



3T25

13 DE NOVEMBRO DE 2025

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Disclaimer

As estimativas e declarações futuras constantes da presente apresentação têm por embasamento, em grande parte, as expectativas atuais e estimativas sobre eventos futuros e tendências que afetam ou podem potencialmente vir a afetar os negócios, a situação financeira, os resultados operacionais e prospectivos da EQUATORIAL. Estas estimativas e declarações estão sujeitas a diversos riscos, incertezas e suposições e são feitas com base nas informações de que a EQUATORIAL atualmente dispõe. Esta apresentação também está disponível no site www.equatorialenergia.com.br/ri e no sistema IPE da CVM.

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As informações operacionais consolidadas representam 100% dos resultados de suas controladas.

As seguintes informações não foram revisadas pelos auditores independentes: i) dados operacionais; ii) informações financeiras pró-forma, bem como a comparação destas informações com os resultados societários do período, e; iii) expectativas da administração quanto ao desempenho futuro das Companhias.

Destaques 3T25



Reconhecimentos

Prêmio
Abradee
2025



Equatorial
Most Honored Company
2025 Latin America Executive Team
extel



Operacional

Robusto desempenho na distribuição

Crescimento de mercado (+2,6%), Perdas controladas (17,4%) e enquadramento do DEC contratual da CEEE-D



Financeiro

EBITDA Ajustado

R\$ 3,5 bilhões (+18,6% vs 3T24)

Caixa do período

R\$ 16 bilhões, 2,1x dívida CP

Covenants

3,3x Div. Liq. / EBITDA

Investimentos

R\$ 3,0 bilhões (+25,1% vs 3T24)

Captações realizadas

R\$ 9,4 bilhões – aumento do prazo médio e redução de spreads



Geração de Valor

Closing Transmissão

Equity Value R\$ 6,4 bi¹

JSCP

R\$ 1,8 bilhão (R\$ 1,45 / ação)

Renovação das Concessões

Equatorial MA – TCU aprova a renovação da concessão

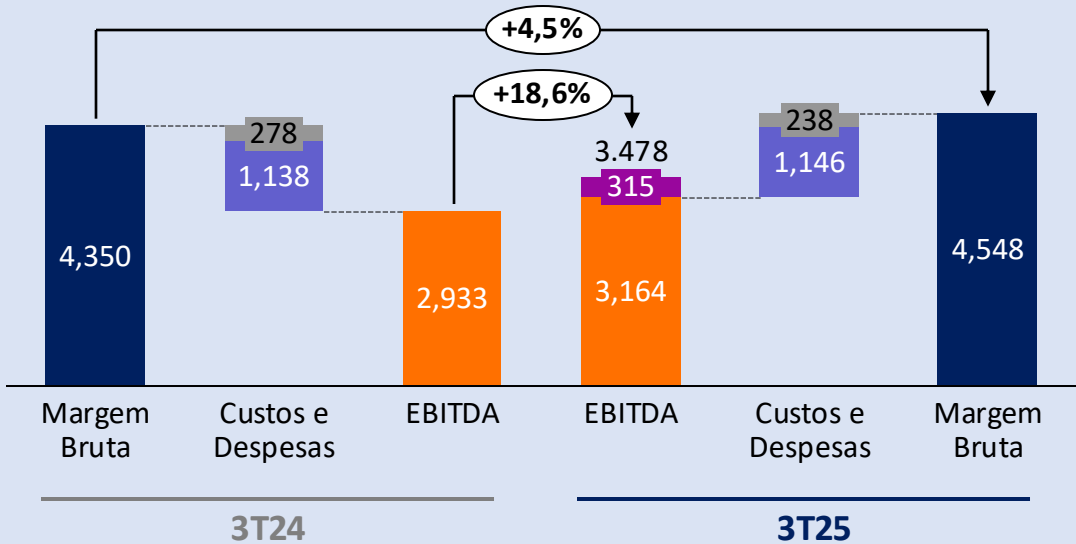
¹ Inclui a redução de capital feita antes do closing

DESEMPENHO
ECONÔMICO - FINANCEIRO
CONSOLIDADO

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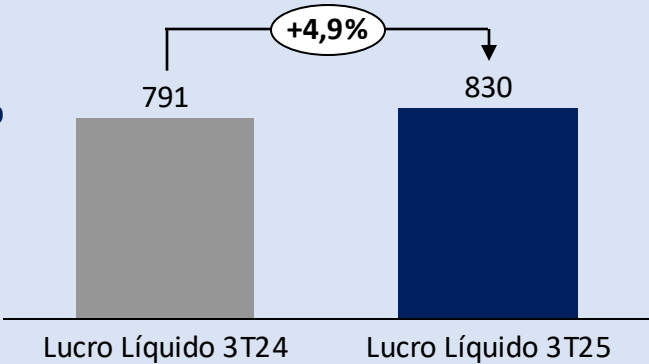
Performance Econômico Financeira

