EARNINGS RELEASE

espaçolaser

São Paulo, August 11, 2026 – MPM Corpóreos S.A. (B3: ESPA3) - "Espaçolaser" or the "Company" today announces its results for the second quarter of 2026 (2Q26). The Company's financial information is presented on a consolidated basis, in Brazilian reais, in accordance with Brazilian Corporate Law and accounting practices adopted in Brazil (*BRGAAP*), which are in compliance with International Financial Reporting Standards (*IFRS*), except as otherwise indicated.

To provide a better understanding of the Company's performance for the periods presented, certain non-recurring effects and the impacts of IFRS 16 have been excluded. A reconciliation of these figures to the Financial Statements is presented in each section.

Operating *and Financial Highlights*

System-Wide Sales of **R$ 384.9 million** in 2Q26 and **R$ 844.3 million** in 1H26, up **0.9%**.

Our NPS reached 89.0 points in 2Q26, the highest quarterly average on record, **up 3.0 points** from 2Q25.

Our **average ticket** reached R$ 1,461, representing growth of **4.3%** compared to 2Q25 and **3.0%** compared to 1Q26.

Adjusted net revenue of **R$ 257.5 million** in 2Q26, and **R$ 547.7 million** in 1H26.

Adjusted gross profit of **R$ 88.2 million** in 2Q26, with an **adjusted gross margin** of **34.3%**. Adjusted gross profit for the first half was **R$ 205.6 million.**

Adjusted EBITDA of **R$ 49.4 million**, with a margin of **19.2%** in 2Q26. Reported EBITDA of **R$ 53.8 million.**

Operating cash generation of **R$ 60.7 million** in 2Q26, with EBITDA-to-cash conversion of **122.8%.** In 1H26, operating cash flow generation reached **R$128.5 million**, **up 17.2%** YoY.

R$ 21.1 million reduction in net debt, bringing leverage to **1.88x** in 2Q26.

Reaffirmation of the A.br rating by Moody's, reflecting the **improvement** in the Company's **financial profile**.

MOODY'S LOCAL

Highlights

R$ thousands Except as otherwise indicated	2Q26	2Q25	Var.	1H26	1H25	Var.
Operating Highlights						
Number of Espaçolaser Stores in Brazil	811	806	5	811	806	5
Number of International Stores[8]	50	73	(23)	50	73	(23)
Number of Espaçolaser Group Stores	**861**	**879**	**(18)**	**861**	**879**	**(18)**
Espaçolaser NPS	89.0	86.0	+3.0 points	88.9	86.5	+2.4 points
Espaçolaser System-Wide Sales[1]	384,945	384,460	0.1%	844,270	836,480	0.9%
Same-Store Sales (SSS)[2] - YoY Change	(0.4%)	7.7%	(8.0 p.p.)	0.7%	9.7%	(9.0 p.p.)
Espaçolaser Customers by Gender - Women	86.4%	87.6%	(1.2 p.p.)	86.8%	87.7%	(0.9 p.p.)
Espaçolaser Customers by Gender - Men	13.6%	12.4%	1.2 p.p.	13.2%	12.3%	0.9 p.p.

R$ thousands Except as otherwise indicated	2Q26	2Q25	Var.	1H26	1H25	Var.
Financial Highlights						
Gross Revenue	349,845	349,326	0.1%	725,092	721,968	0.4%
Cancellations	(46,401)	(40,699)	14.0%	(84,811)	(76,832)	10.4%
Cancellations (% of Gross Revenue)	13.3%	11.7%	1.6 p.p.	11.7%	10.6%	1.1 p.p.
Adjusted Net Revenue[3]	257,492	266,862	(3.5%)	547,667	556,585	(1.6%)
Adjusted Gross Profit[4]	88,209	100,660	(12.4%)	205,600	219,677	(6.4%)
Adjusted Gross Margin (%)	34.3%	37.7%	(3.5 p.p.)	37.5%	39.5%	(1.9 p.p.)
Adjusted EBITDA[5]	49,428	64,601	(23.5%)	125,527	144,776	(13.3%)
Adjusted EBITDA Margin (%)	19.2%	24.2%	(5.0 p.p.)	22.9%	26.0%	(3.1 p.p.)
Reported EBITDA (IFRS 16)	53,765	65,182	(17.5%)	133,703	138,986	(3.8%)
Adjusted Net Income[6]	(134)	8,822	n.a.	18,871	31,712	(40.5%)
Reported Net Income	(5,894)	2,104	n.a.	5,978	14,213	(57.9%)
Adjusted Net Margin (%)	(0.1%)	3.3%	(3.4 p.p.)	3.4%	5.7%	(2.3 p.p.)
Adjusted Operating Cash Flow[7]	60,713	61,025	(0.5%)	128,477	109,615	17.2%
Adjusted Operating Cash Flow/Adjusted EBITDA (%)	122.8%	94.5%	28.4 p.p.	102.3%	75.7%	26.6 p.p.
Net Debt/LTM Adjusted EBITDA (x)	1.88x	1.97x	(0.09x)	1.88x	1.97x	(0.09x)

1 - System-Wide Sales corresponds to the aggregate gross sales of Espaçolaser units, as if the Company held a 100% ownership interest in all Espaçolaser stores (including franchises).
2 - Same-Store Sales corresponds to the gross sales of stores that were already open during the same period of the prior year, in order to track their performance without taking into account store expansion during the period.
3 – Net revenue for 2025 and 2026 was adjusted for non-recurring items related to cancellations.
4 - Adjusted Gross Profit reflects: (i) the exclusion of costs classified as non-recurring; and (ii) the exclusion of the effects of IFRS 16.
5 - Adjusted EBITDA reflects (i) the exclusion of non-recurring costs and expenses; and (ii) the elimination of the effects of IFRS 16. EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortization) is a financial measure not recognized under accounting standards and is calculated by the Company in accordance with CVM Resolution No. 156, dated August 1, 2022. For purposes of this calculation, income taxes include Social Contribution on Net Income (CSLL). EBITDA consists of the Company's net income plus net financial result, income taxes, and depreciation and amortization expenses. Adjusted EBITDA corresponds to EBITDA adjusted to exclude the effects of non-recurring items and the impact resulting from the application of IFRS 16 – Leases. The Company believes that disclosure of Adjusted EBITDA is relevant because it provides a clearer and more representative view of operating cash generation, reflects the recurring performance of the business, and facilitates comparisons with prior periods and other companies in the industry. Adjusted EBITDA is not a performance measure recognized under IFRS, and its methodology and composition may vary among companies, which may limit comparability among reported results.
6 – Adjusted Net Income reflects: (i) the exclusion of non-recurring costs and expenses; (ii) the elimination of the effects related to IFRS 16; and (iii) the calculation of income tax on non-recurring costs and expenses.
7 - Adjusted Operating Cash Flow is calculated based on net cash provided by/(used in) operating activities, less the impact of the net financial result for the period.
8 – The decrease in the international store base resulted from the divestiture of the Argentina operations, completed in December 2025, involving 29 stores.

Message from *management*

The second quarter of 2026 was marked by a more challenging macroeconomic environment for the Brazilian retail sector, reflecting a more selective consumer and a slowdown in demand across several segments. Even in this context, we executed our strategic priorities with discipline, remaining focused on the quality of our growth, operating efficiency and stronger cash generation. Throughout the period, we continued to evolve our commercial model, investing in technology, enhancing the customer experience and strengthening our operating model, initiatives that support the development of an increasingly efficient and resilient Company, well positioned to capture long-term opportunities.

We posted System-Wide Sales of R$384.9 million in the quarter and R$844.3 million in the first half, up 0.9% year over year. This performance was primarily driven by the repricing strategy implemented over the past few months, underpinned by the quality of our services and an even more disciplined commercial policy. As a result, we ended the quarter with a 4.3% increase in average ticket versus the second quarter of 2025 and a 3.0% increase versus the immediately preceding quarter, reflecting consistent progress in pricing and value capture.

Throughout the first half, we continued to advance our commercial model, focusing on strengthening receivables quality and cash generation. The roll-out of the Cliente Decide o Pagamento (CDP) model and our commercial segmentation strategy have been driving a more balanced receivables portfolio, shortening the average collection period and strengthening operating cash generation. The concentration of the migration to this new model during the quarter was a transitory factor that partially constrained revenue growth in the period. At the same time, its benefits should continue to build as the roll-out is completed across the entire network.

The progress made during the quarter was also reflected in our customer experience. We ended the period with an NPS of 89.0 points, the highest ever recorded by the Company, demonstrating the consistent improvement in the quality of our services and the experience delivered across the network. We also continued to expand our penetration among male customers, who now account for 13.6% of our customer base, up 1.2 percentage points versus the second quarter of 2025, reinforcing the growth potential of our addressable market as laser hair removal continues to gain traction among new customer segments.

On the financial front, we ended the first half with Adjusted Operating Cash Flow of R$128.5 million, the highest ever recorded for the period, up 17.2% versus the first half of 2025, representing a cash conversion of 102.3% of Adjusted EBITDA. This performance reflects disciplined working capital management, improved receivables quality, a shorter average collection period and continued gains in operating efficiency.

We also reduced net debt by R$21.1 million year over year, reflecting disciplined management of the Company's capital structure and liquidity. We ended the first half with a leverage ratio of 1.88x Net Debt/Adjusted EBITDA, even after investments in equipment and technology, as well as returns to shareholders through dividends and share buybacks.

Our operating and financial discipline was also recognized by Moody's Local, which, on July 1, 2026, reaffirmed the Company's A.br rating with a stable outlook. The agency highlighted our market leadership, the gradual improvement in profitability, the deleveraging trajectory and prudent capital structure management, reinforcing the strength of our financial fundamentals and the consistency of the Company's strategy.

We remain confident in our strategy and in the Company's ability to keep delivering consistent progress. We will continue to invest in initiatives that enhance operating productivity, strengthen the customer experience, improve operating efficiency and support increasingly robust cash generation, while maintaining discipline in capital allocation and a strong focus on creating sustainable value for customers, franchisees and shareholders.

KEY OPERATING DEVELOPMENTS

Evolution of the Commercial Model (Customer Chooses the Payment Method (*CDP*))

During the first half, we accelerated the implementation of the Customer Chooses the Payment Method (CDP) model and the commercial segmentation strategy. The project marks a further evolution of the Company's commercial model, allowing customers to select the payment method best suited to their needs, with different commercial terms and discount levels depending on the payment method selected. This strategy provides customers with greater flexibility and encourages payment methods with lower credit risk exposure, promoting a more balanced composition of the receivables portfolio.

At the end of the period, 361 Company-owned stores and 118 franchises were already operating under this model, which is expected to be fully implemented across the network by the end of the third quarter of 2026.

The initial results are already evident in improved receivables quality, a shorter average collection period, and stronger operating cash generation. These advances reflect the increased share of payment methods with lower credit risk exposure and underscore the improvement in the quality of the Company's portfolio. In addition, in regions where the project is already at a more advanced stage of implementation, we have also seen improvement in cancellation metrics. In the São José dos Campos regional unit, one of the first to complete the implementation of CDP, cancellations decreased by more than 50%, demonstrating the initiative's potential to strengthen portfolio quality as the initiative is rolled out across the rest of the network.

Although the migration to the new model was concentrated during the quarter and partially constrained revenue growth, this effect is temporary and is expected to gradually dissipate as the rollout is completed by the end of 3Q26, while the structural benefits related to receivables quality, reduced credit risk exposure, and cash generation remain.

New Payment Solutions (NuPay)

We entered into a partnership with Nubank through NuPay, expanding the payment options available to our customers and reinforcing the Company's strategy of diversifying payment methods and improving receivables quality.

Through this solution, Nubank customers have access to a line of credit made available by the financial partner specifically to purchase the Company's services, expanding access to credit without increasing Espaçolaser's exposure to default risk. The initiative also complements the Customer Chooses the Payment Method (CDP) strategy by encouraging payment methods with lower credit risk and contributing to a healthier receivables portfolio.

Within just a few months of operation, NuPay already accounts for approximately 45% of transactions by Nubank customers at Espaçolaser and has contributed to an increase of approximately 7% in transactions by enabling purchases that were previously constrained by insufficient available credit card limits. In addition to increasing sales conversion, the initiative strengthens cash generation.

Technology Modernization (Cooling Systems, ND:YAG and 2nd Room)

We continued to advance the modernization of our technology infrastructure. At the end of the quarter, the rollout of the new epidermal cooling systems was nearly complete, with the systems installed in 516 units, equivalent to approximately 92% of the Company-owned network. In addition to providing greater comfort during procedures, the initiative continues to generate significant operating efficiency gains and cost reductions, with savings of approximately R$ 5 million in the second quarter and R$ 14.3 million over the last twelve months, reinforcing the recurring benefits of this investment. The results further underscore the attractiveness of the investment, which has an estimated payback period of just 8.9 months, highlighting the rapid capture of benefits and the recurring savings generated by the initiative.

