FAZER PARTE DA SUA VIDA **É TUDO PRA GENTE.**

3Q26 EARNINGS RELEASE

November 5, 2026.

EARNINGS WEBCAST

November 6, 2026 (Friday)

Time: 9am (Brasília) | 7am (New York) | 12pm (London)

Webcast access link in Portuguese (simultaneous translation available)

Lojas Quero-Quero S.A.

B3: LJQQ3



SAME-STORE SALES (SSS) GROWTH OF 12.0% AND +9.6% GROWTH IN TOTAL REVENUES FOR THE COMPANY.

Gross Revenue, Net of Returns and Rebates increased 9.6% in 3Q26, totaling R$ 864.3 million in the quarter.

Same Store Sales (SSS) indicator posted growth of +12.0% in the quarter.

Opening of 2 new stores in 3Q26.

Gross Profit totaled R$ 230.0 million in the quarter.

EBITDA totaled R$ 34.4 million in the quarter. **Adjusted EBITDA** for Stock Option Plan (SOP) expenses, the effects of IFRS-16 accounting policy and non-recurring items **totaled R$ 3.2 million** in the same period.

HIGHLIGHTS

Consolidated Information (R$ million)	3Q26	3Q25	% 3Q26 vs 3Q25	9M26	9M25	% 9M26 vs 9M25
Gross Revenue, Net of Returns and Rebates	**864.3**	**788.9**	**9.6%**	**2,488.9**	**2,314.5**	**7.5%**
Net Operating Revenue	750.4	695.4	7.9%	2,173.1	2,034.3	6.8%
Gross profit	**230.0**	**225.5**	**2.0%**	**657.5**	**663.1**	**(0.8%)**
Gross Margin (% Net Revenue)	*30.6%*	*32.4%*	*(1.8)p.p.*	*30.3%*	*32.6%*	*(2.3)p.p.*
Gross Margin (% Gross Revenue)	*26.6%*	*28.6%*	*(2.0)p.p.*	*26.4%*	*28.7%*	*(2.2)p.p.*
Operating expenses	(229.8)	(225.0)	*(2.1%)*	(669.1)	(659.7)	*(1.4%)*
EBITDA	**34.4**	**35.4**	**(3.1%)**	**93.3**	**107.2**	**(13.0%)**
EBITDA Margin (% Net Revenue)	*4.6%*	*5.1%*	*(0.5)p.p.*	*4.3%*	*5.3%*	*(1.0)p.p.*
EBITDA Margin (% Gross Revenue)	*4.0%*	*4.5%*	*(0.5)p.p.*	*3.7%*	*4.6%*	*(0.9)p.p.*
Adjusted EBITDA[1]	**3.2**	**5.1**	**(37.5%)**	**5.9**	**21.2**	**(72.1%)**
Adjusted EBITDA Margin (% Net Revenue)	*0.4%*	*0.7%*	*(0.3)p.p.*	*0.3%*	*1.0%*	*(0.8)p.p.*
Adjusted EBITDA Margin (% Gross Revenue)	*0.4%*	*0.7%*	*(0.3)p.p.*	*0.2%*	*0.9%*	*(0.7)p.p.*
Net Income (Loss)	**(46.9)**	**(42.1)**	**(11.3%)**	**(159.8)**	**(119.3)**	**(34.0%)**
Net Margin (% Net Revenue)	*(6.3%)*	*(6.1%)*	*(0.2)p.p.*	*(7.4%)*	*(5.9%)*	*(1.5)p.p.*
Net Margin (% Gross Revenue)	*(5.4%)*	*(5.3%)*	*(0.1)p.p.*	*(6.4%)*	*(5.2%)*	*(1.3)p.p.*
Adjusted Net Income (Loss)[2]	**(30.8)**	**(26.0)**	**(18.6%)**	**(96.6)**	**(71.2)**	**(35.7%)**
Adjusted Net Margin (% Net Revenue)	*(4.1%)*	*(3.7%)*	*(0.4)p.p.*	*(4.4%)*	*(3.5%)*	*(0.9)p.p.*
Adjusted Net Margin (% Gross Revenue)	*(3.6%)*	*(3.3%)*	*(0.3)p.p.*	*(3.9%)*	*(3.1%)*	*(0.8)p.p.*
Same Store Sales Growth (SSS)	**12.0%**	**(11.6%)**		**5.4%**	**(1.8%)**	

(1) Adjusted EBITDA is a non-accounting measure of the Company that corresponds to EBITDA plus non-recurring or non-operating items, deducting the impact of IFRS16/CPC06 (R2) from 2019.

(2) Adjusted Net Income is a non-accounting measure that corresponds to Net Income plus non-recurring or non-operating items, deducting the impact of IFRS16/CPC06 (R2) from 2019 onwards.

