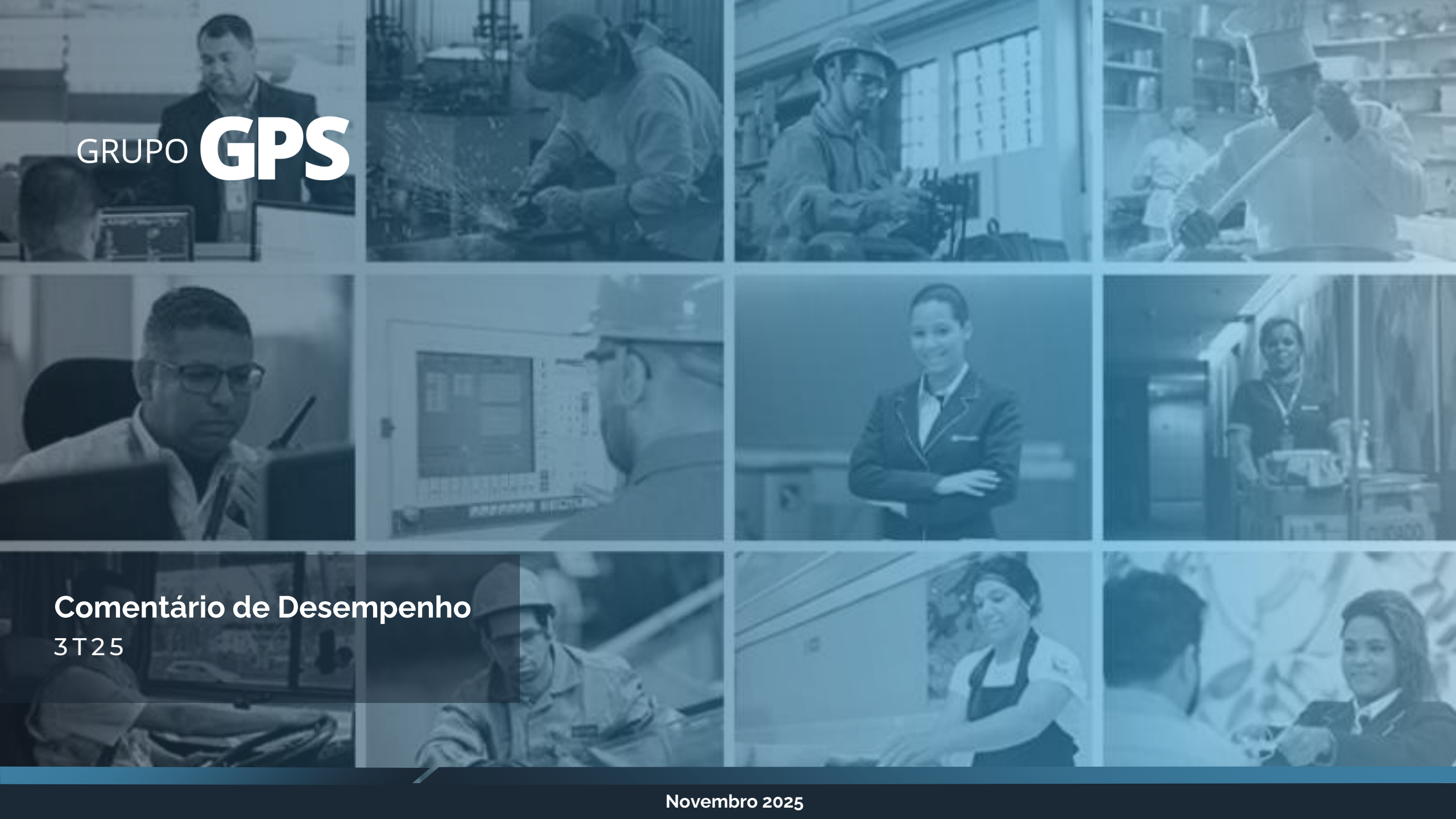




GRUPO **GPS**

Comentário de Desempenho
3T25

Novembro 2025

Destaques 3T25

Receita líquida

- R\$ 4.462 milhões no trimestre;
- 8% acima do 3T24;
- 10% de crescimento orgânico frente ao 3T24.

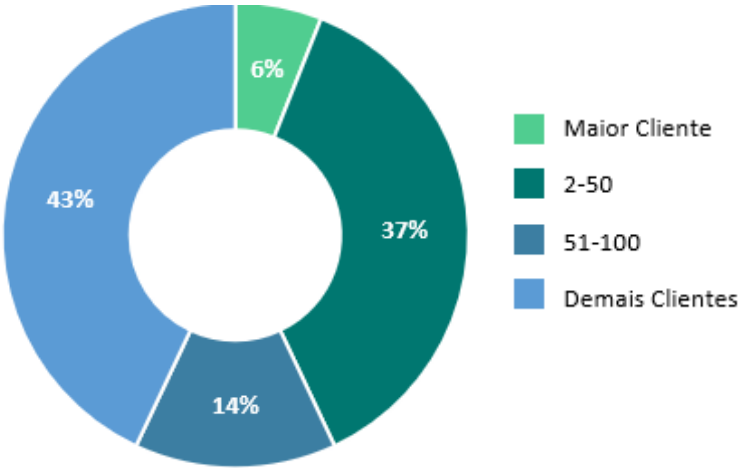
EBITDA ajustado ex-IFRS 16

- R\$ 435 milhões no trimestre;
- 3% superior a 3T24;
- 9,8% de margem no 3T25.

Lucro líquido ajustado

- R\$ 188 milhões no trimestre;
- 6% superior ao 3T24;
- 4,2% de margem líquida no 3T25.

