

JHSF



DIVULGAÇÃO DE RESULTADOS
2T25

JHSF: maior ecossistema de alta renda da América Latina



A **JHSF** segue fortalecendo seu ecossistema único de alta renda e apresenta resultados do **2T25 marcado por recordes**

Renda Recorrente continua evoluindo com principais indicadores operacionais **crescendo dois dígitos há 7 trimestres consecutivos e entrega o maior ebitda da história**

As captações recordes de **R\$ 2,9 bilhões** no mercado de capitais em menos de 1 ano, **levaram o spread médio da dívida para o menor patamar histórico**



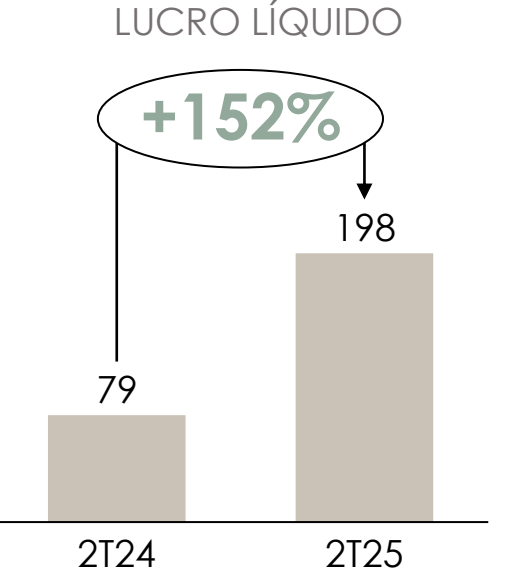
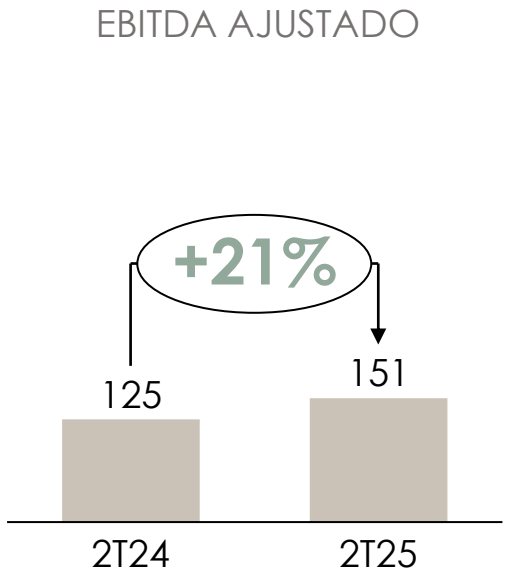
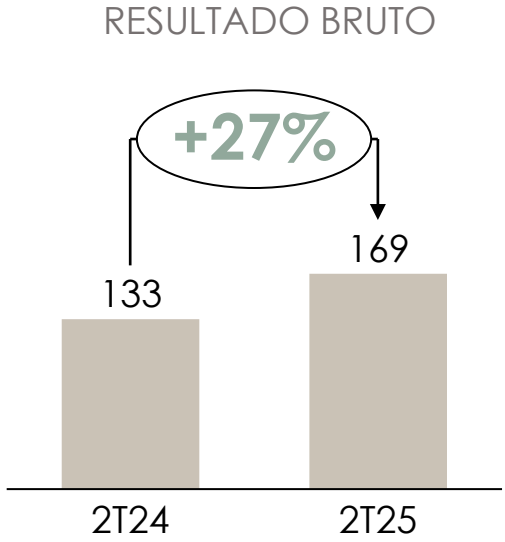
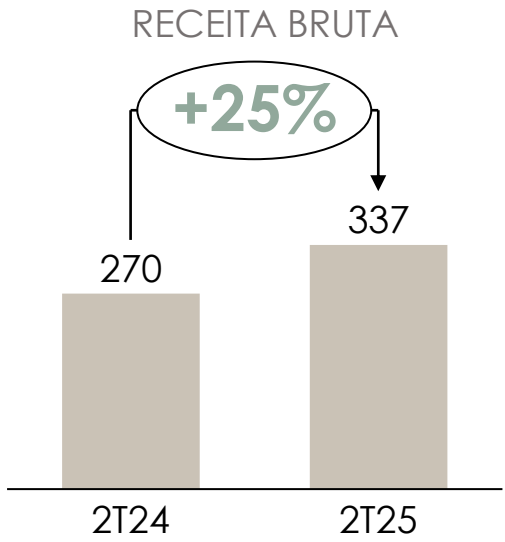
O Ebitda Ajustado de Renda Recorrente é o maior já atingido, representando 61% do Ebitda Consolidado do 2T25



Hotel Boa Vista Surf Lodge

Forte crescimento em **Renda Recorrente**

R\$ mm





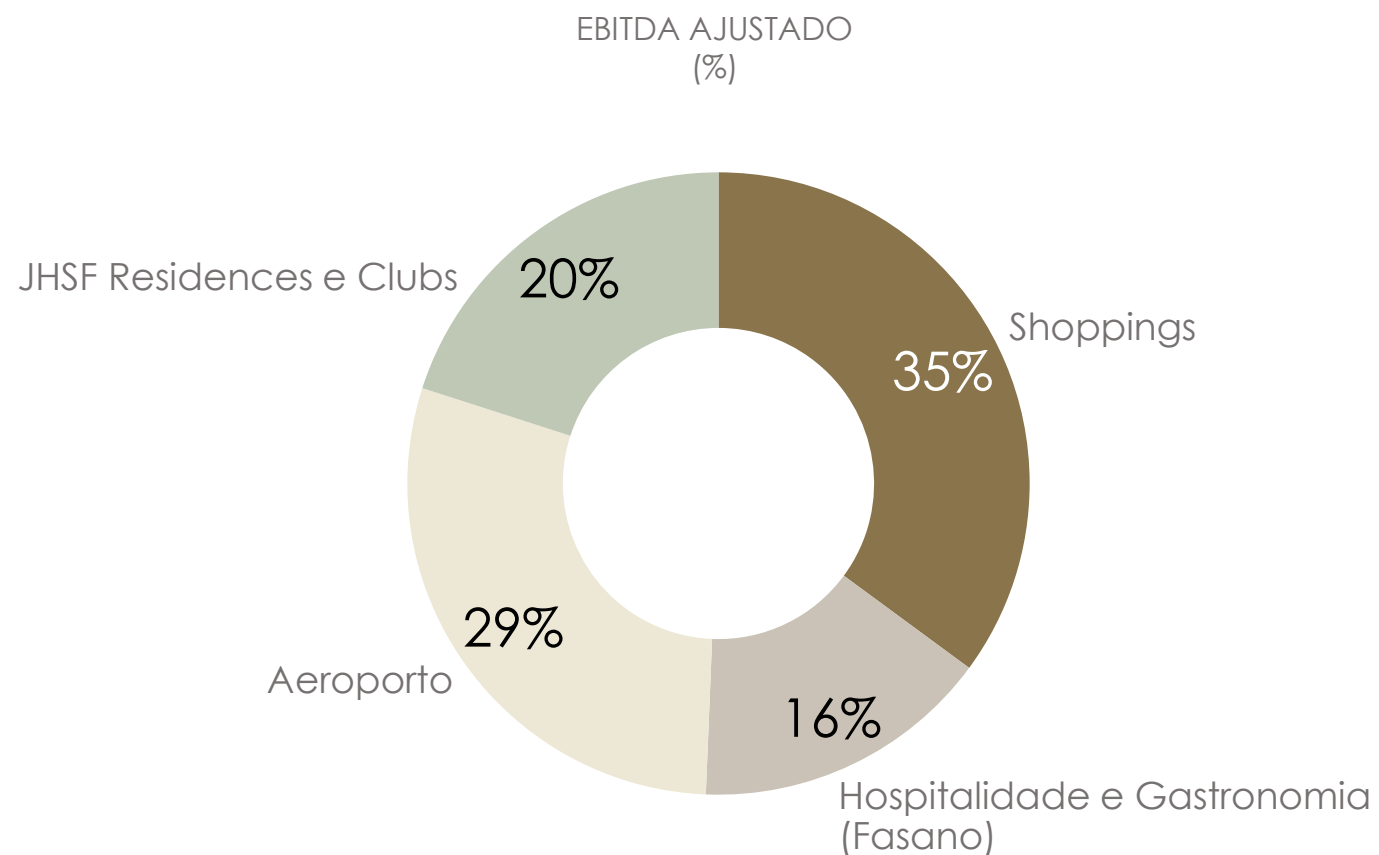
Distribuição equilibrada entre os negócios, garantindo maior previsibilidade de resultados



Boa Vista Surf Lodge Hotel

Composição do resultado de **Renda Recorrente**

Indicadores operacionais crescendo **dois dígitos** de modo consistente

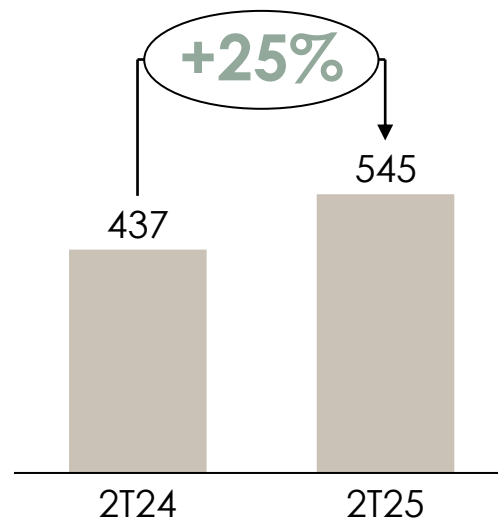


Todos os negócios seguiram sua trajetória de evolução, **com consistência e visão de longo prazo**

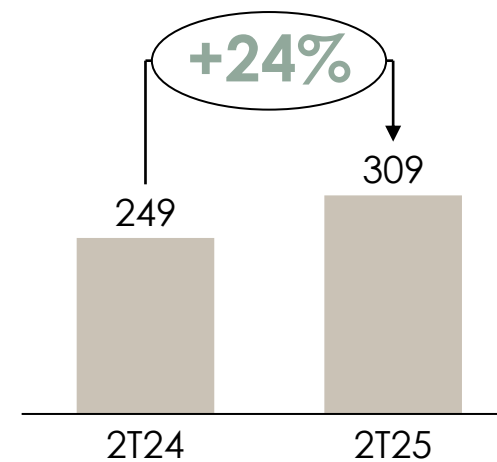
Crescimento em todos os indicadores financeiros **Consolidados**

R\$ mm

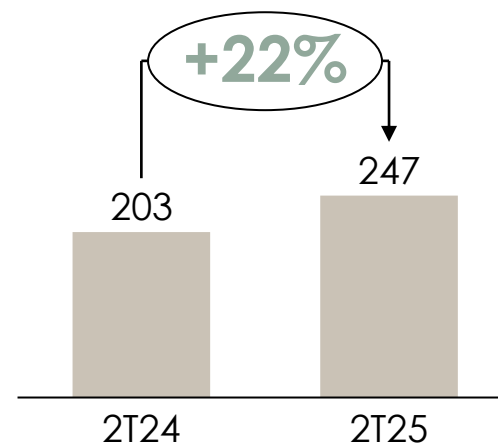
RECEITA BRUTA



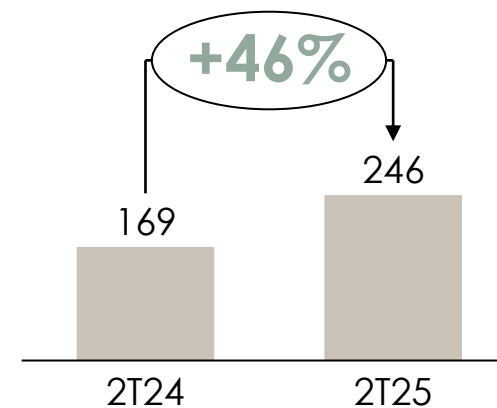
RESULTADO BRUTO



EBITDA AJUSTADO



LUCRO LÍQUIDO





SCJ registra o **maior crescimento** de vendas **entre os shoppings de alta renda: +27%**