MESSAGE FROM ADMINISTRATION

This quarter, we continued our path of gradual and steady improvement in sales performance and achieved +12.0% growth in same-store sales (SSS), in line with this year's outlook. This performance was achieved even in a challenging macroeconomic environment for durable goods consumption. High household indebtedness constrains the population's financial capacity, while real interest rates, at historically high levels, directly affect the cost of capital and, indirectly but no less importantly, demand for our products and the supply of credit.

In the second half of last year, we strategically chose to strengthen our customer service and value proposition, with the goal of gaining market share even in an adverse and competitive environment. This strategy has been delivering results. Beginning in 4Q25, we observed, sequentially, the stabilization of retail sales levels, the recovery of sales, broad-based growth across all categories in 2Q26 and, now, the consolidation of market share gains.

However, we opted for a more restrictive stance on credit granting in early 2026. In contrast to Retail revenue, Financial Services and Card revenues slowed as a result of this strategy. Although this decision limits revenue growth and pressures margins in the short term, it strengthens portfolio quality and helps keep delinquency at controlled levels. We believe that the strategy of constantly reviewing our credit models, combined with an uninterrupted collections operation, has proven appropriate. As a result, the over-90-day delinquency ratio of the credit portfolio remains in line with the Company's historical levels. Pressure on the services margin persists, driven by the high Selic rate and the resulting increase in the cost of capital and provisioning. However, margins already appear stabilized, with a slight sequential improvement.

Continuing our historically rigorous approach to expenses, the result of our ongoing work is reflected in expense growth of 2.1%, despite strong sales growth. This result demonstrates the Company's operational capacity to sustain the current level of growth.

We continue to advance in the efficiency of employed working capital, reflecting the Company's focus on cash flow management. As in 1Q26 and 2Q26, 3Q26 shows operating cash flow performance above that of the same period of the previous year, leading to a year-over-year decrease in Adjusted Net Debt.

As part of the process of adapting our operations, in 3Q25 we began pilot projects with stores operating on a 5x2 work schedule[1]. We currently have 104 stores operating in this new format, which has provided learnings that will be applied as we roll the format out to all of the Company's stores.

Given this scenario, we maintain our long-term strategy, based on cash flow and credit portfolio quality, in line with the Company's history. We opened two new stores, following the plan set for this year. We believe the results presented support our expectation of continued operational improvement in the coming quarters, through internal improvements and market share gains.

[1] 5x2 refers to a work schedule of five working days followed by two days off per week, as opposed to the 6x1 schedule (six working days and one day off), which was the standard schedule across the Company's stores before the pilot projects began.

CONSOLIDATED INCOME STATEMENTS

Consolidated Income Statements (R$ million)	3Q26	3Q25	% 3Q26 vs 3Q25	9M26	9M25	% 9M26 vs 9M25
Gross Revenue, net of returns and rebates	**864.3**	**788.9**	**9.6%**	**2,488.9**	**2,314.5**	**7.5%**
Taxes	**(113.9)**	**(93.6)**	**(21.7%)**	**(315.8)**	**(280.1)**	**(12.7%)**
Net operating revenue	**750.4**	**695.4**	**7.9%**	**2,173.1**	**2,034.3**	**6.8%**
Goods sold	487.1	438.2	11.2%	1,384.3	1,314.4	5.3%
Services rendered	263.4	257.2	2.4%	788.9	719.9	9.6%
Cost of sales and services	**(520.4)**	**(469.8)**	**(10.8%)**	**(1,515.6)**	**(1,371.2)**	**(10.5%)**
Gross profit	**230.0**	**225.5**	**2.0%**	**657.5**	**663.1**	**(0.8%)**
Operating income (expenses)	**(229.8)**	**(225.0)**	**(2.1%)**	**(669.1)**	**(659.7)**	**(1.4%)**
Selling expenses	(158.9)	(154.4)	(2.9%)	(464.1)	(457.1)	(1.5%)
General and administrative expenses	(67.8)	(70.7)	4.1%	(203.3)	(207.2)	1.9%
Other operating expenses, net	(3.0)	0.1	N/A	(1.7)	4.6	N/A
Operating profit (loss) before finance income (costs), net	**0.2**	**0.5**	(55.9%)	**(11.6)**	**3.4**	**N/A**
Finance income (costs), net	**(46.7)**	**(44.3)**	**(5.5%)**	**(134.8)**	**(119.8)**	**(12.5%)**
Finance costs	(57.8)	(68.3)	15.3%	(176.8)	(183.2)	3.5%
Finance income	11.0	23.9	(53.8%)	42.1	63.4	(33.7%)
Profit before income tax and social contribution	**(46.5)**	**(43.8)**	**(6%)**	**(146.3)**	**(116.4)**	**(25.7%)**
Current and deferred income tax and social contribution	(0.4)	1.7	N/A	(13.5)	(2.9)	(367.1%)
Net Income (Loss)	**(46.9)**	**(42.1)**	**(11.3%)**	**(159.8)**	**(119.3)**	**(34.0%)**

OPERATING PERFORMANCE

The Company ended 3Q26 with 578 stores, opening 2 new stores during the quarter.

