,872
6.02.04	Acquisition of subsidiaries, net of cash acquired	-43,120	-8,764
6.03	Net cash from financing activities	-481,235	-1,318,434
6.03.02	Share repurchase	-100,079	-500,283
6.03.03	Borrowings and payments of loans and debentures	0	-500,000
6.03.06	Leases payments	-184,471	-162,618
6.03.07	Interest on Equity and Dividends Paid	-196,685	-155,533
6.05	Decrease In Cash and Cash Equivalents	29,949	-982,127
6.05.01	Cash And Cash Equivalents at the beginning of the period	1,424,030	2,311,435
6.05.02	Cash And Cash Equivalents at the end of the period	1,453,979	1,329,308

Individual Statements / Changes in Shareholder's Equity - 1/1/2026 to 03/31/2026

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Capital	Capital Reserves, Options Granted and Treasury Stock	Revenue Reserves	Retained Earnings	Other Comprehensive Income	Total
5.01	Opening Balances	9,544,827	-334,173	1,148,816	0	96,811	10,456,281
5.03	Adjusted opening balances	9,544,827	-334,173	1,148,816	0	96,811	10,456,281
5.04	Capital Transactions with Stockholders	0	-93,324	0	-217,425	0	-310,749
5.04.07	Interest on Equity	0	0	0	-217,425	0	-217,425
5.04.09	Restricted Stock Plan	0	5,018	0	0	0	5,018
5.04.10	Stock option plan	0	4,640	0	0	0	4,640
5.04.15	Income Tax - Restricted Stock Plan	0	-4,165	0	0	0	-4,165
5.04.16	Share repurchase	0	-100,079	0	0	0	-100,079
5.04.17	Performance Share	0	1,262	0	0	0	1,262
5.05	Total Comprehensive Income	0	0	0	257,251	-36,709	220,542
5.05.01	Profit for the Period	0	0	0	257,251	0	257,251
5.05.02	Other Comprehensive income	0	0	0	0	-36,709	-36,709
5.05.02.01	Adjustments of financial instruments	0	0	0	0	-25,016	-25,016
5.05.02.02	Taxes / Adjustments of financial instruments	0	0	0	0	8,505	8,505
5.05.02.03	Equity on Other Comprehensive Net Income	0	0	0	0	-990	-990
5.05.02.04	Period Conversion Adjustments	0	0	0	0	-25,017	-25,017
5.05.02.06	Monetary Correction for Hyperinflation	0	0	0	0	5,809	5,809
5.07	Balances as of March 31, 2026	9,544,827	-427,497	1,148,816	39,826	60,102	10,366,074

Individual Statements / Changes in Shareholder's Equity - 1/1/2025 to 03/31/2025

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Capital	Capital Reserves, Options Granted and Treasury Stock	Revenue Reserves	Retained Earnings	Other Comprehensive Income	Total
5.01	Opening Balances	9,540,891	12,054	1,078,994	0	141,012	10,772,951
5.03	Adjusted opening balances	9,540,891	12,054	1,078,994	0	141,012	10,772,951
5.04	Capital Transactions with Stockholders	0	-493,878	0	-189,580	0	-683,458
5.04.02	Share Issuance Expenses	0	-500,283	0	0	0	-500,283
5.04.07	Interest on Equity	0	0	0	-189,580	0	-189,580
5.04.09	Restricted Stock Plan	0	5,762	0	0	0	5,762
5.04.10	Stock option plan	0	3,642	0	0	0	3,642
5.04.15	Income Tax - Restricted Stock Plan	0	-2,999	0	0	0	-2,999
5.05	Total Comprehensive Income	0	0	0	221,033	-44,761	176,272
5.05.01	Profit for the Period	0	0	0	221,033	0	221,033
5.05.02	Other Comprehensive income	0	0	0	0	-44,761	-44,761
5.05.02.01	Adjustments of financial instruments	0	0	0	0	-37,353	-37,353
5.05.02.02	Taxes / Adjustments of financial instruments	0	0	0	0	12,700	12,700
5.05.02.03	Equity on Other Comprehensive Net Income	0	0	0	0	-2,128	-2,128
5.05.02.04	Period Conversion Adjustments	0	0	0	0	-24,858	-24,858
5.05.02.06	Monetary Correction for Hyperinflation	0	0	0	0	6,878	6,878
5.07	Balances as of March 31, 2025	9,540,891	-481,824	1,078,994	31,453	96,251	10,265,765

Individual Statements / Statement of Added Value

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Acumulated current period 1/1/2026 to 03/31/2026	Acumulated Prior end of period 1/1/2025 to 03/31/2025
7.01	Income	3,490,361	3,280,503
7.01.01	Revenue from customer contract	3,412,027	3,252,186
7.01.02	Other Receipts	78,200	28,046
7.01.04	Estimated credit losses	134	271
7.02	Input Purchased From Third Parties	-1,771,113	-1,759,418
7.02.01	Cost Of Sales Of Goods, Financial Products And Services (Including Taxes)	-1,273,731	-1,253,894
7.02.02	Materials, Energy, Outsides Services And Others	-478,098	-480,715
7.02.03	Loss / Recovery of Assets	-19,284	-24,809
7.03	Gross Value Added	1,719,248	1,521,085
7.04	Retentions	-264,769	-251,389
7.04.01	Depreciation and Amortization	-264,769	-251,389
7.05	Value Added Net Produced	1,454,479	1,269,696
7.06	Value Added Received In Transfer	115,275	149,558
7.06.01	Equity on Profit/Loss of Subsidiaries	39,306	66,655
7.06.02	Financial income	75,969	82,903
7.07	Total Added Value to Distribute	1,569,754	1,419,254
7.08	Distribution of Added Value	1,569,754	1,419,254
7.08.01	Personnel Expenses	448,248	397,074
7.08.01.01	Compensation	326,910	297,191
7.08.01.02	Benefits	75,750	60,601
7.08.01.03	Government Severance Indemnity Fund For Employees	28,900	23,880
7.08.01.04	Others	16,688	15,402
7.08.01.04.01	Stock option plan, Restricted share plan and Performance share	10,920	9,404
7.08.01.04.02	Management remuneration	5,768	5,998
7.08.02	Taxes, fees and contributions	693,850	629,323
7.08.02.01	Federal Taxes	164,127	136,882
7.08.02.02	State Taxes	507,880	475,265
7.08.02.03	Municipal Taxes	21,843	17,176
7.08.03	Remuneration of Third Party Capital	170,405	171,824
7.08.03.01	Interest	61,507	69,657
7.08.03.02	Rents	91,761	82,965
7.08.03.03	Others	17,137	19,202
7.08.03.03.01	Financial expenses	17,137	19,202
7.08.04	Remuneration of Shareholders' Equity	257,251	221,033
7.08.04.01	Interest on Equity	217,425	189,580
7.08.04.03	Retained Earnings / Loss for the Period	39,826	31,453

Consolidated Statements / Balance Sheet-Asset

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Current period 03/31/2026	Prior end of year 12/31/2025
1	Total Assets	18,872,967	19,626,027
1.01	Current assets	10,955,027	11,633,757
1.01.01	Cash and cash equivalents	1,013,229	978,066
1.01.02	Financial investments	840,299	924,745
1.01.02.01	Financial investments measured at fair value through profit or loss	840,299	924,745
1.01.02.01.02	Fair Value Titles	840,299	924,745
1.01.03	Trade Accounts Receivable	6,154,959	7,175,248
1.01.03.01	Customers	6,154,959	7,175,248
1.01.04	Inventories	2,195,486	1,860,415
1.01.06	Recoverable Taxes	623,899	592,726
1.01.06.01	Recoverable Current Taxes	623,899	592,726
1.01.06.01.01	Recoverable Taxes	489,490	470,036
1.01.06.01.02	Income Tax and Social Contribution Recoverable	134,409	122,690
1.01.08	Other Current Assets	127,155	102,557
1.01.08.03	Others	127,155	102,557
1.01.08.03.02	Derivative financial instruments	139	7,937
1.01.08.03.03	Other Assets	127,016	94,620
1.02	Non-Current Assets	7,917,940	7,992,270
1.02.01	Long-Term Assets	1,322,786	1,320,400
1.02.01.07	Deferred Taxes	769,706	741,858
1.02.01.07.01	Deferred Income Tax and Social Contribution	769,706	741,858
1.02.01.10	Other Non-Current Assets	553,080	578,542
1.02.01.10.04	Recoverable Taxes	373,279	401,066
1.02.01.10.05	Other Assets	179,801	177,476
1.02.02	Investments	55,740	55,124
1.02.02.01	Shareholdings	55,740	55,124
1.02.02.01.04	Shares in Jointly Controlled Companies	55,740	55,124
1.02.03	Property, plant and equipment	4,947,934	5,005,784
1.02.03.01	Property, plant and equipment in Operation	2,794,514	2,834,048
1.02.03.02	Right-of-Use	2,082,506	2,076,567
1.02.03.03	Property, plant and equipment in Progress	70,914	95,169
1.02.04	Intangible	1,591,480	1,610,962
1.02.04.01	Intangible	1,459,703	1,479,185
1.02.04.01.02	Others Intangibles	1,459,703	1,479,185
1.02.04.02	Goodwill	131,777	131,777

Consolidated Statements / Balance Sheet-Liabilities

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Current period 03/31/2026	Prior end of year 12/31/2025
2	Total Liabilities	18,872,967	19,626,027
2.01	Current Liabilities	6,172,158	6,866,734
2.01.01	Social and Labor Obligations	556,560	543,931
2.01.01.01	Social Obligations	127,815	126,411
2.01.01.01.01	Social charges	127,815	126,411
2.01.01.02	Labor obligations	428,745	417,520
2.01.01.02.01	Wages payable	428,745	417,520
2.01.02	Suppliers	1,610,632	1,815,588
2.01.02.01	National suppliers	1,094,697	1,485,191
2.01.02.01.01	National suppliers	1,087,754	1,444,035
2.01.02.01.02	Obligation - Forfait	6,943	41,156
2.01.02.02	Foreign suppliers	515,935	330,397
2.01.03	Tax Obligations	224,120	590,159
2.01.03.01	Federal Tax Obligations	106,956	258,801
2.01.03.01.01	Income Tax and Social Contribution Payable	37,180	86,814
2.01.03.01.02	Other Federal Tax Obligations	69,776	171,987
2.01.03.02	State Tax Obligations	112,325	325,141
2.01.03.03	Municipal Tax Obligations	4,839	6,217
2.01.04	Loans, Financing and Debentures	21,612	21,087
2.01.04.01	Loans and Financing	21,612	21,087
2.01.04.01.01	In National Currency	21,612	21,087
2.01.05	Other obligations	3,652,203	3,803,901
2.01.05.02	Others	3,652,203	3,803,901
2.01.05.02.01	Dividends and Interest on equity Payable	190,231	199,212
2.01.05.02.05	Other obligations	207,672	235,614
2.01.05.02.06	Statutory Participation	12,787	12,787
2.01.05.02.07	Obligations with Card Administrators	2,469,198	2,602,231
2.01.05.02.08	Derivative financial instruments	50,953	13,820
2.01.05.02.09	Leases payable	721,362	740,237
2.01.06	Provisions	107,031	92,068
2.01.06.01	Labor, Civil, Security and Tax Provisions	107,031	92,068
2.01.06.01.04	Civil Provisions	21,624	22,353
2.01.06.01.05	Labor Provisions	85,407	69,715
2.02	Non-Current Liabilities	2,334,735	2,303,012
2.02.01	Loans, Financing and Debentures	377,428	358,788
2.02.01.01	Loans and Financing	377,428	358,788
2.02.01.01.01	In National Currency	377,428	358,788
2.02.02	Other obligations	1,893,614	1,878,421
2.02.02.02	Others	1,893,614	1,878,421
2.02.02.02.04	Other obligations	47,820	41,574
2.02.02.02.05	Leases payable	1,774,608	1,765,254
2.02.02.02.06	National suppliers	71,186	71,593
2.02.03	Deferred Taxes	2,735	1,562
2.02.03.01	Deferred Income Tax and Social Contribution	2,735	1,562
2.02.04	Provisions	60,958	64,241
2.02.04.01	Labor, Civil, Security and Tax Provisions	60,958	64,241
2.02.04.01.01	Tax Provisions	38,715	37,035
2.02.04.01.04	Civil Provisions	2,413	1,659

Consolidated Statements / Balance Sheet-Liabilities

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Current period 03/31/2026	Prior end of year 12/31/2025
2.02.04.01.05	Labor Provisions	19,830	25,547
2.03	Shareholder's Equity	10,366,074	10,456,281
2.03.01	Capital	9,544,827	9,544,827
2.03.02	Capital reserves	-427,497	-334,173
2.03.02.04	Granted Options	6,326	10,215
2.03.02.05	Treasury Shares	-433,823	-344,388
2.03.04	Profit Reserves	1,148,816	1,148,816
2.03.04.01	Legal reserve	132,711	132,711
2.03.04.07	Tax Incentive Reserve	415,067	415,067
2.03.04.10	Reserve for Investment and Expansion	601,038	601,038
2.03.05	Accumulated Profit / Loss	39,826	0
2.03.08	Other Comprehensive Results	60,102	96,811

Consolidated Statements / Income Statements

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Acumulated of Current Period 01/01/2026 to 03/31/2026	Acumulated Prior end of Quarter 01/01/2025 to 03/31/2025
3.01	Revenue from Sale of Goods and / or Services	3,365,695	3,257,576
3.01.01	Net sales revenue from goods	2,870,014	2,748,281
3.01.02	Services revenue	495,681	509,295
3.02	Cost of Goods and / or Services Sold	-1,238,160	-1,236,106
3.02.01	Cost of sales with goods	-1,242,347	-1,234,703
3.02.02	Cost of services	4,187	-1,403
3.03	Gross Profit	2,127,535	2,021,470
3.04	Operating Expenses / Revenues	-1,838,083	-1,748,464
3.04.01	Selling Expenses	-1,006,919	-947,351
3.04.02	General and Administrative Expenses	-481,786	-461,892
3.04.03	Losses due to non-recoverability of assets	-232,783	-177,141
3.04.04	Other Operating Income	79,716	23,406
3.04.05	Other Operating Expenses	-196,311	-185,486
3.05	Income Before Net Financial Expenses and Taxes	289,452	273,006
3.06	Net Financial expenses	-22,130	-18,484
3.06.01	Financial income	71,080	88,171
3.06.02	Financial expenses	-93,210	-106,655
3.07	Income Before Taxes on Profit	267,322	254,522
3.08	Income Tax and Social Contribution on Profit	-10,071	-33,489
3.08.01	Current	-28,585	-76,242
3.08.02	Deferred	18,514	42,753
3.09	Profit from Continuing Operations	257,251	221,033
3.11	Profit / Loss for the Period	257,251	221,033
3.11.01	Attributed to Parent Company Shareholders	257,251	221,033
3.99.01	Basic Earnings per Share	0.2621	0.2123
3.99.01.01	ON	0.2621	0.2123
3.99.02	Diluted Earnings per Share	0.2603	0.2112
3.99.02.01	ON	0.2603	0.2112

Consolidated Statements / Comprehensive Income Statements

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Acumulated of Current Period 01/01/2026 to 03/31/2026	Acumulated Prior end of Quarter 01/01/2025 to 03/31/2025
4.01	Profit For The Period	257,251	221,033
4.02	Other Comprehensive Income	-36,709	-44,761
4.02.01	Cash Flow Hedge	-26,517	-40,578
4.02.03	Taxes related to cash flow hedge	9,016	13,797
4.02.04	Cumulative Translation Adjustments and Monetary Correction	-19,208	-17,980
4.03	Total Comprehensive Income For The Period	220,542	176,272
4.03.01	Attributed to Parent Company Shareholders	220,542	176,272

Consolidated Statements / Cash Flow Statements

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Acumulated current period 1/1/2026 to 03/31/2026	Acumulated Prior end of period 1/1/2025 to 03/31/2025
6.01	Net Cash From Operating Activities	661,644	419,922
6.01.01	Cash Flow From Operating Activities	693,645	847,624
6.01.01.01	Profit For The Period	257,251	221,033
6.01.01.02	Depreciation And Amortization	327,742	316,463
6.01.01.05	Interest Expense and structuring costs Of Loans and leases	82,158	91,312
6.01.01.09	Income Tax and Social Contribution	10,071	33,489
6.01.01.12	(Reversals) Estimated losses on assets, net	17,908	190,723
6.01.01.13	Other adjustments of Net Income	-1,485	-5,396
6.01.02	Changes In Assets And Liabilities	-51,086	-427,196
6.01.02.01	Trade Accounts Receivable	1,016,456	744,852
6.01.02.02	Inventories	-320,926	-284,525
6.01.02.03	Recoverable Taxes	-33,202	-13,713
6.01.02.04	Other assets	-63,375	-52,323
6.01.02.06	Suppliers	-150,625	-386,159
6.01.02.07	Tax Obligations	-334,739	-287,763
6.01.02.11	Obligations With Card Administrators	-133,033	-146,527
6.01.02.12	Other obligations	3,321	-1,038
6.01.02.13	Obligations – Forfait	-34,963	0
6.01.03	Others	19,085	-506
6.01.03.02	Payment of Income Tax and Social Contribution	-64,115	-96,480
6.01.03.03	Payment of interest on loans and debentures	-1,246	-33,986
6.01.03.05	Financial investments	84,446	129,960
6.02	Net cash from investing activities	-129,109	-71,352
6.02.01	Acquisitions of Property, plant and equipment and intangible assets	-129,109	-71,352
6.03	Net cash from financing activities	-497,055	-1,351,637
6.03.02	Share repurchase	-100,079	-500,283
6.03.03	Borrowings and payments of loans and debentures	6,596	0
6.03.04	Payments of loans and debentures	0	-510,972
6.03.06	Leases payments	-206,887	-184,849
6.03.07	Interest on Equity and Dividends Paid	-196,685	-155,533
6.04	Net Foreign Exchange Variation in Cash and Cash Equivalents	-317	-7,473
6.05	Decrease In Cash and Cash Equivalents	35,163	-1,010,540
6.05.01	Cash And Cash Equivalents at the beginning of the period	978,066	1,926,110
6.05.02	Cash And Cash Equivalents at the end of the period	1,013,229	915,570

Consolidated Statements / Changes in Shareholder's Equity - 1/1/2026 to 03/31/2026

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Capital	Capital Reserves, Options Granted and Treasury Stock	Revenue Reserves	Retained Earnings	Other Comprehensive Income	Total Attributed to Parent Company Shareholders	Non-Controlling Shareholder Interest	Shareholder's Equity
5.01	Opening Balances	9,544,827	-334,173	1,148,816	0	96,811	10,456,281	0	10,456,281
5.03	Adjusted opening balances	9,544,827	-334,173	1,148,816	0	96,811	10,456,281	0	10,456,281
5.04	Capital Transactions with Stockholders	0	-93,324	0	-217,425	0	-310,749	0	-310,749
5.04.07	Interest on Equity	0	0	0	-217,425	0	-217,425	0	-217,425
5.04.09	Restricted Stock Plan	0	5,018	0	0	0	5,018	0	5,018
5.04.10	Stock option plan	0	4,640	0	0	0	4,640	0	4,640
5.04.15	Income Tax - Restricted Stock Plan	0	-4,165	0	0	0	-4,165	0	-4,165
5.04.16	Share repurchase program	0	-100,079	0	0	0	-100,079	0	-100,079
5.04.17	Performance Share	0	1,262	0	0	0	1,262	0	1,262
5.05	Total Comprehensive Income	0	0	0	257,251	-36,709	220,542	0	220,542
5.05.01	Profit for the Period	0	0	0	257,251	0	257,251	0	257,251
5.05.02	Other Comprehensive income	0	0	0	0	-36,709	-36,709	0	-36,709
5.05.02.01	Adjustments of financial instruments	0	0	0	0	-26,517	-26,517	0	-26,517
5.05.02.02	Taxes / Adjustments of financial instruments	0	0	0	0	9,016	9,016	0	9,016
5.05.02.04	Period Conversion Adjustments	0	0	0	0	-25,017	-25,017	0	-25,017
5.05.02.06	Monetary Correction for Hyperinflation	0	0	0	0	5,809	5,809	0	5,809
5.07	Balances as of March 31, 2026	9,544,827	-427,497	1,148,816	39,826	60,102	10,366,074	0	10,366,074

Consolidated Statements / Changes in Shareholder's Equity - 1/1/2025 to 03/31/2025

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Capital	Capital Reserves, Options Granted and Treasury Stock	Revenue Reserves	Retained Earnings	Other Comprehensive Income	Total Attributed to Parent Company Shareholders	Non-Controlling Shareholder Interest	Shareholder's Equity
5.01	Opening Balances	9,540,891	12,054	1,078,994	0	141,012	10,772,951	0	10,772,951
5.03	Adjusted opening balances	9,540,891	12,054	1,078,994	0	141,012	10,772,951	0	10,772,951
5.04	Capital Transactions with Stockholders	0	-493,878	0	-189,580	0	-683,458	0	-683,458
5.04.02	Share Issuance Expenses	0	-500,283	0	0	0	-500,283	0	-500,283
5.04.07	Interest on Equity	0	0	0	-189,580	0	-189,580	0	-189,580
5.04.09	Restricted Stock Plan	0	5,762	0	0	0	5,762	0	5,762
5.04.10	Stock option plan	0	3,642	0	0	0	3,642	0	3,642
5.04.15	Income Tax - Restricted Stock Plan	0	-2,999	0	0	0	-2,999	0	-2,999
5.05	Total Comprehensive Income	0	0	0	221,033	-44,761	176,272	0	176,272
5.05.01	Profit for the Period	0	0	0	221,033	0	221,033	0	221,033
5.05.02	Other Comprehensive income	0	0	0	0	-44,761	-44,761	0	-44,761
5.05.02.01	Adjustments of financial instruments	0	0	0	0	-40,578	-40,578	0	-40,578
5.05.02.02	Taxes / Adjustments of financial instruments	0	0	0	0	13,797	13,797	0	13,797
5.05.02.04	Period Conversion Adjustments	0	0	0	0	-24,858	-24,858	0	-24,858
5.05.02.06	Monetary Correction for Hyperinflation	0	0	0	0	6,878	6,878	0	6,878
5.07	Balances as of March 31, 2025	9,540,891	-481,824	1,078,994	31,453	96,251	10,265,765	0	10,265,765

Consolidated Statements / Statement of Added Value

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Acumulated current period 1/1/2026 to 03/31/2026	Acumulated Prior end of period 1/1/2025 to 03/31/2025
7.01	Income	4,151,151	3,983,797
7.01.01	Revenue from customer contract	4,291,277	4,128,219
7.01.02	Other Receipts	92,657	32,719
7.01.04	Estimated credit losses	-232,783	-177,141
7.02	Input Purchased From Third Parties	-2,021,478	-2,015,124
7.02.01	Cost Of Sales Of Goods, Financial Products And Services (Including Taxes)	-1,382,225	-1,369,057
7.02.02	Materials, Energy, Outsides Services And Others	-615,398	-618,264
7.02.03	Loss / Recovery of Assets	-23,855	-27,803
7.03	Gross Value Added	2,129,673	1,968,673
7.04	Retentions	-327,742	-316,463
7.04.01	Depreciation and Amortization	-327,742	-316,463
7.05	Value Added Net Produced	1,801,931	1,652,210
7.06	Value Added Received In Transfer	74,516	84,798
7.06.02	Financial income	74,516	84,798
7.07	Total Added Value to Distribute	1,876,447	1,737,008
7.08	Distribution of Added Value	1,876,447	1,737,008
7.08.01	Personnel Expenses	557,489	498,634
7.08.01.01	Compensation	419,095	385,845
7.08.01.02	Benefits	88,018	69,610
7.08.01.03	Government Severance Indemnity Fund For Employees	33,688	27,777
7.08.01.04	Others	16,688	15,402
7.08.01.04.01	Stock option plan, Restricted share plan and Performance share	10,920	9,404
7.08.01.04.02	Management remuneration	5,768	5,998
7.08.02	Taxes, fees and contributions	837,674	801,889
7.08.02.01	Federal Taxes	247,559	257,857
7.08.02.02	State Taxes	561,314	519,632
7.08.02.03	Municipal Taxes	28,801	24,400
7.08.03	Remuneration of Third Party Capital	224,033	215,452
7.08.03.01	Interest	82,158	91,312
7.08.03.02	Rents	125,760	111,368
7.08.03.03	Others	16,115	12,772
7.08.03.03.01	Financial expenses	16,115	12,772
7.08.04	Remuneration of Shareholders' Equity	257,251	221,033
7.08.04.01	Interest on Equity	217,425	189,580
7.08.04.03	Retained Earnings / Loss for the Period	39,826	31,453

Lojas Renner S.A. reports **record** first-quarter **gross margin, net income** and cash generation



Retail revenue increased **4.3%**, with SSS growth of **3.2%** & apparel increased **5.1%**, with SSS of **3.7%**



Gross profit increased **7.4%** with **record** retail gross margin for a first quarter, reaching **56.7% (+1.6 p.p.)** & apparel of **58.0% (+1.9 p.p.)**



Retail EBITDA of **R\$ 488 million (+24%)**, with 17,0% margin



Realize delivered operating profit of **R\$ 123 million**, with an adequate portfolio risk profile



Digital GMV increased **7.4%**, reaching a **16.6%** participation



Revenue per square meter LTM of **R\$ 17.2 thousand**, an increase of **6.3%**



ROIC¹ LTM improved another quarter reaching **15.2% (+1.9 p.p.)**, above the cost of capital



Record Free Cash Flow generation of **R\$ 258 million**, with a strong cash position of **R\$1.9 billion** and net cash of **R\$1.5 billion**



Financial cycle of 105 days, a **reduction of 8 days** versus 1Q25



Net income of R\$ **257 million (+16%)**, record for a first quarter, and earnings per share of **R\$ 0.2621 (+24%)**



Repurchase of **6.6 million shares**, totaling **R\$ 100 million**, and Interest on Capital (IoC) payments of **R\$ 217 million**



Lojas Renner S.A. is featured in the **ISE B3** sustainability indexes and in the **Dow Jones Best in Class**

¹Return on Invested Capital (ROIC), calculated as NOPAT divided by Invested Capital, where (a) NOPAT represents operating profit after taxes and (b) Invested Capital corresponds to the average total capital allocated, including equity and debt.

Message from CEO

We started the year with results aligned with our strategic plan reinforcing the consistency in the execution of a model with profitable growth potential. Despite a challenging consumer environment and a higher comparison base, we delivered revenue growth of 4.3% (5.1% in apparel), combined with a record first-quarter gross margin (+1.6 p.p.), resulting in a 7.4% increase in gross profit and a 24% growth in Retail EBITDA, with a 2.7 p.p. margin expansion, and record cash generation for the period of R\$ 258 million. These results reflect the gradual capture of the investments made and give us confidence in our ability to deliver the commitments established for the 2026–2030 cycle.

As mentioned in the last earnings call, our sales performance in the quarter was impacted by non-recurring factors, particularly a temporary shortfall of items in the digital channel following the planned transfer of older inventory from the Rio de Janeiro DC to the São Paulo DC. The estimated impact in 1Q26 was 1.0 p.p. on total retail sales. This process was concluded by the end of february, with inventory availability normalized for the digital channel. The centralization of inventories in a single DC enables operational efficiency gains, enhances the customer experience and, consequently, contributes to higher conversion levels. Despite the temporary unavailability of older items, the digital channel maintained a positive growth trajectory efficiently.

