

# **Individual and Consolidated Financial Statements**

## **Lojas Quero-Quero S.A.**

December 31, 2024  
with Independent Auditor's Report



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**A free translation from Portuguese into English of Independent Auditor's Report on individual and consolidated financial statements prepared in Brazilian currency in accordance with the accounting practices adopted in Brazil and the International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB)**

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## **Independent auditor's report on individual and consolidated financial statements**

To the Shareholders, Board of Directors and Officers of  
**Lojas Quero-Quero S.A.**

### **Opinion**

We have audited the individual and consolidated financial statements of Lojas Quero-Quero S.A. (the "Company"), identified as Parent and Consolidated, respectively, which comprise the balance sheets as at December 31, 2024 and the statements of profit or loss, of comprehensive income (loss), of changes in equity, and of cash flows for the year then ended, and notes to the financial statements, including material accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the individual and consolidated financial position of the Company as at December 31, 2024, and its individual and consolidated financial performance and cash flows for the year then ended in accordance with the accounting practices adopted in Brazil and the International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB) (currently referred to by the IFRS Foundation as IFRS standards).

### **Basis for opinion**

We conducted our audit in accordance with Brazilian and International Standards on Auditing. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of the individual and consolidated financial statements" section of our report. We are independent of the Company and its subsidiaries in accordance with the relevant ethical principles set forth in the Code of Professional Ethics for Accountants, the professional standards issued by Brazil's National Association of State Boards of Accountancy (CFC) and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Key audit matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the individual and consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide an individual opinion on these matters. For each matter below, our description of how our audit addressed the matter, including any commentary on the findings or outcome of our procedures, is provided in that context.



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We have fulfilled the responsibilities described in the “Auditor’s responsibilities for the audit of the individual and consolidated financial statements” section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying financial statements.

### ***Revenue recognition***

As disclosed in Note 26 to the individual and consolidated financial statements, a substantial portion of the Company’s revenues are related to the retail, financial services, and credit card business activities. Retail-related revenues refer to goods sold in stores and comprise a large volume of low-value decentralized transactions, which are recognized when the goods are delivered to the customer. Revenue from financial services arise from the sale of financial products from partner companies, for which the Company receives commissions. Revenues from credit cards consist of an administration fee charged to accredited companies based on credit card transaction amounts and revenue from annual fees charged to credit card users. Revenue from financial services and credit cards is manually recognized by the accounting department at the end of the month. Due to the high degree of digitalization of the recognition process of the retail-related revenue, the large volume of billed items, the significance of the controls associated with the billing process, and measurement of financial services and credit card revenues, as well as the representativeness such revenues in the set of financial statements, this was considered a key audit matter.

#### ***How our audit addressed this matter***

Our audit procedures included, among others: (a) the understanding of the sales process at the Parent Company and its subsidiaries, including the time of recognition of revenues and respective accounts receivable; (b) analysis of monthly changes in revenue balances recognized by the Company, in order to assess the existence of changes contrary to our expectations established based on our knowledge of the industry and of the Company; (c) reconciliation of gross revenue balances with auxiliary billing reports; (d) assessment of sales transactions occurring before or after the year-end closing date, to ensure that revenue has been recognized in the correct period; (e) assessment of manual entries made directly in the accounting system; (f) assessment of disclosures made by the Company in the notes to the individual and consolidated financial statements. Based on the result of the audit procedures carried out, we understand that the revenue recognition criteria adopted by the Executive Board, as well as the respective disclosures in the explanatory notes, are acceptable in the context of the financial statements taken as a whole.

### ***Realization of deferred income tax and social contribution***

As disclosed in Note 12, the Company and its subsidiaries record deferred tax assets in the amounts of R\$204,084 thousand and R\$208,741 thousand (R\$179,858 thousand and R\$183,303 thousand as of December 31, 2023), Parent and Consolidated, respectively, recognized on income tax/social contribution losses and deductible temporary differences. An analysis of the realization of the deferred tax asset is significant for our audit due to the magnitude of the amounts recorded in the individual and consolidated financial statements, and also due to the complexity and subjectivity involved in the process of preparing and reviewing the projections of future profit or loss that support the realization of the deferred tax asset. These projections are made based on assumptions that are affected by future expectations regarding economic and market conditions.



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*How our audit addressed this matter*

Our audit procedures included, among others: (a) review of projections of future profit or loss based on the business plan prepared by management, including an assessment of the key assumptions and the methodology used; (b) review of the calculation bases for the deferred tax asset; (c) analysis of the disclosures made in Note 12 to the individual and consolidated financial statements. These procedures were carried out with the assistance of our tax specialists. Based on the result of the audit procedures carried out on the recoverability of the deferred tax asset, which is consistent with management's assessment, we consider that the criteria and assumptions adopted by management in the preparation of the projections that support the analysis of the realization of the deferred tax asset, as well as the respective disclosures in Note 12, are acceptable in the context of the individual and consolidated financial statements as a whole.

**Other matters**

*Statements of value added*

The individual and consolidated statements of value added (SVA) for the year ended December 31, 2024, prepared under the responsibility of the Company's executive board, the presentation of which is required as supplementary information under IFRS, have been subject to audit procedures in conjunction with the audit of the Company's individual and consolidated financial statements. For the purposes of forming our opinion, we evaluated whether these statements are reconciled with the financial statements and accounting records, as applicable, and whether their form and content are in accordance with the criteria provided for in Accounting Pronouncement CPC 09 - Statement of Value Added. In our opinion, these individual and consolidated statements of value added were fairly prepared, in all material respects, in accordance with the criteria set forth in CPC 09, and are consistent with the individual and consolidated financial statements taken as a whole.

**Other information accompanying the individual and consolidated financial statements and the auditor's report**

The executive board is responsible for such other information, which comprise the Management Report.

Our opinion on the individual and consolidated financial statements does not cover the Management Report and we do not express any form of assurance conclusion thereon.

In connection with the audit of the individual and consolidated financial statements, our responsibility is to read the Management Report and, in doing so, consider whether this report is materially inconsistent with the individual and consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of the Management Report, we are required to report that fact. We have nothing to report in this regard.



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### **Responsibilities of the executive board and those charged with governance for the individual and consolidated financial statements**

The executive board is responsible for the preparation and fair presentation of the individual and consolidated financial statements in accordance with the accounting practices adopted in Brazil and with the International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB) (currently referred to by the IFRS Foundation as IFRS standards), and for such internal control as the executive board determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the individual and consolidated financial statements, the executive board is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the executive board either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's and its subsidiaries' financial reporting process.

### **Auditor's responsibilities for the audit of the individual and consolidated financial statements**

Our objectives are to obtain reasonable assurance about whether the individual and consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Brazilian and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with the Brazilian and International Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identified and assessed risks of material misstatements of the individual and consolidated financial statements, whether due to fraud or error, designed and performed audit procedures responsive to those risks, and obtained audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtained an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's and its subsidiaries' internal control.
- Evaluated the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the executive board.
- Concluded on the appropriateness of the executive board's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue



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as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the individual and consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluated the overall presentation, structure and content of the financial statements, including the disclosures, and whether the individual and consolidated financial statements represent the corresponding transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report, unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Porto Alegre, February 25, 2025.

ERNST & YOUNG  
Auditores Independentes S.S. Ltda.  
CRC SP-015199/F

A handwritten signature in blue ink, appearing to read 'Arthur'.

Arthur Ramos Arruda  
Accountant CRC-RS096102/O-0

## MESSAGE FROM ADMINISTRATION

For Lojas Quero-Quero, 2024 was a remarkable year. We have made new achievements, expanded our presence in the market and strengthened our commitment to sustainability, innovation and social responsibility. We celebrated the company's 57th anniversary, reaffirming our mission to offer complete solutions for our customers' homes and generate a positive impact in the communities where we operate.

Despite our expectations of improvement, we once again faced a challenging macroeconomic environment, with food inflation putting pressure on discretionary income, a significant increase in interest rates and the impacts of the floods in Rio Grande do Sul, where most of our operations are concentrated. The floods represented a major challenge, but also an opportunity to reaffirm our values. From the first moment, we mobilized efforts to support affected communities and employees, donating more than 1,000 tons of essential items, turning our stores into collection points and offering special conditions for the purchase of products needed for reconstruction. Despite the operational and financial impacts, we managed to reform and reopen all the affected stores by June, demonstrating our capacity for fast response and operational resilience.

Even against this scenario, we maintained consistent results. With volumes stabilizing at the end of 2023 and prices recovering throughout 2024, the average ticket went up again, after a period of deflation since the end of 2022. The home appliances and furniture lines maintained a positive performance, driven by additional demand in the state of Rio Grande do Sul, while the building materials segment showed a gradual recovery, with clearer signs of recovery in 4Q24.

We posted growth of 11.2% in consolidated revenue and 6.3% in Same Store Sales (SSS), reaching 6.9% in 4Q24, maintaining the positive trajectory. In addition, we recorded a 48.3% increase in Adjusted EBITDA compared to the previous year, demonstrating the resilience of our business model and the efficiency of our strategy, even in a challenging economic context. We remain steadfast in our strategy of sustainable growth, with a focus on operating cash flow and financial discipline. We ended the year with practically the same net debt as in 2023, at R\$87 million, reinforcing our financial solidity and investment capacity, even in a demanding scenario. In December, we also approved the distribution of interest on equity and, at the same time, a private capital increase of an equivalent amount.

In addition, we continued to focus on our strategy of long-term investment and sustainable growth. In the last quarter, we opened 5 new stores, bringing the total to 22 openings by 2024 and reaching 573 units in operation. With 275 stores still in the maturity phase, that is, with less than 5 years of operation, we see great potential for growth, in line with the maturity curve observed over the last decade. This maturity ensures that growth is already contracted for the coming years, positively influencing the company's performance this year.

Financial Services continued to be one of Lojas Quero-Quero's main competitive differentiators. The volume of VerdeCard transactions grew by 18.8%, driven by increased use in partner establishments (off-us) and by customers' growing adherence to our financial solutions. Delinquencies over 90 days remained under control, at 10.9%, while we strengthened our credit structure with new issues of senior quotas of the FIDC VerdeCard, totaling R\$400 million, reaffirming the efficiency and sustainability of the model.



Throughout the year, we made progress in our environmental, social and governance (ESG) practices. We maintained the silver seal in the Public Emissions Register of the Brazilian GHG Protocol Program and were once again recognized by Institutional Investor as one of the most respected companies in Latin America in terms of corporate governance. We continued to promote sustainability initiatives, such as the operation of our six photovoltaic plants, which helped reduce CO<sub>2</sub> emissions by more than 1,500 tons in the period.

We ended 2024 overcoming significant adversity, delivering consistent results and making a positive impact on the communities where we operate. The resilience of our business model and the growing performance of our maturing stores reaffirm our commitment to sustainability and generating value for all our stakeholders.

We thank our shareholders, employees, customers and partners for their continued trust and support. We are ready to continue on a path of sustainable growth, innovation and excellence, building an even more promising future together.





# 2024 EARNINGS RELEASE

Cachoeirinha, February 26, 2025.

## ADJUSTED EBITDA GROWS +48.3% IN 2024. SAME-STORE SALES GREW 6.3% IN THE YEAR.

Gross Revenue, Net of Returns and Rebates grew by 11.2% in 2024, totaling R\$3,054.9 million. The Same Store Sales (SSS) indicator grew by 6.3% in 2024.

Gross Profit totaled R\$928.1 million in the year, up 12.4% on the previous year. Gross margin (% of Gross Revenue) was 30.4% in the year (+0.3 p.p. vs. 2023). This increase is mainly attributable to the improvement in the retail margin.

EBITDA Adjusted for Stock Option Plan (SOP) expenses, the effects of IFRS-16 accounting and non-recurring items grew 48.3% compared to the previous year, totaling R\$94.1 million. In the year, the Adjusted EBITDA margin was 3.1%, an increase of 0.8 p.p. EBITDA totaled 236.9 million.

Reported Net Profit was R\$0.1 million for the year. Adjusted Net Income totaled a loss of R\$18.1 million for the year, excluding the impacts of SOP, the effects of IFRS-16 and non-recurring items.

## HIGHLIGHTS

| Consolidated Information (R\$ million)           | 2024           | 2023           | % 2024 vs 2023 |
|--|----------------|----------------|----------------|
| <b>Gross Revenue, Net of Returns and Rebates</b> | <b>3,054.9</b> | <b>2,747.9</b> | <b>11.2%</b>   |
| Net Operating Revenue <sup>1</sup>               | 2,666.3        | 2,398.1        | 11.2%          |
| <b>Gross profit</b>                              | <b>928.1</b>   | <b>826.0</b>   | <b>12.4%</b>   |
| Gross Margin (% Net Revenue)                     | 34.8%          | 34.4%          | 0.4p.p.        |
| Gross Margin (% Gross Revenue)                   | 30.4%          | 30.1%          | 0.3p.p.        |
| Operating expenses                               | (822.5)        | (723.0)        | (13.8%)        |
| <b>EBITDA</b>                                    | <b>236.9</b>   | <b>227.9</b>   | <b>3.9%</b>    |
| EBITDA Margin (% Net Revenue)                    | 8.9%           | 9.5%           | (0.6)p.p.      |
| EBITDA Margin (% Gross Revenue)                  | 7.8%           | 8.3%           | (0.5)p.p.      |
| <b>Adjusted EBITDA<sup>2</sup></b>               | <b>94.1</b>    | <b>63.5</b>    | <b>48.3%</b>   |
| Adjusted EBITDA Margin (% Net Revenue)           | 3.5%           | 2.6%           | 0.9p.p.        |
| Adjusted EBITDA Margin (% Gross Revenue)         | 3.1%           | 2.3%           | 0.8p.p.        |
| <b>Net Income (Loss)</b>                         | <b>0.1</b>     | <b>19.7</b>    | <b>(99.3%)</b> |
| Net Margin (% Net Revenue)                       | 0.0%           | 0.8%           | (0.8)p.p.      |
| Net Margin (% Gross Revenue)                     | 0.0%           | 0.7%           | (0.7)p.p.      |
| <b>Adjusted Net Income (Loss)<sup>3</sup></b>    | <b>(18.1)</b>  | <b>(16.9)</b>  | <b>(7.3%)</b>  |
| Adjusted Net Margin (% Net Revenue)              | (0.7%)         | (0.7%)         | 0.0p.p.        |
| Adjusted Net Margin (% Gross Revenue)            | (0.6%)         | (0.6%)         | 0.0p.p.        |
| <b>Same Store Sales Growth (SSS)</b>             | <b>6.3%</b>    | <b>(4.8%)</b>  |                |

(1) As of 4Q19, ROL (Net Operating Revenue) includes the effect of the change in ICMS-ST/RS legislation (decree 54.308/2018) and as of 1Q22 includes the effect of adherence to the tax option regime (ROT ST) for ICMS-ST/RS (decree 56.150/2021).

(2) Adjusted EBITDA is a non-accounting measure of the Company that corresponds to EBITDA plus non-recurring or non-operating items, deducting the impact of IFRS16/CPC06 (R2) from 2019.

(3) Adjusted Net Income is a non-accounting measure that corresponds to Net Income plus non-recurring or non-operating items, deducting the impact of IFRS16/CPC06 (R2) from 2019 onwards.

## CONSOLIDATED INCOME STATEMENTS

| Consolidated Income Statements (R\$ million)                  | 2024             | 2023             | % 2024<br>vs 2023 |
|---|------------------|------------------|-------------------|
| <b>Gross Revenue, net of returns and rebates</b>              | <b>3,054.9</b>   | <b>2,747.9</b>   | <b>11.2%</b>      |
| <b>Taxes</b>  | <b>(388.6)</b>   | <b>(349.7)</b>   | <b>(11.1%)</b>    |
| <b>Net operating revenue</b>                                  | <b>2,666.3</b>   | <b>2,398.1</b>   | <b>11.2%</b>      |
| Goods sold  | 1,797.1          | 1,652.4          | 8.8%              |
| Services rendered   | 869.2            | 745.7            | 16.6%             |
| <b>Cost of sales and services</b>                             | <b>(1,738.2)</b> | <b>(1,572.1)</b> | <b>(10.6%)</b>    |
| <b>Gross profit</b>   | <b>928.1</b>     | <b>826.0</b>     | <b>12.4%</b>      |
| <b>Operating income (expenses)</b>                            | <b>(822.5)</b>   | <b>(723.0)</b>   | <b>(13.8%)</b>    |
| Selling expenses  | (581.2)          | (535.3)          | (8.6%)            |
| General and administrative expenses                           | (267.8)          | (242.0)          | (10.6%)           |
| Other operating expenses, net                                 | 26.5             | 54.3             | (51.2%)           |
| <b>Operating profit (loss) before finance income (costs),</b> | <b>105.7</b>     | <b>103.0</b>     | <b>2.6%</b>       |
| <b>Finance income (costs), net</b>                            | <b>(120.9)</b>   | <b>(105.9)</b>   | <b>(14.1%)</b>    |
| Finance costs   | (202.8)          | (182.7)          | (11.0%)           |
| Finance income  | 82.0             | 76.7             | 6.8%              |
| <b>Profit before income tax and social contribution</b>       | <b>(15.2)</b>    | <b>(2.9)</b>     | <b>(424.0%)</b>   |
| Current and deferred income tax and social                    | 15.4             | 22.6             | (31.9%)           |
| <b>Net Income (Loss)</b>                                      | <b>0.1</b>       | <b>19.7</b>      | <b>(99.3%)</b>    |

## OPERATING PERFORMANCE

The company ended 2024 with 573 stores, opening a total of 22 new stores and closing 1 store during the year. Compared to 2023, growth was 3.8% and 3.2% in the store base and sales area, respectively.

| Operational Information                | 2024       | 2023       | % 2024<br>vs 2023 |
|--|------------|------------|-------------------|
| <b>Total stores</b>                    | <b>573</b> | <b>552</b> | <b>3.8%</b>       |
| Rio Grande do Sul                      | 303        | 298        | 1.7%              |
| Santa Catarina                         | 87         | 86         | 1.2%              |
| Paraná                                 | 152        | 143        | 6.3%              |
| Mato Grosso do Sul                     | 14         | 11         | 27.3%             |
| São Paulo                              | 17         | 14         | 21.4%             |
| <b>Sales area (000s m<sup>2</sup>)</b> | <b>381</b> | <b>369</b> | <b>3.2%</b>       |

Of the total of 573 stores, 27 are in the traditional format, 368 Mais Construção I, 142 Mais Construção II and 36 Mais Construção III. Of the 573 stores, 340 stores (59%) have been in operation for more than 5 years; 183 stores (32%) between 2 and 5 years; and 50 stores (9%) have been in operation for less than 2 years.

## FINANCIAL PERFORMANCE

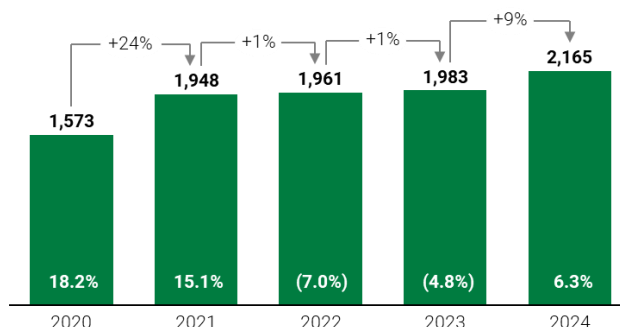
### Gross Revenue, Net of Returns and Rebates (Gross Revenue)

In the year to date, Gross Revenue totaled R\$3,054.9 million, representing a positive variation of 11.2% compared to 2023. Revenue growth resulted from the positive performance of the 3 business activities.

| Business Activities (R\$ million)                | 2024           | 2023           | % 2024 vs 2023 |
|--|----------------|----------------|----------------|
| <b>Gross Revenue, Net of Returns and Rebates</b> | <b>3,054.9</b> | <b>2,747.9</b> | <b>11.2%</b>   |
| Retail   | 2,164.7        | 1,983.3        | 9.1%           |
| Financial services                               | 797.5          | 683.1          | 16.8%          |
| Credit card                                      | 92.7           | 81.5           | 13.7%          |

The Retail business activity grew by 9.1% compared to 2023, accounting for 70.9% of total revenues. Same Store Sales (SSS) grew by 6.3% in 2024. The improved performance of SSS over the year was driven by a gradual recovery in volumes and the reversal of the price deflation seen in the previous year to slight inflation this year. The floods in Rio Grande do Sul generated additional demand in the second and third quarters, as the affected communities sought to get back on their feet.

#### Retail Revenue (R\$ million) e SSS (%)

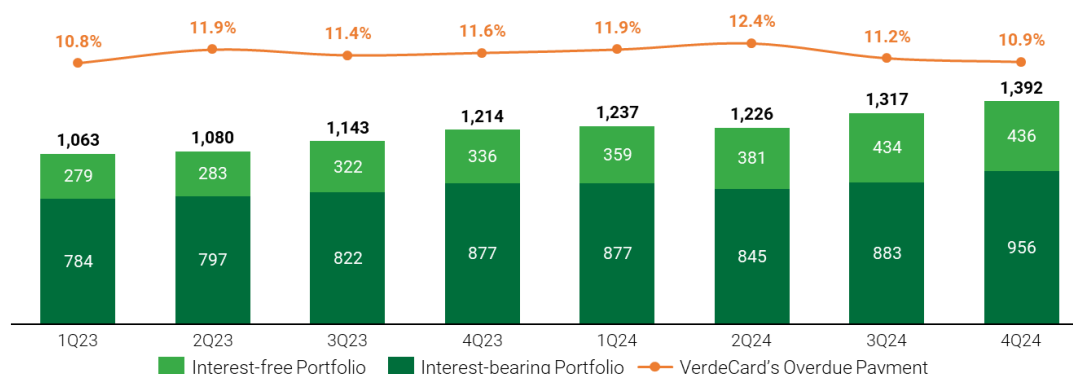


Gross Revenue from Financial Services totaled R\$797.5 million in 2024, an increase of 16.8% compared to the previous year. The net portfolio with interest (originated by VerdeCard cards) at the end of the period was R\$956 million, a growth of 9.0% compared to 2023. The overdue amount on the VerdeCard portfolio<sup>1</sup> was 10.9%, compared to an overdue amount of 11.6% at the end of 2023, a reduction of 0.5 p.p. The company's conservative stance on credit, combined with its collection operations, has allowed it to keep its delinquency indicators under control.

<sup>1</sup> VerdeCard gross portfolio with interest (FIDC and Partnerships) and interest-free overdue for more than 90 days divided by the VerdeCard gross portfolio with interest (FIDC and Partnerships) and interest-free up to 360 days, end-of-month positions.

### VerdeCard Net Portfolio

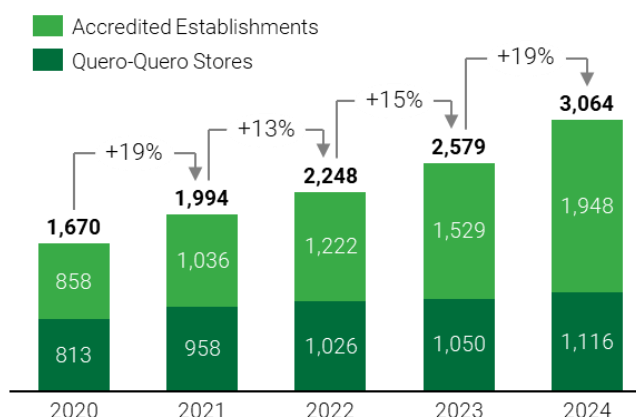
(R\$ million)



The Credit Card activity showed revenue growth of 13.7% in 2024. The volume transacted with the Quero-Quero VerdeCard credit card in our stores (on-us) grew by 6.3% in 2024, compared to the previous year. On the other hand, the volume transacted with the card outside the store (off-us) grew by 27.4% in 2024. This increase is attributable to more customers activating the card.

### VerdeCard Total Payment Volume (TPV)

(R\$ million)



### Net Operating Revenue

Net Operating Revenue totaled R\$2,666.3 million in 2024, compared to R\$2,398.1 million in 2023, representing a growth of 11.2%.

### Gross Profit

The company ended 2024 with a total Gross Profit of R\$928.1 million, an increase of 12.4% compared to 2023.

Due to accounting changes arising from changes in tax rules over the years, in our view, the best margin comparison is through gross margin over Gross Revenue. Under this criterion, the consolidated margin was 30.4% in 2024, 0.3 p.p. higher than the gross margin in 2023.

The Gross Margin over Retail Gross Revenue was 23.1% in 2024, an increase of 0.4 p.p. compared to the same period in 2023. The slight improvement in the margin partly reflects the

return of inflation from the second half of the year, which allowed for a more favorable pricing environment.

The margin of services provided over Gross Revenue was 48.0% in 2024, compared to 48.9% in 2023. As of September, we began to see pressure on the margin of services provided due to the increase in the Selic rate, which had an impact on the cost of capital, despite the stability of defaults over the last twelve months.

| (In %)  | 2024          | 2023          | % 2024<br>vs 2023 |
|---|---------------|---------------|-------------------|
| <b>Margins (% of Net Revenue)</b>             |               |               |                   |
| <b>Gross Margin</b>                           | <b>34.8%</b>  | <b>34.4%</b>  | <b>0.4p.p.</b>    |
| Gross Margin - Goods sold                     | 27.9%         | 27.3%         | 0.5p.p.           |
| Gross Margin - Services provided              | 49.2%         | 50.2%         | (1.0p.p.)         |
| <b>EBITDA Margin</b>                          | <b>8.9%</b>   | <b>9.5%</b>   | <b>(0.6p.p.)</b>  |
| <b>Adjusted EBITDA Margin</b>                 | <b>3.5%</b>   | <b>2.6%</b>   | <b>0.9p.p.</b>    |
| <b>Net Margin</b>                             | <b>0.0%</b>   | <b>0.8%</b>   | <b>(0.8p.p.)</b>  |
| <b>Adjusted Net Margin</b>                    | <b>(0.7%)</b> | <b>(0.7%)</b> | <b>0.0p.p.</b>    |
| <b>Margins (% Gross Revenue)</b>              |               |               |                   |
| <b>Gross Margin<sup>1</sup></b>               | <b>30.4%</b>  | <b>30.1%</b>  | <b>0.3p.p.</b>    |
| Gross Margin - Goods sold <sup>2</sup>        | 23.1%         | 22.8%         | 0.4p.p.           |
| Gross Margin - Services provided <sup>3</sup> | 48.0%         | 48.9%         | (0.9p.p.)         |
| <b>EBITDA Margin</b>                          | <b>7.8%</b>   | <b>8.3%</b>   | <b>(0.5p.p.)</b>  |
| <b>Adjusted EBITDA Margin</b>                 | <b>3.1%</b>   | <b>2.3%</b>   | <b>0.8p.p.</b>    |
| <b>Net Margin</b>                             | <b>0.0%</b>   | <b>0.7%</b>   | <b>(0.7p.p.)</b>  |
| <b>Adjusted Net Margin</b>                    | <b>(0.6%)</b> | <b>(0.6%)</b> | <b>0.0p.p.</b>    |

<sup>1</sup>Gross Margin (% Gross Revenue) = Gross Profit/Gross Revenue. Used to maintain revenue comparability due to tax changes.