Operational Information	3Q26	3Q25	% 3Q26 vs 3Q25
Total stores	**578**	**584**	**(1.0%)**
Rio Grande do Sul	297	306	(2.9%)
Santa Catarina	84	88	(4.5%)
Paraná	162	158	2.5%
Mato Grosso do Sul	16	15	6.7%
São Paulo	19	17	11.8%
Sales area (000s m²)	**379**	**385**	**(1.5%)**

Of the total 578 stores, 418 stores (72%) have been in operation for more than 5 years; 127 stores (22%) between 2 and 5 years; and 33 stores (6%) up to 2 years. Currently, 104 stores are already operating on the 5x2 work schedule[1].

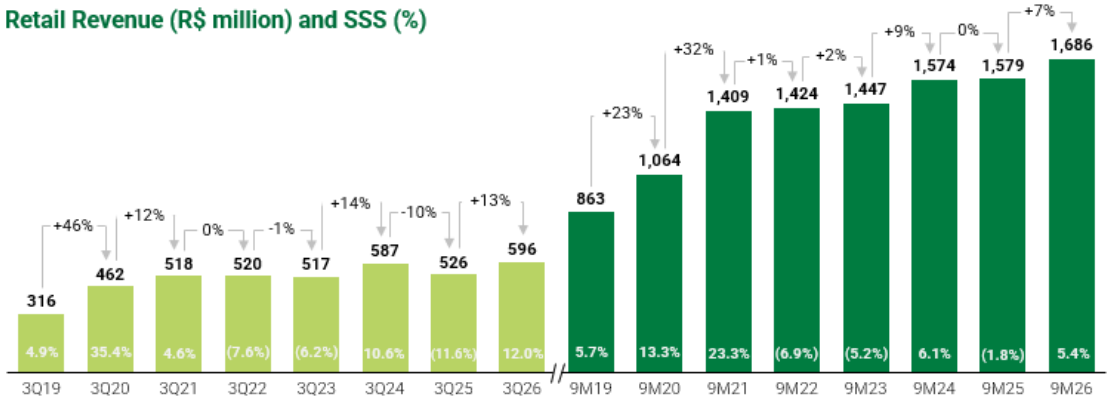
FINANCIAL PERFORMANCE

Gross Revenue, Net of Returns and Rebates (Gross Revenue)

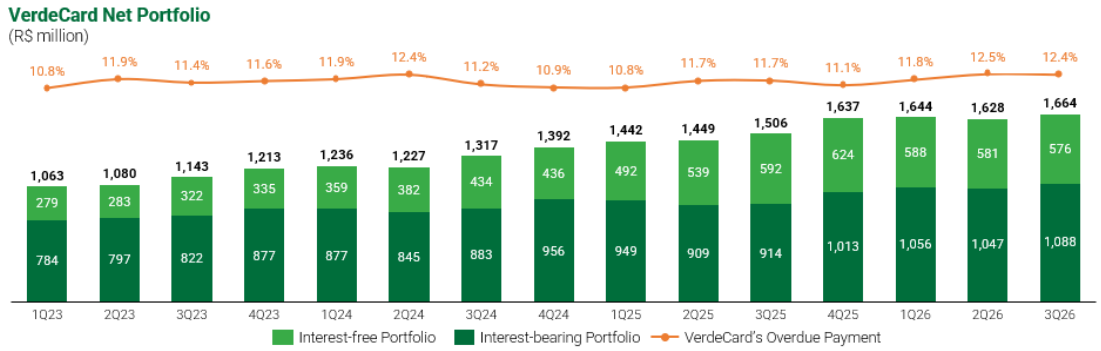
Gross Revenue represented a growth of 9.6% in the quarter, totaling R$ 864.3 million. Revenue growth resulted from the positive performance of all three business activities.

Business Activities (R$ million)	3Q26	3Q25	% 3Q26 vs 3Q25	9M26	9M25	% 9M26 vs 9M25
Gross Revenue, Net of Returns and Rebates	**864.3**	**788.9**	**9.6%**	**2,488.9**	**2,314.5**	**7.5%**
Retail	595.5	526.4	13.1%	1,685.6	1,579.4	6.7%
Financial services	241.1	235.2	2.5%	719.4	657.5	9.4%
Credit card	27.7	27.3	1.5%	84.0	77.6	8.2%

The Retail business activity recorded growth of 13.1% compared to 3Q25, representing 68.9% of total revenue in the quarter. Same-Store Sales (SSS) grew 12.0% in the period. This positive performance consolidates the trend of gradual recovery observed in this activity since 3Q25.