% de Receita líquida por # Clientes (9M25)



% de Receita líquida por linha de solução (9M25)

FACILITIES	24%
MANUTENÇÃO E SERVIÇOS INDUSTRIAIS	22%
ALIMENTAÇÃO	22%
SEGURANÇA	19%
MÃO DE OBRA TEMPORÁRIA E FIELD MARKETING	7%
LOGÍSTICA INDOOR	6%

de Clientes
(Set/25)

4.774

Net Promoter Score
(Jun/25)

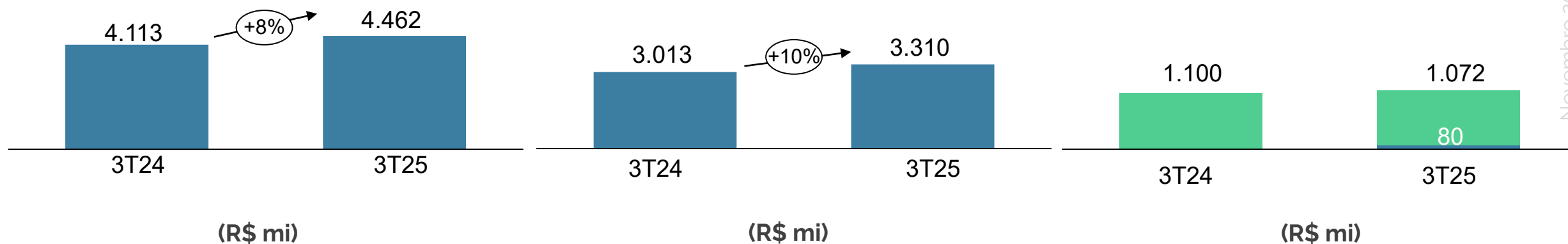
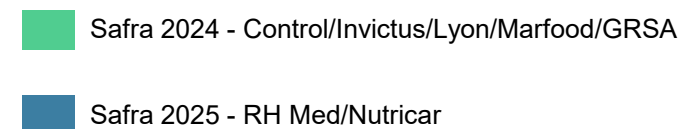
75%

- Receita líquida **8% superior** ao 3T24;
- Receita líquida orgânica com **10% de crescimento** frente ao 3T24;
- Receita líquida inorgânica - 5 empresas em 2024 e 2 empresas em 2025

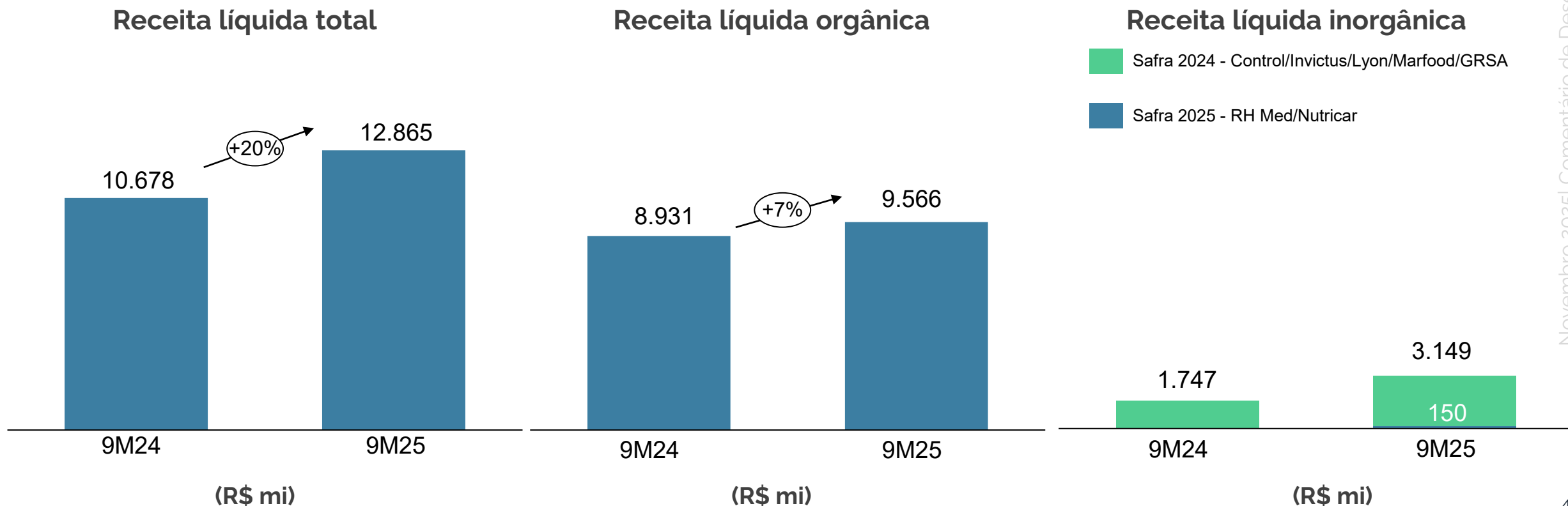
Receita líquida total

Receita líquida orgânica

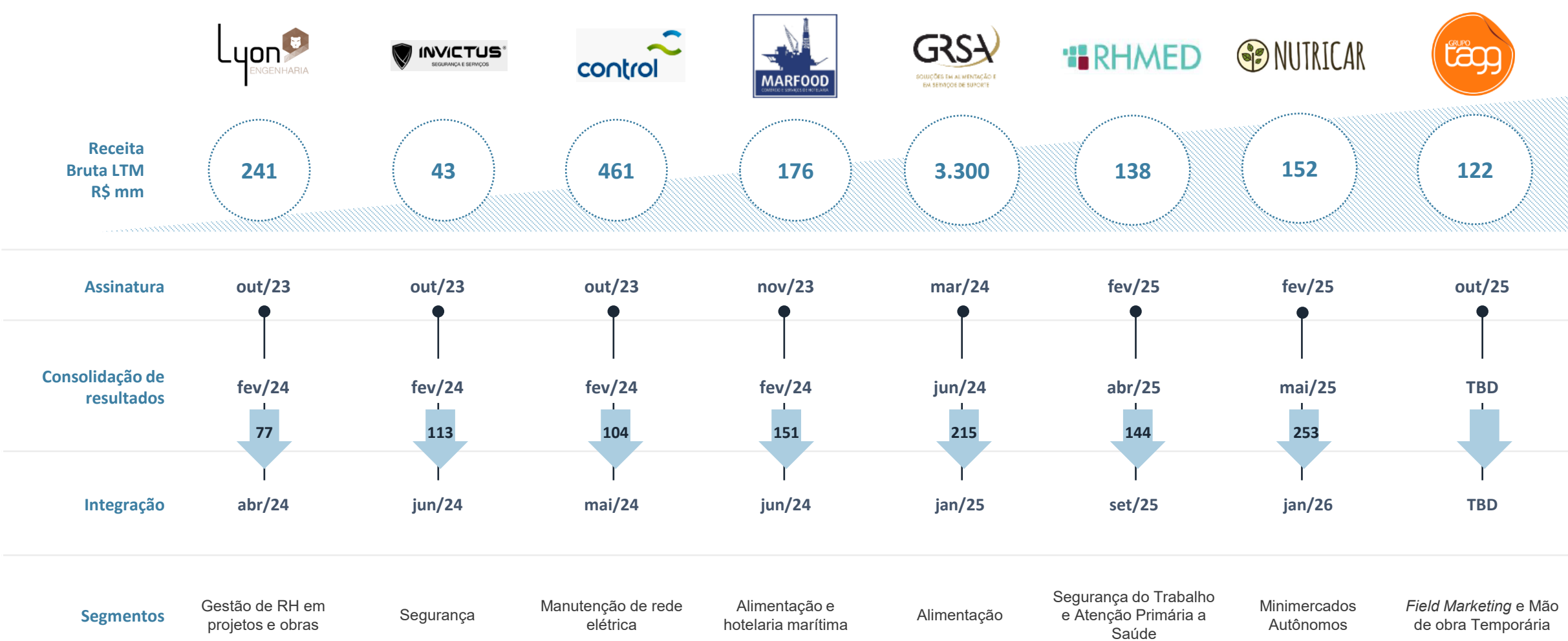
Receita líquida inorgânica



- Receita líquida **20% superior** ao 9M24;
- Receita líquida orgânica com **7% de crescimento** frente ao 9M24;
- Receita líquida inorgânica - 5 empresas em 2024 e 2 empresas em 2025