In parallel, we made selective purchases of equipment featuring ND:YAG technology and invested in upgrades to store infrastructure, expanding our ability to serve customers with higher skin phototypes (IV, V, and VI) and, consequently, the Company's addressable market, while maintaining disciplined capital allocation and prioritizing investments with greater return potential.

As part of our capacity expansion efforts, we also continued to advance the project to install a 2nd Laser Room. At the end of the quarter, 14 mature units already had the new infrastructure in place, increasing service capacity and revenue generation potential per store. Initial results underscore the attractiveness of the initiative, with an approximately 34% increase in revenue at the participating units and an estimated IRR of approximately 35% per year.

Operating Efficiency

Throughout the quarter, we continued to execute a comprehensive set of initiatives aimed at increasing operational productivity and enhancing the customer experience. In addition to improvements in installed capacity management and scheduling processes, which reduced contacts related to appointment unavailability at the Customer Service Center by 77% compared to the second quarter of 2025, we continued to strengthen service quality throughout the customer journey. We ended the period with an NPS of 89.0 points, the highest ever recorded by the Company, improved Google Business Profile (GMB) ratings, and a 93% service level at the Customer Service Center. We also improved the efficiency of our customer retention team, which, in June alone, retained 49% of customers who submitted cancellation requests.

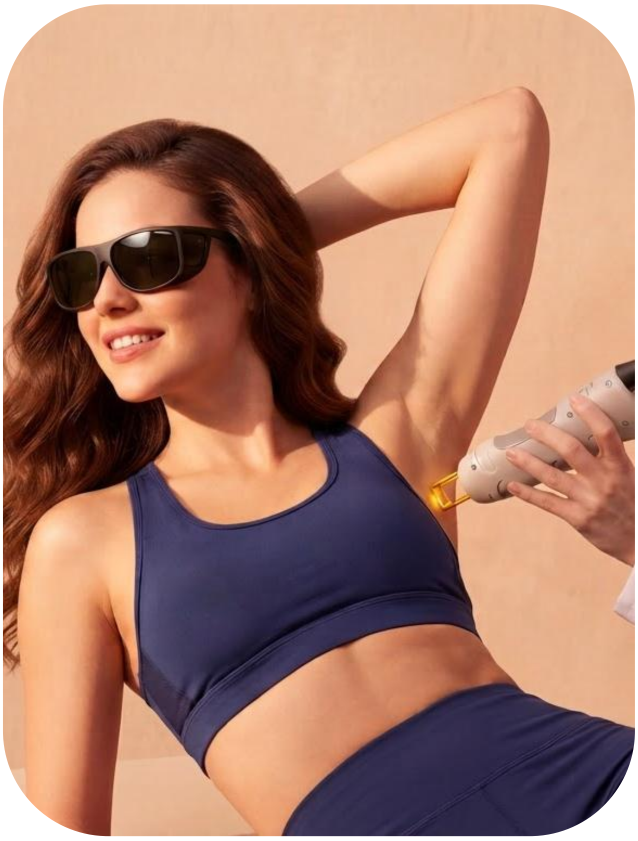
AI and Business Transformation Initiatives

The Company made progress in integrating artificial intelligence into its management routines, particularly through Elisa, a generative AI agent that supports field operations and the entire leadership structure, down to Unit Managers. The tool provides an integrated view of store performance, supporting KPI monitoring, the prioritization of action plans, and the dissemination of best practices, while also accelerating *onboarding* and knowledge transfer among teams.

As a next step, the Company plans to further develop Elisa into a virtual assistant for operational support, capable of providing contextualized recommendations to support unit management, accelerate decision-making, and increase team productivity. The solution is also expected to support administrative activities, such as inquiries related to HR, benefits, and compliance, as well as other operational routines, simplifying processes and increasing operating efficiency.

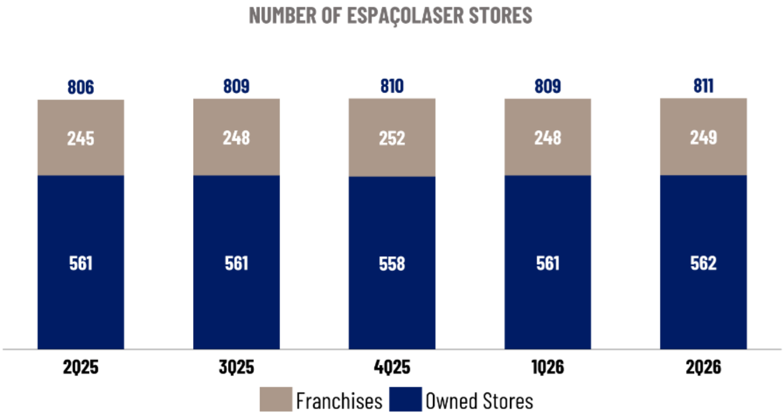
This agenda is supported by a structured AI literacy program, with multidisciplinary teams dedicated to developing solutions and monitoring efficiency gains. The Company also maintains a policy that encourages experimentation with different AI models, incorporating into its technology architecture those solutions that demonstrate proven productivity and efficiency gains.

Espaçolaser Brazil



At the end of 2Q26, we had 811 Espaçolaser stores in Brazil, consisting of 249 franchises and 562 Company-owned stores.

Compared to 2Q25, our total store base increased by 5 units, driven primarily by the expansion of the franchise network, which grew from 245 to 249 units during the period. Our footprint expanded predominantly in the Northeast region, which added 5 new stores year over year.

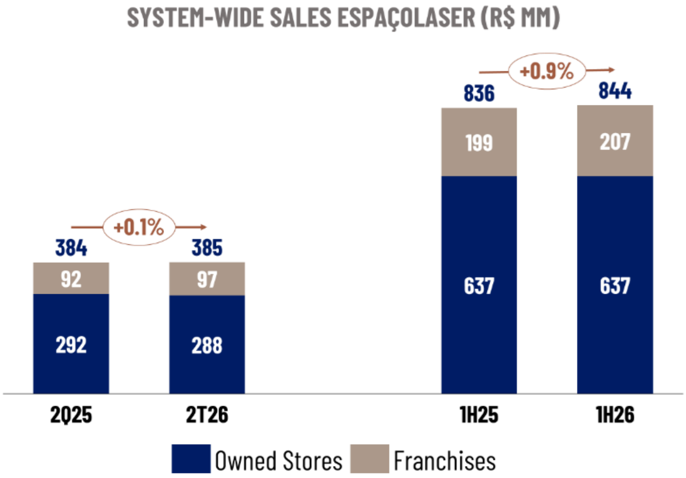


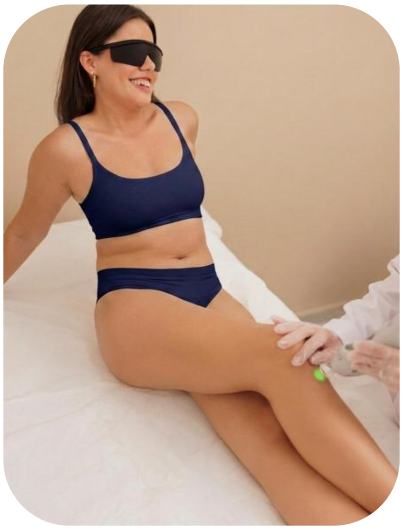
Espaçolaser has an established presence in every Brazilian state

REGION	2Q26	2Q25	Var.
North	52	51	1
Northeast	122	117	5
Central-West	87	86	1
Southeast	445	447	(2)
South	105	105	0
Total	811	806	5

System-Wide Sales

Espaçolaser's gross network sales (System-Wide Sales) totaled R$ 384.9 million in 2Q26, remaining virtually stable (+0.1%) compared to 2Q25. Year to date, System-Wide Sales reached R$ 844.3 million, representing year-over-year growth of 0.9%.

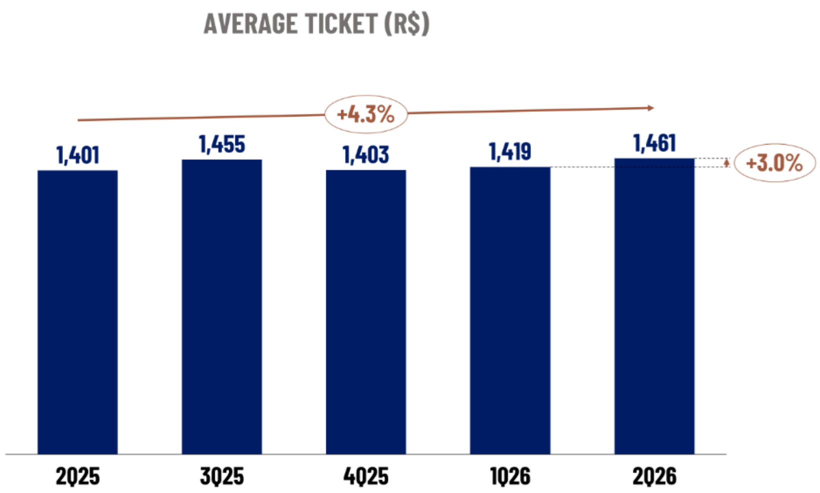




Same-Store Sales (SSS) decreased slightly by 0.4% for the quarter. This performance primarily reflects a challenging comparison base, given that 1H25 was marked by the intensification of the average-ticket pricing strategy, which significantly increased the comparison base, as well as a more moderate consumer environment. Year to date, SSS remained positive, increasing by 0.7%.

In addition, the fact that implementation of the Customer Chooses the Payment Method (CDP) project was concentrated during the quarter was another temporary factor affecting sales performance. The strategy prioritizes improving receivables quality and reducing the average collection period, even though it may temporarily affect the pace of sales growth during implementation. As the project is completed across the entire network, we expect this effect to dissipate, while preserving the structural benefits for cash generation and working capital.

Even so, this performance is consistent with the Company's strategy of prioritizing revenue quality by directing its operating capacity toward higher-value-added treatments with greater profitability potential. Underscoring the success of our strategy focused on quality and customer satisfaction, the Company's Net Promoter Score (NPS) reached 89.0 points in 2Q26, a significant increase of 3.0 points compared to 2Q25, demonstrating the effectiveness of the strategy and the engagement of our customers.



Average Ticket

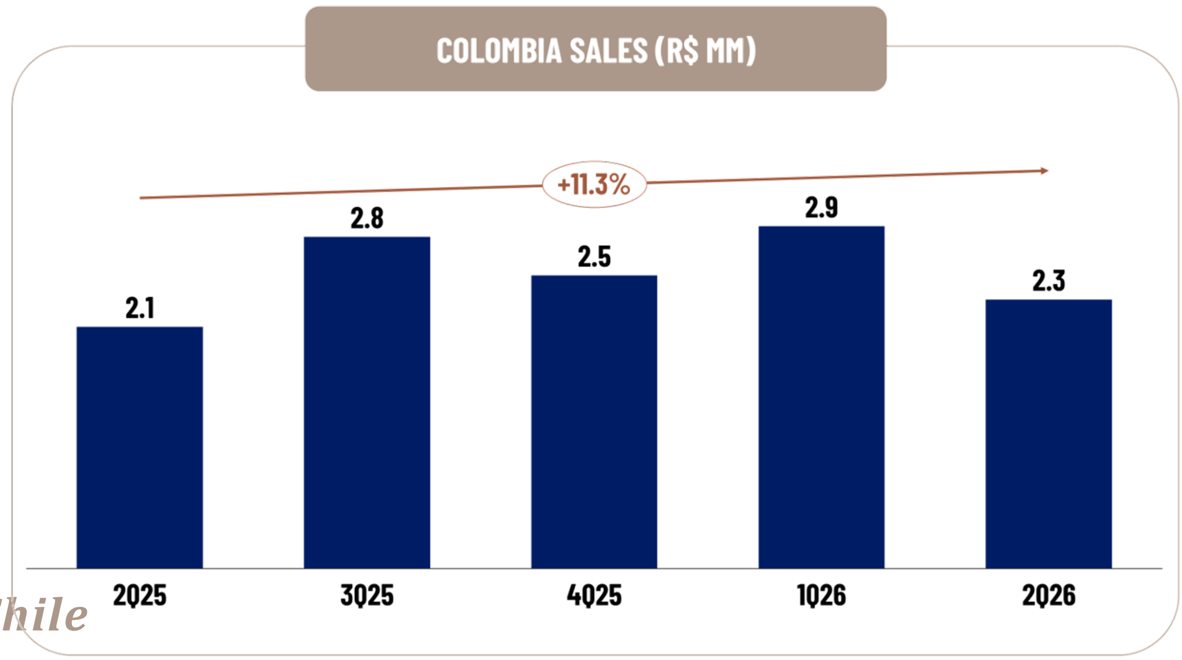
The average ticket reached R$ 1,461 in 2Q26, setting a new all-time record for the Company and reflecting the largest pricing adjustment ever made by Espaçolaser. The continued improvement in this indicator validates our commercial repositioning strategy, demonstrating resilient demand and Espaçolaser's ability to pass through price increases, capture greater value per treatment, and focus on revenue quality.