<sup>2</sup>Gross Margin on the Sale of Goods (% Gross Revenue) = Gross Profit from the Sale of Goods/Gross Revenue of the Retail business activity.

<sup>3</sup>Gross Margin Services Provided (% Gross Revenue) = Gross Profit from Services Provided / (Gross Revenue from the Financial Services business activity + Gross Revenue from the Credit Card business activity).

## Operating Expenses

In 2024, Operating Expenses totaled R\$822.5 million, representing an increase of 13.8% over the previous year.

| Operating Expenses (R\$ million)    | 2024           | 2023           | % 2024<br>vs 2023 |
|-------------------------------------|----------------|----------------|-------------------|
| <b>Operational expenses</b>         | <b>(822.5)</b> | <b>(723.0)</b> | <b>(13.8%)</b>    |
| Selling expenses                    | (581.2)        | (535.3)        | (8.6%)            |
| General and administrative expenses | (267.8)        | (242.0)        | (10.6%)           |
| Other operating expenses, net       | 26.5           | 54.3           | (51.2%)           |

**Sales expenses:** growth of 8.6% in the year. This performance is mainly attributable to the additional expenses resulting from organic expansion (21 new stores compared to the previous year, an increase of 3.8%) and expense inflation.

**General and Administrative Expenses:** an increase of 10.6% in 2024 compared to the previous year. This growth is mainly attributable to (i) the reflection of inflation in the period on the Company's expenses, and (ii) the increase in depreciation and amortization expenses on investments in line with the long-term organic growth strategy.

**Other (income) operating expenses, net:** totaled R\$26.5 million in revenue for the year.

At the end of the second quarter (2Q24), the balance of credits related to the Repetitive Theme No. 1,125 of the STJ totaled R\$150.8 million. The company's lawsuit on the subject was judged by the Federal Regional Court of the 4th Region, following the decision of the Repetitive Theme, and became final on August 2, 2024, making it possible to clear the credits for compensation still in the year. As a result, the credits enabled for use totaled R\$125.7 million at the end of 2024, which can be used over the next few quarters.

### Financial Result

In 2024, the Net Financial Result represented a financial expense of R\$120.9 million, up from an expense of R\$105.9 million in 2023, corresponding to a growth of 14.1%.

| Finance income (R\$ million)       | 2024           | 2023           | % 2024<br>vs 2023 |
|------------------------------------|----------------|----------------|-------------------|
| <b>Finance income (costs), net</b> | <b>(120.9)</b> | <b>(105.9)</b> | <b>(14.1%)</b>    |
| Finance costs                      | (202.8)        | (182.7)        | (11.0%)           |
| Finance income                     | 82.0           | 76.7           | 6.8%              |

### Net Profit

The company recorded Net Accounting Income of R\$0.1 million in 2024.

As in the previous year, the company's net profit was positively influenced by the recognition of tax credits. In 2023, the company recorded R\$53.6 million in credits, while in 2024 this amount was R\$28.2 million. This difference, added to the macroeconomic scenario, contributed to the reduction in net income in the period.

Adjusted Net Income, excluding the effect of the Stock Option Plan, the effect of adopting IFRS-16 and non-recurring items, totaled a loss of R\$18.1 million for the year.

| Adjusted Net Profit Reconciliation (\$ million) | 2024          | 2023          | % 2024<br>vs 2023 |
|---|---------------|---------------|-------------------|
| <b>Net Income (Loss)</b>                        | <b>0.1</b>    | <b>19.7</b>   | <b>(99.3%)</b>    |
| <i>Net Margin (% Net Revenue)</i>               | <i>0.0%</i>   | <i>0.8%</i>   | <i>(0.8)p.p.</i>  |
| <i>Net Margin (% Gross Revenue)</i>             | <i>0.0%</i>   | <i>0.7%</i>   | <i>(0.7)p.p.</i>  |
| (+) Stock Option Plan (SOP)                     | 4.2           | 8.9           | (52.9%)           |
| (+) Impact of the IFRS16/CPC06's adoption       | 5.8           | 8.1           | (28.7%)           |
| (+) Non-recurring itens                         | (28.2)        | (53.6)        | 47.3%             |
| <b>(=) Adjusted Net Income (Loss)</b>           | <b>(18.1)</b> | <b>(16.9)</b> | <b>(7.3%)</b>     |
| <i>Adjusted Net Margin (% Net Revenue)</i>      | <i>(0.7%)</i> | <i>(0.7%)</i> | <i>0.0p.p.</i>    |
| <i>Adjusted Net Margin (% Gross Revenue)</i>    | <i>(0.6%)</i> | <i>(0.6%)</i> | <i>0.0p.p.</i>    |

### EBITDA and Adjusted EBITDA

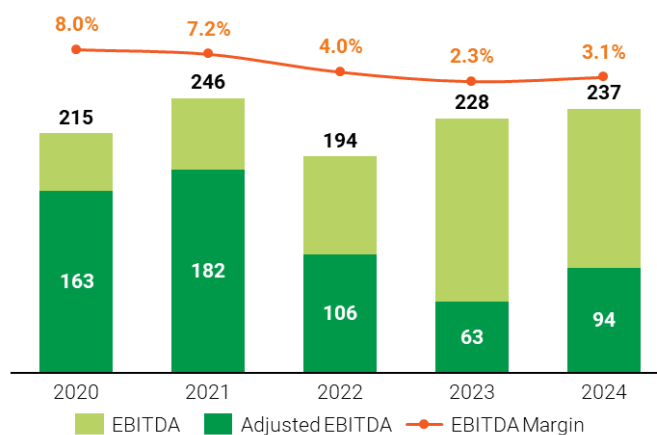
O EBITDA totaled R\$236.9 million for the year, an increase of 3.9% compared to 2023.

EBITDA Adjusted for Stock Option Plan (SOP) expenses, the effects of IFRS-16 accounting and non-recurring results, totaled R\$94.1 million for the year, a growth of 48.3% over the same period.

| EBITDA and Adjusted EBITDA reconciliation (R\$ million) | 2024         | 2023         | % 2024 vs 2023 |
|---|--------------|--------------|----------------|
| <b>Net Income (Loss)</b>                                | <b>0.1</b>   | <b>19.7</b>  | <b>(99.3%)</b> |
| (+) Income tax and social contribution                  | (15.4)       | (22.6)       | 31.9%          |
| (+) Finance income (costs), net                         | 120.9        | 105.9        | 14.1%          |
| (+) Depreciation and Amortization                       | 131.3        | 124.9        | 5.1%           |
| <b>(=) EBITDA</b>                                       | <b>236.9</b> | <b>227.9</b> | <b>3.9%</b>    |
| EBITDA Margin (% Net Revenue)                           | 8.9%         | 9.5%         | (0.6)p.p.      |
| EBITDA Margin (% Gross Revenue)                         | 7.8%         | 8.3%         | (0.5)p.p.      |
| (+) Stock Option Plan (SOP)                             | 4.2          | 8.9          | (52.9%)        |
| (+) Non-recurring itens                                 | (34.2)       | (65.1)       | 47.5%          |
| (-) Impact of the adoption of IFRS16 / CPC06            | (112.8)      | (108.2)      | (4.2%)         |
| <b>(=) Adjusted EBITDA</b>                              | <b>94.1</b>  | <b>63.5</b>  | <b>48.3%</b>   |
| Adjusted EBITDA Margin (% Net Revenue)                  | 3.5%         | 2.6%         | 0.9p.p.        |
| Adjusted EBITDA Margin (% Gross Revenue)                | 3.1%         | 2.3%         | 0.8p.p.        |

### EBITDA and Adjusted EBITDA

(R\$ million)



### Adjusted Net Debt

On December 31, 2024, the company's Adjusted Net Debt was R\$87.2 million. The financial leverage indicator, Adjusted Net Debt divided by EBITDA for the last twelve months, was 0.4x.

During the second quarter, the 10th and 11th senior quotas of FIDC Verdecard were issued, totaling R\$400 million, with a brAAA (sf) rating from Standard & Poors Global Rating.

Due to the seasonality of working capital, we historically see cash consumption in the first half of the year and cash generation in the second.



| Net Debt and Adjusted Net Debt (R\$ million)   | 4Q24           | 3Q24           | 2Q24           | 1Q24           | 4Q23           | 4Q22           |
|--|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Loans and financing</b>                     | <b>534.5</b>   | <b>570.2</b>   | <b>594.0</b>   | <b>525.7</b>   | <b>501.3</b>   | <b>413.1</b>   |
| Current  | 196.1          | 179.5          | 155.7          | 106.5          | 111.3          | 64.1           |
| No Current                                     | 338.4          | 390.7          | 438.4          | 419.2          | 390.0          | 348.9          |
| <b>(-) Cash and Financial Investments</b>      | <b>(653.0)</b> | <b>(652.6)</b> | <b>(800.4)</b> | <b>(354.3)</b> | <b>(531.6)</b> | <b>(492.3)</b> |
| Cash and cash equivalents                      | (489.9)        | (482.3)        | (631.2)        | (246.1)        | (421.4)        | (416.8)        |
| Short-term investments                         | (163.1)        | (170.3)        | (169.2)        | (108.1)        | (110.2)        | (75.5)         |
| <b>Net debt</b>                                | <b>(118.5)</b> | <b>(82.4)</b>  | <b>(206.4)</b> | <b>171.5</b>   | <b>(30.3)</b>  | <b>(79.2)</b>  |
| <b>(+) Cash and Financial Investments FIDC</b> | <b>205.6</b>   | <b>376.8</b>   | <b>539.5</b>   | <b>131.8</b>   | <b>111.3</b>   | <b>157.0</b>   |
| Cash and cash equivalents FIDC                 | 42.5           | 218.0          | 381.5          | 34.6           | 11.7           | 84.5           |
| Short-term investments FIDC                    | 163.1          | 158.8          | 158.0          | 97.2           | 99.6           | 72.4           |
| <b>Adjusted Net Debt</b>                       | <b>87.2</b>    | <b>294.5</b>   | <b>333.1</b>   | <b>303.3</b>   | <b>81.1</b>    | <b>77.8</b>    |
| <i>Adjusted Net Debt / EBITDA LTM</i>          | <i>0.4</i>     | <i>1.1</i>     | <i>1.3</i>     | <i>1.0</i>     | <i>0.4</i>     | <i>0.4</i>     |

## Investments

In the year, investments totaled R\$51.5 million, an increase of 4.9% compared to 2023, including the opening of 22 new stores, the renovation and transformation of stores, and investments in logistics and IT.

| Investments (R\$ million)      | 2024        | 2023        | % 2024<br>vs 2023 |
|--------------------------------|-------------|-------------|-------------------|
| New stores                     | 11.5        | 13.9        | (17.4%)           |
| Store Renovations and Projects | 15.9        | 14.6        | 8.7%              |
| Logistics, IT and Others       | 24.1        | 20.6        | 17.2%             |
| <b>Total Investments</b>       | <b>51.5</b> | <b>49.2</b> | <b>4.9%</b>       |

## ABOUT QUERO-QUERO

Company founded in 1967, in the city of Santo Cristo, in the interior of Rio Grande do Sul.

Lojas Quero-Quero is the largest retailer specializing in construction materials in Brazil in terms of number of stores, totaling 573 stores in Rio Grande do Sul, Santa Catarina, Paraná, Mato Grosso do Sul and São Paulo. The Company offers its customers a complete solution in construction materials, complemented by household appliances and furniture. Furthermore, it offers financial services through the "VerdeCard" credit card.

## Lojas Quero-Quero S.A.

Balance sheets

December 31, 2024

(In thousands of reais)

|   |       | Parent    |           | Consolidated |           |
|---|-------|-----------|-----------|--------------|-----------|
|   | Notes | 12/31/24  | 12/31/23  | 12/31/24     | 12/31/23  |
| Assets                                      |       |           |           |              |           |
| Current assets                              |       |           |           |              |           |
| Cash and cash equivalents                   | 6     | 257,642   | 196,972   | 489,905      | 421,357   |
| Short-term investments                      | 7     | -         | 10,583    | 163,107      | 110,209   |
| Trade accounts receivable                   | 8     | 98,044    | 73,399    | 1,251,981    | 1,059,229 |
| Inventories                                 | 10    | 518,113   | 474,515   | 518,113      | 474,515   |
| Recoverable taxes                           | 11    | 163,209   | 96,674    | 163,422      | 98,122    |
| Prepaid expenses                            |       | 9,041     | 9,527     | 8,460        | 7,495     |
| Dividends receivable                        | 14    | 2,464     | 5,781     | -            | -         |
| Other receivables                           | 13    | 23,892    | 29,293    | 44,854       | 47,147    |
| Total current assets                        |       | 1,072,405 | 896,744   | 2,639,842    | 2,218,074 |
| Noncurrent assets                           |       |           |           |              |           |
| Long-term assets                            |       |           |           |              |           |
| Trade accounts receivable                   | 8     | 21        | 7         | 75,190       | 77,345    |
| Deferred income tax and social contribution | 12    | 204,084   | 179,858   | 208,741      | 183,303   |
| Recoverable taxes                           | 11    | 62,798    | 100,626   | 62,991       | 100,626   |
| Judicial deposits                           |       | 7,795     | 9,346     | 8,890        | 10,042    |
| Prepaid expenses                            |       | 2,728     | 3,063     | 893          | 843       |
| Other receivables                           | 13    | -         | 527       | -            | 527       |
| FIDC Verdecard                              | 9     | 246,372   | 291,987   | -            | -         |
| Total long-term assets                      |       | 523,798   | 585,414   | 356,705      | 372,686   |
| Investments                                 | 15    | 102,573   | 74,497    | 3            | 3         |
| Property and equipment                      | 16    | 647,078   | 657,100   | 647,127      | 657,131   |
| Intangible assets                           | 17    | 26,627    | 29,165    | 58,570       | 57,829    |
| Total noncurrent assets                     |       | 1,300,076 | 1,346,176 | 1,062,405    | 1,087,649 |
|   |       |           |           |              |           |
| Total assets                                |       | 2,372,481 | 2,242,920 | 3,702,247    | 3,305,723 |

|  |       | Parent           |                  | Consolidated     |                  |
|--|-------|------------------|------------------|------------------|------------------|
|  | Notes | 12/31/24         | 12/31/23         | 12/31/24         | 12/31/23         |
| <b>Liabilities and equity</b>                    |       |                  |                  |                  |                  |
| <b>Current liabilities</b>                       |       |                  |                  |                  |                  |
| Trade accounts payable                           | 18    | 451,585          | 394,872          | 451,585          | 394,872          |
| Trade accounts payable - agreement               | 18    | 19,296           | -                | 19,296           | -                |
| Loans and financing                              | 19    | 196,132          | 111,282          | 196,132          | 111,282          |
| Senior shares - FIDC Verdecard                   | 9     | -                | -                | 353,426          | 236,894          |
| Lease liabilities                                | 32    | 78,136           | 71,010           | 78,136           | 71,010           |
| Payables to accredited establishments            | 31    | -                | -                | 333,432          | 245,039          |
| Taxes and contributions payable                  | 22    | 26,838           | 38,267           | 29,310           | 39,845           |
| Payroll and vacation payable                     |       | 90,000           | 82,936           | 95,727           | 88,225           |
| Deferred revenue                                 | 23    | 8,800            | 78               | 9,302            | 405              |
| Dividends payable                                |       | 21,580           | 28,963           | 21,580           | 28,963           |
| Onlending  |       | 23,996           | 24,702           | 23,996           | 24,702           |
| Other payables                                   | 24    | 59,003           | 48,678           | 83,007           | 65,919           |
| <b>Total current liabilities</b>                 |       | <b>975,366</b>   | <b>800,788</b>   | <b>1,694,929</b> | <b>1,307,156</b> |
| <b>Noncurrent liabilities</b>                    |       |                  |                  |                  |                  |
| Loans and financing                              | 19    | 338,390          | 390,008          | 338,390          | 390,008          |
| Senior shares - FIDC Verdecard                   | 9     | -                | -                | 590,926          | 534,935          |
| Accounts payable for investment acquisition      | 20    | 11,642           | 15,137           | 11,642           | 15,137           |
| Deferred revenue                                 | 23    | 3,067            | -                | 20,045           | 17,511           |
| Lease liabilities                                | 32    | 448,781          | 452,021          | 448,781          | 452,021          |
| Provision for tax, labor and civil contingencies | 21    | 12,336           | 16,615           | 14,635           | 20,604           |
| Other payables                                   | 24    | 36,902           | 34,549           | 36,902           | 34,549           |
| <b>Total noncurrent liabilities</b>              |       | <b>851,118</b>   | <b>908,330</b>   | <b>1,461,321</b> | <b>1,464,765</b> |
| <b>Equity</b>                                    |       |                  |                  |                  |                  |
| Capital  | 25    | 482,160          | 450,563          | 482,160          | 450,563          |
| Capital reserve                                  | 25    | 17,683           | 13,494           | 17,683           | 13,494           |
| Legal reserve                                    | 25    | 8,218            | 8,211            | 8,218            | 8,211            |
| Tax incentive reserve                            | 25    | 22,132           | 22,132           | 22,132           | 22,132           |
| Income reserve                                   | 25    | 15,734           | 39,402           | 15,734           | 39,402           |
| Other comprehensive income                       | 25    | 70               | -                | 70               | -                |
| <b>Total equity</b>                              |       | <b>545,997</b>   | <b>533,802</b>   | <b>545,997</b>   | <b>533,802</b>   |
| <b>Total liabilities and equity</b>              |       | <b>2,372,481</b> | <b>2,242,920</b> | <b>3,702,247</b> | <b>3,305,723</b> |

See accompanying notes.

## Lojas Quero-Quero S.A.

Statements of profit or loss  
Year ended December 31, 2024  
(In thousands of reais)

|   | Notes     | Parent             |                    | Consolidated       |                    |
|---|-----------|--------------------|--------------------|--------------------|--------------------|
|   |           | 12/31/24           | 12/31/23           | 12/31/24           | 12/31/23           |
| <b>Operating revenue, net</b>                                     | 26        | <b>1,870,682</b>   | <b>1,728,008</b>   | <b>2,666,330</b>   | <b>2,398,127</b>   |
| Goods sold  |           | 1,797,135          | 1,652,448          | 1,797,135          | 1,652,448          |
| Services rendered   |           | 73,547             | 75,560             | 869,195            | 745,679            |
| <b>Cost of goods sold and services rendered</b>                   | 27 and 29 | <b>(1,318,979)</b> | <b>(1,215,847)</b> | <b>(1,738,193)</b> | <b>(1,572,115)</b> |
| <b>Gross profit</b>   |           | <b>551,703</b>     | <b>512,161</b>     | <b>928,137</b>     | <b>826,012</b>     |
| <b>Operating income (expenses)</b>                                |           |                    |                    |                    |                    |
| Selling expenses  | 29        | (572,065)          | (529,839)          | (581,238)          | (535,301)          |
| General and administrative expenses                               | 29        | (157,261)          | (134,728)          | (267,760)          | (242,017)          |
| Share of income (loss) of subsidiaries                            | 15        | 10,540             | 23,249             | -                  | -                  |
| Other operating income (expenses), net                            | 28 and 29 | 24,356             | 55,833             | 26,516             | 54,312             |
|   |           | <b>(694,430)</b>   | <b>(585,485)</b>   | <b>(822,482)</b>   | <b>(723,006)</b>   |
| <b>Operating income (loss) before finance income (costs), net</b> |           | <b>(142,727)</b>   | <b>(73,324)</b>    | <b>105,655</b>     | <b>103,006</b>     |
| <b>Finance income (costs), net</b>                                |           |                    |                    |                    |                    |
| Finance costs   | 30        | (207,236)          | (185,982)          | (202,837)          | (182,661)          |
| Finance income  | 30        | 329,057            | 243,989            | 81,950             | 76,748             |
| <b>Total finance income (costs), net</b>                          |           | <b>121,821</b>     | <b>58,007</b>      | <b>(120,887)</b>   | <b>(105,913)</b>   |
| <b>Loss before income tax and social contribution</b>             |           | <b>(20,906)</b>    | <b>(15,317)</b>    | <b>(15,232)</b>    | <b>(2,907)</b>     |
| Current income tax and social contribution                        | 12        | -                  | 49                 | (6,885)            | (12,737)           |
| Deferred income tax and social contribution                       | 12        | 21,052             | 34,947             | 22,263             | 35,323             |
| <b>Net income for the year</b>                                    |           | <b>146</b>         | <b>19,679</b>      | <b>146</b>         | <b>19,679</b>      |
| <b>Attributable to:</b>   |           |                    |                    |                    |                    |
| <b>Controlling shareholders</b>                                   |           | <b>146</b>         | <b>19,679</b>      | <b>146</b>         | <b>19,679</b>      |
| <b>Earnings per share</b>   |           |                    |                    |                    |                    |
| Basic (reais per share)   |           | 0.00075            | 0.10507            | 0.00075            | 0.10507            |
| Diluted (reais per share)   |           | 0.00075            | 0.10507            | 0.00075            | 0.10507            |

See accompanying notes.

## Lojas Quero-Quero S.A.

Statements of comprehensive income  
Year ended December 31, 2024  
(In thousands of reais)

|  | Parent     |               | Consolidated |               |
|--|------------|---------------|--------------|---------------|
|  | 12/31/24   | 12/31/23      | 12/31/24     | 12/31/23      |
| <b>Items not recognized in profit or loss</b>          | <b>70</b>  | -             | <b>70</b>    | -             |
| Cash flow hedge  | 106        | -             | 106          | -             |
| Deferred taxes related to cash flow hedge              | (36)       | -             | (36)         | -             |
| <b>Net income for the year</b>                         | <b>146</b> | <b>19,679</b> | <b>146</b>   | <b>19,679</b> |
| <b>Total comprehensive income</b>                      |            |               |              |               |
| attributable to shareholders of Lojas Quero-Quero S.A. | <b>216</b> | <b>19,679</b> | <b>216</b>   | <b>19,679</b> |

See accompanying notes.

## Lojas Quero-Quero S.A.

Statements of changes in equity  
Year ended December 31, 2024  
(In thousands of reais)

|                                      | Capital reserves |                 |                           |                   |               | Income reserve        | Retained earnings<br>(accumulated losses) | Other comprehensive income | Total equity    |
|--------------------------------------|------------------|-----------------|---------------------------|-------------------|---------------|-----------------------|---|----------------------------|-----------------|
|                                      | Capital          | Capital reserve | Stock option plan reserve | Share issue costs | Legal reserve | Tax incentive reserve | Investment and expansion reserve          |                            |                 |
| <b>Balances at January 1, 2023</b>   | <b>450,563</b>   | <b>592</b>      | <b>24,906</b>             | <b>(20,902)</b>   | <b>7,227</b>  | <b>11,243</b>         | <b>63,193</b>                             | -                          | <b>536,822</b>  |
| Stock option plan                    | -                | -               | 8,898                     | -                 | -             | -                     | -   | -                          | <b>8,898</b>    |
| Net income for the year              | -                | -               | -                         | -                 | -             | -                     | -   | 19,679                     | <b>19,679</b>   |
| Allocation:                          |                  |                 |                           |                   |               |                       |   |                            |                 |
| Legal reserve                        | -                | -               | -                         | -                 | 984           | -                     | -   | (984)                      | -               |
| Tax incentive reserve 2022           | -                | -               | -                         | -                 | -             | 5,100                 | -   | (5,100)                    | -               |
| Tax incentive reserve 2023           | -                | -               | -                         | -                 | -             | 5,789                 | -   | (5,789)                    | -               |
| Interest on equity                   | -                | -               | -                         | -                 | -             | -                     | (29,645)                                  | (1,952)                    | <b>(31,597)</b> |
| Investment and expansion reserve     | -                | -               | -                         | -                 | -             | -                     | 5,854                                     | (5,854)                    | -               |
| <b>Balances at December 31, 2023</b> | <b>450,563</b>   | <b>592</b>      | <b>33,804</b>             | <b>(20,902)</b>   | <b>8,211</b>  | <b>22,132</b>         | <b>39,402</b>                             | -                          | <b>533,802</b>  |
| Capital increase                     | 31,597           | -               | -                         | -                 | -             | -                     | -   | -                          | <b>31,597</b>   |
| Stock option plan                    | -                | -               | 4,189                     | -                 | -             | -                     | -   | -                          | <b>4,189</b>    |
| Net income for the year              | -                | -               | -                         | -                 | -             | -                     | -   | 146                        | <b>146</b>      |
| Allocation:                          |                  |                 |                           |                   |               |                       |   |                            |                 |
| Legal reserve                        | -                | -               | -                         | -                 | 7             | -                     | -   | (7)                        | -               |
| Interest on equity                   | -                | -               | -                         | -                 | -             | -                     | (23,772)                                  | (35)                       | <b>(23,807)</b> |
| Investment and expansion reserve     | -                | -               | -                         | -                 | -             | -                     | 104                                       | (104)                      | -               |
| Other comprehensive income           | -                | -               | -                         | -                 | -             | -                     | -   | 70                         | <b>70</b>       |
| <b>Balances at December 31, 2024</b> | <b>482,160</b>   | <b>592</b>      | <b>37,993</b>             | <b>(20,902)</b>   | <b>8,218</b>  | <b>22,132</b>         | <b>15,734</b>                             | -                          | <b>545,997</b>  |

See accompanying notes.