We continued to strengthen our brands and customer engagement. During the quarter, the launch event for Renner's Fall–Winter collection was an important milestone, driving traffic on both physical stores and digital channel. We also advanced our omnichannel proposition with AI based solutions, including product videos in e-commerce and a virtual beauty try-on, and greater visibility of store inventory via the app and website, boosting traffic and sales, while enhancing integration across channels.

All of our businesses segments progressed throughout the quarter. Sales at Youcom and Camicado grew by 14.4% and 2.2%, respectively, with healthy margins. Realize delivered results of R\$ 123 million, stable compared to the same period last year, and maintained an adequate credit risk profile to the current environment. We also continued to advance Realize's innovation agenda and initiated the pilot of a new card processing platform, that will be implemented from the second half of the year onwards.

The structural improvements in our operating model across the Fashion and Lifestyle businesses, including greater supply chain reactivity, more enhanced inventory management, with a higher share of full-price sales, resulted in a 1.6 p.p. expansion in retail gross margin and 1.9 p.p in apparel, reaching 56.7% in retail and 58.0% in apparel, both record levels for a first quarter.

In the quarter, expenses grew more than revenues, impacted by one-off events that affected comparability with the prior year. G&A expenses grew at a pace lower than revenue growth, evidencing our commitment to expense management. We advanced in the stages of the efficiency gains project, which will be implemented in the second half and will contribute to expense dilution, as provided for in our strategic plan.

We achieved retail EBITDA of R\$ 488 million, with a 2.7 p.p. margin expansion, reflecting improved profitability. Net income reached R\$ 257 million, an increase of 16.4%, and a record level for a first quarter, alongside a 24% increase in earnings per share. In addition to record cash generation for a first quarter and another quarter of improvement in LTM ROIC, which reached 15.2% (+1.9 p.p.). Our robust cash position, ensuring the flexibility necessary to continue investing in business growth and shareholder returns in a disciplined manner. We repurchased 6.6 million shares, representing 9% of the program, and distributed R\$ 217.4 million in Interest on Capital (IoC).

We began 2026 confident in the business model and in our ability to deliver the guidance disclosed at our 2025 Investor Day, both for this year and for the remainder of the cycle. The results of the quarter, particularly the expansion in margins, profitability, and cash generation, reinforce the strength of the strategy and the consistency of our execution. We remain focused on unlocking the Company's full potential through sustained growth, increasing efficiency, and value creation for the shareholders.

Fabio Faccio – CEO

¹Return on Invested Capital (ROIC), calculated as NOPAT divided by Invested Capital, where (a) NOPAT represents operating profit after taxes and (b) Invested Capital corresponds to the average total capital allocated, including equity and debt.

Main Financial Indicators

May 7, 2026 – Lojas Renner S.A. (B3: LREN3) announces its results for 1Q26. All figures are expressed in millions of Brazilian reais, and comparisons are made with the same period of the previous year, unless otherwise indicated.

R\$ million	1Q26	1Q25	Δ
Retail net revenue	2,875.9	2,756.8	4.3%
Retail Same Store Sales	3.2%	10.8%	NA
Apparel net revenue	2,564.8	2,440.9	5.1%
Apparel Same Store Sales	3.7%	12.2%	n.a
Digital GMV (1P + 3P)	627.1	583.8	7.4%
Digital GMV Penetration	16.6%	16.1%	0.5p.p.
Retail gross margin	56.7%	55.1%	1.6p.p.
Apparel gross margin	58.0%	56.1%	1.9p.p.
Operating expenses (post IFRS 16)	(1,214.3)	(1,143.6)	6.2%
% Operating expenses/Retail net revenue	-42.2%	-41.5%	0.7p.p.
Operating expenses (ex IFRS 16)	(1,387.9)	(1,309.8)	6.0%
% Operating expenses/Retail net revenue	-48.3%	-47.6%	0.7p.p.
Retailing EBITDA	487.5	394.7	23.5%
Retailing EBITDA Margin	17.0%	14.3%	2.7p.p.
Financial Services Result	122.9	125.5	-2.0%
Total Adjusted EBITDA	610.5	585.1	4.3%
Total EBITDA Margin	21.2%	21.2%	0.0p.p.
Free Cash Flow	258.0	70.9	263.7%
Net Income	257.3	221.0	16.4%
Net Margin	8.9%	8.0%	0.9p.p.
Earnings per Share (R\$)	0.2621	0.2123	23.5%
ROIC ^{LTM}	15.2%	13.3%	1.9p.p.

¹Return on Invested Capital (ROIC), calculated as NOPAT divided by Invested Capital, where (a) NOPAT represents operating profit after taxes and (b) Invested Capital corresponds to the average total capital allocated, including equity and debt.

Earnings Conference Call

May 8, 2026

10 AM BRT / 9 AM US-EDT



The webinar will be live broadcast with simultaneous English translation.

To register, click here:

https://us06web.zoom.us/webinar/register/WN_eksfy5l3SY2KXqK1E9hnFw

Data as of 04/30/2026

- Price **R\$ 13.60/per share**
- Market Cap **R\$ 13.3 billion**
- Outstanding shares **976.3M**

LREN3



Retail Operating Performance

Retail Net Revenue

R\$ million	1Q26	1Q25	Δ
Retail net revenue	2,875.9	2,756.8	4.3%
Renner	2,623.6	2,522.5	4.0%
Youcom	121.7	106.4	14.4%
Camicado	130.7	127.9	2.2%
Retail same store sales	3.2%	10.8%	n.a
Apparel net revenue	2,564.8	2,440.9	5.1%
Apparel same store sales	3.7%	12.2%	n.a
Operating data			
Digital GMV (1P + 3P)	627.1	583.8	7.4%
Digital GMV participation	16.6%	16.1%	0.5p.p.
Retailing net revenue per sq meters (thousand R\$)	3.5	3.4	2.2%
Company average ticket size (R\$)	202.0	193.5	4.4%
Proprietary cards average ticket size (R\$)	281.2	266.7	5.4%
Average sales area (thousand sq. meters)	821.3	804.3	2.1%

Note: Retail net revenue includes revenue from merchandise sales (apparel, footwear, beauty, home, and decoration categories), as well as revenue from services related to marketplace operations. For enhanced analysis, revenue from Ashua and Repassa operations is presented together with Renner's operation.

Consolidated

The Company reported consolidated retail net revenue of R\$ 2,875.9 million, representing 4.3% growth, compared to 12.0% increase in 1Q25. On a same-store sales (SSS) basis, growth totaled 3.2%. In the apparel category, net revenue and SSS increased by 5.1% and 3.7%, respectively. Retail revenue per square meter, one of the Company's key growth and productivity drivers, advanced 2.2% in the quarter.

The Company maintains its annual guidance for net revenue growth in the range of 9% to 13% for the 2026–2030 period. This trajectory combines disciplined expansion into new municipalities, increased digital penetration, and continued gains in omnichannel productivity.

Renner

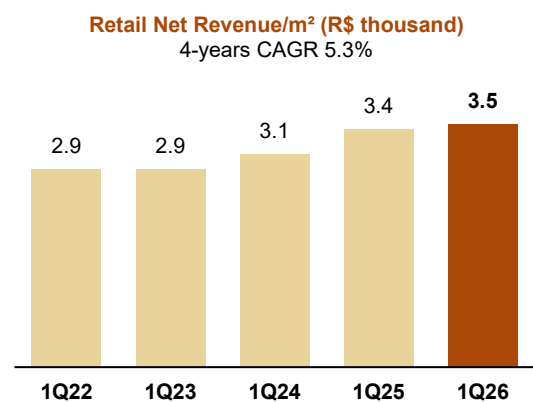
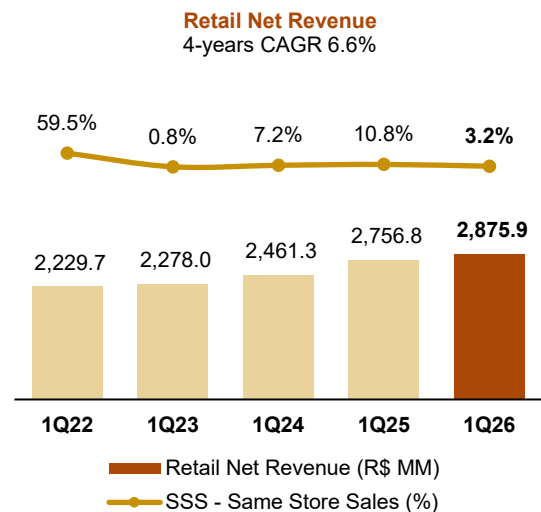
The Renner brand reported net operating revenue of R\$ 2,623.5 million, representing 4.0% growth compared to 1Q25. Worthy of note, 1Q26 faced a more challenging comparison base as 1Q25 revenues grew 12.0%.

Sales performance during the period was affected by non-recurring factors particularly the temporary shortfall of items in the digital channel. As mentioned during the 4Q25 earnings call, between January and February 2026, the Company executed a planned transfer of inventories from the Rio de Janeiro DC to the São Paulo DC, which temporarily affected the availability of older products in the online channel with an estimated impact of 1.0 p.p. on total retail sales for the quarter. This process was concluded by the end of February.

For another quarter, the Company recorded an increase in average ticket size, driven primarily by a fresher product mix. There was also growth in the number of transactions and in conversion rates, which offset the lower store traffic.

The Company has been operating more efficiently, consistently reducing older inventory levels and the need for promotions. Execution of transitional collections has improved, and there are still further opportunities to be captured.

In March, Renner held the Fashion Show for launching the Fall/Winter collection, connecting creation, content, and influence in a unique experience. The initiative resulted in expanded reach and engagement and reinforced the brand's new positioning, "Ouse ser Você", strengthening Renner as a reference in fashion. Highlights also include the performance of the Athleisure category, which delivered another quarter of double-digit growth, and the continued proprietary brand Alchemia progress, which continues to gain share in the Beauty category.



Digital

Conversion
+14%
vs 1Q25

195MM
1Q26 visits

Digital GMV increased 7.4% in the quarter, reaching 16.6% participation and delivering higher profitability compared to 1Q25.

The planned transfer of inventories from the Rio de Janeiro to the São Paulo DC, temporarily impacted the availability of older products in the online channel during January and February, normalized as of the end of February. The completion of this process is structurally positive, as it enables inventory centralization, operational efficiency gains, and shorter lead times, supporting an improved customer journey experience.

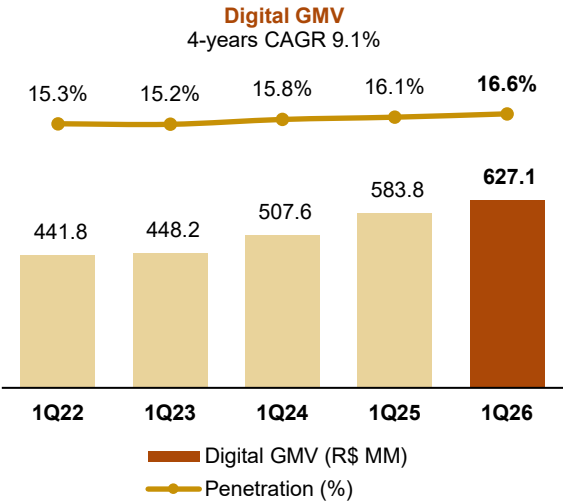
The Company advanced its omnichannel value proposition through the implementation of artificial intelligence-based solutions. Highlights included the launch of a virtual beauty try-on, the production of videos for e-commerce, and an enhanced search experience for similar-products and images on the digital platform. These initiatives made browsing more intuitive, reduced friction, and contributed to higher engagement and conversion.

The Renner app maintained its leadership among domestic fashion players, ending the period with 7.2 million monthly active users (MAU), which represented a 7% growth compared to 1Q25, supported by a high level of engagement within the user base. The Company also reinforced its online fashion leadership with the highest volume of visits, reflecting brand strength and its digital marketing strategies' effectiveness.

Specialized business

Camicado reported net revenue of R\$ 130.7 million, representing 2.2% year-over-year growth. Performance reflected a more moderate consumption environment, partially offset by consistent commercial execution. Highlights includes the reopening in March of the Shopping Morumbi store, featuring a new concept that reinforces the brand's positioning and delivers an enhanced customer experience. The unit is one of the most representative within the brand's portfolio.

Youcom recorded net revenue of R\$ 121.7 million, with 14.4% growth in the quarter. This result reflected strong acceptance of the collection, supported by efficient inventory management and sales area growth of 17.2% in line with the ongoing store expansion plan.



Retail

Gross Profit and Margin

R\$ million	1Q26	1Q25	Δ
Retail gross profit	1,630.0	1,517.9	7.4%
Retail gross margin	56.7%	55.1%	1.6p.p.
Renner	56.5%	54.8%	1.7p.p.
Youcom	61.2%	59.8%	1.4p.p.
Camicado	55.6%	55.4%	0.2p.p.
Apparel gross profit	1,486.8	1,368.6	8.6%
Apparel gross margin	58.0%	56.1%	1.9p.p.

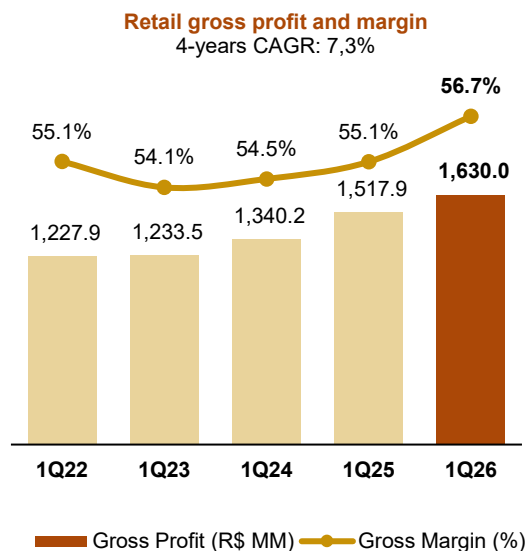
Note: Retail gross profit includes the cost of goods sold for merchandise sales (apparel, footwear, beauty, home, and décor categories). For improved comparability and analysis, the cost related to Ashua and Repassa operations is presented together with Renner's operations.

Consolidated

Consolidated gross profit from retail operations totaled R\$ 1,630.0 million, representing 7.4% growth compared to 1Q25. Consolidated gross margin rose by 1.6 p.p., reaching 56.7%, while apparel gross margin increased by 1.9 p.p., reaching 58.0% - a first quarter record level. Margin expansion was driven mainly by commercial performance, particularly the higher share of full-price sales, combined with improved inventory management, reduced markdown levels, and gains from greater supply chain reactivity and more precise allocation.

The centralization of operations at the São Paulo DC resulted in the loss of the tax benefit associated with Rio de Janeiro DC, an effect more than offset by operational gains. In the final stage of the process, the lower availability of older items in the online channel (as previously mentioned) had an estimated positive impact of 0.3 p.p. on margin.

The Company ended the quarter with a 1.1% reduction in inventory balance compared to 1Q25, mainly due to a lower share of aged items over 16 weeks, a 15% reduction. Average inventory days (LTM) closed the period at 124 days, a reduction of 3 days year-over-year.



Renner

Renner reported a gross margin of 56.5%, representing an increase of 1.7 p.p. year-over-year. The higher share of full-price sales, combined with the evolution of the fulfilment model that enables more precise allocation, resulted in lower levels of markdown. Additionally, price adjustment dynamics were in line with inflation.

Specialized business

Camicado reported a 55.6% gross margin, representing a 0.2 p.p. year-over-year increase, reflecting an improved mix, with a higher share of proprietary Home & Style branded items, as well as more effective commercial adjustments.

Youcom reported a gross margin of 61.2%, up 1.4 p.p. compared to the prior year, supported by an adjusted product mix and adequate inventory levels.

Retail

Operating Expenses

R\$ million	1Q26		1Q25		Δ	
Operating expenses (post IFRS 16)	(1,214.3)	-42.2%	(1,143.6)	-41.5%	6.2%	0.7p.p.
Sales	(810.5)	-28.2%	(757.3)	-27.5%	7.0%	0.7p.p.
General and Administrative	(366.4)	-12.7%	(353.3)	-12.8%	3.7%	-0.1p.p.
Profit Sharing Program and LTI	(37.4)	-1.3%	(33.0)	-1.3%	13.3%	0.0p.p.
Operating expenses (ex IFRS 16)	(1,387.9)	-48.3%	(1,309.8)	-47.6%	6.0%	0.7p.p.
Sales	(957.9)	-33.3%	(898.0)	-32.6%	6.7%	0.7p.p.
General and Administrative	(392.6)	-13.7%	(378.8)	-13.7%	3.6%	0.0p.p.
Profit Sharing Program and LTI	(37.4)	-1.3%	(33.0)	-1.3%	13.3%	0.0p.p.

Note 1: Retail Operating Expenses comprise Selling and General & Administrative (G&A) expenses, plus the Profit Sharing Program and Long-Term Incentives, less Depreciation and Amortization.
 Note 2: As disclosed in 4Q25, as from 1Q26, the Company began to present, on a supplementary basis, retail operating expenses under the accounting framework prior to the adoption of IFRS 16. Under this view, lease payments are included in operating expenses, within Selling and G&A expense lines.

Note 3: As disclosed in 4Q25, as from 1Q26, the Company also presents, together with Profit Sharing Program (PSP) expenses, expenses related to restricted and performance share grant plans.

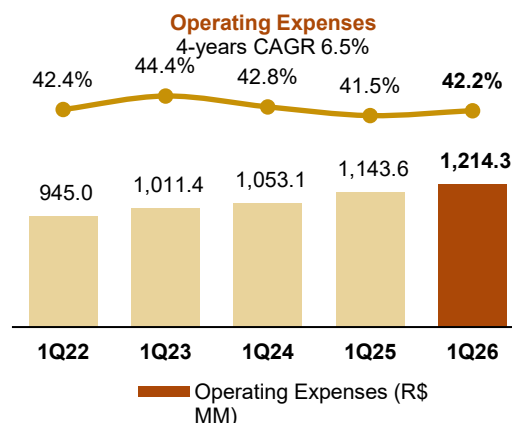
Note 4: Lease payments amounted to R\$ (173.6) million in 1Q26 and R\$ (166.2) million in 1Q25.

Operating expenses totaled R\$1,214.3 million, representing 6.2% growth. Under the ex-IFRS 16 concept, which includes lease payments, operating expenses amounted to R\$1,387.9 million, an increase of 6.0%. It is worth noting that G&A expenses grew below the pace of revenues, while the Company continues to advance its efficiency initiatives. Operating expenses grew above revenue, mainly due to lower sales volumes and non-recurring/comparable effects as detailed below:

- non-recurring increase in Selling expenses, related to employee termination contracts associated with the reduced structure of the Rio de Janeiro DC, amounting to approximately R\$ 5 million.
- non-recurring increase in G&A expenses, explained by a collective labor lawsuit at the Rio de Janeiro DC, amounting to approximately R\$ 6 million.
- increase in personnel expenses of R\$ 9 million, due to the revision of medical insurance in 3Q25, mostly within Selling expenses. This is a non-comparable effect that will be normalized from 3Q26 onwards. This initiative contributes positively to reducing voluntary turnover and increasing employee engagement.

As from 1Q26, the Company began reporting expenses related to Long-Term Incentives (LTI) within the Profit Sharing Program (PSP) line. LTI comprises restricted shares and, as approved at the 2025 Extraordinary General Meeting, performance shares. Until 2025, restricted share expenses were accounted under Personnel Expenses. In 1Q26, restricted share expenses totaled R\$ 11.1 million (R\$ 10.3 million in 1Q25), while performance share expenses amounted to R\$ 2.1 million and were not present in 2025. For further details, see Explanatory Note 34.4.

The Company reiterates the guidance disclosed at Investor Day 2025 to reduce operating expenses (ex-IFRS 16) as a percentage of retail net revenue by between 2.5 p.p. and 3.5 p.p. by 2030, using 2025 operating expenses as the baseline.



Retail EBITDA

R\$ million	1Q26	1Q25	Δ
Gross profit	1,630.0	1,517.9	7.4%
Operating expenses	(1,214.3)	(1,143.6)	6.2%
Other revenues/expenses	71.8	20.4	252.2%
Retail EBITDA	487.5	394.7	23.5%
Retail EBITDA Margin	17.0%	14.3%	2.7p.p.
Retail EBITDA (ex IFRS 16)	313.9	228.5	37.4%
Retail EBITDA Margin (ex IFRS 16)	10.9%	8.3%	2.6p.p.

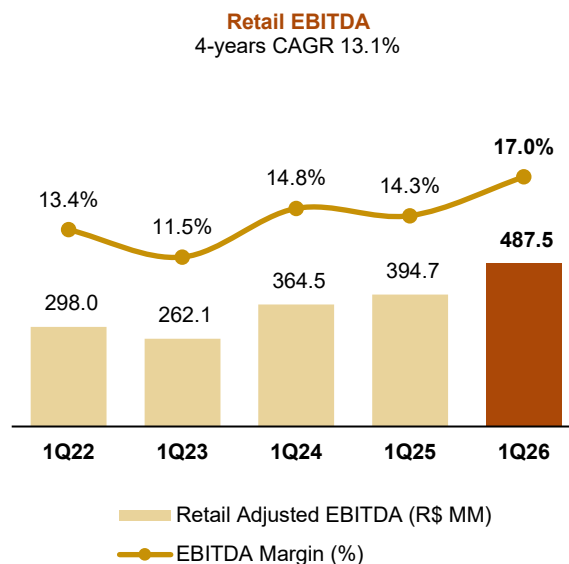
Note 1: Retail EBITDA margin is calculated in relation to retail net revenue.

Note 2: As disclosed in the 4Q25 materials, as from 1Q26, the Company presents, on a supplementary basis, retail EBITDA and total adjusted EBITDA under the accounting framework prior to the adoption of IFRS 16 - Leases. Under this view, lease payments are included in operating expenses and, consequently, impact EBITDA.

Retail EBITDA reached R\$ 487.5 million, representing growth of 23.5% compared to 1Q25, with a margin of 17.0%, up 2.7 p.p. year-over-year. Under the ex-IFRS 16 concept, retail EBITDA amounted to R\$ 313.9 million, with a margin of 10.9%, an increase of 2.6 p.p. versus 1Q25.

This performance reflected the 1.6 p.p. improvement in retail gross margin, as well as growth in other revenues/expenses, mainly due to higher recovery of tax credits. Further details are provided in Explanatory Note 34.3. On a comparable basis, excluding other revenues/expenses, retail EBITDA would have totaled R\$ 415.7 million, compared to R\$ 374.3 million in 1Q25, representing growth of 11.1%, with an expansion in EBITDA margin of 0.9 p.p.

In the context of the guidance disclosed at Investor Day in 2025, the Company reiterates its ambition to achieve an annual EBITDA margin from retail operations, ex-IFRS-16, in the range of 18% to 20% by 2030.





Financial Services

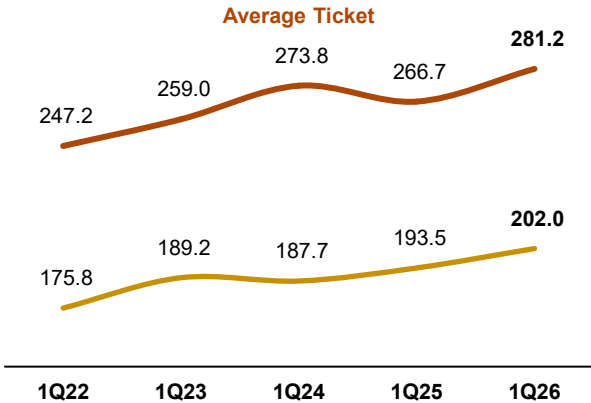
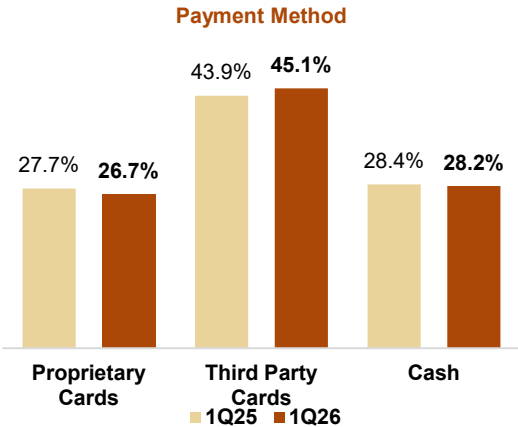
Performance

Financial Services

Payment Methods and Active Customer Base

The share of proprietary cards in sales reached 26.7%, a reduction of 1.0 p.p., directly related to the more selective credit policy adopted by the Company. This strategy led to lower new originations and, consequently, limited growth in the active customer base, which closed the quarter at 4.7 million, stable compared to the same quarter of the prior year.

Average ticket size for sales using proprietary cards increased by 5.4% to R\$ 281, 40% higher than the Company's overall average ticket demonstrating Realize's role as a loyalty driver and growth enabler for the retail business.



Credit Portfolio

(R\$ million)	31/03/2026		31/03/2026		31/03/2025		Δ	
	Up to 540 days		Up to 360 days		Up to 360 days			
Total portfolio	6,586.7	100.0%	5,780.8	100.0%	5,816.1	100.0%	-0.6%	-
On due	4,590.2	69.7%	4,579.7	79.2%	4,597.1	79.0%	-0.4%	0.2p.p.
Past due	1,996.5	30.3%	1,201.1	20.8%	1,219.0	21.0%	-1.5%	-0.2p.p.
Total portfolio	6,586.7	100.0%	5,780.8	100.0%	5,816.1	100.0%	-0.6%	-
Stage 1	3,353.5	50.9%	3,353.5	58.0%	3,449.9	59.3%	-2.8%	-1.3p.p.
Stage 2	1,565.9	23.8%	1,565.9	27.1%	1,481.9	25.5%	5.7%	1.6p.p.
Stage 3	1,667.3	25.3%	861.4	14.9%	884.3	15.2%	-2.6%	-0.3p.p.

Stage 1 – Performing exposures and up to 30 days past due: expected credit loss measured over the next 6 months.

Stage 2 – Past due between 31 and 89 days, or performing renegotiated exposures, or use of overlimit for the Meu Cartão product: expected credit loss measured over 12 months.

Stage 3 – Past due from 90 days onwards, or non-performing renegotiated exposures: loss measurement considers only the effective loss, given default.

The adoption of Resolution 4,966 allowed the extension of the period for writing off overdue assets to 540 days and the additional recognition of late interest for up to 90 days. For comparability purposes, the portfolios for 1Q26 and 1Q25 are presented adjusted up to 360 days.

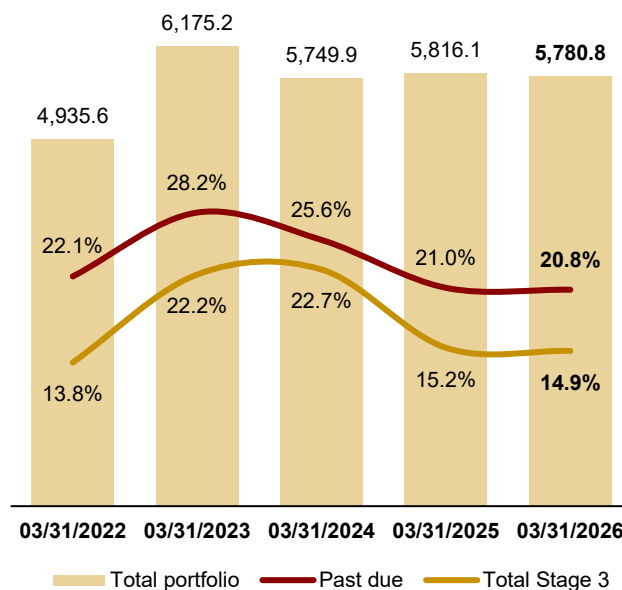
The total portfolio experienced a marginal reduction of **0.6%**, reflecting the selective credit granting strategy. During the period, a higher volume of collections from the portfolio due was observed, which contributed to the decrease in the balance versus 2025.