Shopping Cidade Jardim

SHOPPINGS

DESTAQUES 2T25

Performance de vendas (+17%) e aluguel (SSR +13%) segue crescendo dois dígitos, **sendo líder de performance de aluguel do mercado**, além de possuir a **maior taxa de ocupação**

Inauguração do **Cidade Jardim Health Center no SCJ** (antigo SPA). Área de 2 mil m² de ABL dedicada à saúde e ao bem-estar

Novidades no mix SCJ (novas *flagships*):

A abertura da *flagship* de 1.200 m² da Chanel
Dior, Prada e Tiffany & Co., já presentes no SCJ, irão dobrar de tamanho
Rolex transformará a loja atual em sua *flagship* na América Latina
Abertura do **restaurante francês Lou Lou**

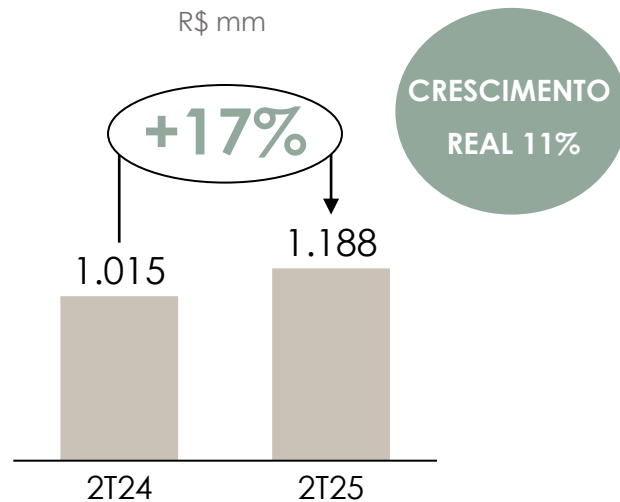
Obras do **Boa Vista Village Town Center** em fase final, com inauguração no 2S25.
Continuidade das obras do **Shops Faria Lima**

SHOPPINGS

Líder de mercado na performance de aluguel e destino escolhido das marcas de alta renda

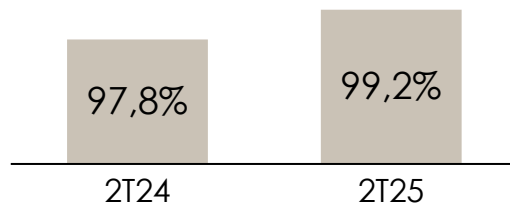
VENDAS LOJISTAS

R\$ mm



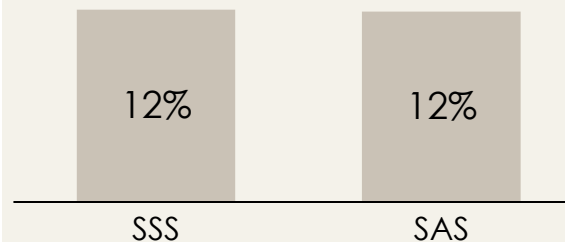
Com destaque para o **crescimento de vendas de 27% do SCJ**

TAXA DE OCUPAÇÃO

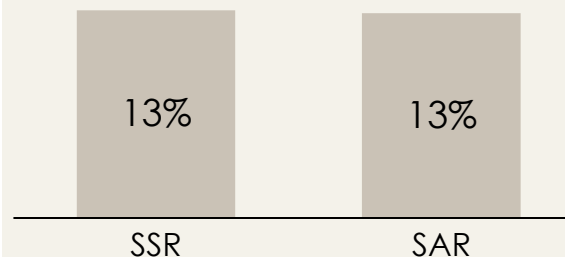


A maior taxa de ocupação do mercado

INDICADORES DE VENDA



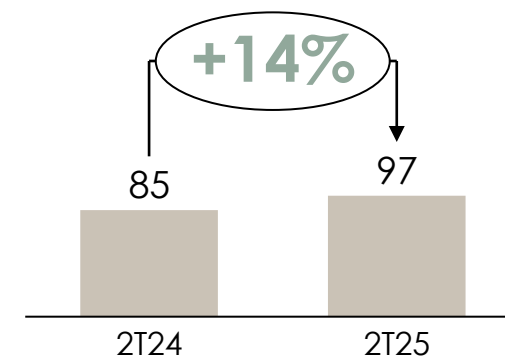
INDICADORES DE ALUGUEL



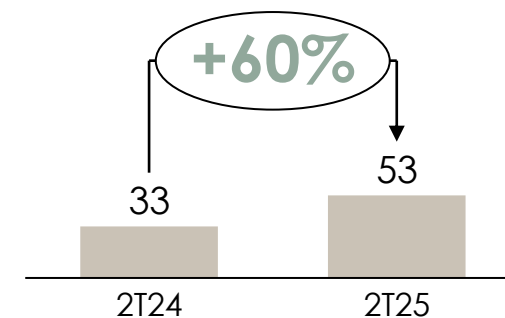
RESULTADO AJUSTADO¹

R\$ mm

RECEITA BRUTA



EBITDA AJUSTADO



¹2T24 ajustado para fins de comparação com o 2T25, considerando as vendas de participações do SBV, SPN e expansão do CFO



HOSPITALIDADE & GASTRONOMIA

DESTAQUES 2T25

Expansão Internacional:

portfólio já contratado de 5 novos hotéis, localizados em **Miami, Londres, Sardenha, Cascais e Punta del Este** que serão abertos nos próximos anos

Destaque para o crescimento da
Diária Média +16% e Couvert Médio +8%

Boa Vista Surf Lodge, novo hotel, foi o local escolhido pela renomada marca **Louis Vuitton** para a exibição no Brasil de suas peças icônicas

Evento subsequente:

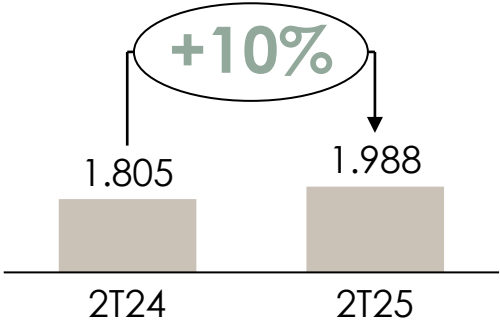
inauguração em formato *soft opening* do **Fasano Al Mare Beach Club**, a primeira fase do **JHSF Fasano Sardegna**

HOSPITALIDADE & GASTRONOMIA

Fortes indicadores operacionais e financeiros

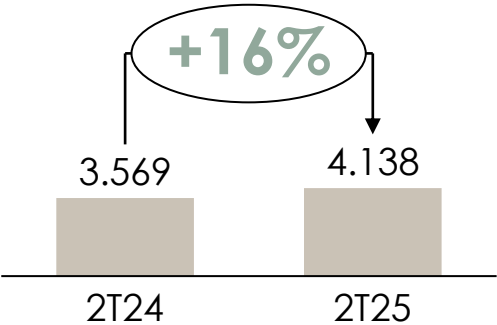
HOSPITALIDADE

REVPAR (R\$)



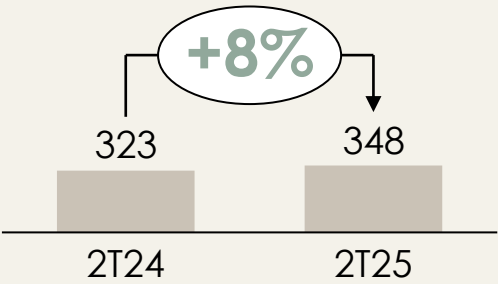
TAXA OCC 48%

DIÁRIA MÉDIA (R\$)

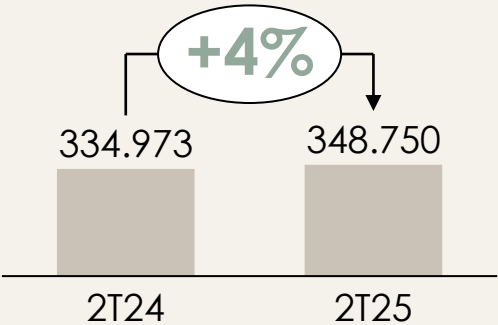


GASTRONOMIA

COUVERT MÉDIO (R\$)



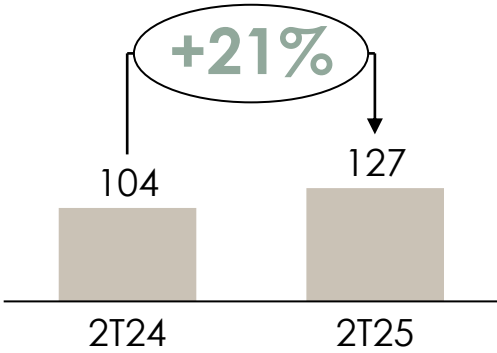
NÚMERO DE COUVERTS



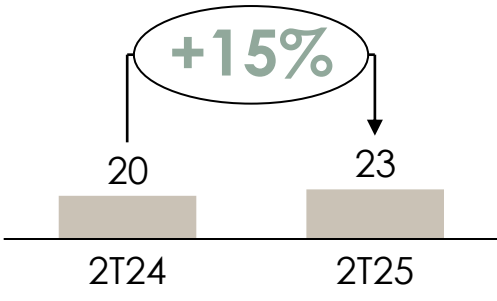
RESULTADO

R\$ mm

RECEITA BRUTA



EBITDA AJUSTADO





AEROPORTO

DESTAQUES 2T25

Neste trimestre **apresentou recorde de resultados operacionais e financeiros desde sua inauguração**, com

Ebitda Ajustado atingindo cerca de **R\$ 45 mm**

Indicadores operacionais seguem evoluindo, apresentando crescimentos robustos:

movimentos (+64%) e litros abastecidos (+54%)