International Operations

Colombia

The Colombia operations ended 2Q26 with 8 active units, including the Nuestro Bogotá franchise, which opened in May. Gross sales in the region totaled R$ 2.3 million for the quarter, representing growth of 11.3% compared to 2Q25.

The opening of the new unit is consistent with the Company's expansion plan in Colombia, increasing its presence in a market with significant growth potential. The quarter also benefited from Mother's Day, one of the key retail events in Colombia, contributing to stronger commercial activity during the period. In 2Q26, 29.4 thousand procedures were performed, representing growth of 24.6% compared to the same quarter of the prior year.

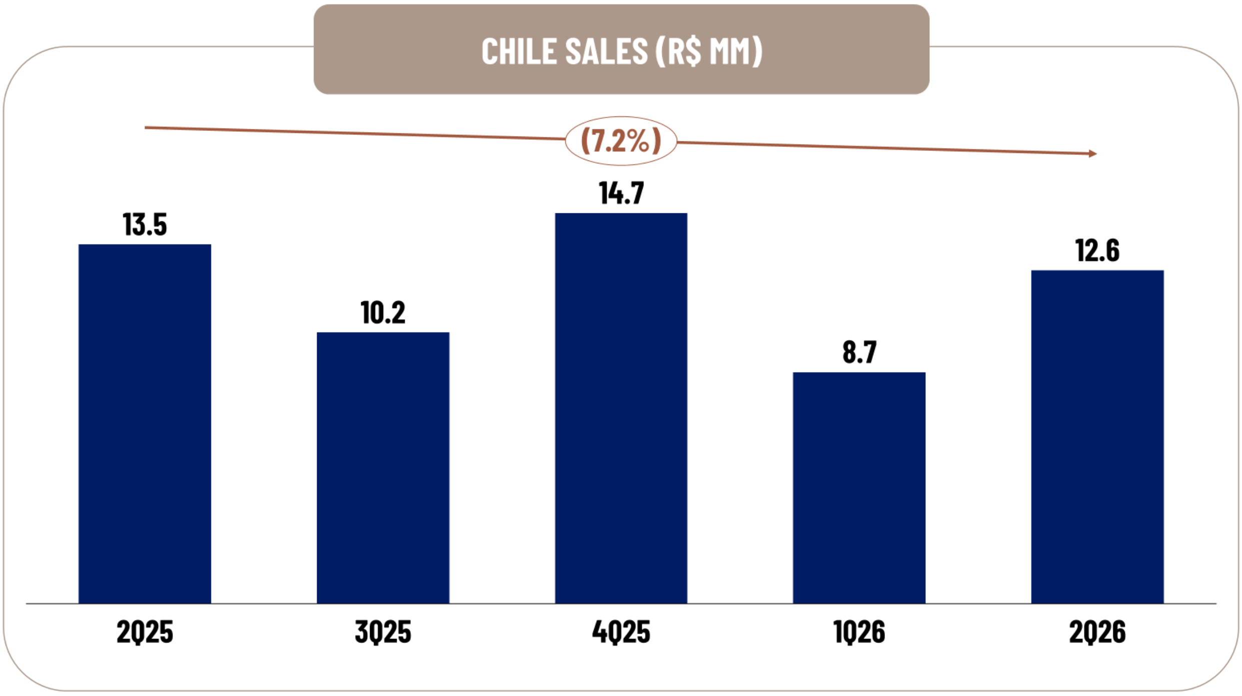


Chile

We began our operations in Chile in 2021 through the acquisition of a controlling interest in Grupo Cela, a brand that shares Espaçolaser's core principles of excellence in service, technology, and culture. In 2024, we achieved a leading position in the Chilean laser hair removal market, establishing ourselves as the largest network in the sector in the country.

The Chile operations ended 2Q26 with 42 active units, consisting of 22 franchises and 20 Company-owned stores. Gross sales totaled R$ 12.6 million for the quarter, representing growth of 44.8% compared to 1Q26. Compared to 2Q25, performance continued to reflect the effects of the strategic repositioning implemented throughout 2025, focused on improving the quality of the customer base, revising the commercial policy, and increasing the average ticket, while prioritizing the profitability of the operations.

Performance in the quarter benefited from the key promotional dates of the first half in Chile, such as Mother's Day and *CyberDay*, which contributed to accelerating commercial activity during the period. In addition, the Company completed network optimization initiatives, including store closures and relocations, consistent with its strategy to enhance operating efficiency. The operations continue to make progress in consolidating the new commercial positioning, supported by growth in the average ticket and disciplined management of service capacity.



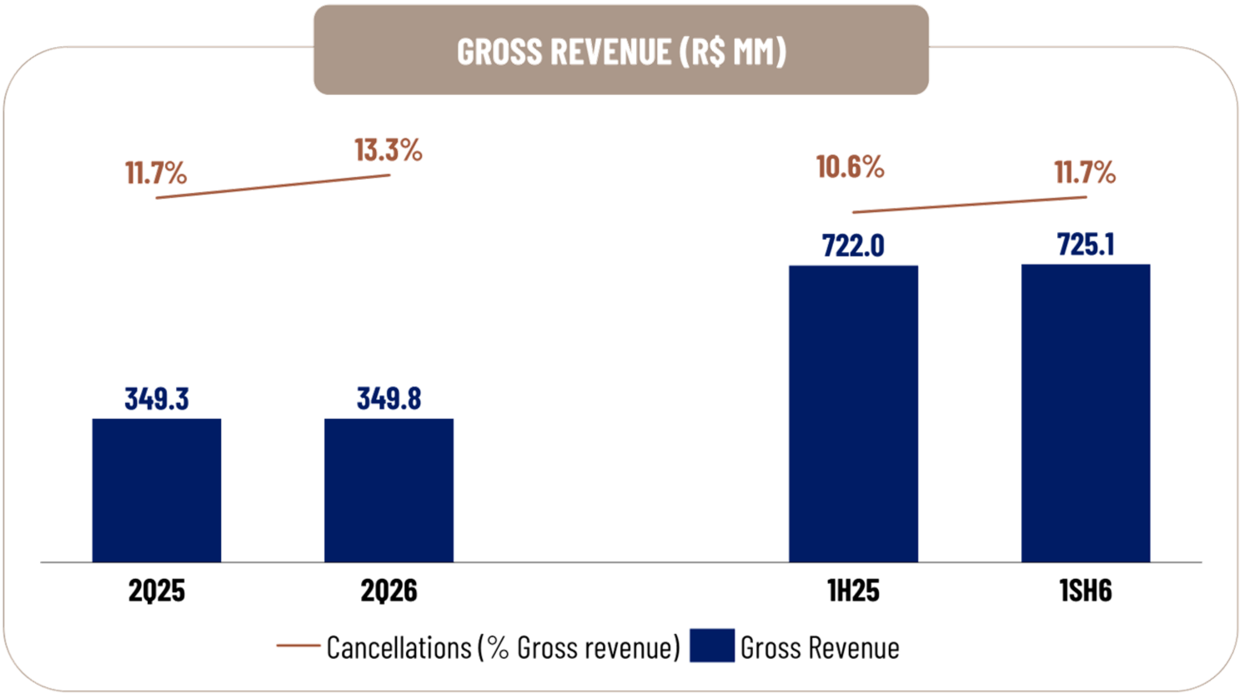
Net Financial Results

Gross Revenue and Cancellations

In 2Q26, the Company's gross revenue totaled R$ 349.8 million, remaining virtually stable compared to R$ 349.3 million recorded in 2Q25 (+0.1%). In the first half, gross revenue reached R$ 725.1 million, representing growth of 0.4% compared to R$ 722.0 million reported in 1H25.

Cancellations totaled R$ 46.4 million in the quarter, equivalent to 13.3% of gross revenue. On a year-over-year basis, the metrics already reflect a normalized comparison base following the implementation, in early 2025, of the new accounting methodology for the immediate recognition of cancellations. The increase from 10.2% recorded in 1Q26 and 11.7% in 2Q25 was primarily attributable to the still challenging macroeconomic environment for consumer credit, coupled with the adoption of a more conservative and timely approach to managing the receivables portfolio.

In parallel, the Company continues to implement structural initiatives aimed at improving portfolio quality and reducing credit risk exposure. These initiatives include enhancements to collection processes through the gradual implementation of new management and intelligence tools, the automation of credit recovery processes, the expansion of the Customer Chooses the Payment Method (CDP) project, and the expansion of the partnership with NuPay. Together, these initiatives increase the share of payment methods with lower credit risk, gradually reduce reliance on the recurring payment model, and contribute to a higher-quality receivables portfolio, strengthening the Company's cash generation over time. As evidence of the benefits already observed, the São José dos Campos regional unit, one of the first to complete the implementation of CDP, recorded a reduction of more than 50% in cancellations, underscoring the initiative's potential to improve portfolio quality as its implementation progresses across the network.

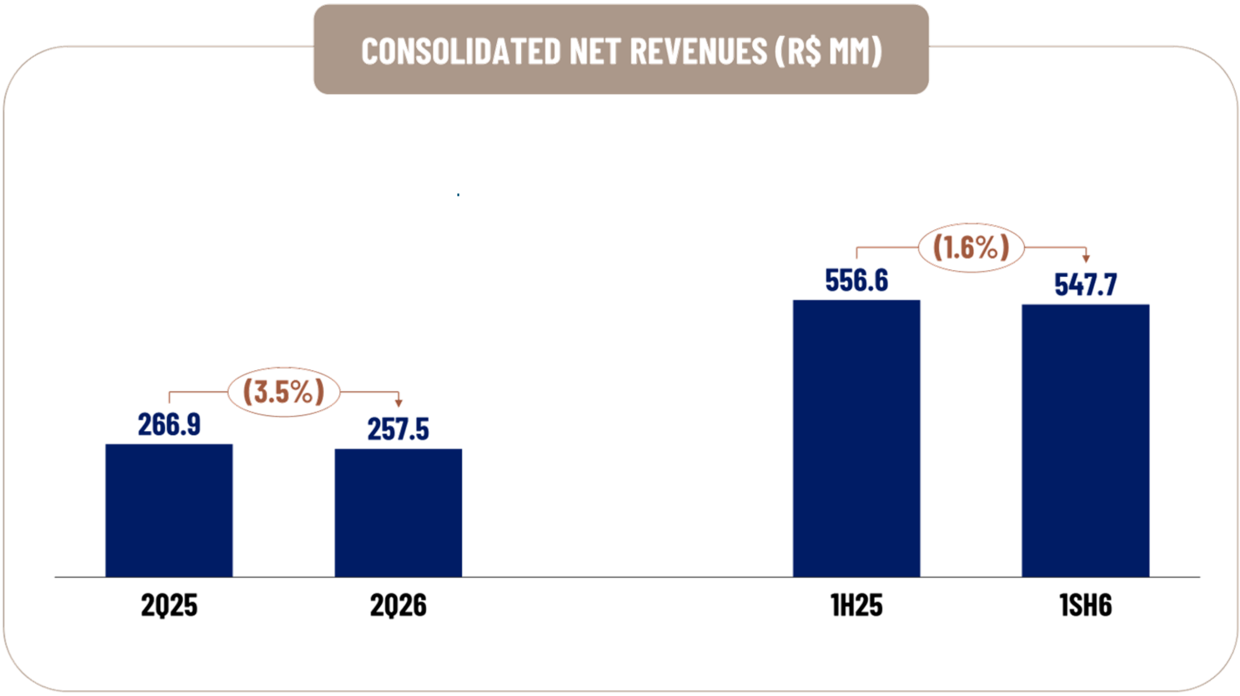


Adjusted Net Revenue

In 2Q26, Espaçolaser recorded adjusted net revenue of R$ 257.5 million, down 3.5% compared to 2Q25. In the first half, adjusted net revenue totaled R$ 547.7 million.

On a reported basis, net revenue increased by 1.3% in 1H26. The difference between reported and adjusted figures was limited to a residual effect of R$ 2.0 million resulting from the change in the methodology for recognizing cancellations implemented in early 2025, the normalization of which was completed during the period. By comparison, in 1H25, the difference between the two figures reflected non-recurring impacts of R$ 18.0 million related to the implementation of the same methodological change, as disclosed in 1Q25.