The **0.2 p.p.** reduction in the share of the overdue portfolio and the **0.3 p.p.** decrease in Stage 3 total (due and overdue) reflect adequate credit risk.

(R\$ million)	31/03/2026		31/03/2026		31/03/2025		Δ	
	Up to 540 days		up to 360 days		up to 360 days			
Estimated credit losses	(1,481.6)		(865.0)		(874.0)		-1.0%	
Total coverage	22.5%		15.0%		15.0%		0.0p.p.	
Past due coverage	74.2%		72.0%		71.7%		0.3p.p.	
State 3 coverage	88.9%		100.4%		98.8%		1.6p.p.	

Finally, the coverage for losses on the total portfolio reached **15.0%**, stable compared to the previous year. Coverage for the Total Stage 3 (due and overdue) ended the quarter at **100.4%**, an adequate level for the current risk profile of the portfolio.

Portfolio



Financial Results

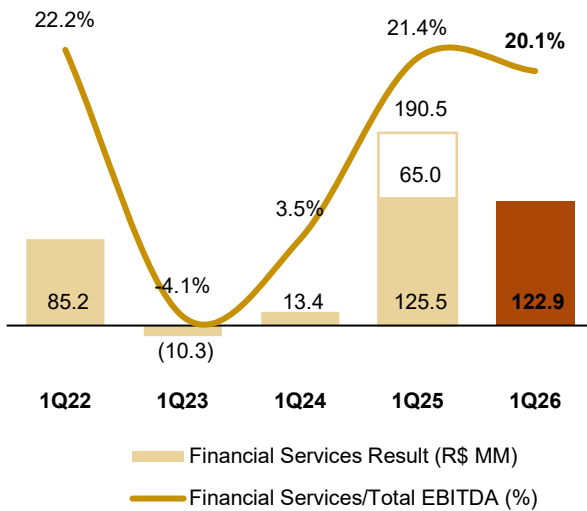
(R\$ million)	1Q26	1Q25 Adjusted	Δ	1Q25 Reported
Net revenues, net of funding costs	497.5	503.5	-1.2%	503.5
Credit losses, net of recoveries	(232.8)	(242.1)	-3.9%	(177.1)
Operating expenses	(141.8)	(135.9)	4.3%	(135.9)
Financial services result	122.9	125.5	-2.0%	190.5
% of Total EBITDA (post IFRS 16)	20.1%	21.4%	-1.3p.p.	32.6%
% of Total EBITDA (ex IFRS 16)	28.1%	30.0%	-1.9p.p.	45.5%

The change in the write-off period for past-due assets from 360 to 540 days, resulting from the implementation of Resolution 4,966, benefited 1Q25 results by R\$ 65 million in credit losses. For comparability purposes with 1Q26, this effect was reversed.

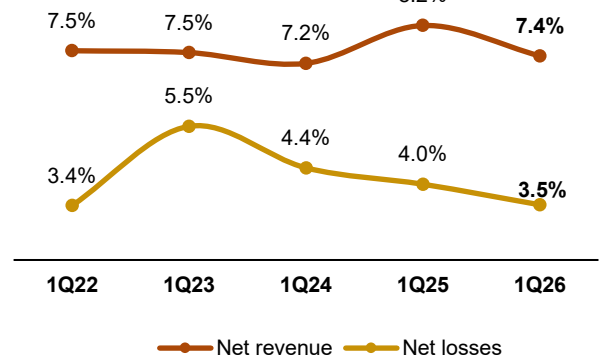
Quarterly revenues decreased by 1.2% compared to the previous year and represented 7.4% of the average portfolio, a decline of 0.8 p.p., mainly reflecting lower late interest income. This movement is associated with a portfolio with a better credit risk profile, resulting from the maintenance of a more selective credit policy. It is worth noting that, starting in 1Q25, Resolution 4,966 came into effect, requiring the recognition of late interest income on the portion of the overdue portfolio between 61 and 90 days. As a result, in 1Q26, comparability between periods is already re-established.

Credit losses were 3.9% lower than in 1Q25 and represented 3.5% of the average portfolio, a decrease of 0.5 p.p., reflecting the reduced need for provisioning of the past-due receivables, as a result of a healthy credit portfolio. The Company highlights that provisioning remains at adequate levels to cover potential future losses and reiterates its commitment to a selective credit policy, considering the current environment in Brazil.

Financial Services Results
4-year CAGR 9.6%



Revenue and Losses
over average portfolio





Consolidated Indicators

Total Adjusted EBITDA

(R\$ million)	1Q26	1Q25	Δ
Net Income for the Period	257.3	221.0	16.4%
Income Tax and Social Contribution	10.1	33.5	-69.9%
Financial Result, Net	22.1	18.5	19.5%
Depreciation and amortization	316.2	304.9	3.7%
Total EBITDA	605.7	577.9	4.8%
Stock Option Plan	4.6	3.6	27.8%
Result of Disposals or Asset Write-Offs	0.2	3.6	-94.4%
Total Adjusted EBITDA	610.5	585.1	4.3%
Total Adjusted EBITDA margin	21.2%	21.2%	0.0p.p.
Total Adjusted EBITDA (ex IFRS 16)	436.9	418.9	4.3%
Total Adjusted EBITDA margin (ex IFRS 16)	15.2%	15.2%	0.0p.p.

Note 1: Total Adjusted EBITDA margin is calculated in relation to retail net revenue.

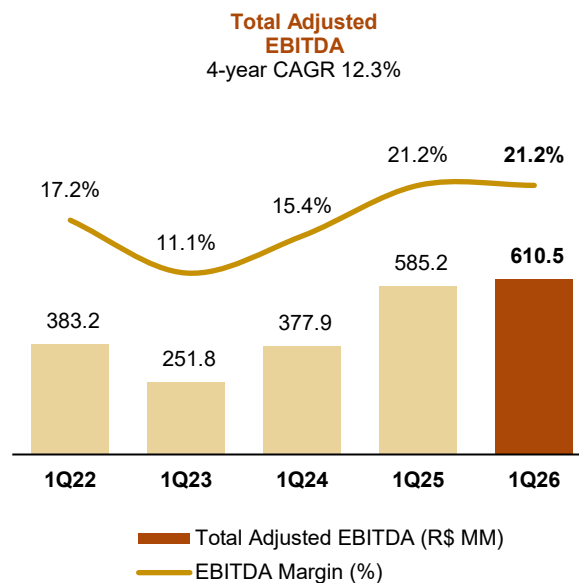
Note 2: As disclosed in the 4Q25 materials, as from 1Q26, the Company presents, on a supplementary basis, total adjusted EBITDA under the accounting framework prior to the adoption of IFRS 16 - Leases. Under this view, lease payments are included in operating expenses and, consequently, impact EBITDA.

Total Adjusted EBITDA reached **R\$ 610.5 million**, representing growth of **4.3%**, with a stable margin. The result reflects the performance of the Retail and Financial Services segments. Under the ex-IFRS 16 view, Total Adjusted EBITDA amounted to **R\$ 436.9 million**, with a margin of **15.2%**, stable compared to 1Q25.

As previously mentioned, this comparison was also impacted by extraordinary items:

- a) In the retail segment, a positive impact of **R\$ 71.8 million** (R\$ 20.4 million in 1Q25) recorded within Other Operating Revenues and Expenses;
- b) At Realize, a non-comparable effect of **R\$ 65 million** related to Resolution 4,966, resulting from the deferral of write-offs of assets overdue more than 360 days.

Excluding these extraordinary items, Total Adjusted EBITDA would have totaled R\$ 538.7 million, up 7.8%, with a margin of 18.7%, an expansion of 0.6 p.p.



Investments and expansion

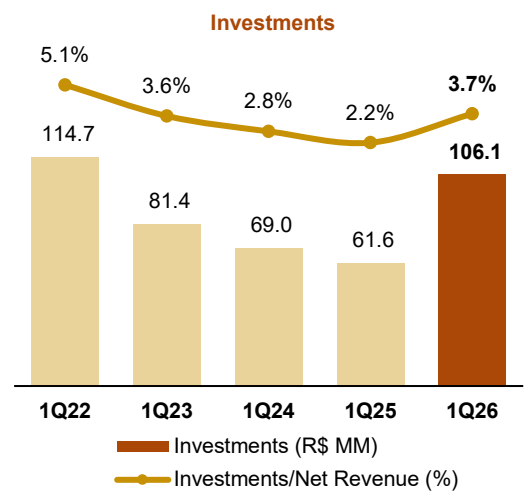
Investments

(R\$ million)	1Q26	1Q25
New stores	21.2	3.7
Remodeling of installations and others	33.3	29.7
IT equipment and systems	48.5	24.3
Logistics and others	3.0	3.8
Total investments	106.1	61.6

Investments totaled R\$ 106.1 million in the quarter. During the period, there were two store openings, one Renner brand and unit one under Youcom banner. Historically, there are fewer openings in the first quarter for seasonal reasons.

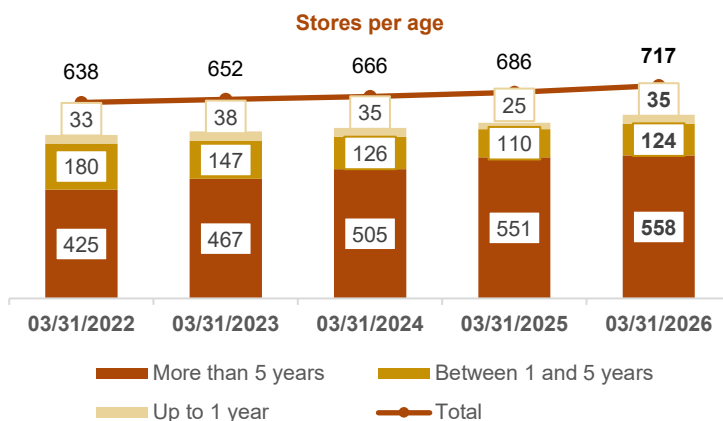
The Company allocated capital to store remodeling and maintenance, a strategy aimed at enhancing customer experience, increasing operational efficiency, and, consequently, supporting commercial performance. Additionally, structural and maintenance investments were made in systems and technology.

For 2026, the proposed capital budget of R\$ 1,050 million provides for the opening of 50 to 60 stores, including 22 to 30 Renner and 23 to 25 Youcom units and approximately 5 Camicado stores. This level represents an acceleration in expansion compared to 2025, in line with the strategy presented at Investor Day. Store opening guidance for the Renner brand is between 570 and 600 stores by 2030, focusing on new urban centers with populations of up to 100,000 where the Company still has no footprint, stores to be based on the essential model with attractive profitability. Guidance in the case of Youcom is to reach between 260 and 290 stores by 2030.



Stores in Operation by Business Unit

Number of Stores	1Q25	2Q25	3Q25	4Q25	1Q26
Renner	430	431	432	443	444
Openings	1	1	1	11	1
Closures	-	-	-	-	-
Camicado	102	102	102	104	103
Openings	-	-	1	2	-
Closures	(1)	-	(1)	-	(1)
Youcom	135	139	142	152	153
Openings	-	4	3	10	1
Closures	-	-	-	-	-
Ashua	19	19	18	18	17
Openings	-	-	-	-	-
Closures	-	-	(1)	-	(1)
Total	686	691	694	717	717
Openings	1	5	5	23	2
Closures	(1)	-	(2)	-	(2)



Depreciation and Amortization

Depreciation and amortization related to property, plant and equipment and intangible assets totaled R\$ 186.7 million in the quarter, representing an increase of 6.2% compared to 1Q25, reflecting a higher asset base. Depreciation of right-of-use assets under IFRS 16 totaled R\$ 129.4 million, up 0.3% year-over-year.

Cash Management

Free Cash Flow

(R\$ million)	1Q26	1Q25	Δ R\$
Total Adjusted EBITDA (ex IFRS 16)	436.9	418.9	18.0
(+/-) Income Tax, Social Contribution/Financial Revenue	(23.4)	(42.3)	18.9
Operating Cash Flow	413.6	376.6	37.0
(+/-) Change in Working Capital	(26.4)	(234.3)	207.9
Accounts Receivable	1,020.3	923.5	96.8
Card Administrator Obligations	(133.0)	(146.5)	13.5
Inventory	(335.1)	(295.3)	(39.8)
Suppliers	(171.2)	(391.9)	220.7
Taxes	(315.6)	(250.5)	(65.1)
Other Accounts Receivable/Payable	(91.8)	(73.5)	(18.3)
(-) Capex	(129.1)	(71.4)	(57.7)
(=) Free Cash Flow	258.0	70.9	187.1

Record free cash flow for a first quarter benefited from higher EBITDA generation and, primarily, from more efficient working capital management, with particular emphasis on suppliers, driven by longer payment terms.

Net (Cash) Debt

(R\$ million)	03/31/2026	12/31/2025	03/31/2025
Financing of Customer Credit Operations	399.0	379.9	424.5
Current	21.6	21.1	413.4
Non-current	377.4	358.8	11.0
Gross Debt	399.0	379.9	424.5
Cash and Cash Equivalents and Financial Investments	(1,853.5)	(1,902.8)	(1,630.8)
Net (Cash) Debt	(1,454.5)	(1,522.9)	(1,206.3)

The Company's net cash position decreased by R\$ 68.5 million compared to December 2025, mainly due to the use of approximately R\$100.1 million for share buy-backs, as well as the payment of Interest on Capital (IoC) related to 4Q25, totaling R\$ 217.4 million. These movements were partially offset by free cash flow generation of R\$ 258.0 million during the period.

Financial Results

(R\$ MM)	1Q26	1Q25	Δ
Financial Revenues	46.0	47.9	-3.9%
Income from cash equivalents and financial investments	30.5	42.7	-28.7%
Selic interest on tax credits	15.5	5.1	203.4%
Financial Expenses	(63.5)	(72.7)	-12.7%
Interest on loans, financing and debentures	(0.0)	(9.6)	-99.9%
Interest on leasing	(63.5)	(63.1)	0.7%
Variations in foreign exchange and monetary restatement, net	2.2	0.9	151.2%
Other revenues and (expenses)	(6.8)	5.5	NA
Financial Result	(22.1)	(18.5)	-19.7%

The Financial Result was negative R\$ (22.1) million, compared to R\$ (18.5) million in 1Q25. The result was impacted by lower returns on cash and financial investments, due to the reduction in the cash position mentioned above, as well as lower interest expenses, resulting from the debt amortization carried out in February 2025. It is worth mentioning that, in this quarter, Selic interest on tax credits was registered in the amount of R\$ 15.5 million. Excluding this effect, on a comparable basis, the financial result was R\$ (37.6) million, versus R\$ (23.6) million in 1Q25.

Net Income and ROIC

Net income reached R\$ 257.3 million, increasing 16.4% compared to the same quarter of the prior year, reflecting improved operational performance and a lower effective income tax and social contribution rate of 3.8% (see Explanatory Note 11.4). Earnings per share for the quarter reached R\$ 0.2621, up 23.5% compared to 1Q25 (R\$ 0.2123 per share).

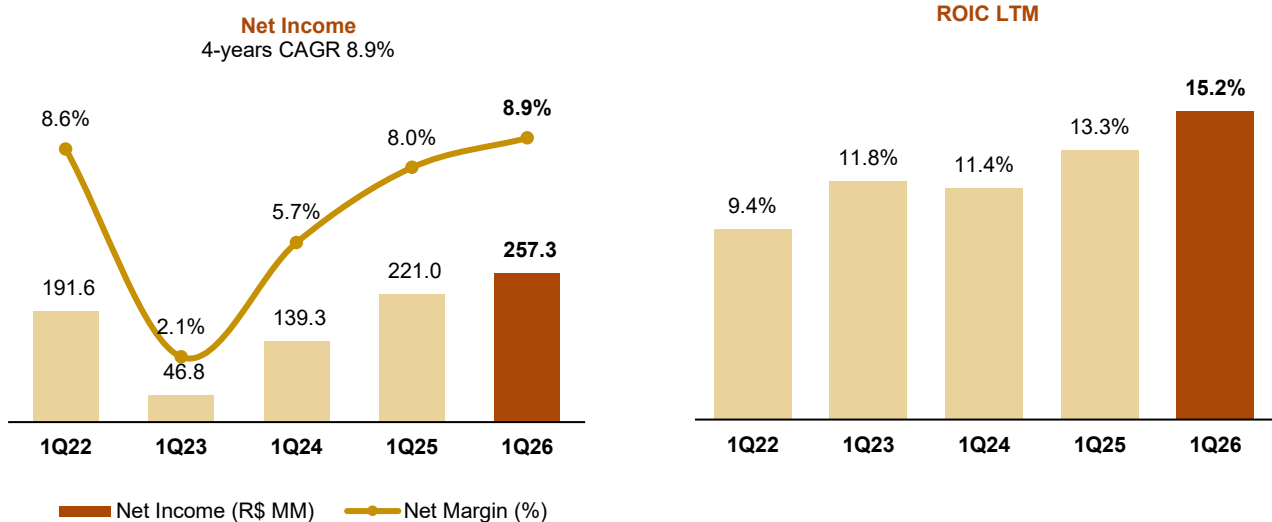
On a comparable basis, adjusting the effects of other operating revenues and expenses, portfolio write-downs, and Selic interest, net of income tax and social contribution, net income would have totaled R\$ 199.8 million (+19.2%).

During the quarter, R\$ 217.4 million in Interest on Capital was paid out to shareholders (R\$ 189.6 million in 1Q25), corresponding to R\$ 0.222698 per share (R\$ 0.187752 in 1Q25), payment effected as from April 14, 2026.

The Company announced at its Investor Day in 2025 a capital distribution guidance of 50% to 80% of net income for the 2026–2030 period.

LTM ROIC¹ increased by 1.9 p.p., reaching 15.2%, above the cost of capital. Continued ROIC expansion is supported by margin gains, higher asset turnover driven by inventory productivity, disciplined working capital management, and store expansion with incremental returns from new markets. These drivers reinforce the Company’s confidence in reaching its target of achieving approximately 20% ROIC by 2030.

¹Return on Invested Capital (ROIC), calculated as NOPAT divided by Invested Capital, where (a) NOPAT represents operating profit after taxes and (b) Invested Capital corresponds to the average total capital allocated, including equity and third-party capital.



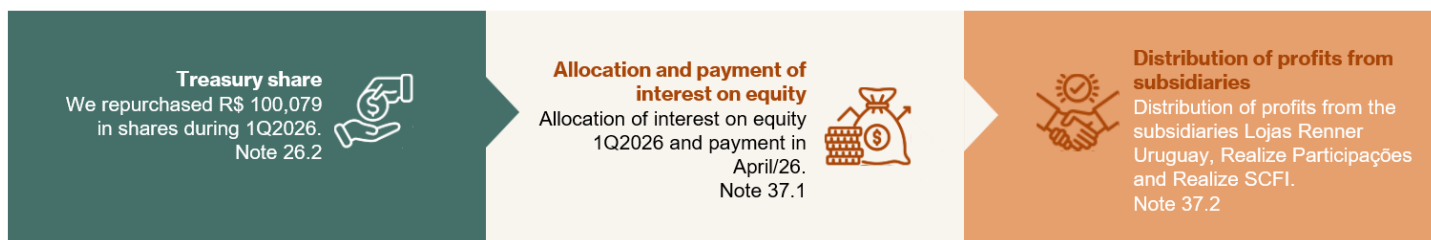
1. OPERATIONS

Lojas Renner S.A. (The "Company" or "Parent Company"), a corporation with headquarter at Av. Joaquim Porto Villanova, 401, Porto Alegre (RS), listed on B3 S.A. - Brasil, Bolsa, Balcão under code LREN3 - and its direct and indirect subsidiaries, individually or jointly ("Parent Company" or "Consolidated"), are mainly engaged in:

- i) **Retail:** clothing and sports, footwear, accessories, perfumery, housewares, bed, table and bath, furniture and decoration businesses; and
- ii) **Services:** personal loans, purchase financing, insurance and asset and liability transactions inherent to credit companies, revenues from sales commissions through the *Marketplace* between the Parent Company and partner companies, sales intermediation commissions, urban deliveries and complete and customized logistics management solutions, among others.

2. HIGHLIGHTS

Management highlights below important matters of this disclosure in the interim financial statements:



3. BASIS OF PREPARATION AND PRESENTATION OF THE INTERIM FINANCIAL STATEMENTS

3.1 Statement of compliance

The parent company and consolidated interim financial statements presented for the period ended March 31, 2026 have been prepared in accordance with CPC 21 (R1) – Interim Financial Reporting, issued by the Brazilian Committee of Accounting Pronouncements (CPC), and in accordance with IAS 34 – Interim Financial Reporting, issued by the International Accounting Standards Board (IASB), in accordance with the standards issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of interim financial information and were approved by the Company's management on May 4, 2026.

The interim financial statements have been prepared to update users on the significant information presented in the period and should be analyzed together with the complete financial statements for the year ended December 31, 2025. In preparing these interim financial statements, we have adopted all standards, amendments to standards and interpretations issued by CPC, IASB and regulatory agencies that were in effect as of March 31, 2026.

Therefore, in order to disclose only relevant information or information that underwent significant changes in relation to the last annual parent company and consolidated financial statements as of December 31, 2025, the notes listed below were not presented or do not have the same level of details of the notes that make up the annual financial statements:

- Cash and cash equivalents and Interest-earning bank deposits (Note 7.1);
- Trade receivables (Note 8.6);
- Inventories (Note 9.1 and 9.2.1);
- Recoverable taxes (Note 10.1);

- Other assets (Note 11.1);
- Income and social contribution taxes (Note 12.1);
- Investments (Note 13.4);
- Property, plant and equipment and intangible assets (Note 14.1);
- Impairment testing (Note 16.1 and 16.5);
- Suppliers (Note 20.2.1);
- Supplier finance arrangements (Note 21.1);
- Tax obligation (Note 22.1);
- Payroll and social charges (Note 23.1);
- Provisions for tax, civil and labor risks and contingent liabilities (Note 24.1, 24.1.1 and 24.1.2);
- Other liabilities (Note 26.1);
- Equity (Note 28.1);
- Dividends and interest on equity capital (Note 29.1 and 29.2);
- Stock option plan (Note 31.1 and 31.2); And
- Restricted shares plan (Note 32.1 and 32.2).

For the sake of ensuring the comparability of information and in accordance with the best accounting practices, notes to financial movements are presented according to a comparison between the same periods of the current year and the previous year.

3.2 Statement of relevance

We have applied the OCPC 7 Technical Guideline meeting the minimum requirements and, at the same time, disclosing only relevant information that helps readers to make decisions. Therefore, all significant information used in the management of the business is shown on this document.

3.3 Basis of measurement

We considered historical cost as the basis for the measurements included in this document, except for RX Ventures's investments in the Startups (Note 12.4), the measurement of NDF financial instruments (Note 23.3), the share option plan (Note 29), the restricted share plan (Note 30) and the long-term incentive plan (Note 31), which are measured at fair values.

3.4 Functional and presentation currency

These interim financial statements are presented in Brazilian real, which is the Company's functional currency, with balances rounded to the nearest thousand. For foreign subsidiaries that operate in a stable economic environment with another functional currency, the statements of profit or loss are translated into Reais at the monthly average exchange rate and assets and liabilities at the final rate. The balances of assets, liabilities and accrued profit are translated at the final rate for Lojas Renner Argentina (LRA), which operates in hyperinflationary economies. Equity items are held at historical rates in all scenarios and changes are adjusted in the "Foreign exchange translation adjustments" account.

3.5 Significant accounting judgments, estimates and assumptions



Because the preparation of the financial statements requires management to make assumptions and estimates about the likelihood of future events and climate changes that affect the balances of assets and liabilities and other transactions, results may differ from estimates.

Critical accounting estimates, which are essential to produce the best possible information about the results and equity condition, even with their subjectivity, complexity and lack of accuracy, have a significant impact on:

Estimate	Note
CPC 42/ IAS 29 Financial Reporting in Hyperinflationary Economies	Note 3.8
Expected credit losses (ECLs)	Note 7.3
Estimated inventory losses	Note 8.1.1
Discount rate applied to present value adjustments	Note 7.1, Note 8.1, Note 15.1, Note 16.1 and Note 17.1
Realization of deferred income and social contribution taxes	Note 11.3
Impairment testing	Note 15
Provisions for tax, civil and labor risks and contingent liabilities	Note 22
Investees in RX Ventures fund in startups, determination of the fair values of derivative financial instruments, stock option plan, restricted share plan and performance shares	Note 12.4, Note 23.3, Note 29, Note 30 and Note 31.1.1

3.6 Accounting policies

The significant accounting policies adopted by the Parent Company to prepare the parent company and consolidated interim financial statements are consistent with those adopted and disclosed in the notes to the financial statements for the year ended December 31, 2025, which were disclosed on March 5, 2026 and should be read together with these statements.

3.7 Basis of consolidation

This publication includes the companies presented below in which we have direct and indirect interest, which account for 100.0% as of March 31, 2026, and for which we use the financial statements closed on the same reporting date as the parent company. Investments are accounted for using the equity method.



Argentina | ARS DIRECT SUBSIDIARY

Lojas Renner Argentina S.A.U. ("LRA") operates in clothing retail trade, sports and footwear, perfuming, cosmetics and accessories.

Uruguai | UYU/USD DIRECT SUBSIDIARIES

Lojas Renner Uruguay S.A. ("LRU") operates in clothing retail trade, sports and footwear, perfuming, cosmetics and accessories.

Lojas Renner Trading Uruguay S.A. Its operation is based on purchase and sale transactions for Company's entities located in Latin America, except for Brazil.

China | RMB DIRECT SUBSIDIARY

Lojas Renner Shanghai Trading Co. Ltd. ("LRS") conducts purchases, quality control, sample development, commercial partners' approach operations and supports prospection of new foreign suppliers

Brazil | BRL DIRECT SUBSIDIARIES

Maxmix Comercial Ltda. ("Camicado") operates in kitchenware retail, bedding, bath and kitchen linens, furniture and decor.

Realize Participações S.A. holds interests in financial institutions legally authorized to operate by Central Bank of Brazil.

Fashion Business Comércio de Roupas Ltda. ("Youcom") operates in clothing retail trade, footwear and accessories.

Uello Tecnologia S.A. ("Uello") digital logtech focused on urban deliveries that offers a complete and customized logistics management solution.

Fundo de Investimentos em Participações RX Ventures Multiestratégia ("Fundo") aims to invest in growth of startups focused on innovative solutions for the entire fashion and lifestyle ecosystem.

Relog Ltda. ("Relog") aims to provide logistics services.

Dromegon Participações Ltda. ("Dromegon") is the owner of certain real properties used in Company's operations and its revenue derive solely from rentals.

Repassa Intermediação de Negócios Ltda. ("Repassa") online platform for clothing, footwear and accessories resale.