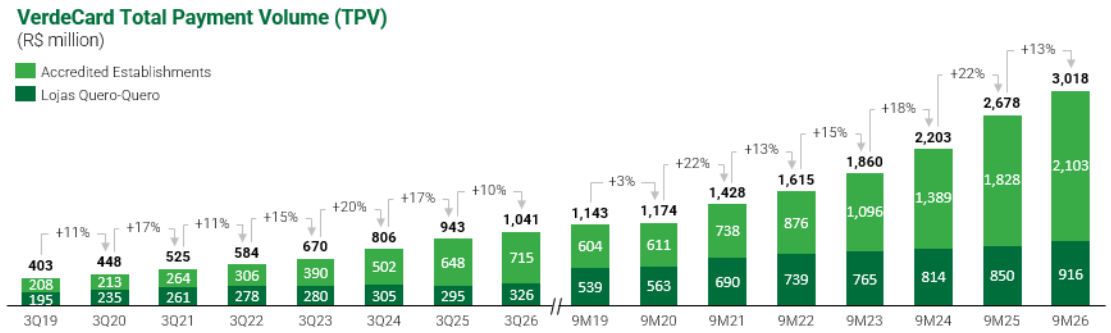


Gross Revenue from Financial Services totaled R$ 241.1 million in the quarter, an increase of 2.5% compared to 3Q25. The net interest-bearing portfolio (originated by VerdeCard credit cards) ended the period at R$ 1,088 million, an increase of 19.0% versus 3Q25. The overdue amount on the VerdeCard portfolio[2] was 12.4% versus 11.7% in 3Q25, remaining aligned to the Company's historical levels. The Company's conservative credit stance, combined with collections operations, allowed it to keep delinquency rates under control.



[2] Gross VerdeCard portfolio with interest (FIDC and Partnerships) plus non-interest overdue by more than 90 days divided by the gross VerdeCard portfolio with interest (FIDC and Partnerships) plus non-interest overdue up to 360 days, as of month-end positions.

The Credit Card activity recorded revenue growth of 1.5% in the quarter. Transaction volume through the Quero-Quero VerdeCard in our stores (on-us) grew by 10.3% in 3Q26 compared to 3Q25. Transaction volume with the card outside our stores (off-us) grew 10.3% compared to 3Q25. This performance of the card at partner establishments reflects a higher frequency of card use by customers, combined with a higher average ticket spent per transaction.



Net Operating Revenue

Net Operating Revenue totaled R$ 750.4 million in 3Q26, versus R$ 695.4 million in 3Q25, representing an increase of 7.9% in the quarter.

Gross Profit

The Company ended the quarter with a total Gross Profit totaling R$ 230.0 million, an increase of 2.0% in the quarter.

The gross margin over Gross Revenue was 26.6% in the quarter, 2.0p.p. lower than the gross margin of 3Q25.

The gross margin over Retail Gross Revenue was 22.6% in the quarter, an increase of 0.3p.p. versus the same period of 2025, a result of the repositioning of our value proposition to customers.

The financial services margin over Gross Revenue was 35.6% in 3Q26 versus 41.3% in 3Q25. Financial services margin came under pressure, mainly due to (i) higher provisioning for delinquency and (ii) the conservative credit stance, which leads to a change in the product mix, with a reduction in the supply of higher-risk credit lines, reducing revenue in the short term, but with an expected positive impact on future delinquency. Even so, this quarter we already observed a sequential improvement in the financial services margin.

(In %)	3Q26	3Q25	% 3Q26 vs 3Q25	9M26	9M25	% 9M26 vs 9M25
Margins (% of Net Revenue)						
Gross Margin	**30.6%**	**32.4%**	**(1.8p.p.)**	**30.3%**	**32.6%**	**(2.3p.p.)**
Gross Margin - Goods sold	27.6%	26.7%	0.9p.p.	27.4%	27.0%	0.4p.p.
Gross Margin - Services provided	36.3%	42.2%	(5.9p.p.)	35.2%	42.8%	(7.6p.p.)
EBITDA Margin	**4.6%**	**5.1%**	**(0.5p.p.)**	**4.3%**	**5.3%**	**(1.0p.p.)**
Adjusted EBITDA Margin	**0.4%**	**0.7%**	**(0.3p.p.)**	**0.3%**	**1.0%**	**(0.8p.p.)**
Net Margin	**(6.3%)**	**(6.1%)**	**(0.2p.p.)**	**(7.4%)**	**(5.9%)**	**(1.5p.p.)**
Adjusted Net Margin	**(4.1%)**	**(3.7%)**	**(0.4p.p.)**	**(4.4%)**	**(3.5%)**	**(0.9p.p.)**
Margins (% Gross Revenue)						
Gross Margin[1]	**26.6%**	**28.6%**	**(2.0p.p.)**	**26.4%**	**28.7%**	**(2.2p.p.)**
Gross Margin - Goods sold[2]	22.6%	22.2%	0.3p.p.	22.5%	22.5%	0.0p.p.
Gross Margin - Services provided[3]	35.6%	41.3%	(5.7p.p.)	34.6%	41.9%	(7.3p.p.)
EBITDA Margin	**4.0%**	**4.5%**	**(0.5p.p.)**	**3.7%**	**4.6%**	**(0.9p.p.)**
Adjusted EBITDA Margin	**0.4%**	**0.7%**	**(0.3p.p.)**	**0.2%**	**0.9%**	**(0.7p.p.)**
Net Margin	**(5.4%)**	**(5.3%)**	**(0.1p.p.)**	**(6.4%)**	**(5.2%)**	**(1.3p.p.)**
Adjusted Net Margin	**(3.6%)**	**(3.3%)**	**(0.3p.p.)**	**(3.9%)**	**(3.1%)**	**(0.8p.p.)**