R$ thousands **Except as otherwise indicated**	**2Q26**	**2Q25**	**Var.**	**1H26**	**1H25**	**Var.**
Net Revenue	**257,492**	**259,218**	**(0.7%)**	**545,638**	**538,578**	**1.3%**
(+) Non-Recurring Items (Cancellations)	-	7,644	n.a.	2,029	18,007	(88.7%)
Adjusted Net Revenue	**257,492**	**266,862**	**(3.5%)**	**547,667**	**556,585**	**(1.6%)**



Cost of Services Rendered and Adjusted Gross Profit

In 2Q26, the Company's total costs amounted to R$ 169.3 million, representing an increase of 1.9% compared to 2Q25. This performance reflects continued disciplined cost management, with cost growth remaining below cumulative inflation for the period, underscoring the continued realization of operating efficiency gains. On a comparable basis, the average monthly cost per Company-owned store reached R$ 100.5 thousand, compared to R$ 98.8 thousand in 2Q25, an increase of only 1.7%, below inflation for the period.

Operating costs remained the main highlight, decreasing by 36.1% year over year to R$ 7.7 million. As a percentage of net revenue, this line item decreased from 4.5% to 3.0%, reflecting the structural gains from the deployment of cooling systems across the Company-owned network.

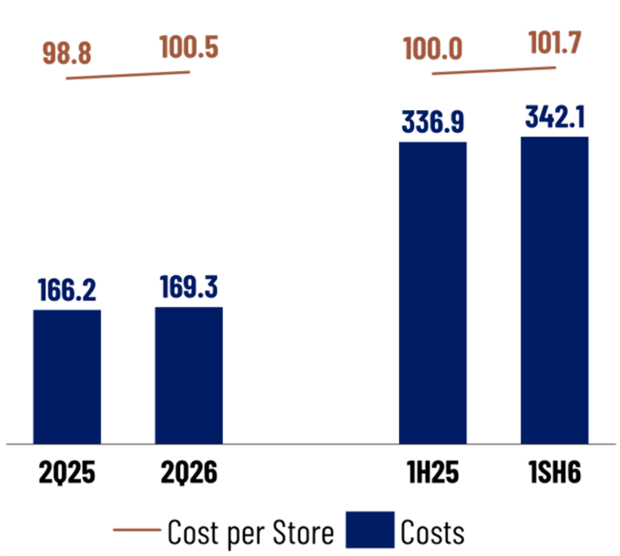
Occupancy costs totaled R$ 26.4 million, down 3.1% compared to 2Q25, remaining virtually stable at 10.3% of net revenue. This performance reflects the continued renegotiation of lease agreements, together with store portfolio optimization initiatives and the use of artificial intelligence tools in real estate management, contributing to greater efficiency in managing these costs.

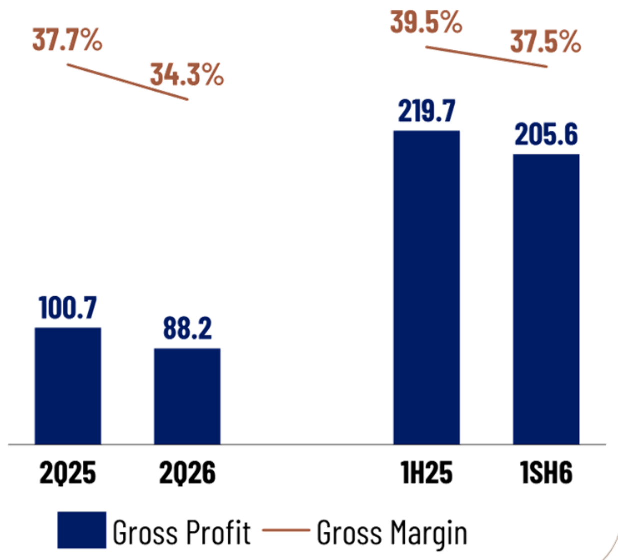
Personnel costs increased by 6.2% year over year, primarily reflecting salary adjustments provided for under collective bargaining agreements and adjustments to employee benefits.

The Promotional Fund (FPP) line item increased by 17.3%, reflecting the gradual adjustment of the contribution to the contractually stipulated percentage of approximately 3% of Gross Revenue, reinforcing investments in marketing and demand generation for the network.

Lastly, credit card processing fees totaled R$ 4.6 million, reflecting the implementation of the new commercial terms negotiated with the payment acquirer. Other indirect costs decreased by 4.1% year over year, demonstrating disciplined expense management despite increased investments in technology and higher legal and litigation expenses during the quarter.

R$ thousands Except as otherwise indicated	2Q26	2Q25	Var.	1H26	1H25	Var.
Costs	**169,283**	**166,202**	**1.9%**	**342,067**	**336,908**	**1.5%**
% Net Revenue	**65.7%**	**62.3%**	**3.5 p.p.**	**62.5%**	**60.5%**	**1.9 p.p.**
Occupancy	26,399	27,251	(3.1%)	52,595	53,902	(2.4%)
% Net Revenue	**10.3%**	**10.2%**	**0.0 p.p.**	**9.6%**	**9.7%**	**(0.1 p.p.)**
Personnel	97,909	92,168	6.2%	196,354	186,917	5.0%
% Net Revenue	**38.0%**	**34.5%**	**3.5 p.p.**	**35.9%**	**33.6%**	**2.3 p.p.**
Operating Costs	7,688	12,040	(36.1%)	16,725	25,831	(35.3%)
% Net Revenue	**3.0%**	**4.5%**	**(1.5 p.p.)**	**3.1%**	**4.6%**	**(1.6 p.p.)**
Other Indirect Costs	22,379	23,322	(4.0%)	46,689	45,718	2.1%
% Net Revenue	**8.7%**	**8.7%**	**(0.0 p.p.)**	**8.5%**	**8.2%**	**0.3 p.p.**
Promotional Fund (FPP)	10,338	8,816	17.3%	20,856	18,904	10.3%
% Net Revenue	**4.0%**	**3.3%**	**0.7 p.p.**	**3.8%**	**3.4%**	**0.4 p.p.**
Credit Card Processing Fees	4,570	2,605	75.4%	8,848	5,636	57.0%
% Net Revenue	**1.8%**	**1.0%**	**0.8 p.p.**	**1.6%**	**1.0%**	**0.6 p.p.**





Consistent with our rigorous cost management discipline, gross profit totaled R$ 88.2 million in 2Q26, with a gross margin of 34.3%. The 3.5 p.p. decrease compared to 2Q25 primarily reflects the lower net revenue recorded during the period, as well as the lower contribution from positive effects related to non-recurring costs in the comparison base. Nevertheless, operating profitability remains at a solid level, supported by the continued realization of structural efficiency gains across operations, including initiatives to optimize supplies used in laser hair removal procedures and increase network productivity.

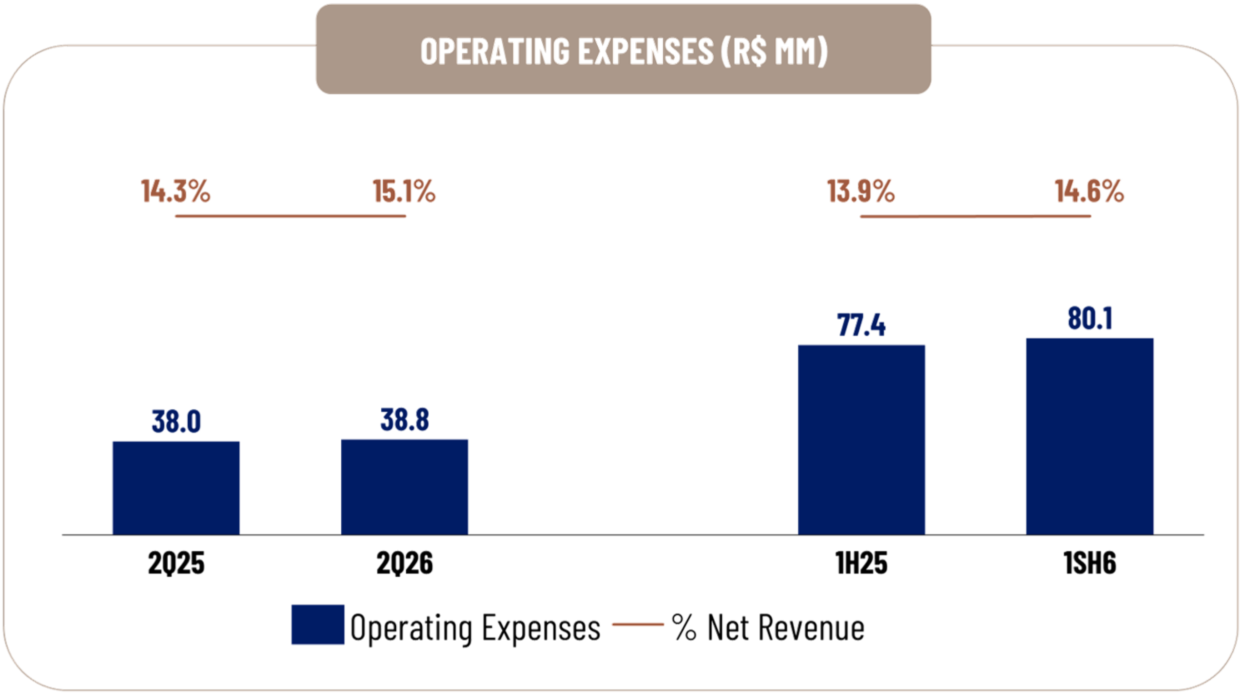
R$ thousands Except as otherwise indicated	2Q26	2Q25	Var.	1H26	1H25	Var.
Net Revenue	**257,492**	**259,218**	**(0.7%)**	**545,638**	**538,578**	**1.3%**
(-) Personnel	(97,909)	(92,168)	6.2%	(196,354)	(186,917)	5.0%
(-) Rent	(16,530)	(18,303)	(9.7%)	(32,532)	(36,094)	(9.9%)
(-) Promotional Fund	(10,338)	(8,816)	17.3%	(20,856)	(18,904)	10.3%
(-) Other Indirect Costs	(22,759)	(23,322)	(2.4%)	(47,435)	(45,737)	3.7%
(-) Operating Costs	(7,688)	(12,040)	(36.1%)	(16,725)	(25,831)	(35.3%)
(-) Credit Card Processing Fees Reclassified from G&A to Costs	(4,570)	(2,606)	75.4%	(8,848)	(5,637)	57.0%
Gross Profit (ex-Depreciation and Amortization)	**97,698**	**101,963**	**(4.2%)**	**222,888**	**219,458**	**1.6%**
(-) IFRS 16 Impact	(9,869)	(8,975)	10.0%	(20,163)	(18,013)	11.9%
(+) Non-Recurring Costs	380	7,672	(95.1%)	2,875	18,231	(84.2%)
Adjusted Gross Profit (ex-Depreciation and Amortization)	**88,209**	**100,660**	**(12.4%)**	**205,600**	**219,677**	**(6.4%)**
Adjusted Gross Margin	*34.3%*	*37.7%*	*(3.5 p.p.)*	*37.5%*	*39.5%*	*(1.9 p.p.)*

Adjusted Operating Expenses

In 2Q26, adjusted operating expenses (ex-depreciation and amortization) totaled R$ 38.8 million, up 2.0% compared to 2Q25. In the first half, adjusted operating expenses totaled R$ 80.1 million, an increase of only 3.5% compared to 1H25, reflecting the Company's disciplined management of costs and expenses, despite continued investments in strategic initiatives.

General and administrative expenses were primarily impacted by spending on strategic projects during the quarter. Nevertheless, the Company maintained disciplined expense management, sustaining its progress in operating efficiency.

Key changes during the period included investments in strategic projects, particularly consulting services related to the implementation of the CDP (Customer Chooses the Payment Method) project, as well as certain expenses arising from the franchisee conference. These effects were partially offset by efficiency gains in the commercial structure and the reversal of the expected credit loss allowance during the quarter.