**1º em movimentos internacionais
e 2º em movimentos nacionais**

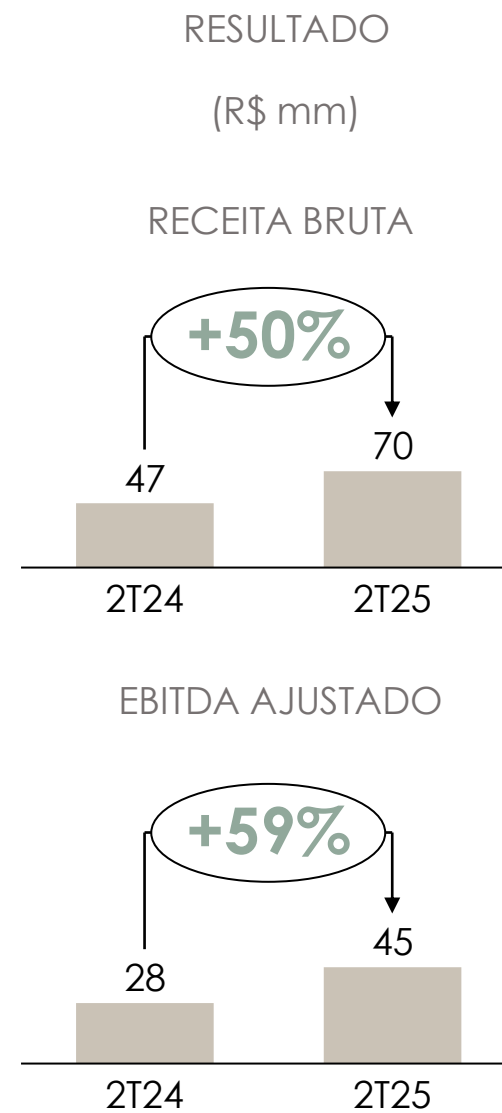
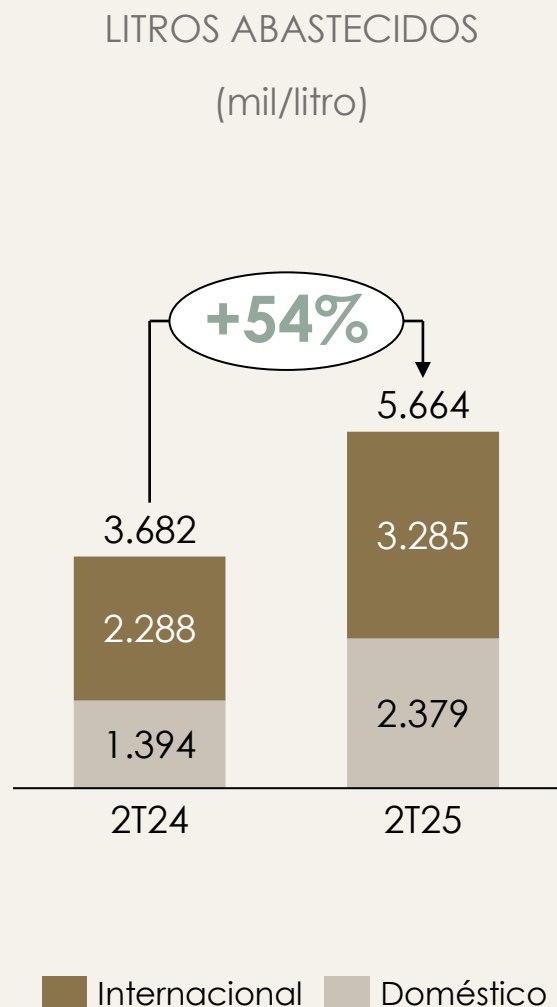
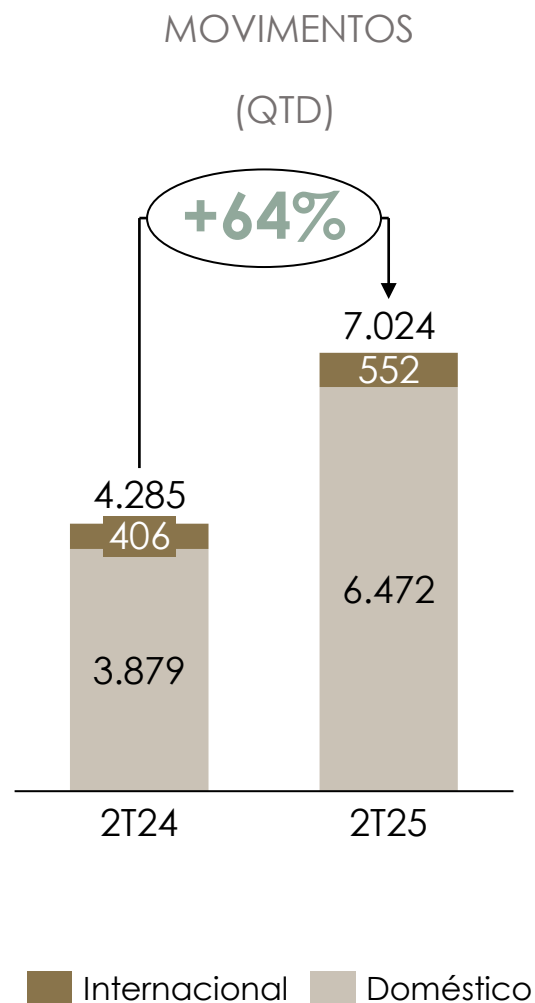
4ª Edição do Catarina Aviation Show, teve recorde de público e movimentos (54% acima da edição de 2024)

4 novos hangares

serão inaugurados entre o 3T25 e o 4T25

AEROPORTO

Contínua evolução das atividades aeroportuárias com recorde de indicadores operacionais e financeiros





JHSF RESIDENCES & CLUBS

DESTAQUES 2T25

Portfólio total distribuído em 123.352 m² com NOI estabilizado de R\$ 127,3mm
entre unidades de locação e clubes

JHSF Residences

Taxa de ocupação contratada de 90%

Conclusão da piscina para a prática de surf do **São Paulo Surf Club**
com abertura prevista para o 2S25

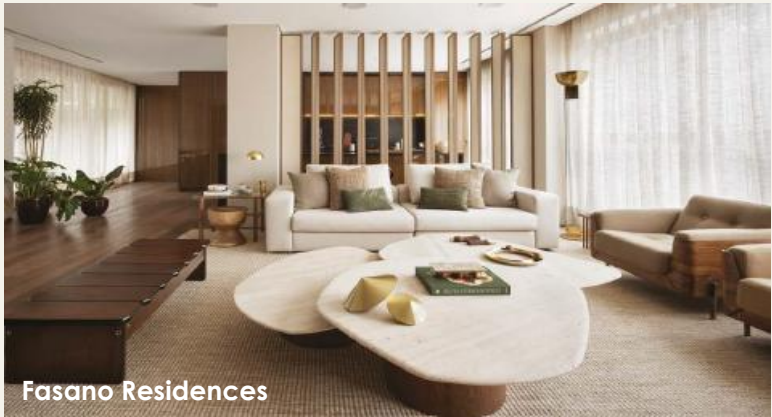
Novidades no Boa Vista Village

Colégio Porto Seguro (abertura em 2027)

Clínica Einstein (abertura entre 2025/2026)

JHSF RESIDENCES & CLUBS

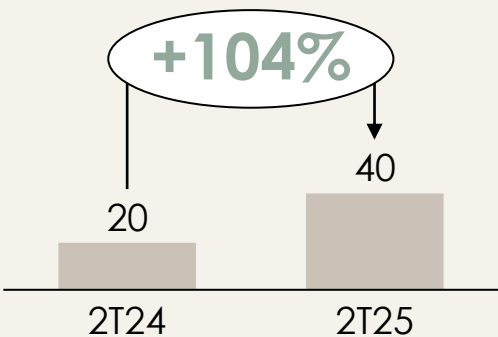
Destaque para taxa contratada de 90% das JHSF Residences



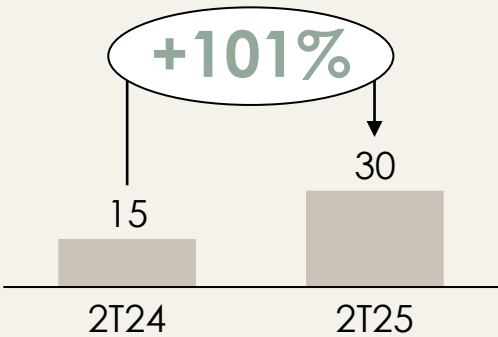
RESULTADO

R\$ mm

RECEITA BRUTA



EBITDA AJUSTADO





JHSF CAPITAL

DESTAQUES 2T25

R\$ 2,7 bilhões em AuM

12 Fundos sob gestão

7 M&A advisory

Robusto pipeline: Captações Brasil e no exterior

Assertividade na estratégia de captações,
assessorando a **JHSF** em seu projeto de expansão



INCORPORAÇÃO

DESTAQUES 2T25

Vendas brutas contratadas atingiram R\$ 294 mm,
superando as vendas do 2T24 e do 1T25

Projetos únicos e exclusivos,
lançados seletivamente em *landbank* próprio
com as **maiores margens do mercado**

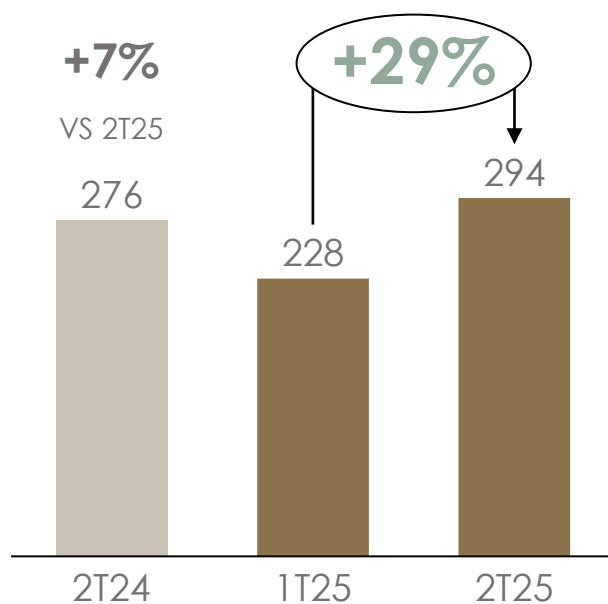
Destaque para o **avanço das obras dos projetos**
Grand Lodge e Surfside (Boa Vista Village), além do
Reserva Cidade Jardim

INCORPORAÇÃO

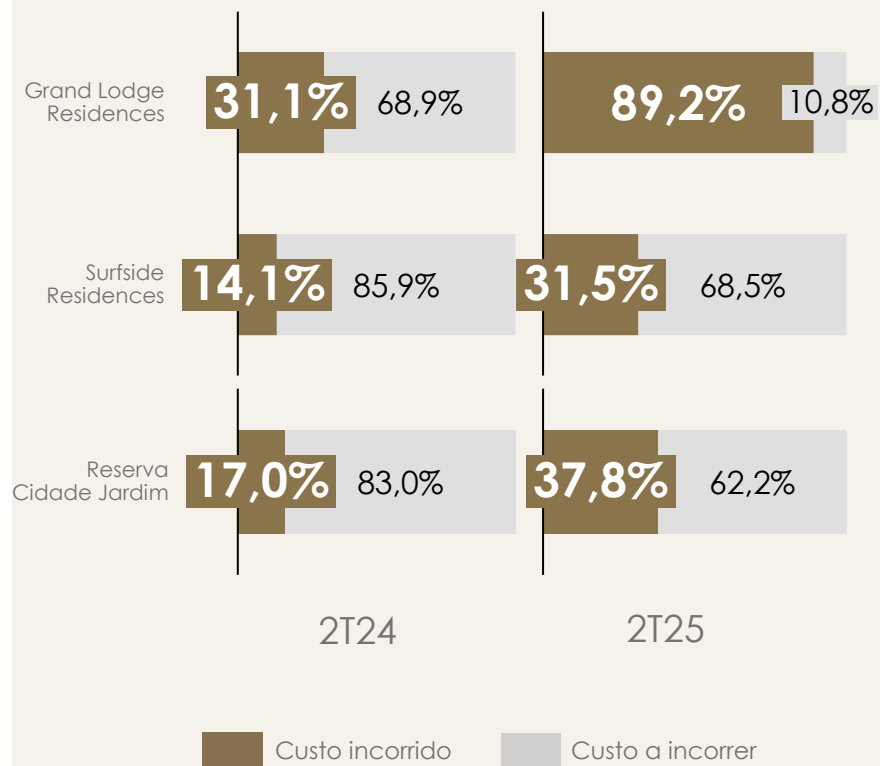
Avanço nas obras dos projetos com as maiores margens do mercado