[1] Gross Margin (% Gross Revenue) = Gross Profit/Gross Revenue. Used to maintain revenue comparability due to tax changes. For this reason, in our view, the best margin comparison is through gross margin over Gross Revenue.
[2] Gross Margin on the Sale of Goods (% Gross Revenue) = Gross Profit from the Sale of Goods/Gross Revenue of the Retail business activity
[3] Gross Margin Services Provided (% Gross Revenue) = Gross Profit from Services Provided / (Gross Revenue from the Financial Services business activity + Gross Revenue from the Credit Card business activity).

Operating Expenses

In 3Q26, Operating Expenses totaled R$ 229.8 million, an increase of 2.1% compared to 3Q25.

Operating Expenses (R$ million)	3Q26	3Q25	% 3Q26 vs 3Q25	9M26	9M25	% 9M26 vs 9M25
Operational expenses	**(229.8)**	**(225.0)**	**(2.1%)**	**(669.1)**	**(659.7)**	**(1.4%)**
Selling expenses	(158.9)	(154.4)	(2.9%)	(464.1)	(457.1)	(1.5%)
General and administrative expenses	(67.8)	(70.7)	4.1%	(203.3)	(207.2)	1.9%
Other operating expenses, net	(3.0)	0.1	N/A	(1.7)	4.6	N/A

***Selling Expenses*:** an increase of 2.9% vs. 3Q25, even in the face of inflationary pressures and the relevant increase in sales. This performance reflects internal operational efficiency initiatives and cost-containment efforts, in a still challenging scenario for retail.

***General and Administrative Expenses*:** a decrease of 4.1%, despite inflationary effects. The result also reflects cost discipline measures and operational efficiency gains.

Other operational (revenues) expenses: totaled an expense of R$ 3.0 million in the quarter.

Financial Results

In 3Q26, the Net Financial Result represented a financial expense of R$ 46.7 million, an increase of 5.5% compared to 3Q25.

Finance income (R$ million)	3Q26	3Q25	% 3Q26 vs 3Q25	9M26	9M25	% 9M26 vs 9M25
Finance income (costs), net	**(46.7)**	**(44.3)**	**(5.5%)**	**(134.8)**	**(119.8)**	**(12.5%)**
Finance costs	(57.8)	(68.3)	15.3%	(176.8)	(183.2)	3.5%
Finance income	11.0	23.9	(53.8%)	42.1	63.4	(33.7%)

Net Profit

The Company recorded Net Accounting Loss of R$ 46.9 million in the quarter. The result is impacted by the nonrecognition of a deferred tax asset of R$ 15.5 million arising from tax losses in 3Q26. Although this asset represents a right of the Company, its accounting recognition will be periodically reassessed.

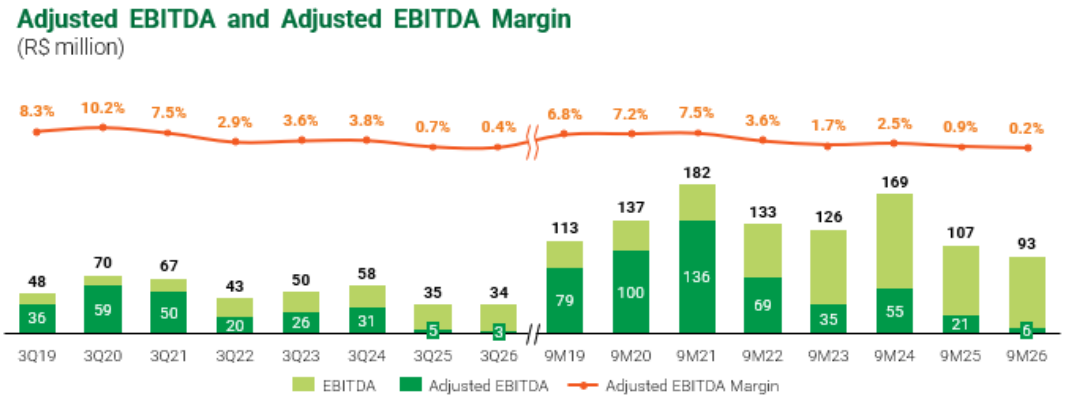
The Adjusted Net Profit, excluding (i) the Stock Option Plan effect, (ii) the effect of adopting IFRS-16 and (iii) the nonrecognition of the deferred tax asset mentioned above, totaled a loss of R$ 30.8 million in the quarter.

