

An aerial photograph of a tall, lattice-structured power transmission tower under construction. Several workers in safety gear are visible on the tower's structure. The tower is situated over a large, calm lake, with forested hills in the background under a clear blue sky. The image has a blue color cast and a soft gradient at the bottom left.

isa

ENERGIA

Disclaimer

The statements contained in this report regarding the business outlook of ISA ENERGIA BRASIL (B3: ISAE3, ISAE4) ("ISA ENERGIA BRASIL", "Company"), projections and its growth potential are mere forecasts and were based on management's expectations regarding the Company's future. These expectations are highly dependent on changes in the market, in the general economic performance of the country, the sector and international markets, and are subject to change.

Future considerations are not guarantees of performance. They involve risks, uncertainties, and assumptions, as they refer to future events and, therefore, depend on circumstances that may or may not occur.

Investors should understand that general economic conditions, market conditions and other operating factors may affect the future performance of ISA ENERGIA BRASIL and lead to results that differ materially from those expressed in such forward-looking considerations.

The financial information has been prepared in accordance with CVM standards and CPCs, and is in accordance with international accounting standards (IFRS) issued by the International Accounting Standard Board (IASB). The Regulatory Result is presented, in accordance with the accounting practices adopted in Brazil. The purpose of disclosing the Regulatory Result is merely to contribute to the understanding of ISA ENERGIA BRASIL's business. Sums may differ due to rounding. The Regulatory result is audited only at the end of each fiscal year by the independent auditors.

Agenda

- **ISA ENERGIA BRASIL**
 - **PAULISTA CONCESSION**
 - **GREENFIELD PROJECTS**
- **STRATEGY & GOVERNANCE**
- **FUTURE OPPORTUNITIES**
- **FINANCIAL HIGHLIGHTS**
- **WHY INVEST IN ISAE4?**



ISA ENERGIA BRASIL



WHO WE ARE

ISA ENERGIA BRASIL

20
years of average maturity
term of concessions

3rd
Largest transmission
company¹



34
concessions



18
Brazilian states



11%
of the sector's
transmission lines
(over 201k km³)



~23k km²
of transmission line
network



30%
of the country's
electricity



95%
of energy from
Sao Paulo



137²
substations



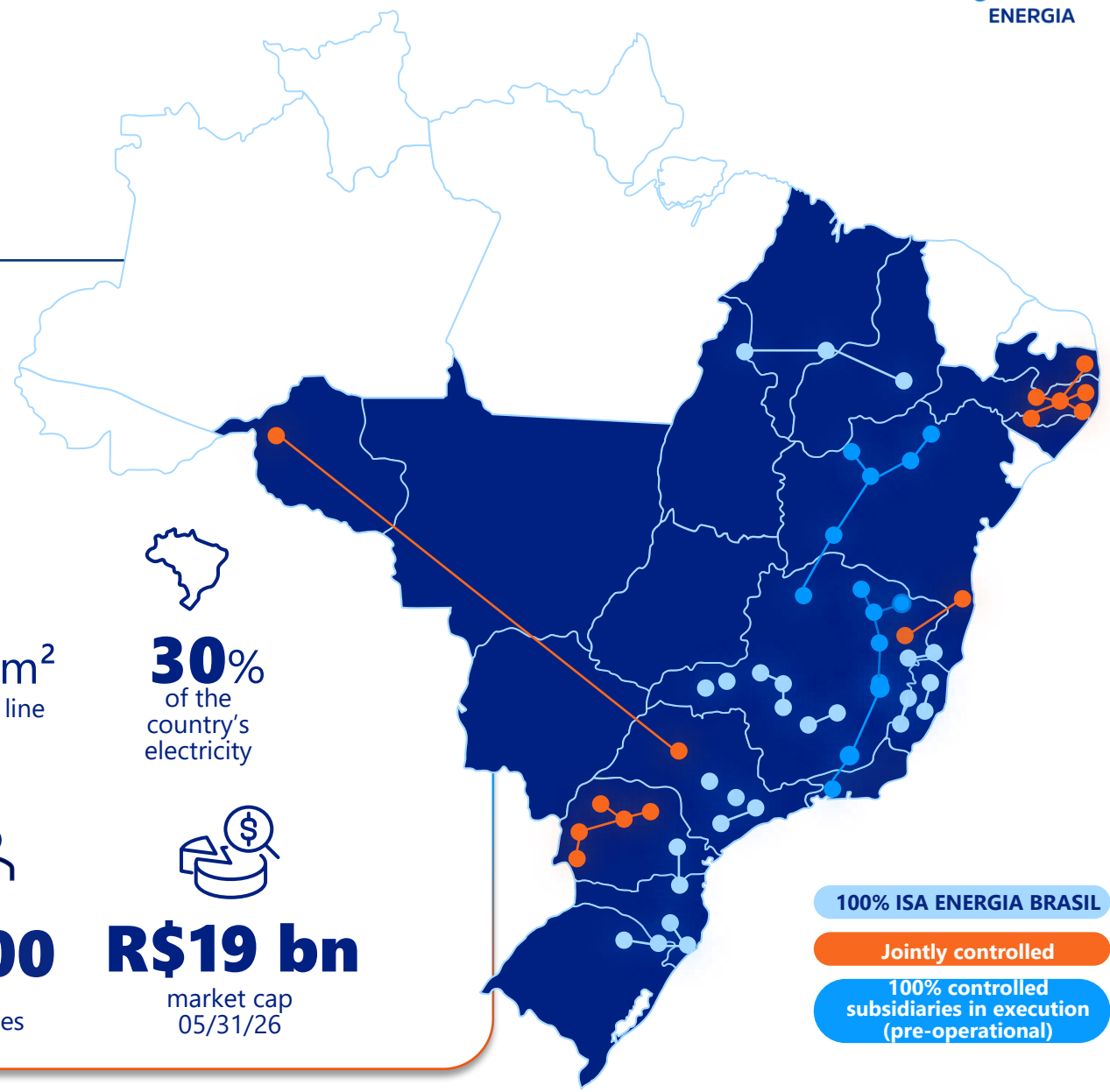
85k MVA²
installed transformation
capacity



~1,700
employees



R\$19 bn
market cap
05/31/26



100% ISA ENERGIA BRASIL

Jointly controlled

100% controlled subsidiaries in execution (pre-operational)

¹Based on Allowed Annual Revenue ("AAR"); source List of ANEEL 25/26 modules + Auctions 04/25 & 01/26 | ² Considers assets 100% ISA ENERGIA BRASIL and from jointly controlled subsidiary | ³ Source: EPE dec/2025 considers all transmission lines

MANAGER OF A DIVERSIFIED AND BALANCED PORTFOLIO OF CONCESSIONS THAT ENABLES GROWTH OPPORTUNITIES...

CONCESSIONS PORTFOLIO: Allowed Annual Revenue ("AAR") CYCLE 25/26

R\$ 6.4 billion



NEW CONCESSIONS: GREENFIELD

Auction Efficiency: Competition takes place at the time of bidding

- Increases Company's **longevity (+30 years)**
- **Double-digit equity IRR** (real terms)
- AAR set in the auction **annually adjusted by inflation**
- **Simpler regulatory model**

■ Operational ■ Under construction

PAULISTA CONCESSION: RENEWED in 2013

Revenue defined primarily by asset value and efficiency benchmark

- Regulatory Asset Base ("RAB") remunerated by **regulatory WACC**
- Recurring **organic growth (estimated AAR/CapEx: 12-17%)**
- **Synthetic competition** via Periodic Tariff Review ("PTR") every 5 years
- **RBSE¹: renewal linked revenue will be mostly received by 2028** (R\$ 1.3 bn/year)

■ RBSE¹ ■ Organic Growth²

¹ RBSE: Basic Network Existing System | ² Operation and Maintenance + Retrofitting and Improvement.

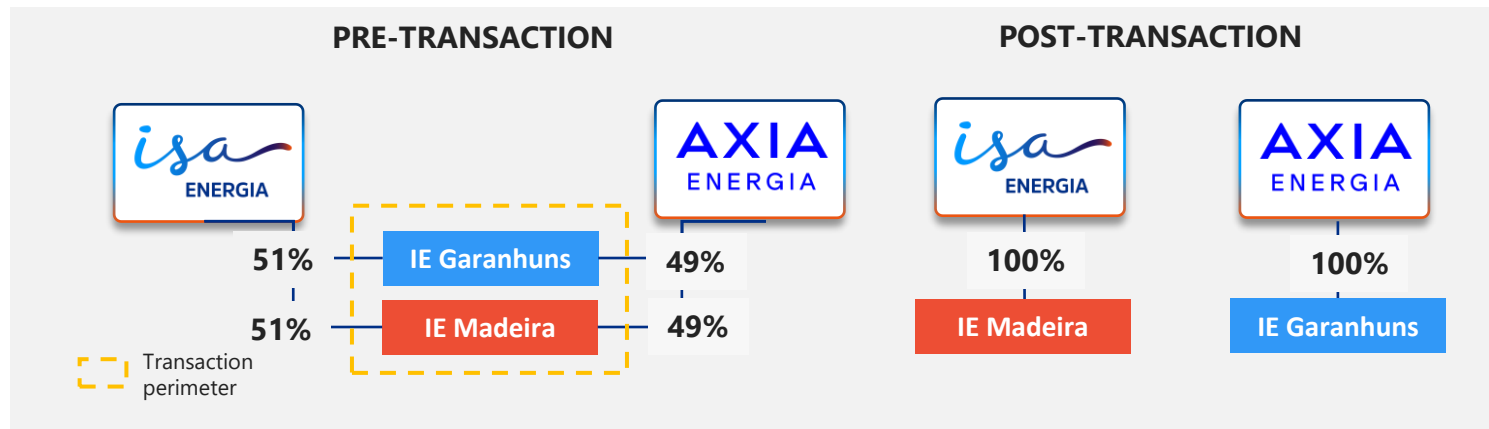
...AS WELL AS PORTFOLIO OPTIMIZATION OPPORTUNITIES

On March 19th, 2026, the Company executed an asset swap with Axia involving its participations in Madeira and Garanhuns

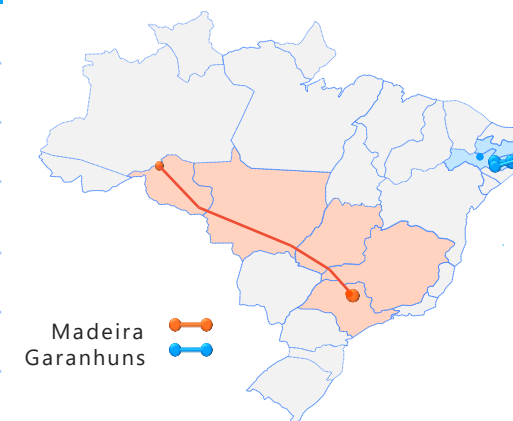
Highlights

- ISA ENERGIA BRASIL will **acquire Axia's 49% stake in IE Madeira**, taking its ownership to 100%, while **selling its 51% stake in IE Garanhuns** to Axia
- **Corporate simplification** leading to optimization in governance
- **Cash settlement** to be paid at closing to Axia: **R\$1.17 bn**
- **Net impact** for ISA ENERGIA BRASIL (2025 regulatory figures):
 - Net revenues: **+R\$ 343 million**
 - EBITDA: **+R\$255 million**
 - Positive impact in leverage