- **R\$4,2 bi** de Receita Bruta adquirida no programa de 2024;
- **R\$ 412 mi** de Receita Bruta adquirida no programa de 2025;



Novembro 2025 | Comentário de Desempenho 3T25

2021

Operações Comau

2022

Operações Sulzer

2023

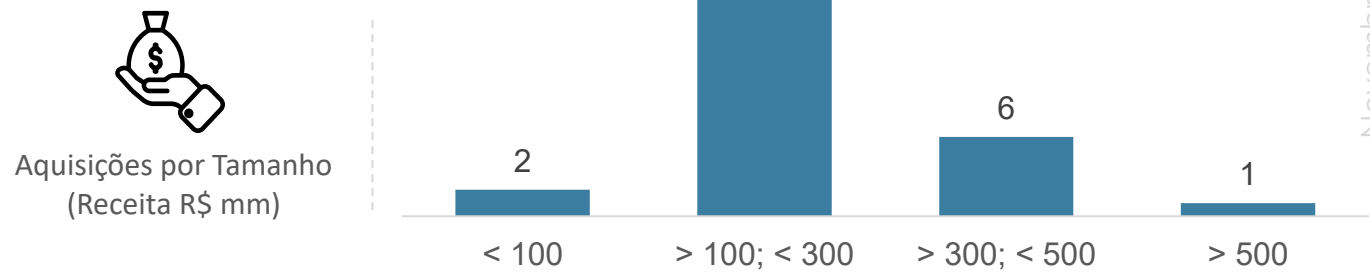
Manutenção e Facilities Engie

2024

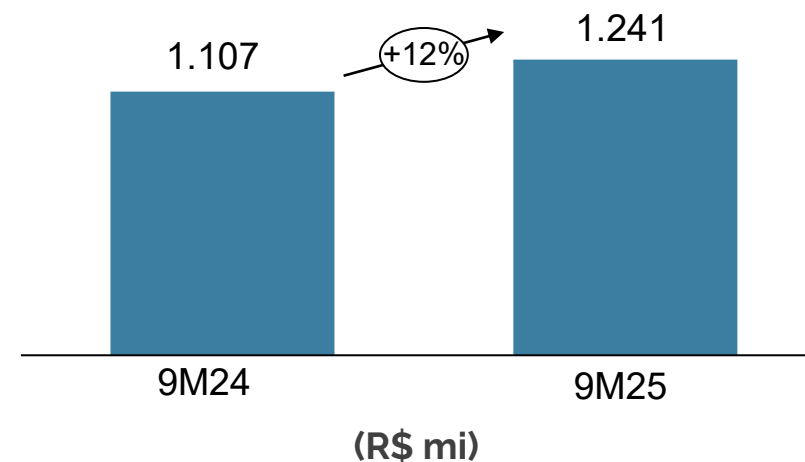
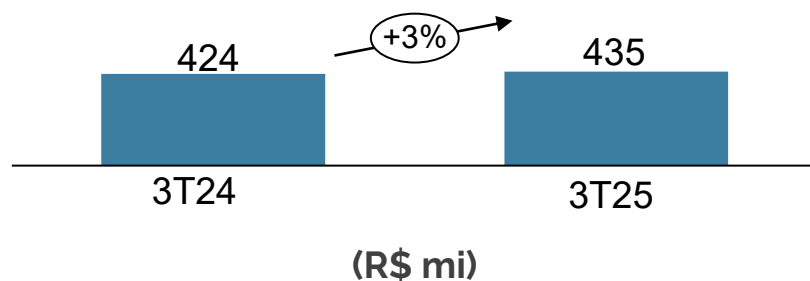
2025