Adjusted Net Profit Reconciliation (R$ million)	3Q26	3Q25	% 3Q26 vs 3Q25	9M26	9M25	% 9M26 vs 9M25
Net Income (Loss)	**(46.9)**	**(42.1)**	**(11.3%)**	**(159.8)**	**(119.3)**	**(34.0%)**
Net Margin (% Net Revenue)	*(6.3%)*	*(6.1%)*	*(0.2)p.p.*	*(7.4%)*	*(5.9%)*	*(1.5)p.p.*
Net Margin (% Gross Revenue)	*(5.4%)*	*(5.3%)*	*(0.1)p.p.*	*(6.4%)*	*(5.2%)*	*(1.3)p.p.*
(+) Stock Option Plan (SOP)	0.1	0.0	274.3%	0.4	0.1	275.0%
(+) Impact of the IFRS16/CPC06's adoption	0.5	1.6	(72.0%)	2.0	4.6	(55.9%)
(+) Income Tax on Fiscal Loss	15.5	14.5	7.0%	60.8	43.4	40.1%
(=) Adjusted Net Income (Loss)	**(30.8)**	**(26.0)**	**(18.6%)**	**(96.6)**	**(71.2)**	**(35.7%)**
Adjusted Net Margin (% Net Revenue)	*(4.1%)*	*(3.7%)*	*(0.4)p.p.*	*(4.4%)*	*(3.5%)*	*(0.9)p.p.*
Adjusted Net Margin (% Gross Revenue)	*(3.6%)*	*(3.3%)*	*(0.3)p.p.*	*(3.9%)*	*(3.1%)*	*(0.8)p.p.*

EBITDA and Adjusted EBITDA

EBITDA totaled R$ 34.4 million in the quarter, a decrease of 3.1% compared to 3Q25. Adjusted EBITDA by the Stock Option Plan (SOP) expenses, IFRS-16 accounting and non-recurring items totaled R$ 3.2 million in 3Q26.

EBITDA and Adjusted EBITDA reconciliation (R$ million)	3Q26	3Q25	% 3Q26 vs 3Q25	9M26	9M25	% 9M26 vs 9M25
Net Income (Loss)	**(46.9)**	**(42.1)**	**(11.3%)**	**(159.8)**	**(119.3)**	**(34.0%)**
(+) Income tax and social contribution	0.4	(1.7)	N/A	13.5	2.9	367.1%
(+) Finance income (costs), net	46.7	44.3	5.5%	134.8	119.8	12.5%
(+) Depreciation and Amortization	34.1	34.9	(2.3%)	104.9	103.8	1.1%
(=) EBITDA	**34.4**	**35.4**	**(3.1%)**	**93.3**	**107.2**	**(13.0%)**
EBITDA Margin (% Net Revenue)	*4.6%*	*5.1%*	(0.5)p.p.	*4.3%*	*5.3%*	*(1.0)p.p.*
EBITDA Margin (% Gross Revenue)	*4.0%*	*4.5%*	(0.5)p.p.	*3.7%*	*4.6%*	*(0.9)p.p.*
(+) Stock Option Plan (SOP)	0.1	0.0	274.3%	0.4	0.1	275.0%
(+) Non-recurring itens	-	-	-	6.0	4.2	44.5%
(-) Impact of the adoption of IFRS16 / CPC06	(31.3)	(30.3)	(3.1%)	(93.8)	(90.3)	(3.9%)
(=) Adjusted EBITDA	**3.2**	**5.1**	**(37.5%)**	**5.9**	**21.2**	**(72.1%)**
Adjusted EBITDA Margin (% Net Revenue)	*0.4%*	*0.7%*	(0.3)p.p.	*0.3%*	*1.0%*	*(0.8)p.p.*
Adjusted EBITDA Margin (% Gross Revenue)	*0.4%*	*0.7%*	(0.3)p.p.	*0.2%*	*0.9%*	*(0.7)p.p.*



Adjusted Net Debt

As of September 30, 2026, the Company's Adjusted Net Debt was R$ 385.7 million, compared to R$ 427.4 million in 3Q25. This R$ 41.7 million reduction reflects the Company's historical focus on cash flow management, and was achieved at a time when the recovery of sales and financial services margin is still ongoing.

Due to working capital seasonality, we have historically observed cash consumption in the first half of the year and cash generation in the second half.