Scope of the transaction



	IE Madeira	IE Garanhuns
Transmission Lines	2,385 km	633 km
Transformation capacity	7,464 MVA	2,100 MVA
AAR cycle 25/26 (R\$ million)	761	158
Regulatory EBITDA ¹ (R\$ million)	660	134
Net Debt (R\$ million)	588	43
COD	Aug/13	Nov/15
Remaining term ²	12.9 years	15.7 years



¹ Consolidated EBITDA as presented in the 4Q25 earnings release | ² Remaining concession term as of March 2026

RESILIENT BUSINESS MODEL WITH HIGH OPERATIONAL AND FINANCIAL PERFORMANCE

STRENGTHS

1

PREDICTABLE AND INFLATION-PROOF REVENUES

100% remunerated by availability, without risk of default, volume or energy price

2

TECHNICAL KNOW-HOW

Proven by **successful track-record** delivering projects with anticipation and lower costs vs regulatory references

3

REGULATORY BENCHMARK¹

Best transmission Company in the last 2 **Tariff Reviews (2018 and 2023)** thus receiving a premium on O&M costs and on reevaluation of CAPEX recognized as RAB

4

FINANCIAL DISCIPLINE

Enabling to **balance growth and profits' distribution**

5

COMPETITIVE COST OF CAPITAL

Controlled leverage at **competitive cost**

6

CONSISTENT PAYOUT

Distribution of **at least 75% of regulatory net income**

¹ Contracts renewed in 2013

1

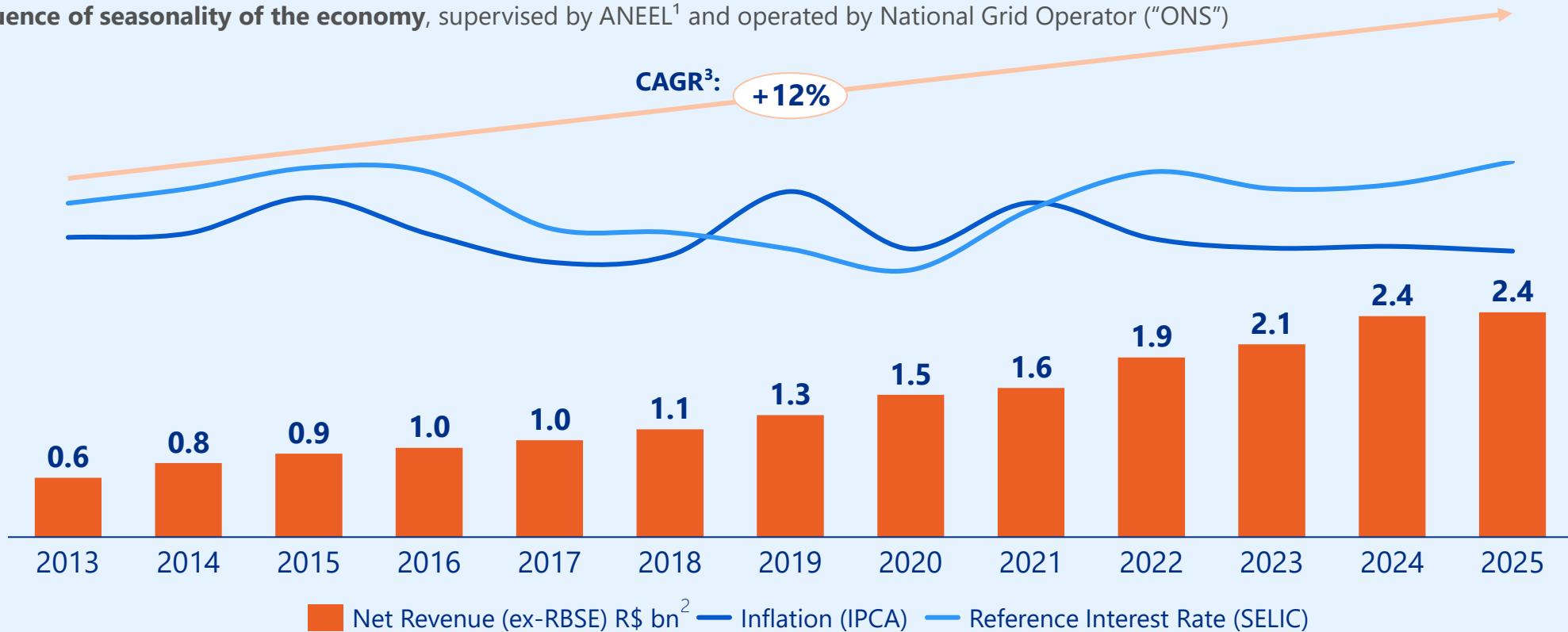
PREDICTABLE AND INFLATION-PROOF REVENUES

100% remunerated by availability, without risk of default, volume or energy price

RECURRING REVENUE GROWTH ACROSS MULTIPLE ECONOMIC CYCLES

REGULATED AND NON-CYCLICAL SECTOR

Low influence of seasonality of the economy, supervised by ANEEL¹ and operated by National Grid Operator (“ONS”)



¹ National Electricity Agency (Regulator) | ² Nominal Value – regulatory accounting | ³ CAGR: Compound Annual Growth Rate.

SUCCESSFUL TRACK-RECORD OF CAPEX OPTIMIZATION AND ANTICIPATION

Energized Projects
2019 – 2026

17

Investments
R\$ billion¹

~10

AAR²
R\$ million

1,243

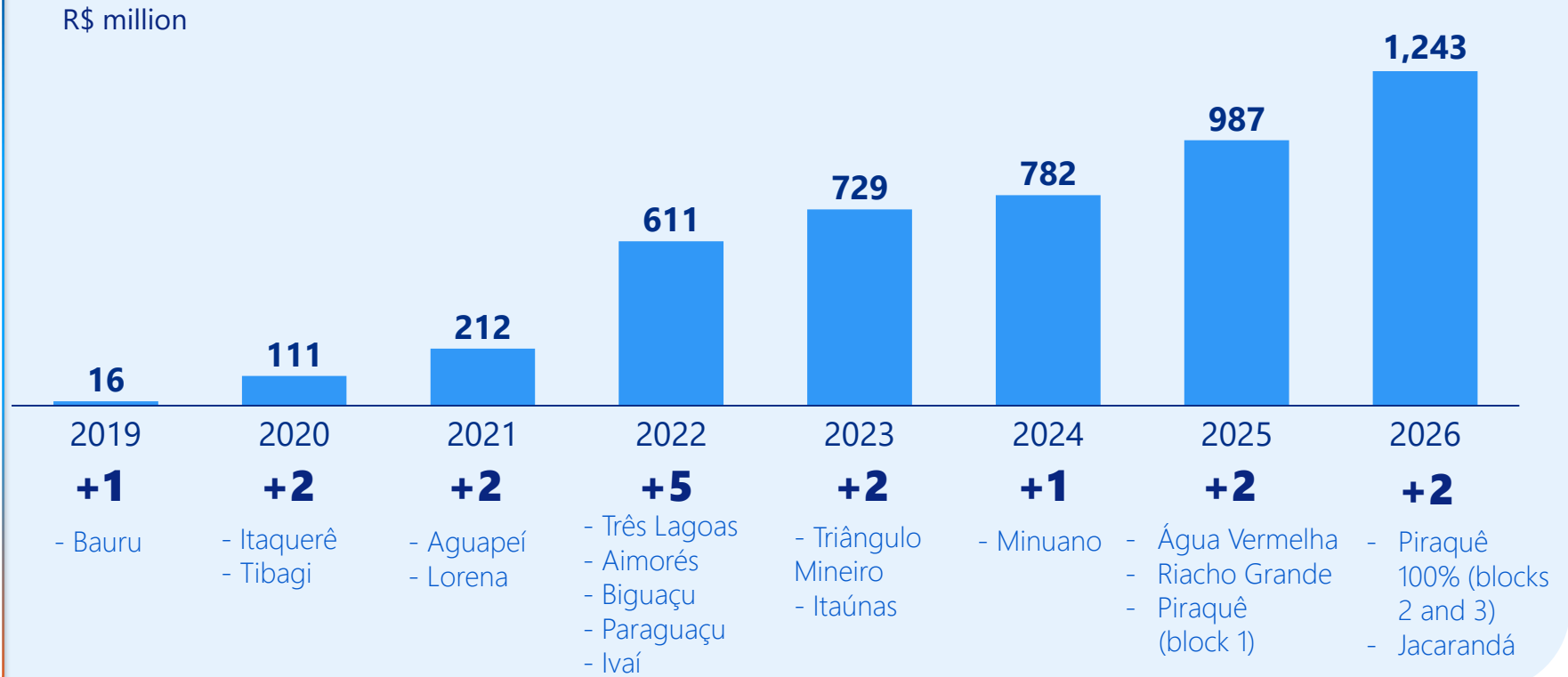
Average Anticipation³

11 months

Average CapEx efficiency⁴

23%

Cumulative evolution of AAR for energized projects²



¹ ANEEL reference in real terms as of respective Auction Dates, weighted by ISA ENERGIA BRASIL's participation | ² AAR cycle 2025/2026, weighted by ISA ENERGIA BRASIL's participation | ³ compared to ANEEL reference date limit, considering 100% Controlled projects | ⁴ CAPEX in real terms as of Mar/2026, compared to ANEEL's reference, considering 100% controlled projects.

REGULATORY BENCHMARK

3 Best transmission Company in the last 2 Tariff Reviews (2018 and 2023) thus receiving a premium on O&M costs and on reevaluation of CAPEX recognized as RAB

SECTOR BENCHMARK IN EFFICIENCY AND PREMIUM OVER O&M COST

Periodic Tariff Review - PTR (2023) - Renewed Concessions

Retrofitting &
Improvements (R&I)

+89%

Reevaluation of
CAPEX recognized
as RAB

Operation and
Maintenance (O&M)