VENDAS CONTRATADAS

(R\$ mm)



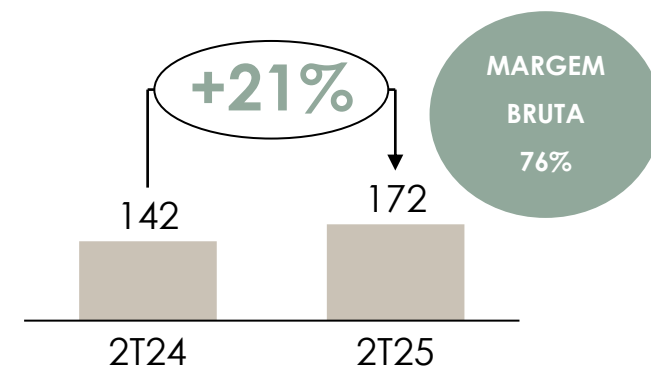
AVANÇO DAS OBRAS



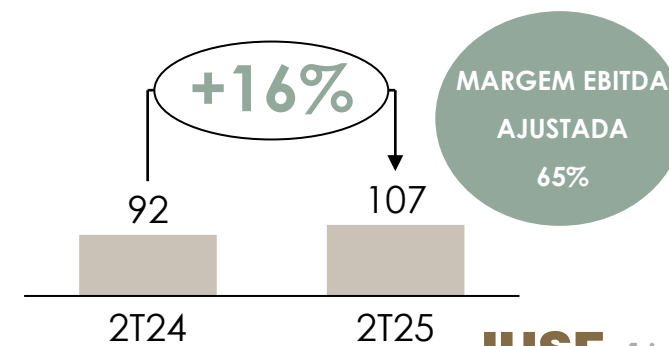
RESULTADO

R\$ mm

RECEITA BRUTA



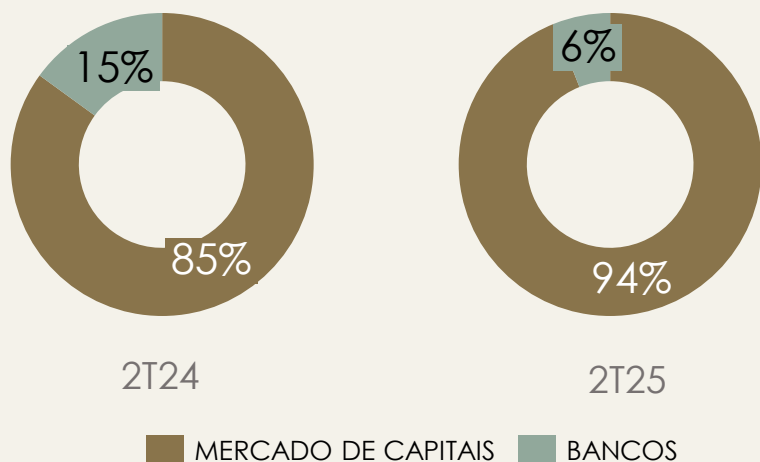
EBITDA AJUSTADO



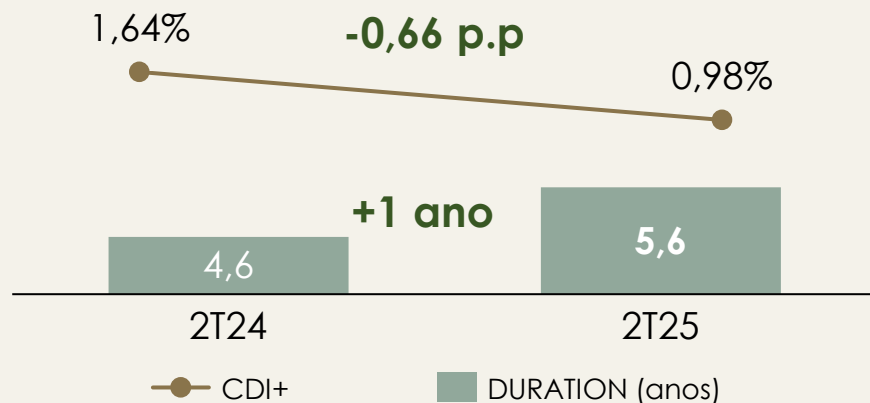
Liability Management melhora o perfil da dívida da Companhia

As captações recordes de R\$ 2,9 bilhões no mercado de capitais em menos de 1 ano, levaram o spread médio da dívida para o menor patamar histórico com aumento da duration

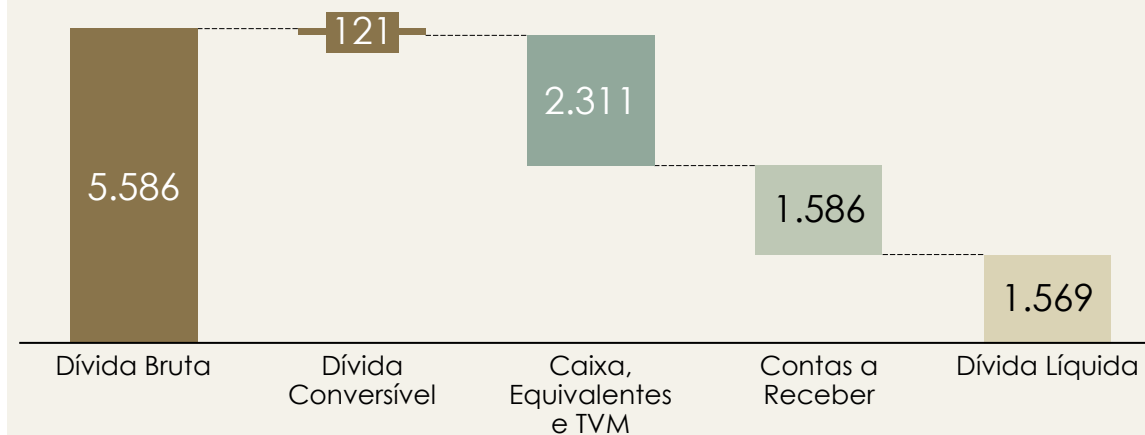
COMPOSIÇÃO DÍVIDA BRUTA



DURATION E CUSTO MÉDIO



COMPOSIÇÃO DÍVIDA LÍQUIDA



ALAVANCAGEM

Dívida Líquida/Ebitda Ajustado LTM: **1,78x**
Dívida Líquida/Patrimônio Líquido: **0,37x** (covenants 0,60x)

Liability Management melhora o perfil da dívida da Companhia

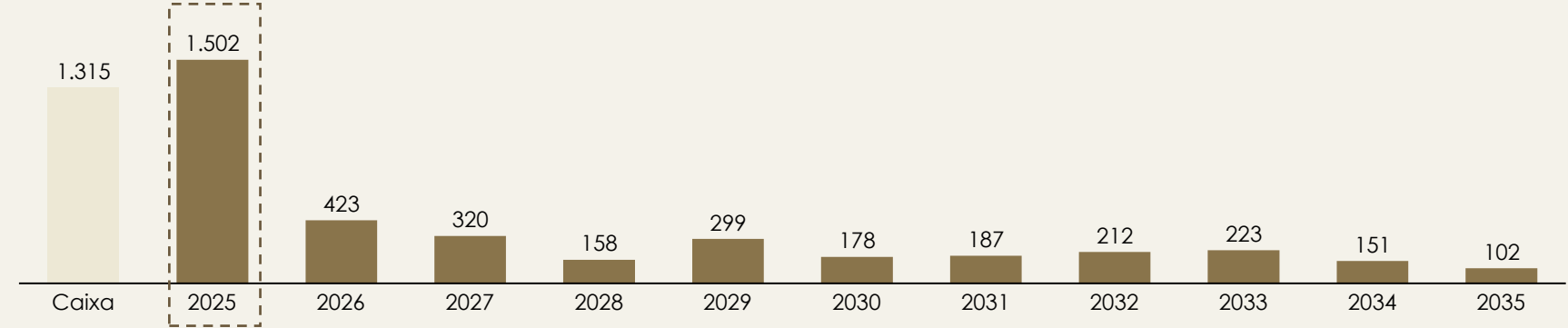
As captações recordes de R\$ 2,9 bilhões no mercado de capitais em menos de 1 ano, levaram o spread médio da dívida para o menor patamar histórico com aumento na cobertura de caixa

CRONOGRAMA DE VENCIMENTOS DA DÍVIDA

(R\$ mm)

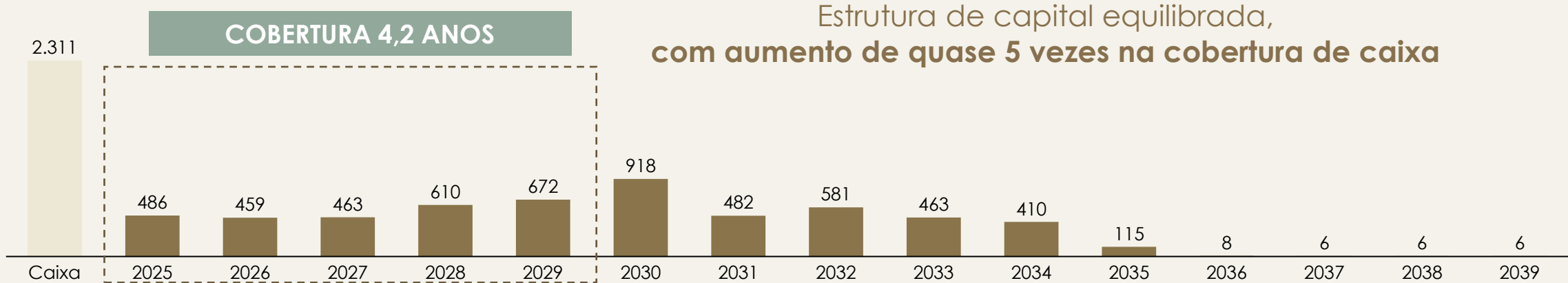
Pré-LM (jun/24)

COBERTURA 0,9 ANOS



Pós-LM (jun/25)

COBERTURA 4,2 ANOS



Estrutura de capital equilibrada,
com aumento de quase 5 vezes na cobertura de caixa

2T25

marcado por resultados consistentes e recordes alinhados com a visão de longo prazo

RENDIA RECORRENTE

Receita Bruta

R\$ 337,4 mm

crescimento de **+25%**

Ebitda Ajustado

R\$ 150,6 mm

crescimento de **+21%**

maior dos últimos anos

Vendas dos **Shoppings** mantiveram o crescimento robusto de dois dígitos, **com destaque para o SCJ (+27%)**

Indicadores de **Hospitalidade e Gastronomia**
crecem: diária média (+16%) e couvert médio (+8%)

Forte evolução das **atividades do Aeroporto, com recorde de indicadores operacionais e financeiros: movimentos (+64%) e litros abastecidos (+54%)**

JHSF Residences com **taxa de ocupação contratada de 90%**

CONSOLIDADO

Receita Bruta

R\$ 544,7 mm

crescimento de **+25%**

Ebitda Ajustado

R\$ 247,2 mm

crescimento de **+22%**

Lucro Líquido

R\$ 245,8 mm

crescimento de **+46%**

Vendas Contratadas na **Incorporação**

R\$ 293,8 mm

superando o 2T24 e 1T25, **com as maiores margens**

Estrutura de capital

Emissão bem sucedida de CRI

R\$ 625,0 mm

Com redução do custo médio (-0,66 p.p)
e aumento da duration (+1 ano)

JHSF 19

JHSF

Para fazer perguntas, por gentileza, clique em ***Raise Hand***.