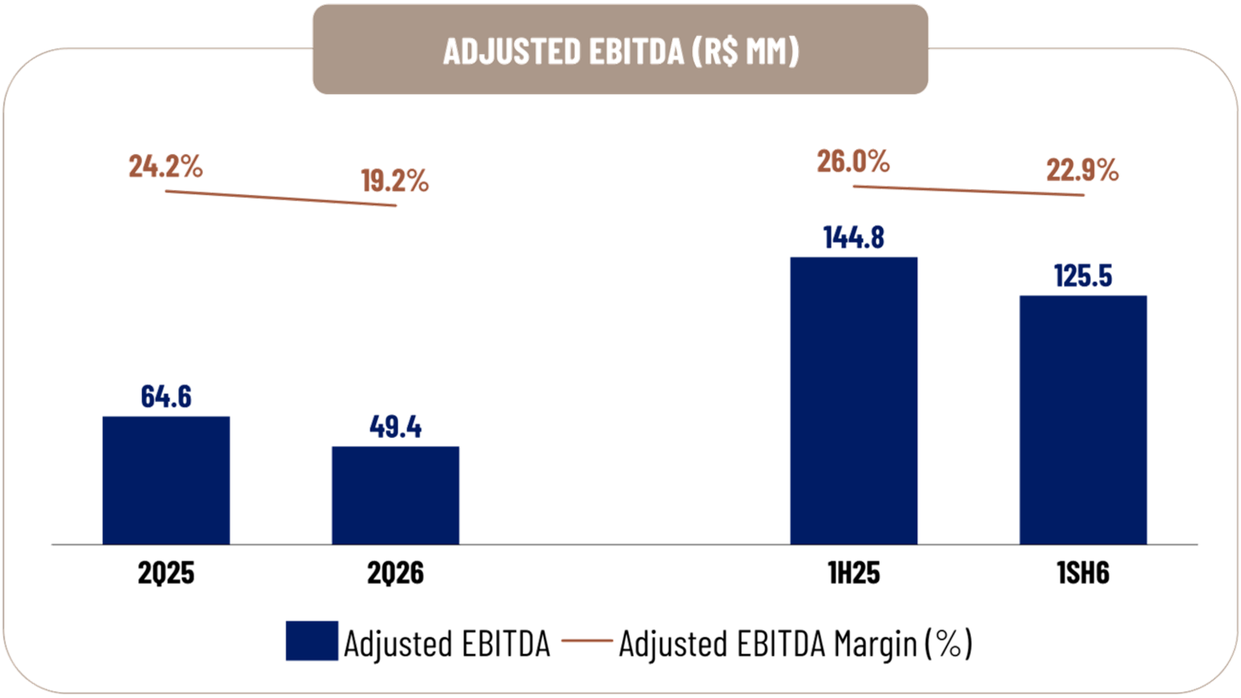
R$ thousands Except as otherwise indicated	2Q26	2Q25	Var.	1H26	1H25	Var.
General and Administrative Expenses	**32,745**	**24,988**	**31.0%**	**61,713**	**50,653**	**21.8%**
General and Administrative Expenses	9,537	6,420	48.6%	21,967	18,250	20.4%
Administrative Payroll	23,208	18,568	25.0%	39,746	32,403	22.7%
Selling Expenses	**11,723**	**13,035**	**(10.1%)**	**24,416**	**24,818**	**(1.6%)**
Selling Expenses	3,644	3,471	5.0%	8,351	6,655	25.5%
Sales Payroll	8,079	9,565	(15.5%)	16,065	18,163	(11.6%)
Other Expenses	**(536)**	**736**	**n.a.**	**3,056**	**7,452**	**(59.0%)**
Allowance for Expected Credit Losses	(371)	1,538	n.a.	2,664	7,395	(64.0%)
Other Operating Income and Expenses	(165)	(802)	(79.4%)	392	57	592.1%
Operating Expenses (ex-Depreciation and Amortization)	**43,933**	**38,759**	**13.3%**	**89,185**	**82,923**	**7.6%**
(+) Non-Recurring Expenses	5,152	724	612.0%	9,111	5,570	63.6%
Adjusted Operating Expenses (ex-Depreciation and Amortization)	**38,781**	**38,035**	**2.0%**	**80,073**	**77,353**	**3.5%**

R$ thousands Except as otherwise indicated	2Q26	2Q25	Var.	1H26	1H25	Var.
Operating Expenses (ex-Depreciation and Amortization)	**38,781**	**38,035**	**2.0%**	**80,073**	**77,353**	**3.5%**
% Net Revenue	**15.1%**	**14.3%**	**0.8 p.p.**	**14.6%**	**13.9%**	**0.7 p.p.**
General and Administrative Expenses	8,980	5,696	57.6%	19,193	16,992	13.0%
% Net Revenue	**3.5%**	**2.1%**	**1.4 p.p.**	**3.5%**	**3.1%**	**0.5 p.p.**
Administrative Payroll	18,868	18,568	1.6%	35,188	32,403	8.6%
% Net Revenue	**7.3%**	**7.0%**	**0.4 p.p.**	**6.4%**	**5.8%**	**0.6 p.p.**
Selling Expenses	3,644	3,471	5.0%	8,351	6,655	25.5%
% Net Revenue	**1.4%**	**1.3%**	**0.1 p.p.**	**1.5%**	**1.2%**	**0.3 p.p.**
Sales Payroll	8,079	9,565	(15.5%)	16,065	18,163	(11.6%)
% Net Revenue	**3.1%**	**3.6%**	**(0.4 p.p.)**	**2.9%**	**3.3%**	**(0.3 p.p.)**
Allowance for Expected Credit Losses	(371)	1,538	n.a.	2,664	4,167	(36.1%)
% Net Revenue	**(0.1%)**	**0.6%**	**(0.7 p.p.)**	**0.5%**	**0.7%**	**(0.3 p.p.)**
Other Operating Income and Expenses	(420)	(802)	(47.7%)	(1,387)	(1,026)	35.1%
% Net Revenue	**(0.2%)**	**(0.3%)**	**0.1 p.p.**	**(0.3%)**	**(0.2%)**	**(0.1 p.p.)**

Adjusted EBITDA

In 2Q26, Espaçolaser recorded Adjusted EBITDA of R$ 49.4 million, with an Adjusted EBITDA margin of 19.2%. The results for the quarter reflect stable revenue, combined with continued investments in strategic initiatives and the strengthening of the corporate structure.

In the first half of 2026, Adjusted EBITDA totaled R$ 125.5 million, with a margin of 22.9%, reflecting the Company's disciplined management of costs and expenses, coupled with continued investments aimed at supporting growth and strengthening long-term operating efficiency.



R$ thousands Except as otherwise indicated	2Q26	2Q25	Var.	1H26	1H25	Var.
Reported Net Income	**(5,894)**	**2,104**	**n.a.**	**5,978**	**14,213**	**(57.9%)**
(+) Depreciation and Amortization	24,706	22,348	10.5%	49,976	43,946	13.7%
(+/-) Net Financial Result	35,504	34,488	2.9%	72,333	65,397	10.6%
(+/-) Income Tax and Social Contribution	(551)	6,241	n.a.	5,416	15,431	(64.9%)
EBITDA	**53,765**	**65,182**	**(17.5%)**	**133,703**	**138,986**	**(3.8%)**
(-) IFRS 16 Impact	(9,869)	(8,975)	10.0%	(20,163)	(18,013)	11.9%
(+) Non-Recurring Expenses	5,532	8,396	(34.1%)	11,986	23,801	(49.6%)
Adjusted EBITDA	**49,428**	**64,601**	**(23.5%)**	**125,527**	**144,776**	**(13.3%)**
Adjusted EBITDA Margin	*19.2%*	*24.2%*	(5.0 p.p.)	*22.9%*	*26.0%*	(3.1 p.p.)

Depreciation and Amortization

In 2Q26, Espaçolaser recorded depreciation and amortization expenses of R$ 16.2 million, representing an increase of 11.7% compared to R$ 14.5 million recorded in 2Q25. The increase primarily reflects investments made to modernize the network, particularly renovations, store *retrofits*, and improvements, as well as the continued renewal of the Company's operating infrastructure.

Net Financial Result

In 2Q26, the Company recorded a negative net financial result of R$ 32.3 million, in line with the R$ 32.2 million recorded in 2Q25. This performance reflects stable finance expenses year over year, despite the continued high interest rate environment, supported by the optimization of the Company's debt profile through longer maturities and a reduction in the average cost of debt.

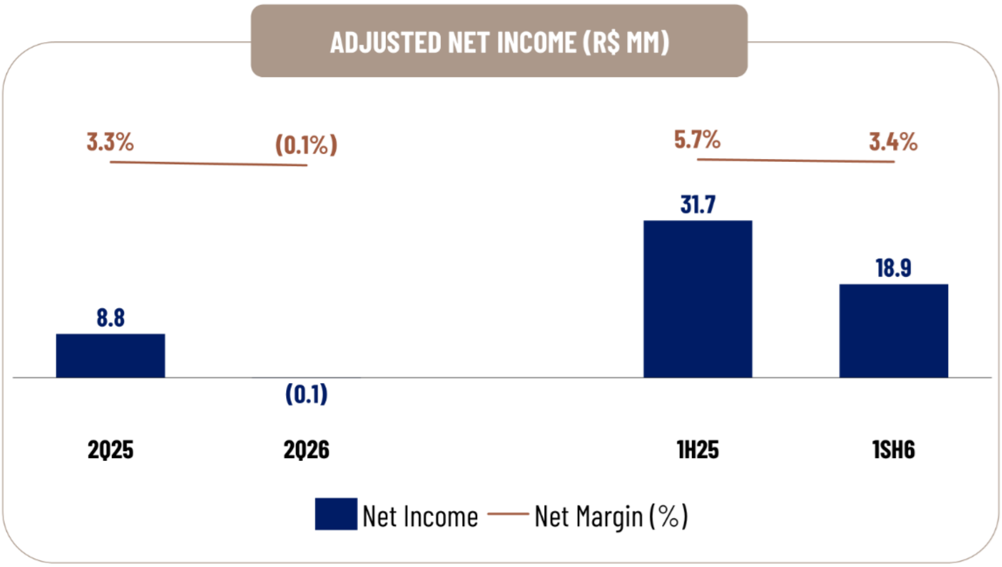
Adjusted Income Tax and Social Contribution

In 2Q26, the Company recorded adjusted income tax and social contribution expense of R$ 1.1 million, compared to R$ 9.1 million in 2Q25.

The 88.4% decrease primarily reflects the effects of the Company's capital structure realignment, which has contributed to the normalization of the effective tax rate and to a tax expense more closely aligned with the operating performance of the business.

Adjusted Net Income

In 2Q26, the Company recorded an adjusted net loss of R$ 0.1 million, with an adjusted net margin of (0.1%). The result reflects lower revenue in the quarter, partially offset by continued disciplined management of costs and expenses throughout the period. In the first half of 2026, adjusted net income totaled R$ 18.9 million, with an adjusted net margin of 3.4%.



R$ thousands Except as otherwise indicated	2Q26	2Q25	Var.	1H26	1H25	Var.
Reported Net Income	**(5,894)**	**2,104**	**n.a.**	**5,978**	**14,213**	**(57.9%)**
(-) IFRS 16 Impact	1,835	1,175	56.2%	3,878	1,675	131.5%
(+) Non-Recurring Expenses	3,925	5,543	(29.2%)	9,015	15,823	(43.0%)
Adjusted Net Income	**(134)**	**8,822**	**n.a.**	**18,871**	**31,712**	**(40.5%)**
Adjusted Net Margin	*(0.1%)*	*3.3%*	(3.4 p.p.)	*3.4%*	*5.7%*	(2.3 p.p.)

Operating Cash Flow

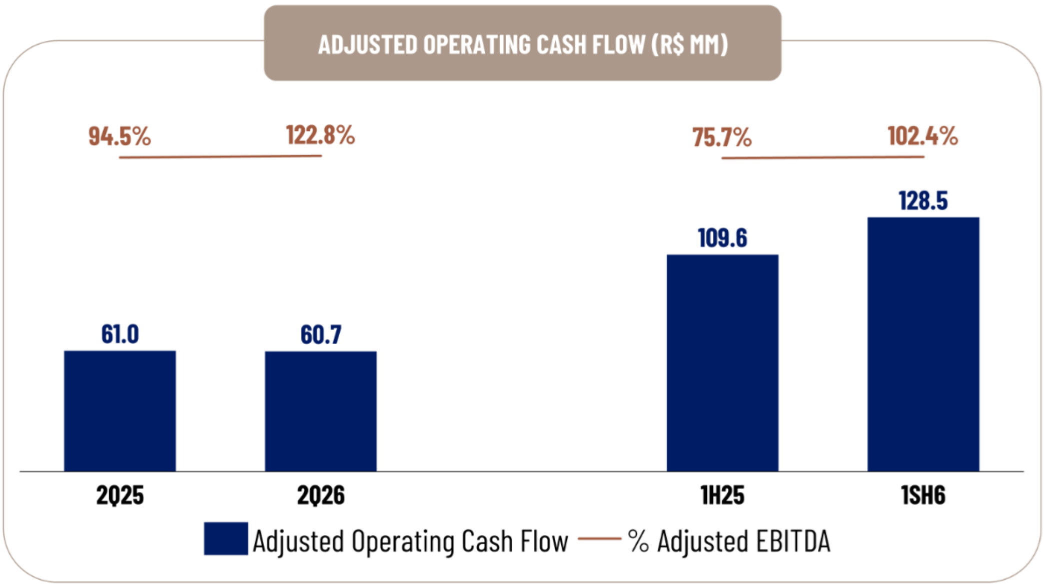
In 2Q26, the Company recorded adjusted operating cash flow of R$ 60.7 million compared to R$ 61.0 million recorded in 2Q25, with EBITDA-to-cash conversion of 122.8%.

In the first half, adjusted operating cash flow totaled R$ 128.5 million, representing growth of 17.2% compared to R$ 109.6 million in 1H25, with cash conversion of 102.3% of Adjusted EBITDA.