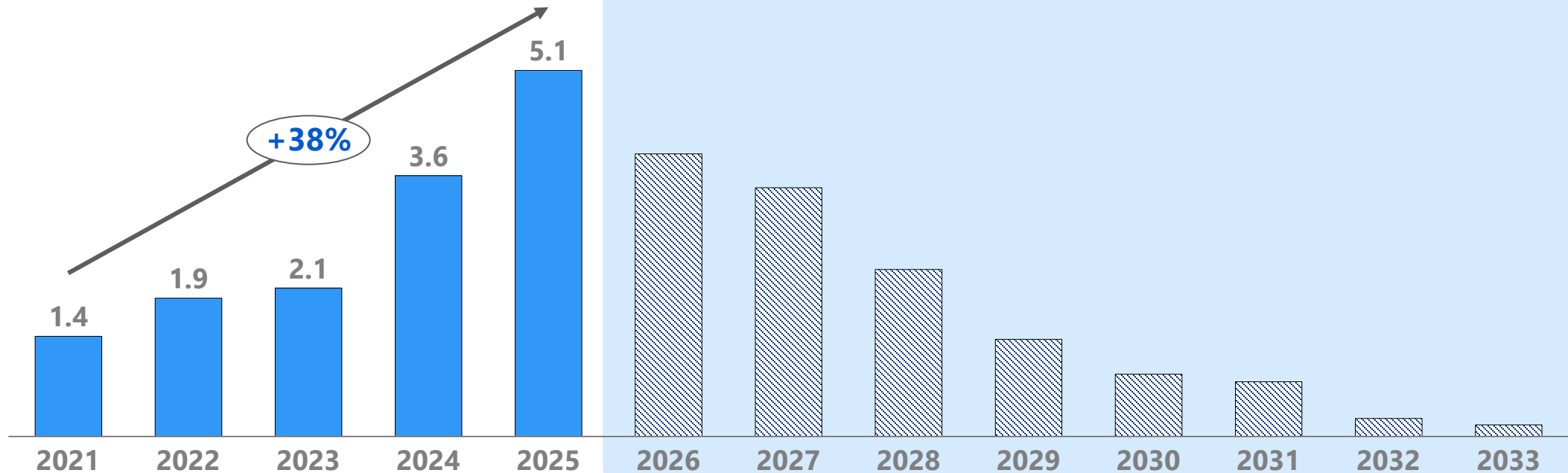
+18%

Premium over
O&M costs



INVESTMENT TRAJECTORY EXECUTED WITH DISCIPLINE AND EFFICIENCY...**TOTAL INVESTMENT EVOLUTION**

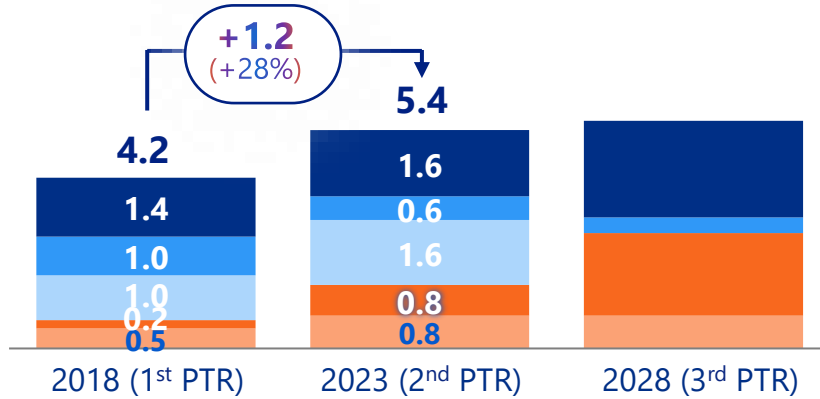
R\$ billion



4 FINANCIAL DISCIPLINE
Enabling to **balance growth and profits' distribution**

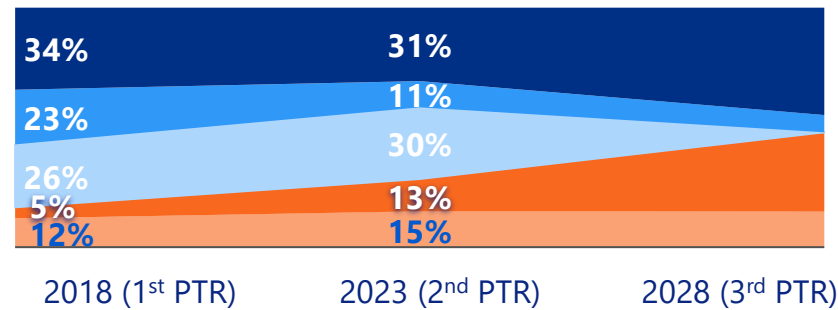
...ENABLING BUSINESS GROWTH WITH PROFITABILITY AND GAINS OF SCALE

**OPERATIONAL
AAR
EVOLUTION**



R\$ billion | base date Jun/25

**REVENUE
BREAKDOWN**



Revenue from new investments will more than offset the end of Financial RBSE

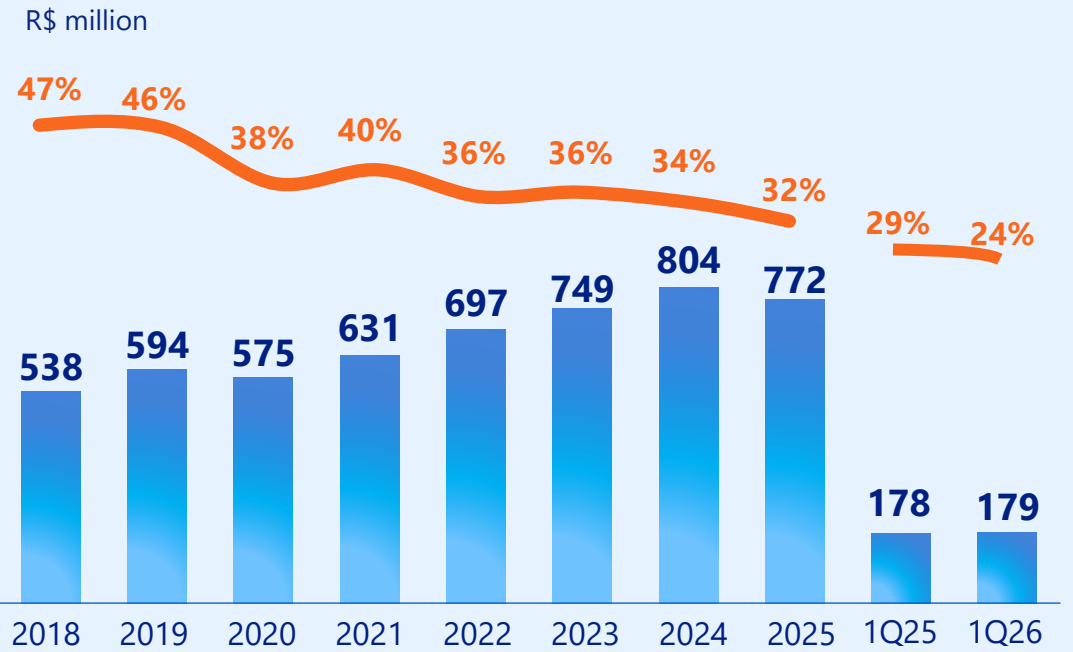
Paulista Concession

- Organic growth¹
- Economic RBSE
- Financial RBSE

New Concessions

- Controlled 100%
- Jointly controlled

Operational Efficiency²



- OPEX³
- OPEX / Net Operating Revenue (ex-RBSE)

¹ Operation and Maintenance + Retrofitting and Improvements | ² Regulatory accounting | ³ OPEX: PMSO – Personnel, Material, Services and Others.

SOLID BALANCE SHEET ENABLING ACCESS TO CAPITAL AT COMPETITIVE COST

Average cost of debt^{1,3}

Investment Grade (Fitch)

AAA (br)

Leverage²

3.72x

Nominal terms

11.64%
(bellow SELIC)

Real terms

7.6%

Average Maturity

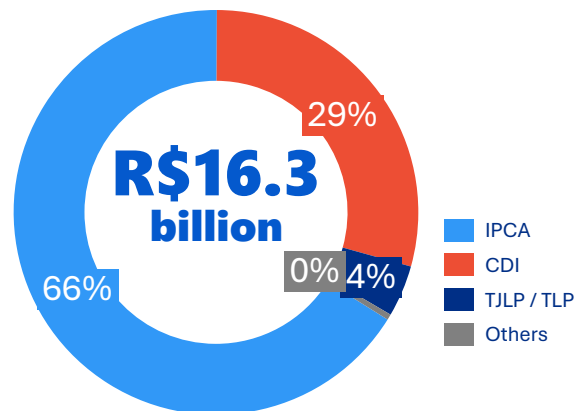
8.7 years

Long term

85%

maturing from 2030 onwards

Composition and indexes



Recent issuances priced below sovereign bond (NTN-B 33 and 40)

2025

	Amount (R\$ bn)	Term (years)	Cost (IPCA+)	Spread vs NTN-B (bps)
18th	1.4	8	7.41%	-32⁴
19th	0.6	10	6.70%	-34⁵
20th	2.0	12 / 15	6.66% / 6.64%	-88⁵ / -90⁵

2026

21st			22nd			
Liability management (Exchange offer)			Project funding			
Amount (R\$ bn)	Maturity (years)	Cost (bps)	Amount (R\$ bn)	Term (years)	Cost (IPCA+)	Spread (bps)
R\$ 3.9 bn	+3⁷	-80⁶	R\$ 1 bn	15	6.46%	-87⁵

¹ As of March 31, 2026 | ² Calculation based on BNDES financing methodology | ³ LTM IPCA inflation: 4,14% | ⁴ vs NTN-B 33 | ⁵ vs NTN-B 40 | ⁶ vs original debt conditions.

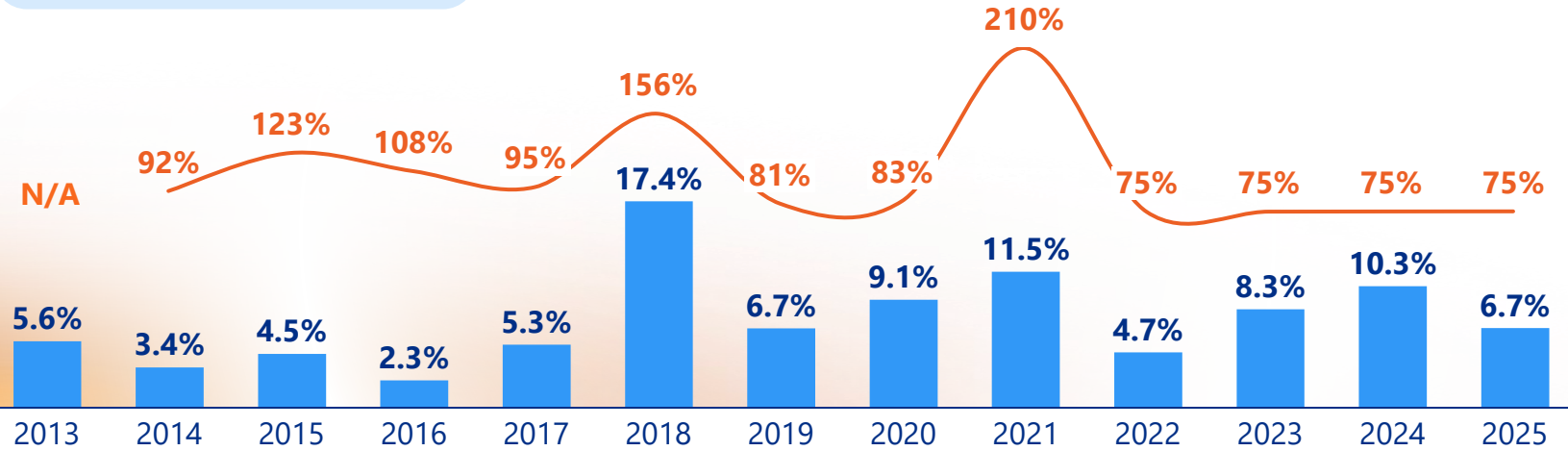
6

CONSISTENT PAYOUT

Distribution of at least 75% of regulatory net income

CONSISTENT COMPENSATION WITH TOTAL RETURN ABOVE BENCHMARKS

Payout & DY¹

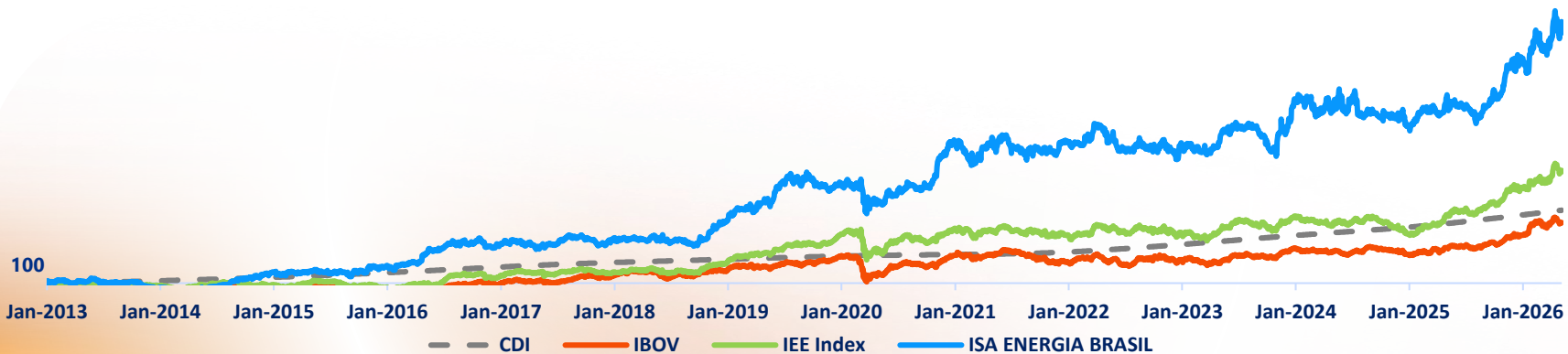


R\$25.32

in dividends + interest on equity per share⁴

(from 2013 to 2025)