INDIRECT

Realize Sociedade de Crédito, Financiamento e Investimento S.A. ("Realize SCFI") operates as a credit, financing and investment company, in comply with current financial rules and laws.

3.8 CPC 42/ IAS 29 Financial Reporting in Hyperinflationary Economies

The financial statements of LRA are restated in accordance with CPC 42/ IAS 29. In the period ended March 31, 2026, we recognized net income of R\$3,292 (R\$5,082 as of March 31, 2025) in finance income from hyperinflation in the LRA, which consists of receivable and payable inflation adjustment captions (Note 34).

4. STANDARDS AND INTERPRETATIONS IN EFFECT AND NOT IN EFFECT

We present below the rules that came into effect on January 1, 2026 and the rules that will come into effect on January 1, 2027 and are applicable to the Company's business.

4.1 Standards in effect

4.1.1 Amendments to IFRS 7 and IFRS 9 – Classification and Measurement of Financial Instruments

The amendments will address diversity in accounting practices and thus make requirements more understandable and consistent. These include:

- i) Classification of financial assets with ESG and similar characteristics;
- ii) Settlement of liabilities through electronic payment systems.

With these changes, the IASB has also introduced additional disclosure requirements to increase transparency. The standard came into effect on January 1, 2026 and we have no impacts from the amendment, as there are no transactions of this nature.



4.2 Standards not in effect

4.2.1 IFRS 19 – Subsidiaries without Public Accountability: Disclosures

The standard allows subsidiaries without public accountability, and if their ultimate controlling party produces consolidated financial statements in accordance with IFRS, to provide reduced disclosures when applying international financial reporting standards in their financial statements. IFRS 19 is optional for eligible subsidiaries.

The standard becomes effective from January 1, 2027 and we are evaluating whether any subsidiary will adopt the standard.

4.2.2 CPC 51/IFRS 18 Standard - Presentation and Disclosure of Financial Statements

<p>CPC 26 Equivalent to IAS 1 - Presentation of Financial Statements</p>	<p>What changes? The changes affect the presentation and disclosure of information, with no impact on the Company's economic results</p>	<p>IFRS 18 (Applicable from January 1, 2027) A new accounting standard aimed at standardizing the presentation of financial statements, providing investors with a better basis for analysis and comparison</p>
New structure for the Statement of Profit or Loss		
<p>New categories OPERATING INVESTING FINANCING</p>		
<p>New subtotals Operating profit Profit or loss before financing and income tax</p>		
<p>Aggregation and disaggregation Information grouped according to similar characteristics, forming similarity-based aggregations</p>		
<p>Management-defined Performance Measures- MPMs Non-GAAP metrics used outside the financial statements to reflect management's view of financial performance.</p>		
<p>Others impacts In the Statement of Financial, goodwill is presented separately from the intangible assets group In the Statement of Cash Flows, operating profit is used as the starting point, dividends received are classified as investing activities, and interest and dividends paid are classified as financing activities</p>		

Below we disclose the Company's preliminary assessment of the main impacts arising from the application of CPC 51/IFRS 18, which is subject to review and adjustment throughout 2026:

4.2.2.1 Main activity

The Company's core activity is in line with what is mentioned in the notes on operations (Note 1) and segment reporting (Note 32). This definition is necessary to comply with the provisions of the standard, which require the identification of the main business activity for the correct classification of revenues and expenses into the operating, investing and financing categories.

4.2.2.2 Statement of Profit or Loss

The Company calculated what should be classified into each category by analyzing the statement of current profit or loss, according to the standard's requirements, as shown in the table below:

Operating	Investing	Financing
<ul style="list-style-type: none"> This category covers the results generated by the entity's main business activities, as well as results that are not allocated to the other two categories provided for by the standard. 	<ul style="list-style-type: none"> Income and expenses related to assets that generate returns on an individual basis and are largely independent of other resources held by the entity. 	<ul style="list-style-type: none"> Includes income and expenses from liabilities that involve solely the raising of financing. Interest expenses and the effects of changes in interest rates and other liabilities.

After evaluating what should be classified into each category, operating profit is not expected to be materially impacted. Profit **before income tax and profit** will not show any changes, because those changes reflect only presentation adjustments.

4.2.2.3 Aggregation and disaggregation of information

The standard introduces significant changes in the way operational performance is presented, with a focus on transparency and comparability. The presentation of operating revenues and expenses can be structured according to nature, function or both. The Company will opt for the hybrid disclosure model. Therefore, it assessed the need to remove the following from the lines of **line items selling expenses, general and administrative expenses and other operating results**, which will be disclosed in separate lines before **operating profit**:

- Depreciation and amortization:** Better assessment of operating performance before non-cash effects and a better understanding of cash flows from operating activities. Aggregate the depreciation and amortization lines of property, plant and equipment, intangible assets and right-of-use assets.
- Profit sharing and long-term incentives:** Highlights costs related to variable compensation, making it clear about incentive policies for the Company's employees and executives. It should include the lines of employee participation, restricted share plan, share option plan, performance share plan and management participation.
- Financial products and services:** Separates financial operations from operating income, offering a more accurate view of expenses on financial products and services.

The assessment presented above is a preliminary analysis based on the information available to date. The classifications may change until the official date of disclosure, according to data updates, changes by regulatory agencies and further analyses.

4.2.2.4 Management-defined performance measures

The standard mandates that all Performance Measures Defined by Management (MPMs) be presented in a single note, including:

- Description of the measure;
- Calculation methodology;
- Reconciliation to the most comparable subtotal under CPC51/IFRS 18.

In order to identify the performance measures that will be included in the scope of the standard as from 2027, an analysis of the Management Report will be carried out together with the criteria set forth in the standard to characterize an MPM, such as:

- Be a subtotal of income and expenses;
- Be used in public communications outside the financial statements;
- Communicate an aspect of the Company's financial performance as a whole;
- Not be listed in CPC 51 item 118 as subtotals that do not fall into the category;
- Not be specifically required for presentation or disclosure by IFRS Standards.

One of the performance measures that may be disclosed is EBITDA, considering the analyses currently underway. Despite that, we continue to evaluate the other performance measures that are currently presented to the market to identify which of them will meet the definitions and requirements set forth by CPC 51/IFRS 18.

4.2.2.5 Statement of financial position

We will present the goodwill line separately from other intangible assets in the balance sheet, as disclosed in Note 13.2.2 (R\$131,777 as of March 31, 2026 and R\$131,777 as of December 31, 2025, in Consolidated).

4.2.2.6 Statement of cash flows

We will present operating profit as the starting point (indirect method) and dividends received will no longer be presented as operating activities but will be classified as investing activities, in accordance with the requirements of IFRS 18/CPC 51.

4.2.2.7 Statement of Changes in Equity, Statement of Comprehensive Income (loss) and Statement of Value Added

We did not identify any impact on the statement of changes in equity, statement of comprehensive income or statement of value added.

4.2.3 Constitutional Amendment No. 132/2023 – Consumer Tax Reform

In December 2023, Constitutional Amendment No. 132/2023 was enacted, establishing the Tax Reform ("Reform") on consumption. The Reform model is based on a dual VAT divided into two spheres, a federal one (CBS – Contribution on Goods and Services), which will replace PIS and COFINS, and a subnational one (IBS – Tax on Goods and Services), which will replace ICMS and ISS (state and municipal). The IS – Selective Tax was also created, under federal jurisdiction, applied to goods and services that are harmful to health or the environment.

In January 2025, Complementary Law No. 214/2025 was published, which regulated part of the Tax Reform. The effects of the Tax Reform will be fully known when the regulations on the pending issues are finalized through the Complementary Law and when the definition of the rates that will be applied occurs.

In January 2026, Complementary Law 227/2026 was published, whose main objective is to regulate the operation of the IBS Management Committee (CG IBS). This Committee, composed of representatives of States and Municipalities, will be responsible for coordinating the collection, inspection, collection, distribution of revenue and standardization of the legislation of the new tax. In addition, this Law defines the new administrative tax procedure applicable to IBS.

Therefore, there is no effect of the tax reform on the financial statements as of March 31, 2026.

4.2.3.1 Transition period and accounting effects

The model establishes a gradual transition between the years 2027 and 2032, a period in which the old and the new system will coexist. In 2026, symbolic test rates will be applied only for informational purposes (0.9% for CBS and 0.1% for IBS), with no additional charge and without reducing current taxes, therefore, without financial impacts. In 2027, PIS and COFINS will be replaced by CBS, IPI rates will be reduced to zero on products that do not have a similar product manufactured in the Manaus Free Trade Zone and the collection of the Selective Tax will begin. As from 2029, the migration of ICMS and ISS to IBS will begin, with a progressive reduction of the old taxes and a proportional increase of the new tax until its full adoption in 2033. The graph below illustrates the evolution of the Tax Reform implementation process and its main milestones over time.

2026



- Test Year;
- Rate of 0.9% (CBS) and 0.1% (IBS);
- Separate disclosure of taxes on the invoice;
- Waiver of Tax Collection;
- Non-inclusion of taxes in the total price.

2027



- Full implementation of CBS;
- Elimination of PIS and COFINS;
- Testing of the State and Municipal IBS at a rate of 0.5% each;
- Reduction of IPI to zero, except for the Free Trade Zone (ZF);
- Levy of the Selective Tax (IS).

2029 to 2032



- Transition from ICMS and ISS to IBS;
- Gradual increase of IBS and gradual reduction of ICMS and ISS;
- Gradual reduction of tax incentives;
- 10% in 2029;
- 20% in 2030;
- 30% in 2031;
- 40% in 2032.

2033



- Full implementation of the New Model;
- Full CBS and IBS rates;
- Elimination of ICMS;
- End of tax incentives.

The analyses and trends presented below are preliminary estimates prepared according to current tax reform legislation. However, considering that there are still regulations and definitions to be issued by the competent bodies, our understandings remain subject to review. Therefore, the scenarios described here should be interpreted as initial benchmarks, subject to adjustments as regulatory proceedings progress.

Group	Impact	Trends (*)			
		Balance sheet	Income Statement	Statement of Value Added	Statement of Cash Flows
Suppliers	Presentation of the net price excluding current taxes for purposes of determining the tax base of CBS and IBS, with a corresponding reduction in suppliers, given that the price composition will be adjusted to reflect the exclusion of such taxes.	↓ Reduced liabilities	☐ No changes	☐ No changes	☐ No changes
Rights-of-use and Lease payable	Payment of the lease payments net of taxes, resulting in the remeasurement of the contracts, with impacts on the amounts of future lease payments and on the balances recognized as lease liabilities and right of use assets.	↓ Reduced assets and liabilities	☐ No changes	☐ No changes	☐ No changes
Taxes recoverable	Change in the methodology for utilizing tax credits, which will no longer be recognized on an accrual basis and will instead be recognized at the moment of the tax payment. Expansion of the credit base to include all operating expenses.	↑ Increased tax credit	↓ Reduced expense	↑ Creates more value	↑ Higher free cash flow generation
Inventories	As the new taxes will be detached from the tax base and, usually, recoverable, they will not be included in the cost of goods. In situations where the supplier's tax regime is cumulative/simplified, there may be an increase in inventory cost.	↑ Increased net inventory value	↑ Increased CMV	↓ Creates less value	↓ Lower free cash flow generation
Property and equipment	The IBS and CBS credits on property and equipment will be fully utilized at the time of acquisition, simplifying the control process and accelerating the recovery of amounts.	↓ Reduced assets	↓ Reduced depreciation expense	↑ Creates more value	↑ Higher free cash flow generation
Tax obligations	With the change in the calculation methodology, which will no longer include taxes in their own tax base, the trend is a reduction in sales tax amounts, as the price will no longer be tax-inclusive.	↓ Reduced liabilities	↓ Reduced sales taxes	↑ Creates more value	↑ Higher free cash flow generation

Legend:

Benefit gain

Benefit loss

(*) For a proper interpretation of the table above, one should consider the direction and color of the icons presented as a whole (Balance, Income Statement, Statement of Value Added and Statement of Cash Flows), with the arrows indicating the expected variation (increase or decrease) and the colors representing benefit gain or loss.

The Company points out that the financial and operational effects may only be accurately measured after the publication of all supplementary and non-statutory standards. The interim financial statements as of March 31, 2026 do not have any impact of the tax reform, as taxes were calculated in accordance with prevailing law. The first effects should arise as of January 1, 2027, with the application of the new CBS tax, the extinction of PIS and COFINS and the reduction to zero of the IPI rate for products that do not have a similar product manufactured in the Manaus Free Trade Zone.

5. RISK MANAGEMENT

A multidisciplinary structure manages the Company's risks and allows Top Management to evaluate the alignment of business management with the policies and guidelines established by Management. In April 2012, the Board of Directors created the Audit and Risk Management Committee, which identifies and monitors the main risk factors exposed in the normal course of operations:

- i) Market risk (interest rate risk (Note 5.1.1) and exchange rate risk (Note 23.4));
- ii) Credit risk (Note 6.3; Note 7.5 and Note 23.5);
- iii) Liquidity risk (Note 5.2); And
- iv) Capital management (Note 5.3).

We applied the requirements set forth by CPC 40 (R1)/IFRS 7 and also considered the guidance set forth by Official Letter issued by CVM SNC/SEP 01/2022, considering qualitative and quantitative risk management issues. Below is a description of the main risks involved.

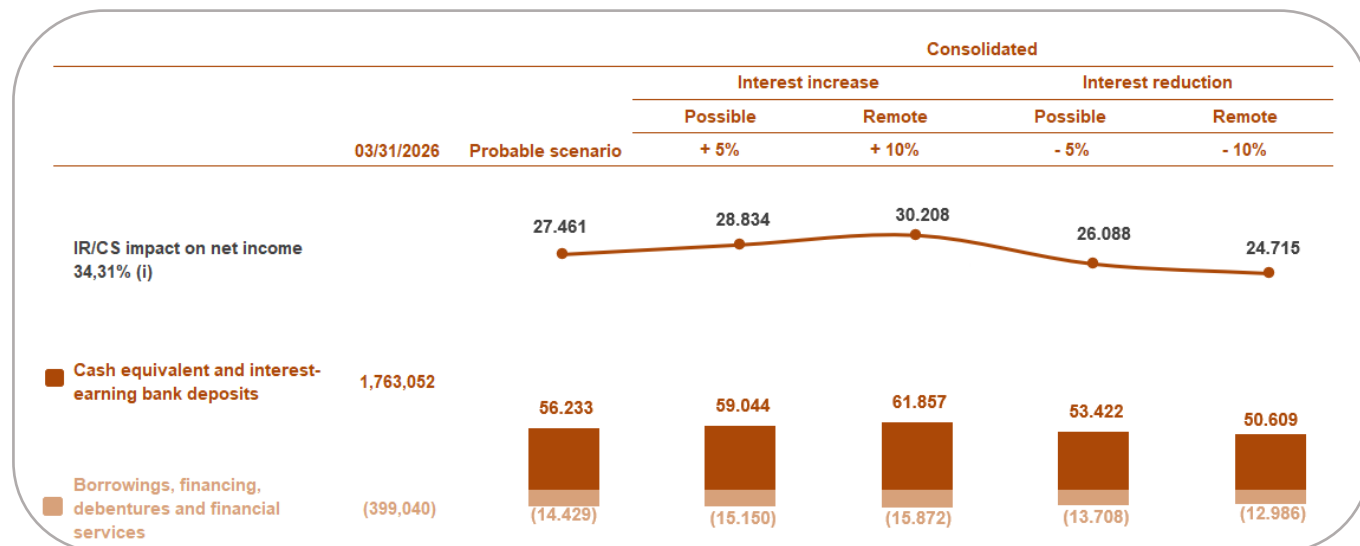
5.1 Market risk

5.1.1 Interest rate risk

Cash flows from cash equivalent transactions, financial investments and financing of financial services transactions. Because financial assets bear interest at the CDI (interbank deposit certificate) and receivables are realizable in the short term and bear fixed interest rates, the level of risk associated with fluctuations in interest rates is relatively low.

We continuously analyze the Company's exposure to interest rates, comparing agreed rates with those prevailing in the market, simulating refinancing, position renewal and natural hedging scenarios, defining a reasonable change in interest rates and calculating its impact on profit or loss.

As of March 31, 2026, we conducted sensitivity tests considering scenarios of decrease in interest rates. For these tests, we assumed that the benchmark interest rate (SELIC) forecast for the subsequent quarter, estimated at 14% p.a., as disclosed on the Central Bank of Brazil's (Bacen) Focus Report on March 27, 2026. The calculations included earnings on cash equivalents and financial investments, net of the effects of PIS, COFINS and IR/CS. We adopted fluctuations of $\pm 5\%$ and $\pm 10\%$ on the projected rate for the sensitivity analysis. We understand that these intervals allow the Company to properly assess its potential impacts under different macroeconomic conditions, making the assessment of financial risks more robust.



(i) Rate obtained from the application of nominal rates weighted by the balances of the parent company and its subsidiaries.

5.2 Liquidity risk

We manage our cash equivalents by establishing a strategic minimum amount of cash according to the cash cycle of retail transactions and the minimum capital necessary to secure credit transactions, ensuring that there is sufficient cash to meet business needs and plans.

We continuously monitor liquidity projections based on estimated and realized cash flows, as well as the main financial and non-financial indicators of the past 12 months. On the reporting date the Company does not have debts arising from loans, and therefore there are no contractual requirements related to financial covenants. Next to it are the tracked indicators.

OBJECTIVES OF CASH AND CASH EQUIVALENTS MANAGEMENT



Contractual cash flows include principal plus future interest estimated through the date of maturity. Below are the contractual cash flows of the financial liabilities of the consolidated financial statements:

Account	Contractual balance	Contractual cash flows	Less than 3 months	Between 4 and 6 months	Between 7 and 12 months	Between one and two years	Between two and five years	Over five years
Financing agreements - financial services	399,040	486,036	-	-	23,949	417,492	44,595	-
Lease payables	2,495,970	3,540,237	203,042	193,583	388,253	666,578	1,237,789	850,992
Supplier	1,674,875	1,689,564	1,378,340	235,718	4,320	71,186	-	-
Obligations – Forfait	6,943	6,943	6,943	-	-	-	-	-
Obligations to credit card carriers	2,469,198	2,476,529	1,867,733	426,429	182,367	-	-	-
Derivative financial instruments	50,953	52,132	42,859	9,273	-	-	-	-
Balance as of March 31, 2026	7,096,979	8,251,441	3,498,917	865,003	598,889	1,155,256	1,282,384	850,992

	Account balance	Contractual cash flows	Less than 3 months	Between 4 and 6 months	Between 7 and 12 months	Between one and two years	Between two and five years	Over five years
Financing agreements - financial services	379,875	464,970	-	-	24,098	413,789	27,083	-
Lease liabilities	2,505,491	3,564,974	149,477	307,047	301,094	655,463	986,234	1,165,659
Supplier	1,846,025	1,861,676	1,747,884	39,665	2,534	71,593	-	-
Obligations – Forfait	41,156	41,937	41,937	-	-	-	-	-
Obligations to credit card carriers	2,602,231	2,602,231	1,966,593	439,323	196,315	-	-	-
Derivative financial instruments	13,820	14,020	12,661	1,359	-	-	-	-
Balance as of December 31, 2025	7,388,598	8,549,808	3,918,552	787,394	524,041	1,140,845	1,013,317	1,165,659

5.3 Capital management

In addition to equity capital, we also use debt capital to finance our activities, thus optimizing our capital structure. Cash and net indebtedness reflect the total exposure of obligations to the financial system and the capital markets and therefore do not include lease liabilities.

Indebtedness levels are monitored in relation to cash generation capacity and capital structure.

	Consolidated	
	03/31/2026	12/31/2025
Operating financing agreements	(399,040)	(379,875)
Current	(21,612)	(21,087)
Non-current	(377,428)	(358,788)
Gross indebtedness	(399,040)	(379,875)
Cash and cash equivalents and Interest-earning bank	1,853,528	1,902,811
Net indebtedness	1,454,488	1,522,936
Equity	10,366,082	10,456,281
Financial leverage index (i)	-14.03%	-14.56%

- (i) Relative index obtained by dividing gross indebtedness, less the balance of cash and cash equivalents and Interest-earning bank deposits, divided by shareholders' equity, showing that as of March 31, 2026 and December 31, 2025 the Company has negative financial leverage.

6. CASH AND CASH EQUIVALENTS AND INTEREST-EARNING BANK

6.1 Breakdown of cash and cash equivalents

	Index	Rate range p.a. (i)	Parent Company		Consolidated	
			03/31/2026	12/31/2025	03/31/2026	12/31/2025
Cash and banks						
Local currency			35,727	57,888	56,971	84,369
Foreign Currency			-	-	33,505	33,505
Cash equivalents						
CBD	CDI	From 98,0% to 101,4%	704,679	680,596	878,252	828,611
CDB Realize – Related parties	CDI	106,9%	698,545	677,992	-	-
Committed	CDI	From 96,0% to 98,0%	15,028	7,554	30,645	14,587
Fixed-rate deposits	(ii)		-	-	13,090	16,574
Other cash equivalents			-	-	766	420
Total			1,453,979	1,424,030	1,013,229	978,066

(i) Percentage of the CDI fluctuation;

(ii) It is a fixed-rate security held by HSBC bank in LRS.

6.2 Composition of Interest-earning bank

	Index	Average rate Weighted p.a.	Parent Company		Consolidated	
			03/31/2026	12/31/2025	03/31/2026	12/31/2025
Financial Treasury Bills	SELIC	100.5%	-	-	399,987	494,177
Investment fund (i)	CDI	100.1%	-	-	105,971	107,499
Exclusive investment fund (ii)						
Financial bills	CDI	103.3%	312,586	283,072	312,586	283,072
Financial Treasury Bills	SELIC	102.9%	14,116	39,997	14,116	39,997
CBD	CDI	102.0%	7,639	-	7,639	-
Total			334,341	323,069	840,299	924,745

(i) The Sovereign DI *investment fund*, held by indirect subsidiary Realize SCFI with Banco Santander, is a security linked to the provision of contract guarantees;

(ii) Brasil Plural Retail FI exclusive investment fund is a private credit fixed-rate investment fund managed by Plural Gestão and administered by BNY Mellon Serviços Financeiros DTVM S.A. and was set up for the sole purpose of holding interest by the parent company. The fund's financial investments have been fully consolidated in these interim financial statements. The other liabilities related to the fund are mainly the administrative fees incurred to maintain the portfolio. Recognized yields reflect the daily mark-to-market of the fund position and assets have secondary market liquidity.

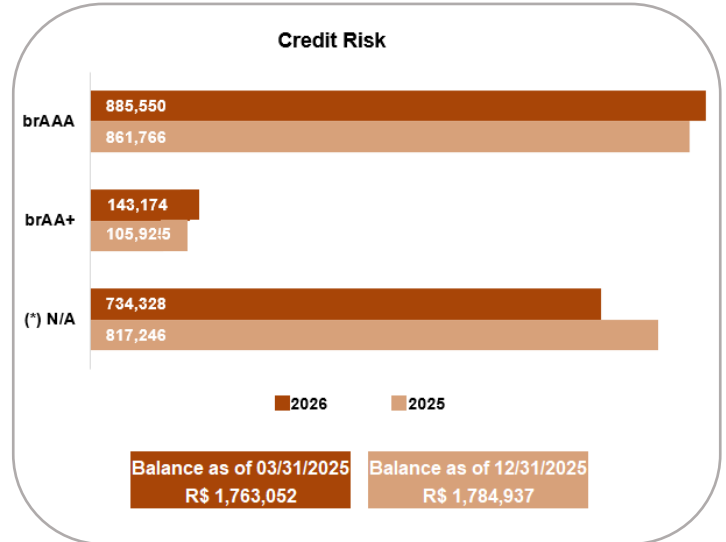
6.3 Credit risk

According to financial policy, cash equivalents and financial investments should be invested in financial institutions with a long-term domestic rating, classified as having low credit risk and recognized for their soundness.

See the graph on the side:

The rating agency 'Standard & Poors' rated the Company's credit rating as brAAA with a stable outlook in the domestic scale category (Brazil). We present below the credit quality of cash equivalents and financial investments held by the Company.

(*) Fundo de Investimentos Brasil Plural does not have a credit rating, but adopts an investment policy to allocate it to assets that pose low credit risk. As of March 2026, the composition of the portfolio mostly includes securities rated at brAAA. Although government bonds are not rated as risk, they are subject to sovereign risk, and therefore can be considered equivalent to a Brazilian credit rating.



7. TRADE RECEIVABLES

7.1 Accounting policy

These include receivables from sales of merchandise made through the Renner Card (Private Label), Co-branded card ("Meu Cartão") and use in the network supported by Visa and Mastercard, personal loans granted to clients and loans granted to individuals and legal entities by indirect subsidiary Realize SCFI and sales made via third-party cards.

Fixed-rate installment sales were brought to present value on the transaction dates, according to the average rate of the Central Bank of Brazil website, which was 1.27% p.m. (1.32% p.m. as of December 31, 2025). The present value adjustment has an offsetting entry to a trade receivable account and its realization is recognized as sales revenue over the term.

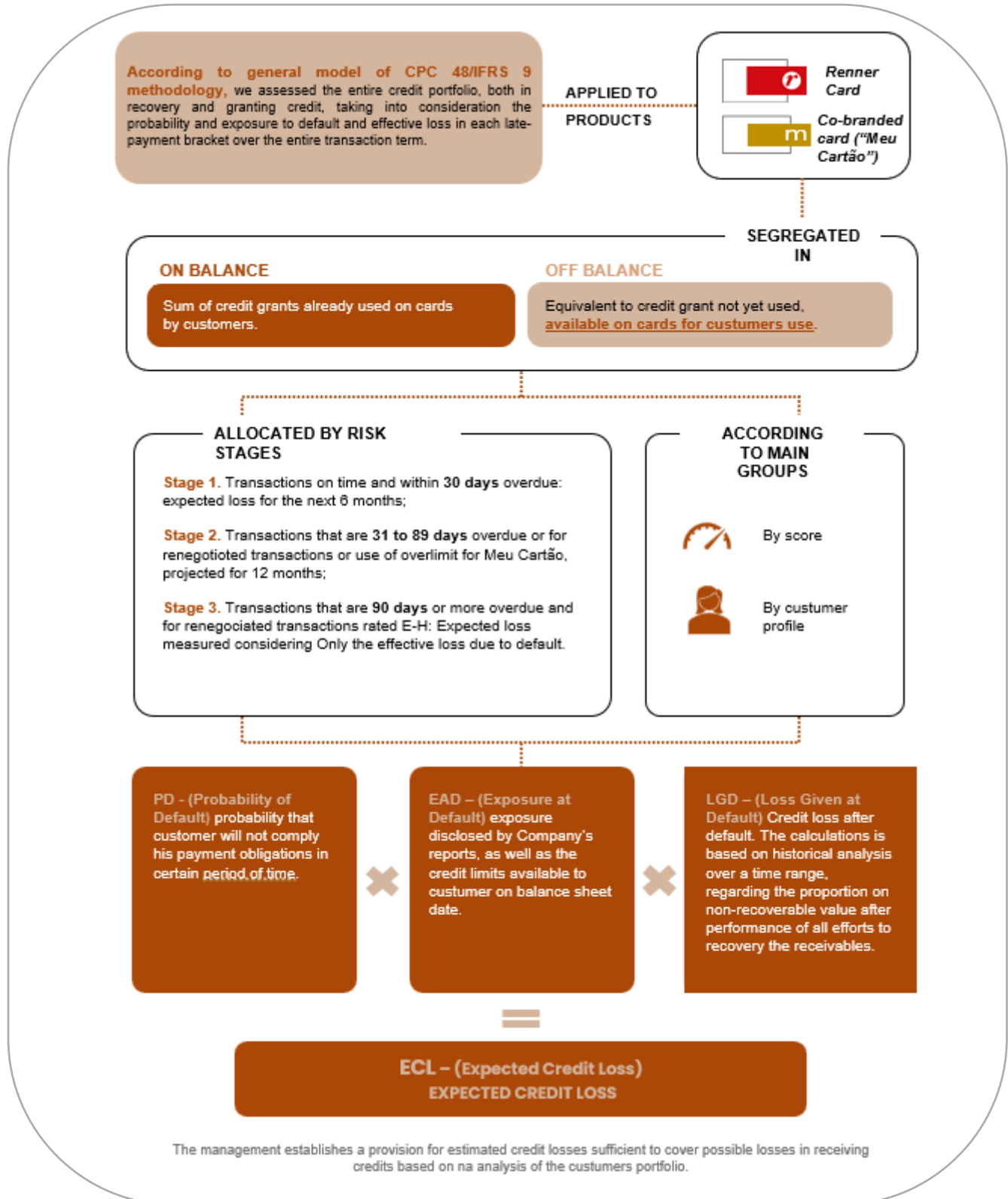
The Company follows credit renegotiation policies for clients with payment difficulties, allowing it to adjust its terms according to each client's credit profile. These renegotiations have a direct impact on the recognition of the allowance for ECL, given that they match the client for the expected loss commensurate with the new transaction.