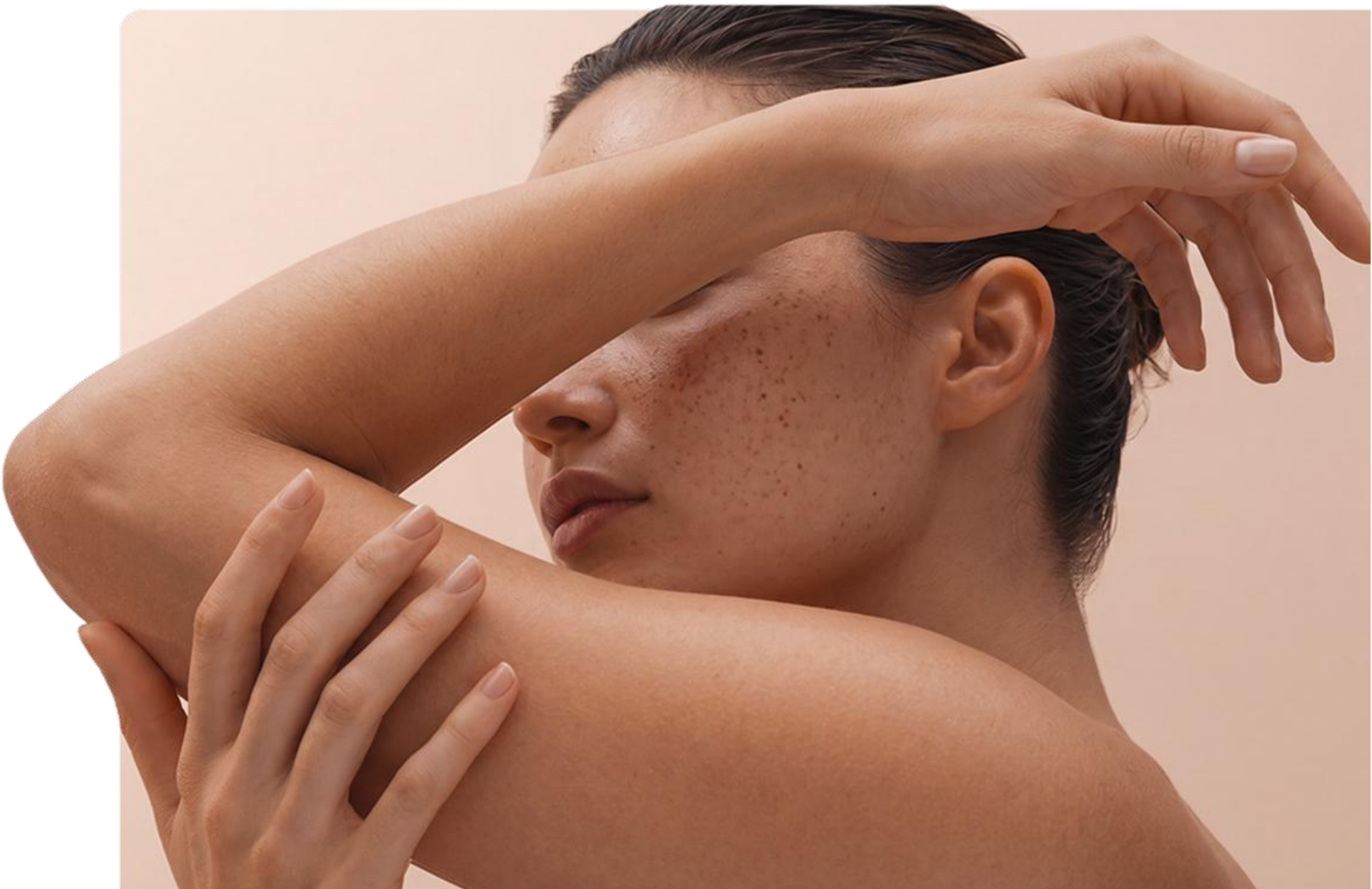
Performance in the first half reflects the Company's disciplined working capital management and improved operating efficiency, contributing to greater cash generation capacity. In addition, the Company recorded a reduction in the average collection period of its portfolio, reflecting efficient working capital management and strengthening EBITDA-to-cash conversion.

In investing activities, capex remained focused on technology modernization, infrastructure maintenance, and improvements to the store base, consistent with the strategy of enhancing operations.

Average Collection Period	2Q26	2Q25	Var.	1H26	1H25	Var.
Accounts Receivable (R$ thousands)	R$ 800,037	R$ 823,007	(2.8%)	R$ 800,037	R$ 823,007	(2.8%)
Gross Revenue (R$ thousands)	R$ 349,845	R$ 349,326	0.1%	R$ 725,092	R$ 721,968	0.4%
Average Collection Period (days)	**206**	**212**	**(6)**	**199**	**205**	**(6)**



R$ thousands Except as otherwise indicated	2Q26	2Q25	Var.	1H26	1H25	Var.
Income (Loss) Before Income Tax and Social Contribution	**(6,445)**	**8,345**	**n.a.**	**11,394**	**29,644**	**(61.6%)**
(+) Adjustments to Income (Loss) Before Income Tax and Social Contribution	**63,681**	**55,242**	**15.3%**	**131,119**	**124,816**	**8.5%**
Depreciation and Amortization	25,473	24,429	4.3%	51,612	47,072	9.6%
Allowance for Expected Credit Losses	(370)	1,538	n.a.	2,664	7,395	(64.0%)
Other	38,578	29,275	31.8%	76,843	70,349	15.3%
(+) Changes in Working Capital	**3,477**	**(2,562)**	**n.a.**	**(14,036)**	**(44,845)**	**(59.2%)**
Accounts Receivable	59,382	24,812	139.3%	60,350	(14,458)	n.a.
Deferred Revenue	(36,994)	(28,049)	31.9%	(47,313)	(16,676)	183.7%
Other	(18,911)	675	n.a.	(27,073)	(13,711)	128.5%
Adjusted Net Cash Provided by Operating Activities	**60,713**	**61,025**	**(0.5%)**	**128,477**	**109,615**	**17.2%**
Capex	(18,129)	(10,860)	66.9%	(26,206)	(17,469)	50.0%
Other	(24,318)	(773)	3045.9%	(23,971)	(1,605)	1,393.5%
Sale of Property, Plant and Equipment	113	209	(45.9%)	270	521	(48.2%)
Net Cash Used in Investing Activities	**(42,334)**	**(11,424)**	**270.6%**	**(49,907)**	**(18,553)**	**169.0%**
Net Cash Provided by (Used in) Financing Activities	**(24,112)**	**(75,438)**	**(68.0%)**	**(57,589)**	**(131,776)**	**(56.3%)**
Net Cash Flow	**(5,733)**	**(25,837)**	**(77.8%)**	**20,981**	**(40,714)**	**n.a.**

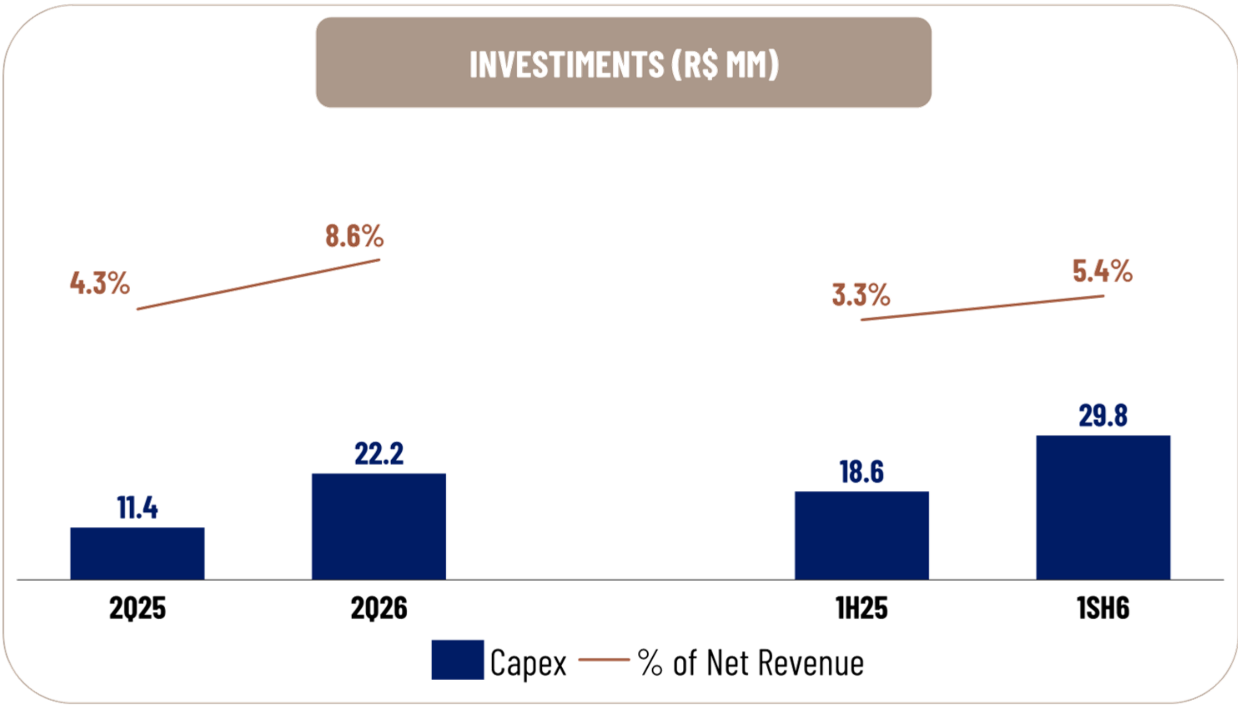


Investments

In 2Q26, the Company made investments of R$ 22.2 million, representing 8.6% of net revenue for the period, compared to R$ 11.4 million in 2Q25. In the first half, investments totaled R$ 29.8 million, equivalent to 5.4% of net revenue, consistent with the strategy of modernizing and strengthening operating infrastructure.

In addition to recurring investments in operations, the quarter also reflected disbursements related to the opening of the Company's new hub, which brings together its administrative headquarters, the Laser University, and a new retrofit concept store. Although the initiative resulted in a one-time disbursement during the period, the consolidation of these operations into a single facility is expected to contribute to greater operating efficiency and lower recurring occupancy costs in future periods.

Investments made during the period were primarily directed toward (i) projects to modernize and expand unit infrastructure, including store retrofits, improvements, installations, and other adaptation work; (ii) technology investments; and (iii) purchases of equipment and machinery, particularly new ND:YAG equipment, primarily for units with greater demand from customers with higher skin phototypes, increasing the availability of the technology best suited to serving this customer profile and strengthening the network's operating capacity. These investments offer attractive return potential by expanding service capacity and productivity at higher-demand units, enhancing the quality of the customer experience, and increasing operating efficiency, creating conditions for growth in same-store sales and value creation over the coming periods.

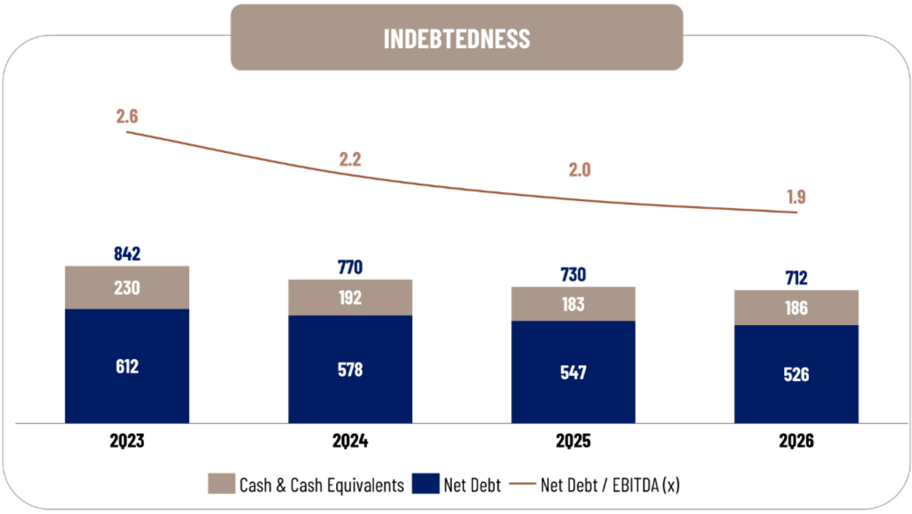


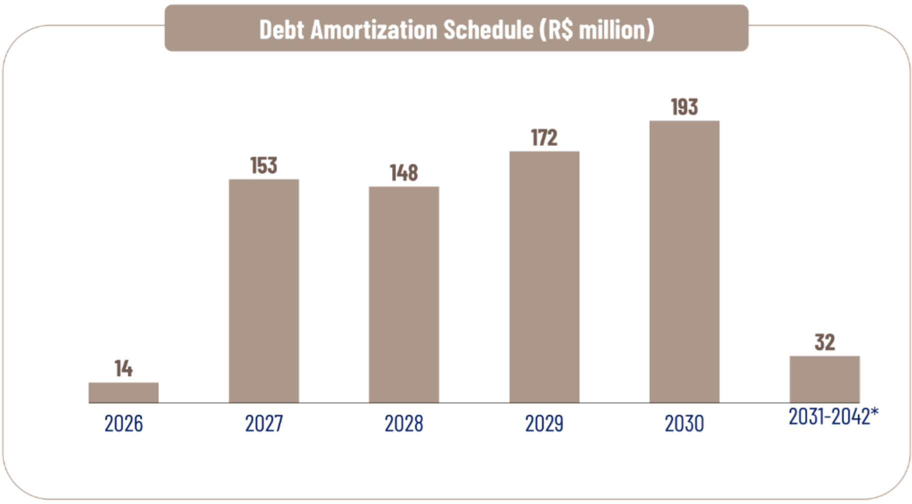
Indebtedness

The Company ended 2Q26 with net debt of R$ 526.0 million, representing a reduction of R$ 21.1 million compared to 2Q25, when net debt totaled R$ 547.1 million, underscoring the continued improvement in its capital structure. Gross debt ended the quarter at R$ 712.4 million.