Total shareholder return^{2,3} (base 100)



Annual return²

ISAE4
18.8%

CDI: 9.8%

IPCA: 5.7%

Ibovespa: 8.8%

Paulista Concession



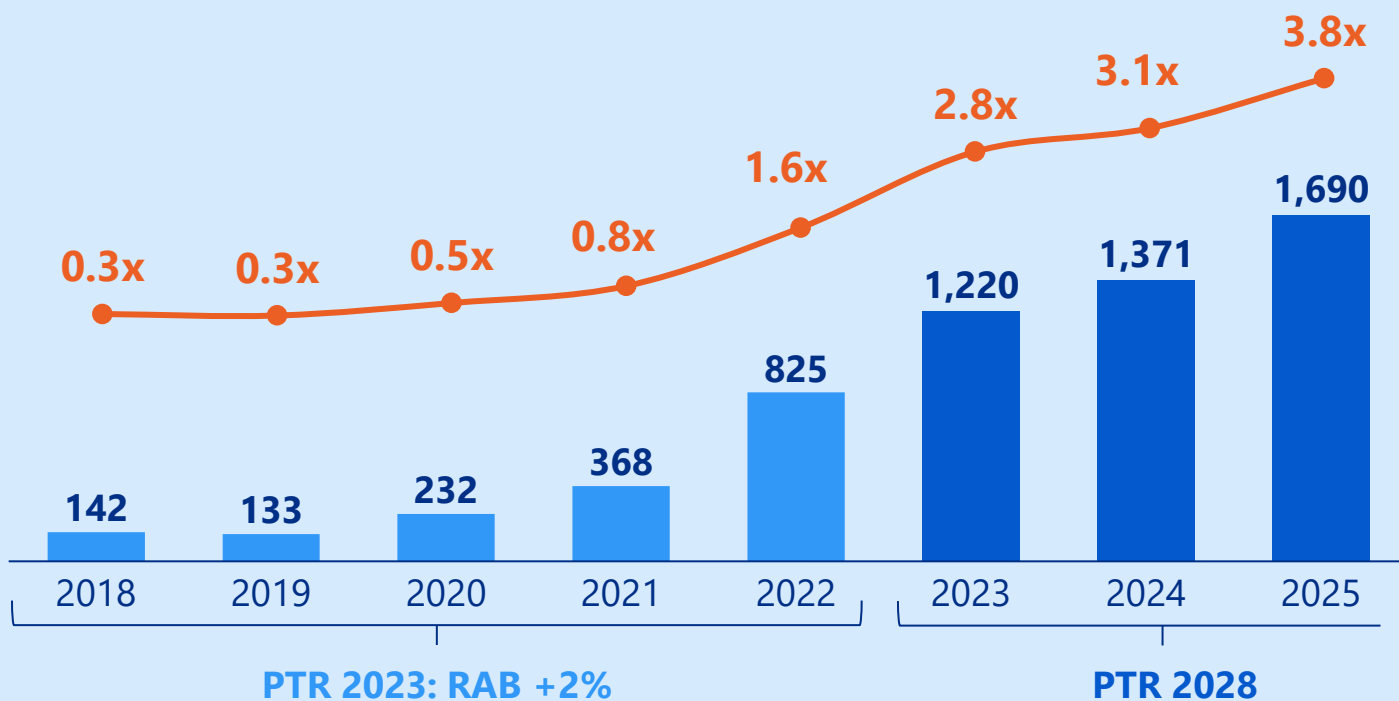
ACCELERATION IN R&I INVESTMENT BOOSTING RAB GROWTH

Investments in R&I

R\$ million

■ CAPEX R&I¹

—● CAPEX/Depreciation(QRR)²



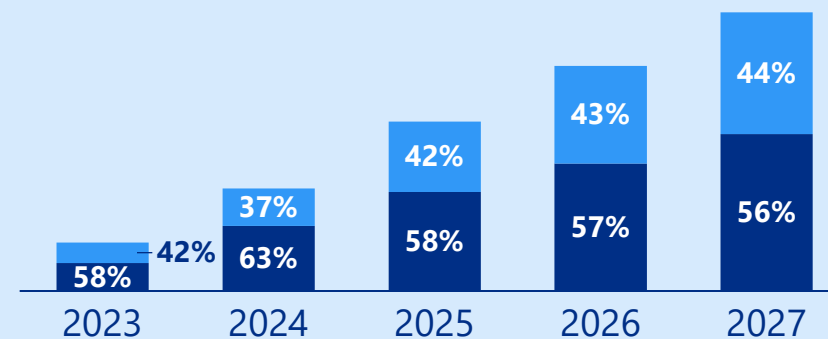
Expectations for 2028 PTR

- Period of analysis: **Feb/23 to Jun/27**
- AAR/CAPEX: **12% to 17%**
- Energized R&I: **~R\$ 2.7 bn**
- Projects in execution: **~R\$ 2.5 bn invested**

Accumulated CAPEX by Project Size³

■ Large scale (Immediate AAR)

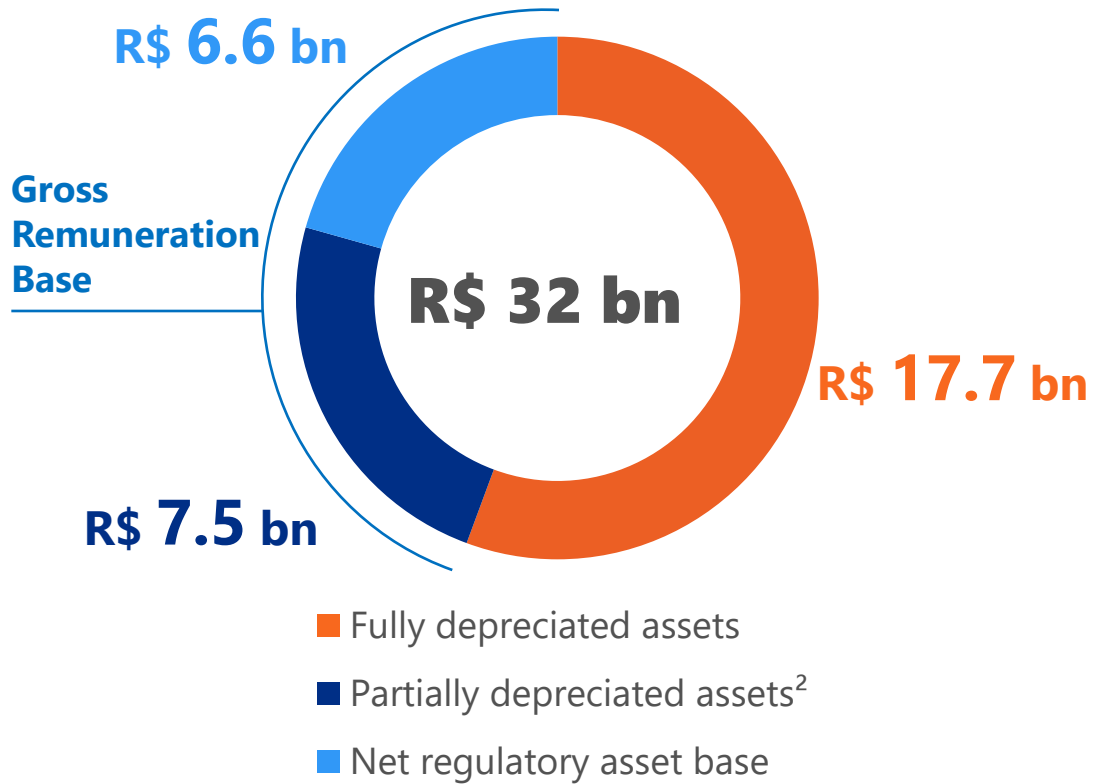
■ Small scale (AAR at RTP)



¹ Construction cost, IFRS accounting | ² Includes accumulated depreciation | ³ Projects with ANEEL's authorizing resolution or registration in the ONS Retrofitting & Improvement Management Plan.

CONSIDERABLE POTENTIAL FOR ASSETS' MODERNIZATION

Regulatory Asset Base¹ (Paulista Concession)

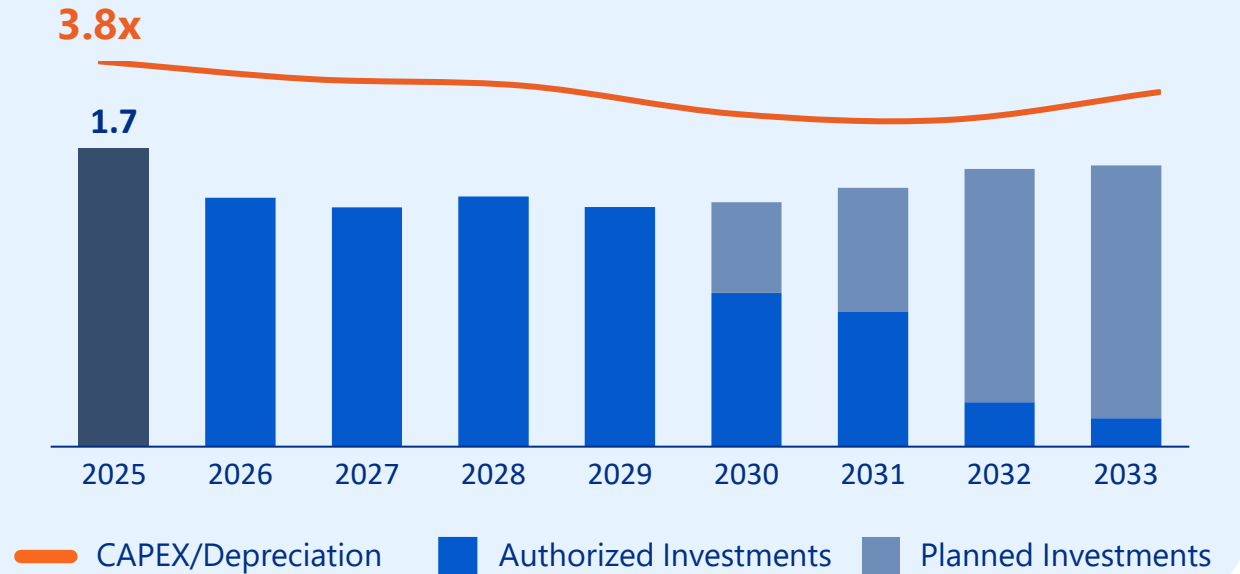


Long term recurring CAPEX¹ in R&I

R\$ billion

R\$ 7.2 bn³
Authorized by ANEEL

~1.5x to ~3.5x
depreciation



¹ Values in real terms as of Jan/23 | ² Includes accumulated depreciation | ³ Cost of construction from April 2026 to December 2033, IFRS accounting, in real terms as of March/26.