Receita Bruta (LTM)
R\$ 8,5 bi

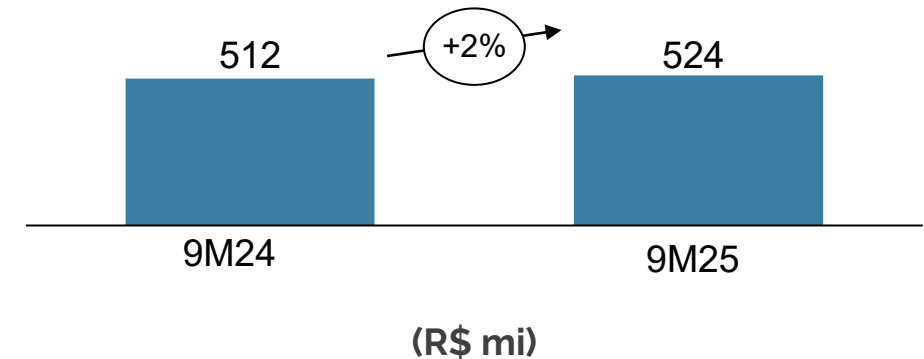
Numero de Companhias
26



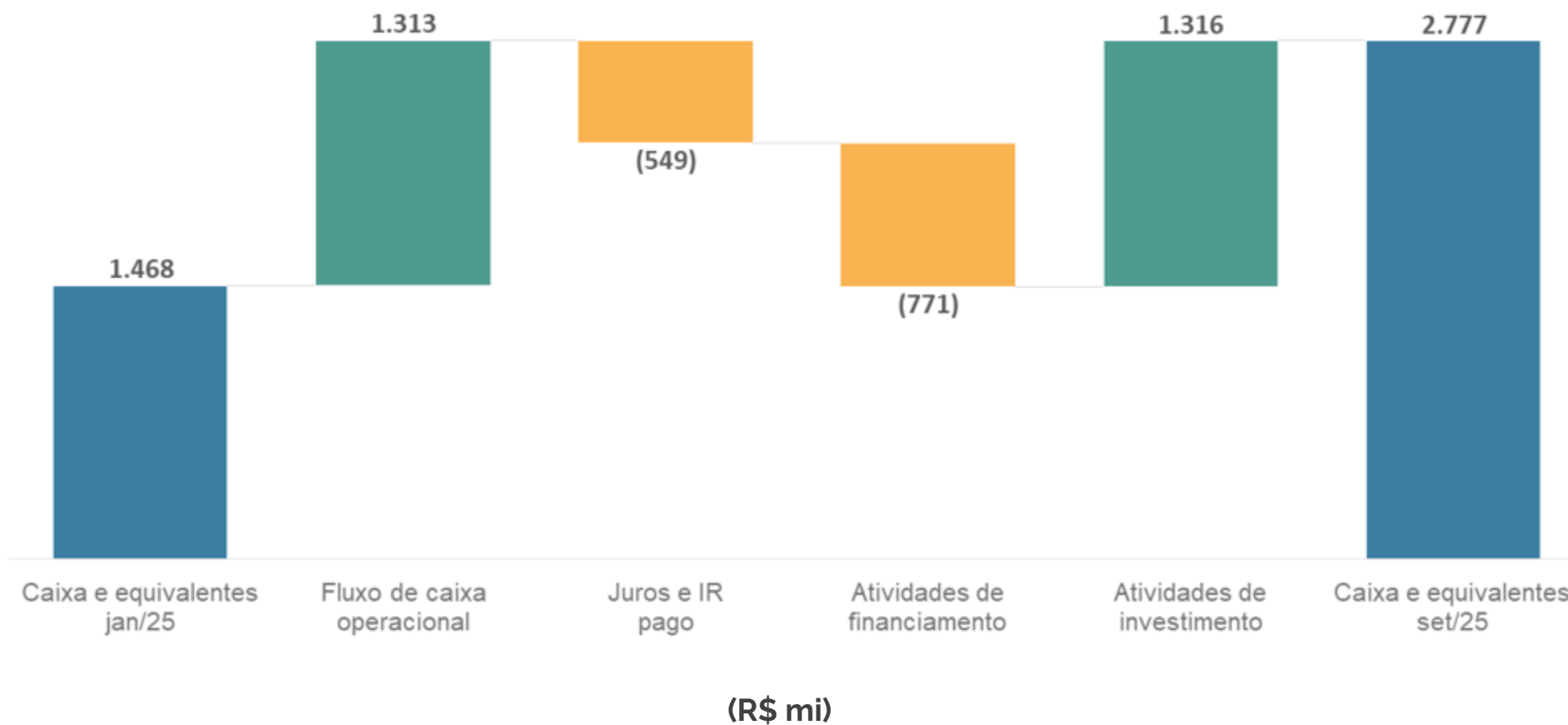
- **Crescimento de 3% de EBITDA ajustado ex-IFRS16** comparado ao 3T24, e **margem de 9,8%**, -0,5 p.p. inferior ao 3T24;
- **Crescimento de 12% de EBITDA ajustado ex-IFRS16** comparado ao 9M24, e **margem de 9,6%**, -0,8 p.p. inferior ao 9M24;



- **6% superior ao lucro líquido ajustado** comparado ao 3T24, e **margem líquida de 4,2%**, -0,1p.p. inferior ao 3T24;
- **2% de aumento de lucro líquido ajustado** comparado ao 9M24, e **margem líquida de 4,1%**, -0,7p.p. inferior ao 9M24;



- Geração de **caixa operacional** representando **106% do EBITDA ajustado ex-IFRS16**.



- Dívida líquida/Ebitda ajustado ex-IFRS16 de **1,5x**, 0,3 p.p. inferior em relação ao 3T24;
- **Duration de 32 meses** da carteira de empréstimos.

Endividamento R\$ mi	3T25 (a)	2T25 (b)	1T25 (c)	4T24 (d)	3T24 (e)	Δ (a) / (e) - 1
Caixa	2.742	2.682	3.110	3.092	3.196	-14%
Caixa e equivalente de caixa	2.777	2.699	1.473	1.468	1.364	104%
Aplicações e Instrumentos financeiros*	(36)	(17)	1.636	1.623	1.832	-102%
Dívida bruta	5.168	5.266	5.592	5.724	5.703	-9%
Empréstimos	902	944	1.005	1.092	1.007	-10%
Debêntures	3.960	4.010	4.062	4.115	4.174	-5%
Aquisição de controladas	235	236	449	442	441	-47%
Parcelamento de tributos	71	76	76	75	80	-11%
Dívida líquida	(2.426)	(2.584)	(2.483)	(2.632)	(2.507)	-3%
EBITDA ajustado ex IFRS16 (últimos 12 meses)	1.630	1.619	1.564	1.496	1.420	15%
Dívida líquida / EBITDA ajustado ex IFRS16 (últimos 12 meses)	1,5	1,6	1,6	1,8	1,8	(0,3)

*Aplicações financeiras + Instrumentos financeiros derivativos do ativo – Instrumentos financeiros derivativos do passivo

Confiram as novidades disponíveis no site de RI:



- Podcast com as lideranças do grupo GPS
- 2º episódio disponível
- Acesse no site de RI em “Informações aos Acionistas” -> “Podcast”
- Disponível com legenda em inglês



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Earnings Release
3 Q25

November 2025

Highlights 3Q25

Net Revenue

- R\$4,462 million in the quarter;
- 8% above 3Q24;
- 10% organic growth compared to 3Q24.

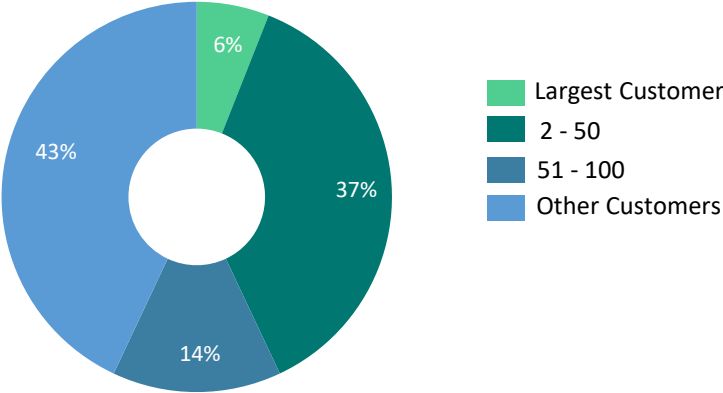
Adjusted EBITDA ex-IFRS16

- R\$435 million in the quarter;
- 3% higher than 3Q24;
- 9.8% margin in 3Q25.