Net Debt and Adjusted Net Debt (R$ million)	3Q26	2Q26	1Q26	4Q25	3Q25	3Q24
Loans and financing	**542.1**	**554.7**	**568.5**	**582.2**	**559.5**	**570.2**
Current	209.1	172.2	120.6	95.3	178.1	179.5
No Current	333.0	382.5	447.8	486.9	381.4	390.7
(-) Cash and Financial Investments	**(493.6)**	**(601.6)**	**(773.1)**	**(599.9)**	**(530.9)**	**(652.6)**
Cash and cash equivalents	(212.2)	(328.7)	(608.1)	(438.3)	(374.1)	(482.3)
Short-term investments	(281.4)	(272.9)	(165.0)	(161.6)	(156.8)	(170.3)
Net debt	**48.5**	**(46.9)**	**(204.6)**	**(17.7)**	**28.6**	**(82.4)**
(+) Cash and Financial Investments FIDC	**337.2**	**445.8**	**598.5**	**224.8**	**398.8**	**376.8**
Cash and cash equivalents FIDC	58.1	175.9	437.2	67.7	247.3	218.0
Short-term investments FIDC	279.1	269.8	161.3	157.0	151.5	158.8
Adjusted Net Debt	**385.7**	**398.9**	**393.9**	**207.1**	**427.4**	**294.5**
Adjusted Net Debt / EBITDA LTM	*2.8*	*2.9*	*2.9*	*1.4*	*2.4*	*1.1*

Investments

In 3Q26, the investments totaled R$ 7.9 million, a decrease of 39.2% versus the same period of the previous year, in line with the Company's strategy of reducing investments amid a restrictive macroeconomic scenario. Investments included the opening of 2 new stores, store renovations and transformations, and investments in logistics and IT.

Investments (R$ million)	3Q26	3Q25	% 3Q26 vs 3Q25	9M26	9M25	% 9M26 vs 9M25
New stores	0.7	2.4	(72.5%)	2.5	8.3	(69.4%)
Store Renovations and Projects	1.0	3.7	(73.0%)	3.7	11.1	(66.8%)
Logistics, IT and Others	6.2	6.8	(8.9%)	17.9	19.5	(8.6%)
Total Investments	**7.9**	**12.9**	**(39.2%)**	**24.1**	**38.9**	**(38.1%)**



Facades of the stores opened in: (i) Rondon (PR) and (ii) Rosana (SP) in 3Q26, from left to right.

ABOUT QUERO-QUERO

Company founded in 1967, in the city of Santo Cristo, in the interior of Rio Grande do Sul.
Lojas Quero-Quero is the largest retailer specializing in construction materials in Brazil in terms of number of stores, totaling 578 stores in Rio Grande do Sul, Santa Catarina, Paraná, Mato Grosso do Sul and São Paulo. The Company offers its customers a complete solution in construction materials, complemented by household appliances and furniture. Furthermore, it offers financial services through the "VerdeCard" credit card.

Annex – Balance Sheets

Balance Sheets (Consolidated) (R$ million)	9M26	9M25	% 9M26 vs 9M25
Assets	**3,605.9**	**3,666.7**	**(1.7%)**
Current assets	**2,655.2**	**2,656.8**	**(0.1%)**
Cash and cash equivalents	212.2	374.1	(43.3%)
Short-term investments	281.4	156.8	79.4%
Trade accounts receivable	1,485.9	1,386.2	7.2%
Inventories	541.1	544.3	(0.6%)
Recoverable taxes	75.0	160.2	(53.2%)
Prepaid expenses	7.0	4.8	44.6%
Other receivables	52.6	30.4	73.3%
Noncurrent assets	**950.7**	**1,009.9**	**(5.9%)**
Trade accounts receivable	86.1	79.2	8.6%
Related parties - Other receivables	-	-	-
Deferred income tax and social contribution	210.9	212.6	(0.8%)
Recoverable taxes	4.6	15.3	(69.6%)
Judicial deposits	7.7	10.4	(26.0%)
Prepaid expenses	0.6	0.4	53.6%
Other receivables	2.8	4.1	(31.7%)
FIDC Verdecard	-	-	-
Investments	0.0	0.0	33.3%
Property and equipment	574.2	628.9	(8.7%)
Intangible assets	63.7	58.9	8.1%
Liabilities and equity	**3,605.9**	**3,666.7**	**(1.7%)**
Current liabilities	**1,619.8**	**1,621.5**	**(0.1%)**
Trade accounts payable	351.6	307.0	14.5%
Trade accounts payable - agreement	-	0.0	(100.0%)
Loans and financing	209.1	178.1	17.4%
Senior shares - FIDC Verdecard	229.3	342.9	(33.1%)
Lease liabilities	83.7	81.9	2.3%
Payables to accredited establishments	522.4	435.8	19.9%
Taxes and contributions payable	20.9	19.0	10.1%
Payroll and vacation payable	101.7	102.5	(0.8%)
Deferred revenue	1.7	1.5	12.7%
Dividends payable	-	-	-
Onlendings	12.9	12.4	4.8%
Other payables	86.5	140.6	(38.5%)
Noncurrent liabilities	**1,740.8**	**1,597.1**	**9.0%**
Loans and financing	333.0	381.4	(12.7%)
Senior shares - FIDC Verdecard	961.5	743.9	29.3%
Payables for investment acquisition	0.0	0.0	16.7%
Deferred revenue	17.3	18.9	(8.4%)
Lease liabilities	411.0	437.2	(6.0%)
Other payables	-	-	-
Provision for tax, labor and civil contingencies	17.9	15.7	13.8%
Equity	**245.3**	**448.2**	**(45.3%)**
Capital	506.0	506.0	-
Capital reserve	18.2	17.8	2.4%
Legal reserve	-	8.2	(100.0%)
Tax incentive reserve	22.1	22.1	-
Income Reserve	-	15.7	(100.0%)
Other Comprehensive Income	(0.7)	0.2	N/A
Accumulated Profits (Losses)	(300.4)	(121.8)	(146.5%)