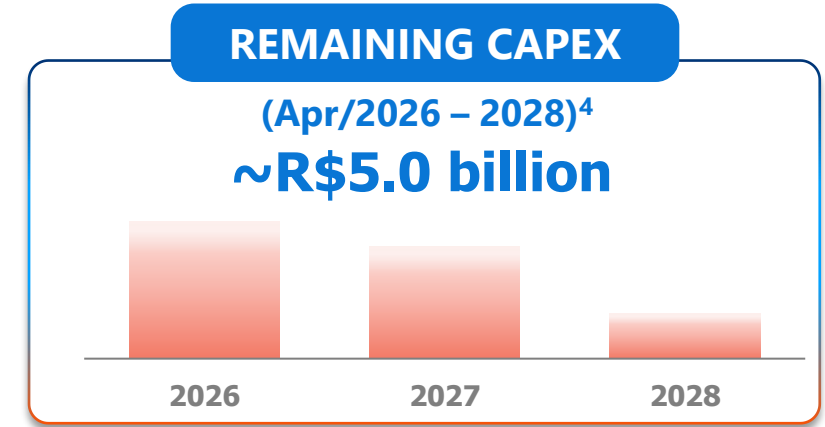
Greenfield Projects

PORTFOLIO UNDER EXECUTION WILL ENABLE **R\$0.6 BN INCREASE IN AAR¹**

PROJECTS	EXECUTION	COD ¹ ANEEL	AAR ² R\$ million	Reference CAPEX ³ R\$ billion
Piraquê	100%	Sept/27	343	4.4
Jacarandá	100%	Mar/26	16	0.3
Serra Dourada	37%	Mar/29	322	3.6
Itatiaia	28%	Mar/29	248	2.7
			0.9 bn	10.9 bn

100% energized

2 projects energized in 2026 on time and on budget



¹ Cycle 2025/2026 | ² Real terms as of Dec/25 | ³ Regulatory references as of the respective auction dates | ⁴ Construction Cost (IFRS), nominal value.

Strategy & Governance



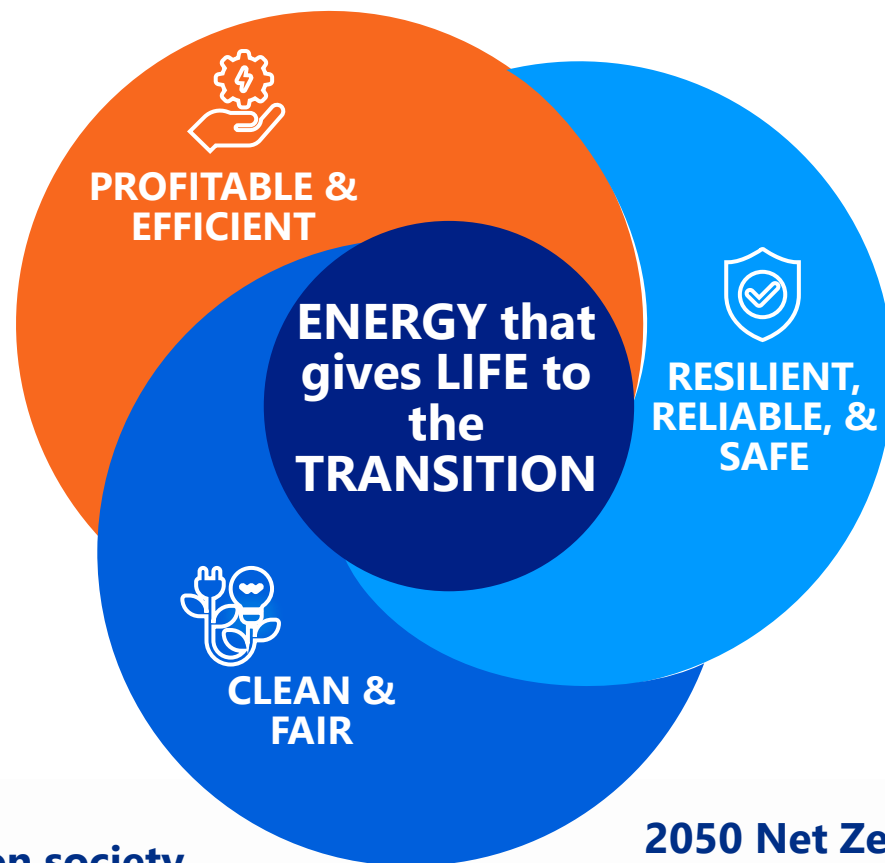
SOLID STRATEGY TO COMBINE VALUE CREATION, OPERATIONAL EXCELLENCE AND POSITIVE ENVIRONMENTAL IMPACT

ISA 2040

Create value through concession **portfolio management**

Increase investments in infrastructure that drive decarbonization, including energy storage

Foster innovation, digitalization, and technology to enhance operational efficiency



Protect life and people's well-being through a **culture of safety and secure practices**

Ensure 100% of service level targets with resilient, flexible, and secure infrastructure, ensuring adaptation to climate change

Positive impact on society

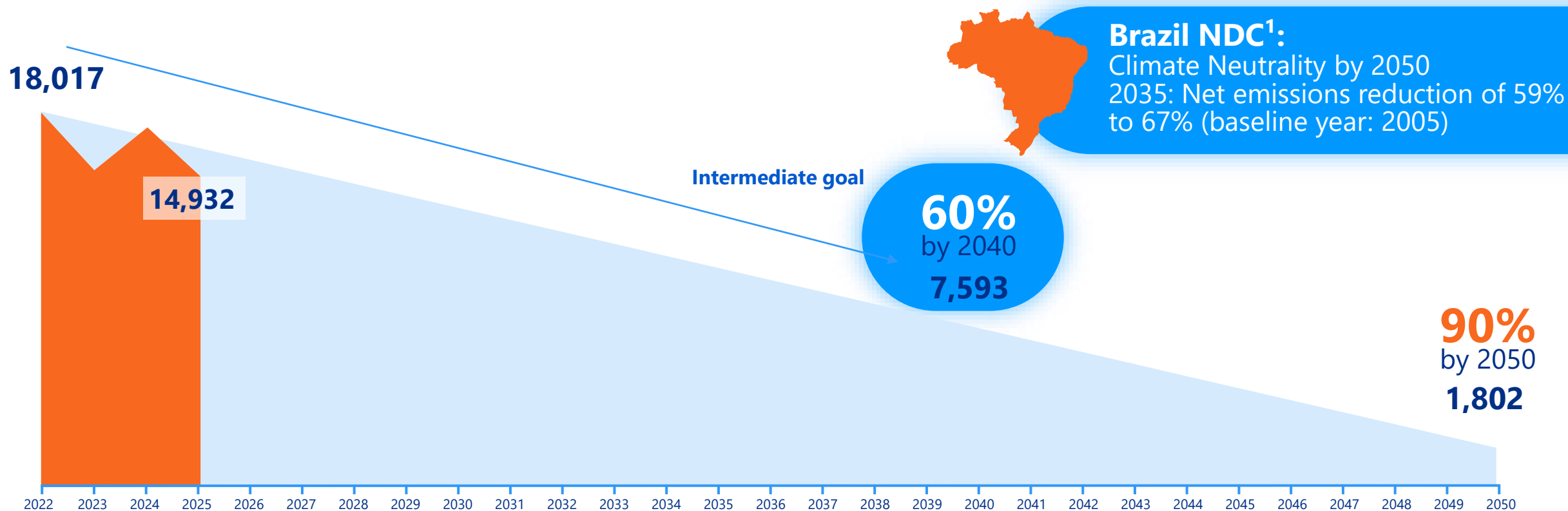
2050 Net Zero Journey
Reduce emissions by 60% by 2040

ACHIEVE NET ZERO BY 2050

2050 Net Zero Pathway

Being Net Zero means driving deep decarbonization across our operations and value chain (Scopes 1, 2, and 3).

Key challenges: reducing SF₆ emissions, energy and fuel consumption, and building a comprehensive baseline of emissions throughout our value chain.



Includes Scope 1 and 2 emissions (excluding technical losses) and partial Scope 3 – The 2040 Strategy considers only Scope 1 and 2 emissions (excluding technical losses). Emissions updated as of Dec/24. Data and goals cover 100% controlled operating companies. ¹ NDC: National Determined Contribution

Net Zero Pathway 2022 to 2050 | Aggregate data from January 2022 through December 2024

CLIMATE TRANSITION PLAN



GOALS (2022 baseline)

2040 -> Reduce Scope 1 and 2 emissions by 60%¹
 2050 -> Net Zero – Reduce Scope 1, 2¹, and 3 emissions by 90%

Offsetting residual emissions through the purchase of I-RECs and high-quality carbon credits

Mitigation

- SF₆ loss management
- Energy efficiency
- Innovation and circularity
- Renewable fuels
- Biodiversity as a climate asset

Adaptation

- Periodic climate diagnostics
- Climate adaptation plan
- Technology and contingency

Advocacy

- Promote innovative and sustainable technologies
- Strengthen the network's climate resilience

Value Chain

- Expansion of comprehensive Scope 3 mapping
- Engagement actions to reduce emissions across the value chain

Governance and Transparency

Regulatory Compliance

External Certifications

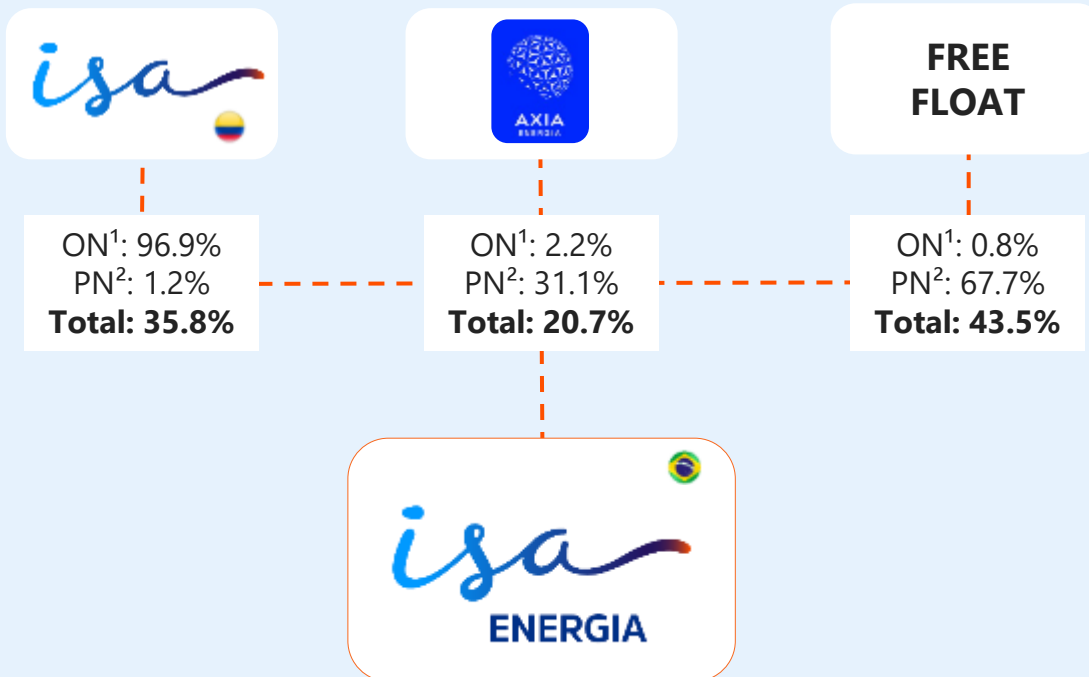
Strategic and Transparent Monitoring

¹Excluding technical losses.