# Lojas Quero-Quero S.A.

Statements of cash flows - Indirect method  
Year ended December 31, 2024  
(In thousands of reais)

| Notes  | Parent    |                  | Consolidated    |                  |
|--|-----------|------------------|-----------------|------------------|
|  | 12/31/24  | 12/31/23         | 12/31/24        | 12/31/23         |
| <b>Cash flows from operating activities</b>  |           |                  |                 |                  |
| Net income for the year  | 146       | 19,679           | 146             | 19,679           |
| <b>Adjustments to reconcile income for the year to cash and cash equivalents used in operating activities:</b> |           |                  |                 |                  |
| Depreciation and amortization  | 16 and 17 | 127,286          | 121,732         | 131,277          |
| Reversal of tax credits - depreciation and amortization  |           | 4,989            | 4,821           | 4,821            |
| Tax credits - lease liabilities  | 32        | 2,456            | 2,325           | 2,456            |
| Estimated loss on doubtful debts   |           | 1,387            | 601             | 28,185           |
| Share of income (loss) of subsidiaries   | 15        | (10,540)         | (23,249)        | -                |
| Loss on investments  |           | -                | -               | (3)              |
| Gain on disposal and/or cost of property and equipment and intangible assets written off                       | 28        | 649              | (1,007)         | 649              |
| Financial charges on accounts payable for investment acquisition   | 20        | 1,137            | 639             | 1,137            |
| Financial charges on loans, financing and intercompany loans   | 14 and 19 | 69,105           | 57,013          | 67,923           |
| Adjustment to present value of lease liabilities   | 32        | 45,891           | 45,125          | 45,891           |
| Stock option plan  |           | 4,189            | 8,898           | 4,189            |
| Provision for tax, labor and civil contingencies   | 28        | (3,968)          | (6,334)         | (5,658)          |
| Estimated losses on inventories  | 10        | (188)            | 1,028           | (188)            |
| Allocation of deferred revenue   |           | (211)            | (78)            | (569)            |
| Deferred income tax and social contribution  | 12        | (21,052)         | (34,947)        | (22,263)         |
| <b>Adjusted income</b>   |           | <b>221,276</b>   | <b>196,246</b>  | <b>258,164</b>   |
| (Increase) decrease in operating assets:   |           |                  |                 |                  |
| Trade accounts receivable and related-party receivables  |           | (26,046)         | 73,592          | (218,782)        |
| Inventories  |           | (43,410)         | (4,726)         | (43,410)         |
| Subordinated shares - FIDC Verdecard   |           | 45,615           | (73,424)        | -                |
| Other receivables  |           | (23,928)         | (64,790)        | (28,230)         |
| Increase (decrease) in operating liabilities:  |           |                  |                 |                  |
| Trade accounts payable   |           | 74,145           | (4,143)         | 74,145           |
| Senior shares - FIDC Verdecard   |           | -                | -               | 172,523          |
| Payables to accredited establishments  |           | -                | -               | 88,393           |
| Taxes and contributions payable  |           | (4,832)          | 19,832          | (1,439)          |
| Income tax and social contribution paid  |           | (8,824)          | -               | (11,323)         |
| Other payables and accounts payable  |           | 26,404           | (8,732)         | 33,605           |
| <b>Net cash from operating activities</b>  |           | <b>260,400</b>   | <b>133,855</b>  | <b>323,646</b>   |
| <b>Cash flows from investing activities</b>  |           |                  |                 |                  |
| Short-term investments   |           | 10,583           | (7,510)         | (52,898)         |
| Payment of capital   |           | (20,000)         | -               | -                |
| Acquisition of property and equipment  | 16        | (38,368)         | (38,627)        | (38,396)         |
| Proceeds from the sale of property and equipment and intangible assets   |           | 142              | 2,196           | 142              |
| Additions to intangible assets   | 17        | (3,333)          | (1,463)         | (10,593)         |
| Dividends and interest on equity received  |           | 5,781            | 20,403          | -                |
| <b>Net cash used in investing activities</b>   |           | <b>(45,195)</b>  | <b>(25,001)</b> | <b>(101,745)</b> |
| <b>Cash flows from financing activities</b>  |           |                  |                 |                  |
| Capital increase   | 25        | 31,597           | -               | 31,597           |
| Dividends and interest on equity paid  | 25        | (28,963)         | -               | (28,963)         |
| Financing raising - third parties  | 19        | 161,912          | 150,000         | 161,912          |
| Payment of interest on financing and intercompany loans  | 19        | (66,546)         | (68,019)        | (65,364)         |
| Payment of principal of financing  | 19        | (131,133)        | (50,769)        | (131,133)        |
| Payment of lease liabilities   |           | (121,402)        | (116,477)       | (121,402)        |
| Funds received from related parties  |           | 69,406           | 173,287         | -                |
| Payment of principal on funds from related parties   |           | (69,406)         | (173,287)       | -                |
| <b>Net cash used in financing activities</b>   |           | <b>(154,535)</b> | <b>(85,265)</b> | <b>(153,353)</b> |
| <b>Net increase in cash and cash equivalents</b>   |           | <b>60,670</b>    | <b>23,589</b>   | <b>68,548</b>    |
| Cash and cash equivalents at beginning of year   | 6         | 196,972          | 173,383         | 421,357          |
| Cash and cash equivalents at end of year   | 6         | 257,642          | 196,972         | 489,905          |

See accompanying notes.

## Lojas Quero-Quero S.A.

Statements of value added  
Year ended December 31, 2024  
(In thousands of reais)

|  | Parent           |                  | Consolidated     |                  |
|--|------------------|------------------|------------------|------------------|
|  | 12/31/24         | 12/31/23         | 12/31/24         | 12/31/23         |
| <b>Revenues</b>                                    |                  |                  |                  |                  |
| Sales of goods, products and services              | 2,234,482        | 2,057,021        | 3,041,917        | 2,737,312        |
| Other operating income                             | 48,856           | 85,237           | 49,785           | 86,671           |
| Estimated loss on doubtful debts, net of reversals | (1,387)          | (601)            | (28,185)         | (27,177)         |
| Losses on receivables                              | -                | -                | (148,764)        | (117,581)        |
| <b>Bought-in inputs from third parties</b>         |                  |                  |                  |                  |
| Costs of products, goods and services sold         | (1,436,981)      | (1,306,014)      | (1,688,165)      | (1,521,506)      |
| Materials, energy, third-party services and other  | (91,744)         | (73,373)         | (162,155)        | (146,602)        |
| Loss and recovery of assets                        | 188              | (1,028)          | 188              | (1,028)          |
| <b>Gross value added</b>                           | <b>753,414</b>   | <b>761,242</b>   | <b>1,064,621</b> | <b>1,010,089</b> |
| <b>Depreciation and amortization</b>               | <b>(127,286)</b> | <b>(121,732)</b> | <b>(131,277)</b> | <b>(124,941)</b> |
| <b>Net value added produced by the Company</b>     | <b>626,128</b>   | <b>639,510</b>   | <b>933,344</b>   | <b>885,148</b>   |
| <b>Value added received in transfer</b>            |                  |                  |                  |                  |
| Share of income (loss) of subsidiaries             | 10,540           | 23,249           | -                | -                |
| Finance income                                     | 329,057          | 243,989          | 81,950           | 76,748           |
| <b>Total value added to be distributed</b>         | <b>965,725</b>   | <b>906,748</b>   | <b>1,015,294</b> | <b>961,896</b>   |
| <b>Distribution of value added</b>                 |                  |                  |                  |                  |
| Personnel and charges:                             |                  |                  |                  |                  |
| Direct compensation                                | 346,175          | 316,375          | 367,880          | 335,818          |
| Benefits   | 28,818           | 31,033           | 34,235           | 35,925           |
| Severance Pay Fund (FGTS)                          | 29,286           | 26,956           | 31,353           | 28,863           |
|  | <b>404,279</b>   | <b>374,364</b>   | <b>433,468</b>   | <b>400,606</b>   |
| Taxes, charges and contributions:                  |                  |                  |                  |                  |
| Federal  | 114,450          | 99,369           | 132,695          | 122,921          |
| State  | 182,654          | 170,879          | 182,654          | 170,879          |
| Local  | 6,016            | 6,041            | 8,390            | 8,145            |
|  | <b>303,120</b>   | <b>276,289</b>   | <b>323,739</b>   | <b>301,945</b>   |
| Debt remuneration:                                 |                  |                  |                  |                  |
| Interest   | 207,236          | 185,982          | 202,837          | 182,661          |
| Rental   | 23,063           | 22,182           | 24,182           | 23,237           |
| Other  | 27,881           | 28,252           | 30,922           | 33,768           |
|  | <b>258,180</b>   | <b>236,416</b>   | <b>257,941</b>   | <b>239,666</b>   |
| Equity remuneration:                               |                  |                  |                  |                  |
| Dividend and interest on equity                    | 23,807           | 31,597           | 23,807           | 31,597           |
| Retained profits                                   | (23,661)         | (11,918)         | (23,661)         | (11,918)         |
|  | <b>146</b>       | <b>19,679</b>    | <b>146</b>       | <b>19,679</b>    |
| <b>Value added distributed</b>                     | <b>965,725</b>   | <b>906,748</b>   | <b>1,015,294</b> | <b>961,896</b>   |

See accompanying notes.



# Lojas Quero-Quero S.A.

Notes to financial statements

December 31, 2024

(In thousands of reais - R\$, unless otherwise stated)

## 1. Operations

Lojas Quero-Quero S.A. (the “Company”) is a publicly-held corporation since August 2020, listed at the Novo Mercado special segment of B3 S.A. - Brasil, Bolsa, Balcão, under ticker symbol LJQQ3, with head office in the city of Cachoeirinha, at Avenida General Flores da Cunha, 1943, Rio Grande do Sul State. It is mainly engaged in retail trade activities in general, primarily offering building materials, household appliances and furniture, and related activities such as import, rendering of correspondent bank services and intermediation of extended warranty sales, on its own account or through subsidiaries Quero-Quero VerdeCard Instituição de Pagamento S.A. (“Verde”) and Sentinela dos Pampas - Administradora e Corretora de Seguros Ltda. (“Sentinela dos Pampas”).

The Company has entered into a non-exclusive partnership agreement with third-party financial institutions, which provide financing for interest-bearing installment purchases made by its customers, and it receives compensation from such institutions on using the customer base, channels and operational infrastructure to provide financial products based on a percentage rate calculated on income obtained, as well as to provide services involving the use of the Company’s funds.

## 2. Presentation of financial statements

### 2.1. Basis of preparation

The individual and consolidated financial statements were prepared in accordance with the International Financial Reporting Standards (IFRS), issued by the International Accounting Standards Board (IASB), the accounting practices adopted in Brazil, Law No. 6404/76, and the Accounting Pronouncements issued by the Brazilian Financial Accounting Standards Board (CPC), approved by the Brazilian Securities and Exchange Commission (CVM).

The individual and consolidated financial statements are presented in Brazilian reais (R\$), which is the Company’s and its subsidiaries’ functional currency, unless otherwise stated.

The individual and consolidated financial statements were prepared based on the historical cost, except for certain financial instruments measured at their fair values. All significant information specific to the financial statements, and only such information, is being disclosed and corresponds to the information used to manage the Company’s operations.

# **Lojas Quero-Quero S.A.**

Notes to financial statements

December 31, 2024

(In thousands of reais - R\$, unless otherwise stated)

## **2. Presentation of financial statements (Continued)**

### **2.1. Basis of preparation (Continued)**

The individual and consolidated financial statements for the year ended December 31, 2024 have been prepared assuming that the Company will continue as a going concern, which includes the realization of assets and settlement of liabilities in the ordinary course of business.

The financial statements for the year ended December 31, 2024 were analyzed by the Audit Committee and Supervisory Board, and approved by the Company's Board of Directors on February 25, 2025.

### **2.2. Basis of consolidation and investments in subsidiaries**

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries Verde and Sentinela dos Pampas.

In the Company's individual financial statements, the subsidiaries' financial statements are recognized under the equity method.

All intercompany transactions, balances, income and expenses are fully eliminated in the consolidated financial statements.

The Company also consolidates the financial statements of FIDC Verdecard, since it represents a special-purpose entity whose activities are substantially conducted according to the operational and financial needs of the Company, which is exposed to most of the risks and rewards associated with the Fund, through ownership of all subordinated shares. In the FIDC Verdecard consolidation process, the assets and liabilities, as well as gains and losses on transactions between the Company and FIDC Verdecard, were eliminated.

# **Lojas Quero-Quero S.A.**

Notes to financial statements

December 31, 2024

(In thousands of reais - R\$, unless otherwise stated)

## **3. Summary of material accounting policies**

### **3.1. Revenue recognition**

The Company recognizes revenue in accordance with IFRS 15/CPC 47, establishing a model that evidences whether the recognition criteria have been met, observing the following steps: (1) identify the contract with a customer, (2) identify the performance obligations, (3) determine the transaction price, (4) allocate the transaction price, and (5) recognize revenue when a performance obligation is satisfied.

Considering the aspects above, revenues are recorded at the amount that reflects the expectation of the consideration to be received for the products and financial services offered to the customers.

Gross revenue is stated net of rebates and discounts, in addition to the elimination of revenues between related parties and the adjustment to present value.

Revenue from goods sold corresponds to retail sales, and is recognized in profit or loss at fair value and when the control over the goods is transferred to the buyer.

The Company's main sources of revenue from services rendered are the intermediation of financial services with commercial partners and third-party financial institutions, credit card administration and annual fees, and correspondent bank services. Revenue from services rendered is recognized in profit or loss according to the effective provision of services. Revenue is not recognized when there is significant uncertainty about its realization.

Interest income on financial assets is recognized when it is probable that future economic benefits will flow to the Company, and the amount of income can be reliably measured, using the straight-line method based on timing and the effective interest rate on the principal amount outstanding, which exactly discounts estimated future cash receipts over the estimated life of the financial asset to the net book value at the date of initial recognition of that asset.

### **3.2. Cash and cash equivalents**

Cash and cash equivalents include cash, bank deposits and highly liquid short-term investments that are readily convertible into a known amount of cash and that are subject to an insignificant risk of change in value.

## **Lojas Quero-Quero S.A.**

Notes to financial statements

December 31, 2024

(In thousands of reais - R\$, unless otherwise stated)

### **3. Summary of material accounting policies (Continued)**

#### **3.3. Trade accounts receivable**

Trade accounts receivable correspond to receivables from customers for sale of goods or provision of services in the ordinary course of the Company's business. They are stated at nominal values, adjusted to present value on the balance sheet date, when applicable. Estimated losses on doubtful debts were recognized based on a historical analysis of the customer portfolio, in the amount of the lifetime expected credit loss.

Accounts receivable from VerdeCard cardholders are financial assets, with fixed or determinable receipts. They are recorded as current assets, with a maturity of less than 12 months from the balance sheet date, and installments exceeding 12 months are recorded as noncurrent. These amounts refer to the amounts of transactions carried out by VerdeCard credit card holders. The balance of trade accounts receivable is recorded at the original transaction amount adjusted to present value.

Receivables of FIDC Verdecard with a maturity of less than 12 months from the balance sheet date are recorded as current, and installments exceeding 12 months are recorded as noncurrent. These amounts refer to financing of interest-bearing customer purchases acquired by FIDC Verdecard through permanent assignment of receivables originated by third-party financial institutions, as well as to financing of non-interest-bearing customer purchases acquired by FIDC Verdecard through permanent assignment of receivables originated by Verde.

#### **3.4. Inventories**

Inventories are measured at average acquisition cost, less estimate to adjust them to probable realizable values. Estimated losses on inventories comprise estimated loss for realization of inventories, which corresponds to the estimated selling price of inventories, less all costs required to complete the sale.

The average acquisition cost includes storage and handling costs, as these costs are necessary to bring inventories to their condition for sale in stores, less bonuses for meeting growth targets received from suppliers.

## **Lojas Quero-Quero S.A.**

Notes to financial statements

December 31, 2024

(In thousands of reais - R\$, unless otherwise stated)

### **3. Summary of material accounting policies (Continued)**

#### **3.5. Bonuses**

Bonuses received from suppliers are measured and recognized based on commercial agreements entered into, and recorded in profit or loss under cost of goods sold as the corresponding inventories are sold.

#### **3.6. Property and equipment**

Property and equipment balances are tested for impairment whenever events or changes in circumstances indicate that their carrying amount may not be recoverable, or whenever there is indication that their carrying amount may not be recovered. An impairment loss is recognized for the excess of the asset's carrying amount over its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and its value in use.

A property and equipment item is disposed of upon sale or when no future economic benefits arise from the continuing use of the asset. Any gains or losses on sale or disposal of a property and equipment item are determined by the difference between amounts received on sale and the book value of the asset and recognized in P&L.

#### **3.7. Intangible assets**

Recorded at acquisition, buildup or construction cost, less accumulated amortization.

The amortization of intangible assets with finite useful lives is calculated using the straight-line method based on the rates mentioned in Note 17, which take into consideration the estimated economic useful lives of assets and rights.

The cost of intangible assets related to software development and implementation of management systems is capitalized when it is probable that their future economic benefits will exceed their cost, considering their economic and technological viability, and are amortized using the straight-line method over their estimated useful life. Expenditures related to software maintenance are recorded in P&L for the year when incurred.

## **Lojas Quero-Quero S.A.**

Notes to financial statements

December 31, 2024

(In thousands of reais - R\$, unless otherwise stated)

### **3. Summary of material accounting policies (Continued)**

#### **3.7. Intangible assets (Continued)**

The balances of intangible assets are tested for impairment whenever events or changes in circumstances indicate that their carrying amount may not be recoverable/recovered. An impairment loss is recognized for the excess of the asset's carrying amount over its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and its value in use.

For intangible assets with a finite useful life, the impairment loss is subsequently reversed if there is no indication that its carrying amount may not be recoverable.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset, and are recognized in the statement of profit or loss when the asset is derecognized.

#### **3.8. Trade accounts payable - agreement**

These transactions are an alternative to support our commercial suppliers, they are not carried out on a mass basis and preserve the normal commercial characteristics of the business, both in price and average terms and, therefore, preserving the essence of the transaction.

#### **3.9. Payables to accredited establishments**

Accounts payable to accredited establishments are liabilities arising from transactions carried out by VerdeCard credit card holders at establishments accredited with the payment institution. The balance is recorded at the original value of the transactions, less the administration fee, which is recognized in profit or loss at the time of the transaction.

#### **3.10. Other rights and obligations**

The other rights and obligations, classified as current and noncurrent, comply with the realization or payment terms and are stated at cost or realization value and at known and calculable amounts, respectively, including, when applicable, income, charges, monetary variation and exchange differences.

## **Lojas Quero-Quero S.A.**

Notes to financial statements

December 31, 2024

(In thousands of reais - R\$, unless otherwise stated)

### **3. Summary of material accounting policies (Continued)**

#### **3.11. Provisions**

A provision is recognized when the Company has a legal or constructive obligation as a result of a past event, the settlement of which is expected to result in an outflow of resources embodying economic benefits. Provisions are recorded based on the best estimates of the risk involved. When funds used to settle a provision are expected to be recovered, an asset is recognized if, and only if, reimbursement is virtually certain and the amount can be reliably measured.

#### **3.12. Income tax and social contribution**

Income tax and social contribution are calculated based on the legal rates in force, and consider the offset of income tax and social contribution losses, limited to 30% of taxable profit, as permitted by the legislation.

Deferred taxes on temporary differences and on income tax and social contribution losses are recognized to the extent their realization is probable.

Deferred taxes recognized on income tax and social contribution losses are supported by projections of future taxable profit, based on technical feasibility studies, submitted annually to the Company's management bodies. The other credits, which are based on temporary differences, were recognized according to their expected realization.

#### **3.13. Tax incentives**

The Company benefitted from tax incentives used as a reduction in the calculation or in the deduction of income tax and social contribution due, such as expenses with technological innovation, *Programa Empresa Cidadã*, projects related to the Culture Incentive Law and Worker's Meal Program (PAT).



## **Lojas Quero-Quero S.A.**

Notes to financial statements

December 31, 2024

(In thousands of reais - R\$, unless otherwise stated)

### **3. Summary of material accounting policies (Continued)**

#### **3.14. Adjustments to present value**

Installment purchase and sale transactions are reduced to their present value on the transaction date, based on their terms and on discount rates that reflect the best market valuations as to the time value of money and the risks specific to assets and liabilities at their original dates.

The adjustment to present value of installment sales is matched against accounts receivable account and its realization is recorded under finance income (costs) according to use over the maturity period of the accounts receivable.

The adjustment to present value of installment purchases is matched against trade accounts payable and its realization is recorded under finance income (costs) according to the maturity terms of trade accounts payable.

#### **3.15. Leases**

As a lessee, the Company recognizes the liabilities assumed against the respective right-of-use assets. Lease liabilities correspond to future payment flows adjusted to present value, discounted by the incremental interest rate on loans, and right-of-use assets are stated at amortized cost.

The Company applies the recognition exemption to (i) short-term leases, that is, leases with a remaining term of up to 12 months; and (ii) leases for which the underlying asset is considered of low value, that is, obligations of up to R\$24 per year.

When evaluating the contracts, the Company identified two types of lease assets: right-of-use assets referring to rents ("Right of Use") and leases of machinery and equipment ("Machinery and Equipment").

Rent payment flows, gross of potential PIS and COFINS credits, were adjusted to present value, considering the remaining term of each contract, and applying an incremental borrowing rate, obtained through surveys of operations with a similar term and guarantee with financial institutions. Due to the diversity of lease agreement depreciation terms, rates were considered according to the term of each lease agreement.

## **Lojas Quero-Quero S.A.**

Notes to financial statements

December 31, 2024

(In thousands of reais - R\$, unless otherwise stated)

### **3. Summary of material accounting policies (Continued)**

#### **3.16. Stock option plan**

With the purpose of aligning the Company's medium and long-term interests with those of its main managing officers, the Company established a stock option program that seeks to encourage the generation of business value, sharing value gains with the program beneficiaries.

Stock options are offered to professionals selected by the Board of Directors, providing them with the future right to acquire Company shares under established terms and conditions. The amount determined on the date the stock options are granted is recorded in the financial statements at fair value.

#### **3.17. Deferred revenues**

Deferred revenues are recognized in the statement of profit or loss for the year as the service is rendered.

#### **3.18. Statement of value added**

This statement is aimed at evidencing the wealth created by the Company, how it is distributed over a certain period and presented by the Company, as required by Brazilian Corporation Law, as part of the individual financial statements and as supplementary information to the consolidated financial statements, since such statement is not provided for or mandatory under IFRS.

The SVA was prepared based on information obtained from the accounting records that serve as the basis for preparing the financial statements, supplementary records, and in accordance with the provisions contained in accounting pronouncement CPC 09 - Statement of Value Added.

#### **3.19. Financial instruments**

##### **3.19.1. Financial assets**

##### *Initial recognition and measurement*

Financial assets are measured, at initial recognition, at fair value. Sales and purchases of financial assets that require the delivery of goods are recognized on the transaction date.

## Lojas Quero-Quero S.A.

Notes to financial statements

December 31, 2024

(In thousands of reais - R\$, unless otherwise stated)

### 3. Summary of material accounting policies (Continued)

#### 3.19. Financial instruments (Continued)

##### 3.19.1. Financial assets (Continued)

###### *Initial recognition and measurement* (Continued)

The Company's financial assets include cash and cash equivalents, short-term investments, trade accounts receivable and related-party receivables, and other accounts receivable.

###### *Subsequent measurement*

###### Financial assets measured at amortized cost

These represent assets acquired for short-term realization purposes, whose objective is to receive contractual cash flows, and in situations where the contractual terms of the financial asset give rise to cash flows that constitute payments of principal and interest on the principal amount outstanding. After initial recognition, they are measured at amortized cost under the effective interest rate method. Interest income, monetary restatement and exchange differences, less impairment losses, are recognized in the statement of profit or loss for the year as finance income or costs, when incurred.

###### Financial assets measured at fair value through profit or loss

These represent other financial assets that are not measured at amortized cost. Interest rates, monetary variation, exchange differences and changes arising from fair value measurement are recognized in the statement of profit or loss for the year as finance income or costs, when incurred.

###### *Derecognition of financial assets*

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognized when:

- The rights to receive cash flows expire;

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Notes to financial statements

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### 3. Summary of material accounting policies (Continued)

#### 3.19. Financial instruments (Continued)

##### 3.19.1. Financial assets (Continued)

###### *Derecognition of financial assets* (Continued)

- The Company and its subsidiaries have transferred their rights to receive cash flows from the asset or assumed an obligation to fully pay cash flows received to a third party through a “pass-through” arrangement, and (a) the Company has substantially transferred all risks and rewards of the asset or (b) the Company has neither substantially transferred nor maintained all risks and rewards relating to the asset, but has transferred the control over it.

When the Company and its subsidiaries assign their rights to receive cash flows from an asset or enter into a “pass-through” arrangement, without having transferred or retained substantially all the risks and rewards related to the asset or transferred control over the asset, the asset is maintained and a corresponding liability is recognized. The transferred asset and the corresponding liability are measured in order to reflect the rights and obligations retained by Company and its subsidiaries.

###### *Impairment of financial assets*

The Company adopted the expected loss method and measurement based on the entire lifetime of the financial assets. A simplified approach is used for groups of financial assets, which considers credit analysis, the history of changes and losses. Based on the regular monitoring of credit risk indicators, the Company’s management did not identify factors that would increase the expected loss compared to historical behavior.

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Notes to financial statements

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### 3. Summary of material accounting policies (Continued)

#### 3.19. Financial instruments (Continued)

##### 3.19.1. Financial assets (Continued)

###### *Impairment of financial assets* (Continued)

The amount of loss is measured based on the expected default of the portfolio, which is obtained through historical loss amounts by delay range since the initial recognition of the receivable. The six-month historical loss average is applied according to recent historical behavior, and thus a credit risk percentage is assigned. The credit risk percentage is applied to each maturity range under the total amount of the contracts. The product between the expected loss percentages and the maturity range amounts results in the expected loss amount that is recognized in the statement of profit or loss for the year.

If, in a subsequent year, the amount of the impairment loss is reduced and the reduction can be objectively associated with an event occurring after the provision was recognized (such as an improvement in the debtor's credit rating), the reversal of the impairment loss previously recognized is accounted for in the statement of profit or loss for the year. If a write-off is subsequently recovered, the recovery is also recognized in the statement of profit or loss for the year.

##### 3.19.2. Financial liabilities

###### *Initial recognition and measurement*

Upon initial recognition, financial liabilities are classified as financial liabilities measured at fair value through profit or loss or at amortized cost.

Financial liabilities are initially recognized at fair value and, in the case of loans and financing and accounts payable, include directly attributable transaction costs for the issue of securities and debts. These costs are appropriated to profit or loss corresponding to the financing period, as a supplement to the borrowing cost, thus adjusting the effective interest rate of the transaction.

The Company's financial liabilities include trade accounts payable, trade accounts payable - agreement, accounts payable for investment acquisition, loans and financing, senior shares - FIDC Verdecard, lease liabilities, and payables to accredited establishments.

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### 3. Summary of material accounting policies (Continued)

#### 3.19. Financial instruments (Continued)

##### 3.19.2. Financial liabilities (Continued)

###### *Subsequent measurement*

After initial recognition, loans and financing subject to interest are subsequently measured at amortized cost by the effective interest rate method.