Expected credit loss estimates are based on the calculation method of CPC48/IFRS 9, see Note 7.3. As from the 1Q25, considering the level of recovery of losses on overdue portfolios after 360 days, we started to adopt the write-off for loss on the overdue portfolio after 540 days. This change better reflects the portfolio's recovery profile and is in line with the change in the standard issued by the National Monetary Council (CMN), which seeks to align it with IFRS 9.

7.2 Breakdown of trade and other receivables

	Parent Company		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Renner credit card (<i>Private Label</i>)	-	-	707,194	807,101
Renner credit card (<i>Private Label</i>) – Related parties	372,714	494,053	-	-
Co-branded card (“Meu Cartão”)	-	-	5,879,560	6,073,950
Co-branded card (“Meu Cartão”) – Related parties	573,972	863,849	-	-
Third-party cards	896,637	1,498,356	1,084,021	1,800,429
Exports - related parties	29,678	49,629	-	-
Other receivables	7,437	8,478	23,995	29,801
(-) Estimated credit losses	-	-	(1,481,599)	(1,439,687)
(-) Discounted present value	(50,491)	(85,118)	(58,212)	(96,346)
Total	1,829,947	2,829,247	6,154,959	7,175,248
Current assets	1,829,947	2,817,997	6,154,959	7,175,248
Non-current assets	-	11,250	-	-
Total	1,829,947	2,829,247	6,154,959	7,175,248

7.3 Expected credit losses



7.4 Composition of expected loss per product

Consolidated					
03/31/2026					
Renner credit card (Private Label)	Falling due	Overdue	Portfolio	Expected credit losses	% of coverage
Balance of loans (on balance)	491,252	215,942	707,194	135,801	19.2%
Stage 1	444,338	28,013	472,351	11,451	2.4%
Stage 2	39,630	33,676	73,306	7,515	10.3%
Stage 3	7,284	154,253	161,537	116,835	72.3%
Available credit limit (Off balance)	-	-	1,875,093	4,496	0.2%
Grand Total			2,582,287	140,297	5.4%
Coverage ratio on the loan portfolio					19.8%

Consolidated					
12/31/2025					
Renner credit card (Private Label)	Falling due	Overdue	Portfolio	Expected credit losses	% of coverage
Balance of loans (on balance)	615,087	192,014	807,101	137,302	17.0%
Stage 1	575,316	17,777	593,093	15,266	2.6%
Stage 2	31,823	20,162	51,985	5,208	10.0%
Stage 3	7,948	154,075	162,023	116,828	72.1%
Available credit limit (Off balance)	-	-	1,834,363	4,626	0.3%
Grand Total			2,641,464	141,928	5.4%
Coverage ratio on the loan portfolio					17.6%

Consolidated					
03/31/2026					
Co-branded ("Meu Cartão")	Falling due	Overdue	Portfolio	Expected credit losses	% of coverage
Balance of loans (on balance)	4,098,966	1,780,594	5,879,560	1,330,093	22.6%
Stage 1	2,796,421	84,687	2,881,108	35,044	1.2%
Stage 2	1,235,186	257,473	1,492,659	126,946	8.5%
Stage 3	67,359	1,438,434	1,505,793	1,168,103	77.6%
Available credit limit (Off balance)	-	-	10,155,205	11,209	0.1%
Grand Total			16,034,765	1,341,302	8.4%
Coverage ratio on the loan portfolio					22.8%

Consolidated					
12/31/2025					
Co-branded ("Meu Cartão")	Falling due	Overdue	Portfolio	Expected credit losses	% of coverage
Balance of loans (on balance)	4,416,770	1,657,180	6,073,950	1,286,057	21.2%
Stage 1	3,009,599	66,737	3,076,336	37,061	1.2%
Stage 2	1,342,020	207,013	1,549,033	125,424	8.1%
Stage 3	65,151	1,383,430	1,448,581	1,123,572	77.6%
Available credit limit (Off balance)	-	-	10,872,892	11,702	0.1%
Grand Total			16,946,842	1,297,759	7.7%
Coverage ratio on the loan portfolio					21.4%

7.4.1 Changes in Expected credit losses (ECLs)

	Consolidated		
	Co-branded card	Renner credit card (Private Label)	Total
Balance as of January 1, 2025	(809,235)	(94,214)	(903,449)
(-) Constitutions	(192,192)	(15,620)	(207,812)
Low	11	6,000	6,011
Balance as of March 31, 2025	(1,001,416)	(103,834)	(1,105,250)
Balance as of January 1, 2026	(1,297,759)	(141,928)	(1,439,687)
(-) Constitutions	(239,616)	(18,392)	(258,008)
Low	196,073	20,023	216,096
Balance as of March 31, 2026	(1,341,302)	(140,297)	(1,481,599)

The statement of income discloses reversals (losses) on credits, net of recovery. The amount shown below is expected losses, less the recovery of receivables previously written off as loss. This recovery is not included in the ECL accounts, and as of March 31, 2026 totaled R\$25,225 (R\$30,671 as of March 31, 2025), Consolidated.

7.4.2 Breakdown of the credit portfolio (“Meu Cartão” and CCR – Private Label) by installment maturity range

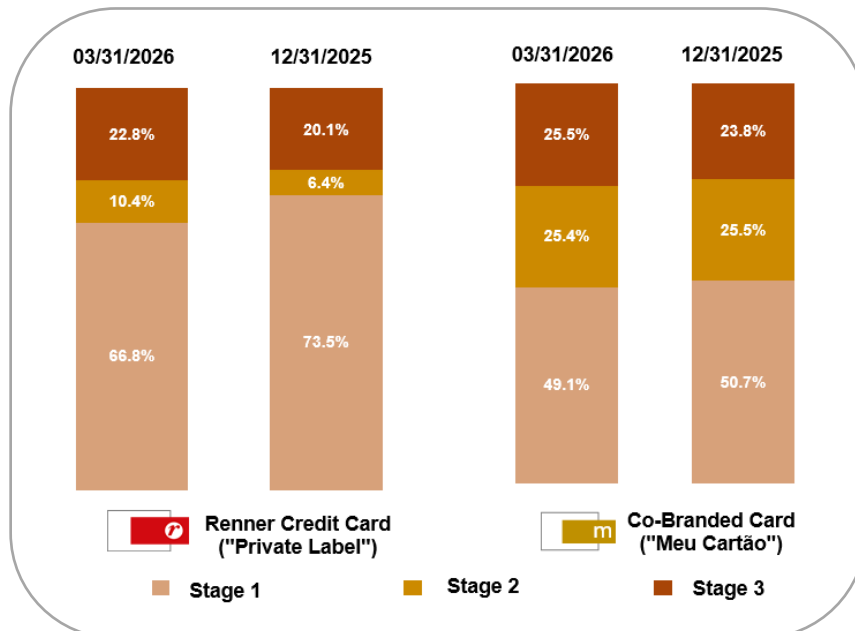
Total portfolio	Consolidated	
	03/31/2026	12/31/2025
Current	4,590,218	5.031.857
Falling due within 90 days	3,230,554	3.435.572
Falling due within 91-180 days	863,005	1.065.309
Falling due in more than 180 days	496,659	530.976
Past due	1,996,536	1.849.194
Past due up to 90 days	444,225	354.572
Past due from 91 to 180 days	355,979	362.041
Past due for more than 180 days	1,196,332	1.132.581
Grand Total	6,586,754	6.881.051

7.5 Credit risk

Our credit granting and maintenance policies aim at minimizing delinquency by selecting clients carefully, considering their payment capacity and the diversification of operations. These policies are set by Management, aligned with risk appetite and supported by technological systems and advanced risk management and fraud prevention processes.

Receivables basically originate from retail transactions to individuals, which are analyzed individually and have a low average purchase, characterized by credit risk dispersion and the lack of a security instrument. The amounts recorded in trade and other receivables represent the proper extent of our credit risk exposure, which is continuously monitored by applying internal classification and provisioning models, according to the expected credit loss model Note 7.3 (Loss infographic).

The graph on the side shows the quality of the credit risk in line with the assessment of estimated credit losses by stages (1, 2 and 3):



8. INVENTORIES

8.1 Breakdown of inventories

	Parent Company		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Merchandise for resale (i)	1,518,801	1,228,571	1,721,118	1,431,631
Imports in progress	434,542	376,000	459,161	411,660
Auxiliary materials and stores	13,052	15,084	15,207	17,124
Total	1,966,395	1,619,655	2,195,486	1,860,415

- (i) The value of goods for resale is net of estimated losses that totaled R\$8,537 (Parent Company) and R\$9,790 (Consolidated) as of March 31, 2026 (as of December 31, 2025, the balance was R\$19,209 – Parent Company and R\$26,894 - Consolidated). We have adjusted the discount rate to 1.47% p.m. (1.53% p.m. as of December 31, 2025).

8.1.1 Estimated inventory losses

	Parent Company	Consolidated
Balance as of January 1, 2025	(19,111)	(25,997)
(-) Estimated losses, net	(21,333)	(24,240)
(+) Actual loss	28,045	36,871
(+/-) Translation adjustment	-	185
Balance as of March 31, 2025	(12,399)	(13,181)
Balance as of January 1, 2026	(19,209)	(26,894)
(-) Estimated losses, net	(19,398)	(23,634)
(+) Actual loss	30,070	40,583
(+/-) Translation adjustment	-	155
Balance as of March 31, 2026	(8,537)	(9,790)

The implementation of the *RFID* (Radio Frequency Identification of Products) system allowed us to increase the frequency of inventories of all the inventories in physical stores (Lojas Renner) and therefore we recognized the effects of related losses directly in profit or loss. Cyclical inventories are taken every quarter for the Distribution Centers of Lojas Renner Brasil and Uruguay.

9. RECOVERABLE TAXES

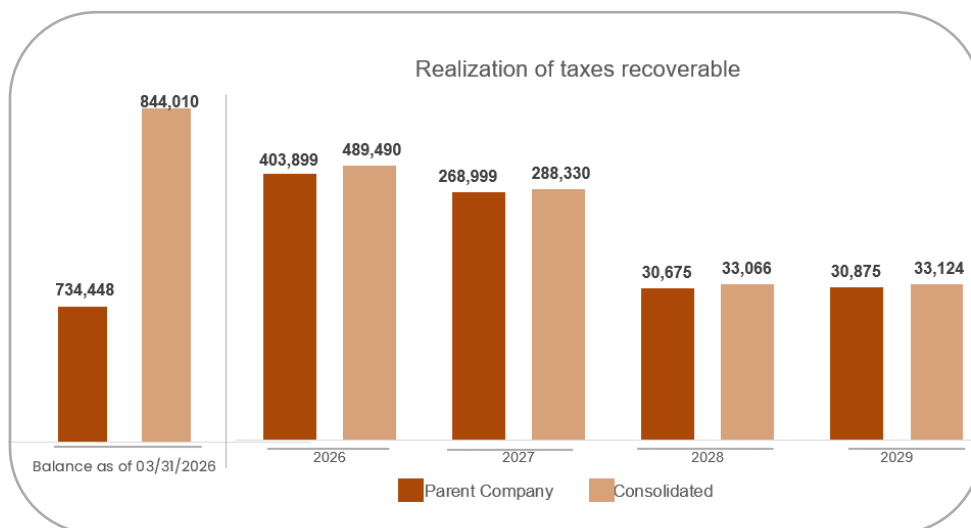
9.1 Breakdown of recoverable taxes

	Parent Company		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
ICMS	447,666	510,769	494,015	554,582
ICMS on property, plant and equipment	113,827	122,900	122,728	132,318
PIS and COFINS (i)	88,179	23,286	116,250	58,282
Tax credits of foreign subsidiaries	-	-	19,808	17,358
Other recoverable taxes (ii)	84,776	70,934	92,730	77,647
Discounted present value (iii)	-	-	(1,521)	(1,426)
Total	734,448	727,889	844,010	838,761
Current assets	403,899	390,471	489,490	470,036
Non-current assets	330,549	337,418	354,520	368,725
Total	734,448	727,889	844,010	838,761

- (i) **PIS and COFINS:** part of the amount consists of credit calculated on returns in the period from April 2021 to December 2024, in the amount of R\$62,877 in the Parent Company, R\$1,204 in the Camicado subsidiary and R\$2,403 in the Youcom subsidiary. There are also residual credits in subsidiary Camicado originating from the Federal Supreme Court's decision on issue 69, about the deduction of the ICMS from the PIS/COFINS calculation base, as well as the recognition of the portion referring to the ICMS (State VAT), in the amount of R\$10,723, and credits arising from a lawsuit over the application of the zero rate to transactions carried out at Manaus Free Trade Zone in the amount of R\$3,639. The credits are expected to be settled in the third quarter of 2026.
- (ii) **Other recoverable taxes:** The amount mainly relates to social security tax credits arising from favorable court decisions. In the Parent Company, there is a credit of R\$ 18,268 related to a lawsuit with a final and unappealable favorable decision issued in February 2026, and a credit of R\$ 35,049 related to a decision with general repercussion under Theme 985, issued in June 2024. The expected settlement of these credits is scheduled to occur in the first half of 2027, subject to the limits set forth in Normative Ordinance MF No. 14/2024.
- (iii) **Discounted present value:** Considering the hyperinflationary environment in Argentina and the tax recovery period exceeding one year, a present value adjustment was applied at the direct subsidiary LRA. The discount rate used as of March 31, 2026, was 45% per annum (48% per annum as of December 31, 2025), as observed in the market through the National Bank of Argentina.

9.2 Realization of recoverable taxes

The amount of recoverable taxes, recognized in current and non-current assets, is expected to be realized as follows:



10. OTHER ASSETS

10.1 Composition of other assets

	Parent Company		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Prepaid expenses (i)	44,272	22,526	52,388	26,111
Judicial bonds - ICMS (ii)	108,130	108,130	126,507	126,507
Judicial deposits - other taxes	30,879	30,879	36,010	36,004
Advances to third parties	5,650	6,067	24,193	16,656
Advances to employees	22,006	24,952	25,409	27,999
Advances trade payables	5,807	5,484	5,809	5,483
Credit from partnership with trade payables (iii)	336	2,349	336	2,349
Ongoing insurance claims	2,006	1,788	3,386	2,885
Insurance commissions receivable	-	-	8,157	3,996
Other accounts receivable (iv)	20,740	17,276	24,171	22,982
Other accounts receivable - related parties (v)	508	1,186	451	1,124
Total	240,334	220,637	306,817	272,096
Current assets	92,566	72,366	127,016	94,620
Non-current assets	147,768	148,271	179,801	177,476
Total	240,334	220,637	306,817	272,096

- (i) Basically consists of the provision of food and meal services, property tax (IPTU), implementation of systems, among others;
- (ii) Consists mainly of deposits in court for ICMS rate difference (EC 87/2015) for e-commerce sales;
- (iii) Balances related to partnerships with suppliers of on-lendings to BNDES;
- (iv) These amounts include amounts being processed for receivables from CCR and Meu Cartão (My Card). It also includes the incentive agreement for the permanence of the Company's executives entered into in May 2022, as approved by Management. As of March 31, 2026, executive incentives totaled R\$1,525 (Parent Company) (R\$2,261 as of December 31, 2025) and R\$2,562 (Consolidated) (R\$3,409 as of December 31, 2025);
- (v) Includes the balances of the grant agreement for retention entered into in May 2022, whose amount as of March 31, 2026 is R\$451 (Parent Company) and Consolidated (R\$1,124 as of December 31, 2025 – Parent Company and Consolidated).

11. INCOME AND SOCIAL CONTRIBUTION TAXES

11.1 Breakdown of deferred taxes

Taxable event	Parent Company		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
	IRPJ/CSLL	IRPJ/CSLL	IRPJ/CSLL	IRPJ/CSLL
Estimated impairment losses on assets	73,881	79,739	241,672	252,658
Provisions for tax, civil and labor risks	49,402	45,559	58,747	54,360
Discounted present value	25,680	35,485	30,645	40,903
Restricted share plan	18,678	21,967	18,678	21,967
Performance share plan	709	-	709	-
Income and social contribution tax losses (i)	261,380	241,641	456,840	435,797
Lease liabilities	116,160	118,256	126,870	130,470
Other provisions	77,689	41,390	96,361	61,298
Deferred tax assets	623,579	584,037	1,030,522	997,453
Goodwill on the acquisition of equity interest and appreciation of assets	-	-	(49,375)	(49,375)
Useful lives for financial reporting purposes, <i>for financial reporting purposes and for tax purposes</i>	(185,913)	(180,938)	(199,398)	(194,236)
Other provisions	(11,800)	(11,796)	(14,778)	(13,546)
Deferred tax liabilities	(197,713)	(192,734)	(263,551)	(257,157)
Total	425,866	391,303	766,971	740,296
Non-current assets	425,866	391,303	769,706	741,858
Non-current liabilities	-	-	(2,735)	(1,562)
Total	425,866	391,303	766,971	740,296

- (i) Credits recognized for the Company's and its subsidiaries' income and social contribution tax losses are supported by reviews held at year end to show the likelihood of future taxable profit being generated that makes the recoverability of those credits possible.

The rates of companies located in Brazil are 25% for IRPJ and 9% for CSLL, except for indirect subsidiary Realize SCFI, which has a rate of 25% for IRPJ and 15% for CSLL. In December 2025, Statutory Law No. 224, which gradually changes the CSLL rate of Credit, Financing and Investment Companies to 17.5% as from April 2026 and to 20% as from January 2028. Deferred tax assets were recognized considering the rate in effect on the date of their probable realization.

The Company offsets deferred assets against the deferred liabilities of the Company and subsidiaries individually.

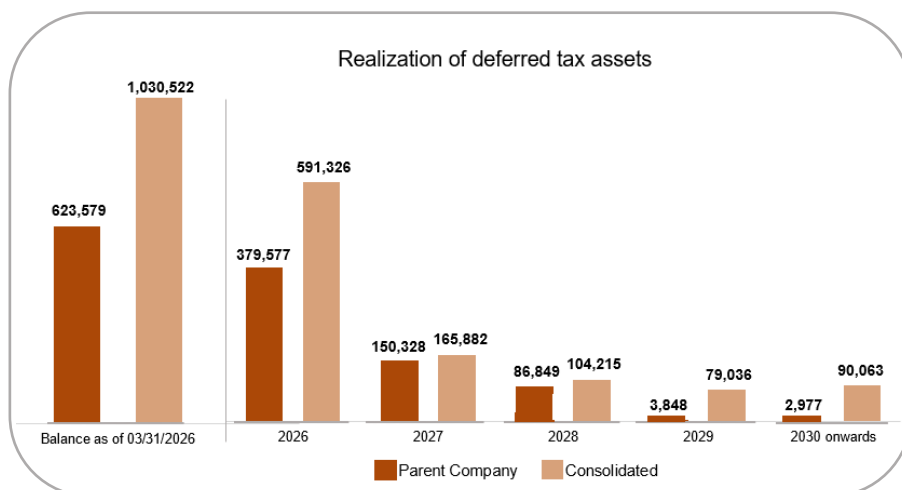
11.2 Changes in deferred taxes, net

Changes in deferred taxes, recognized at weighted nominal rates, are shown below:

	Parent Company	Consolidated
Balance as of January 1, 2025	391,999	784,569
Recognized in profit or loss	34,667	42,753
Recognized in OCI	12,700	13,797
Conversion adjustments	-	(215)
Balance as of March 31, 2025	439,366	840,904
Balance as of January 1, 2026	391,303	740,296
Recognized in profit or loss	26,058	18,514
Recognized in OCI	8,505	9,016
Conversion adjustments	-	(855)
Balance as of March 31, 2026	425,866	766,971

11.3 Realization of deferred tax assets

We periodically check for the recoverability of the balance of deferred tax assets. Our evaluation is supported by technical feasibility studies that forecast future taxable income, allowing the estimated recoverability of credits in a period not higher than 10 years. Moreover, the realization of deferred taxes depends on the uncertainties of the other estimates.



11.4 Analyzing the effective income and social contribution tax rates

The reconciliation between the expense calculated by applying combined tax rates and the income and social contribution tax expense charged to profit or loss is as follows:

	Parent Company		Consolidated	
	1Q26	1Q25	1Q26	1Q25
Profit before income and social contribution taxes	238,725	186,366	267,332	254,522
Combined tax rate	34%	34%	34%	34%
Tax expense at the nominal rate	(81,167)	(63,364)	(90,889)	(86,537)
Permanent (add-backs) deductions:				
Stock option plan expense	(1,578)	(1,238)	(1,578)	(1,238)
Gain (loss) on equity investments	13,364	22,663	-	-
Interest on equity capital	73,925	64,457	73,925	64,457
Investment grant (i)	6,220	10,939	6,374	11,123
Technological innovation incentive (Act No. 11,196/2005)	2,685	-	2,685	-
Adjustment for inflation of deferred taxes - realization rate (ii)	-	-	9,914	-
Differences in income and social contribution tax rates of subsidiaries	-	-	(6,130)	(10,498)
Loan recoveries	-	-	-	(2,210)
Deferred charges not recognized because they are not expected to be recoverable (iii)	-	-	(7,882)	(10,796)
Adjustment for inflation of court proceedings SELIC interest (iv)	5,323	1,766	5,529	2,150
Other (add-backs) and deductions	(244)	(556)	(2,019)	54
Portion exempt from the 10% surtax	-	-	-	6
Income and social contribution taxes in profit or loss	18,526	34,667	(10,071)	(33,489)
Current	(7,532)	-	(28,585)	(76,242)
Deferred	26,058	34,667	18,514	42,753
Effective rate	-7.76%	-18.60%	3.77%	13.16%

- (i) Our imports in the state of Santa Catarina are benefited by ICMS deemed credit on interstate shipments of these products. We also enjoy ICMS deemed credit on interstate shipments of merchandise to final consumers made through the state of Rio de Janeiro. Under Act No. 160/2017, these benefits are considered investment grants and are not part of the IRPJ/CSLL calculation base. This understanding remains the same even after the enactment of Law 14.789/23, due to court decisions obtained by the Company for the Parent Company and its subsidiaries. In accordance with ICPC 22/IFRIC 23, management, with the help of its legal counselors, analyzed the acceptability of the tax treatment described above and concluded that it is probable that tax authorities will accept it;
- (ii) It consists of the supplementary recognition of social contribution tax on the deferred assets of Realize SCFI, which will increase from 15% to 17.5% as from April 2026 and to 20% as from January 2028, as established by Supplementary Law 224 published on December 26, 2025. Deferred assets were recognized according to their expected realization;

- (iii) Consists of deferred taxes not recognized in subsidiaries Camicado, Repassa, Uello and LRA, the result of technical studies that show that they are expected to be recoverable in a period higher than ten years. In the subsidiaries whose technical feasibility studies show estimated recoverability in a period higher than ten years, the amount of tax loss is R\$432,631 in the period ended March 31, 2026 (R\$400,297 as of December 31, 2025) and the amount of social contribution loss is R\$359,574 in the period ended March 31, 2026 (R\$333,342 as of December 31, 2025);
- (iv) Refers to the deduction of SELIC interest on the repetition of undue tax payments pursuant to judicial decisions rendered on lawsuits to which we are parties, and to a decision on the merits of appeal No. 1,063,187 filed by the Federal Supreme Court which is having general repercussion and the additional deduction of SELIC interest on the return of unduly paid taxes (recovery of undue payment), according to a decision rendered by the Federal Supreme Court (STF) when judging appeal No. 1,063,187 with recognized general repercussion.

11.5 Global Supplementary Minimum Tax – pillar two

The Company is subject to the application of the Pillar Two rules published by the Organization for Economic Co-operation and Development (OECD) in the jurisdictions of Brazil and Uruguay as from January 2025.

In Brazil, the additional Social Contribution on Net Income was instituted in the process of adaptation to the *GloBE* Rules, through Law No. 15,079/24, regulated by Normative Instruction No. 2,228/24, in Uruguay the minimum taxation was instituted through the 2025-2029 Budget Bill that included Title 21 to the 2023 Ordered Text.

Brazil and Uruguay have opted for the rule in which only the jurisdiction itself is tested, called Complementary Minimum Domestic Qualified Tax, so jurisdictions need to ensure, annually, a minimum income taxation of 15%.

The Company forecasts for 2026, in each of the subject jurisdictions, a *Globe* effective tax rate of 15.3% in Brazil and of 25% in Uruguay, higher than the minimum expected value, without the need for additional payments.

The Argentine and Chinese jurisdictions have so far not commented on any legislative change aimed at adhering to the Model Rules of Pillar Two.

12. INVESTMENTS

12.1 Accounting policy

Investments in subsidiaries are accounted for on the equity method of accounting in the Company, and in the Consolidated financial statements, investees of Fundo RX Ventures are measured at fair value.

12.2 Breakdown of Investments

	Parent Company		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Equity-accounted investees	2,842,981	2,803,182	-	-
Goodwill on asset appreciation	1,290	1,290	-	-
Investees Fundo RX Ventures (i)	-	-	55,740	55,124
Total	2,844,271	2,804,472	55,74	55,124

- (i) Additional information, see Note 12.4.