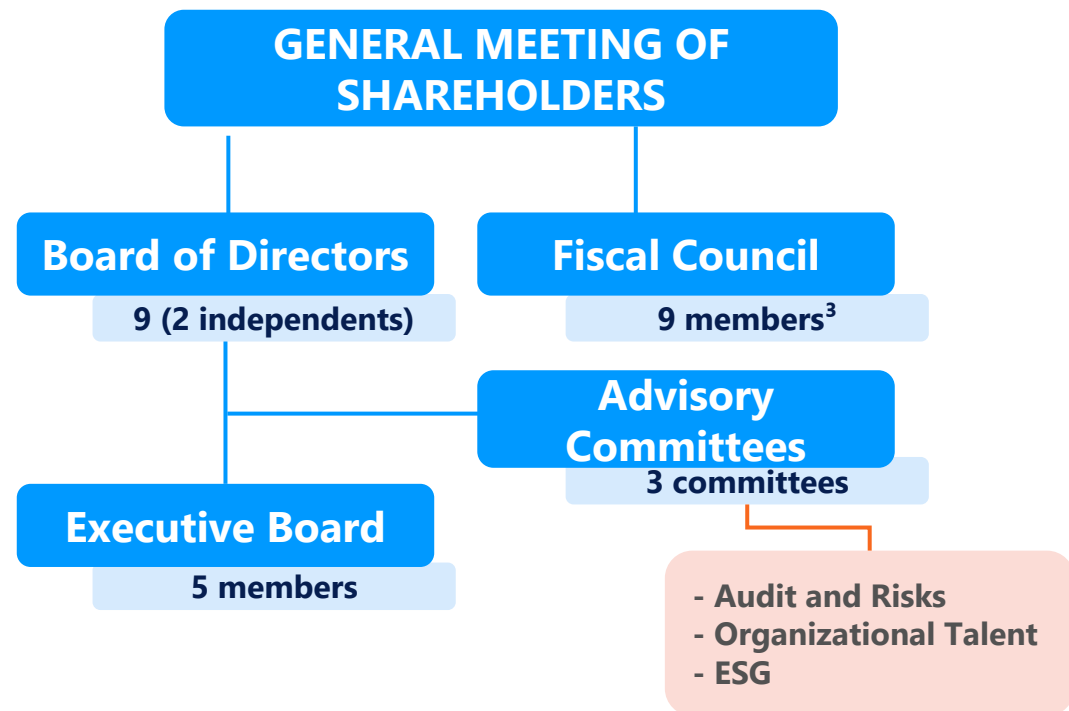
LISTED SINCE 1999, ISAE IS TRADED IN THE LEVEL 1 GOVERNANCE SEGMENT AT B3

ORGANIZATION CHART

SHAREHOLDER STRUCTURE



Our governance model provides **mechanisms to avoid conflicts of interest** in decision-making processes



¹ Common shares (voting) | ² Preferred shares (non-voting) | ³ 04 effective members and 05 alternates.

Future Opportunities



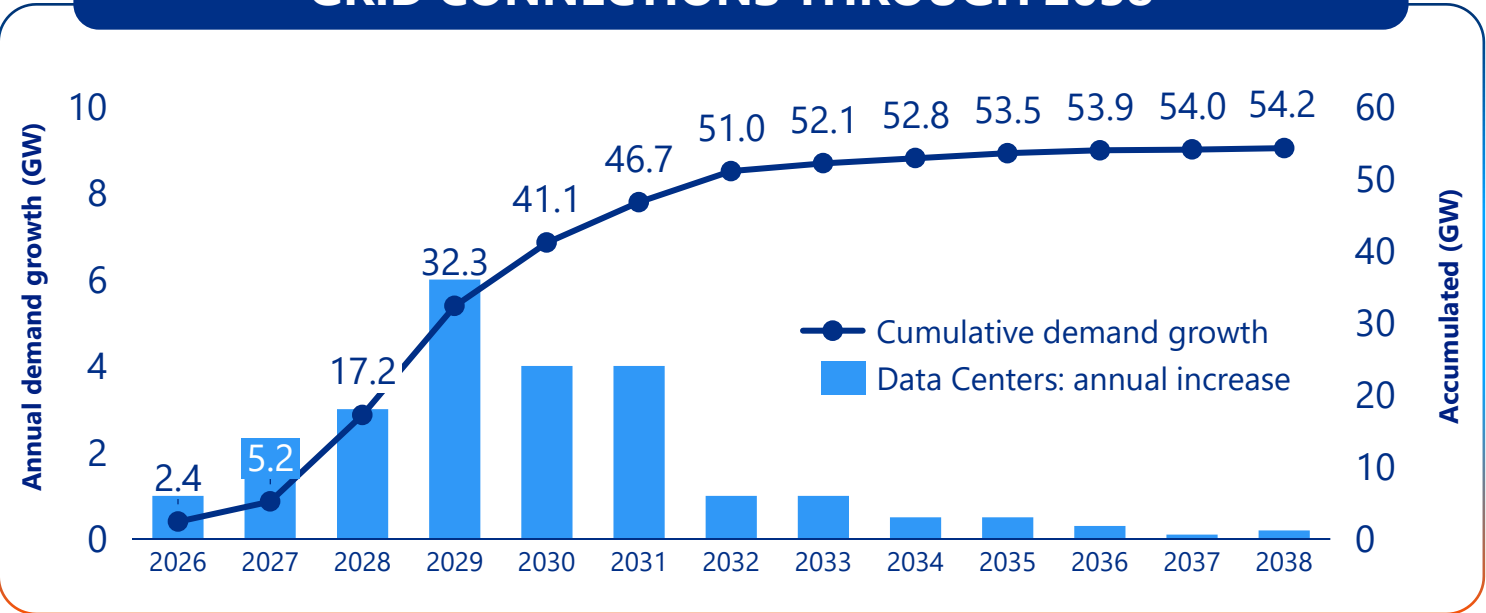
TRANSMISSION AS A KEY ENABLER OF ENERGY TRANSITION AND GROWING DEMAND

GRID NECESSITIES AND CHALLENGES

- 01.** Modernization and renewal of the asset base
- 02.** Increase of uncontrollable energy sources
- 03.** Growth of large industrial consumers
- 04.** More frequent extreme weather events
- 05.** Increased operational complexity of the SIN²
- 06.** Increase import capacity of the South and Southeast regions

ENERGY RESEARCH COMPANY FORESEES AN INCREASE IN DEMAND FROM LARGE CONSUMERS

GRID CONNECTIONS THROUGH 2038¹



ESTIMATED DATA CENTERS CONNECTIONS

Brazil

26.3 GW
86 projects

São Paulo

8.8 GW
32 projects

¹ Source: Ministry of Mines and Energy (MME) | ² National Interconnected System

INNOVATIVE PROJECTS AT THE FOREFRONT OF THE TRANSMISSION SECTOR

A REALITY FOR ISA ENERGIA BRASIL:

2021

2025

1st Brazil's digital substation

1st Company using drones to remove and incinerate objects on transmission lines

1st Large-scale battery storage project in the grid

1st Brazil's 4.0 Substation

1st Smart valves' project in Brazil



BATTERIES

Energy storage

Optimization of the operation, reliability, flexibility and adaptability of the electrical system

R\$ 30 million

of AAR

30 MW

power

Power Requirement - Need **Additional Supply**

2028: 10 GW | 2035: 60 GW



SMART VALVES

Operational flexibility

Independent control of active power flow
Improving the power transfer capacity of transmission lines

2 projects authorized by ANEEL in 2024 divided in 3 stages

AAR R\$ 12 million²

ANEEL Investment ~R\$75 million²

2025

1st stage
Ribeirão Preto

2027

2nd stage
SJR¹ &
Votuporanga

2029

3rd stage
Votuporanga

¹ São José do Rio Preto. | ² Investment recognized by ANEEL for 1st stage as of the June 2024 reference date, adjusted by IPCA to September 2024.