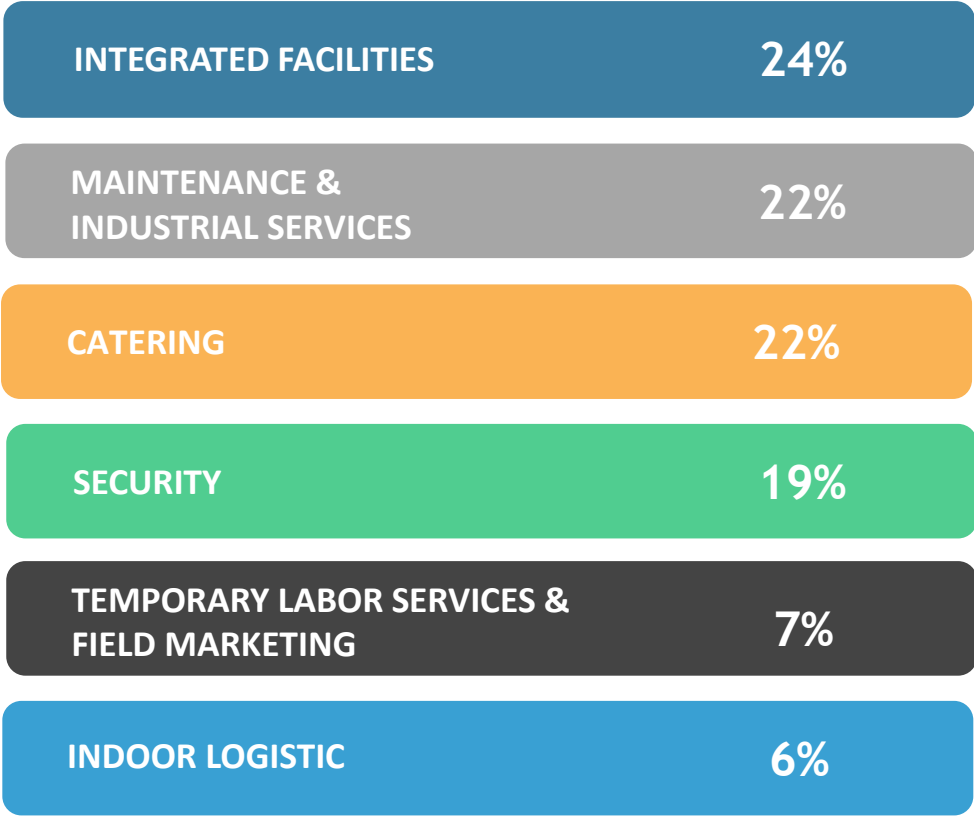
Adjusted net profit

- R\$ 188 million in the quarter;
- 6% higher than 3Q24;
- 4.2% net margin in 3Q25.

% Net Revenue by # of Customers (9M25)



% of Net Revenue by line of solution (9M25)



of Customers
(Sep/25)

4,774

Net Promoter Score
(Jun/25)

75%

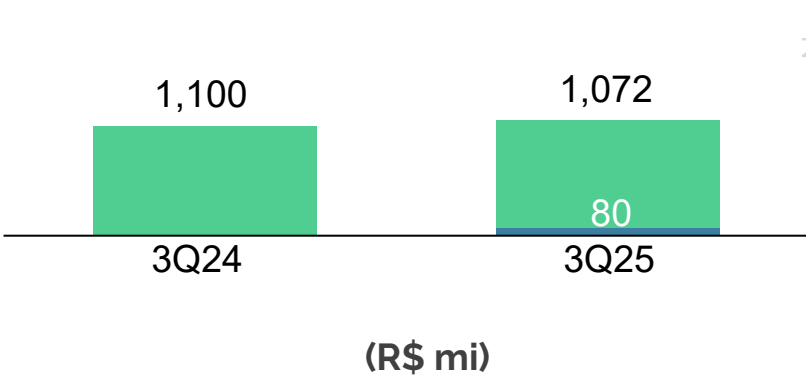
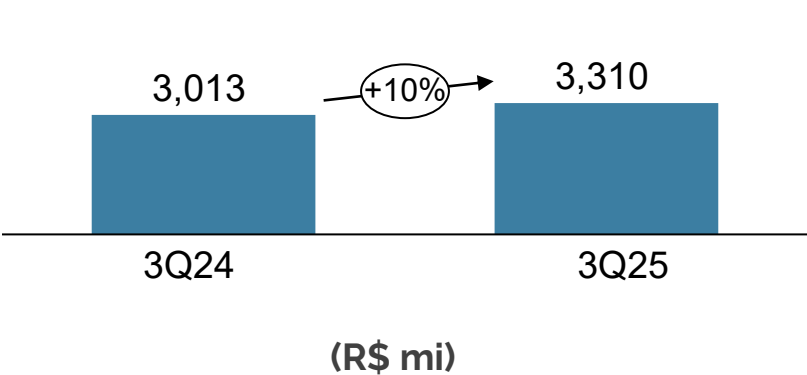
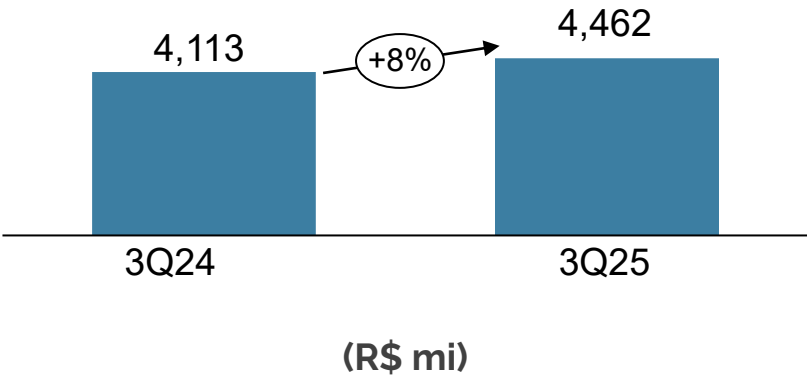
- **Net revenue 8%** compared to 3Q24;
- **10% increase in the organic net revenue** compared to 3Q24;
- **Inorganic net revenue** - 5 companies in 2024 and 2 companies in 2025.