12.3 Changes in investments in subsidiaries

Subsidiaries	Balance as of 01/01/2026	Capital movements	Share of profit (loss) of equity-accounted	Other comprehensive income	Unfunded liabilities	Balance as of 03/31/2026
Dromegon	14,098	-	1,261	-	-	15,359
Camicado	670,118	-	(4,979)	(547)	-	664,592
Youcom	338,419	27,200	(5,114)	(443)	-	360,062
LRS	32,463	-	(5,601)	(1,172)	-	25,690
Realize Participações S.A.	1,197,398	-	62,231	-	-	1,259,629
LRU	262,783	-	2,411	(22,969)	-	242,225
LRA	58,039	9,853	(5,257)	5,826	-	68,461
Realize SCFI	124,379	(23,529)	6,466	-	-	107,316
Lojas Renner Trading Uruguay	392	-	(2)	(21)	-	369
Repassa	-	3,200	(4,298)	-	1,098	-
Fundo RX Ventures	55,082	468	1,109	(872)	-	55,787
Uello	50,008	2,401	(8,921)	-	-	43,488
Relog	3	-	-	-	-	3
Total	2,803,182	19,593	39,306	(20,198)	1,098	2,842,981

Subsidiaries	Balance as of 01/01/2025	Capital movements	Share of profit (loss) of equity-accounted	Other comprehensive income	Reclassification Unfunded liabilities	Balance as of 03/31/2025
Dromegon	11,516	-	1,088	-	-	12,604
Camicado	680,330	-	(12,279)	(1,253)	-	666,798
Youcom	296,588	400	(6,787)	(875)	-	289,326
LRS	19,519	-	(3,972)	(1,186)	-	14,361
Realize Participações S.A.	1,051,888	-	91,384	-	-	1,143,272
LRU	268,494	-	9,550	(10,483)	-	267,561
LRA	104,469	-	(10,729)	(4,934)	-	88,806
Realize SCFI	109,259	-	9,497	-	-	118,756
Lojas Renner Trading Uruguay	-	-	(11)	(37)	48	-
Repassa	68,746	4,800	(3,283)	-	-	70,263
Fundo RX Ventures	56,853	564	(256)	(1,340)	-	55,821
Uello	65,100	3,000	(7,547)	-	-	60,553
Relog	3	-	-	-	-	3
Total	2,732,765	8,764	66,655	(20,108)	48	2,788,124

12.4 Investees Fundo RX Ventures - Consolidated

The fund was created as a closed condominium, pursuant to CVM Instructions No. 175 and CVM No. 579, and by the Third-Party Funds Management Code ("ANBIMA ART Code"), as well as other applicable legal and regulatory provisions. As of March 31, 2026, the Fund's portfolio consisted of five investees, measured at fair value and without the purpose of controlling interest, as follows:

	logstore	klavi	RADAR	Connectly	TOPSORT
Invested	Logstore (i)	Klavi (ii)	Radar (iii)	Connectly (iv)	Topsort (v)
Mode	Convertible loan	Convertible loan	Equity	Equity	Equity
Movement - RX Ventures' investments in startup					
Balance as of December 31, 2025	1,264	11,145	5,796	26,587	10,332
(+) Gain on fair value	-	113	1,375	-	-
(+/-) Translation adjustment	-	(574)	(298)	-	-
Balance as of March 31, 2026	1,264	10,684	6,873	26,587	10,332

- i) **Logstore:** Phygital *platform* of logistics solutions through automation aimed at companies that make sales with deliveries from stores, warehouses and distribution centers;
- ii) **Klavi:** Open Finance *Solutions*, enabling instant access to various variables such as financial profile, credit score, identity verification and fraud prevention, risk *analytics*, among others;
- iii) **Radar:** Combines RFID data and computer vision focused on better inventory management, customer behavior analysis, and autonomous *checkout*;
- iv) **Connectly:** Develops artificial intelligence solutions focused on *conversational commerce*, which assists in marketing campaigns carried out by chat messaging apps.
- v) **Topsort:** Platform that develops infrastructure for AI-based retail digital media solutions.

13. PROPERTY AND EQUIPMENT AND INTANGIBLE ASSETS

13.1 Reconciliation of the net book value of property, plant and equipment

13.1.1 Parent Company

Carrying value	Balance as of 01/01/2026	Additions (i)	Transfer	Provisions/		Balance as of 03/31/2026	Accumulated	
				Low	Depreciation		Cost	Depreciation
Land	288	-	-	-	-	288	288	-
Buldings	54,333	-	-	-	(206)	54,127	61,898	(7,771)
Furniture and fixtures	275,975	-	4,581	(26)	(11,875)	268,655	634,977	(366,322)
Facilities	870,049	-	4,004	(3)	(18,530)	855,520	1,364,863	(509,343)
Machinery and equipment	162,618	-	2,751	(5)	(4,791)	160,573	378,507	(217,934)
Leasehold improvements	922,626	-	34,191	-	(41,246)	915,571	2,670,920	(1,755,349)
Vehicles	1,655	-	-	-	(73)	1,582	2,274	(692)
Computers	141,558	-	13,641	(215)	(14,580)	140,404	466,877	(326,473)
Construction in progress (ii)	80,208	40,756	(59,168)	(39)	-	61,757	61,757	-
Total	2,509,310	40,756	-	(288)	(91,301)	2,458,477	5,642,361	(3,183,884)

Carrying value	Balance as of 01/01/2025	Additions	Transfers	Provisions/		Balance as of 03/31/2025	Accumulated	
				Low	Depreciation		Cost	Depreciation
Land	288	-	-	-	-	288	288	-
Buldings	55,158	-	-	-	(206)	54,952	61,898	(6,946)
Furniture and fixtures	254,379	6,776	4,998	(168)	(11,446)	254,539	586,044	(331,505)
Facilities	892,055	3,239	4,139	(117)	(18,086)	881,230	1,319,954	(438,724)
Machinery and equipment	164,067	1,459	900	(10)	(4,703)	161,713	362,755	(201,042)
Leasehold improvements	882,466	16,267	15,398	(102)	(41,004)	873,025	2,482,878	(1,609,853)
Vehicles	1,816	-	-	-	(72)	1,744	2,234	(490)
Computers	169,164	2,863	1,071	(49)	(12,835)	160,214	442,506	(282,292)
Construction in progress (ii)	70,639	3,839	(26,506)	(4)	-	47,968	47,968	-
Total	2,490,032	34,443	-	(450)	(88,352)	2,435,673	5,306,525	(2,870,852)

13.1.2 Consolidated

Carrying value	Balance as of	Additions (i)	Transfers	Provisions/Write-offs	Depreciation	Translation adjustment / Correction Monetary	Balance as of	Accumulated	
	01/01/2026						03/31/2026	Cost	Depreciation
Land	288	-	-	-	-	-	288	288	-
Buldings	63,520	-	-	-	(206,000)	-	63,314	76,965	(13,651)
Furniture and fixtures	333,861	14,000	6,470	(18)	(15,755)	701	325,273	774,929	(449,656)
Facilities	914,130	-	5,075	(26)	(19,930)	(24)	899,225	1,450,935	(551,710)
Machinery and equipment	183,991	-	3,452	2	(6,258)	457	181,644	414,939	(233,295)
Leasehold improvements	1,172,545	172,000	44,579	(248)	(54,722)	(946)	1,161,380	3,226,092	(2,064,712)
Vehicles	1,656	-	-	-	(73,000)	-	1,583	2,286	(703)
Computers	164,057	18,000	15,304	(218)	(17,409)	55	161,807	539,104	(377,297)
Construction in progress (ii)	95,169	50,806	(74,880)	(38)	-	(143)	70,914	70,914	-
Total	2,929,217	51,010	-	(546)	(114,353)	100	2,865,428	6,556,452	(3,691,024)

Carrying value	Balance as of	Additions	Transfers	Provisions/Write-offs	Depreciation	Translation adjustment / Correction Monetary	Balance as of	Accumulated	
	01/01/2025						03/31/2025	Cost	Depreciation
Land	288	-	-	-	-	-	288	288	-
Buldings	64,345	-	-	-	(206)	-	64,139	76,965	(12,826)
Furniture and fixtures	307,930	7,381	5,347	(335)	(14,158)	(702)	305,463	711,156	(405,693)
Facilities	932,004	3,502	4,433	(114)	(19,311)	(172)	920,342	1,397,224	(476,882)
Machinery and equipment	187,073	1,470	912	(8)	(5,284)	(698)	183,465	398,304	(214,839)
Leasehold improvements	1,134,395	18,520	16,684	(114)	(53,528)	(3,613)	1,112,344	2,996,362	(1,884,018)
Vehicles	1,817	-	-	-	(72)	-	1,745	2,246	(501)
Computers	194,452	2,899	2,759	(45)	(14,776)	(792)	184,497	511,329	(326,832)
Construction in progress (ii)	78,141	4,019	(30,135)	(4)	-	(112)	51,909	51,909	-
Total	2,900,445	37,791	-	(620)	(107,335)	(6,089)	2,824,192	6,145,783	(3,321,591)

- (i) In order to disclose cash flow purposes, the total acquisitions reported in the year total amount totals R\$22,817 that were disbursed in 2026 and consist of acquisitions made in the Company and in the Consolidated financial statements;
- (ii) The main account of construction, plant and equipment in progress consists of the opening of stores.

13.2 Reconciliation of the net book value of intangible

13.2.1 Parent Company

Carrying value	Balance as of 01/01/2026	Additions	Transfer	Provisions/Write-offs	Amortization	Balance as of 03/31/2026	Accumulated	
							Cost	Amortization
Computer systems	1,009,040	10,557	55,235	374	(55,388)	1,019,818	2,330,467	(1,310,649)
Right to use real estate	12,582	-	-	-	(717)	11,865	76,173	(64,308)
Patents and trademarks	8,424	112	-	-	-	8,536	8,619	(83)
Intangible assets in progress (i)	104,814	34,620	(55,235)	(147)	-	84,052	84,052	-
Total	1,134,860	45,289	-	227	(56,105)	1,124,271	2,499,311	(1,375,040)

Carrying value	Balance as of 01/01/2025	Additions	Transfer	Provisions/Write-offs	Amortization	Balance as of 03/31/2025	Accumulated	
							Cost	Amortization
Computer systems	913,592	3,388	59,220	22	(47,383)	928,839	2,045,342	(1,116,503)
Right to use real estate	14,848	-	-	-	(718)	14,130	75,600	(61,470)
Patents and trademarks	7,927	65	-	-	-	7,992	8,075	(83)
Intangible assets in progress (i)	86,871	13,212	(59,220)	-	-	40,863	40,863	-
Total	1,023,238	16,665	-	22	(48,101)	991,824	2,169,880	(1,178,056)

13.2.2 Consolidated

Carrying value	Balance as of 01/01/2026	Additions	Transfer.	Provisions/Write-offs	Amortization	Translation adjustment/ Correction Monetary	Balance as of 03/31/2026	Accumulated	
								Cost	Amortization
IT systems	1,231,708	11,510	63,773	374	(70,201)	(1,892)	1,235,272	2,883,204	(1,647,932)
Right to use real estate	33,359	-	181	-	(1,416)	(614)	31,510	132,640	(101,130)
Patents and trademarks	75,073	128	-	-	(765)	-	74,436	83,701	(9,265)
Intangible assets in progress (i)	139,045	43,644	(63,954)	(147)	-	(103)	118,485	118,485	-
Goodwill	131,777	-	-	-	-	-	131,777	131,777	-
Total	1,610,962	55,282	-	227	(72,382)	(2,609)	1,591,480	3,349,807	(1,758,327)

Carrying value	Balance as of 01/01/2025	Additions	Transfer.	Provisions/Write-offs	Amortization	Translation adjustment/Correction Monetary	Balance as of 03/31/2025	Accumulated	
								Cost	Amortization
IT systems	1,205,823	6,532	61,830	36	(65,856)	(114)	1,208,251	2,594,771	(1,386,520)
Right to use real estate	40,155	135	9	-	(1,912)	(650)	37,737	132,290	(94,553)
Patents and trademarks	98,654	83	(30)	-	(765)	-	97,942	104,148	(6,206)
Intangible assets in progress (i)	110,406	17,047	(61,809)	-	-	(407)	65,237	65,237	-
Goodwill	158,389	-	-	-	-	-	158,389	158,389	-
Total	1,613,427	23,797	-	36	(68,533)	(1,171)	1,567,556	3,054,835	(1,487,279)

- (i) The main transactions that make up the group of intangible assets in progress are the development and implementation of information technology systems and software licenses.

14. RIGHT-OF-USE ASSETS

14.1 Accounting policy

Right-of-use assets are measured at cost less any accumulated depreciation and impairment losses (Note 15) and adjusted for any new remeasurement of lease liabilities (Note 17). The cost of the right-of-use asset includes the initial lease liability plus direct costs incurred, while maintaining the amount of the initial lease liability. In hyperinflationary economies, right-of-use assets are revalued based on general price indices to reflect the current purchasing power of the currency at the reporting date, the effects are recognized in profit or loss. Depreciation is calculated using the straight-line method over the term set forth by the lease or over the remaining useful life.

CPC 06 (R2)/IFRS 16 requires all leases in the scope of the standard – except those covered by the exemptions – that lessees recognize liabilities assumed with offsetting entries to the related right-of-use assets.

14.2 Breakdown of the right-of-use

Lease with call option (i)		Lease (ii)		Balance as of 03/31/2026		Balance as of 12/31/2025	
22,526		1,803,663		1,826,189		1,815,450	
22,526		2,059,980		2,082,506		2,076,567	
Parent Company		Consolidated					

- (i) Administrative headquarters building;
(ii) Lease of commercial spaces, distribution centers and other administrative headquarters.

14.3 Changes in right-of-use assets

	Parent Company	Consolidated
Balance as of January 1, 2025	1,940,948	2,252,543
(+/-) Remeasurement / New and terminated contracts	57,397	68,834
(-) Impairment loss (i)	(3,144)	(3,144)
(-) Lease depreciation	(114,936)	(140,596)
(+/-) Translation adjustment/adjustment for inflation	-	(184)
Balance as of March 31, 2025	1,880,265	2,177,453
Balance as of January 1, 2026	1,815,450	2,076,567
(+/-) Remeasurement / New and terminated contracts	128,102	136,769
(-) Lease depreciation	(117,363)	(141,007)
(+/-) Translation adjustment/adjustment for inflation	-	10,177
Balance as of March 31, 2026	1,826,189	2,082,506

(i) Consists of impairment loss on the right to use the Distribution Center in Rio de Janeiro.

15. IMPAIRMENT TESTING

15.1 Composition of expected loss per cash generating unit (CGU) - defined useful life

	Parent Company		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Property, Plant and Equipment	(25,677)	(26,163)	(39,944)	(40,083)
Intangible assets	(493)	(6,566)	(26,926)	(32,960)
Right of Use	(31,159)	(31,159)	(31,159)	(31,159)
Total	(57,329)	(63,888)	(98,029)	(104,202)

15.2 Movement in expected loss per cash generating unit (CGU) - defined useful life

	Parent Company	Consolidated
As of January 1, 2025	(62,526)	(85,896)
(+/-) Estimated losses, net of written-off assets and intangible assets	(3,336)	(1,519)
Translation adjustment	-	2,380
Adjustment for inflation	-	(1,512)
As of March 31, 2025	(65,862)	(86,547)
As of January 1, 2026	(63,888)	(104,202)
(+/-) Estimated losses, net of written-off assets and intangible assets	6,559	7,054
Translation adjustment	-	40
Adjustment for inflation	-	(921)
As of March 31, 2026	(57,329)	(98,029)

15.3 Impairment testing of goodwill and trademark

As of March 31, 2026, we assessed that there are no factors that indicate additional impairment losses, in addition to the losses already recognized in the financial statements for 2025, according to the last study conducted for assets with indefinite useful lives at Camicado, Repassa and Uello.

16. FINANCING - FINANCIAL SERVICES TRANSACTIONS

16.1 Financing - financial services transactions

Financing	Charges (p.a.)	Issue	Agreed amount	Maturity date	Consolidated	
					03/31/2026	12/31/2025
In local currency						
Interbank deposit certificates (i)	106.3% of the CDI	05/30/2025	155,000	05/31/2027	175,358	169,215
Interbank deposit certificates (i)	105.9% of the CDI	06/27/2025	160,000	06/28/2027	178,970	172,720
Bank deposit certificates (ii)	104.1% of the CDI	01/2024 - 12/2025	18,005	01/2026 - 12/2026	21,612	21,087
Bank deposit certificates (ii)	102.7% of the CDI	01/2025 - 12/2025	16,058	01/2027 - 03/2031	23,100	16,853
Total					399,040	379,875
Current liabilities					21.612	21,087
Non-current liabilities					377.428	358,788
Total					399.040	379,875

- (i) **Interbank Deposit Certificates (CDI)**: consist of short and long-term funding raised with Banco Itaú and Bradesco to finance the Company's operations and ordinary course of business;
- (ii) **Bank Certificates of Deposit (CDB)**: consist of short and long-term issues with XP Investimentos, Itaú, Nu Invest, Genial Investimentos, Ágora, Safra, BTG and Genial Câmbio, with the purpose of financing the operations and the ordinary course of business;

As of March 31, 2026 and December 31, 2025, the outstanding transactions above refer to indirect subsidiary Realize SCFI.

16.2 Changes in financing - financial services transactions

	Consolidated
Balance as of January 1, 2025	423,060
(+) Captures	1,975
(-) Amortization	(12,947)
(-) Interest payments	(1,941)
(+) Interest expense (i)	14,309
Balance as of March 31, 2025	424,456
Balance as of January 1, 2026	379,875
(+) Captures	11,167
(-) Amortization	(4,571)
(-) Interest payments	(1,246)
(+) Interest expense (i)	13,815
Balance as of March 31, 2026	399,040

- (i) Changes that do not affect cash.

17. LEASE PAYABLE

17.1 Accounting policy

Lease liabilities are recognized at the date that the asset is available for use at the total future fixed rent payments (gross of taxes) and brought to present value at the discount rate according to the lease term.

The discount rate is calculated according to the expected risk-free rate disclosed by the Central Bank of Brazil for the weighted term of its contracts, adjusted to the Company's reality ("*spread*"). The table in note 17.4.1 shows the weighted average term that corresponds to the related rates.

At least annually, we adjust the fixed rent using the inflation indexes mentioned in the contract, we recalculate the new payment flow, and we recognize the effects as an offsetting entry to right-of-use assets. For hyperinflationary economies, we monthly update the fixed rent amount for inflation. In the case

of contractual amendments resulting from changes in rate, term or change in the amount of payment, we remeasured the lease liability and recognized the effects on the right of use.

17.2 Breakdown of lease payable

	Parent Company		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Lease with purchase option (i)	48,192	47,782	48,192	47,782
Locations	2,169,269	2,164,541	2,447,778	2,457,709
Total	2,217,461	2,212,323	2,495,970	2,505,491
Current liabilities	604,313	618,172	721,362	740,237
Non-current liabilities	1,613,148	1,594,151	1,774,608	1,765,254
Total	2,217,461	2,212,323	2,495,970	2,505,491

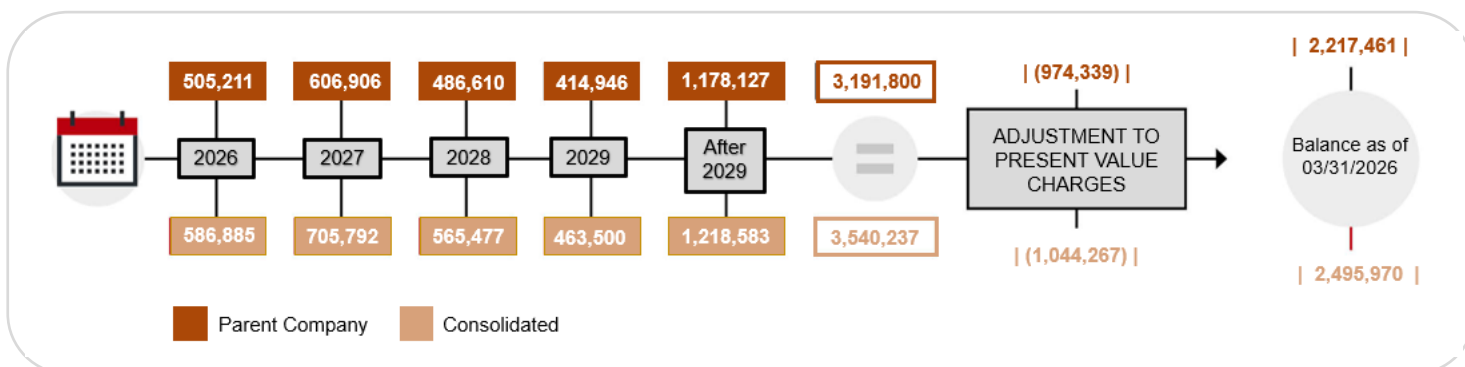
- (i) The discount rate for the lease with an option to buy is in accordance with the lease agreement entered into for the administrative headquarters in July 2012.

17.3 Changes in lease payable

	Parent Company	Consolidated
Balance as of January 1, 2025	2,302,377	2,631,411
(+/-) Remeasurement/new and terminated contracts	57,397	68,834
(+) Charges	60,052	67,398
(-) Consideration (i)	(162,618)	(184,849)
(+/-) Translation adjustment	-	(16,457)
(+/-) Foreign exchange gain (loss)	-	163
Balance as of March 31, 2025	2,257,208	2,566,500
Balance as of January 1, 2026	2,212,323	2,505,491
(+/-) Remeasurement/new and terminated contracts	128,102	136,769
(+) Charges	61,507	68,344
(-) Consideration (i)	(184,471)	(206,887)
(+/-) Translation adjustment	-	(6,439)
(+/-) Foreign exchange gain (loss)	-	(1,308)
Balance as of March 31, 2026	2,217,461	2,495,970

- (i) Changes that affect cash.

17.4 Future commitments



17.4.1 Additional information

In compliance with Official Letter 02/2019 issued by CVM SNC/SEP, we disclose the minimum inputs for projecting the nominal rate and nominal cash flow model recommended by CVM.

Forecast inflation quotes are shown for cash flow purposes. Below is the flow of payments, the weighted average term and the related fees:

Weighted average period (months) (i)	Average nominal rate	Projected inflation rate	Consolidated					
			Contractual Flow	2026	2027	2028	2029	After 2030
Up to 12	7,02%	3,46%	66.986	30.142	31.821	5.023	-	-
From 13 to 24	8,35%	4,36%	27.495	14.366	7.045	4.624	1.460	-
From 25 to 36	11,68%	5,98%	690.971	174.659	210.251	153.722	100.155	52.184
From 37 to 48	9,94%	4,71%	114.923	20.661	24.311	23.124	21.863	24.964
From 49 to 60	11,35%	5,39%	900.275	164.591	186.233	136.994	115.602	296.855
From 61 to 72	10,49%	5,07%	743.191	116.251	156.893	152.664	135.101	182.282
From 73 to 84	10,39%	4,73%	63.733	9.541	13.058	13.058	13.058	15.018
From 85 to 96	11,44%	5,18%	702.410	51.961	69.845	69.929	69.922	440.753
Over 97 months (ii)	8,81%	Not applicable	230.253	4.713	6.335	6.339	6.339	206.527
Total			3.540.237	586.885	705.792	565.477	463.5	1.218.583

(i) We calculated the weighted average contractual flow term to quote rates, because contracts are repaid monthly, reducing the average term of the transaction and the risk to the creditor.

(ii) Future lease contract flow with purchase option with annual discount rate of 8.81%. implicit in the agreement entered into in July 2012 for the administrative headquarters.

Due to the approval of Constitutional Amendment 132/2023, lease payments will only generate PIS and COFINS credits until December 31, 2026, when these contributions will be terminated and replaced by the Contribution on Goods and Services (CBS), whose rate is yet to be regulated. As of March 31, 2026, the potential PIS and COFINS credit on the gross contractual flow for 2026 is R\$54,287 and, discounted to present value over the weighted average term, is R\$44,364.

18. SUPPLIERS

18.1 Breakdown of suppliers

	Parent Company		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Suppliers (i)	1,560,416	1,677,311	1,689,548	1,863,623
Suppliers	1,101,830	1,058,006	1,151,916	1,144,060
National	691,883	842,070	697,986	864,414
Foreign	409,947	215,936	453,930	279,646
Suppliers - use and consumption	455,322	606,765	537,632	719,563
National	403,634	578,230	475,627	668,812
Foreign	51,688	28,535	62,005	50,751
Suppliers - related parties	3,264	12,540	-	-
Discounted present value (ii)	(14,222)	(16,658)	(14,673)	(17,598)
Total	1,546,194	1,660,653	1,674,875	1,846,025
Current liabilities	1,475,072	1,589,124	1,603,689	1,774,432
Non-current liabilities	71,122	71,529	71,186	71,593
Total	1,546,194	1,660,653	1,674,875	1,846,025

- (i) In order to meet the cash needs of suppliers, we prepaid obligations using our own cash. As of March 31, 2026, these transactions totaled R\$232,881 (R\$309,850 as of December 31, 2025) in the Parent Company and R\$248,059 (R\$333,955 as of December 31, 2025) in the Consolidated financial statements. Because discounts are related to the supply of merchandise are recognized as a reduction in cost of sales according to inventory turnover.
- (ii) **Discounted present value:** the discount rate was adjusted to 1.47% p.m. (1.53% p.m. as of December 31, 2025).

19. OBLIGATION – FORFAIT

19.1 Composition

	Parent Company		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Obligation – Forfait (i)	6,958	41,937	6,958	41,937
Discounted presente value (ii)	(15)	(781)	(15)	(781)
Total	6,943	41,156	6,943	41,156
Current liabilities	6,943	41,156	6,943	41,156
Total	6,943	41,156	6,943	41,156

- (i) Supplier finance arrangements are settled within the same deadlines as those applied to business transactions with suppliers. The average payment term for both of them remains at 95 days. The discount rates applied by the financial institution are in line with the conditions usually applied to supplier finance arrangements in the market;
- (ii) **Discounted present value:** the discount rate used to present value adjustment was 1.47% p.m. (1.53% p.m. as of December 31, 2025).