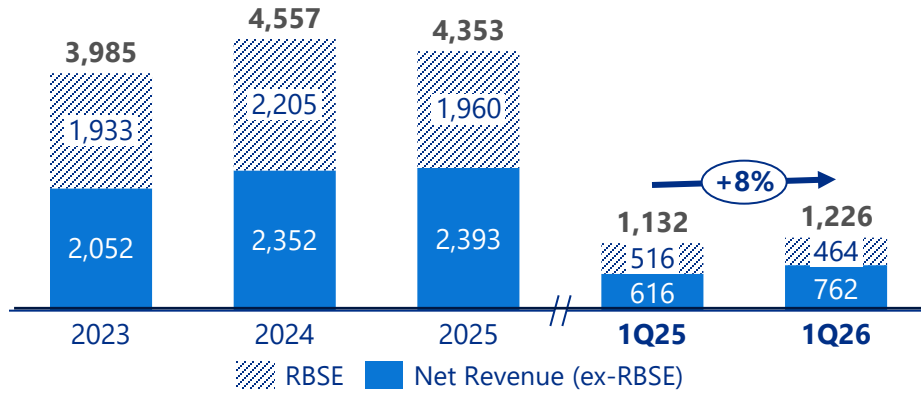
Financial Highlights



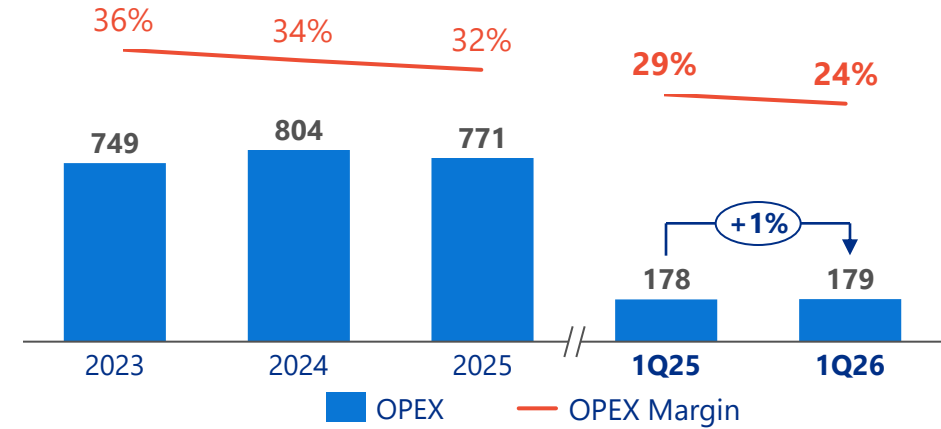
REGULATORY ACCOUNTING

R\$ million

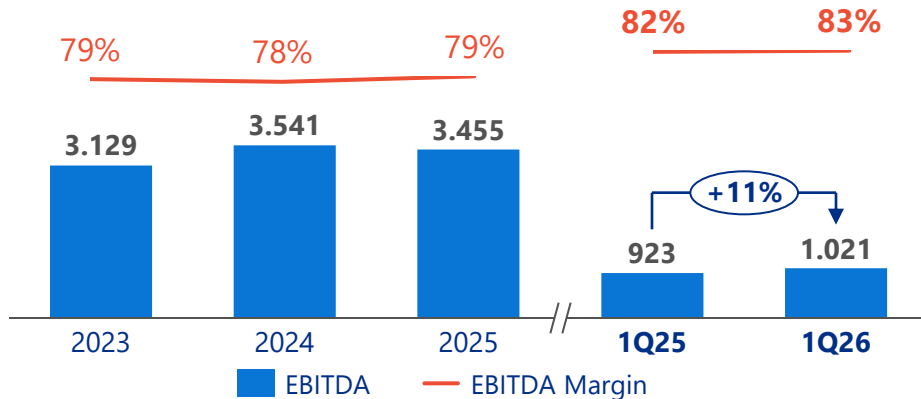
NET REVENUE



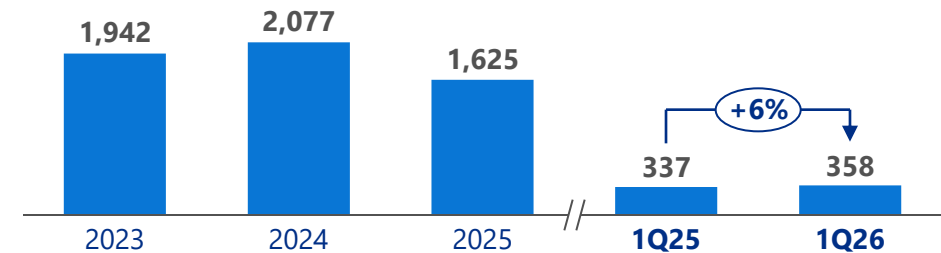
OPERATING COSTS AND EXPENSES²



EBITDA¹ and EBITDA Margin



NET INCOME³

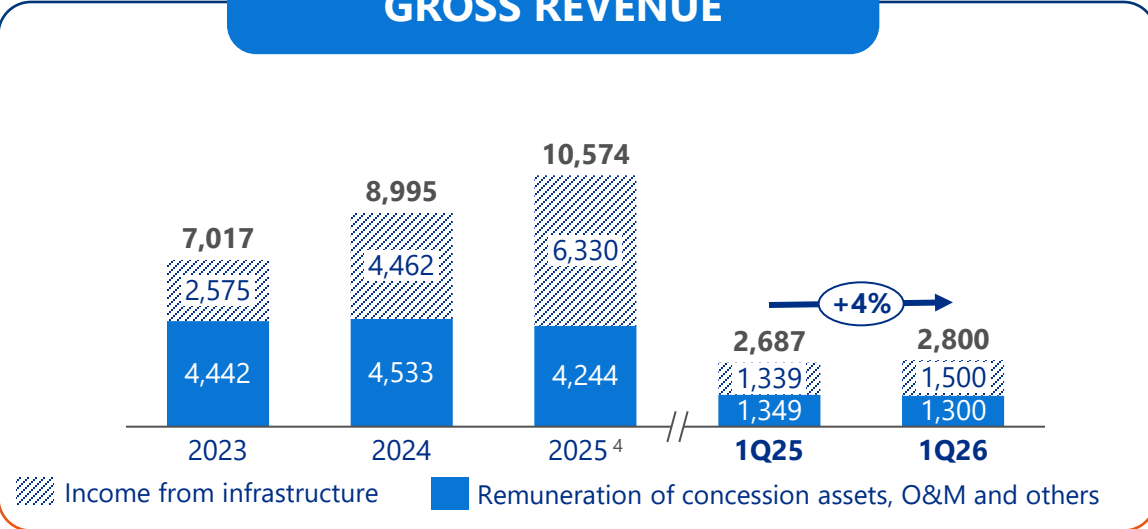


¹ Consolidated EBITDA (ISA ENERGIA BRASIL 100%) | ² OPEX: PMSO – Personnel, Material, Services and Others | ³ Adjusted by non-controlling shareholder interest.

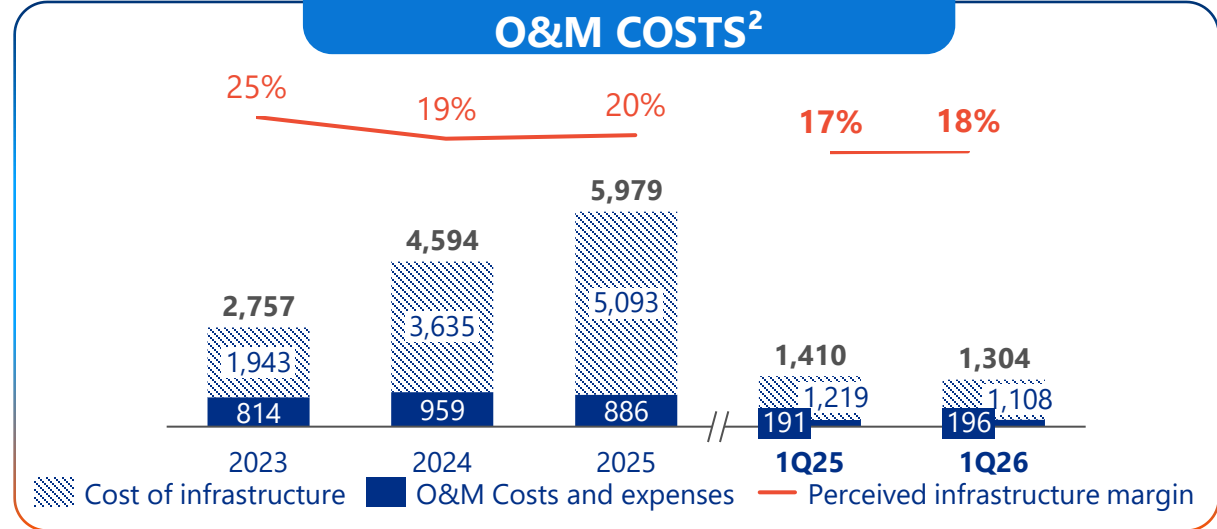
IFRS ACCOUNTING

R\$ million

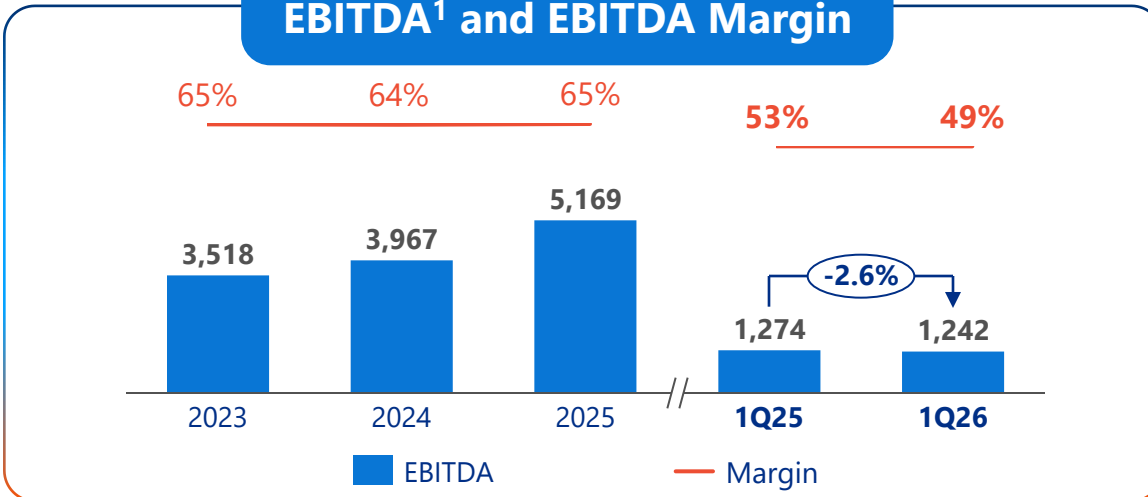
GROSS REVENUE



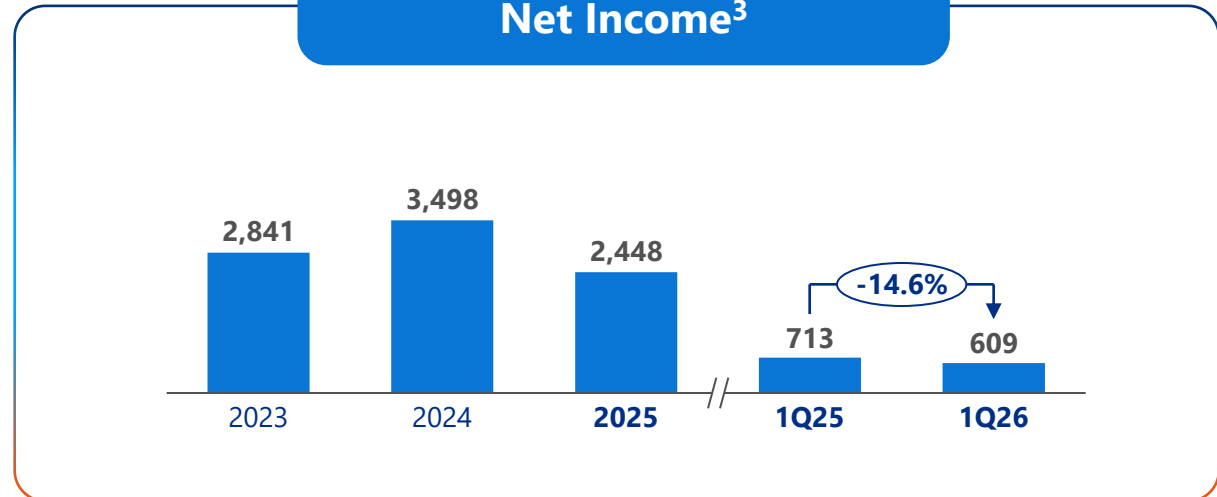
INFRASTRUCTURE AND O&M COSTS²



EBITDA¹ and EBITDA Margin



Net Income³



¹ Consolidated EBITDA (ISA ENERGIA BRASIL 100%) | ² Costs of implementation of infrastructure, O&M (Operation and Maintenance) and services provided, in addition to G&A expenses | ³ Adjusted by non-controlling shareholder interest | ⁴ Considers R\$ 898 negative impact from Ratifying Resolution (REH) 3.466/2025 in which ANEEL decided to review the methodology for calculating and pay the amounts due of RBSE financial component, split it into two flows and update its WACC at each PTR

WHY INVEST IN ISAE4?



RESILIENT BUSINESS MODEL

1. PREDICTABLE REVENUES AND PROTECTED AGAINST INFLATION
-

OPPORTUNITIES DRIVEN

2. FOR THE ENERGY TRANSITION AND REINFORCEMENTS OF EXISTING NETWORKS
-

COMPETITIVE ADVANTAGES

3. PROVEN BY TRACK RECORD
-

FINANCIAL DISCIPLINE

4. SUPPORTING GROWTH WITH DIVIDEND DISTRIBUTION
-

LONG-TERM VISION

5. CREATING POSITIVE SOCIAL AND ENVIRONMENTAL IMPACTS
-

WHY INVEST IN ISAE?