Total Net Revenue

Organic Net Revenue

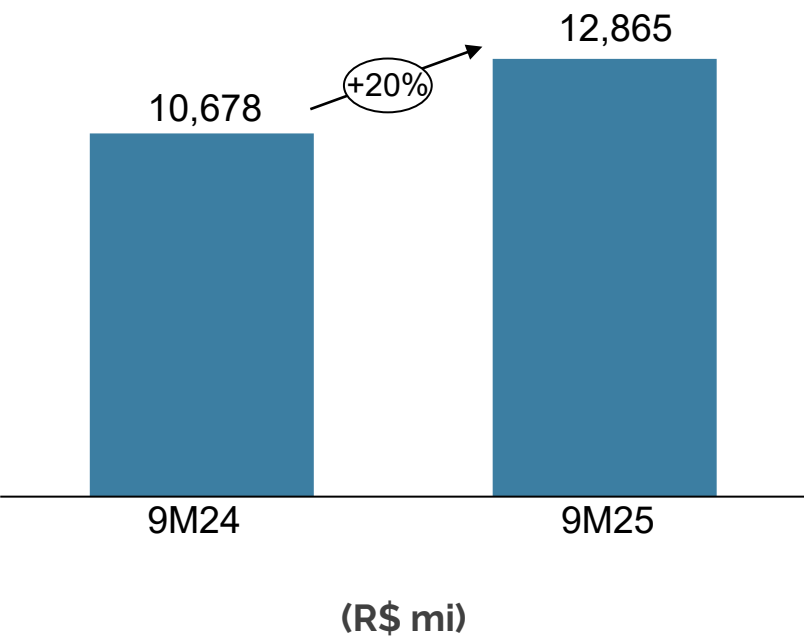
Inorganic Net Revenue

Cohort 2024 – Control/Invictus/Lyon/Marfood/GRSA
Cohort 2025 – RH Med/Nutricar

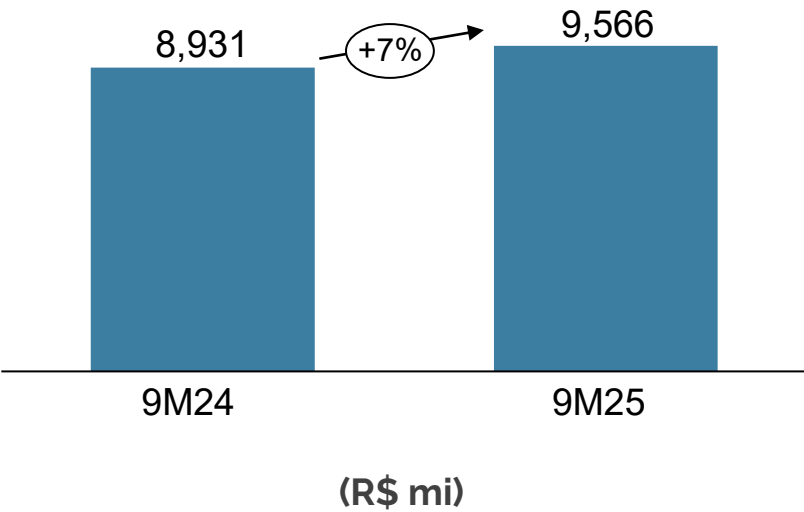


- **Net revenue 20%** compared to 9M24;
- **7% increase in the organic net revenue** compared to 9M24;
- **Inorganic net revenue** - 5 companies in 2024 and 2 companies in 2025.