Compared to 1Q26, the change in gross debt was primarily attributable to the disbursement of R$ 20.0 million under the BNDES/FINAME financing facility in May 2026. The financing was obtained on highly competitive terms, with an amortization period of up to 192 months (16 years), contributing to an extension of the Company's debt maturity profile and optimization of its capital structure.

As a result of these proceeds and the financial dynamics of the quarter, leverage, measured as the ratio of net debt to reported EBITDA (excluding non-recurring effects), ended the period at 1.88x. Compared to 2Q25, leverage remained on a downward trajectory from 1.97x in the same period of the prior year, demonstrating the Company's financial discipline.





**BNDES financing, with a term of up to 16 years*

APPENDICES

IFRS 16 Reconciliation – Appendix I

R$ thousands Except as otherwise indicated	2026 IAS 17	2026 IFRS 16	2026 Var.
Net Revenue	**257,492**	**257,492**	**-**
Costs	(169,663)	(159,794)	(9,869)
Gross Profit	**87,829**	**97,698**	**(9,869)**
General and Administrative Expenses	(43,933)	(43,933)	-
Adjusted EBITDA	**43,896**	**53,765**	**(9,869)**
Depreciation and Amortization	(16,162)	(24,706)	8,544
Net Financial Result	(32,344)	(35,504)	3,160
Income Tax and Social Contribution	551	551	-
Net Income	**(4,059)**	**(5,894)**	**1,835**

Adjusted Management Income Statement (excluding IFRS 16 and other impacts detailed in this document) – Appendix II

R$ thousands Except as otherwise indicated	2Q26	2Q25	Var.	1H26	1H25	Var.
Net Revenue	**257,492**	**266,862**	**(3.5%)**	**547,667**	**556,585**	**(1.6%)**
Costs	**(169,283)**	**(166,202)**	**1.9%**	**(342,067)**	**(336,908)**	**1.5%**
Occupancy	(26,399)	(27,251)	(3.1%)	(52,595)	(53,902)	(2.4%)
Personnel	(97,909)	(92,168)	6.2%	(196,354)	(186,917)	5.0%
Operating Costs	(7,688)	(12,040)	(36.1%)	(16,725)	(25,831)	(35.3%)
Other Indirect Costs	(22,379)	(23,322)	(4.0%)	(46,689)	(45,718)	2.1%
Promotional Fund (FPP)	(10,338)	(8,816)	17.3%	(20,856)	(18,904)	10.3%
Credit Card Processing Fees	(4,570)	(2,605)	75.4%	(8,848)	(5,636)	57.0%
Gross Profit	**88,209**	**100,661**	**(12.4%)**	**205,600**	**219,677**	**(6.4%)**
% Gross Margin	*34.3%*	*37.7%*	(3.5 p.p.)	*37.5%*	*39.5%*	(1.9 p.p.)
General and Administrative Expenses	**(38,781)**	**(38,035)**	**2.0%**	**(80,073)**	**(77,353)**	**3.5%**
Adjusted General and Administrative Expenses	(8,980)	(5,696)	57.6%	(19,193)	(16,992)	13.0%
Selling Expenses	(3,644)	(3,471)	5.0%	(8,351)	(6,655)	25.5%
Administrative Personnel	(18,868)	(18,568)	1.6%	(35,188)	(32,403)	8.6%
Sales Personnel	(8,079)	(9,565)	(15.5%)	(16,065)	(18,163)	(11.6%)
Allowance for Expected Credit Losses	371	(1,538)	n.a.	(2,664)	(4,167)	(36.1%)
Other Operating Income and Expenses	420	802	(47.7%)	1,387	1,026	35.1%
Equity in Earnings of Investees	**-**	**1,977**	**n.a.**	**-**	**2,451**	**n.a.**
Adjusted EBITDA[1] (ex IFRS 16)	**49,428**	**64,601**	**(23.5%)**	**125,527**	**144,776**	**(13.3%)**
% EBITDA Margin	*19.2%*	*24.2%*	(5.0 p.p.)	*22.9%*	*26.0%*	(3.1 p.p.)
Depreciation and Amortization	(16,162)	(14,467)	11.7%	(32,413)	(28,562)	13.5%
Net Financial Result	(32,344)	(32,219)	0.4%	(65,855)	(61,093)	7.8%
Income Tax and Social Contribution	(1,056)	(9,094)	(88.4%)	(8,387)	(23,409)	(64.2%)
Adjusted Net Income	**(134)**	**8,822**	**n.a.**	**18,871**	**31,712**	**(40.5%)**
% Net Margin	*(0.1%)*	*3.3%*	(3.4 p.p.)	*3.4%*	*5.7%*	(2.3 p.p.)

[1] EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortization) is a financial measure not recognized under accounting standards and is calculated by the Company in accordance with CVM Resolution No. 156, dated August 1, 2022. For purposes of this calculation, income taxes include Social Contribution on Net Income (CSLL). EBITDA consists of the Company's net income plus net financial result, income taxes, and depreciation and amortization expenses. Adjusted EBITDA corresponds to EBITDA adjusted to exclude the effects of non-recurring items and the impact resulting from the application of IFRS 16 – Leases. The Company believes that disclosure of Adjusted EBITDA is relevant because it provides a clearer and more representative view of the Company's operating cash generation, reflects the recurring performance of the business, and facilitates comparisons with prior periods and other companies in the industry. Adjusted EBITDA is not a performance measure recognized under IFRS, and its methodology and composition may vary among companies, which may limit comparability among reported results.

Reconciliation of the Management Income Statement (IFRS 16 and Non-Recurring Items) [1] - Appendix III

R$ thousands Except as otherwise indicated	2026 Management Figures	IFRS 16	Non-Recurring Items	2026 Reported	2025 Management Figures	IFRS 16	Non-Recurring Items	2025 Reported
Gross Revenue	**349,845**	**-**	**-**	**349,845**	**349,326**	**-**	**-**	**349,326**
Cancellations	(46,401)	-	-	(46,401)	(40,699)	-	7,644	(48,343)
Taxes	(45,310)	-	-	(45,310)	(44,866)	-	-	(44,866)
Discounts Granted	(642)	-	-	(642)	3,101	-	-	3,101
Adjusted Net Revenue	**257,492**	**-**	**-**	**257,492**	**266,862**	**-**	**7,644**	**259,218**
Costs	**(169,283)**	-	-	**(159,794)**	**(166,202)**	-	-	**(157,255)**
Rent	(16,530)	-	-	(16,530)	(18,276)	-	28	(18,303)
IFRS 16 Rent	**-**	**(9,869)**	**-**	**-**	**-**	**(8,975)**	**-**	**-**
Personnel	(97,909)	-	-	(97,909)	(92,168)	-	-	(92,168)
Operating Costs	(7,688)	-	-	(7,688)	(12,040)	-	-	(12,040)
Other Indirect Costs	(22,379)	-	380	(22,759)	(23,322)	-	-	(23,322)
Promotional Fund (FPP)	(10,338)	-	-	(10,338)	(8,816)	-	-	(8,816)
Credit Card Processing Fees	(4,570)	-	-	(4,570)	(2,606)	-	-	(2,606)
Gross Profit	**88,209**	**(9,869)**	**380**	**97,698**	**100,660**	**(8,975)**	**7,672**	**101,963**
% Gross Margin	34.3%	-	-	37.9%	37.7%	-	-	39.3%
General and Administrative Expenses	**(38,781)**	-	-	**(43,933)**	**(38,035)**	-	-	**(38,759)**
General and Administrative Expenses	(8,980)	-	557	(12,422)	(5,696)	-	724	(8,920)
Selling Expenses	(3,644)	-	-	-	(3,471)	-	-	-
Administrative Payroll	(18,868)	-	4,340	-	(18,568)	-	-	-
Sales Payroll	(8,079)	-	-	-	(9,565)	-	-	-
Personnel	-	-	-	(31,286)	-	-	-	(28,133)
Marketing	-	-	-	(760)	-	-	-	(970)
Allowance for Expected Credit Losses	371	-	-	370	(1,538)	-	-	(1,538)
Other Operating Income and Expenses	420	-	255	165	802	-	-	802
Equity in Earnings of Investees	**-**	**-**	**-**	**-**	**1,977**	**-**	**-**	**1,977**
EBITDA	**49,428**	**(9,869)**	**5,532**	**53,765**	**64,602**	**(8,975)**	**8,396**	**65,182**
% EBITDA Margin	19.2%	-	-	20.9%	24.2%	-	-	25.1%
Depreciation and Amortization	(16,162)	8,544	-	(24,706)	(14,467)	7,881	-	(22,348)
Net Financial Result	(32,344)	3,160	-	(35,504)	(32,219)	2,269	-	(34,488)
Adjusted Income Tax and Social Contribution	(1,056)	-	(1,607)	551	(9,094)	-	(2,855)	(6,241)
Net Income ex-IFRS 16	**(134)**	**1,835**	**3,925**	**(5,894)**	**8,822**	**1,175**	**5,541**	**2,104**
% Net Margin	(0.1%)			(2.3%)	3.3%			0.8%

[1] The appendix presents the differences between the figures reported in the financial statements and the management figures. These differences arise primarily from IFRS 16, the impact of which is excluded from management figures to provide greater comparability with the Company's underlying operating performance and more directly reflect actual cash lease payments. We also make adjustments for items classified as non-recurring based on the nature of each transaction. We consider non-recurring adjustments to be those related to events or transactions that are not expected to recur frequently, are unrelated to the ordinary course of the Company's business, and are not predictable or customary.

Statutory Income Statement (including IFRS 16) – Appendix IV

R$ thousands Except as otherwise indicated	2Q26	2Q25	Var.	1H26	1H25	Var.
Gross Revenue	**349,845**	**349,326**	**0.1%**	**725,092**	**721,968**	**0.4%**
Taxes on Sales	(45,310)	(44,866)	1.0%	(91,858)	(93,331)	(1.6%)
Cancellations	(46,401)	(48,343)	(4.0%)	(86,840)	(94,839)	(8.4%)
Discounts Granted	(642)	3,101	n.a.	(756)	4,780	n.a.
Net Revenue	**257,492**	**259,218**	**(0.7%)**	**545,638**	**538,578**	**1.3%**
Costs	**(159,794)**	**(157,255)**	**1.6%**	**(322,750)**	**(319,120)**	**1.1%**
Personnel	(97,909)	(92,168)	6.2%	(196,354)	(186,917)	5.0%
Rent	(16,530)	(18,303)	(9.7%)	(32,532)	(36,094)	(9.9%)
Direct Costs	(33,097)	(32,138)	3.0%	(68,291)	(64,641)	5.6%
Operating Costs	(7,688)	(12,040)	(36.1%)	(16,725)	(25,831)	(35.3%)
Credit Card Processing Fees	(4,570)	(2,605)	75.4%	(8,848)	(5,637)	57.0%
Gross Profit	**97,698**	**101,963**	**(4.2%)**	**222,888**	**219,458**	**1.6%**
% Gross Margin	37.9%	39.3%	(1.4 p.p.)	40.8%	40.7%	0.1 p.p.
General and Administrative Expenses	**(43,933)**	**(38,759)**	**13.3%**	**(89,185)**	**(82,923)**	**7.6%**
Selling	(760)	(970)	(21.6%)	(2,111)	(1,588)	32.9%
General and Administrative	(43,173)	(37,789)	14.2%	(87,074)	(81,335)	7.1%
Equity in Earnings of Investees	**-**	**1,977**	**n.a.**	**-**	**2,451**	**n.a.**
EBITDA	**53,765**	**65,182**	**(17.5%)**	**133,703**	**138,986**	**(3.8%)**
% EBITDA Margin	20.9%	25.1%	(4.3 p.p.)	24.5%	25.8%	(1.3 p.p.)
Depreciation and Amortization	(24,706)	(22,348)	10.5%	(49,976)	(43,946)	13.7%
Net Financial Result	(35,504)	(34,489)	2.9%	(72,333)	(65,397)	10.6%
Income Before Income Tax and Social Contribution	**(6,445)**	**8,344**	**n.a.**	**11,394**	**29,644**	**(61.6%)**
Income Tax and Social Contribution	551	(6,241)	n.a.	(5,416)	(15,431)	(64.9%)
Net Income	**(5,894)**	**2,104**	**n.a.**	**5,978**	**14,213**	**(57.9%)**
% Net Margin	*(2.3%)*	*0.8%*	(3.1 p.p.)	*1.1%*	*2.6%*	(1.5 p.p.)