Q&A
2T25

JHSF



AUGUSTO MARTINS
CEO

BRENO PEREZ VICENTE
CFO

MARA BOAVENTURA DIAS
DRI

RELAÇÃO COM INVESTIDORES

+55 11 3702-5473

ri@jhsf.com.br

JHSF



EARNINGS RELEASE
2Q25

JHSF: largest high-end ecosystem in Latin America



JHSF continues to strengthen its unique high-end ecosystem and reports **2Q25 results marked by records**

Recurring income continues to evolve, with key operating indicators **growing double digits for seven consecutive quarters**, and delivers the **highest EBITDA in history**

The record fundraising of **R\$ 2.9 billion** in the capital markets in less than 1 year **led the average debt spread to its lowest historical level**



The Adjusted EBITDA of Recurring Income is the highest ever reached, representing 61% of the Consolidated EBITDA from 2Q25

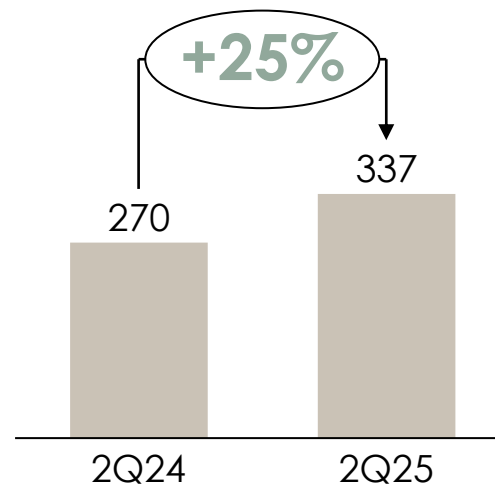


Hotel Boa Vista Surf Lodge

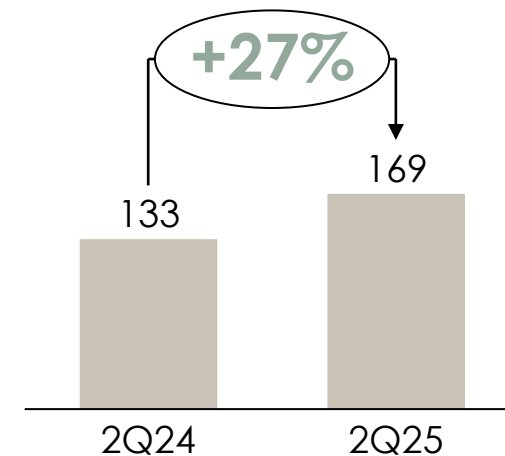
Strong growth in **Recurring Income**

R\$ mm

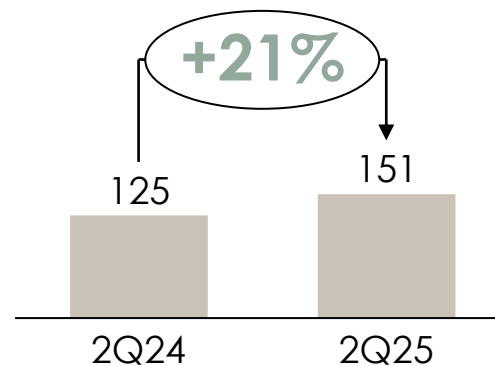
GROSS REVENUE



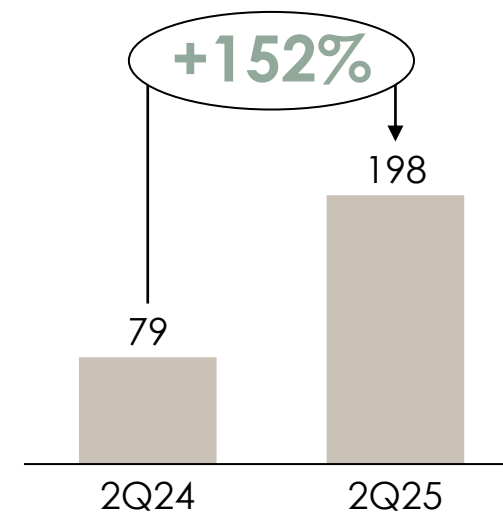
GROSS PROFIT



ADJUSTED EBITDA



NET PROFIT





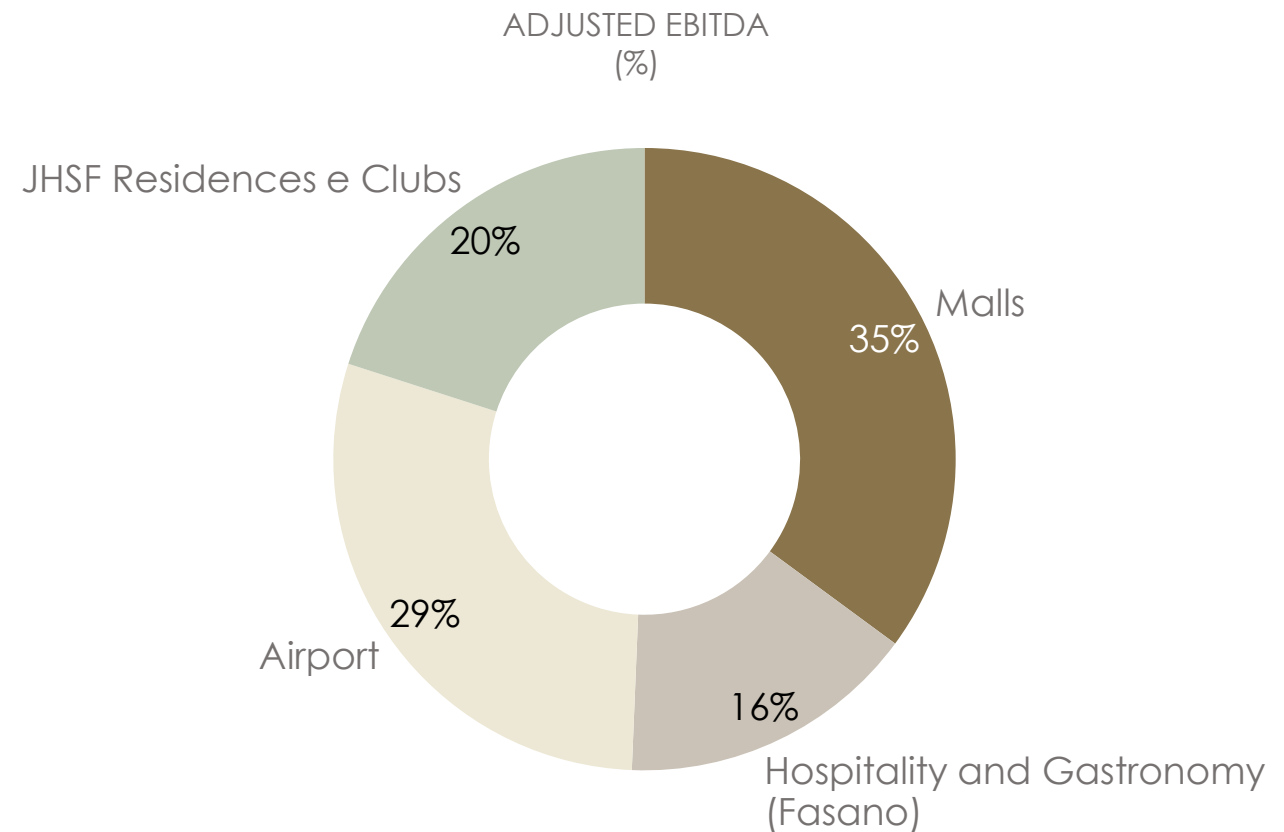
Balanced distribution across businesses, ensuring greater predictability of results



Hotel Boa Vista Surf Lodge

Composition of **Recurring Income Result**

Operational indicators growing **double digits** consistently

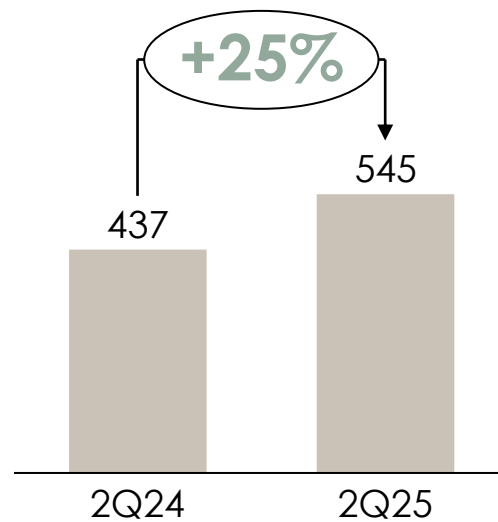


All businesses continued their growth trajectory, **with consistency and a long-term vision**

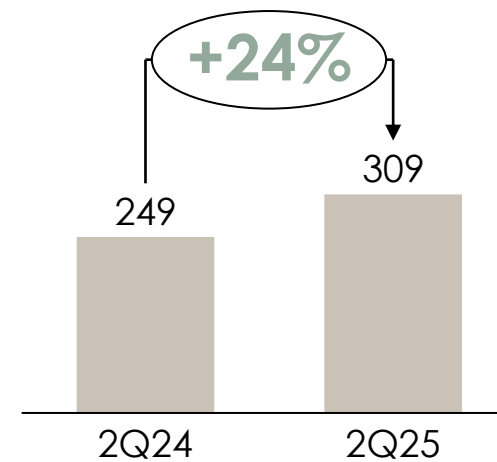
Growth in all **Consolidated** financial indicators

R\$ mm

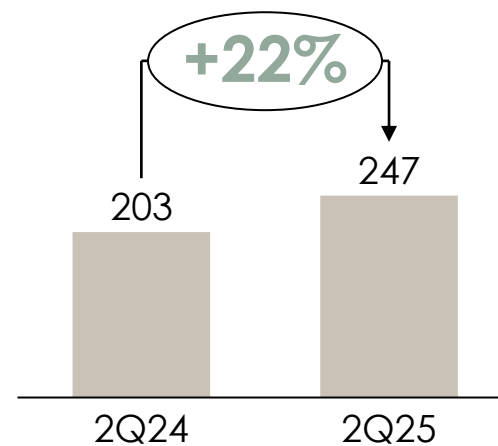
GROSS REVENUE



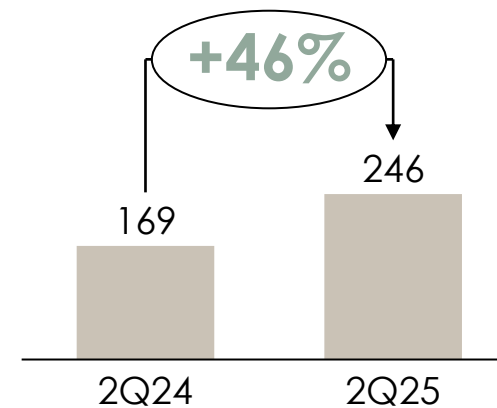
GROSS PROFIT



ADJUSTED EBITDA



NET PROFIT





Malls

HIGHLIGHTS 2Q25

Sales performance (+17%) and rent (SSR +13%) continue to grow double digits, **representing the highest rental performance in the market**, in addition to the **highest occupancy rate**

Inauguration of the **Cidade Jardim Health Center at CJM** (former SPA). A 2,000 sqm GLA area dedicated to health and wellness

CJM has the highest sales growth among high-end malls: +27%

New additions to the CJM mix (new flagships):

Opening of the 1,200 sqm flagship store of Chanel Dior, Prada, and Tiffany & Co., already present at CJM, will double their store sizes;
Rolex will transform its current store into its Latin American flagship;
Opening of the **French restaurant Lou Lou**

Construction works of the **Boa Vista Village Town Center** in its final stage, with inauguration in 2S25.