Gains and losses are recognized in the statement of profit or loss when liabilities are derecognized, and over the amortization process using the effective interest rate method.

###### *Derecognition (write-off) of financial liabilities*

A financial liability is written off when the obligation under the liability is discharged or canceled or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in P&L.

##### 3.19.3. Financial instruments - net presentation

Financial assets and liabilities are stated net in the statement of financial position if, and only if, there is a current enforceable legal right to offset the amounts recognized and if there is the intention to offset or realize the asset and settle the liability simultaneously.

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(In thousands of reais - R\$, unless otherwise stated)

### **3. Summary of material accounting policies (Continued)**

#### **3.19. Financial instruments (Continued)**

##### **3,19,4. Derivative financial instruments**

The Company is occasionally exposed to market risks arising from its operations and uses derivative financial instruments, such as interest rate swap derivative contracts, to protect itself from currency rate and interest rate risks.

In the financial statements, the Company qualifies these transactions as cash flow hedges, measuring the financial instruments at fair value. The variations in gains or losses resulting from the fair value measurement of the hedging instrument are recognized in other comprehensive income, in equity, and are reclassified to profit or loss when the hedged item affects profit or loss. The ineffective portion, when applicable, is recognized immediately in profit or loss for the period.

If the hedging relationship no longer meets the hedge ratio criteria, but the risk management objective remains unchanged, the Company must rebalance the hedge ratio to ensure that the qualification criteria are maintained. The discontinuation of hedge accounting will occur only when the hedging relationship no longer meets the qualification criteria, taking into account any rebalancing that has been performed.

Derivative financial instruments are classified as short-term or long-term or segregated into current or noncurrent portions based on an assessment of the contracted cash flows, and according to the characteristics associated with the contracts. The Company presents the amounts of such derivative contracts net along with the original transaction.

#### **3.20. Presentation of information by segments**

The Company does not prepare information by segment, since it operates and reports its information to the Board of Directors, the main decision maker, through a single operating segment, with evaluation of the revenues obtained from retail activities, financial services and credit cards on a segregated basis. However, the entire structure of costs and expenses is controlled in a unified manner.

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### **4. Critical accounting judgments and sources of estimation uncertainties**

The application of accounting policies requires management to exercise judgment and make estimates, which are based on past experience and subjective risk assessment. As a result, the actual effects of estimated events could differ from estimates, thus requiring continuous reassessment.

The effects of accounting estimate reviews are recognized in the year in which estimates are reviewed.

Significant assets and liabilities subject to those estimates and assumptions include the provision for impairment, estimated loss on doubtful debts, estimated loss for adjustment to realizable value of inventories, deferred income tax, and provision for tax, labor and civil contingencies.

#### **4.1. Effects of the climatic event that occurred in the Rio Grande do Sul State**

The second quarter of 2024 was marked by the climatic events that hit the state of Rio Grande do Sul (floods). The floods caused severe damage to local economy. However, the impact of this event on the operations of our stores was limited. A total of 12 stores located in Rio Grande do Sul were directly affected by the floods, representing 5% of the stores in the state and 3% of the chain. The structures of the distribution centers and the headquarters were not affected. In addition, the operations of 29 stores were indirectly impacted due to the lack of telecommunication, electricity supply and/or displacement of employees. All these stores resumed their normal operations throughout the second quarter.

The key initiatives carried out by management to assist the affected communities are described below: (i) use of the logistics network to transport donations; (ii) availability of stores as donation collection points; and (iii) direct financial support to employees who had their homes affected by the floods.

The Company performed an analysis of the assets and liabilities subject to accounting estimates, such as provision for impairment, expected credit losses, provision for adjustment to realizable value of inventories, provision for contingencies, and fair value measurement.

According to management's analyses and estimates, there are no significant impacts that require specific disclosure in the Company's individual and consolidated financial statements, nor are there effects on the Company's continuity and/or estimates that would require changes in the conclusions on these individual and consolidated financial statements.



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### 5. New and revised standards and interpretations

#### 5.1. New and revised standards and interpretations already issued but not yet adopted

##### Amendments to CPC 18 (R3) and ICPC 09

In September 2024, the Brazilian FASB (CPC) issued amendments to Accounting Pronouncement CPC 18 (R3) and Accounting Interpretation ICPC 09 (R3), aiming to align Brazilian accounting standards with the international standards issued by the IASB.

The amendment to Accounting Pronouncement CPC 18 includes the application of the equity method (EM) for measuring investments in subsidiaries in the Individual Financial Statements, reflecting the change in the international standards that now allow this practice in the Separate Financial Statements. This convergence aligns the accounting practices adopted in Brazil with the international standards, without generating material impacts in relation to the currently effective regulation, focusing only on wording adjustments and the updating of regulatory references.

ICPC 09, in turn, does not have a direct correspondence with IASB standards and, as such, was outdated, requiring amendments to align the wording enabling its adjustment to updates made after its issue and currently observed in the documents issued by the CPC. The amendments are effective for reporting periods beginning on or after January 1, 2025. The Company does not expect any impacts from adoption of this standard on its financial statements.

##### IFRS S1

Establishes the general requirements for a company to disclose information about sustainability-related risks and opportunities. This standard provides for the preparation and disclosure of a sustainability-related financial information report for years beginning on or after January 1, 2026. The Company is assessing the impacts of this amendment, but does not expect significant effects arising from its adoption.

##### IFRS S2

Establishes the requirements for companies to disclose information about climate-related risks and opportunities. This standard provides for the preparation and disclosure of a sustainability-related financial information report for years beginning on or after January 1, 2026. The Company is assessing the impacts of this amendment, but does not expect significant effects arising from its adoption.

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Notes to financial statements

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(In thousands of reais - R\$, unless otherwise stated)

### 5.1. New and revised standards and interpretations already issued but not yet adopted (Continued)

#### IFRS 18

In April 2024, the IASB issued IFRS 18, which replaces IAS 1, equivalent to CPC 26 (R1) - Presentation of Financial Statements. IFRS 18 introduces new requirements for presentation within the statement of profit or loss. Income and expenses must be classified into one of five categories: operating, investing, financing, income taxes and discontinued operations. It also requires disclosure of management-defined performance measures, and aggregation and disaggregation of financial information based on the identified "roles" of the primary financial statements (PFS) and the notes.

Narrow-scope amendments have been made to IAS 7, equivalent to CPC 03 (R2) - Statement of Cash Flows, which include changing the starting point for determining cash flows under the indirect method, and removing the optionality around classification of cash flows from dividends and interest. IFRS 18 is effective from January 1, 2027 with early application permitted, except in Brazil, and will be applied retrospectively. The Company is assessing the impacts of the amendments on the financial statements.

## 6. Cash and cash equivalents

| Remuneration                   |                        | Parent         |                | Consolidated   |                |
|--------------------------------|------------------------|----------------|----------------|----------------|----------------|
|                                |                        | 12/31/24       | 12/31/23       | 12/31/24       | 12/31/23       |
| Cash and banks                 |                        | 14,088         | 6,420          | 29,923         | 18,557         |
|                                |                        | <b>14,088</b>  | <b>6,420</b>   | <b>29,923</b>  | <b>18,557</b>  |
| Cash equivalents:              |                        |                |                |                |                |
| Interest-bearing bank account  | 1% to 12% of the CDI   | 21,036         | 9,813          | 46,455         | 28,725         |
| Bank Deposit Certificates      | 70% to 117% of the CDI | 222,518        | 180,739        | 261,505        | 300,187        |
| Financial Treasury Bills (LFT) | 100% of SELIC          | -              | -              | 109,484        | 62,184         |
| Repurchase agreements (a)      | 12% p.a.               | -              | -              | 42,538         | 11,704         |
|                                |                        | <b>243,554</b> | <b>190,552</b> | <b>459,982</b> | <b>402,800</b> |
| <b>Total</b>                   |                        | <b>257,642</b> | <b>196,972</b> | <b>489,905</b> | <b>421,357</b> |

(a) This refers to repurchase agreements executed by FIDC Verdecard, in which the fund purchases government securities with a resale commitment on a defined future date, and defined profitability or pre-established remuneration parameter.

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### 7. Short-term investments

| Remuneration                   |                 | Parent   |               | Consolidated   |                |
|--------------------------------|-----------------|----------|---------------|----------------|----------------|
|                                |                 | 12/31/24 | 12/31/23      | 12/31/24       | 12/31/23       |
| Bank Deposit Certificates      | 117% of the CDI | -        | 10,583        | -              | 10,583         |
| Financial Treasury Bills (LFT) | 100% of SELIC   | -        | -             | 163,107        | 99,626         |
| <b>Total</b>                   |                 | <b>-</b> | <b>10,583</b> | <b>163,107</b> | <b>110,209</b> |

As at December 31, 2024, the Company did not have short-term investments, whereas as at December 31, 2023, short-term investments in Bank Deposit Certificates ("CDB"), in the amount of R\$10,583, are related to collaterals issued to ensure compliance with a private operating agreement entered into with business partners. In relation to Financial Treasury Bills (LFT), the purpose is to ensure the return on FIDC Verdecard's cash, with no expected immediate use, which can be redeemed in case of the fund's cash requirement; otherwise, the investment must be held to maturity.

### 8. Trade accounts receivable and related-party receivables

|   | Parent         |               | Consolidated     |                  |
|---|----------------|---------------|------------------|------------------|
|   | 12/31/24       | 12/31/23      | 12/31/24         | 12/31/23         |
| Credit cards - own (VerdeCard)                          | 56,052         | 31,741        | -                | -                |
| Credit cards - third parties (a)                        | 25,361         | 26,269        | 25,361           | 26,269           |
| Other credits and financing                             | 57             | 84            | 57               | 84               |
| Own financing - stores (b)                              | 22,984         | 22,152        | 88,851           | 71,444           |
| Own financing - VerdeCard accredited establishments (c) | -              | -             | 239,229          | 93,400           |
| Receivables - FIDC Verdecard (d)                        | -              | -             | 1,150,723        | 1,095,972        |
| Accounts receivable for the sale of financial products  | 1,848          | 1,809         | 1,849            | 1,918            |
|   | <b>106,302</b> | <b>82,055</b> | <b>1,506,070</b> | <b>1,289,087</b> |
| Estimated loss on doubtful debts                        | (5,397)        | (5,580)       | (176,059)        | (149,444)        |
| Adjustment to present value                             | (2,840)        | (3,069)       | (2,840)          | (3,069)          |
| <b>Total</b>  | <b>98,065</b>  | <b>73,406</b> | <b>1,327,171</b> | <b>1,136,574</b> |
| <b>Current</b>  |                |               |                  |                  |
| Trade accounts receivable                               | 42,009         | 41,665        | 1,251,981        | 1,059,229        |
| Related-party receivables (Note 14)                     | 56,035         | 31,734        | -                | -                |
|   | <b>98,044</b>  | <b>73,399</b> | <b>1,251,981</b> | <b>1,059,229</b> |
| <b>Noncurrent</b>                                       |                |               |                  |                  |
| Trade accounts receivable                               | 4              | -             | 75,190           | 77,345           |
| Related-party receivables (Note 14)                     | 17             | 7             | -                | -                |
|   | <b>21</b>      | <b>7</b>      | <b>75,190</b>    | <b>77,345</b>    |

(a) This refers to financing of customer purchases made at the store chain using third-party credit cards.

(b) This refers to financing of customer purchases made at the store chain without contractual charges. In the Consolidated financial statements, the amount of own financing - stores includes financing by Verde through VerdeCard credit card, referring to customer purchases made at the store chain. These accounts receivable have installments with maturities exceeding 12 months from the date of these financial statements, which correspond to the amount of R\$555 (R\$669 as at December 31, 2023), included in noncurrent assets.

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### 8. Trade accounts receivable and related-party receivables (Continued)

- (c) This refers to financing of customer purchases made at the chain of accredited establishments using VerdeCard credit card. These accounts receivable have installments with maturities exceeding 12 months from the date of these financial statements, which correspond to the amount of R\$558 (R\$183 as at December 31, 2023), included in noncurrent assets.
- (d) These amounts refer to financing of interest-bearing customer purchases acquired by FIDC Verdecard through permanent assignment of receivables originated by third-party financial institutions, as well as to financing of non-interest-bearing customer purchases acquired by FIDC Verdecard through permanent assignment of receivables originated by Verde. These accounts receivable have installments with maturities exceeding 12 months from the date of these financial statements, which correspond to the amount of R\$74,077 (R\$76,493 as at December 31, 2023), included in noncurrent assets. The receivables portfolio of FIDC Verdecard is disclosed as Receivables - FIDC Verdecard, while the allowance for losses on this portfolio is presented in the estimated loss on doubtful debts, in the Company's individual and consolidated financial statements.

The table below shows the aging list of receivables.

|                              | Parent         |               | Consolidated     |                  |
|------------------------------|----------------|---------------|------------------|------------------|
|                              | 12/31/24       | 12/31/23      | 12/31/24         | 12/31/23         |
| Falling due                  | 94,135         | 73,830        | 1,204,322        | 1,032,081        |
| Overdue within 30 days       | 5,974          | 2,188         | 82,664           | 71,191           |
| Overdue from 31 to 60 days   | 357            | 247           | 37,596           | 30,600           |
| Overdue from 61 to 90 days   | 189            | 157           | 27,431           | 23,740           |
| Overdue from 91 to 180 days  | 530            | 434           | 59,492           | 54,142           |
| Overdue from 181 to 360 days | 284            | 215           | 87,509           | 71,110           |
| Overdue above 360 days       | 4,833          | 4,984         | 7,056            | 6,223            |
| <b>Total</b>                 | <b>106,302</b> | <b>82,055</b> | <b>1,506,070</b> | <b>1,289,087</b> |

The Company measures the estimated losses in an amount equivalent to the expected credit losses on realization of receivables. The credit losses on trade accounts receivable are estimated using a matrix based on past default experience (history of loss) and considers economic factors to recognize the allowance for expected credit losses. The Company adopts the criterion of recording 100% of the estimated losses for receivables past due over 180 days. The table below shows the aging list of estimated losses.

|                              | Parent       |              | Consolidated   |                |
|------------------------------|--------------|--------------|----------------|----------------|
|                              | 12/31/24     | 12/31/23     | 12/31/24       | 12/31/23       |
| Falling due                  | 40           | 47           | 1,545          | 758            |
| Overdue within 30 days       | 42           | 82           | 6,336          | 4,619          |
| Overdue from 31 to 60 days   | 33           | 40           | 13,415         | 10,554         |
| Overdue from 61 to 90 days   | 25           | 32           | 14,659         | 13,283         |
| Overdue from 91 to 180 days  | 140          | 180          | 45,539         | 42,897         |
| Overdue from 181 to 360 days | 284          | 215          | 87,509         | 71,110         |
| Overdue above 360 days       | 4,833        | 4,984        | 7,056          | 6,223          |
| <b>Total</b>                 | <b>5,397</b> | <b>5,580</b> | <b>176,059</b> | <b>149,444</b> |

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### 8. Trade accounts receivable and related-party receivables (Continued)

The credit risk concentration is limited because the customer base is broad; furthermore, the Company's sales, made using VerdeCard credit card, are financed by partner financial institutions, as disclosed in Note 31.1.a.

The Company understands that the estimation model currently used for measuring expected losses is able to capture the default risks assumed by the Company, since the model already includes implicitly in its estimates the recent consumer behavior, relating to unemployment, income or payment situation. Therefore, there was no change in estimation techniques or significant assumptions made over the current reporting period.

Changes in the estimated loss on doubtful debts for the year were as follows:

|                        | Parent         |                | Consolidated     |                  |
|------------------------|----------------|----------------|------------------|------------------|
|                        | 12/31/24       | 12/31/23       | 12/31/24         | 12/31/23         |
| <b>Opening balance</b> | (5,580)        | (5,398)        | (149,444)        | (122,686)        |
| Set-ups                | -              | (182)          | (175,577)        | (144,344)        |
| Reversals              | 183            | -              | 148,962          | 117,586          |
| <b>Closing balance</b> | <b>(5,397)</b> | <b>(5,580)</b> | <b>(176,059)</b> | <b>(149,444)</b> |

Adjustment to present value of trade accounts receivable:

|   | Parent and Consolidated |                |
|---|-------------------------|----------------|
|   | 12/31/24                | 12/31/23       |
| <b>Balance at beginning of period</b>   | (3,069)                 | (4,360)        |
| Adjustment to present value on installment sales and/or installment credit card | (14,063)                | (13,014)       |
| Realization of adjustment to present value                                      | 14,292                  | 14,305         |
| <b>Balance at end of period</b>   | <b>(2,840)</b>          | <b>(3,069)</b> |

The Company calculated the adjustment to present value of trade accounts receivable using the monthly rate of 1.02% (0.87% as at December 31, 2023).

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### 9. Receivables Investment Fund (“FIDCs”)

In March 2018, the Receivables Investment Fund (FIDC Verdecard) was incorporated as a closed-end fund, the purpose of which is investing in receivables. It is governed by Resolution No. 2907 of the Central Bank of Brazil, CVM Ruling No. 356, its Regulation and other applicable laws and regulations, primarily engaged in acquiring receivables from customer purchases made using VerdeCard credit card. FIDC Verdecard will be operational until March 28, 2038, which may be extended at the discretion of the Fund’s Shareholders at the Annual Shareholders’ Meeting. Nevertheless, the shares will be subject to amortization over the Fund’s duration period.

On May 3, 2024, FIDC Verdecard issued the 10<sup>th</sup> and 11<sup>th</sup> series of senior shares amounting to R\$400,000, equivalent to 400,000 (four hundred thousand) senior shares, with three- and five-year terms, respectively. Accordingly, the Company paid in R\$100,000 in subordinated fund shares.

At the General Shareholders’ Meeting held on November 26, 2024, the amendment to the Fund's regulations was approved, without reservations, for alignment with the provisions of CVM Resolution No. 175, dated December 23, 2022. Under such amendment, the corporate name was changed from Fundo de Investimento em Direitos Creditórios - Verdecard to Verdecard Fundo de Investimento em Direitos Creditórios Responsabilidade Limitada, as well as other improvements, in accordance with the full text of the new version submitted to the shareholders.

As at December 31, 2024, FIDC Verdecard’s equity structure is broken down as follows:

| Shares                                  | Remuneration     | (%) Fund's equity | Number of shares 12/31/24 | Amount 12/31/24  |
|---|------------------|-------------------|---------------------------|------------------|
| Subordinated shares                     | (*)              | 20.61%            | 317,226                   | 246,372          |
| Senior shares – 6 <sup>th</sup> series  | CDI + 2.35% p.a. | 7.91%             | 200,000                   | 94,499           |
| Senior shares – 7 <sup>th</sup> series  | CDI + 1.40% p.a. | 1.15%             | 55,000                    | 13,757           |
| Senior shares – 8 <sup>th</sup> series  | CDI + 1.80% p.a. | 17.09%            | 245,000                   | 204,274          |
| Senior shares – 9 <sup>th</sup> series  | CDI + 2.30% p.a. | 19.76%            | 300,000                   | 236,181          |
| Senior shares – 10 <sup>th</sup> series | CDI + 1.60% p.a. | 7.53%             | 90,000                    | 90,046           |
| Senior shares – 11 <sup>th</sup> series | CDI + 2.10% p.a. | 25.95%            | 310,000                   | 310,167          |
| <b>Total</b>                            |                  |                   | <b>1,517,226</b>          | <b>1,195,296</b> |

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### 9. Receivables Investment Fund (“FIDCs”) (Continued)

| Shares                                 | Remuneration      | (%) Fund's equity | Number of shares 12/31/23 | Amount 12/31/23  |
|--|-------------------|-------------------|---------------------------|------------------|
| Subordinated shares                    | (*)               | 27.31%            | 238,414                   | 291,987          |
| Senior shares – 3 <sup>rd</sup> series | IPCA + 7.00% p.a. | 0.94%             | 120,000                   | 10,000           |
| Senior shares – 4 <sup>th</sup> series | CDI + 0.90% p.a.  | 1.82%             | 100,000                   | 19,445           |
| Senior shares – 5 <sup>th</sup> series | CDI + 1.85% p.a.  | 1.95%             | 100,000                   | 20,833           |
| Senior shares – 6 <sup>th</sup> series | CDI + 2.35% p.a.  | 15.07%            | 200,000                   | 161,111          |
| Senior shares – 7 <sup>th</sup> series | CDI + 1.40% p.a.  | 3.86%             | 55,000                    | 41,250           |
| Senior shares – 8 <sup>th</sup> series | CDI + 1.80% p.a.  | 21.00%            | 245,000                   | 224,584          |
| Senior shares – 9 <sup>th</sup> series | CDI + 2.30% p.a.  | 28.06%            | 300,000                   | 300,000          |
| <b>Total</b>                           |                   |                   | <b>1,358,414</b>          | <b>1,069,210</b> |

(\*) The Company's exposure to the activities of FIDC VerdeCard is limited to the amount of subordinated shares subscribed; therefore, the exposure of subordinated shareholders as at December 31, 2024 is limited to the amount of R\$246,372 (R\$291,987 as at December 31, 2023). The Fund's Regulation defines that subordinated shares must represent at least 25% of the senior shares.

The Company operates as a collecting agent in the event of default in receivables, and constantly manages the FIDC Verdecard portfolio.

At December 31, 2024, FIDC Verdecard's balance sheet and statement of profit or loss are broken down as follows:

|                                     | 12/31/24         | 12/31/23         |
|-------------------------------------|------------------|------------------|
| <b>Assets</b>                       |                  |                  |
| Cash and cash equivalents           | 42,541           | 11,713           |
| Short-term investments              | 163,107          | 99,626           |
| Trade accounts receivable           | 986,395          | 954,053          |
| Prepaid expenses                    | -                | 3                |
| Other receivables                   | 8,091            | 5,250            |
| <b>Total assets</b>                 | <b>1,200,134</b> | <b>1,070,645</b> |
| <b>Liabilities</b>                  |                  |                  |
| Accounts payable                    | 4,838            | 1,435            |
| Equity                              | 1,195,296        | 1,069,210        |
| <b>Total liabilities and equity</b> | <b>1,200,134</b> | <b>1,070,645</b> |

## Lojas Quero-Quero S.A.

Notes to financial statements

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(In thousands of reais - R\$, unless otherwise stated)

### 9. Receivables Investment Fund ("FIDCs") (Continued)

| Statement of profit or loss for the period                            | 12/31/24        | 12/31/23        |
|---|-----------------|-----------------|
| <b>Receivables from substantial acquisition of risks and rewards</b>  | <b>375,332</b>  | <b>319,343</b>  |
| Revenues (expenses)   | 514,709         | 462,595         |
| Provision for impairment  | (22,408)        | (25,611)        |
| Losses on receivables   | (116,969)       | (117,641)       |
| <b>Federal government securities</b>                                  | <b>33,310</b>   | <b>20,660</b>   |
| Investments in repurchase agreements                                  | 18,749          | 10,480          |
| Income from fixed income securities                                   | 14,561          | 10,180          |
| <b>Total revenues</b>   | <b>408,642</b>  | <b>340,003</b>  |
| <b>Other expenses</b>   | <b>(11,495)</b> | <b>(10,379)</b> |
| <b>Net income for the period of shareholders classified in equity</b> | <b>397,147</b>  | <b>329,624</b>  |

Senior shareholders' yield on FIDC Verdecard's income for the year ended December 31, 2024 was R\$117,764 (R\$102,841 in 2023), recorded as cost of operation in the Company's consolidated financial statements.

#### Senior shares - FIDC Verdecard

|  |                   |                | Consolidated |          |
|--|-------------------|----------------|--------------|----------|
|  |                   | Final maturity | 12/31/24     | 12/31/23 |
| Senior shares - FIDC Verdecard (a)     | 7.00% p.a. + IPCA | 2024           | -            | 10,000   |
| Senior shares - FIDC Verdecard (a)     | 0.90% p.a. + CDI  | 2024           | -            | 19,445   |
| Senior shares - FIDC Verdecard (a)     | 1.85% p.a. + CDI  | 2024           | -            | 20,833   |
| Senior shares - FIDC Verdecard (a)     | 1.40% p.a. + CDI  | 2025           | 13,757       | 41,250   |
| Senior shares - FIDC Verdecard (a)     | 2.35% p.a. + CDI  | 2026           | 94,499       | 161,111  |
| Senior shares - FIDC Verdecard (a)     | 1.80% p.a. + CDI  | 2027           | 204,274      | 224,583  |
| Senior shares - FIDC Verdecard (a)     | 2.30% p.a. + CDI  | 2026           | 236,181      | 300,000  |
| Senior shares - FIDC Verdecard (a)     | 1.60% p.a. + CDI  | 2027           | 90,046       | -        |
| Senior shares - FIDC Verdecard (a)     | 2.10% p.a. + CDI  | 2029           | 310,167      | -        |
| Structuring costs - FIDC Verdecard (b) |                   | 2029           | (4,572)      | (5,393)  |
| Total                                  |                   |                | 944,352      | 771,829  |
| Current                                |                   |                | 353,426      | 236,894  |
| Noncurrent                             |                   |                | 590,926      | 534,935  |

(a) These represent the balance of senior shares issued by FIDC Verdecard with priority of amortization and redemption in relation to the subordinated shares.

(b) These represent the balance of costs incurred on structuring FIDC Verdecard, which will be allocated to profit or loss over the Fund's operational period, according to the scheduled amortization of senior shares.



## Lojas Quero-Quero S.A.

Notes to financial statements

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(In thousands of reais - R\$, unless otherwise stated)

### 9. Receivables Investment Fund ("FIDCs") (Continued)

The amounts of the senior shares, less structuring costs, represent payables to other shareholders of the fund, and are recorded in liability accounts in these consolidated financial statements.

Noncurrent portions of senior shares of FIDC Verdecard mature as follows:

| Year of maturity | Consolidated   |                |
|------------------|----------------|----------------|
|                  | 12/31/24       | 12/31/23       |
| 2025             | -              | 310,469        |
| 2026             | 301,797        | 183,818        |
| 2027             | 155,250        | 40,648         |
| 2028             | 100,387        | -              |
| 2029             | 33,492         | -              |
| <b>Total</b>     | <b>590,926</b> | <b>534,935</b> |

### 10. Inventories

|   | Parent and Consolidated |                |
|---|-------------------------|----------------|
|   | 12/31/24                | 12/31/23       |
| Goods for resale                            | 515,484                 | 472,550        |
| Inventory for demonstration                 | 548                     | 622            |
| Inventory for own use and consumption       | 6,024                   | 4,828          |
| Imports in transit                          | 165                     | 811            |
| Estimated losses on slow-moving inventories | (4,108)                 | (4,296)        |
| <b>Total</b>                                | <b>518,113</b>          | <b>474,515</b> |

The cost of inventories recognized in P&L for the year ended December 31, 2024 totaled R\$1,296,232 (R\$1,200,531 in 2023).