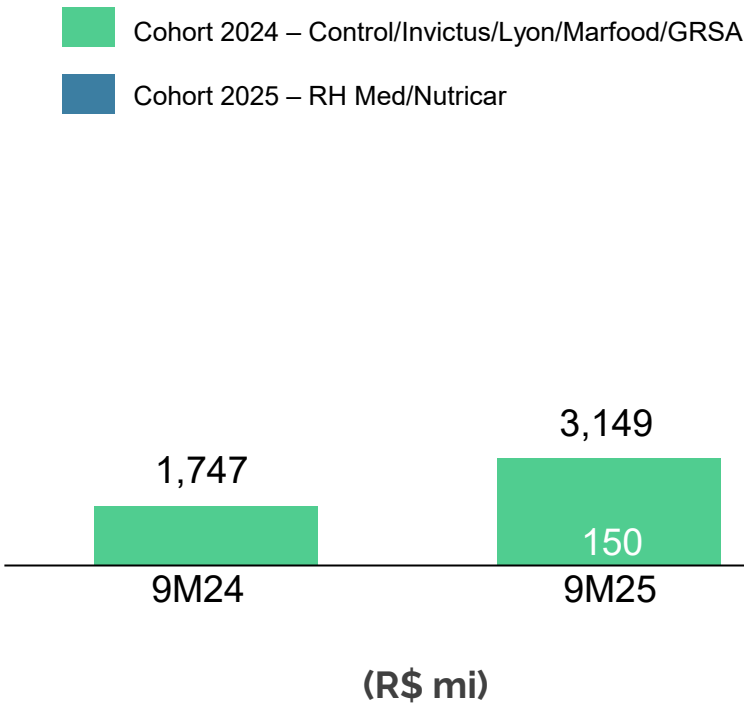
Total Net Revenue



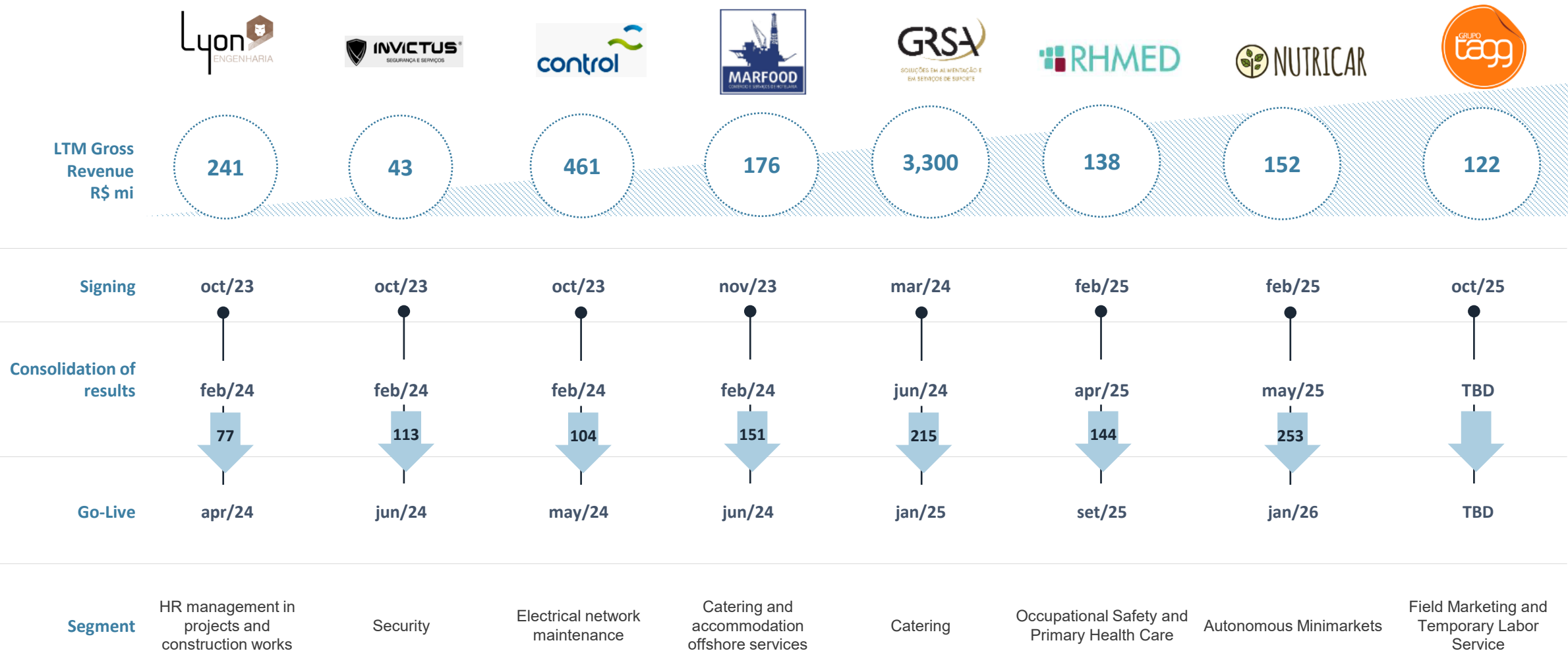
Organic Net Revenue



Inorganic Net Revenue



- **R\$4.2 billion** of Gross revenue acquired in the 2024 program;
- **R\$ 412 million** of Gross revenue acquired in the 2025 program.



2021



2022



2023



2024



2025

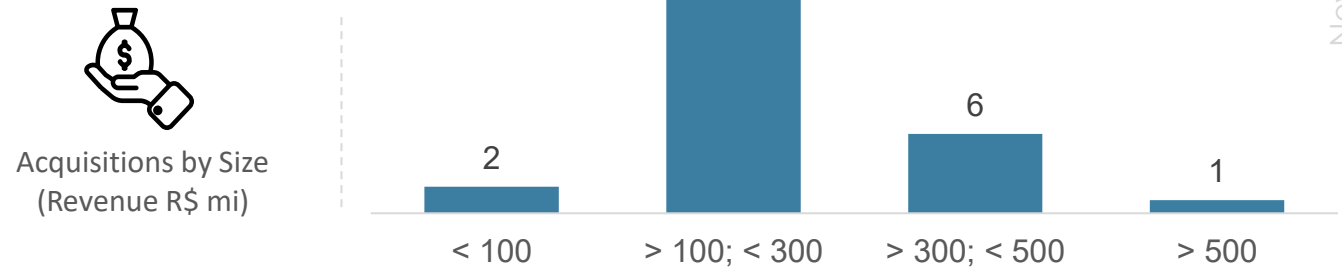
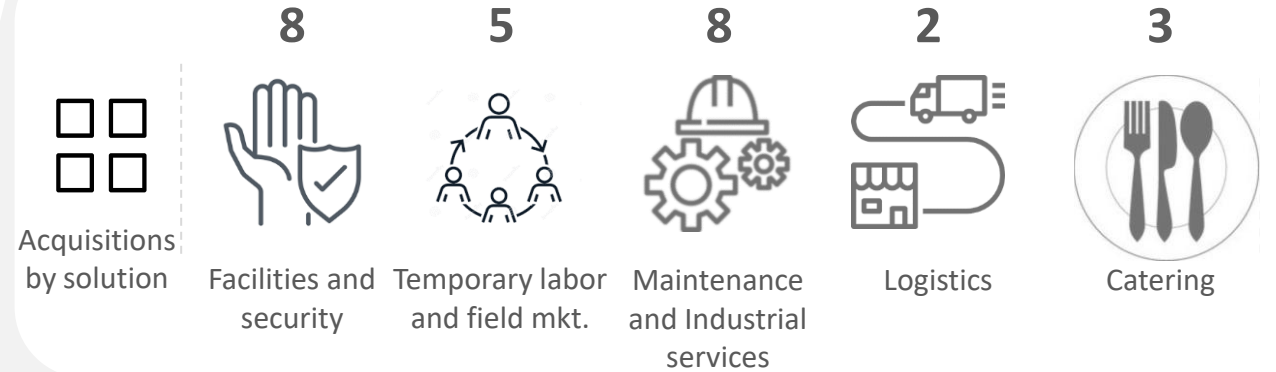


Gross revenue (LTM)

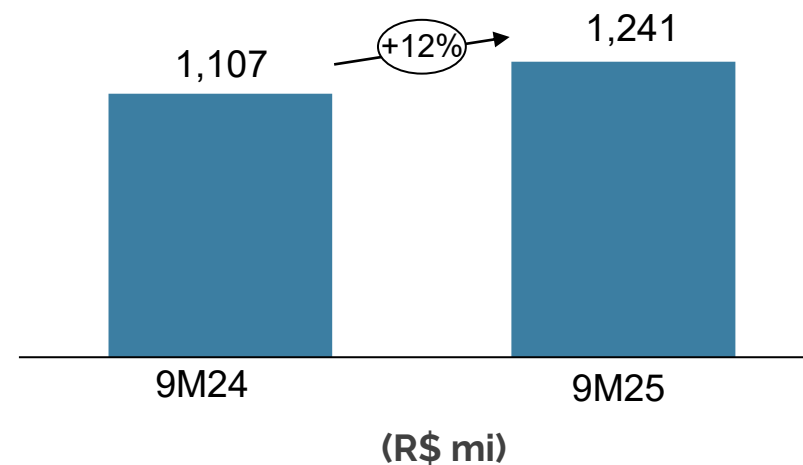
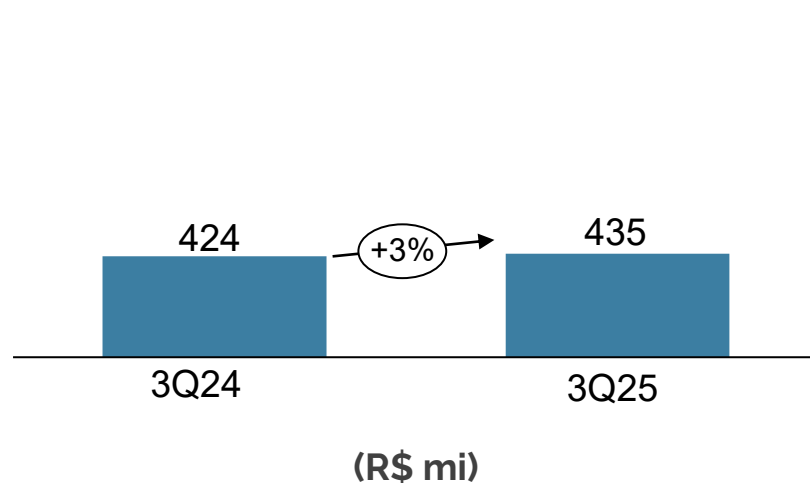
R\$ 8.5 bi