Construction works at **Shops Faria Lima** evolved



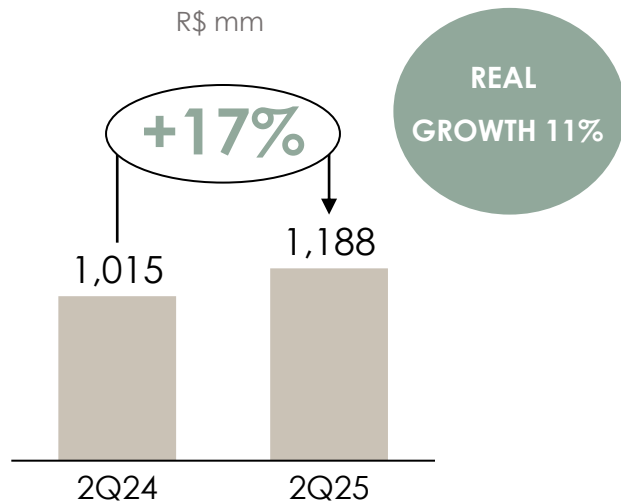
Cidade Jardim Mall

MALLS

Market leader in rental performance and the chosen destination for high-end brands

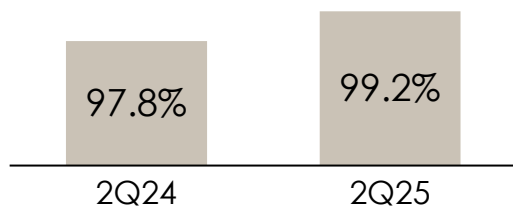
TENANTS SALES

R\$ mm



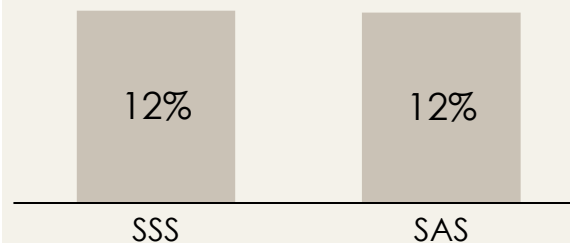
With emphasis on **CJM's 27% sales growth**

OCCUPANCY RATE

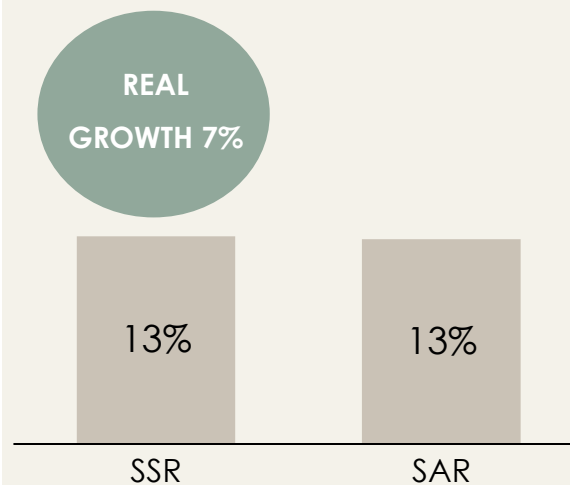


The highest occupancy rate in the market

SALES INDICATORS



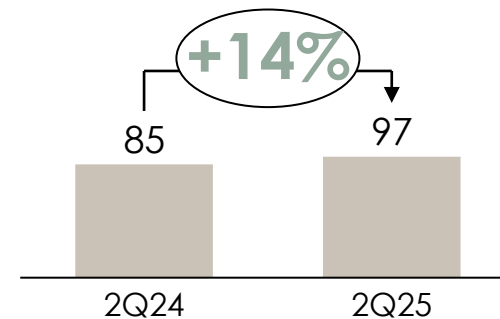
RENT INDICATORS



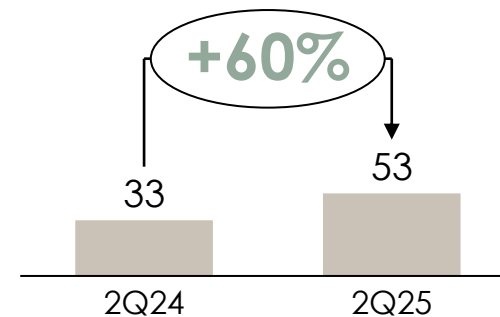
ADJUSTED RESULTS¹

R\$ mm

GROSS REVENUE



ADJUSTED EBITDA



¹2Q24 adjusted for comparison purposes with 2Q25, considering the sales of stakes in SBV, SPN, and the CFO expansion



HOSPITALITY AND GASTRONOMY

HIGHLIGHTS 2Q25

International Expansion:

already contracted portfolio of 5 new hotels, located in **Miami, London, Sardinia, Cascais, and Punta del Este**, to be opened in the coming years

Highlight for the growth in

Average Daily Rate +16% and Average Couvert +8%

Boa Vista Surf Lodge, a new hotel, was chosen by the renowned brand **Louis Vuitton** for the exhibition in Brazil of its iconic pieces

Subsequent events:

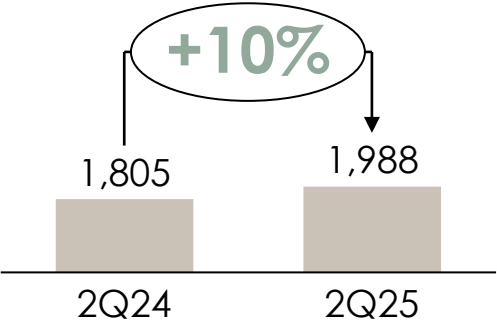
Soft opening inauguration of **Fasano Al Mare Beach Club**, the first phase of **JHSF Fasano Sardegna**

HOSPITALITY AND GASTRONOMY

Strong operational and financial indicators

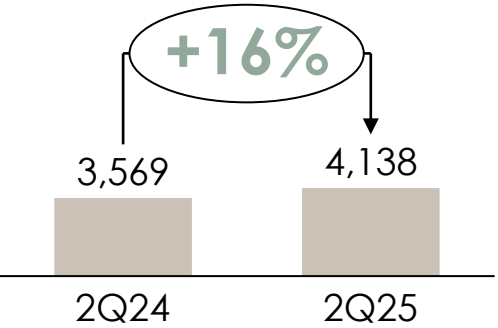
HOSPITALITY

REVPAR (R\$)



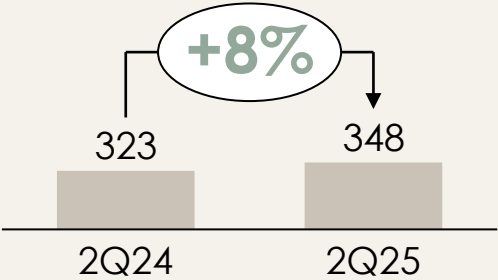
OCC RATE **48%**

AVERAGE DAILY (R\$)

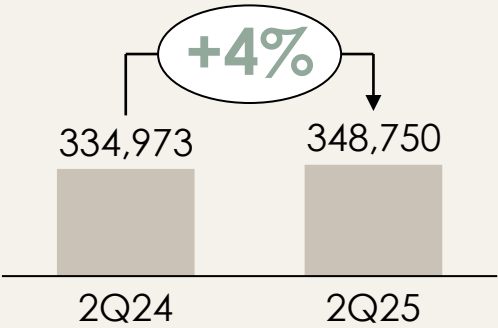


GASTRONOMY

AVERAGE COUVERT (R\$)



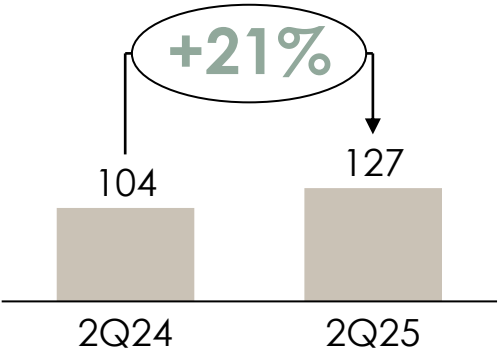
NUMBER OF COUVERTS



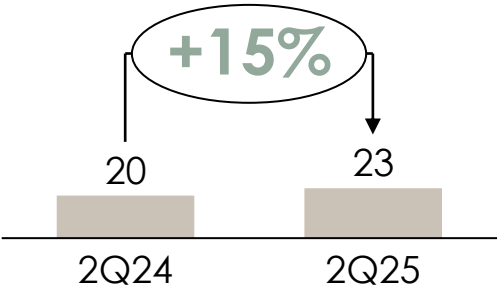
RESULTS

R\$ mm

GROSS REVENUE



ADJUSTED EBITDA





AIRPORT

HIGHLIGHTS 2Q25

This quarter **recorded its highest operational and financial results since its opening**, with Adjusted EBITDA reaching approximately **R\$ 45 million**.