The amount of the provision for estimated inventory losses refers to probable losses for inventory devaluation. Changes in this provision are as follows:

|                                     | Parent and Consolidated |
|-------------------------------------|-------------------------|
| <b>Balance at December 31, 2022</b> | <b>(3,269)</b>          |
| Estimated losses recorded           | (1,027)                 |
| <b>Balance at December 31, 2023</b> | <b>(4,296)</b>          |
| Reversal of estimated losses        | 188                     |
| <b>Balance at December 31, 2024</b> | <b>(4,108)</b>          |

# Lojas Quero-Quero S.A.

Notes to financial statements

December 31, 2024

(In thousands of reais - R\$, unless otherwise stated)

## 11. Recoverable taxes

|                                    |     | Parent         |                | Consolidated   |                |
|------------------------------------|-----|----------------|----------------|----------------|----------------|
|                                    |     | 12/31/24       | 12/31/23       | 12/31/24       | 12/31/23       |
| <b>Current</b>                     |     |                |                |                |                |
| ICMS                               | (a) | 14,988         | 27,217         | 14,988         | 27,217         |
| Income tax and social contribution | (b) | 58,543         | 45,722         | 58,756         | 47,170         |
| COFINS                             | (c) | 73,681         | 19,502         | 73,681         | 19,502         |
| PIS                                | (c) | 15,997         | 4,233          | 15,997         | 4,233          |
|                                    |     | <b>163,209</b> | <b>96,674</b>  | <b>163,422</b> | <b>98,122</b>  |
| <b>Noncurrent</b>                  |     |                |                |                |                |
| ICMS                               | (d) | 20,016         | 5,769          | 20,016         | 5,769          |
| COFINS                             | (e) | 33,791         | 77,936         | 33,791         | 77,936         |
| PIS                                | (e) | 7,336          | 16,921         | 7,336          | 16,921         |
| INSS                               | (f) | 1,655          | -              | 1,848          | -              |
|                                    |     | <b>62,798</b>  | <b>100,626</b> | <b>62,991</b>  | <b>100,626</b> |
| <b>Total</b>                       |     | <b>226,007</b> | <b>197,300</b> | <b>226,413</b> | <b>198,748</b> |

(a) The balances of State VAT (ICMS) recoverable arise from portions not yet offset, generated mainly on the purchase of goods.

(b) The balances of income tax and social contribution recoverable derive mainly from withholding taxes on financial operations. These credits are being realized through offsetting with other federal taxes.

(c) As of December 31, 2024, the recoverable balances of PIS (Contribution Tax on Gross Revenue for Social Security Financing) and COFINS (Contribution Tax on Gross Revenue for Social Integration Program) mainly originate from the current portion of the matter discussed in Topic 1125, decided by the STJ on December 13, 2023, regarding the possibility of excluding ICMS ST from the tax bases of PIS and COFINS owed by the substituted taxpayer under the tax substitution regime. On August 2, 2024, a final decision was awarded on the Company's individual lawsuit, with subsequent approval of the request for validation of the credits with the Brazilian Federal Revenue Service, enabling the Company to start offsetting these credits against federal taxes administered thereby.

(d) The ICMS balances refer substantially to portions arising from acquisition of goods to be offset in the long term, and also to long-term portions levied on the acquisition of property and equipment, to be offset in 1/48 monthly installments.

(e) The PIS and COFINS recoverable balances classified as noncurrent assets refer mainly to the matter discussed in Topic 1125, decided by the STJ on December 13, 2023, regarding the possibility of excluding ICMS ST from the tax bases of PIS and COFINS owed by the substituted taxpayer under the tax substitution regime.

(f) On June 12, 2024, the Full Court of the STF decided, in Topic 985, for the constitutionality of the levy of the social security tax (INSS) on the one-third vacation bonus, limiting the effects of the decision only for periods after September 15, 2020. The Company identified credits related to the amounts unduly paid referring to the accrual periods of 2019 and 2020 as regards this tax, recognizing this item in these financial statements. The credits will be realized through offset in the calculation of social security taxes, after the final decision on the Company's individual lawsuit is handed down.

## Lojas Quero-Quero S.A.

Notes to financial statements

December 31, 2024

(In thousands of reais - R\$, unless otherwise stated)

### 12. Deferred income tax and social contribution

Changes in the balances of deferred income tax and social contribution over the period were as follows:

|  | Parent                             |                         |                                    |                                    |
|--|------------------------------------|-------------------------|------------------------------------|------------------------------------|
|  | Balance at<br>December 31,<br>2022 | Set-up<br>(realization) | Balance at<br>December 31,<br>2023 | Set-up<br>(realization)            |
|  |                                    |                         |                                    | Balance at<br>December 31,<br>2024 |
| <b>Income tax and social contribution losses</b>                         | <b>112,770</b>                     | <b>25,479</b>           | <b>138,249</b>                     | <b>30,002</b>                      |
| <b>Temporary differences</b>   |                                    |                         |                                    | <b>168,251</b>                     |
| <b>Recognized in profit or loss</b>                                      |                                    |                         |                                    |                                    |
| Adjustment to present value of trade accounts receivable                 | 1,481                              | (438)                   | 1,043                              | (78)                               |
| Estimated losses on slow-moving inventories                              | 1,118                              | 355                     | 1,473                              | (61)                               |
| Adjustment to present value of inventories                               | 4,706                              | 349                     | 5,055                              | 512                                |
| Provision for collective bargaining agreement                            | 223                                | (22)                    | 201                                | (24)                               |
| Provision for restatement of accounts payable for investment acquisition | 4,929                              | 217                     | 5,146                              | (1,188)                            |
| Provision for tax, labor and civil contingencies                         | 7,697                              | (2,154)                 | 5,543                              | (1,349)                            |
| Adjustment to present value of trade accounts payable                    | (4,257)                            | 1,065                   | (3,192)                            | (1,859)                            |
| Lease  | 14,568                             | 4,179                   | 18,747                             | 2,981                              |
| Estimated loss on doubtful debts   | 588                                | 97                      | 685                                | 500                                |
| Cash flow hedge  | -                                  | -                       | -                                  | (6,077)                            |
| Other provisions   | 1,088                              | 5,820                   | 6,908                              | 903                                |
| <b>Total</b>   | <b>32,141</b>                      | <b>9,468</b>            | <b>41,609</b>                      | <b>(5,740)</b>                     |
| <b>Recognized in other comprehensive income</b>                          |                                    |                         |                                    |                                    |
| Cash flow hedge  | -                                  | -                       | -                                  | (36)                               |
| <b>Total</b>   | <b>-</b>                           | <b>-</b>                | <b>-</b>                           | <b>(36)</b>                        |
| <b>Total</b>   | <b>144,911</b>                     | <b>34,947</b>           | <b>179,858</b>                     | <b>24,226</b>                      |
|  |                                    |                         |                                    | <b>204,084</b>                     |

## Lojas Quero-Quero S.A.

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December 31, 2024

(In thousands of reais - R\$, unless otherwise stated)

### 12. Deferred income tax and social contribution (Continued)

|  | Consolidated                       |                         |                                    |                         |                                   |
|--|------------------------------------|-------------------------|------------------------------------|-------------------------|-----------------------------------|
|  | Balance at<br>December 31,<br>2022 | Set-up<br>(realization) | Balance at<br>December 31,<br>2023 | Set-up<br>(realization) | Balance at<br>December 31<br>2024 |
| Income tax and social contribution losses                                | 114,449                            | 24,142                  | 138,591                            | 29,979                  | 168,570                           |
| Temporary differences  |                                    |                         |                                    | -                       |                                   |
| Recognized in profit or loss   |                                    |                         |                                    |                         |                                   |
| Adjustment to present value of trade accounts receivable                 | 1,481                              | (438)                   | 1,043                              | (78)                    | 965                               |
| Estimated losses on slow-moving inventories                              | 1,118                              | 355                     | 1,473                              | (61)                    | 1,412                             |
| Adjustment to present value of inventories                               | 4,706                              | 349                     | 5,055                              | 512                     | 5,567                             |
| Provision for collective bargaining agreement                            | 223                                | (22)                    | 201                                | (24)                    | 177                               |
| Provision for restatement of accounts payable for investment acquisition | 4,929                              | 217                     | 5,146                              | (1,188)                 | 3,958                             |
| Provision for tax, labor and civil contingencies                         | 8,648                              | (1,510)                 | 7,138                              | (2,025)                 | 5,113                             |
| Adjustment to present value of trade accounts payable                    | (4,257)                            | 1,065                   | (3,192)                            | (1,859)                 | (5,051)                           |
| Lease  | 14,568                             | 4,179                   | 18,747                             | 2,981                   | 21,728                            |
| Estimated loss on doubtful debts   | 1,009                              | 454                     | 1,463                              | 2,256                   | 3,719                             |
| Cash flow hedge  | -                                  | -                       | -                                  | (6,077)                 | (6,077)                           |
| Other provisions   | 1,106                              | 6,532                   | 7,638                              | 1,058                   | 8,696                             |
| Total  | 33,531                             | 11,181                  | 44,712                             | (4,505)                 | 40,207                            |
| Recognized in other comprehensive income                                 |                                    |                         |                                    |                         |                                   |
| Cash flow hedge  | -                                  | -                       | -                                  | (36)                    | (36)                              |
| Total  | -                                  | -                       | -                                  | (36)                    | (36)                              |
| Total  | 147,980                            | 35,323                  | 183,303                            | 25,438                  | 208,741                           |

Accumulated tax losses may be carried forward indefinitely, in accordance with the Brazilian tax legislation.

The use of the income tax and social contribution loss balance is limited to 30% of taxable profit computed in each period.

## Lojas Quero-Quero S.A.

Notes to financial statements

December 31, 2024

(In thousands of reais - R\$, unless otherwise stated)

### 12. Deferred income tax and social contribution (Continued)

The recovery of tax credits is based on taxable income projections as per the studies carried out that indicate expected taxable profit generation for the next years:

| Year         | Parent         | Consolidated   |
|--------------|----------------|----------------|
|              | 12/31/24       | 12/31/24       |
|              | Amount         | Amount         |
| 2026         | 1,459          | 1,477          |
| 2027         | 9,535          | 9,556          |
| 2028         | 15,683         | 15,706         |
| 2029         | 23,896         | 23,923         |
| 2030         | 34,203         | 34,234         |
| 2031         | 45,562         | 45,597         |
| 2032         | 54,814         | 54,854         |
| After 2032   | 18,932         | 23,394         |
| <b>Total</b> | <b>204,084</b> | <b>208,741</b> |

Reconciliation of the expense calculated by applying the combined tax rates and the income tax and social contribution expenses charged to P&L is as follows:

|  | Parent        |               | Consolidated  |               |
|--|---------------|---------------|---------------|---------------|
|  | 12/31/24      | 12/31/23      | 12/31/24      | 12/31/23      |
| Loss before income tax and social contribution         | (20,906)      | (15,317)      | (15,232)      | (2,907)       |
| Combined tax rate                                      | 34%           | 34%           | 34%           | 34%           |
| Income tax and social contribution:                    |               |               |               |               |
| Combined tax rate                                      | 7,108         | 5,208         | 5,179         | 988           |
| Equity pickup effect                                   | 3,584         | 7,905         | -             | -             |
| Permanent (additions) exclusions:                      |               |               |               |               |
| Nondeductible expenses                                 | (5,179)       | (5,067)       | (5,552)       | (5,209)       |
| Interest on taxes paid in error                        | 7,409         | 12,700        | 7,454         | 12,700        |
| Tax incentives   | -             | 1,968         | 1,086         | 3,914         |
| Portion exempt from 10% surtax                         | -             | -             | 24            | 24            |
| Effect of interest on equity                           | 8,094         | 10,743        | 8,094         | 10,743        |
| Other  | 36            | 1,539         | (907)         | (574)         |
| Income tax and social contribution                     | 21,052        | 34,996        | 15,378        | 22,586        |
| Income tax and social contribution in P&L for the year | <b>21,052</b> | <b>34,996</b> | <b>15,378</b> | <b>22,586</b> |
| Income tax and social contribution Current             | -             | 49            | (6,885)       | (12,737)      |
| Income tax and social contribution Deferred            | <b>21,052</b> | <b>34,947</b> | <b>22,263</b> | <b>35,323</b> |

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### 13. Other receivables

|  | Parent        |               | Consolidated  |               |
|--|---------------|---------------|---------------|---------------|
|  | 12/31/24      | 12/31/23      | 12/31/24      | 12/31/23      |
| <b>Current</b>                                       |               |               |               |               |
| Receivables from suppliers (a)                       | 19,898        | 21,766        | 20,082        | 23,500        |
| Advances to employees                                | 3,611         | 3,022         | 4,173         | 3,697         |
| Receivables from former controlling shareholders (b) | -             | -             | 108           | 64            |
| Transactions related to payments receivable (c)      | -             | -             | 19,050        | 12,953        |
| Other  | 383           | 4,505         | 1,441         | 6,933         |
| <b>Subtotal</b>                                      | <b>23,892</b> | <b>29,293</b> | <b>44,854</b> | <b>47,147</b> |
| <b>Noncurrent</b>                                    |               |               |               |               |
| Receivables from former controlling shareholders (b) | -             | 310           | -             | 310           |
| Other  | -             | 217           | -             | 217           |
| <b>Subtotal</b>                                      | <b>-</b>      | <b>527</b>    | <b>-</b>      | <b>527</b>    |
| <b>Total</b>   | <b>23,892</b> | <b>29,820</b> | <b>44,854</b> | <b>47,674</b> |

(a) Agreed-upon balances relating to the reimbursement of joint advertising amounts and bonuses from suppliers.

(b) Receivables from the Company's former founding controlling shareholders, due to reimbursement of amounts paid and/or accrued by the Company, which are under the responsibility of those shareholders, due to their accrual period, pursuant to the agreement entered into between the parties. The remaining balances classified in current assets are expected to be settled within the next 12 months, and the amounts provisioned in noncurrent assets will only be realized after the effective settlement of the lawsuits that are in progress up to the date of these financial statements.

(c) Accounts receivable related to correspondent bank services and third-party financial institutions referring to payment transactions of VerdeCard card.

### 14. Transactions with related parties

Transactions referring to rendering of services as well as occasional financial transactions involving borrowings and fundraising between the Company, its subsidiaries and other related parties are conducted in accordance with the conditions established in contract between the parties.

The Company has a Stakeholder Relations Policy, in addition to a structure of internal controls to support the identification, monitoring and approvals of transactions between related parties.

The following table shows the transactions carried out and the outstanding balances between the Company and its related parties, and also the description of the transaction nature and condition.

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(In thousands of reais - R\$, unless otherwise stated)

### 14. Transactions with related parties (Continued)

|  | Parent   |          |              |          |
|--|----------|----------|--------------|----------|
|  | Balances |          | Transactions |          |
|  | 12/31/24 | 12/31/23 | 12/31/24     | 12/31/23 |
| <b>Quero-Quero VerdeCard Instituição de Pagamento S.A.</b> |          |          |              |          |
| Accounts receivable  | 56,052   | 31,741   | -            | -        |
| Dividends receivable                                       | 2,464    | 5,781    | -            | -        |
| Dividends received   | -        | -        | 5,781        | 20,403   |
| Selling and administrative expenses                        | -        | -        | (52,826)     | (57,752) |
| Finance costs  | -        | -        | 7,152        | 4,801    |
| <b>Sentinela dos Pampas - Adm. Corretora de Seg. Ltda.</b> |          |          |              |          |
| Selling and administrative expenses                        | -        | -        | 141          | 143      |
| <b>FIDC Verdecard</b>                                      |          |          |              |          |
| Accounts receivable  | 246,372  | 291,987  | -            | -        |
| Finance income   | -        | -        | 279,384      | 193,114  |

Receivables from Verde corresponds to sales made by the Company using VerdeCard credit card. These sales are not subject to interest rates and most of them are settled within less than 12 months. Dividends receivable refer to the mandatory minimum dividend for 2024. The amounts of selling and administrative expenses refer to the reimbursement of expenses paid to Parent Company Lojas Quero-Quero. Finance costs refer to costs paid by the Company to the subsidiary Verde in 2024 referring to intercompany loans and prepayment of amounts receivable from sales made through the VerdeCard card.

The amounts of selling and administrative expenses paid to subsidiary Sentinela dos Pampas refer to the reimbursement of expenses paid by Parent Company Lojas Quero-Quero.

Receivables from FIDC Verdecard, as detailed in Note 9, refer to the amounts of subordinated shares subscribed by the Company and their profitability not yet received, while the amount of finance income refers to the profitability of subordinated shares for the year.

All balances and transactions were eliminated in the consolidation of these financial statements. There is no balance or transaction with other related parties to be stated in the consolidation.

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### 14. Transactions with related parties (Continued)

The benefits provided by the Company in the form of compensation to managing officers were as follows:

|              | <b>Consolidated</b> |                 |
|--------------|---------------------|-----------------|
|              | <b>12/31/24</b>     | <b>12/31/23</b> |
| Compensation | 14,519              | 13,738          |
| Benefits     | 1,755               | 1,605           |
| <b>Total</b> | <b>16,274</b>       | <b>15,343</b>   |

In addition to the benefits shown in the table above, the Company offers a stock option plan, under which managing officers can acquire shares pursuant to the terms and conditions set out in the plan, as described in Note 25.3. The amount of the expense relating to the 2020 Plan options recorded in the financial statements for the year ended December 31, 2024 was R\$2,622 (R\$5,166 as of December 31, 2023).

The Company does not offer post-employment benefits, severance pay, or other long-term benefits. The Company's internal policy determines the payment of annual bonus to its managing officers, according to the attainment of preset goals.



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### 15. Investments

Investments in subsidiaries are broken down as follows:

|  | Quero-Quero VerdeCard<br>Instituição de Pagamento S.A. |               | Sentinela dos Pampas - Adm.<br>Corretora de Seg. Ltda. |              | Total          |               |
|--|--|---------------|--|--------------|----------------|---------------|
|  | 12/31/24   | 12/31/23      | 12/31/24   | 12/31/23     | 12/31/24       | 12/31/23      |
| <u>Information on investments:</u>     |  |               |  |              |                |               |
| Shares/units of interest               | 56,250,000   | 49,750,000    | 10,000   | 10,000       | -              | -             |
| Interest held in capital (%)           | 100%   | 100%          | 99%  | 99%          | -              | -             |
| Total assets                           | 540,455  | 400,719       | 1,265  | 1,098        | -              | -             |
| Equity                                 | 101,234  | 73,451        | 1,218  | 1,053        | -              | -             |
| Net income for the year                | 10,376   | 23,123        | 165  | 127          | -              | -             |
| <u>Changes in investments:</u>         |  |               |  |              |                |               |
| Balance at beginning of year           | 73,453   | 71,413        | 1,044  | 918          | 74,497         | 72,331        |
| Capital increase                       | 20,000   | -             | -  | -            | 20,000         | -             |
| Dividends                              | (2,464)  | (21,083)      | -  | -            | (2,464)        | (21,083)      |
| Share of income (loss) of subsidiaries | 10,376   | 23,123        | 164  | 126          | 10,540         | 23,249        |
| <b>Total Parent</b>                    | <b>101,365</b>   | <b>73,453</b> | <b>1,208</b>   | <b>1,044</b> | <b>102,573</b> | <b>74,497</b> |
| Other investments                      | 3  | 3             | -  | -            | 3              | 3             |
| <b>Total Consolidated</b>              | <b>3</b>   | <b>3</b>      | <b>-</b>   | <b>-</b>     | <b>3</b>       | <b>3</b>      |

At the Special General Meeting held on January 5, 2024, capital increase at the subsidiary Verde was resolved, in the amount of R\$20,000, increasing capital from R\$36,250 to R\$56,250, through the issue of 6,500,000 new registered common shares with no par value.

The subsidiaries' shares are not traded on the stock exchange.

## Lojas Quero-Quero S.A.

Notes to financial statements

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(In thousands of reais - R\$, unless otherwise stated)

### 16. Property and equipment

|                                     | Depreciation<br>rates | Parent         |                | Consolidated   |                |
|-------------------------------------|-----------------------|----------------|----------------|----------------|----------------|
|                                     |                       | 12/31/24       | 12/31/23       | 12/31/24       | 12/31/23       |
| Machinery and equipment             | 10%                   | 3,243          | 3,242          | 3,289          | 3,269          |
| Furniture and fixtures              | 10%                   | 72,592         | 73,286         | 72,595         | 73,290         |
| Vehicles                            | 20%                   | 444            | 753            | 444            | 753            |
| Computers and peripherals           | 20%                   | 18,130         | 20,725         | 18,130         | 20,725         |
| Leasehold improvements              | 10% to 30%            | 70,212         | 71,307         | 70,212         | 71,307         |
| Construction in progress            | -                     | 16,836         | 17,376         | 16,836         | 17,376         |
| <u>Leases</u>                       |                       |                |                |                |                |
| Rights of use - Property rent       | 5% to 67%             | 459,644        | 464,348        | 459,644        | 464,348        |
| Machinery and equipment             | 10%                   | 5,977          | 6,063          | 5,977          | 6,063          |
| <b>Total property and equipment</b> |                       | <b>647,078</b> | <b>657,100</b> | <b>647,127</b> | <b>657,131</b> |

## Lojas Quero-Quero S.A.

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(In thousands of reais - R\$, unless otherwise stated)

### 16. Property and equipment (Continued)

| Changes in property and equipment | Parent |                          |                         |                        |          |                           |                        |                          |                                    |                                 |           |
|-----------------------------------|--------|--------------------------|-------------------------|------------------------|----------|---------------------------|------------------------|--------------------------|------------------------------------|---------------------------------|-----------|
|                                   | Land   | Buildings and facilities | Machinery and equipment | Furniture and fixtures | Vehicles | Computers and peripherals | Leasehold improvements | Construction in progress | Right-of-use lease - property rent | Lease - machinery and equipment | Total     |
| Cost                              |        |                          |                         |                        |          |                           |                        |                          |                                    |                                 |           |
| Balance at December 31, 2022      | 67     | 108                      | 6,251                   | 97,621                 | 5,496    | 56,057                    | 132,467                | 21,986                   | 760,649                            | 9,497                           | 1,090,199 |
| Additions                         | -      | -                        | 501                     | 8,005                  | -        | 5,062                     | 13                     | 27,647                   | 54,272                             | -                               | 95,500    |
| Remeasurements                    | -      | -                        | -                       | -                      | -        | -                         | -                      | -                        | 4,424                              | -                               | 4,424     |
| Write-offs                        | (67)   | (108)                    | (16)                    | (672)                  | (6)      | (309)                     | (2,042)                | (8)                      | (8,842)                            | -                               | (12,070)  |
| Transfers                         | -      | -                        | 18                      | 6,429                  | -        | 6                         | 25,527                 | (32,249)                 | -                                  | -                               | (269)     |
| Balance at December 31, 2023      | -      | -                        | 6,754                   | 111,383                | 5,490    | 60,816                    | 155,965                | 17,376                   | 810,503                            | 9,497                           | 1,177,784 |
| Additions                         | -      | -                        | 490                     | 6,473                  | -        | 5,194                     | -                      | 27,987                   | 44,735                             | 909                             | 85,788    |
| Remeasurements                    | -      | -                        | -                       | -                      | -        | -                         | -                      | -                        | 31,297                             | -                               | 31,297    |
| Write-offs                        | -      | -                        | (29)                    | (932)                  | -        | (363)                     | (1,208)                | (24)                     | (6,236)                            | -                               | (8,792)   |
| Transfers                         | -      | -                        | 18                      | 4,103                  | -        | 151                       | 24,239                 | (28,503)                 | -                                  | -                               | 8         |
| Balance at December 31, 2024      | -      | -                        | 7,233                   | 121,027                | 5,490    | 65,798                    | 178,996                | 16,836                   | 880,299                            | 10,406                          | 1,286,085 |
| Accumulated depreciation          |        |                          |                         |                        |          |                           |                        |                          |                                    |                                 |           |
| Balance at December 31, 2022      | -      | (93)                     | (3,031)                 | (28,579)               | (4,346)  | (32,879)                  | (64,723)               | -                        | (274,689)                          | (2,484)                         | (410,824) |
| Additions                         | -      | (3)                      | (487)                   | (9,746)                | (397)    | (7,420)                   | (21,436)               | -                        | (80,308)                           | (950)                           | (120,747) |
| Write-offs                        | -      | 96                       | 6                       | 228                    | 6        | 208                       | 1,501                  | -                        | 8,842                              | -                               | 10,887    |
| Transfers                         | -      | -                        | -                       | -                      | -        | -                         | -                      | -                        | -                                  | -                               | -         |
| Balance at December 31, 2023      | -      | -                        | (3,512)                 | (38,097)               | (4,737)  | (40,091)                  | (84,658)               | -                        | (346,155)                          | (3,434)                         | (520,684) |
| Additions                         | -      | -                        | (489)                   | (10,780)               | (309)    | (7,894)                   | (25,126)               | -                        | (80,736)                           | (995)                           | (126,329) |
| Write-offs                        | -      | -                        | 11                      | 442                    | -        | 317                       | 1,000                  | -                        | 6,236                              | -                               | 8,006     |
| Balance at December 31, 2024      | -      | -                        | (3,990)                 | (48,435)               | (5,046)  | (47,668)                  | (108,784)              | -                        | (420,655)                          | (4,429)                         | (639,007) |
| Residual value at 12/31/2022      | 67     | 15                       | 3,220                   | 69,042                 | 1,150    | 23,178                    | 67,744                 | 21,986                   | 485,960                            | 7,013                           | 679,375   |
| Residual value at 12/31/2023      | -      | -                        | 3,242                   | 73,286                 | 753      | 20,725                    | 71,307                 | 17,376                   | 464,348                            | 6,063                           | 657,100   |
| Residual value at 12/31/2024      | -      | -                        | 3,243                   | 72,592                 | 444      | 18,130                    | 70,212                 | 16,836                   | 459,644                            | 5,977                           | 647,078   |