of Companies

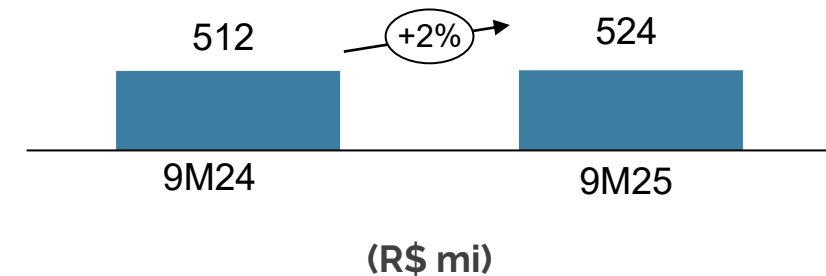
26



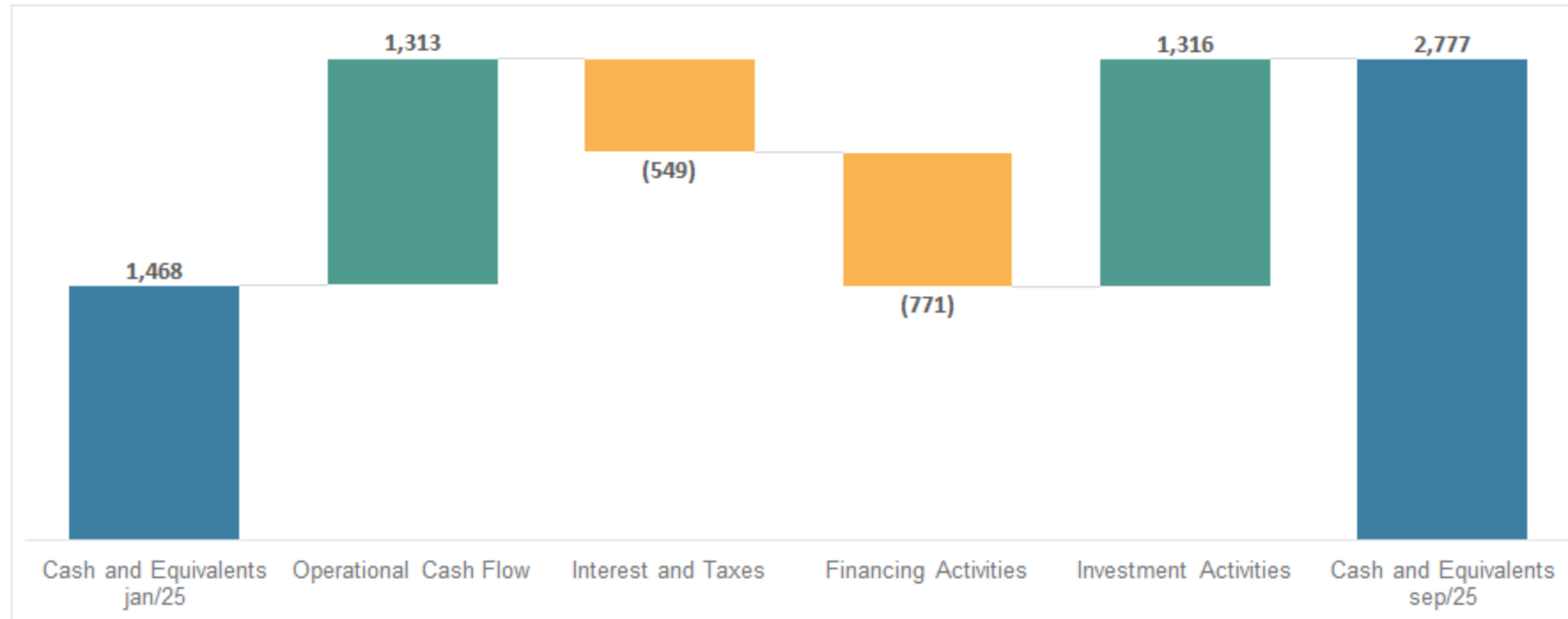
- **3% growth of adjusted EBITDA ex-IFRS16** compared to **3Q24**, and **margin of 9.8%**, -0.5 p.p. below 3Q24;
- **12% growth of adjusted EBITDA ex-IFRS16** compared to **9M24**, and **margin of 9.6%**, -0.8 p.p. below 9M24.



- **6% below in adjusted net income** compared to **3Q24**, and **net margin of 4.2%**, -0.1p.p. below 3Q24;
- **2% growth in adjusted net income** compared to **9M24**, and **net margin of 4.1%**, -0.7p.p. below 9M24.



- **Cash generation** from operating activities representing **106% of adjusted EBITDA ex-IFRS16**.



(R\$ mi)

- **Net debt/adjusted EBITDA ex-IFRS16 of 1.5x** at the end of 3Q25, 0.3 p.p. below compared to 3Q24;
- **32 months duration** of the loan portfolio.

Leverage R\$ mi	3Q25 (a)	2Q25 (b)	1Q25 (c)	4Q24 (d)	3Q24 (e)	△ (a) / (e) - 1
Cash	2,742	2,682	3,110	3,092	3,196	-14%
Cash and cash equivalents	2,777	2,699	1,473	1,468	1,364	104%
Financial investments*	(36)	(17)	1,636	1,623	1,832	-102%
Gross Debt	5,168	5,266	5,592	5,724	5,703	-9%
Loans	902	944	1,005	1,092	1,007	-10%
Debentures	3,960	4,010	4,062	4,115	4,174	-5%
Acquisition of subsidiaries	235	236	449	442	441	-47%
Tax payable through installments	71	76	76	75	80	-11%
Net debt	(2,426)	(2,584)	(2,483)	(2,632)	(2,507)	-3%
Adjusted EBITDA LTM ex-IFRS16	1,630	1,619	1,564	1,496	1,420	15%
Net debt / adjusted EBITDA LTM ex-IFRS16	1.5	1.6	1.6	1.8	1.8	(0.3)

* Financial investments + Assets derivatives – Liabilities derivatives

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- Podcast with GPS Group leaders
- 2nd episode available
- Access through the IR website under "Information to Shareholders" -> "Podcast"
- Available with English subtitles



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