20. TAX OBLIGATIONS

20.1 Breakdown of tax obligations

	Parent Company		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
ICMS payable	90,631	284,855	112,325	325,141
PIS and COFINS	18,154	102,745	32,052	124,200
Taxes payable from foreign subsidiaries	-	-	5,940	10,388
Other taxes	25,714	30,392	36,623	43,616
Total	134,499	417,992	186,940	503,345
Current liabilities	134,499	417,992	186,940	503,345
Total	134,499	417,992	186,940	503,345

21. SOCIAL AND LABOR OBLIGATIONS

21.1 Breakdown of social and labor obligations

	Parent Company		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Salaries payable	55,016	71,073	65,279	83,054
Employee profit sharing	189,865	173,921	206,474	188,425
Accrued vacation pay and bonuses	129,568	119,439	156,992	146,041
Social charges	112,337	109,945	127,815	126,411
Total	486,786	474,378	556,560	543,931
Current liabilities	486,786	474,378	556,560	543,931
Total	486,786	474,378	556,560	543,931

22. PROVISIONS FOR TAX, CIVIL AND LABOR RISKS AND CONTINGENT LIABILITIES

22.1 Balances and changes in provisions for tax, civil and labor risks

	Parent Company				
	Civil	Labor	Tax	Judicial Deposits	Total
Balance as of January 1, 2026	12,386	89,135	37,056	(5,742)	132,835
Provisions/reversals	586	9,170	953	-	10,709
Updates	-	-	621	-	621
Balance as of March 31, 2026	12,972	98,305	38,630	(5,742)	144,165
Current liabilities	10,559	78,683	-	-	89,242
Non-current liabilities	2,413	19,622	38,630	(5,742)	54,923
Total	12,972	98,305	38,630	(5,742)	144,165

	Consolidated				
	Civil	Labor	Tax	Judicial Deposits	Total
Balance as of January 1, 2026	24,014	95,261	47,512	(10,478)	156,309
Provisions/reversals	23	9,976	836	-	10,835
Updates	-	-	846	-	846
Balance as of March 31, 2026	24,037	105,237	49,194	(10,478)	167,99
Current liabilities	21,624	85,407	-	-	107,031
Non-current liabilities	2,413	19,830	49,194	(10,478)	60,959
Total	24,037	105,237	49,194	(10,478)	167,989

22.2 Contingent tax liabilities

According to the Company's legal counsel, contingent liabilities (possible losses) are considered plus interest and adjustment for inflation. The total consolidated amount of these contingent liabilities reached as of March 31, R\$1,722,898 (R\$1,673,311 as of December 31, 2025) in the Company and R\$1,998,712 (R\$1,940,705 as of December 31, 2025) in the Consolidated financial statements. The principal natures of these liabilities include:

- i) IPI – resale, supposedly collected without complying with the minimum taxable amount;
- ii) PIS/COFINS – disallowance of credits related to expenses considered input;
- iii) Disallowance of the right to ICMS credits on acquisitions from suppliers considered to be unsuitable ones;
- iv) Disallowance of the right to ICMS credits on energy, acquisitions of merchandise, rate differences, among others;
- v) Increase in the SAT (Occupational Accident Insurance) rate and the introduction of the FAP (Percentage Applied to Prevent Occupational Accidents);
- vi) Disallowance of expenses on the payment of interest on equity capital from prior years; And
- vii) Requirement to pay INSS (Social Security Contribution)/IRRF (Withholding Income Tax) on non-salary installments.
- viii) Disallowance of the tax deduction of investment grants for IRPJ/CSLL purposes;
- ix) Requirement to pay INSS (Social Security Contribution)/IRRF (Withholding Income Tax) on non-salary installments;

22.3 Labor contingent liabilities

Labor contingencies whose unfavorable outcome is considered possible do not necessarily imply the existence of elements that allow a reliable measurement by the Company. This is because, in most cases, the values initially assigned to processes are set unilaterally by the plaintiff. Therefore, until a court decision sets objective parameters, there are no proper bases that allow the obligation to be estimated consistently when proceedings are initiated.

22.4 Civil contingent liabilities

Civil proceedings are mass consumer civil cases, in which the amount of the claim often does not reflect the amount of the contingency. We consider in the provision the history of liabilities actually settled, which we understand to be the information that best reflects the Company's and Consolidated financial statements' exposure to this type of risk.

Of the lawsuits classified as possible loss, the following are exceptions to the concept of mass proceedings:

	03/31/2026	12/31/2025
Demand by former suppliers for contract termination amounts	7,801	7,684
Collection of condominium fees related to the lease of the store	6,609	6,447
Total	14,410	14,131

22.5 PIS and COFINS tax credits on input

In compliance with Circular Letter/CVM/SNC/SEP/01/2021, we inform you that, based on the judgment of the Superior Court of Justice (STJ) in Special Appeal No. 1,221,170/PR, which defined the concept of input for calculating PIS and COFINS credits, taking into consideration the criteria of essentiality or relevance of the expense for the development of the taxpayer's economic activity, We recognized PIS and COFINS credits for expenses considered essential or relevant to our operations in the quarter ended March 31, 2026 in the amount of R\$3,405 (R\$5,941 in the quarter ended March 31, 2025). Because legal counselors consider that an outflow of resources from these credits is possible, no provision was recognized under CPC 25/IAS 37.

23. FINANCIAL INSTRUMENTS

23.1 Accounting policy

They are recognized at fair value and determined according to macroeconomic indicators. The method for recognizing a resulting gain or loss depends on whether or not the derivative is designated as a hedging instrument. If so, the method depends on the nature of the item being protected. We adopted hedge accounting and designated forward forward contracts (NDF) as cash flow hedge. At inception of each transaction, the relationship between the hedging instrument and hedged items, the risk management objectives and the strategy for hedging transactions are documented, and we recurrently assess the economic relationship between the instrument and the hedged item.

23.1.1 Cash flow and financial hedge

Its purpose is to mitigate the risk of exchange rate fluctuations in unsettled import orders. The effective portion of the change in the fair value of derivatives designated and qualified as cash flow hedges is recognized in equity as asset and liability valuation adjustments in other comprehensive income. This portion is realized when the risk for which the derivative was entered into is eliminated. After financial instruments are settled, gains and losses previously recognized in equity are transferred from equity to the initial cost of assets (inventories).

Regarding financial hedging instruments not designated for hedge accounting related to cleared merchandise, gains or losses are recognized in finance income (costs).

23.2 Financial instruments by category, measurement and hierarchy of fair values

We use the discounted cash flow valuation technique to measure the fair values of financial assets and liabilities, whose assumption is the present value of cash flows estimated by future market prices. For financial assets and liabilities for which book balances reasonably approximate fair value, fair values are not determined, as set forth by CPC 40/IFRS 7. We classify financial assets and liabilities into "Level 2" of the fair value hierarchy, given that they are calculated based on information that is observable, whether directly or indirectly, except for quoted prices (unadjusted) in active markets for identical assets or liabilities that we can have access to at the measurement date.

	Hierarchy	Parent Company				Consolidated			
		Fair value	Account balance	Fair value	Account balance	Fair value	Account balance	Fair value	Account balance
		03/31/2026	12/31/2025	03/31/2026	12/31/2025	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Financial assets									
Measured at amortized cost									
Trade receivables	Level 2	1,829,947	1,829,947	2,829,247	2,829,247	6,154,959	6,154,959	7,175,248	7,175,248
Measured at fair value through profit or loss									
Cash and cash equivalents	Level 2	1,453,979	1,453,979	1,424,030	1,424,030	1,013,229	1,013,229	978,066	978,066
Financial investments	Level 2	334,341	334,341	323,069	323,069	840,299	840,299	924,745	924,745
Investees of RX Ventures fund	Level 2	-	-	-	-	55,488	55,488	54,000	54,000
Measured at fair value through other comprehensive income									
Derivative financial instruments (hedging)	Level 2	124	124	7,590	7,590	139	139	7,937	7,937
Investees of RX Ventures fund		-	-	-	-	252	252	1,124	1,124
Financial liabilities									
Measured at amortized cost									
Financing agreements - financial services	Level 2	-	-	-	-	(399,488)	(399,040)	(380,416)	(379,875)
Suppliers	Level 2	(1,546,194)	(1,546,194)	(1,660,653)	(1,660,653)	(1,674,875)	(1,674,875)	(1,846,025)	(1,846,025)
Obligations - Forfait	Level 2	(6,943)	(6,943)	(41,156)	(41,156)	(6,943)	(6,943)	(41,156)	(41,156)
Obligations with credit card administrators	Level 2	(16,372)	(16,372)	(17,637)	(17,637)	(2,469,198)	(2,469,198)	(2,602,231)	(2,602,231)
Measured at fair value through profit or loss									
Derivative financial instruments (hedging)	Level 2	(20,971)	(20,971)	(2,690)	(2,690)	(21,176)	(21,176)	(2,762)	(2,762)
Measured at fair value through other comprehensive income									
Derivative financial instruments (hedging)	Level 2	(27,681)	(27,681)	(10,132)	(10,132)	(29,777)	(29,777)	(11,058)	(11,058)
Total		2,000,230	2,000,230	2,851,668	2,851,668	3,462,909	3,463,357	4,257,472	4,258,013

23.3 Derivative financial instruments

We manage these instruments according to operating strategies aimed at ensuring their liquidity, profitability and safety. Below is the breakdown of derivatives:

Instrument	Notional	Maturity	Parent Company		Consolidated	
			03/31/2026	12/31/2025	03/31/2026	12/31/2025
Designated for hedge accounting						
NDF (i)	\$165,883	From April 2026 to October 2026	(27,557)	(2,541)	(29,638)	(3,121)
Not designated for hedge accounting						
NDF (ii)	\$52,390	April 2026 and May 2026	(20,971)	(2,690)	(21,176)	(2,762)
Total			(48,528)	(5,231)	(50,814)	(5,883)
Current assets			124	7,590	139	7,937
Current liabilities			(48,652)	(12,821)	(50,953)	(13,820)
Total			(48,528)	(5,231)	(50,814)	(5,883)

- (i) The NDF in question supports requests for imports of goods;
- (ii) The NDF system supports payment flows denominated in foreign currency.

23.3.1 Cash Flows

We show below the expected cash flow projections of import orders denominated in foreign currency and the agreed amounts of hedging derivatives.

	Quotation (i)	2Q26	3Q26	4Q26	Total
Designated for hedge accounting					
Projected orders (object)	R\$ 5.2966	585,603	408,103	272,515	1,266,221
Notional amount USD		110,562	77,05	51,451	239,063
NDF (instrument)					
In local currency	R\$ 5.2966	585,603	293,013	-	878,616
Notional amount USD		110,562	55,321	-	165,883
% of Protection Coverage		100%	72%	0%	69%
Not designated for hedge accounting					
Projected orders (object)	R\$ 5.2966	277,489	-	-	277,489
Notional amount USD		52,390	-	-	52,390
NDF (instrument)					
In local currency	R\$ 5.2966	277,489	-	-	277,489
Notional amount USD		52,390	-	-	52,390
% of Protection Coverage		100%	0%	0%	100%

- (i) The US dollar considered is based on B3's futures market projections for the next quarter (June 30, 2026), which does not match the agreed US dollar.

23.4 Foreign currency risk

Below we show the net exposure and sensitivity analysis related to orders for imported merchandise and the flow of payments related to cleared merchandise until March 31, 2026, considering the US dollar exchange rate in each scenario based on B3 futures market projections, according to the base date of the next disclosure (June 30, 2026). In order to estimate the sensitivity of scenarios we used variations of 10% (possible scenario) and 20% (remote scenario) because we understand that these percentages reflect plausible fluctuations and more extreme movements in the exchange rate based on the volatility historically observed in the market, ensuring a proper evaluation of our exposure to exchange rate risk.

	Notional (Payable) Receive	Expected Quotation					
		Next Quarter (i)	Scenario Probable	Bullish scenario		Bearish scenario	
				10%	20%	-10%	-20%
Derivatives designated for hedge accounting							
Projected orders (object)	US\$ (239,063)	R\$ 5.2966	R\$ 6,791	R\$ (114,683)	R\$ (236,156)	R\$ 128,266	R\$ 249,739
NDF (instrument)	\$165,883	R\$ 5.2966	R\$ (4,712)	R\$ 79,577	R\$ 163,866	R\$ (89,002)	R\$ (173,291)
Net exposure	US\$ (73,180)		R\$ 2,079	R\$ (35,106)	R\$ (72,290)	R\$ 39,264	R\$ 76,448
Not designated for hedge accounting							
Payment Flow	US\$ (52,390)	R\$ 5.2966	R\$ 3,031	R\$ (30,370)	R\$ (57,708)	R\$ 24,308	R\$ 51,647
NDF (instrument)	US\$52,390	R\$ 5.2966	R\$ (3,031)	R\$ 30,370	R\$ 57,708	R\$ (24,308)	R\$ (51,647)
Net exposure	US\$ -		R\$ -	R\$ -	R\$ -	R\$ -	R\$ -
Total exposure, net of income and social contribution taxes of 34.00%			R\$ 1,372	R\$ (23,170)	R\$ (47,711)	R\$ 25,914	R\$ 50,456

- (i) The US dollar considered for this sensitivity analysis is based on B3's futures market projections for the next quarter (June 30, 2026), which does not match the agreed US dollar.

23.5 Credit risk – financial instruments

Rating - National Scale	Consolidated	
	03/31/2026	12/31/2025
brAAA	139	7,937
Total - derivative financial instrument (assets)	139	7,937

The table on the side shows the credit risk ratings of derivative financial instruments earned, according to the main risk rating agencies.

24. OTHER LIABILITIES

24.1 Composition of other liabilities

	Parent Company		Consolidated	
	03/31/2026	12/31/2025	03/31/2026	12/31/2025
Unearned revenue (i)	29,639	31,071	35,485	34,415
Client liabilities (ii)	63,914	60,654	124,619	123,564
Obligations related to insurance contracts (iii)	-	-	9,528	8,228
Pass-on of the transaction of financial products - related parties (iv)	3,412	2,065	-	-
Acquisition of ICMS credits (v)	21,449	61,871	21,502	61,871
Marketplace Partners (vi)	3,594	3,291	6,487	7,39
Suppliers agreement (vii)	336	2,349	336	2,349
Investment obligations (viii)	-	-	15,328	15,235
Other liabilities (ix)	22,890	8,249	42,207	24,136
Total	145,234	169,550	255,492	277,188
Current liabilities	113,539	144,044	207,672	235,614
Non-current liabilities	31,695	25,506	47,820	41,574
Total	145,234	169,550	255,492	277,188

- (i) Prepaid payroll agreement income earned with the financial institution, exclusive insurance premiums granted by the insurance company and Co-branded card ("Meu Cartão") incentive premium;
- (ii) Balances in favor of clients (credits that can be used as payment for purchases at the Company), gift cards, merchandise purchased on bridal lists but not yet delivered and credit balances on Realize SCFI's credit cards;

- (iii) Advances related to insurance premiums paid by clients to pass on to the insurance company;
- (iv) Mostly on-lendings related to Renner card transactions with Realize SCFI;
- (v) Balances payable for the acquisition of ICMS credits;
- (vi) On-lendings to sellers for *Marketplace in services*;
- (vii) Balances related to partnerships with suppliers of on-lendings to BNDES;
- (viii) Adjusted balance of the acquisition of subsidiary Uello in the consolidated financial statements;
- (ix) Balances payable for *royalties*, payroll loans, among others.

25. RELATED PARTIES

25.1 Consolidated context

25.1.1 Agreements or other significant obligations between the Company and its managers

According to Chapter IV, article 13 of the Company's by-laws, the Company is managed by the Board of Directors and Management and the Managers are described in a statement drawn up in a proper book, signed by the sworn in Administrator, which must include their subjection to the arbitration clause referred to in Article 47 of the Bylaws and their approval to the Novo Mercado Regulations. without any management guarantee and conditional on the Company's subscription to the Code of Conduct.

The Board of Directors, elected by shareholders at their annual meeting, has a unified term of office of one year, with reelection permitted. The incumbent members of the Board shall be deemed automatically nominated for re-election by their joint proposal. Top Management, whose members are elected and removed at any time by the Board of Directors, has a two-year term, with the possibility of reelection, and is bound by a service agreement, whose compensation comprises a fixed component, annually adjusted using the INPC, and a variable component, according to the Company's financial performance.

25.1.2 Compensation of members of the Board of Directors and Management (the "Management")

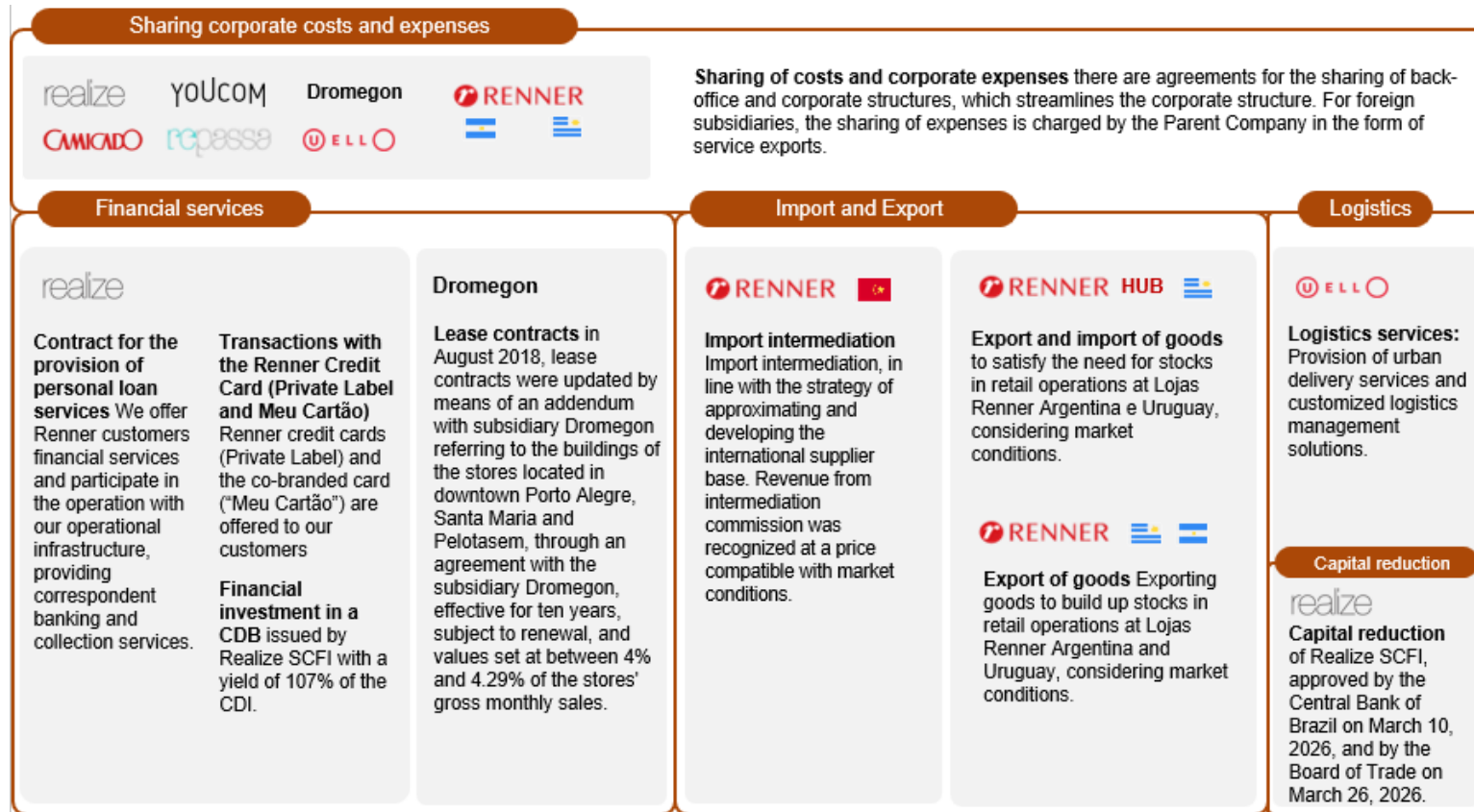
According to Brazilian Corporate Law and our bylaws, it is up to shareholders, at their annual meeting, to set the global amount of annual compensation to be paid to managers and to the Board of Directors to distribute it among managers, after considering the opinion of the People Committee.

The Annual General Meeting (AGM) held on April 29, 2026 approved for 2026 the global management compensation limit of up to R\$56,800. This amount also includes the remuneration attributed to the Fiscal Councilors for this year in up to R\$ 900.

	Parent Company and Consolidated	
	1Q26	1Q25
Management personnel compensation	(5,768)	(5,998)
Performance shares	(300)	-
Stock option plan	(1,161)	(1,637)
Restricted share plan	(966)	(1,163)
Total	(8,195)	(8,798)

25.2 Parent Company context

We present below the main business, operating and financial transactions between the Parent Company and its subsidiaries.



25.3 Related party balances and transactions

25.3.1 Accounting policy

Intra-group transactions, including unrealized income and expenses arising from intra-group transactions, are eliminated. The accounting policies of the subsidiaries are consistent with the practices adopted by the Parent Company. The main balances of balance sheets and profit (loss) related to related party transactions originate from transactions under contractual and usual market conditions.

25.3.2 Related party balances

Transactions receivable (payable)	Dromegon	Camicado	Youcom	LRS	LRU	LRA	Realize SCFI	Repassa	Uello	Total
Cash and cash equivalents										
Financial investments in CDB (bank deposit certificates)	-	-	-	-	-	-	698,545	-	-	698,545
Trade and other receivables										
Export of merchandise for resale	-	-	-	-	13,728	15,950	-	-	-	29,678
Co-branded card ("Meu Cartão") transactions	-	-	-	-	-	-	573,972	-	-	573,972
Renner credit card (Private Label)	-	-	-	-	-	-	372,714	-	-	372,714
Other assets										
Renner credit card (personal loan)	-	-	-	-	-	-	57	-	-	57
Receivables from related parties										
Sharing of expenses/rendering of services	-	1,979	1,027	-	542	321	6,817	192	109	10,987
Decrease in share capital	-	-	-	-	-	-	23,529	-	-	23,529
Unfunded liabilities	-	-	-	-	-	-	-	(1,098)	-	(1,098)
Suppliers										
Brokerage commission	-	-	-	(3,264)	-	-	-	-	-	(3,264)
Payables to related parties										
Sharing of expenses	-	-	-	-	-	-	(69)	-	-	(69)
Rent payable	(486)	-	-	-	-	-	-	-	-	(486)
Obligations to credit card carriers										
Co-branded card ("Meu Cartão") transactions	-	-	-	-	-	-	(16,372)	-	-	(16,372)
Other liabilities										
Credit card transactions Renner (Private Label)	-	-	-	-	-	-	(3,412)	-	-	(3,412)
Total as of March 31, 2026	(486)	1,979	1,027	(3,264)	14,270	16,271	1,655,781	(906)	109	1,684,781

LOJAS RENNER S.A.

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Transactions receivable (payable)	Dromegon	Camicado	Youcom	LRS	LRU	HUB	LRA	Realize SCFI	Repassa	Uello	Total
Cash and cash equivalents											
Financial investments in CDB (bank deposit certificates)	-	-	-	-	-	-	-	677,992	-	-	677,992
Trade and other receivables											
Export of merchandise for resale	-	-	-	-	18,836	-	30,793	-	-	-	49,629
Co-branded card ("Meu Cartão") transactions	-	-	-	-	-	-	-	863,849	-	-	863,849
Renner credit card (Private Label)	-	-	-	-	-	-	-	494,053	-	-	494,053
Other assets											
Renner credit card (personal loan)	-	-	-	-	-	-	-	62	-	-	62
Receivables from related parties											
Sharing of expenses/rendering of services	-	2,226	612	-	348	-	565	18,774	-	-	22,525
Unfunded liabilities	-	-	-	-	-	-	-	-	-	-	-
Suppliers											
Brokerage commission	-	-	-	(12,540)	-	-	-	-	-	-	(12,540)
Payables to related parties											
Sharing of expenses	-	-	-	-	-	-	-	(11)	(59)	(70)	(140)
Rent payable	(1,103)	-	-	-	-	-	-	-	-	-	(1,103)
Obligations to credit card carriers											
Co-branded card ("Meu Cartão") transactions	-	-	-	-	-	-	-	(17,637)	-	-	(17,637)
Other liabilities											
Credit card transactions Renner (Private Label)	-	-	-	-	-	-	-	(2,065)	-	-	(2,065)
Total as of December 31, 2025	(1,103)	2,226	612	(12,540)	19,184	-	31,358	2,035,017	(59)	(70)	2,074,625

25.3.3 Related party transactions

Nature of the revenue (expense)	Dromegon	Camicado	Youcom	LRS	LRU	LRA	Realize SCFI	Repassa	Uello	Total
Apportionment of corporate expenses	27	6,248	3,768	-	-	-	12,138	450	156	22,787
Yield on financial investments in certificates of bank deposit	-	-	-	-	-	-	24,418	-	-	24,418
Brokerage commission	-	-	-	(9,699)	-	-	-	-	-	(9,699)
Expenses on property rentals	(1,330)	-	-	-	-	-	-	-	-	(1,330)
Service rendering expenses	-	-	-	-	-	-	-	-	(5,500)	(5,500)
Revenue from services rendered	-	-	-	-	895	80	31,049	-	-	32,024
Export./Import. of goods	-	-	-	-	33,111	5,396	-	-	-	38,507
Total 1Q26	(1,303)	6,248	3,768	(9,699)	34,006	5,476	67,605	450	(5,344)	101,207

Nature of the revenue (expense)	Dromegon	Camicado	Youcom	LRS	LRU	LRA	Realize SCFI	Repassa	Uello	Total
Apportionment of corporate expenses	26	6,228	3,102	-	-	-	13,832	251	263	23,702
Yield on financial investments in certificates of bank deposit	-	-	-	-	-	-	18,784	-	-	18,784
Brokerage commission	-	-	-	(9,487)	-	-	-	-	-	(9,487)
Expenses on property rentals	(1,220)	-	-	-	-	-	-	-	-	(1,220)
Service rendering expenses	-	-	-	-	-	-	-	-	(4,945)	(4,945)
Revenue from services rendered	-	-	-	-	730	-	25,820	-	-	26,550
Export./Import. of goods	-	-	-	-	31,176	3,129	-	-	-	34,305
Total 1Q25	(1,194)	6,228	3,102	(9,487)	31,906	3,129	58,436	251	(4,682)	87,689

26. EQUITY

26.1 Share capital

26.1.1 Statement of changes in share capital and paid-in shares

	Quant. of shares (thousand)	Total
Balance as of January 1, 2025	1,059,550	9,540,891
Increase in capital, Shareholders' Meeting of July 17, 2025 and August 21, 2025	287	3,936
Share cancellation, RCA of December 8, 2025 (i)	(52,992)	-
Balance as of December 31, 2025	1,006,845	9,544,827

Balance as of March 31, 2026	1,006,845	9,544,827
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- (i) On December 8, 2025, at an Extraordinary General Meeting the Company approved the cancellation of 52,991,847 ordinary shares issued by the Company, without a reduction in share capital, accounting for 5% of the shares issued by the Company, absorbing Capital Reserves in the amount of R\$187,048 and Reserve for Investment and Expansion in the amount of R\$553,434. totaling R\$740,482, according to Note 26.2.

26.2 Treasury share reserve

Throughout 2026, six million six hundred and thirty-seven thousand (6,637,000) ordinary shares issued by the Company authorized for the Program were acquired at the average price of R\$15.08 to be held in treasury and subsequently disposed of and/or canceled.

Below are the changes in treasury shares:

	01/01/2025	Disposal	Repurchase	Cancellation	12/31/2025	Disposal	Repurchase	03/31/2026
Quantity	7,818	(654)	70,474	(52,992)	24,646	(761)	6,637	30,522
Average price	19.75	18.77	13.38	13.97	13.97	13.99	15.08	14.21
Amount	154,377	(12,276)	942,769	(740,482)	344,388	(10,644)	100,079	433,823

26.3 Capital reserves

The reserves of share option plans, restricted shares and performance shares, with a balance of R\$6,326 as of March 31, 2026 (R\$10,215 as of December 31, 2025), are offsetting entries to the expenses of the share option plan (Note 29) and the restricted share plan (Note 30), whose allocation is to be decided on at a special meeting.

26.4 Profit reserves

- (i) **Legal reserve:** in compliance with article 193 of Act No. 6,404/76 and article 33, item (a) of our bylaws, the statutory reserve is recognized at the rate of 5% of annual profit, after reducing the portion allocated to the tax incentive reserve. As of March 31, 2026 the balance is R\$132,711 (R\$132,711 as of December 31, 2025);
- (ii) **Reserve for investment and expansion:** this reserve is set up as decided by Management, as provided for in article 33, item (c) of our Bylaws. As of March 31, 2026 the balance is R\$601,038 (R\$601,038 as of December 31, 2025);
- (iii) **Tax incentive reserve:** consists of ICMS tax incentives allocated in prior years. On December 11, 2024, the Extraordinary General Meeting approved a capital increase, incorporating R\$415,067 from the tax incentive reserve. As of March 31, 2026 the balance is R\$415,067 (R\$415,067 as of December 31, 2025).