## Lojas Quero-Quero S.A.

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### 16. Property and equipment (Continued)

| Changes in property and equipment | Consolidated |                          |                         |                        |          |                           |                        |                          |                                    |                                 |           |
|-----------------------------------|--------------|--------------------------|-------------------------|------------------------|----------|---------------------------|------------------------|--------------------------|------------------------------------|---------------------------------|-----------|
|                                   | Land         | Buildings and facilities | Machinery and equipment | Furniture and fixtures | Vehicles | Computers and peripherals | Leasehold improvements | Construction in progress | Right-of-use lease - property rent | Lease - machinery and equipment | Total     |
| Cost                              |              |                          |                         |                        |          |                           |                        |                          |                                    |                                 |           |
| Balance at December 31, 2022      | 67           | 108                      | 6,262                   | 97,701                 | 5,496    | 56,522                    | 132,468                | 21,986                   | 760,649                            | 9,497                           | 1,090,756 |
| Additions                         | -            | -                        | 529                     | 8,005                  | -        | 5,062                     | 13                     | 27,647                   | 54,272                             | -                               | 95,528    |
| Remeasurements                    | -            | -                        | -                       | -                      | -        | -                         | -                      | -                        | 4,424                              | -                               | 4,424     |
| Write-offs                        | (67)         | (108)                    | (16)                    | (672)                  | (6)      | (309)                     | (2,042)                | (8)                      | (8,842)                            | -                               | (12,070)  |
| Transfers                         | -            | -                        | 18                      | 6,429                  | -        | 6                         | 25,527                 | (32,249)                 | -                                  | -                               | (269)     |
| Balance at December 31, 2023      | -            | -                        | 6,793                   | 111,463                | 5,490    | 61,281                    | 155,966                | 17,376                   | 810,503                            | 9,497                           | 1,178,369 |
| Additions                         | -            | -                        | 518                     | 6,473                  | -        | 5,194                     | -                      | 27,987                   | 44,735                             | 909                             | 85,816    |
| Remeasurements                    | -            | -                        | -                       | -                      | -        | -                         | -                      | -                        | 31,297                             | -                               | 31,297    |
| Write-offs                        | -            | -                        | (29)                    | (932)                  | -        | (363)                     | (1,208)                | (24)                     | (6,236)                            | -                               | (8,792)   |
| Transfers                         | -            | -                        | 18                      | 4,103                  | -        | 151                       | 24,239                 | (28,503)                 | -                                  | -                               | 8         |
| Balance at December 31, 2024      | -            | -                        | 7,300                   | 121,107                | 5,490    | 66,263                    | 178,997                | 16,836                   | 880,299                            | 10,406                          | 1,286,698 |
| Accumulated depreciation          |              |                          |                         |                        |          |                           |                        |                          |                                    |                                 |           |
| Balance at December 31, 2022      | -            | (93)                     | (3,038)                 | (28,654)               | (4,346)  | (33,344)                  | (64,724)               | -                        | (274,689)                          | (2,484)                         | (411,372) |
| Additions                         | -            | (3)                      | (492)                   | (9,747)                | (397)    | (7,420)                   | (21,436)               | -                        | (80,308)                           | (950)                           | (120,753) |
| Write-offs                        | -            | 96                       | 6                       | 228                    | 6        | 208                       | 1,501                  | -                        | 8,842                              | -                               | 10,887    |
| Transfers                         | -            | -                        | -                       | -                      | -        | -                         | -                      | -                        | -                                  | -                               | -         |
| Balance at December 31, 2023      | -            | -                        | (3,524)                 | (38,173)               | (4,737)  | (40,556)                  | (84,659)               | -                        | (346,155)                          | (3,434)                         | (521,238) |
| Additions                         | -            | -                        | (498)                   | (10,781)               | (309)    | (7,894)                   | (25,126)               | -                        | (80,736)                           | (995)                           | (126,339) |
| Write-offs                        | -            | -                        | 11                      | 442                    | -        | 317                       | 1,000                  | -                        | 6,236                              | -                               | 8,006     |
| Balance at December 31, 2024      | -            | -                        | (4,011)                 | (48,512)               | (5,046)  | (48,133)                  | (108,785)              | -                        | (420,655)                          | (4,429)                         | (639,571) |
| Residual value at 12/31/2022      | 67           | 15                       | 3,224                   | 69,047                 | 1,150    | 23,178                    | 67,744                 | 21,986                   | 485,960                            | 7,013                           | 679,384   |
| Residual value at 12/31/2023      | -            | -                        | 3,269                   | 73,290                 | 753      | 20,725                    | 71,307                 | 17,376                   | 464,348                            | 6,063                           | 657,131   |
| Residual value at 12/31/2024      | -            | -                        | 3,289                   | 72,595                 | 444      | 18,130                    | 70,212                 | 16,836                   | 459,644                            | 5,977                           | 647,127   |

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### 16. Property and equipment (Continued)

The average depreciation rate of right-of-use lease - store rents is 12.56% (12.85% as of December 31, 2023) stated in P&L for the year, net of tax credits amounting to R\$4,989 (R\$4,821 as of December 31, 2023), as disclosed in Note 32.

As at December 31, 2024, the Company has assessed and did not identify any factors that would indicate that the assets held by the Company will not generate future economic benefits in an amount sufficient to recover their carrying amount and, therefore, these assets were not tested for impairment.

### 17. Intangible assets

|   | Amortization rates | Parent        |               | Consolidated  |               |
|---|--------------------|---------------|---------------|---------------|---------------|
|   |                    | 12/31/24      | 12/31/23      | 12/31/24      | 12/31/23      |
| Goodwill on acquisition of points of sale | 10%                | 50            | 132           | 50            | 132           |
| Software                                  | 10% to 20%         | 14,507        | 18,662        | 14,526        | 18,734        |
| VerdeCard Project                         | 10%                | -             | -             | -             | 94            |
| Systems developed                         | 10%                | 5,115         | 4,593         | 33,372        | 27,961        |
| Other intangible assets                   | 10% to 20%         | 6,955         | 5,778         | 10,622        | 10,908        |
| <b>Total intangible assets</b>            |                    | <b>26,627</b> | <b>29,165</b> | <b>58,570</b> | <b>57,829</b> |

The amounts recorded in "Other intangible assets" refer to other projects applied in developing the Company's activities.

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(In thousands of reais - R\$, unless otherwise stated)

### 17. Intangible assets (Continued)

| Changes in intangible assets        | Parent                                    |                 |                   |                         | Total           |
|-------------------------------------|---|-----------------|-------------------|-------------------------|-----------------|
|                                     | Goodwill on acquisition of points of sale | Software        | Systems developed | Other intangible assets |                 |
| <b>Cost</b>                         |   |                 |                   |                         |                 |
| <b>Balance at December 31, 2022</b> | <b>10,947</b>                             | <b>55,139</b>   | <b>7,457</b>      | <b>8,660</b>            | <b>82,203</b>   |
| Additions                           | -   | 1,762           | 335               | 38                      | 2,135           |
| Write-offs                          | -   | (6)             | -                 | -                       | (6)             |
| Transfers                           | -   | (77)            | 77                | 269                     | 269             |
| <b>Balance at December 31, 2023</b> | <b>10,947</b>                             | <b>56,818</b>   | <b>7,869</b>      | <b>8,967</b>            | <b>84,601</b>   |
| Additions                           | -   | 179             | 1,206             | 2,036                   | 3,421           |
| Write-offs                          | -   | (5)             | -                 | -                       | (5)             |
| Transfers                           | -   | (8)             | -                 | -                       | (8)             |
| <b>Balance at December 31, 2024</b> | <b>10,947</b>                             | <b>56,984</b>   | <b>9,075</b>      | <b>11,003</b>           | <b>88,009</b>   |
| <b>Accumulated amortization</b>     |   |                 |                   |                         |                 |
| <b>Balance at December 31, 2022</b> | <b>(10,732)</b>                           | <b>(33,951)</b> | <b>(2,618)</b>    | <b>(2,329)</b>          | <b>(49,630)</b> |
| Additions                           | (83)                                      | (4,205)         | (658)             | (860)                   | (5,806)         |
| <b>Balance at December 31, 2023</b> | <b>(10,815)</b>                           | <b>(38,156)</b> | <b>(3,276)</b>    | <b>(3,189)</b>          | <b>(55,436)</b> |
| Additions                           | (82)                                      | (4,321)         | (684)             | (859)                   | (5,946)         |
| <b>Balance at December 31, 2024</b> | <b>(10,897)</b>                           | <b>(42,477)</b> | <b>(3,960)</b>    | <b>(4,048)</b>          | <b>(61,382)</b> |
| <b>Residual value at 12/31/2022</b> | <b>215</b>                                | <b>21,188</b>   | <b>4,839</b>      | <b>6,331</b>            | <b>32,573</b>   |
| <b>Residual value at 12/31/2023</b> | <b>132</b>                                | <b>18,662</b>   | <b>4,593</b>      | <b>5,778</b>            | <b>29,165</b>   |
| <b>Residual value at 12/31/2024</b> | <b>50</b>                                 | <b>14,507</b>   | <b>5,115</b>      | <b>6,955</b>            | <b>26,627</b>   |

## Lojas Quero-Quero S.A.

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(In thousands of reais - R\$, unless otherwise stated)

### 17. Intangible assets (Continued)

| Changes in intangible assets        | Consolidated                              |                 |                   |                   |                         | Total           |
|-------------------------------------|---|-----------------|-------------------|-------------------|-------------------------|-----------------|
|                                     | Goodwill on acquisition of points of sale | Software        | VerdeCard Project | Systems developed | Other intangible assets |                 |
| <b>Cost</b>                         |   |                 |                   |                   |                         |                 |
| <b>Balance at December 31, 2022</b> | <b>10,947</b>                             | <b>58,577</b>   | <b>6,485</b>      | <b>36,904</b>     | <b>13,572</b>           | <b>126,485</b>  |
| Additions                           | -   | 1,787           | -                 | 335               | 6,992                   | 9,114           |
| Write-offs                          | -   | (6)             | -                 | -                 | -                       | (6)             |
| Transfers                           | -   | (77)            | -                 | 6,812             | (6,466)                 | 269             |
| <b>Balance at December 31, 2023</b> | <b>10,947</b>                             | <b>60,281</b>   | <b>6,485</b>      | <b>44,051</b>     | <b>14,098</b>           | <b>135,862</b>  |
| Additions                           | -   | 179             | -                 | 1,206             | 9,296                   | 10,681          |
| Write-offs                          | -   | (5)             | -                 | -                 | -                       | (5)             |
| Transfers                           | -   | (8)             | -                 | 8,723             | (8,723)                 | (8)             |
| <b>Balance at December 31, 2024</b> | <b>10,947</b>                             | <b>60,447</b>   | <b>6,485</b>      | <b>53,980</b>     | <b>14,671</b>           | <b>146,530</b>  |
| <b>Accumulated amortization</b>     |   |                 |                   |                   |                         |                 |
| <b>Balance at December 31, 2022</b> | <b>(10,732)</b>                           | <b>(37,293)</b> | <b>(6,297)</b>    | <b>(12,372)</b>   | <b>(2,330)</b>          | <b>(69,024)</b> |
| Additions                           | (83)                                      | (4,254)         | (94)              | (3,718)           | (860)                   | (9,009)         |
| <b>Balance at December 31, 2023</b> | <b>(10,815)</b>                           | <b>(41,547)</b> | <b>(6,391)</b>    | <b>(16,090)</b>   | <b>(3,190)</b>          | <b>(78,033)</b> |
| Additions                           | (82)                                      | (4,374)         | (94)              | (4,518)           | (859)                   | (9,927)         |
| <b>Balance at December 31, 2024</b> | <b>(10,897)</b>                           | <b>(45,921)</b> | <b>(6,485)</b>    | <b>(20,608)</b>   | <b>(4,049)</b>          | <b>(87,960)</b> |
| <b>Residual value at 12/31/2022</b> | <b>215</b>                                | <b>21,284</b>   | <b>188</b>        | <b>24,532</b>     | <b>11,242</b>           | <b>57,461</b>   |
| <b>Residual value at 12/31/2023</b> | <b>132</b>                                | <b>18,734</b>   | <b>94</b>         | <b>27,961</b>     | <b>10,908</b>           | <b>57,829</b>   |
| <b>Residual value at 12/31/2024</b> | <b>50</b>                                 | <b>14,526</b>   | <b>-</b>          | <b>33,372</b>     | <b>10,622</b>           | <b>58,570</b>   |

As at December 31, 2024, the Company has assessed and did not identify any factors that would indicate that the assets held by the Company will not generate future economic benefits in an amount sufficient to recover their carrying amount.

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### 18. Trade accounts payable and trade accounts payable - agreement

|   | <b>Parent and Consolidated</b> |                 |
|---|--------------------------------|-----------------|
|   | <b>12/31/24</b>                | <b>12/31/23</b> |
| Trade accounts payable (a)                      | 466,440                        | 404,259         |
| Adjustment to present value                     | (14,855)                       | (9,387)         |
| <b>Total trade accounts payable</b>             | <b>451,585</b>                 | <b>394,872</b>  |
| Trade accounts payable - agreement (b)          | 19,296                         | -               |
| <b>Total trade accounts payable - agreement</b> | <b>19,296</b>                  | <b>-</b>        |

(a) This represents the balance payable to suppliers for installment purchases of goods, stated at present value on the transaction date, with days purchase outstanding of 119 days (106 days as at December, 31, 2023). It also includes direct financing by certain suppliers, amounting to R\$43,467 (R\$32,927 at December 31, 2023) with days purchase outstanding of 136 days (125 days as at December 31, 2023) bearing market interest rates.

(b) These refer to balances payable to suppliers for installment purchase of goods, reverse factoring transactions carried out on a non-mass basis, which were prepaid through financial institutions with which the Company has a partnership, maintaining the normal commercial characteristics of the business and preserving the essence of the transaction. Due to the characteristics inherent in the commercial negotiation of terms between the Company and suppliers, these balances were included under prepayment programs using the Company's credit facilities held with financial institutions. The Company identified that such transaction has a specific nature and classified it separately from "Trade accounts payable" in the balance sheet. The Company observed the qualitative aspects on this matter and concluded that the amounts do not change its capital structure and do not compromise the Company's financial leverage. At December 31, 2023, there were no outstanding trade accounts payable – agreement.

The table below presents a summary of the maturity profile of the Company's outstanding obligations as of December 31, 2024, related to trade accounts payable and trade accounts payable - agreements, based on undiscounted payments and provided for in contracts:

|                                    | <b>Parent and Consolidated</b> |                       |                           |                           |                            |                           |
|------------------------------------|--------------------------------|-----------------------|---------------------------|---------------------------|----------------------------|---------------------------|
|                                    | <b>Contractual cash flow</b>   | <b>Within 30 days</b> | <b>From 31 to 60 days</b> | <b>From 61 to 90 days</b> | <b>From 91 to 180 days</b> | <b>More than 180 days</b> |
| Trade accounts payable             | 466,440                        | 231,214               | 100,014                   | 65,317                    | 55,994                     | 13,901                    |
| Trade accounts payable - agreement | 19,296                         | 6,226                 | 4,379                     | 3,848                     | 4,843                      | -                         |

#### Changes in adjustment to present value

|  | <b>Parent and Consolidated</b> |                 |
|--|--------------------------------|-----------------|
|  | <b>12/31/24</b>                | <b>12/31/23</b> |
| Balance at beginning of period             | (9,387)                        | (12,524)        |
| Adjustment to present value                | (43,749)                       | (12,415)        |
| Realization of adjustment to present value | 38,281                         | 15,552          |
| <b>Balance at end of period</b>            | <b>(14,855)</b>                | <b>(9,387)</b>  |

The Company used the monthly rate of 1.02% (0.87% as at December 31, 2023) to calculate the adjustment to present value.



# Lojas Quero-Quero S.A.

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## 19. Loans and financing

| <u>In local currency</u>             |   |                | <u>Parent and Consolidated</u> |                |
|--------------------------------------|---|----------------|--------------------------------|----------------|
|                                      | Interest rate                           | Final maturity | 12/31/24                       | 12/31/23       |
|                                      | Interest from 2.30% to 2.35% p.a. + CDI |                |                                |                |
| Working capital                      |   | 2024 to 2027   | 90,272                         | 66,711         |
| 1 <sup>st</sup> issue debentures (a) | Interest of 1.50% p.a. + CDI            | 2024           | -                              | 34,276         |
| 2 <sup>nd</sup> issue debentures (b) | Interest of 1.75% p.a. + CDI            | 2029           | 130,355                        | 153,453        |
| 3 <sup>rd</sup> issue debentures (c) | Interest of 1.95% p.a. + CDI            | 2027           | 74,876                         | 99,667         |
| 4 <sup>th</sup> issue debentures (d) | Interest of 2.26% p.a. + CDI            | 2027           | 148,646                        | 147,176        |
| Consortium                           |   | 2024           | -                              | 7              |
| Subtotal                             |   |                | 444,149                        | 501,290        |
| <u>In foreign currency</u>           |   |                | <u>Parent and Consolidated</u> |                |
|                                      | Interest rate                           | Final maturity | 12/31/24                       | 12/31/23       |
| Working capital (e)                  | Interest of 6.95% p.a. + dollar         | 2028           | 61,614                         | -              |
| Swap agreement                       | Interest of 2.06% p.a. + CDI            | 2028           | (11,419)                       | -              |
| Working capital (f)                  | Interest of 5.59% p.a. + euro           | 2025           | 46,737                         | -              |
| Swap agreement                       | Interest of 1.54% p.a. + CDI            | 2025           | (6,559)                        | -              |
| Subtotal                             |   |                | 90,373                         | -              |
| <b>Total</b>                         |   |                | <b>534,522</b>                 | <b>501,290</b> |
| <b>Current</b>                       |   |                | <b>196,132</b>                 | <b>111,282</b> |
| <b>Noncurrent</b>                    |   |                | <b>338,390</b>                 | <b>390,008</b> |
| CDI - Interbank Deposit Certificate  |   |                |                                |                |
| <b>Index</b>                         |   |                | <b>2024</b>                    | <b>2023</b>    |
| CDI (12 months)                      |   |                | 10.83%                         | 12.99%         |

- (a) This represents the balance of the 1<sup>st</sup> issue of non-privileged single-series unsecured nonconvertible junior debentures, with security interest and personal guarantee. The issue took place on December 16, 2019 in the registered and book-entry form, without the issue of sureties and certificates, corresponding to 120,000 (one hundred and twenty thousand) debentures.
- (b) This represents the balance of the 2<sup>nd</sup> issue of non-privileged single-series unsecured nonconvertible junior debentures, with personal guarantee. The issue took place on January 10, 2022 in the registered and book-entry form, in the amount of R\$150,000, equivalent to 150,000 (one hundred and fifty thousand) debentures.
- (c) This represents the balance of the 3<sup>rd</sup> issue of non-privileged single-series unsecured nonconvertible junior debentures, with personal guarantee. The issue took place on December 14, 2022 in the registered and book-entry form, in the amount of R\$100,000, equivalent to 100,000 (one hundred thousand) debentures.
- (d) This represents the balance of the 4<sup>th</sup> issue of non-privileged single-series unsecured nonconvertible junior debentures, with security interest and personal guarantee. The issue took place on December 14, 2022 in the registered and book-entry form, in the amount of R\$150,000, equivalent to 150,000 (one hundred and fifty thousand) debentures.
- (e) Represents the balance of a loan taken out in U.S. dollars, pegged to swap, with the objective of exchanging currency risks for an interest rate of 2.06% p.a. + CDI.
- (f) Represents the balance of a loan taken out in euro, pegged to swap, with the objective of exchanging currency risks for an interest rate of 1.54% p.a. + CDI.

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### 19. Loans and financing (Continued)

Loan and financing installments mature as follows:

| <u>Year of maturity</u> | <u>12/31/24</u> | <u>12/31/23</u> |
|-------------------------|-----------------|-----------------|
| 2024                    | -               | 111,282         |
| 2025                    | 196,132         | 107,718         |
| 2026                    | 153,483         | 122,054         |
| 2027                    | 144,504         | 122,782         |
| 2028                    | 32,904          | 29,955          |
| 2029                    | 7,499           | 7,499           |
| <b>Total</b>            | <b>534,522</b>  | <b>501,290</b>  |

Loans and financing mainly refer to the working capital used to fund the Company's operations.

Changes in cash flows from financing activities are as follows:

|                                     | <u>Parent and Consolidated</u> |
|-------------------------------------|--------------------------------|
| <b>Balance at December 31, 2023</b> | <b>413,065</b>                 |
| Amounts raised                      | 150,000                        |
| Monetary variation and interest     | 54,063                         |
| Interest amortization               | (65,068)                       |
| Amortization of principal           | (50,770)                       |
| <b>Balance at December 31, 2023</b> | <b>501,290</b>                 |
| Amounts raised                      | 161,806                        |
| Monetary variation and interest     | 67,923                         |
| Interest amortization               | (65,364)                       |
| Amortization of principal           | (131,133)                      |
| <b>Balance at December 31, 2024</b> | <b>534,522</b>                 |

#### Covenants in financing agreements

Under the financing agreements outstanding as at December 31, 2024, the Company is subject to the compliance with certain financial covenants, which are annually measured, as follows:

Net debt-to-EBITDA ratio  $\leq 2.0x$ ;

Net financial debt-to-EBITDA ratio  $\leq 3.0x$ ;

## Lojas Quero-Quero S.A.

Notes to financial statements

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(In thousands of reais - R\$, unless otherwise stated)

### 19. Loans and financing (Continued)

#### Covenants in financing agreements (Continued)

Net debt corresponds to the sum of all loans and financing, less cash and cash equivalents and short-term investments.

Net financial debt corresponds to the sum of all loans and financing, less cash and cash equivalents and short-term investments, excluding cash equivalents and short-term investments of FIDC Verdecard.

EBITDA is contractually defined as operating Income/Loss before finance income (costs), net, plus depreciation and amortization.

All covenants referring to financing agreements outstanding at December 31, 2024 and at December 31, 2023 have been complied with and there are no default events.

#### Collaterals in financing agreements

The Company has taken out loan agreements from financial institutions, all of which have been complied with, in connection with the following collaterals:

- (i) Trade notes and/or collection bills relating to non-interest-bearing payment transactions in cash or in installments, held in an escrow account with financial institutions;
- (ii) Income from subordinated shares of FIDC Verdecard;
- (iii) Assignment of receivables of Visa, Mastercard and Elo credit card brands;
- (iv) Standby Letters of Credit - Promissory Notes in the amount of R\$9,991 and €9,000;
- (v) Credit rights from swap agreement;
- (vi) Bank Deposit Certificates (CDB) in the amount of R\$7,500.

## Lojas Quero-Quero S.A.

Notes to financial statements

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### 20. Accounts payable for investment acquisition

Accounts payable for investment acquisition refer to the contractual retention to secure the performance of obligations assumed by the Company's former founding shareholders according to the Debt Assumption Agreement and Other Covenants entered into on October 5, 2010. The liability was assumed by the Company due to the corporate reorganization carried out in February 2016. The debt is subject to restatement based on 100% of the Interbank Deposit (DI) rate.

Changes in the balance of accounts payable are as follows:

|                                     | <b>Parent and<br/>Consolidated</b> |
|-------------------------------------|------------------------------------|
| <b>Balance at December 31, 2022</b> | <b>14,498</b>                      |
| Restatement                         | 1,793                              |
| Amortization                        | (1,154)                            |
| <b>Balance at December 31, 2023</b> | <b>15,137</b>                      |
| Restatement                         | 1,137                              |
| Amortization                        | (4,632)                            |
| <b>Balance at December 31, 2024</b> | <b>11,642</b>                      |

In 2024, an agreement was entered into between the Company and former founding controlling shareholders, offsetting part of the accounts payable for investment acquisition with receivables from these shareholders, for reimbursement of amounts paid and/or accrued by the Company for which they are liable.

## Lojas Quero-Quero S.A.

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### 21. Provision for tax, labor and civil contingencies

The Company and its subsidiaries are parties to legal and administrative proceedings filed with various courts and governmental agencies, arising in the ordinary course of their business, involving tax, labor, civil and other matters. The provisions set up for lawsuits assessed as probable loss are as follows:

| Nature           | Parent                        |                          |           | Consolidated                  |                          |                               |        |
|------------------|-------------------------------|--------------------------|-----------|-------------------------------|--------------------------|-------------------------------|--------|
|                  | Closing balance<br>12/31/2022 | Addition to<br>provision | Reversals | Closing balance<br>12/31/2023 | Addition to<br>provision | Closing balance<br>12/31/2024 |        |
| Civil (a)        | 1,208                         | 660                      | (741)     | 1,127                         | 2,348                    | (2,206)                       | 1,269  |
| Labor (b)        | 4,562                         | 1,989                    | (2,239)   | 4,312                         | 7,653                    | (3,175)                       | 8,790  |
| Tax (c)          | 17,027                        | 94                       | (5,945)   | 11,176                        | 78                       | (8,977)                       | 2,277  |
| Total provisions | 22,797                        | 2,743                    | (8,925)   | 16,615                        | 10,079                   | (14,358)                      | 12,336 |
| Nature           | Parent                        |                          |           | Consolidated                  |                          |                               |        |
|                  | Closing balance<br>12/31/2022 | Addition to<br>provision | Reversals | Closing balance<br>12/31/2023 | Addition to<br>provision | Closing balance<br>12/31/2024 |        |
| Civil (a)        | 3,315                         | 3,099                    | (1,874)   | 4,540                         | 4,478                    | (6,448)                       | 2,570  |
| Labor (b)        | 4,787                         | 2,377                    | (2,276)   | 4,888                         | 8,682                    | (3,782)                       | 9,788  |
| Tax (c)          | 17,027                        | 94                       | (5,945)   | 11,176                        | 78                       | (8,977)                       | 2,277  |
| Total provisions | 25,129                        | 5,570                    | (10,095)  | 20,604                        | 13,238                   | (19,207)                      | 14,635 |

- (a) This refers to sundry civil proceedings mainly involving customer complaints, whose likelihood of loss is assessed as possible by the Company, and there is no significant specific proceeding.
- (b) This refers to disputes mainly involving overtime and severance pay complaints.
- (c) According to the STF's decision that limited the effects in time of decisions handed down as of September 15, 2020 on the constitutionality of the levy of the social security tax on the one-third vacation bonus, the Company carried out the reversal of the provision previously recognized for this issue, covering the periods from 2008 to 2020. The remaining balance as of December 31, 2024 refers mostly to FGTS on labor charges, the constitutionality of which is under discussion in court by the Company.

## Lojas Quero-Quero S.A.

Notes to financial statements

December 31, 2024

(In thousands of reais - R\$, unless otherwise stated)

### 21. Provision for tax, labor and civil contingencies (Continued)

The provisions for losses that may arise from these proceedings are estimated and restated by management, based on the opinion of the Company's legal department and external legal advisors.