Operational indicators continue to improve, showing robust growth: **movements (+64%)** and **liters fueled (+54%)**

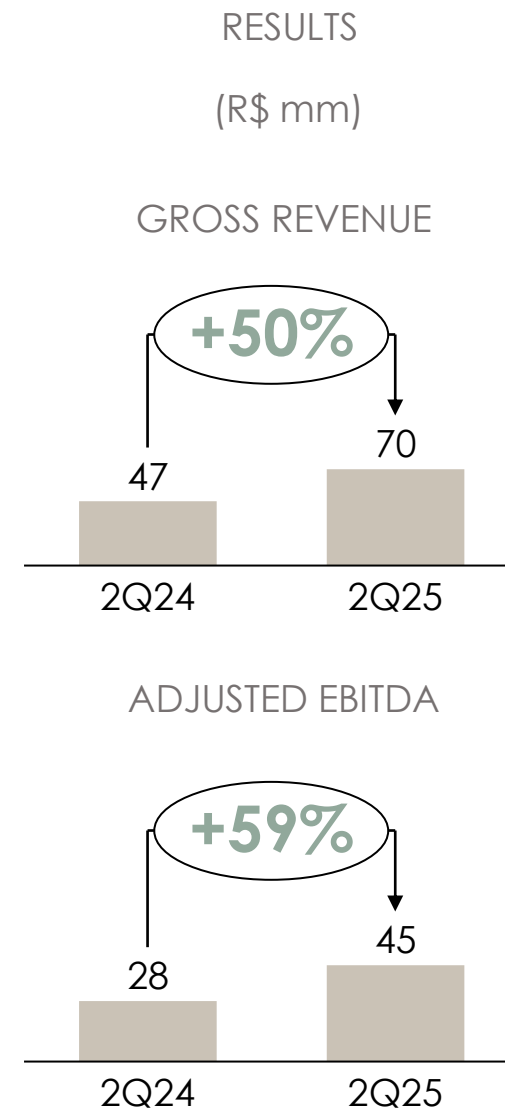
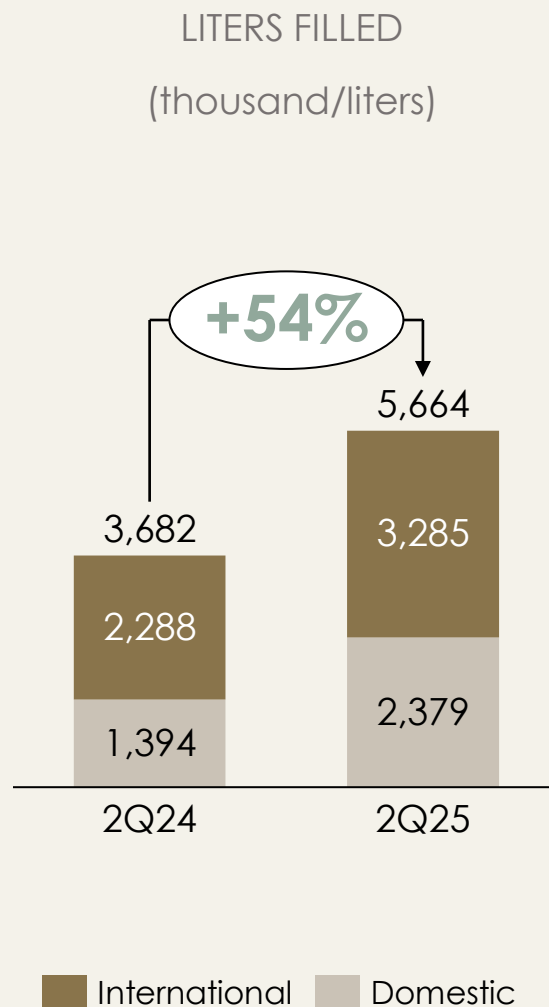
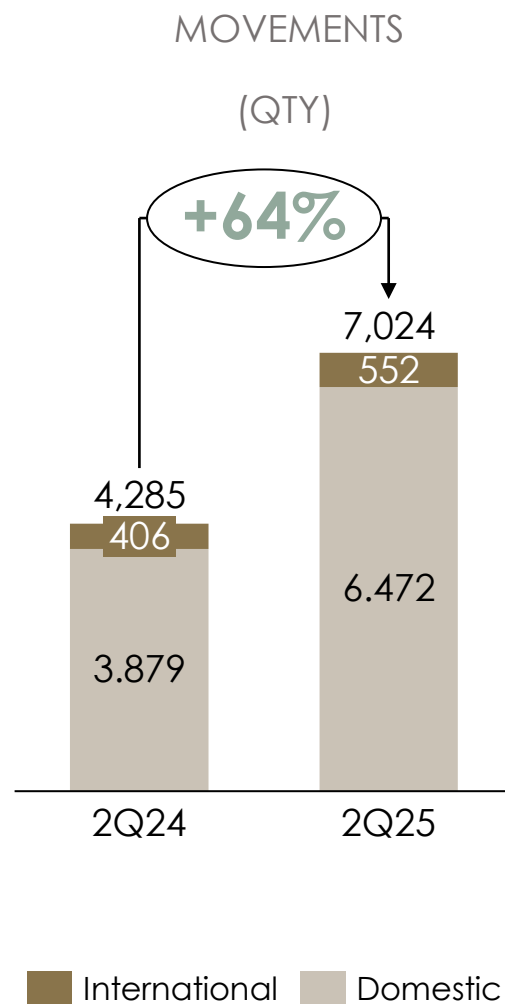
**1st in international movements and
2nd in domestic movements**

4th Edition of the Catarina Aviation Show recorded a new attendance and movements record (54% above the 2024 edition)

4 new hangars
will be inaugurated between 3Q25 and 4Q25

AIRPORT

Continuous growth in airport activities with record operational and financial indicators





JHSF RESIDENCES & CLUBS

HIGHLIGHTS 2Q25

Total portfolio spread across 123,352 sqm with stabilized NOI of R\$ 127.3 mm
including rental units and clubs

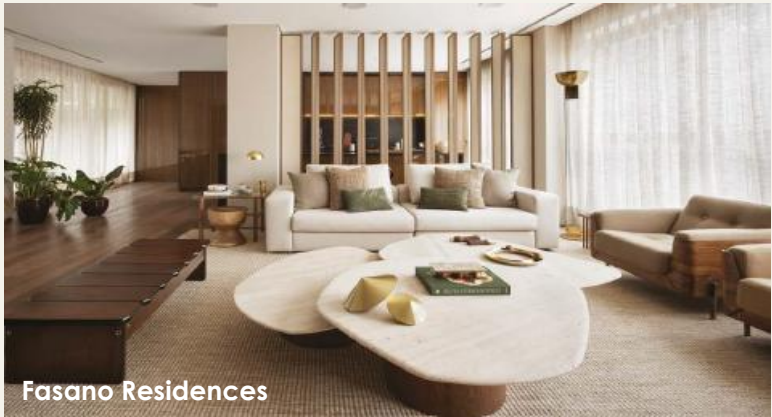
JHSF Residences
Contracted occupancy rate of 90%

Completion of the surfing pool at **São Paulo Surf Club**
with opening scheduled for 2S25

News at Boa Vista Village
Porto Seguro School (opening in 2027)
Einstein Clinic (opening between 2025/2026)

JHSF RESIDENCES & CLUBS

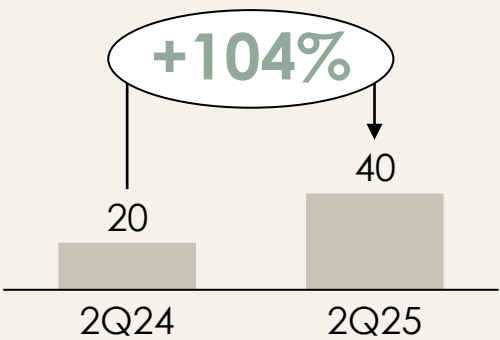
Highlight for the **90% contracted rate** of JHSF Residences



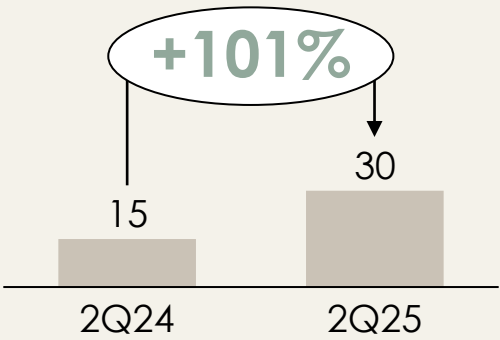
RESULTS

R\$ mm

GROSS REVENUE



ADJUSTED EBITDA





JHSF CAPITAL

HIGHLIGHTS 2Q25

R\$ 2.7 billion in AuM

12 funds under management

7 M&A advisory

Robust pipeline: Fundraising in Brazil and abroad

**Assertiveness in the fundraising strategy,
advising JHSF in its expansion project**



REAL ESTATE DEVELOPMENT

HIGHLIGHTS 2Q25

Contracted gross sales reached R\$ 294 mm,
surpassing sales from 2Q24 and 1Q25.

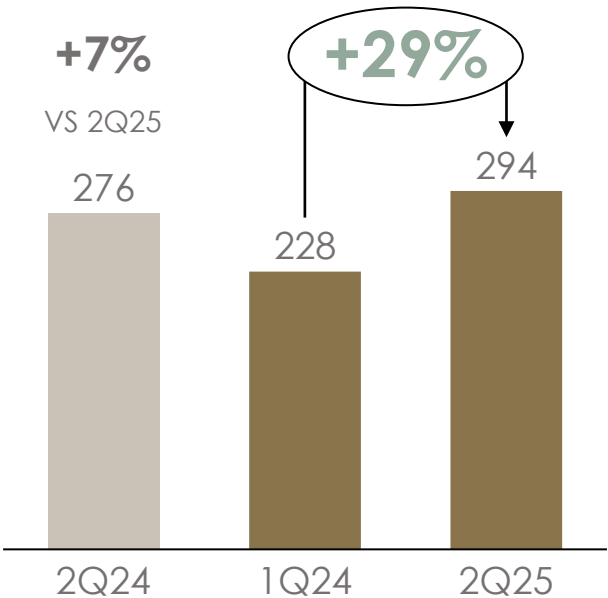
Unique and exclusive projects,
launched selectively in the company's own landbank
with the highest margins in the market

Highlight on the **progress of construction works for the**
Grand Lodge and Surfside projects (Boa Vista Village),
as well as **Reserva Cidade Jardim**

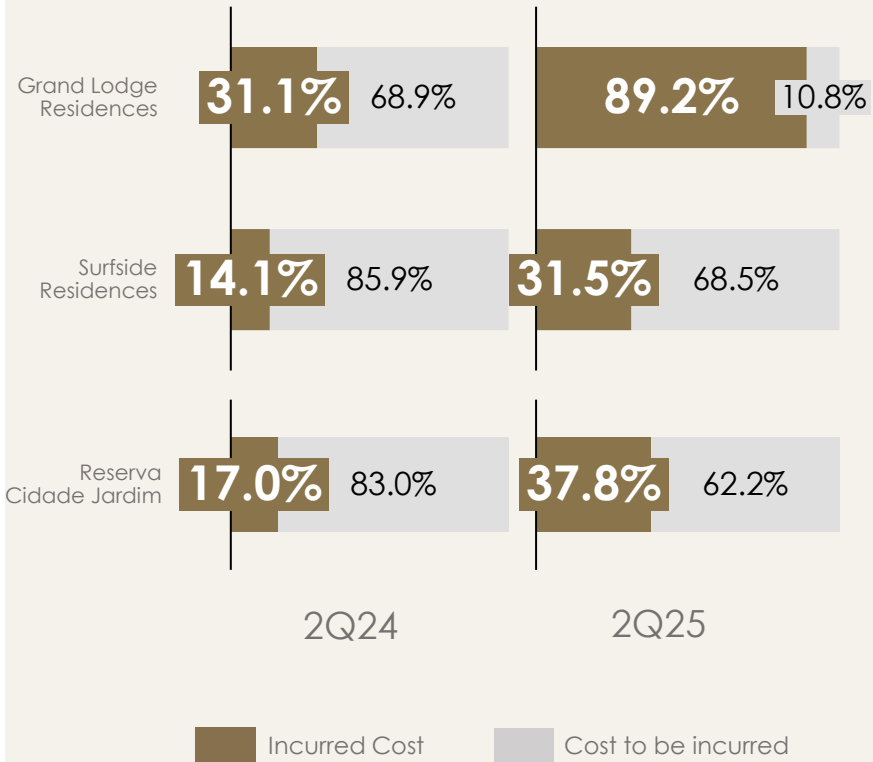
REAL ESTATE DEVELOPMENT

Progress in the construction works of projects with the highest margins in the market