26.5 Other comprehensive income

Cumulative translation adjustments, inflation adjustment for hyperinflation and unrealized gains (losses) on derivative financial instruments, such as equity valuation adjustments, are the cumulative translation adjustments. The amount represents a cumulative gain balance as of March 31, 2026, net of taxes, of R\$60,102 (R\$96,811 of gain, net of taxes as of December 31, 2025).

27. INTEREST ON EQUITY

27.1 Statement of the distribution proposal

Period	Nature	Payment	Outstanding shares (thousand) (i)	R\$/share	Amount decided on
1Q25	Interest on equity - Board of Directors Meeting March 20, 2025	April/2025	1,009,735	0.187752	189,580
Total 2025 distribution proposal - (ii)				0.187752	189,580
1Q26	Interest on equity - Board of Directors Meeting of March 19, 2026	April/2026	976,323	0.222698	217,425
Total 2026 distribution proposal - (ii)				0.222698	217,425

(i) The number of outstanding shares is deducting treasury shares;

(ii) Interest on equity capital was deducted from the income and social contribution tax bases. The tax benefits resulting from this deduction as of March 31, 2026 were R\$73,925 (R\$64,457 as of March 31, 2025), shown in Note 11.5.

27.2 Statement of changes in statutory obligations

	Parent Company and Consolidated
Balance as of January 1, 2025	170,54
(+) Distribution of interest on equity capital and dividends, net of income tax	164,659
(-) Payment of interest on equity capital (i)	(155,533)
Balance as of March 31, 2025	179,666
Balance as of January 1, 2026	211,999
(+) Distribution of interest on equity capital, net of income tax	187,704
(-) Payment of interest on equity capital (i)	(196,685)
Balance as of March 31, 2026	203,018

(i) Transactions that affect financing activities.

28. EARNINGS PER SHARE

Below are basic and diluted earnings per share:

Basic/diluted numerator	Parent Company and Consolidated	
	1Q26	1Q25
Profit for the period	257,251	221,033
Weighted-average number of ordinary shares, net of treasury shares	981,346	1,041,346
Potential increase in ordinary shares as a result of restricted shares and performance shares	7,065	5,250
Basic earnings per share - R\$	0.2621	0.2123
Diluted earnings per share - R\$	0.2603	0.2112

29. STOCK OPTION PLAN

29.1 Position of the stock option plan

Grant	Date of grant (i)	Fair Value	Strike Price	Balance as of 01/01/2026 (Amount/thousand)	Expired	Canceled	Balance as of 03/31/2026 (Amount/thousand)	Available for exercise	Vesting period (ii)			
									2027	2028	2029	2030
5ª Grant	02/05/2020	20.21	47.68	779	(779)	-	-	-	-	-	-	-
6ª Grant	02/17/2022	10.95	23.44	2,622	-	-	2,622	1,427	1,195	-	-	-
7ª Grant	02/16/2023	7.33	18.45	3,167	-	-	3,167	825	878	1,464	-	-
8ª Grant	02/22/2024	4.85	14.42	5,424	-	(55)	5,369	183	1,037	1,556	2,593	-
9ª Grant	02/19/2025	5.09	13.15	3,963	-	(63)	3,900	-	-	780	1,170	1,950
Total				15,955	(779)	(118)	15,058	2,435	3,110	3,800	3,763	1,950

- (i) Six-year limit to exercise options from the grant date;
- (ii) From the 6th grant, the exercise may be carried out in three tranches, the first being 20% after two years of grace period, 30% after three years of grace period and the remaining 50% after completing four years from the grant date.

The closing share price as of March 31, 2026 was R\$14.96 (R\$13.45 as of December 31, 2025). Each option entitles the holder to one share and, as of March 31, 2026, we had the 8th and 9th grants, with 9,269 shares available under the in the money option. However, considering the fair value of the option to be recognized during the vesting period, none of the grants achieve this option. In the period ended March 31, 2026, the expense on the share option plan totaled R\$4,640 (R\$3,642 as of March 31, 2025), Parent Company and Consolidated.

29.2 Assumptions for measuring the fair value of stock options

We calculated the fair value of stock options on the grant date according to the Black&Scholes *model* and assumptions such as:

- Exercise value: weighted average rate of the last thirty trading sessions of Lojas Renner S.A. shares before the grant date;
- Share price volatility: weighting of the Company's share trading history;
- Risk-free interest rate: we used the interbank deposit certificate (CDI) rate available on the grant date and we forecast the use of the term according to the exercise of the options;
- Expected dividend: payment of dividends per share in relation to the market value of the share at grant date;
- Term of the acquisition right: the average exercise period of the most recent grant ended for beneficiaries to exercise their options.

30. RESTRICTED SHARE PLAN

30.1 Position of the restricted shares plan

Grant	Date of grant	Quotation of grant	Balance as of 01/01/2026 (Amount/thousand)	Granted	Vested	Canceled	Balance as of 03/31/2026 (Amount/thousand)	Vesting Period		
								2027	2028	2029
8ª Grant	16/02/2023	17.62	1,082	-	(1,082)	-	-	-	-	-
9ª Grant	22/02/2024	13.75	2,076	-	(42)	(110)	1,924	1,924	-	-
10ª Grant	19/02/2025	13.54	2,810	-	-	(53)	2,757	-	2,757	-
1ª Grant - New Plan	25/02/2026	15.78	-	1,420	-	(9)	1,411	-	-	1,411
Total			5,968	1,420	(1,124)	(172)	6,092	1,924	2,757	1,411

Expenses on restricted share plans in the period ended March 31, 2026 were R\$5,018 (R\$5,762 as of March 31, 2025), and social charges were R\$6,027 (R\$4,568 as of March 31, 2025), totaling R\$11,045 (R\$10,330 as of March 31, 2025).

31. NEW LONG-TERM INCENTIVE PLAN – ILP 2026

In September 2025, the Company approved the new share-based payment plan – ILP 2026, consisting of Performance Share and Restricted Shares with application of a financial trigger. The purpose of the plan is to allow the granting of long-term incentives to the Company's executives and talents, strengthening the link between performance and reward and aligning the interests of shareholders and executives. Lojas Renner's compensation strategy is based on best market practices, boosting the attraction, retention and motivation of highly qualified professionals. In order to strengthen the alignment of interests, the proposed new plan considered the expectations of shareholders and the guidelines of the main voting recommendation agencies, meeting criteria such as maximum limit for the use of capital/shares in the plan (dilution of capital or treasury shares), vesting period and setting goals of at least three years. Prohibition of the participation of beneficiaries in the management of the plans, non-inclusion of the members of the Board of Directors as eligible for the plan, and, finally, the alignment with performance/financial results and value creation indicators.

31.1 Performance Share

Performance shares, which consist of promises of future concessions of the Company's shares, at no cost to participants, will replace the Stock Call Options (POCA) as long-term incentive instruments (ILP) and will be granted to eligible Executives and Managers, subject to compliance with a vesting period) of at least 3 years (without anticipation) and the achievement of predefined performance metrics throughout the period.

The fair value of performance shares is calculated on the grant date according to the Monte Carlo model, which calculates thousands of scenarios and estimates the probability of meeting performance metrics - 1) ROIC (return on invested capital); 2) EPS CAGR (earnings per share growth); and 3) TSR (total return of the share in relation to a comparison group), weighting by the weight of each of these metrics in defining the number of shares to be transferred. For the accounting measurement of expenses, the number of shares for the market variable (TSR) is frozen in the model and its variation is captured in the fair value definition. The quantities related to performance metrics are adjusted for inflation according to the achievement of purposes, generating expenses equivalent to the fair value calculated on the grant date, multiplied by the number of shares that must be transferred related to these indicators.

The expenses on the performance share plan will be accounted for according to the definitions in CPC 09 (IFRS 2) and are based on fair value estimates at grant date and therefore may differ from the amounts actually reached at the end of the vesting period.

31.1.1 Assumptions for measuring the fair value of performance shares

We calculated the fair value of performance shares on the grant date according to the Monte Carlo model and assumptions such as:

- i) **Risk-free interest rate:** used to calculate flows at future value and bring them to present value at grant date, eliminating the interest component for the period;
- ii) **Historical volatility of the stock:** reflects the likelihood of the stock's return over the period;
- iii) **Share trading volume:** embedded to estimate the uncertainty of the impact on the distribution of simulated outcomes based on historical mean and standard deviation
- iv) **History of performance metrics:** used to calculate the mean and standard deviation of these metrics, and to be used to estimate profitability and value creation in simulated scenarios.
- v) **Dividend yield:** payment of dividends per share in relation to the market value of the share on the grant date;
- vi) **Vesting date:** sets the period by which the plan's conditions must be met.

31.1.2 Position of the performance share plan

Grant	Date of Grant	Fair value of the grant	Balance as of 01/01/2026 (Amount/thousand)	Granted	Canceled	Balance as of 03/31/2026 (Amount/thousand)	Vesting Period 2029
1ª Grant	02/25/2026	14.66	-	3,072	(18)	3,054	3,054
Total			-	3,072	(18)	3,054	3,054

The performance share plan expense in the period ended March 31, 2026 is R\$1,262, and social charges R\$792, totaling R\$2,054.

31.2 Restricted shares

The proposed supplementary plan will focus more on long-term retention and will be based on restricted shares, which consist of promises of future concessions of the Company's shares, which will only occur if financial targets for the previous fiscal year are reached (financial trigger). Once a grant is made, the effective transparency of the shares will be subject exclusively to the fulfillment of a minimum grace period (*vesting*), and at no cost to the participants.

The position of restricted shares and the expenses on the principal and charges, corresponding to the new plan, are shown in note 30.1

32. SEGMENT REPORTING

32.1 Accounting policy

The segments we present below are organized in a manner consistent with the internal report provided to the Board of Directors, the chief decision-maker and responsible for allocating resources and assessing business performance:

- (i) **Retail:** trade of clothing, perfumery, cosmetics, watches and home & decoration, urban deliveries and logistics management solutions covering the operations of Renner, Camicado, Youcom, Repassa, Uello and operations in Uruguay and Argentina.
- (ii) **Financial products:** granting of individual and corporate loans, financing of purchases, insurance and the practice of receivables and payables inherent to credit, financing and investment companies.

	Retail		Financial products		Consolidated	
	1Q26	1Q25	1Q26	1Q25	1Q26	1Q25
Net revenue	2,875,929	2,756,840	489,766	500,736	3,365,695	3,257,576
Cost of sales	(1,245,900)	(1,238,915)	(16,678)	(15,975)	(1,262,578)	(1,254,890)
Funding cost - elimination of related parties (i)	-	-	24,418	18,784	24,418	18,784
Gross profit	1,630,029	1,517,925	497,506	503,545	2,127,535	2,021,470
Sales	(810,499)	(757,318)	-	-	(810,499)	(757,318)
General and administrative expenses	(366,426)	(353,331)	-	-	(366,426)	(353,331)
Profit sharing and long-term incentives	(37,401)	(32,976)	-	-	(37,401)	(32,976)
Credit losses, net	-	-	(232,783)	(177,141)	(232,783)	(177,141)
Other operating profit (loss)	71,829	20,397	(141,778)	(135,939)	(69,949)	(115,542)
Profit generated by segments	487,532	394,697	122,945	190,465	610,477	585,162
Depreciation and amortization	(311,780)	(298,594)	(4,385)	(6,357)	(316,165)	(304,951)
Stock option plan					(4,640)	(3,642)
Write-off and estimate of fixed asset losses					(221)	(3,563)
Net finance income (costs)					(22,129)	(18,484)
Income and social contribution taxes					(10,071)	(33,489)
Profit for the period					257,251	221,033

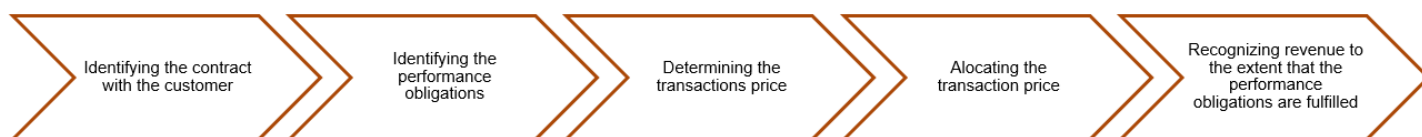
- (i) Reduction in funding costs as a result of the replacement of part of *the indirect* subsidiary's funding Realize SCFI with third parties by financing with the parent company, according to Note 26.3.3. In the consolidated view, this related party transaction is eliminated in the parent company's net finance income (costs) line item.

The reported results do not deduct expenses on depreciation and amortization, share option plan, result from the write-off of assets and income and social contribution taxes. The exclusion of these expenses from the calculation is in line with the way Management evaluates the performance of each business and its contribution to cash generation. Finance income (costs) are not allocated by segment, given that their formation is more related to corporate capital structure decisions than to the nature of the results reported by each business segment.

33. REVENUE

33.1 Accounting policy

CPC 47/IFRS 15 – Revenue from Contracts with Customers establishes a model to show whether accounting criteria have been met by following steps:



Taking these aspects into account, revenue is recognized at the amount that reflects the Company's expected to be paid for the consideration for financial products and services offered to clients.

Gross revenue is presented less rebates and discounts, in addition to the elimination of related party revenues and the present value adjustment (Note 7.1).

- (i) **Sale of merchandise – retail:** sales made in cash, cash or debit card, in installments, with third-party cards or Renner card, and by financing granted by indirect subsidiary Realize SCFI, both in physical stores and in *ecommerce*. Revenue is recognized in profit or loss when the goods are delivered to the customer.
- (ii) **Services:** own loan transactions, individual and corporate loans and sales finance by the indirect subsidiary Realize SCFI, whose result is recognized considering the effective interest rate over the term of the contracts. Services also include revenues from Marketplace sales

commissions with partner companies, sales intermediation commissions, intercompany services, urban deliveries and complete and customized logistics management solutions.

	Parent Company		Consolidated	
	1Q26	1Q25	1Q26	1Q25
Gross revenue	3,412,027	3,252,186	4,291,277	4,128,219
Sales of goods (i)	3,375,775	3,221,049	3,764,508	3,586,902
Service revenues	36,252	31,137	526,769	541,317
Deductions	(816,337)	(768,849)	(925,582)	(870,643)
Taxes on sales	(809,456)	(762,746)	(894,494)	(838,621)
Taxes on service revenues	(6,881)	(6,103)	(31,088)	(32,022)
Net revenue	2,595,690	2,483,337	3,365,695	3,257,576

(i) Sales of goods, net of returns and cancellations.

According to the return policy, the customer receives at the time of return an exchange voucher bonus with the same value of the merchandise returned for use in a new purchase.

34. EXPENSES BY NATURE

The Company's statements of profit or loss are presented by nature. Expenses are shown below by nature.

34.1 Selling expenses

	Parent Company		Consolidated	
	1Q26	1Q25	1Q26	1Q25
Personnel	(300,565)	(274,629)	(355,999)	(326,246)
Occupation	(97,280)	(89,345)	(128,792)	(115,997)
Depreciation - right-of-use, net of taxes	(83,439)	(80,452)	(104,635)	(103,536)
Third-party services	(21,389)	(20,836)	(26,533)	(25,841)
Freight	(31,208)	(31,889)	(27,847)	(29,003)
Utilities and services	(79,043)	(75,800)	(90,170)	(86,937)
Advertising	(78,960)	(77,664)	(90,736)	(90,055)
Depreciation and amortization	(68,125)	(64,567)	(91,785)	(86,497)
Other expenses	(74,347)	(68,600)	(90,422)	(83,239)
Total	(834,356)	(783,782)	(1,006,919)	(947,351)

34.2 General and administrative expenses

	Parent Company		Consolidated	
	1Q26	1Q25	1Q26	1Q25
Personnel	(192,357)	(178,697)	(218,602)	(202,062)
Depreciation - right-of-use, net of taxes	(23,877)	(24,410)	(24,795)	(25,547)
Third-party services	(57,720)	(53,999)	(64,791)	(61,557)
Freight	(40,799)	(42,486)	(44,793)	(47,475)
Utilities and services	(13,994)	(20,945)	(18,535)	(24,409)
Depreciation and amortization	(79,277)	(71,350)	(90,565)	(83,014)
Other expenses	(7,091)	(4,651)	(19,705)	(17,828)
Total	(415,115)	(396,538)	(481,786)	(461,892)

34.3 Other operating profit (loss)

	Parent Company		Consolidated	
	1Q26	1Q25	1Q26	1Q25
Expenses on financial products and services	(30,311)	(26,196)	(141,778)	(135,328)
Depreciation and amortization	(3)	(536)	(4,385)	(6,357)
Proceeds from the write-off of fixed assets	115	(3,476)	(221)	(3,563)
Stock option plan	(4,640)	(3,642)	(4,640)	(3,642)
Other operating profit (loss)	(13,995)	(5,431)	(7,887)	(3,620)
Recovery of tax credits (i)	75,948	21,940	79,716	23,406
Total	27,114	(17,341)	(79,195)	(129,104)

- (i) Basically consists of the recovery of tax credits, which in the period ended March 31, 2026 totaled R\$73,002 (Parent Company) and R\$76,846 (Consolidated) (R\$7,810 – Parent Company and R\$7,988 - Consolidated as of March 31, 2025). It also consists of negative goodwill on the acquisition of ICMS credits from third parties in the amount of R\$2,746 (Parent Company) and R\$2,870 (Consolidated) (R\$14,130 – Parent Company and R\$15,418 in the consolidated financial statements as of March 31, 2025).

34.4 Profit sharing and long-term incentives

	Parent Company		Consolidated	
	1Q26	1Q25	1Q26	1Q25
Profit sharing (i)	(23,199)	(20,944)	(24,194)	(22,646)
Long-term incentives (ii)	(13,207)	(10,330)	(13,207)	(10,330)
<i>Long-term incentives - principal</i>	(6,372)	(5,762)	(6,372)	(5,762)
<i>Long-term incentives - charges</i>	(6,835)	(4,568)	(6,835)	(4,568)
Total	(36,406)	(31,274)	(37,401)	(32,976)

- (i) Profit sharing is an annual benefit paid to the Company when profit goals are achieved and strategic initiatives are achieved;
- (ii) Long-term incentives consisting of performance shares and restricted shares, as described in Note 31.

35. NET FINANCE INCOME (COSTS)

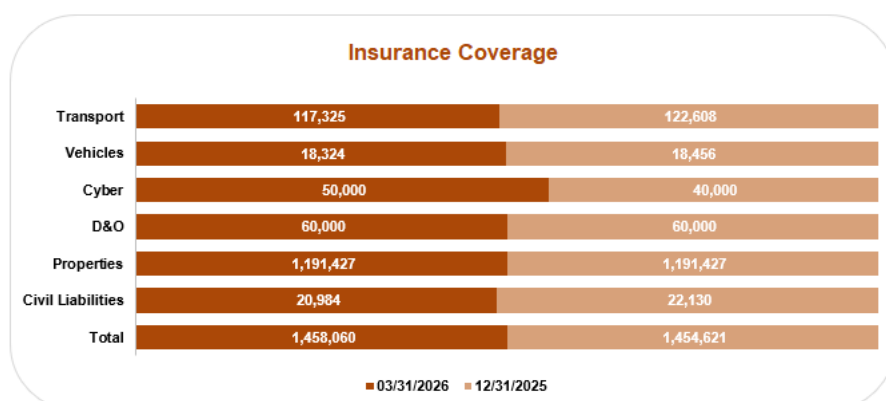
35.1 Breakdown of finance income

	Parent Company		Consolidated	
	1Q26	1Q25	1Q26	1Q25
Finance income	72,721	79,567	71,081	88,171
Income from cash equivalents and financial investments (i)	51,426	58,808	30,492	42,738
Foreign exchange gains	5,900	8,054	11,215	13,175
Adjustment for inflation receivable (ii)	-	8	11,786	15,258
SELIC interest on tax credits	14,962	4,112	15,508	5,112
Gain on the fair value of RX Venture's investments (iii)	-	-	1,488	155
Other finance income	433	8,585	592	11,733
Finance costs	(74,098)	(84,916)	(93,210)	(106,655)
Interest on loans, financing and debentures	(5)	(9,648)	(5)	(9,648)
Interest on leases	(57,183)	(56,108)	(63,502)	(63,091)
Foreign exchange losses	(5,914)	(9,617)	(8,551)	(14,473)
Inflation adjustment losses (ii)	(3,295)	(2,537)	(12,275)	(13,094)
Finance costs other	(7,701)	(7,006)	(8,877)	(6,349)
Net finance income (costs)	(1,377)	(5,349)	(22,129)	(18,484)

- (i) Amount net of PIS and COFINS taxes as of March 31, 2026 of R\$2,508 (Parent Company) and R\$2,591 (Consolidated) (R\$2,253 – Parent Company and R\$2,292 - Consolidated as of March 31, 2025);
- (ii) Consolidated balances basically consist of the effects of LRA's hyperinflationary economy (Note 3.8);
- (iii) Gain on the fair value of the investees of the RX Venture fund (Note 11.4);

36. INSURANCE COVERAGE

The Parent Company and its subsidiaries have an insurance policy formulated by experts who consider the nature, value at risk and relevance. As of March 31, 2026, we have insurance coverage for civil liability, property liability, *Directors and Officers* (D&O), cyber risks, board vehicles and cargo transportation, according to indemnity limits shown on the side.



37. SUBSEQUENT EVENTS

37.1 Payment of interest on equity capital

On April 14, 2026, we paid interest on equity capital for the 1Q26 in the amount of R\$217,425 (R\$187,704 net of income tax), as decided on March 19, 2026 by the Board of Directors at a meeting.

37.2 Appropriation of subsidiaries' profits

On April 15, 2026, we allocated the profit reported on December 31, 2025 by subsidiaries Realize Participações, Realize SCFI and Lojas Renner Uruguai. The amounts distributed by the subsidiaries were realized in the cash of the parent company. The amounts were distributed according to the table below:

Parent Company	Dividends	Interest on equity	Total
REALIZE PARTICIPAÇÕES S.A.	109,040	-	109,040
REALIZE SCFI	75,000	55,000	130,000
LRU	33,880	-	33,880
Total	217,920	55,000	272,920

COMMENTS ON THE BEHAVIOUR OF CORPORATE PROJECTIONS

The financial performance recorded in the quarter does not affect the projections presented in the current Reference Form, which, consequently, are maintained by the Company.

Porto Alegre, 7 May 2026

EXECUTIVE OFFICERS

FABIO ADEGAS FACCI
Chief Executive Officer

DANIEL MARTINS DOS SANTOS
Vice President of Finance, Administration and Investor Relations

FABIANA SILVA TACCOLA
Vice President of Product and Operations

REGINA FREDERICO DURANTE
Vice President of People, Sustainability and Institutional Relations

ALESSANDRO SANTIAGO POMAR
Vice President of Technology and Data



Report on the review of quarterly information – ITR

(A free translation of the original report in Portuguese, as filed with the Brazilian Securities Commission – CVM, prepared in accordance with the Technical Pronouncement CPC 21 (R1) – Interim Financial Reporting and the international standard IAS 34 – Interim Financial Reporting, as issued by the International Accounting Standard Board – IASB)

To the Board of Directors and Shareholders of
Lojas Renner S.A.
Porto Alegre – RS

Introduction

We have reviewed the individual and consolidated interim financial information of Lojas Renner S.A. (“Company”), included in the Quarterly Information Form - (ITR) for the quarter ended March 31, 2026, which comprises the balance sheet on March 31, 2026, and the respective statements of income, of comprehensive income, of changes in shareholders’ equity and of cash flow for the three-month period then ended, including explanatory notes.

Management is responsible for the preparation of the parent company and consolidated interim financial information in accordance with accounting standard CPC 21(R1) and IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board - IASB, as well as for the presentation of this information in accordance with the standards issued by Brazilian Securities Commission (CVM), applicable to the preparation of the Quarterly Information Form (ITR). Our responsibility is to form a conclusion on this interim financial information based on our review.

Scope of Review

We conducted our review in accordance with the Brazilian and International Review Standards for Interim Financial Information (NBC TR 2410 and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim information consists of making inquiries, primarily to the persons in charge of financial and accounting matters and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Brazilian and International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion on the individual and consolidated interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the accompanying parent company and consolidated interim financial information included in the Quarterly Information Form referred to above has not been prepared, in all material respects, in accordance with CPC 21 (R1) and IAS 34 applicable to the preparation of Quarterly Information Form (ITR) and presented in accordance with the standards issued by the Brazilian Securities Commission.

Other matters

Statement of Added Value

The parent company and consolidated interim financial information referred to above include the parent company and consolidated statement of added value (DVA) for the three-month period ended at March 31, 2026, prepared under responsibility of the Company's Management, and presented as supplementary information for IAS 34 purposes. These statements were submitted to review procedures carried out together with the review of the Company's quarterly information to conclude that they are reconciled with interim financial information and accounting records, as applicable, and its form and content are in

accordance with the criteria defined in Technical Pronouncement CPC 09 – Statement of Added Value. Based on our review, nothing has come to our attention that causes us to believe that those statement of Added Value were not prepared, in all material respects, in accordance with the criteria set for this Standard and that they were not consistent to the individual and consolidated interim financial information taken as a whole.

Porto Alegre, May 6, 2026.

KPMG Auditores Independentes Ltda.
CRC SP-014428/F-7

(Original review report in Portuguese signed by)
Cristiano Jardim Seguecio
Accountant CRC SP-244525/O-9 T-RS



LOJAS RENNER S.A.

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CORPORAÇÃO
BRASILEIRA
ANO 19



Lojas Renner S.A | CNPJ Nº 92.754.738/0001-62
NIRE-43300004848 | CVM-00813-3 | Companhia Aberta



STATEMENT FROM THE BOARD OF EXECUTIVE OFFICERS ON THE FINANCIAL STATEMENTS

Pursuant to subsection VI, Article 27 of CVM Resolution 80 of March 29, 2022, the Board of Executive Officers states that it has reviewed, discussed and agreed the Company's Financial Statements for the quarter ended on March 31, 2026, authorizing their conclusion.

Porto Alegre, May 7, 2026.

EXECUTIVE OFFICERS

FABIO ADEGAS FACCI

Chief Executive Officer

DANIEL MARTINS DOS SANTOS

Vice President of Finance, Administrative and Investor Relations

FABIANA SILVA TACCOLA

Vice President of Product and Operations

REGINA FREDERICO DURANTE

Vice President of People, Sustainability and Institutional Relations

ALESSANDRO SANTIAGO POMAR

Vice President of Technology and Data



STATEMENT OF THE BOARD OF EXECUTIVE OFFICERS ON THE REPORT OF THE INDEPENDENT AUDITORS

Pursuant to subsection V, Article 27 of CVM Resolution 80 of March 29, 2022, the Board of Executive Officers declares that it has reviewed and discussed the content and opinion expressed in the report of the Independent Auditors on the Company's Interim Financial Information for the quarter ended on March 31, 2026.

The Board of Executive Officers declares that it agrees with the content and opinion expressed in the said report of the Independent Auditors on the Company's Financial Statements.

Porto Alegre, May 7, 2026.

BOARD OF EXECUTIVE OFFICERS

FABIO ADEGAS FACCI

Chief Executive Officer

DANIEL MARTINS DOS SANTOS

Vice President of Finance, Administrative and Investor Relations

FABIANA SILVA TACCOLA

Vice President of Product and Operations

REGINA FREDERICO DURANTE

Vice President of People, Sustainability and Institutional Relations

ALESSANDRO SANTIAGO POMAR

Vice President of Technology and Data