As mentioned in Note 13, the Company has entered into an agreement with former founding controlling shareholders for the reimbursement of payments made as a result of contingencies established prior to the Company's sale date. The Company recognizes a provision, in liabilities, for all contingencies whose likelihood of loss is assessed as probable.

The breakdown of proceedings in relation to lawsuits whose likelihood of loss is assessed as possible by the Company, as supported by its legal advisors, which are not subject to reimbursement by the former founding controlling shareholders, is as follows:

| Nature       | 12/31/24      | 12/31/23      |
|--------------|---------------|---------------|
| Labor (a)    | 5,919         | 4,123         |
| Civil (b)    | 8,407         | 7,688         |
| Tax (c)      | 2,642         | 2,896         |
| <b>Total</b> | <b>16,968</b> | <b>14,707</b> |

(a) This refers to sundry labor claims mainly involving claims on overtime and severance pay.

(b) This refers to sundry civil proceedings mainly involving customer complaints.

(c) This mainly refers to assessment notices for collection of FGTS debt, and discussions involving the imposition of a provisional anti-dumping measure on imported porcelain tiles.

### 22. Taxes and contributions payable

|   | Parent        |               | Consolidated  |               |
|---|---------------|---------------|---------------|---------------|
|   | 12/31/24      | 12/31/23      | 12/31/24      | 12/31/23      |
| IRPJ payable                                | 6,742         | 6,985         | 7,060         | 7,277         |
| PIS payable                                 | 1,175         | 1,861         | 1,373         | 2,004         |
| COFINS payable                              | 5,337         | 8,500         | 6,416         | 9,260         |
| CSLL payable                                | -             | -             | 445           | 3             |
| ICMS payable                                | 12,316        | 19,650        | 12,316        | 19,650        |
| Service Tax (ISS) payable                   | 279           | 328           | 711           | 705           |
| Federal VAT (IPI) payable                   | 989           | 943           | 989           | 943           |
| Tax on Financial Transactions (IOF) payable | -             | -             | -             | 3             |
|   | <b>26,838</b> | <b>38,267</b> | <b>29,310</b> | <b>39,845</b> |

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### 23. Deferred revenues

In 2022, the subsidiary Verde received an advance as incentives related to signing and exclusivity bonus arising from a contract entered into with a business partner, referring to the use of the business partner's payment arrangement involving payment instruments related to the credit and debit card operations of Verde, which will be recognized in profit or loss as the agreed upon services are provided.

In 2024, the Company entered into a contract with a business partner for sale of an insurance product, receiving an advance payment for the assignment of the distribution channel linked to the achievement of established targets. The Company also received an advance as compensation for the agreement entered into with the partner bank, relating to processing of the employee payroll. The advances received will be recognized in the statement of profit or loss as the established targets are met or as the services are provided.

Management expects that deferred revenue will be earned and recognized in profit or loss for the year as follows:

|              | Parent        |           | Consolidated  |               |
|--------------|---------------|-----------|---------------|---------------|
|              | 12/31/24      | 12/31/23  | 12/31/24      | 12/31/23      |
| 2024         | -             | 78        | -             | 405           |
| 2025         | 8,800         | -         | 9,302         | 458           |
| 2026         | 800           | -         | 1,503         | 641           |
| 2027         | 800           | -         | 1,784         | 897           |
| 2028         | 800           | -         | 2,177         | 1,257         |
| 2029 to 2033 | 667           | -         | 14,581        | 14,258        |
| <b>Total</b> | <b>11,867</b> | <b>78</b> | <b>29,347</b> | <b>17,916</b> |

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### 24. Other payables

|   | Parent        |               | Consolidated   |                |
|---|---------------|---------------|----------------|----------------|
|   | 12/31/24      | 12/31/23      | 12/31/24       | 12/31/23       |
| Payables to customers (a)                       | 58,486        | 48,379        | 69,671         | 54,977         |
| Transfer of financial products operation        | 51            | 65            | 2,570          | 3,511          |
| Payables to former controlling shareholders (b) | 37,221        | 34,735        | 37,221         | 34,735         |
| Other payables                                  | 147           | 48            | 10,447         | 7,245          |
|   | <b>95,905</b> | <b>83,227</b> | <b>119,909</b> | <b>100,468</b> |
| <b>Current</b>                                  | <b>59,003</b> | <b>48,678</b> | <b>83,007</b>  | <b>65,919</b>  |
| <b>Noncurrent</b>                               | <b>36,902</b> | <b>34,549</b> | <b>36,902</b>  | <b>34,549</b>  |

(a) These refer to sales of goods not yet delivered, and also customers' credit balances that may be used as payment for purchases in the Company.

(b) These refer substantially to the amount to be transferred to the Company's former founding controlling shareholders, as agreed between the parties, corresponding to the net amount fully offset by the Company in connection with the final decision regarding exclusion of ICMS from the PIS and COFINS tax bases, covering the period from 2002 to 2008.

### 25. Equity

#### a) Capital

The Company is not directly or indirectly controlled by another legal entity or individual.

On March 5, 2024, the Company's capital was increased through private subscription by R\$31,597, with the issue of 7,782,442 common, registered, book-entry shares with no par value.

As at December 31, 2024, the Company's fully subscribed and paid-up capital is represented by 195,072,711 (187,290,269 at December 31, 2023) registered common shares, without par value, in the amount of R\$482,160 (R\$450,563 at December 31, 2023).

#### b) Capital reserve

As at December 31, 2024, the amounts recorded as capital reserve are equivalent to the amounts recognized as stock option plan, and the share issue costs as a result of the initial public offering.



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### 25. Equity (Continued)

c) Legal reserve

As at December 31, 2024, the Company recorded in "Legal reserve" the amount of R\$8,218 (R\$8,211 as at December 31, 2023). The legal reserve is annually recognized as allocation of 5% of net income for the year and cannot exceed 20% of the capital, pursuant to the legislation currently in force.

d) Tax incentive reserve

The Company benefited from ICMS tax incentives related to the reduction in tax base, with impacts on profit or loss until the year ended December 31, 2023. In view of the publication of Supplementary Law No. 160/17 and in accordance with Law No. 6404/76, management allocated such incentives to the tax incentive reserve. As at December 31, 2024, the outstanding balance totals R\$22,132.

e) Investment and expansion reserve

As established in the Company's Articles of Incorporation, the remaining balance of net income after allocations to set up the legal reserve, tax incentives reserve, and proposed dividends will be allocated to the income reserve named Investment and expansion reserve, whose purpose is to finance the expansion of the Company's and/or its subsidiaries' activities. The balance of this reserve, considered together with the balance of the legal reserve, cannot exceed an amount equivalent to the Company's capital. As at December 31, 2024, the balance of the investment and expansion reserve totals R\$15,734 (R\$39,402 as at December 31, 2023).

f) Other comprehensive income

This refers to unrealized income with cash flow hedge, corresponding to equity adjustments related to the swap transaction of loans taken out in foreign currency. The accumulated gain at December 31, 2024, net of taxes, totals R\$70.

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### 25. Equity (Continued)

#### 25.1. Dividends

The Company's Articles of Incorporation determine that, as proposed by the Executive Board and approved by the Board of Directors, the Company may pay or credit interest to the shareholders in the form of equity remuneration, in compliance with the applicable legislation.

On February 8, 2024, the Company made the payment of interest on equity in the amount of R\$28,963, net of income tax, declared in 2023 and approved by the Board of Directors on December 22, 2023.

On December 19, 2024, the Board of Directors approved the distribution of R\$23,807 (R\$21,580 net of income tax) referring to interest on equity (IOE) for the year ended December 31, 2024 to be attributed to the minimum dividends for the year. The mandatory minimum dividends calculated in 2024, as well as IOE declared in 2024, are as follows:

|   | <u>12/31/2024</u> |
|---|-------------------|
| <b>Net income for the year</b>  | <b>146</b>        |
| Legal reserve (5% of net income for the year)                         | 7                 |
| <b>Dividend calculation base</b>                                      | <b>139</b>        |
| Mandatory minimum dividend (25%)                                      | 35                |
| <b>Total</b>  | <b>35</b>         |
| <b>Dividends and IOE credited to shareholders (net of income tax)</b> | <b>21,580</b>     |

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### 25. Equity (Continued)

#### 25.2. Earnings per share

##### a) Basic earnings per share

Basic earnings per share is calculated by dividing income attributable to the Company's shareholders by the weighted average number of common shares existing in the period. The weighted average used in the calculation of earnings (loss) per share is as follows:

##### Weighted number of common shares – 12/31/24

|                          |                          |                  |
|--------------------------|--------------------------|------------------|
| 01/01/2024 to 03/04/2024 | 03/05/2024 to 12/31/2024 | Weighted average |
| 32,750,211               | + 160,961,636            | = 193,711,847    |

##### Weighted number of common shares – 12/31/23

|                      |
|----------------------|
| 01/01/23 to 12/31/23 |
| 187,290,269          |

|   | 12/31/24       | 12/31/23       |
|---|----------------|----------------|
| <u>Basic earnings</u>                                   |                |                |
| Income attributable to the Company shareholders         | 146            | 19,679         |
| Weighted average number of common shares (in thousands) | 193,712        | 187,290        |
| <b>Basic earnings per common share</b>                  | <b>0.00075</b> | <b>0.10507</b> |

##### b) Diluted earnings per share

The Company's diluted earnings per share for the year ended December 31, 2024 consider the diluting increase in common shares due to the 2020 stock option plan.

|   | 12/31/24       | 12/31/23       |
|---|----------------|----------------|
| <u>Diluted earnings</u>   |                |                |
| Income attributable to the Company shareholders                       | 146            | 19,679         |
| Weighted average number of common shares (in thousands)               | 193,712        | 187,290        |
| Increase in common shares due to the stock option plan (in thousands) | 73             | -              |
| <b>Diluted earnings per common share</b>                              | <b>0.00075</b> | <b>0.10507</b> |

## Lojas Quero-Quero S.A.

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### 25. Equity (Continued)

#### 25.3. Stock option plan

##### 25.3.1. 2020 Plan

At the Special General Meeting held on June 16, 2020, the shareholders approved the Company's stock option plan ("2020 Plan"). The 2020 Plan establishes the general conditions for the grant of stock options for purchase of common shares issued by the Company ("Shares"), pursuant to article 168, paragraph 3, of the Brazilian Corporation Law. Those eligible to the 2020 Plan are managing officers, executive officers, employees and service providers of the Company and its subsidiaries, selected at the sole discretion of the Board of Directors to receive stock options that entitle their holders to purchase Shares, strictly according to the terms and conditions established in the 2020 Plan ("Participants" and "Options", respectively). The Board of Directors will appoint, among those eligible, the Participants (those to which Options will be offered) and will approve the distribution of Options between the Participants.

Each Option will entitle the Participant to purchase 1 (one) Share, subject to the terms and conditions established in the respective Stock Option Plan Private Instrument. The Options that can be granted under the 2020 Plan shall entitle to a number of Shares not exceeding 7% of the total Shares representing the Company's capital immediately after the Company's IPO on B3 S.A. - Brasil, Bolsa, Balcão, considering a fully diluted base and taking into consideration the new Shares to be issued in the exercise of Options under the terms of the Plan. The Shares linked to Options forfeited or canceled before they are fully exercised will be again released for future grant of Options.

The Board of Directors will define, in each Program and regarding each class of Option, the period from which the Option granted to the Participants will become potentially vested as well as the strike price.

For the exercise of the Options granted, the participants of 2020 Plan shall pay a strike price per Option, which will correspond to the Share issue price or purchase price. The strike price will be set based on (i) the Share price defined at the pricing date of the Company's initial public offering (IPO), for Options granted up to the 6th month from the IPO date; or (ii) the weighted average price of Shares in a certain number of sessions prior the grant date to be defined by the Board of Directors ("Strike Price").

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### 25. Equity (Continued)

#### 25.3. Stock option plan (Continued)

##### 25.3.1. 2020 Plan (Continued)

It will be incumbent upon the Board of Directors to define in each Option Program and/or Agreement whether the Strike Price will be restated by a restatement index and/or adjusted by dividends distributed by the Company to the shareholders. For the six existing programs, the price is restated by inflation and adjusted for dividends distributed.

Information on the 2020 Plan grants is shown below:

|  | 1 <sup>st</sup> program | 2 <sup>nd</sup> program | 3 <sup>rd</sup> program | 4 <sup>th</sup> program | 5 <sup>th</sup> program | 6 <sup>th</sup> program |
|--|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Grant date                                 | 08/07/20                | 01/27/21                | 01/27/22                | 09/26/23                | 08/29/24                | 10/29/24                |
| Total options granted (a)                  | 80,555                  | 34,000                  | 6,000                   | 1,380,964               | 6,405,944               | 5,415,640               |
| Strike price                               | 12.65 + IPCA            | 12.65 + IPCA            | 9.93 + IPCA             | 5.40 + IPCA             | 4.14 + IPCA             | 3.36 + IPCA             |
| Volatility                                 | 22.00%                  | 23.90%                  | 30.60%                  | 46.70%                  | 50.70%                  | 53.20%                  |
| Risk-free interest rate                    | DI vs. Fixed rate       | DI vs. Fixed rate       | DI vs. Fixed rate       | DI vs. Fixed rate       | DI vs. Fixed rate       | DI vs. Fixed rate       |
| Term in which they will become exercisable | 12 to 60 months         | 12 to 60 months         | 12 to 60 months         | 12 to 48 months         | 12 to 48 months         | 12 to 48 months         |
| Options exercisable at December 31, 2024   | 80,555                  | 34,000                  | 6,000                   | 345,241                 | -                       | -                       |

(a) This corresponds to the total amount granted, not yet expired and not exercised.

The fair value for the programs is calculated in accordance with the Black & Scholes pricing model, considering an expected distribution of dividends equal to zero. The accumulated impact for the year ended December 31, 2024 totaled R\$4,189 (R\$8,898 as of December 31, 2023), recognized as expense in P&L for the year.

The options granted have a 6-month blackout period from the exercise for 40% of the amount exercised.

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### 26. Operating revenue, net

|                                | Parent           |                  | Consolidated     |                  |
|--------------------------------|------------------|------------------|------------------|------------------|
|                                | 12/31/24         | 12/31/23         | 12/31/24         | 12/31/23         |
| <b>Gross operating revenue</b> | <b>2,326,168</b> | <b>2,144,321</b> | <b>3,146,719</b> | <b>2,835,275</b> |
| Goods sold                     | 2,241,853        | 2,057,911        | 2,241,853        | 2,057,911        |
| Services rendered              | 84,315           | 86,410           | 904,866          | 777,364          |
| <b>(-) Sales taxes</b>         | <b>(363,801)</b> | <b>(329,013)</b> | <b>(388,579)</b> | <b>(349,730)</b> |
| <b>(-) Returns and rebates</b> | <b>(91,685)</b>  | <b>(87,300)</b>  | <b>(91,810)</b>  | <b>(87,418)</b>  |
|                                | <b>1,870,682</b> | <b>1,728,008</b> | <b>2,666,330</b> | <b>2,398,127</b> |

Gross revenue from each business activities, net of total returns and rebates, is as follows:

|                    | Parent           |                  | Consolidated     |                  |
|--------------------|------------------|------------------|------------------|------------------|
|                    | 12/31/24         | 12/31/23         | 12/31/24         | 12/31/23         |
| Retail             | 2,164,676        | 1,983,253        | 2,164,676        | 1,983,253        |
| Financial services | 69,807           | 73,768           | 797,524          | 683,063          |
| Credit cards       | -                | -                | 92,709           | 81,541           |
| <b>Total</b>       | <b>2,234,483</b> | <b>2,057,021</b> | <b>3,054,909</b> | <b>2,747,857</b> |

### 27. Cost of goods sold and services rendered

|   | Parent           |                  | Consolidated     |                  |
|---|------------------|------------------|------------------|------------------|
|   | 12/31/24         | 12/31/23         | 12/31/24         | 12/31/23         |
| <b>Cost of goods sold and services rendered</b> |                  |                  |                  |                  |
| Cost of goods sold                              | 1,296,232        | 1,200,531        | 1,296,232        | 1,200,531        |
| Cost of services rendered                       | 22,747           | 15,316           | 441,961          | 371,584          |
|   | <b>1,318,979</b> | <b>1,215,847</b> | <b>1,738,193</b> | <b>1,572,115</b> |

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### 28. Other operating income (expenses), net

|  | Parent        |               | Consolidated  |               |
|--|---------------|---------------|---------------|---------------|
|  | 12/31/24      | 12/31/23      | 12/31/24      | 12/31/23      |
| <b>Other operating income (expenses), net</b>    |               |               |               |               |
| Disposal of property and equipment               | (649)         | 1,007         | (649)         | 1,007         |
| Provision for tax, labor and civil contingencies | 3,968         | 6,334         | 5,658         | 4,677         |
| Structuring costs - FIDC Verdecard               | (3,551)       | (2,953)       | (3,848)       | (3,576)       |
| Stock option plan                                | (4,189)       | (8,898)       | (4,189)       | (8,898)       |
| Losses on claims                                 | (1,883)       | (1,069)       | (1,883)       | (1,069)       |
| Recovery of tax credits                          | 45,366        | 80,685        | 45,547        | 80,685        |
| Attorney's fees - recovery of tax credits        | (4,592)       | (7,808)       | (4,592)       | (7,808)       |
|  | (10,114)      |               |               |               |
| Other operating expenses, net                    | )             | (11,465)      | (9,528)       | (10,706)      |
|  | <b>24,356</b> | <b>55,833</b> | <b>26,516</b> | <b>54,312</b> |

With regard to topic 1124 on exclusion of ICMS ST from the PIS and COFINS tax bases, as mentioned in Note 11 (e), and in line with the judgment published on June 26, 2024 on limitation of the effects of the decision in time, establishing March 15, 2017 as beginning of the time frame, the Company carried out the reversal in the second quarter of R\$27,211 of principal credits net of costs incurred. In the ended December 31, 2024, the impact of recovery of principal credits from previous years, net of costs incurred recorded in these financial statements, is R\$34,193.

## Lojas Quero-Quero S.A.

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### 29. Expenses by nature

The Company presented its statement of profit or loss using a classification of expenses by function. Information on the nature of operating expenses recorded in the statement of profit or loss is as follows:

|   | Parent           |                  | Consolidated     |                  |
|---|------------------|------------------|------------------|------------------|
|   | 12/31/24         | 12/31/23         | 12/31/24         | 12/31/23         |
| Cost of goods sold                                | 1,296,232        | 1,200,531        | 1,296,232        | 1,200,531        |
| Cost of services rendered                         | 22,747           | 15,316           | 441,961          | 371,584          |
| Personnel expenses                                | 491,722          | 450,903          | 527,461          | 483,098          |
| Third-party service expenses                      | 56,618           | 49,215           | 65,222           | 56,400           |
| Expense with lease of stores, equipment and other | 14,308           | 13,957           | 17,287           | 16,273           |
| Depreciation and amortization expense             | 132,275          | 126,553          | 136,266          | 129,762          |
| Tax credits - depreciation and amortization       | (4,989)          | (4,821)          | (4,989)          | (4,821)          |
| Losses on receivables                             | 2,999            | 1,880            | 8,344            | 3,290            |
| Sharing of expenses between Group companies       | (52,685)         | (57,609)         | -                | -                |
| Other   | 64,722           | 28,656           | 72,891           | 39,004           |
| <b>Total expenses</b>                             | <b>2,023,949</b> | <b>1,824,581</b> | <b>2,560,675</b> | <b>2,295,121</b> |
| Cost of goods sold and services rendered          | 1,318,979        | 1,215,847        | 1,738,193        | 1,572,115        |
| Selling expenses                                  | 572,065          | 529,839          | 581,238          | 535,301          |
| General and administrative expenses               | 157,261          | 134,728          | 267,760          | 242,017          |
| Other operating income (expenses), net            | (24,356)         | (55,833)         | (26,516)         | (54,312)         |
| <b>Total expenses</b>                             | <b>2,023,949</b> | <b>1,824,581</b> | <b>2,560,675</b> | <b>2,295,121</b> |



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### 30. Finance income (costs)

|  | Parent           |                  | Consolidated     |                  |
|--|------------------|------------------|------------------|------------------|
|  | 12/31/24         | 12/31/23         | 12/31/24         | 12/31/23         |
| <b>Finance income</b>                                      |                  |                  |                  |                  |
| Cash and cash equivalents and short-term investment yields | 6,163            | 5,038            | 26,371           | 22,424           |
| Monetary variation gains                                   | 21,033           | 4,902            | 21,245           | 5,301            |
| Monetary variation on recovery of tax credits              | 18,658           | 33,088           | 18,658           | 33,210           |
| Adjustment to present value                                | 14,292           | 14,305           | 14,292           | 14,305           |
| Income from FIDC Verdecard shares                          | 279,384          | 193,114          | -                | -                |
| PIS/COFINS on finance income                               | (14,479)         | (11,201)         | (2,773)          | (3,277)          |
| Other  | 4,006            | 4,743            | 4,157            | 4,785            |
| <b>Subtotal</b>  | <b>329,057</b>   | <b>243,989</b>   | <b>81,950</b>    | <b>76,748</b>    |
| <b>Finance costs</b>                                       |                  |                  |                  |                  |
| Interest on loans and arrears interest                     | (71,796)         | (59,692)         | (71,823)         | (59,736)         |
| Interest on lease liabilities                              | (45,891)         | (45,125)         | (45,891)         | (45,125)         |
| Monetary variation losses                                  | (32,429)         | (15,802)         | (25,277)         | (11,001)         |
| Monetary variation - former controlling shareholders       | (3,501)          | (6,977)          | (3,501)          | (6,977)          |
| Adjustment to present value                                | (38,281)         | (44,268)         | (38,281)         | (44,268)         |
| Tax on Financial Transactions (IOF)                        | (1,507)          | (1,828)          | (1,567)          | (1,828)          |
| Discounts granted  | (436)            | (335)            | (2,746)          | (1,208)          |
| Other  | (13,395)         | (11,955)         | (13,751)         | (12,518)         |
| <b>Subtotal</b>  | <b>(207,236)</b> | <b>(185,982)</b> | <b>(202,837)</b> | <b>(182,661)</b> |
| <b>Finance income (costs)</b>                              | <b>121,821</b>   | <b>58,007</b>    | <b>(120,887)</b> | <b>(105,913)</b> |

The Company's finance income (cost) is related to the current interest rate, specifically the CDI rate, since this indicator directly affects the most significant accounts of the group of accounts that make up the finance income (cost), such as profitability of financial investments, interest on loans, interest on lease liabilities, and adjustment to present value. The amounts recorded as at December 31, 2024 were based on the average CDI rate for the period of 0.86% p.m. (1.03% p.m. as at December 31, 2023).

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### 31. Financial instruments and risk management

The main financial instruments and related amounts reported in the financial statements, by category, are as follows:

|   | Parent          |                 | Consolidated    |                 |
|---|-----------------|-----------------|-----------------|-----------------|
|   | 12/31/24        | 12/31/23        | 12/31/24        | 12/31/23        |
|   | Carrying amount | Carrying amount | Carrying amount | Carrying amount |
| <b>Financial assets</b>                         |                 |                 |                 |                 |
| <u>Amortized cost:</u>                          |                 |                 |                 |                 |
| Cash and cash equivalents                       | 257,642         | 196,972         | 489,905         | 421,357         |
| Trade accounts receivable                       | 98,065          | 73,406          | 1,327,171       | 1,136,574       |
| Other receivables                               | 23,892          | 29,820          | 44,854          | 47,674          |
| <u>Fair value through profit or loss:</u>       |                 |                 |                 |                 |
| Short-term investments                          | -               | 10,583          | 163,107         | 110,209         |
| <b>Financial liabilities</b>                    |                 |                 |                 |                 |
| <u>Financial liabilities at amortized cost:</u> |                 |                 |                 |                 |
| Trade accounts payable                          | 451,585         | 394,872         | 451,585         | 394,872         |
| Trade accounts payable - agreement (a)          | 19,296          | -               | 19,296          | -               |
| Payables to accredited establishments (b)       | -               | -               | 333,432         | 245,039         |
| Lease liabilities                               | 526,917         | 523,031         | 526,917         | 523,031         |
| Accounts payable for investment acquisition     | 11,642          | 15,137          | 11,642          | 15,137          |
| Other payables                                  | 36,902          | 34,549          | 36,902          | 34,549          |
| Loans and financing                             | 534,522         | 501,290         | 534,522         | 501,290         |
| Senior shares - FIDC Verdecard                  | -               | -               | 944,352         | 771,829         |

(a) These refer to balances payable to suppliers for installment purchase of goods, payables related to reverse factoring transactions, which were prepaid through financial institutions with which the Company has a partnership, as described in Note 18.

(b) These refer to amounts payable to accredited establishments relating to VerdeCard credit card transactions.

The financial instruments measured at amortized cost, whose fair values differ from their carrying amounts, are disclosed in Note 31.3.

The fair values of cash and cash equivalents, trade accounts receivable, other receivables, short-term investments, trade accounts payable, trade accounts payable - agreement, payables to accredited establishments, accounts payable for investment acquisition, lease liabilities, and Senior Shares - FIDC Verdecard are equivalent to their carrying amounts.

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### 31. Financial instruments and risk management (Continued)

#### 31.1. Considerations on risk factors that may affect the Company's and its subsidiaries' business

##### a) Credit risk

Credit risk refers to the risk of a counterparty not fulfilling its contractual obligations, resulting in financial losses to the Company.

The Company is exposed to credit risk due to its cash and cash equivalents and short-term investments held with financial institutions and the position of trade accounts receivable generated from its business transactions.

(\*) *Cash equivalents and short-term investments*: in order to minimize the credit risk underlying these investments, investments in financial institutions are analyzed, which takes into consideration monetary limits and ratings of the financial institutions.

(\*) *Accounts receivable*: the Company's sales policies seek to minimize this risk through careful selection of customers' portfolio according to their payment capacity (credit rating analysis) and diversification of its sales (risk dilution).

The credit risk arising from trade accounts receivable is minimized as most sales are made using own or third-party credit cards. In transactions with own credit cards, the Company definitively transfers past due receivables, without right of reimbursement to the partner financial institution, thus leading to the derecognition of these accounts receivable. In transactions with third-party credit cards, the financial institution issuing the customer credit card assumes the credit risk.

The Company recognized an estimated loss on doubtful debts for own funding, in the amount of R\$176,059 (R\$149,444 as at December 31, 2023), as shown in Note 8.

##### b) Market risk - interest rates

Interest rate risk is the risk that the fair value of future cash flows from a financial instrument may fluctuate due to changes in market interest rates. The Company's exposure to risk of changes in market interest rates refers mainly to its long- and short-term obligations subject to variable interest rates, mainly the CDI rate.