CONTRACTED SALES
(R\$ mm)

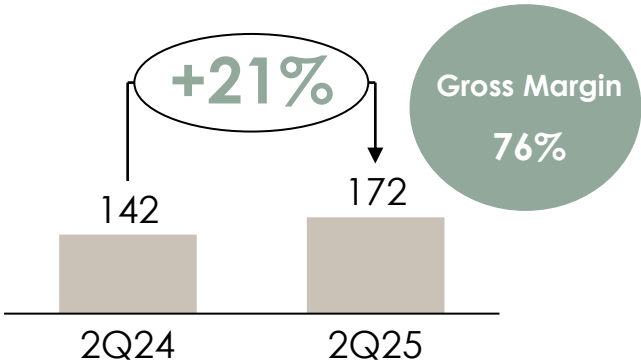


PROGRESS OF
CONSTRUCTION WORKS

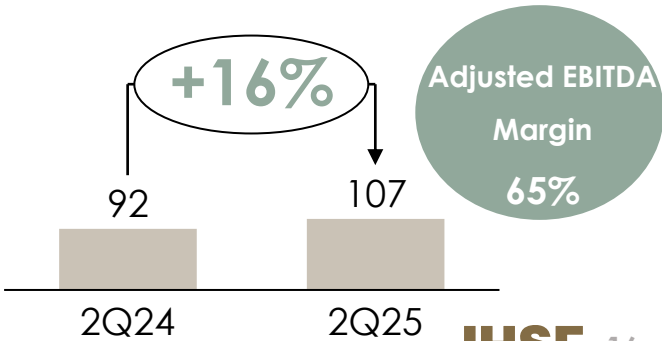


RESULTS
R\$ mm

GROSS PROFIT



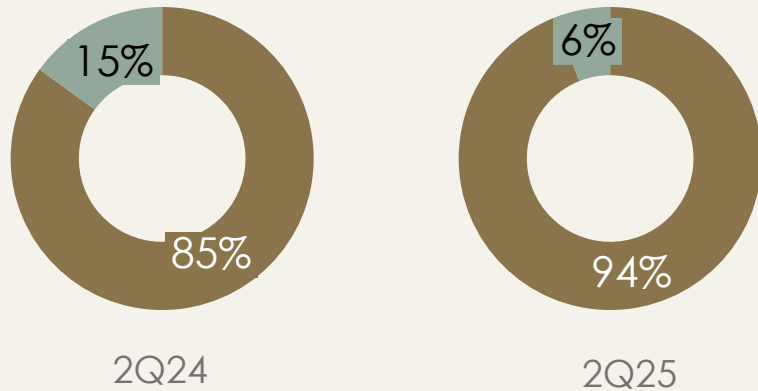
ADJUSTED EBITDA



Liability Management improves the Company's debt profile

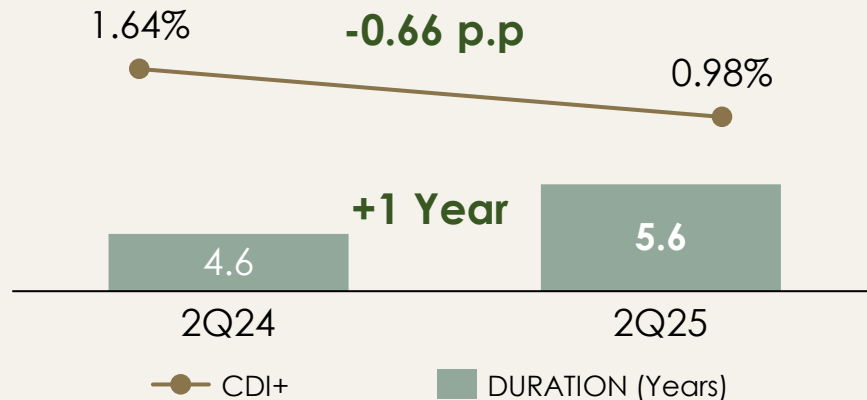
The record fundraising of R\$ 2.9 billion in the capital market in less than a year has led the **average debt spread to its lowest historical level with duration extension**

GROSS DEBT COMPOSITION



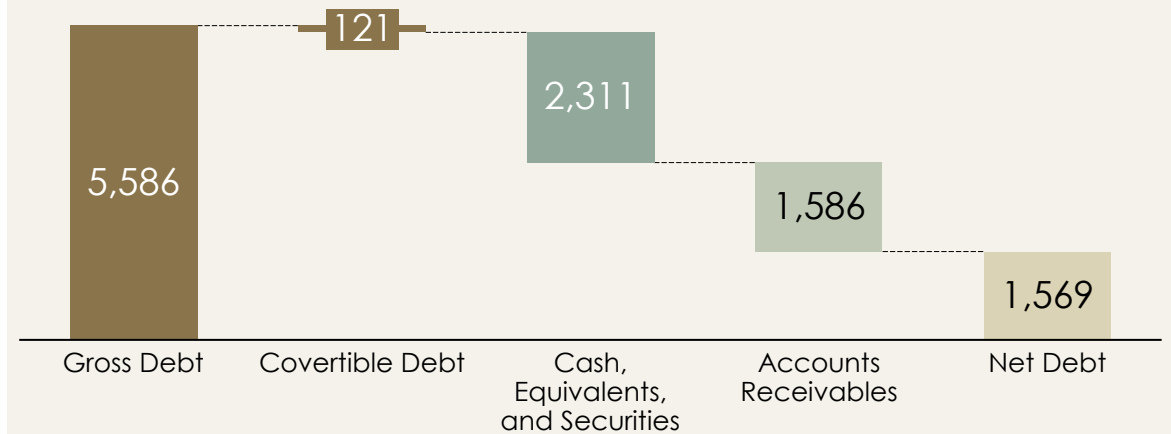
CAPITAL MARKET BANKS

DURATION AND AVERAGE COST



CDI+ DURATION (Years)

NET DEBT COMPOSITION

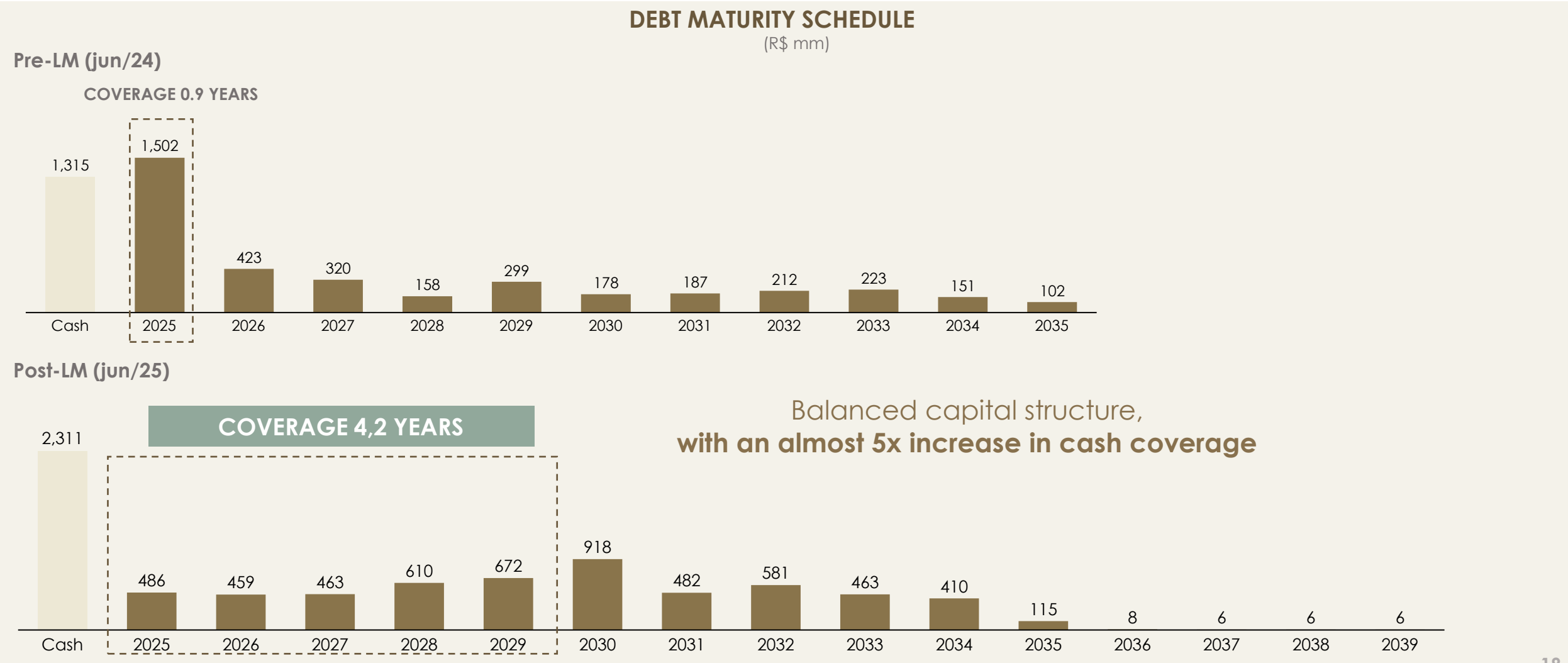


LEVERAGE

NET Debt/Adjusted LTM EBITDA: **1,78x**
NET Debt /Shareholders's Equity: **0,37x** (covenants 0,60x)

Liability Management improves the Company's debt profile

The record fundraising of R\$ 2.9 billion in the capital market in less than a year has led the **average debt spread to its lowest historical level** with an increase in cash coverage.



2Q25 marked by consistent and record results aligned with the long-term vision

RECURRING INCOME

Gross Revenue
R\$ 337.4 mm
growth of **+25%**

Adjusted Ebitda
R\$ 150.6 mm
growth of **+25%**
the highest in recent years

Mall sales maintained robust double-digit growth, **with CJM standing out (+27%).**

Hospitality and Gastronomy indicators **grow: average daily (+16%) and average covert (+8%)**

Strong growth in **airport activities, with record operational and financial indicators: movements (+64%) and liters fueled (+54%)**

JHSF Residences with a **contracted occupancy rate of 90%**

CONSOLIDATED

Gross Revenue
R\$ 544.7 mm
growth of **+25%**

Adjusted Ebitda
R\$ 247.2 mm
growth of **+22%**

Net Profit
R\$ 245.8 mm
growth of **+46%**

Contracted Sales in Real Estate Development
R\$ 293.8 mm
surpassing 2Q24 and 1Q25, **with the highest margins**

Capital Structure
Successful CRI issuance
R\$ 625.0 mm
With a reduction in the average cost (-0.66 p.p)
and an increase in duration (+1 year)

JHSF 19

JHSF

To ask question, please click ***Raise Hand.***

Q&A
2Q25

JHSF

AUGUSTO MARTINS
CEO

BRENO PEREZ VICENTE
CFO

MARA BOAVENTURA DIAS
DRI



INVESTOR RELATIONS

+55 11 3702-5473

ri@jhsf.com.br