1. **RESILIENT BUSINESS MODEL**
PREDICTABLE AND PROTECTED AGAINST INFLATION REVENUES

2. **OPPORTUNITIES DRIVEN**
BY ENERGY TRANSITION AND REINFORCEMENTS OF EXISTING NETWORKS



3. **COMPETITIVE ADVANTAGES**
PROVEN BY TRACK RECORD

4. **FINANCIAL DISCIPLINE**
SUPPORTING GROWTH WITH DIVIDEND DISTRIBUTION

5. **LONG-TERM VISION**
CREATING POSITIVE SOCIAL AND ENVIRONMENTAL IMPACTS

EQUITY STORY

isa
ENERGIA

INVESTOR RELATIONS | TEAM

ri@brasil.isaenergia.com

[@isaenergiabr](https://www.instagram.com/isaenergiabr)

ri.isaenergiabrasil.com.br/



REGULATORY MODEL ALLOWS REMUNERATED RENEWAL OF THE RAB

OPPORTUNITIES UNDER PAULISTA CONCESSION:

Retrofitting

Addition of capacity or functionality to enhance service delivery



Improvements

Replacement or refurbishment of assets with equivalent capacity to ensure service reliability and quality



Two types of R&I¹: Large or small scale

R&I¹ investment related revenues

Economic Effect

Since the start of commercial operations

The right to receive R&I payments begins upon energization

Cash Effect

Large-Scale Projects

As of start of commercial operation

Small-Scale Projects

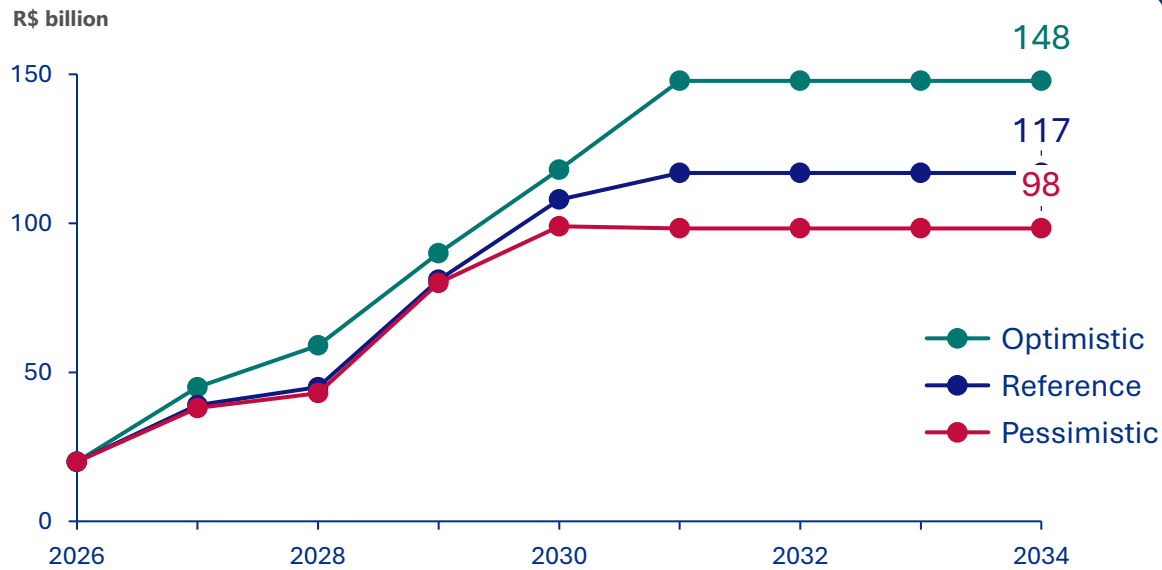
As of PTR² following commercial operation

¹ Retrofitting & Improvements | ² Periodic Tariff Review.

10-YEAR ENERGY EXPANSION PLAN

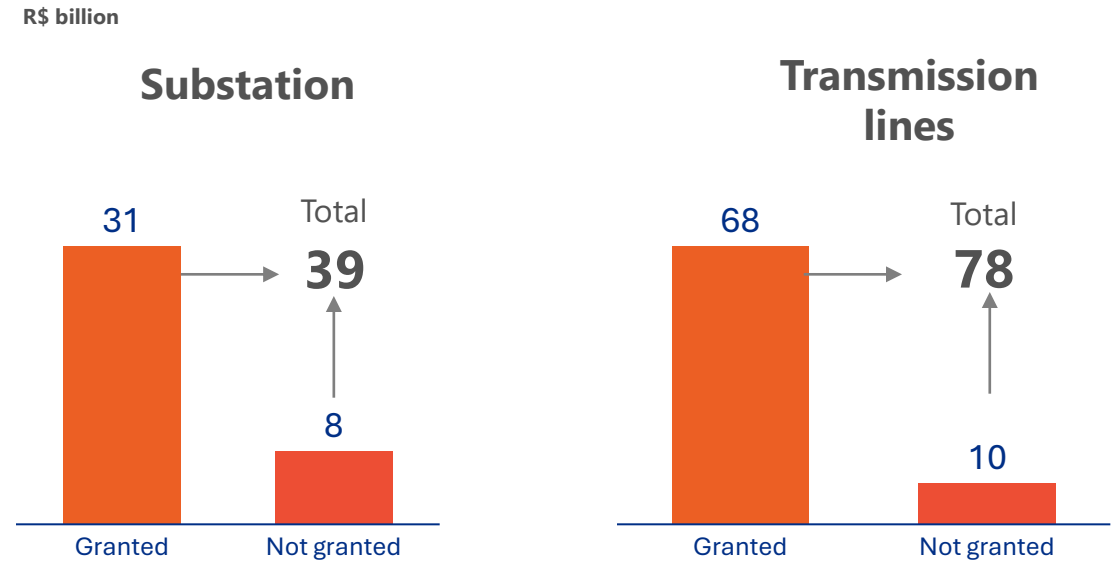
Energy Research Company forecasts up to additional R\$ 50 billion in investments over the next 10 years

CUMULATIVE INVESTMENT OUTLOOK – PDE 2035



- **Reference:** considers the required date for projects that have not yet been granted concessions, based on the latest regional diagnostics (between 2035 and the trend date, according to the average timelines of the concession granting process)
- **Optimistic:** assumes an acceleration of projects that have not yet been granted concessions relative to the trend date of the reference scenario
- **Pessimistic:** does not consider the implementation of projects that have not yet been granted concessions.

Investment Breakdown – Reference Scenario



Granted Investments:
R\$ 98,8 Bi
 Not Granted Investments:
R\$ 18,1 Bi



**Total:
 R\$ 116.9
 billion**

MOST RECENT INNOVATION: 1ST SSSC-TYPE FACTS PROJECT IN BRAZIL

SSSC-type FACTS¹: Equipment capable of controlling power flow in transmission lines

- Greater utilization of the **existing transmission system**;
- Enhanced **controllability and reliability** through dynamic grid services;
- Postponement or avoidance** of new transmission infrastructure investments.

Power flow redirection



COD of 1st stage
December 2025

ANEEL Investment
~R\$75 million³

AAR
R\$12 million³



Ribeirão Preto SE Project | Implementation by ISA ENERGIA BRASIL at the 138 kV



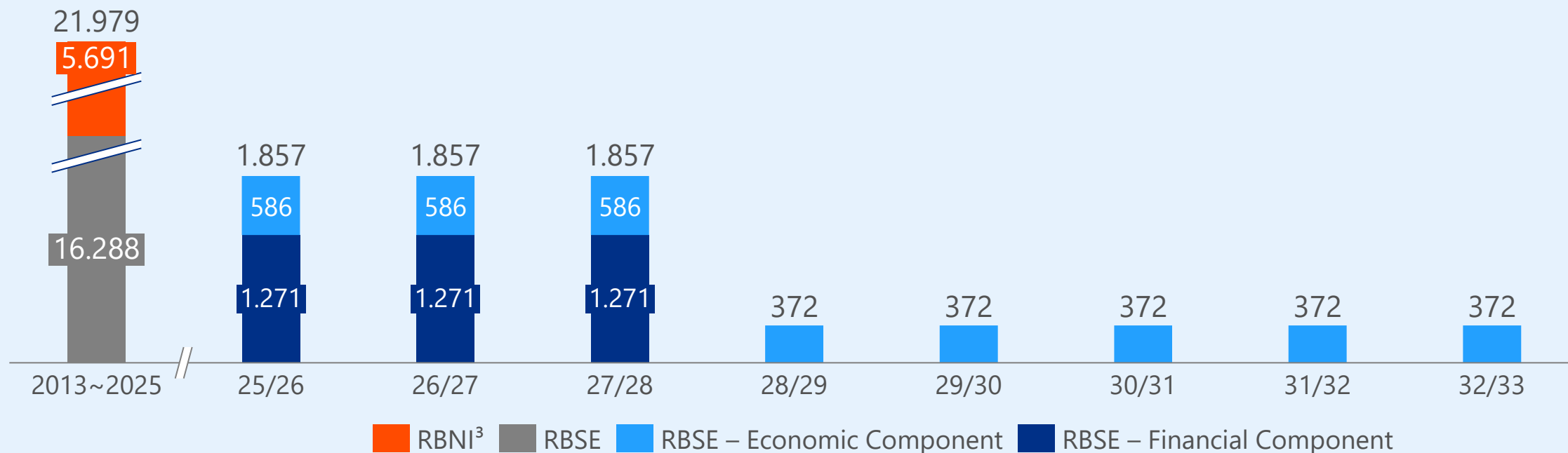
- Shorter project execution timeline
- Versatile, modular, and easily deployable technology
- Reduced environmental impact
- Competitive cost

¹ Static Synchronous Series Compensator, which is a type of Flexible AC Transmission System (FACTS) | ² Directive nº 2463/2024 | ³ Investment recognized by ANEEL for 1st stage as of the June 2024 reference date, adjusted by IPCA to September 2024.

END OF UNCERTAINTIES REGARDING RBSE FINANCIAL COMPONENT

RBSE receivables flow after ANEEL's decision in 2025^{1 2}

R\$ million



Total amount (economic + financial) to be received between Jun/2025 and 2033: R\$ 7.4 billion¹

¹ Real values, as of June 2025, based on the Public Consultation No. 12/2024) | ² The projected flow from cycle 28/29 to 32/33 was estimated based on the report and assumptions defined in the 2023 PTR. The values will be reassessed during the 2028 tariff review process | ³ NI – facilities energized as of June 1, 2000 | ⁶ SE – facilities of non-depreciated assets existing as of May 31, 2000.

SEFAZ¹ (4819): LEGAL DISPUTE INITIATED 20 YEARS AGO

State Law No. 4819/58

Extends to employees of companies controlled by the State of São Paulo and its autonomous agencies, admitted up to May 13, 1974, the retirement and pension supplementation that was previously restricted to state civil servants

Case History

1999

Establishment of ISA ENERGIA BRASIL (former CTEEP)

Agreement between ISAE and SEFAZ **reaffirming SEFAZ's full financial responsibility**

2004

SEFAZ begins to directly process payments and **imposes discounts**.



2005

Preliminary injunction restores the original payment flow and **orders full payment of the due amount**

2017

Ruling of appeal in favor of Company → SEFAZ appeals to STJ³

08/2018 to 03/2019

Preliminary decision, later suspended, guarantees **full payment to the Company**

2024

Suspension of proceedings for mediation. Case referred to CEJUSC/STJ⁴

2025 & 2026

Ongoing mediation hearings

Overview and update

Beneficiaries' Profile (July 2025)

Retirees: **2,535**

Average age: **80 years old**

♂ **90%** | ♀ **10%**

Pensioners: **1,851**

Average age: **78 years old**

♂ **4%** | ♀ **96%**

Key financial figures (March 2026)

R\$3.3 bn⁵
Amount under
discussion

R\$2.8 bn
Accounts Receivable

R\$0.5 bn
Provision

R\$196 million
Disbursement in 2025