Balance Sheet – Appendix V

R$ thousands Except as otherwise indicated	2Q26	2Q25	Var.
Total Assets	**2,192,790**	**2,227,081**	**(1.5%)**
Current Assets	**992,261**	**1,033,177**	**(4.0%)**
Cash and Cash Equivalents	166,298	183,354	(9.3%)
Trade Accounts Receivable	765,046	783,734	(2.4%)
Advances to Suppliers	1,921	2,727	(29.6%)
Other Assets	58,996	63,361	(6.9%)
Non-Current Assets	**1,200,529**	**1,193,904**	**0.6%**
Long-Term Financial Investments	20,157	-	n.a.
Non-Current Trade Accounts Receivable	34,991	39,273	(10.9%)
Non-Current Receivables from Related Parties	-	9,646	n.a.
Non-Current Derivative Financial Instruments	-	-	n.a.
Other Non-Current Assets	14,036	3,122	349.6%
Non-Current Deferred Income Tax and Social Contribution	1,907	13,008	(85.3%)
Property, Plant and Equipment	272,426	272,454	(0.0%)
Intangible Assets	766,812	782,866	(2.1%)
Right-of-Use Assets	90,200	73,535	22.7%
Liabilities and Shareholders' Equity	**2,192,790**	**2,227,081**	**(1.5%)**
Current Liabilities	**641,734**	**697,117**	**(7.9%)**
Borrowings	129,924	169,795	(23.5%)
Lease Liabilities	28,959	31,573	(8.3%)
Trade Payables	21,874	25,138	(13.0%)
Onerous Contract	7,065	8,243	(14.3%)
Deferred Revenue	298,456	296,576	0.6%
Salaries and Payroll Charges	73,558	73,381	0.2%
Taxes and Contributions Payable	65,239	82,718	(21.1%)
Tax Installment Liabilities	2,816	2,022	39.3%
Provisions for Legal Proceedings	6,052	-	n.a.
Other Payables	6,284	5,946	5.7%
Dividends Payable	1	-	n.a.
Payables to Related Parties	1,506	1,725	(12.7%)
Non-Current Liabilities	**689,083**	**658,655**	**4.6%**
Non-Current Onerous Contract	24,140	36,406	(33.7%)
Non-Current Borrowings	582,520	560,693	3.9%
Non-Current Lease Liabilities	71,984	50,300	43.1%
Non-Current Taxes and Contributions Payable	112	103	8.7%
Non-Current Tax Installment Liabilities	2,772	2,849	(2.7%)
Non-Current Provisions for Legal Proceedings	7,078	7,610	(7.0%)
Provision for Investment Loss	-	589	n.a.
Payables to Related Parties	477	-	n.a.
Other Non-Current Payables	-	105	n.a.
Shareholders' Equity	**861,973**	**871,309**	**(1.1%)**
Total Liabilities and Shareholders' Equity	**2,192,790**	**2,227,081**	**(1.5%)**

Cash Flow Statement – Appendix VI

R$ thousands Except as otherwise indicated	2Q26	2Q25	Var.	1H26	1H25	Var.
Income (Loss) Before Income Tax and Social Contribution	**(6,445)**	**8,345**	**n.a.**	**11,394**	**29,644**	**(61.6%)**
Adjustments to Reconcile Income (Loss) Before Income Tax and Social Contribution to Cash Flows from Operating Activities	**63,681**	**55,242**	**15.3%**	**131,119**	**124,816**	**5.0%**
Depreciation and Amortization	25,473	24,429	**4.3%**	51,612	47,072	**9.6%**
Interest on Loans, Leases, and Tax Installment Payments	35,232	35,281	**(0.1%)**	70,949	69,531	**2.0%**
Allowance for Expected Credit Losses	(370)	1,538	**n.a.**	2,664	7,395	**(64.0%)**
Gain (Loss) on Financial Instruments	-	-	**n.a.**	-	-	**n.a.**
Other	3,699	(6,006)	**n.a.**	6,616	818	**708.8%**
Foreign Exchange Gain (Loss)	(353)	-	**n.a.**	(722)	-	**n.a.**
Decrease (Increase) in Assets	**62,739**	**23,262**	**169.7%**	**65,634**	**(14,265)**	**n.a.**
Accounts Receivable	59,382	24,812	**139.3%**	60,350	(14,458)	**n.a.**
Other Assets	3,501	(5,460)	**n.a.**	5,152	(5,976)	**n.a.**
Receivables from Related Parties	(144)	3,910	**n.a.**	132	6,169	**(97.9%)**
Increase (Decrease) in Liabilities	**(89,071)**	**(57,828)**	**54.0%**	**(139,366)**	**(94,422)**	**47.6%**
Deferred Revenue	(36,994)	(28,049)	**31.9%**	(47,313)	(16,676)	**183.7%**
Payment of Borrowings – Interest	(29,809)	(32,004)	**(6.9%)**	(59,696)	(63,842)	**(6.5%)**
Interest Paid - Leases	-	-	**n.a.**	-	-	**n.a.**
Lease Payments - Interest	(1,192)	(1,628)	**(26.8%)**	(2,664)	(3,231)	**(17.5%)**
Trade Payables	1,948	(2,385)	**n.a.**	(4,440)	(11,929)	**(62.8%)**
Income Tax and Social Contribution Payable	(3,907)	12,711	**n.a.**	(3,360)	16,311	**n.a.**
Income Tax and Social Contribution	(2,412)	(1,816)	**32.8%**	(4,050)	(9,879)	**(59.0%)**
Other	(16,705)	(4,657)	**258.7%**	(17,843)	(5,176)	**244.7%**
Net Cash Provided by Operating Activities	**30,904**	**29,021**	**6.5%**	**68,781**	**45,773**	**50.3%**
Capex	(18,129)	(10,860)	**66.9%**	(26,206)	(17,469)	**50.0%**
Intangible Assets	(4,797)	(773)	**520.6%**	(5,129)	(1,605)	**219.6%**
Acquisition of Subsidiaries	-	-	**n.a.**	-	-	**n.a.**
Sale of Property, Plant and Equipment	113	209	**(45.9%)**	270	521	**(48.2%)**
Other	(19,521)	-	**n.a.**	(18,842)	-	**n.a.**
Net Cash Used in Investing Activities	**(42,334)**	**(11,424)**	**270.6%**	**(49,907)**	**(18,553)**	**169.0%**
Borrowing and Debenture Issuance Costs	2,334	(147)	**n.a.**	4,670	(593)	**n.a.**
Proceeds from Borrowings	19,960	2,195	**809.3%**	40,900	18,455	**121.6%**
Repayment of Borrowings - Principal	(5,404)	(37,365)	**(85.5%)**	(11,207)	(69,422)	**(83.9%)**
Repayment of Debentures - Principal	-	-	**n.a.**	-	-	**n.a.**
Lease Payments	(7,471)	(7,519)	**(0.6%)**	(16,708)	(15,314)	**9.1%**
Settlement of Financial Instruments	-	-	**n.a.**	-	-	**n.a.**
Dividends Paid	(3,722)	(598)	**522.4%**	(13,722)	(598)	**2194.6%**
Share Repurchases	-	-	**n.a.**	(1,826)	(462)	**295.2%**
Net Cash Provided by (Used in) Financing Activities	**5,697**	**(43,434)**	**n.a.**	**2,107**	**(67,934)**	**n.a.**
Net Cash Flow	**(5,733)**	**(25,837)**	**(77.8%)**	**20,981**	**(40,714)**	**n.a.**

[1]For comparability purposes, the 2Q25 and 2Q26 amounts reflect the allocation of interest paid in connection with lease payments between operating and financing activities in the statement of cash flows, in accordance with the practice adopted by the Company beginning December 31, 2025. The effect of this reclassification in 2Q25 was R$ 1,628 thousand.

Earnings
Conference Call

August 12, 2026

In Portuguese:

11:00 a.m.
Brasília Time (BRT)

Portuguese Webcast

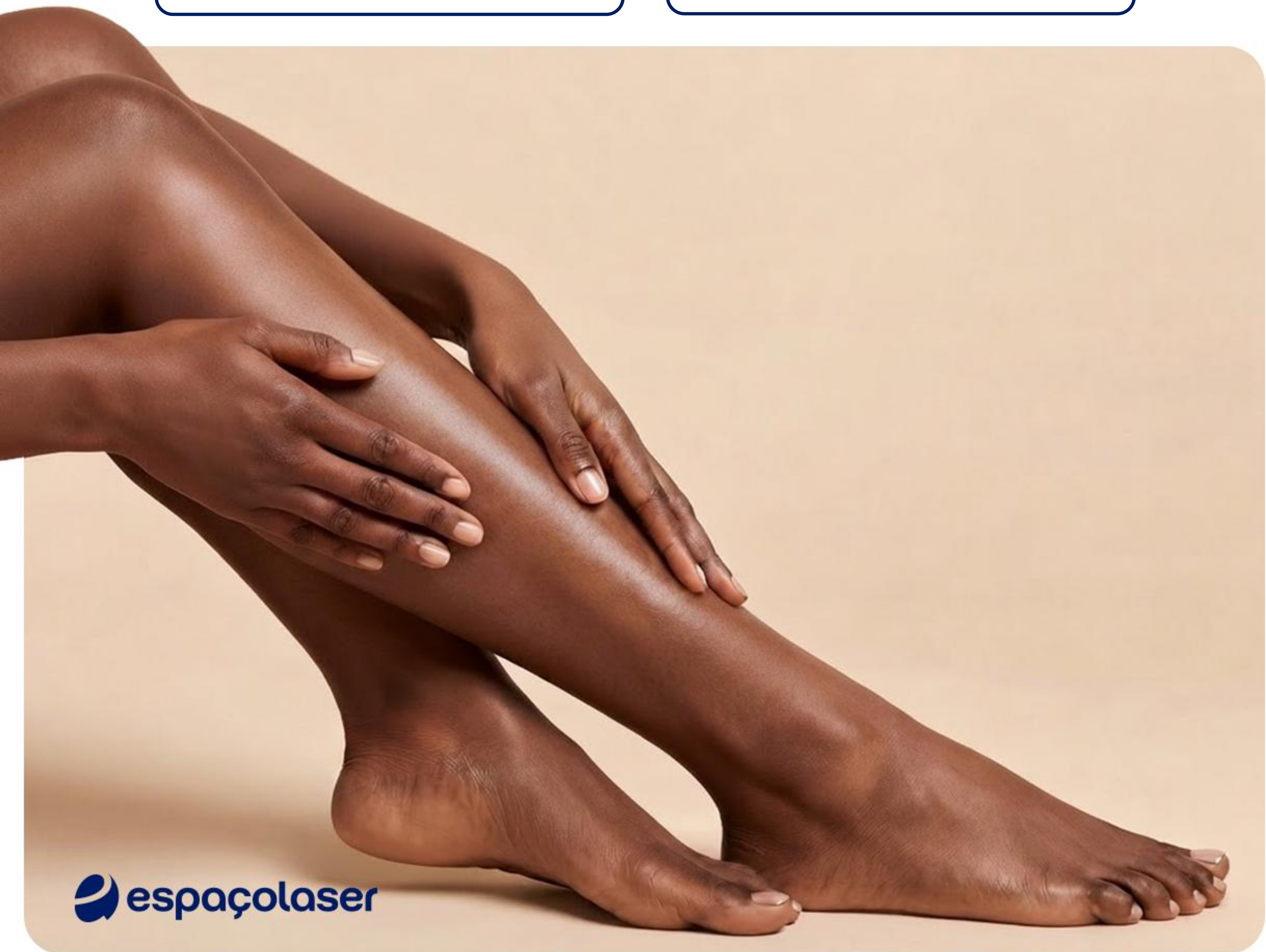
CLICK HERE

In English:
(simultaneous interpretation)

10:00 a.m.
New York Time (EST)

English Webcast

CLICK HERE



Investor Relations

Magali Leite
Chief Executive Officer (CEO)

Fabio Itikawa
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