Annex – Cash Flow

Statements of cash flows (Consolidated) (R$ million)	3Q26	3Q25	9M26	9M25
Cash flows from operating activities				
Profit (loss) for the period	(46.9)	(42.1)	(159.8)	(119.3)
Adjustments to reconcile profit (loss) for the period to cash and cash equivalents used in operating activities:				
Depreciation and amortization	34.1	34.9	104.9	103.8
Reversal of tax credits - depreciation and amortization	1.3	1.3	4.1	3.9
Tax credits - lease liabilities	0.7	0.7	2.1	2.0
Estimated loss on doubtful debts	(1.4)	7.7	23.6	32.0
Gain on the disposal and/or cost of property and equipment and intangible assets written of	0.4	(0.0)	0.8	0.3
Finance charges on accounts payable for investment acquisition	0.0	(12.4)	0.0	(11.6)
Finance charges on loans and financing	22.2	21.9	67.4	60.6
Finance charges on lease liabilities	11.7	12.5	34.3	36.8
Stock option plan	0.1	0.0	0.4	0.1
Provision for tax, labor and civil contingencies	1.1	(0.6)	1.0	1.1
Estimated losses on inventories	(0.1)	0.4	(2.6)	0.8
Allocation of deferred revenue	(0.4)	(0.3)	(1.1)	(9.0)
Deferred income tax and social contribution	(1.4)	0.7	1.6	(1.3)
Adjusted profit	**21.5**	**24.7**	**76.8**	**100.2**
Increase (decrease) in operating assets:				
Trade accounts receivable and related-party receivables	(26.4)	(89.3)	(34.2)	(172.9)
Inventories	(20.1)	(0.3)	(2.9)	(27.0)
Other receivables	26.5	37.4	37.2	61.3
Increase (decrease) in operating liabilities:				
Trade accounts payable and Trade accounts payable - agreement	18.3	(33.2)	(117.4)	(165.3)
Senior shares - FIDC Verdecard	(68.1)	(83.9)	188.1	142.4
Payables to accredited establishments	4.2	40.0	0.3	102.4
Taxes and contribution payable	1.6	2.8	5.3	(4.3)
Income tax and social contribution paid	(2.0)	(3.5)	(8.8)	(6.0)
Other payables and accounts payable	13.4	15.7	(17.4)	15.8
Net cash provided by (used in) operating activities	**(30.9)**	**(89.6)**	**126.9**	**46.5**
Cash flows from investing activities				
Short-term investments	(8.5)	(5.5)	(119.8)	11.6
Acquisition of property and equipment	(4.2)	(10.9)	(14.3)	(32.0)
Proceeds from the sale of property and equipment and intangible assets	-	-	-	0.3
Additions to intangible assets	(4.1)	(2.3)	(10.2)	(6.5)
Net cash provided by (used in) investing activities	**(16.8)**	**(18.7)**	**(144.3)**	**(26.6)**
Cash flows from financing activities				
Capital increase/ Stock issue expenses	-	-	-	23.8
Dividends and interest on capital paid	-	-	-	(21.6)
Financing raising - third parties	-	180.5	-	225.5
Payment of interest on financing and intercompany loans	(18.5)	(20.9)	(62.6)	(57.3)
Payment of principal on financing	(16.8)	(118.1)	(45.3)	(203.7)
Payment of lease liabilities	(33.6)	(32.6)	(100.9)	(97.2)
Intragroup loans (repayment)	-	-	-	-
Net cash provided by (used in) financing activities	**(68.9)**	**8.9**	**(208.8)**	**(130.4)**
Increase (decrease) in cash and cash equivalents, net	**(116.6)**	**(99.5)**	**(226.1)**	**(110.5)**
Cash and cash equivalents at the beginning of the period	328.7	478.8	438.3	489.9
Cash and cash equivalents at period-end	212.2	379.4	212.2	379.4