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### 31. Financial instruments and risk management (Continued)

#### 31.1. Considerations on risk factors that may affect the Company's and its subsidiaries' business (Continued)

##### c) Exchange rate risk

The Company occasionally carries out certain transactions in foreign currency and, therefore, it is exposed to exchange rate changes. Exposures to foreign exchange risks are managed pursuant to the provisions set out in the approved policies, using futures currency contracts.

The foreign exchange risk arises from future and current business transactions and/or working capital loans denominated in U.S. dollar and euro.

As at December 31, 2024, there were no derivative transactions for foreign exchange hedging purposes, as shown in Note 19.

##### d) Capital management risk

The main objective of the Company's capital management is to ensure maintenance of a strong credit rating and a capital ratio at an amount sufficient to support business and maximize shareholder value.

The Company manages its capital through leverage ratios, i.e., the net debt-to-total capital ratio. The Company includes in its net debt structure loans and financing, less cash and cash equivalents and short-term investments.

The Company manages its capital structure and makes adjustments considering changes in economic conditions.

There were no changes in objectives, policies or processes over the year ended December 31, 2024.

|                           | Parent          |                 | Consolidated    |                 |
|---------------------------|-----------------|-----------------|-----------------|-----------------|
|                           | 12/31/24        | 12/31/23        | 12/31/24        | 12/31/23        |
|                           | Carrying amount | Carrying amount | Carrying amount | Carrying amount |
| Cash and cash equivalents | 257,642         | 196,972         | 489,905         | 421,357         |
| Short-term investments    | -               | 10,583          | 163,107         | 110,209         |
| Loans and financing       | (534,522)       | (501,290)       | (534,522)       | (501,290)       |

## Lojas Quero-Quero S.A.

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### 31. Financial instruments and risk management (Continued)

#### 31.1. Considerations on risk factors that may affect the Company's and its subsidiaries' business (Continued)

##### e) Liquidity risk

Liquidity risk is the risk that the Company may find difficulty in meeting obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. Management constantly monitors the Company's projected cash flows and manages liquidity risk, funding requirements and liquidity in the short, medium and long terms. Accordingly, the Company manages liquidity risk, maintaining adequate reserves, bank and other credit facilities for borrowings it considers appropriate, through continuous monitoring of forecast and actual cash flows, and also by combining the maturity profile of financial assets and liabilities.

Summarized maturity profile of the Company's financial assets and liabilities based on undiscounted payments provided for by contracts is as follows:

| December 31, 2024                           | Parent          |                       |           |         |         |                 |
|---|-----------------|-----------------------|-----------|---------|---------|-----------------|
|   | Carrying amount | Contractual cash flow | 12 months | 2 years | 3 years | 4 years or more |
| <b>Nonderivative financial liabilities</b>  |                 |                       |           |         |         |                 |
| Loans and financing                         | 534,522         | 539,483               | 198,812   | 155,109 | 145,109 | 40,453          |
| Trade accounts payable                      | 451,585         | 451,585               | 451,585   | -       | -       | -               |
| Trade accounts payable - agreement          | 19,296          | 19,296                | 19,296    | -       | -       | -               |
| Lease liabilities                           | 526,917         | 760,762               | 122,954   | 117,743 | 104,539 | 415,526         |
| Accounts payable for investment acquisition | 11,642          | 11,642                | -         | -       | -       | 11,642          |
| December 31, 2024                           | Consolidated    |                       |           |         |         |                 |
|   | Carrying amount | Contractual cash flow | 12 months | 2 years | 3 years | 4 years or more |
| <b>Nonderivative financial liabilities</b>  |                 |                       |           |         |         |                 |
| Loans and financing                         | 534,522         | 539,483               | 198,812   | 155,109 | 145,109 | 40,453          |
| Financing - Senior shares - FIDC            |                 |                       |           |         |         |                 |
| Verdecard                                   | 944,352         | 948,850               | 355,972   | 303,050 | 155,774 | 134,054         |
| Payables to accredited establishments       | 333,432         | 333,432               | 333,432   | -       | -       | -               |
| Trade accounts payable                      | 451,585         | 451,585               | 451,585   | -       | -       | -               |
| Trade accounts payable - agreement          | 19,296          | 19,296                | 19,296    | -       | -       | -               |
| Lease liabilities                           | 526,917         | 760,762               | 122,954   | 117,743 | 104,539 | 415,526         |
| Accounts payable for investment acquisition | 11,642          | 11,642                | -         | -       | -       | 11,642          |

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## 31. Financial instruments and risk management (Continued)

### 31.2. Sensitivity analysis of financial instruments

The Company presents below information on its financial instruments, which is required under the IFRS and the accounting practices adopted in Brazil.

In preparing this supplementary sensitivity analysis, the Company adopted the following assumptions:

- Identification of market risks that can generate material losses for the Company, which are the same as those disclosed in Note 31.1.b.
- Definition of a probable scenario for risk behavior that, if materialized, may generate adverse results for the Company, and which is benchmarked by an independent external source.
- Presentation of impact of the scenario defined at fair value of financial instruments managed by the Company.

#### 31.2.1. Interest rate sensitivity analysis

The Company's profit or loss is subject to changes in interest rates on short-term investments, and loans and financing and debentures, which are pegged to variable interest rates, mainly the Interbank Deposit Certificate (CDI) rate. The Company management is not aware of any events that have or may have significant impacts on this rate that could affect the Company's P&L.

An increase or decrease of 299 base points is used to present internally the interest rate risks to key management personnel and corresponds to management's assessment of the possible changes in interest rates.

If interest rates were 25% higher/lower, equivalent to an increase or decrease of 299 base points, and all other variables remained constant, income for the year ended December 31, 2024 would decrease/increase by R\$13,449, primarily due to the Company's exposure to floating interest rates in connection with its payables.

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### 31. Financial instruments and risk management (Continued)

#### 31.3. Fair value measurement

The Company discloses the fair values of the financial instruments measured at fair value and at amortized cost, which differ from their carrying amounts, as prescribed by CPC 46 and IFRS 13, referring to measurement concepts and disclosure requirements.

The fair values of cash and cash equivalents, trade accounts receivable, other receivables, short-term investments, trade accounts payable, trade accounts payable - agreement, payables to accredited establishments, accounts payable for investment acquisition, and Senior Shares - FIDC Verdecard are equivalent to their carrying amounts.

The fair values are calculated by projecting future cash flows and discounted to present value, at the current market rates prevailing for each transaction.

The following table presents the fair value hierarchy for financial assets and financial liabilities recorded at fair value and financial instruments measured at amortized cost, the fair value of which is being disclosed in the financial statements:

|                                      |       | Parent          |                |                 |                |
|--------------------------------------|-------|-----------------|----------------|-----------------|----------------|
|                                      |       | 12/31/24        |                | 12/31/23        |                |
|                                      | Level | Carrying amount | Carrying value | Carrying amount | Carrying value |
| <b>Financial assets</b>              |       |                 |                |                 |                |
| Short-term investments (CDB)         | 2     | -               | -              | 10,583          | 10,583         |
| <b>Financial liabilities</b>         |       |                 |                |                 |                |
| Loans and financing (amortized cost) | 2     | 534,522         | 537,984        | 501,290         | 502,431        |
|                                      |       | Consolidated    |                |                 |                |
|                                      |       | 12/31/24        |                | 12/31/23        |                |
|                                      | Level | Carrying amount | Carrying value | Carrying amount | Carrying value |
| <b>Financial assets</b>              |       |                 |                |                 |                |
| Short-term investments (LFT)         | 1     | 163,107         | 163,107        | 99,626          | 99,626         |
| Short-term investments (CDB)         | 2     | -               | -              | 10,583          | 10,583         |
| <b>Financial liabilities</b>         |       |                 |                |                 |                |
| Loans and financing (amortized cost) | 2     | 534,522         | 537,984        | 501,290         | 502,431        |

Level 1: Quoted (unadjusted) prices in active markets for identical assets or liabilities;

Level 2: Fair value measurement at the balance sheet date, using other significant observable assumptions.

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### 32. Leases

The table below discloses the discount rates used for the discount to present value of lease payment flows, vis-à-vis agreement terms:

| Agreements per term and average discount rate |              |
|---|--------------|
| Parent and Consolidated                       |              |
| Agreement terms                               | Rates % p.a. |
| 1 to 5 years                                  | 10.73%       |
| 5 to 10 years                                 | 9.96%        |
| > 10 years                                    | 8.07%        |

Changes in the balances of lease liabilities are as follows:

| Lease liabilities          | Parent and Consolidated         |                            |                |
|----------------------------|---------------------------------|----------------------------|----------------|
|                            | Right of use -<br>Property rent | Machinery and<br>equipment | Consolidated   |
| <b>Balance at 12/31/22</b> | <b>528,805</b>                  | <b>4,557</b>               | <b>533,362</b> |
| Additions                  | 54,272                          | -                          | 54,272         |
| Remeasurements/write-offs  | 6,749                           | -                          | 6,749          |
| Considerations paid        | (115,391)                       | (1,086)                    | (116,477)      |
| Interest for the year      | 45,049                          | 76                         | 45,125         |
| <b>Balance at 12/31/23</b> | <b>519,484</b>                  | <b>3,547</b>               | <b>523,031</b> |
| <b>Balance at 12/31/23</b> | <b>519,484</b>                  | <b>3,547</b>               | <b>523,031</b> |
| Additions                  | 44,734                          | 909                        | 45,643         |
| Remeasurements/write-offs  | 33,754                          | -                          | 33,754         |
| Considerations paid        | (120,233)                       | (1,169)                    | (121,402)      |
| Interest for the year      | 45,808                          | 83                         | 45,891         |
| <b>Balance at 12/31/24</b> | <b>523,547</b>                  | <b>3,370</b>               | <b>526,917</b> |

The table below shows the analysis of contractual maturity and undiscounted portions reconciled with the accounting balance for the years ended December 31, 2024 and 2023:

| Maturity of agreements<br>Maturities of portions (R\$<br>thousands) | Parent and Consolidated         |                            |                |
|---|---------------------------------|----------------------------|----------------|
|   | 12/31/23                        |                            |                |
|   | Right of use -<br>Property rent | Machinery and<br>equipment | Consolidated   |
| < 1 year  | 115,564                         | 1,086                      | 116,650        |
| 1 to 5 years  | 378,316                         | 2,734                      | 381,050        |
| 5 to 10 years   | 188,971                         | -                          | 188,971        |
| > 10 years  | 81,787                          | -                          | 81,787         |
| <b>Undiscounted amounts</b>   | <b>764,638</b>                  | <b>3,820</b>               | <b>768,458</b> |
| Embedded interest   | (245,154)                       | (273)                      | (245,427)      |
| <b>Balance at 12/31/2023</b>  | <b>519,484</b>                  | <b>3,547</b>               | <b>523,031</b> |



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### 32. Leases (Continued)

| Maturity of agreements<br>Maturities of portions (R\$<br>thousands) | Parent and Consolidated         |                            |                |
|---|---------------------------------|----------------------------|----------------|
|   | 12/31/24                        |                            |                |
|   | Right of use -<br>Property rent | Machinery and<br>equipment | Consolidated   |
| < 1 year  | 122,954                         | 1,284                      | 124,238        |
| 1 to 5 years  | 386,490                         | 2,355                      | 388,845        |
| 5 to 10 years   | 176,978                         | -                          | 176,978        |
| > 10 years  | 74,340                          | -                          | 74,340         |
| <b>Undiscounted amounts</b>   | <b>760,762</b>                  | <b>3,639</b>               | <b>764,401</b> |
| Embedded interest   | (237,215)                       | (269)                      | (237,484)      |
| <b>Balance at 12/31/2024</b>  | <b>523,547</b>                  | <b>3,370</b>               | <b>526,917</b> |

Changes in the balances of right-of-use assets are presented in the table below, according to the class of the asset:

| Lease asset                | Parent and Consolidated         |                            |                |
|----------------------------|---------------------------------|----------------------------|----------------|
|                            | Right of use -<br>Property rent | Machinery and<br>equipment | Consolidated   |
| <b>Balance at 12/31/22</b> | <b>485,960</b>                  | <b>7,013</b>               | <b>492,973</b> |
| Additions                  | 54,272                          | -                          | 54,272         |
| Remeasurements             | 4,424                           | -                          | 4,424          |
| (-) Write-offs             | (8,842)                         | -                          | (8,842)        |
| Depreciation               | (71,466)                        | (950)                      | (72,416)       |
| <b>Balance at 12/31/23</b> | <b>464,348</b>                  | <b>6,063</b>               | <b>470,411</b> |
| <b>Balance at 12/31/23</b> | <b>464,348</b>                  | <b>6,063</b>               | <b>470,411</b> |
| Additions                  | 44,735                          | 909                        | 45,644         |
| Remeasurements             | 31,297                          | -                          | 31,297         |
| (-) Write-offs             | (6,236)                         | -                          | (6,236)        |
| Depreciation               | (74,500)                        | (995)                      | (75,495)       |
| <b>Balance at 12/31/24</b> | <b>459,644</b>                  | <b>5,977</b>               | <b>465,621</b> |

The table below shows the potential recoverable PIS/COFINS embedded in the lease/rental consideration, based on the expected payment periods, undiscounted balances and balances discounted to present value:

| Cash flows                             | Parent and Consolidated |                              |                      |                              |
|--|-------------------------|------------------------------|----------------------|------------------------------|
|  | 12/31/24                |                              | 12/31/23             |                              |
|  | Total<br>obligations    | Adjusted to<br>present value | Total<br>obligations | Adjusted to<br>present value |
| Lease considerations                   | 764,401                 | 526,917                      | 768,457              | 523,031                      |
| Right-of-use considerations            | 760,762                 | 523,547                      | 764,637              | 519,484                      |
| Machinery and equipment considerations | 3,639                   | 3,370                        | 3,820                | 3,547                        |
| Potential tax credits                  | (50,897)                | (35,084)                     | (50,657)             | (34,478)                     |

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### 32. Leases (Continued)

|                                  | Parent and Consolidated         |                               |              |                                 |                            |              |
|----------------------------------|---------------------------------|-------------------------------|--------------|---------------------------------|----------------------------|--------------|
|                                  | 12/31/24                        |                               |              | 12/31/23                        |                            |              |
|                                  | Right of use -<br>Property rent | Machinery<br>and<br>equipment | Consolidated | Right of use -<br>Property rent | Machinery and<br>equipment | Consolidated |
| Considerations paid              | (120,233)                       | (1,169)                       | (121,402)    | (115,391)                       | (1,086)                    | (116,477)    |
| Considerations paid, net         | (112,788)                       | (1,169)                       | (113,957)    | (108,245)                       | (1,086)                    | (109,331)    |
| PIS and COFINS paid              | (7,445)                         | -                             | (7,445)      | (7,146)                         | -                          | (7,146)      |
| Tax credits - right-of-use asset | (4,989)                         | -                             | (4,989)      | (4,821)                         | -                          | (4,821)      |
| Tax credits - lease liabilities  | (2,456)                         | -                             | (2,456)      | (2,325)                         | -                          | (2,325)      |

#### Impacts from full adoption of CPC06 (R2)

The Company, in full compliance with IFRS16 / CPC06 (R2), started to adopt the discounted actual cash flow method to measure and remeasure its lease liability and right of use, without considering projected future inflation on the flows to be discounted (as prohibited by CPC 06 (R2)), while the present value was obtained by applying a nominal interest rate, that is, a rate that includes a future inflation component. Therefore, although the accounting methodology used is in line with the rule set forth in IFRS 16/ CPC 06 (R2), it generates differences in the information due to the mismatch between cash flow and present value, given the current reality of long-term interest rates in the Brazilian economic environment.

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## 32. Leases (Continued)

The following table details the differences between asset and liability balances, depreciation and interest amounts, on a year-to-year basis, between the methodology suggested in Memorandum Circular/CVM/SNC/SEP/No. 02/2019 and the one adopted by the Company, in full compliance with IFRS 16/CPC06 (R2). The table shows that at the end of the lease agreements, the methodology adopted has no effect on equity.

**Comparative Table – Application of IFRS 16 / CPC 06 (R2) considering Inflation (Right of Use)**

| (In thousands of<br>reais)                                    | Year 0   | Year 1   | Year 2   | Year 3   | Year 4   | Year 5   | Year 6   | Year 7    | Year 8   | Year 9   | Year 10  | Year 11  | Year 12  | Year 13  | Year 14  | Year 15  | Year 16  | Year 17  | Year 18  | Year 19  | Year 20  | Year 21  | Year 22  | Year 23  | Year 24  | Year 25  | Year 26 |   |
|---|----------|----------|----------|----------|----------|----------|----------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|---------|---|
| <b>Lease liabilities</b>                                      |          |          |          |          |          |          |          |           |          |          |          |          |          |          |          |          |          |          |          |          |          |          |          |          |          |          |         |   |
| IFRS 16 / CPC 06<br>(R2)                                      | 152,096  | 204,842  | 306,123  | 452,570  | 528,805  | 519,484  | 523,547  | 465,195   | 385,335  | 312,054  | 247,796  | 192,172  | 147,491  | 112,717  | 88,417   | 71,484   | 59,904   | 50,727   | 41,418   | 31,969   | 22,011   | 11,197   | 3,492    | 513      | 126      | -        | -       |   |
| Explanatory note<br>% balance sheet<br>on explanatory<br>note | 174,324  | 247,524  | 353,187  | 557,650  | 685,559  | 741,688  | 825,918  | 749,192   | 656,521  | 554,126  | 458,573  | 355,386  | 276,776  | 220,314  | 186,993  | 155,535  | 117,120  | 101,418  | 81,189   | 64,770   | 44,414   | 23,683   | 8,442    | 1,102    | 276      | -        | -       |   |
|   | (12.75%) | (17.24%) | (13.33%) | (18.84%) | (22.87%) | (29.96%) | (36.61%) | (37.91%)  | (41.31%) | (43.69%) | (45.96%) | (45.93%) | (46.71%) | (48.84%) | (52.72%) | (54.04%) | (48.85%) | (49.98%) | (48.99%) | (50.64%) | (50.44%) | (52.72%) | (58.64%) | (53.49%) | (54.24%) | -        | -       |   |
| <b>Lease asset</b>  |          |          |          |          |          |          |          |           |          |          |          |          |          |          |          |          |          |          |          |          |          |          |          |          |          |          |         |   |
| IFRS 16 / CPC 06<br>(R2)                                      | 141,478  | 191,096  | 286,170  | 421,925  | 485,960  | 464,348  | 459,644  | 396,529   | 318,126  | 249,994  | 192,838  | 145,656  | 109,656  | 82,908   | 64,366   | 51,234   | 41,879   | 34,271   | 26,888   | 19,716   | 12,577   | 5,461    | 1,620    | 220      | 55       | -        | -       |   |
| Explanatory note<br>% balance sheet<br>on explanatory<br>note | 158,159  | 222,621  | 318,847  | 497,863  | 568,742  | 604,210  | 642,013  | 532,156   | 428,560  | 337,593  | 261,034  | 197,928  | 150,831  | 115,201  | 89,548   | 70,547   | 57,220   | 46,695   | 36,537   | 26,680   | 16,888   | 7,141    | 2,137    | 304      | 74       | -        | -       |   |
|   | (10.55%) | (14.16%) | (10.25%) | (15.25%) | (14.56%) | (23.15%) | (28.41%) | (25.49%)  | (25.77%) | (25.95%) | (26.13%) | (26.41%) | (27.30%) | (28.03%) | (28.12%) | (27.38%) | (26.81%) | (26.61%) | (26.41%) | (26.10%) | (25.52%) | (23.52%) | (24.19%) | (27.57%) | (25.96%) | -        | -       |   |
| <b>Finance costs</b>  |          |          |          |          |          |          |          |           |          |          |          |          |          |          |          |          |          |          |          |          |          |          |          |          |          |          |         |   |
| IFRS 16 / CPC 06<br>(R2)                                      |          | (14,762) | (19,086) | (30,426) | (41,452) | (45,048) | (45,806) | (46,584)  | (39,409) | (32,184) | (25,695) | (20,009) | (15,166) | (11,097) | (8,006)  | (6,037)  | (4,804)  | (4,128)  | (3,585)  | (3,045)  | (2,472)  | (1,854)  | (1,156)  | (297)    | (63)     | (11)     | -       |   |
| Explanatory note<br>% balance sheet<br>on explanatory<br>note |          | (16,981) | (25,266) | (40,139) | (57,804) | (66,507) | (71,686) | (72,497)  | (65,677) | (56,942) | (47,058) | (37,877) | (28,521) | (22,152) | (17,240) | (14,239) | (10,623) | (8,468)  | (7,363)  | (6,362)  | (5,301)  | (4,130)  | (2,683)  | (740)    | (148)    | (27)     | -       |   |
|   |          | (13.07%) | (24.46%) | (24.20%) | (28.29%) | (32.27%) | (36.10%) | (35.74%)  | (40.00%) | (43.48%) | (45.40%) | (47.17%) | (46.83%) | (49.91%) | (53.56%) | (57.60%) | (54.78%) | (51.25%) | (51.31%) | (52.14%) | (53.36%) | (55.10%) | (56.91%) | (59.88%) | (57.10%) | (60.98%) | -       | - |
| <b>Depreciation<br/>charges</b>                               |          |          |          |          |          |          |          |           |          |          |          |          |          |          |          |          |          |          |          |          |          |          |          |          |          |          |         |   |
| IFRS 16 / CPC 06<br>(R2)                                      |          | (35,197) | (43,674) | (55,419) | (68,363) | (75,486) | (75,747) | (78,398)  | (73,522) | (63,836) | (53,535) | (44,145) | (33,695) | (25,031) | (17,307) | (12,181) | (8,596)  | (6,944)  | (6,720)  | (6,513)  | (6,481)  | (6,458)  | (3,486)  | (1,270)  | (150)    | (49)     | -       |   |
| Explanatory note<br>% balance sheet<br>on explanatory<br>note |          | (36,764) | (44,119) | (60,177) | (72,854) | (87,784) | (97,331) | (103,023) | (97,120) | (85,188) | (71,696) | (59,042) | (44,102) | (33,365) | (23,965) | (17,668) | (12,272) | (9,614)  | (9,249)  | (8,955)  | (8,891)  | (8,845)  | (4,541)  | (1,663)  | (209)    | (67)     | -       |   |
|   |          | (4.26%)  | (1.01%)  | (7.91%)  | (6.16%)  | (14.01%) | (22.18%) | (23.90%)  | (24.30%) | (25.07%) | (25.33%) | (25.23%) | (23.60%) | (24.98%) | (27.78%) | (31.06%) | (29.95%) | (27.78%) | (27.35%) | (27.27%) | (27.11%) | (26.99%) | (23.24%) | (23.63%) | (28.09%) | (26.38%) | -       | - |

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### 33. Insurance coverage

The Company adopts the policy of taking out insurance coverage for assets subject to risks, at amounts deemed sufficient to cover losses, if any, considering the nature of its activities.

As at December 31, 2024, the insurance policies and coverage are as follows:

|   | 12/31/24       |
|---|----------------|
| <b><u>Property</u></b>  |                |
| Gross profit  | 80,000         |
| Loss or payment of rental   | 1,322          |
| Windstorm, hurricane, cyclone, tornado, hailstorm, vehicle crash and smoke        | 20,000         |
| Glass breakage  | 500            |
| Flood and inundation  | 1,000          |
| Internal goods handling   | 100            |
| Inclusions/exclusions of assets/sites and change in value at risk                 | 5,000          |
| Third-party assets in the possession of the policyholder                          | 200            |
| Equipment leased and/or assigned to third parties                                 | 4,448          |
| Civil liability   | 1,420          |
| Fire (including riots), lightning, explosion, implosion, smoke and aircraft crash | 90,000         |
| Electrical damage   | 1,500          |
| Small engineering construction works for expansions, repairs and renovations      | 3,000          |
| Debris removal  | 5,000          |
| Illuminated advertising   | 300            |
| Theft of values inside the policyholder's premises                                | 500            |
| Expenses with expert fees   | 1,000          |
| Expert fees   | 1,000          |
| Aggravated theft and/or larceny inside the policyholder's premises                | 2,000          |
|   | <b>218,290</b> |
| <b><u>D&amp;O</u></b>   |                |
| Directors and Officers Liability (D&O)  | 60,000         |
|   | <b>60,000</b>  |
| <b><u>Vehicles</u></b>  |                |
| Property damage   | 3,800          |
| Bodily injury   | 3,800          |
| Bodywork  | 215            |
|   | <b>7,815</b>   |
| <b>Total coverage</b>   | <b>286,105</b> |

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### 34. Additional cash flow information

The Company management defines as “cash and cash equivalents” the amounts held for the purpose of meeting short-term commitments rather than for investment or other purposes. Short-term investments can be immediately converted into a known cash amount and are not subject to risk of significant change in value.

As at December 31, 2024, the balances that make up such account are described in Note 6.

The Company management classified interest paid on financing, leases and intercompany loans as cash flows from financing activities as they refer to fundraising costs.

Changes in equity not affecting the Company’s cash flows are as follows:

|  | Parent   |          | Consolidated |          |
|--|----------|----------|--------------|----------|
|  | 12/31/24 | 12/31/23 | 12/31/24     | 12/31/23 |
| Provision for tax, labor and civil contingencies subject to reimbursement by former controlling shareholders | -        | 152      | -            | 152      |
| Acquisition of property and equipment  | (1,776)  | (2,601)  | (1,776)      | (2,601)  |
| Additions to intangible assets   | (88)     | (672)    | (88)         | (672)    |
| Right-of-use asset   | (76,941) | (58,696) | (76,941)     | (58,696) |
| Lease liabilities  | 76,941   | 58,696   | 76,941       | 58,696   |
| Other comprehensive income – cash flow hedge   | (106)    | -        | (106)        | -        |
| Other comprehensive income – deferred tax - cash flow hedge  | 36       | -        | 36           | -        |
| Dividends and interest on equity payable   | 23,807   | 31,597   | 23,807       | 31,597   |
| Withholding income tax (IRRF) and interest on equity payable   | 2,227    | 2,633    | 2,227        | 2,633    |
| Dividends receivable   | 2,464    | 5,781    | 2,464        | 5,781    |

### 35. Events after the reporting period

On December 19, 2024, the Board of Directors approved the declaration of interest on equity, concurrently with the increase in the Company's capital in an equivalent amount, through private subscription of new common shares. The interest on equity was fully settled on January 31, 2025, in the amount of R\$23,807 (R\$21,580 net of income tax). The capital increase is currently in progress.