Resultados Ajustados



Lucro Líquido Ajustado

R\$ Bilhões

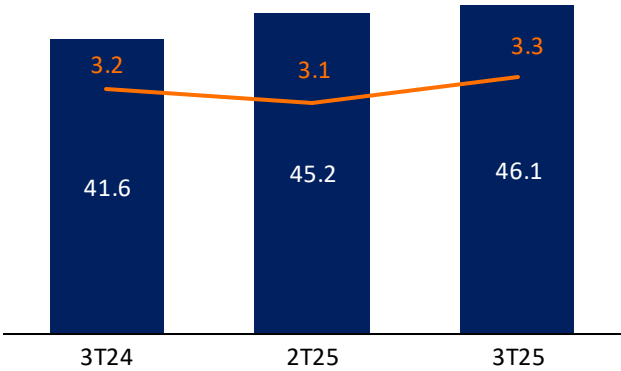


Indicadores	IPCA – 5,17%
Macro 12 meses	IGPM – 2,82%
	SELIC – 13,32%

Dívida e Investimentos

Dívida Líquida e Covenants

R\$ Bilhões



Prazo e Custo médio

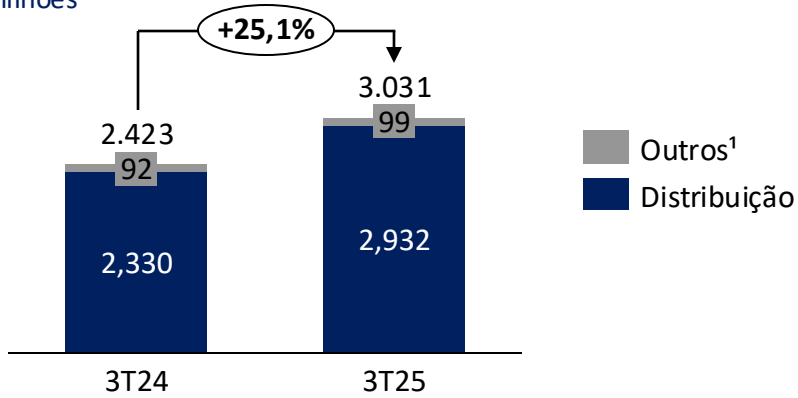
5,8 Anos /
12,87% a.a.

Cobertura de caixa / obrigações CP

2,1x

Investimentos

R\$ Milhões



1- Outros considera Renováveis, Saneamento, Transmissão e Outros



DISTRIBUIÇÃO

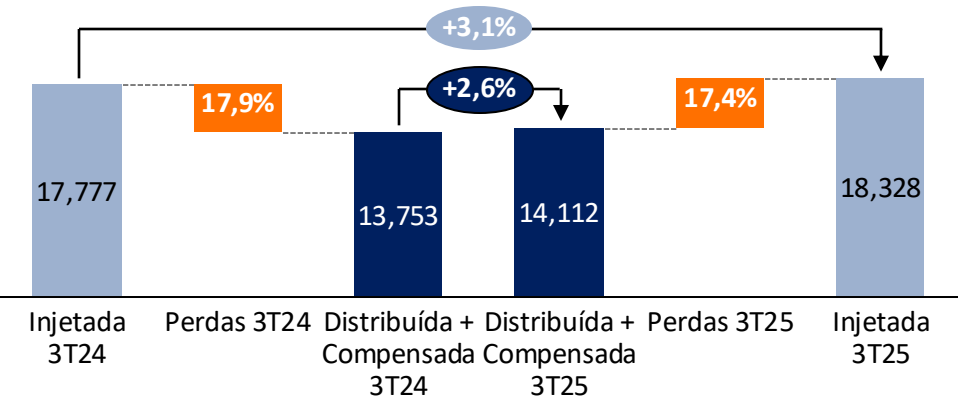
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Distribuição – Principais indicadores

Indicadores	IPCA – 5,17%
Macro 12 meses	IGPM – 2,82%
	SELIC – 13,32%

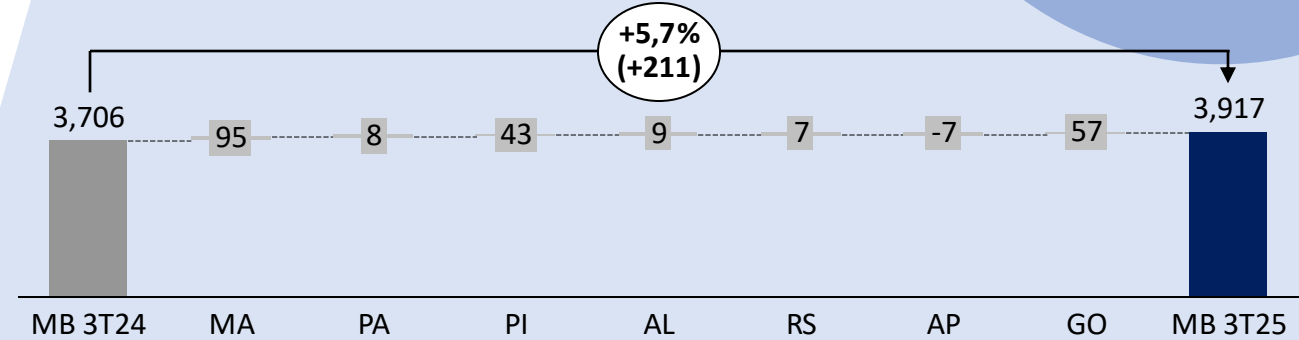
Evolução da Injetada e Distribuída

Consolidado (GWh)



Margem Bruta Ajustada

(R\$ Milhões)



PECLD e Arrecadação

(Trimestral)

	3T24	3T25
IAR trim	98,4%	99,2%
PECLD Aj.	1,36%	1,02%

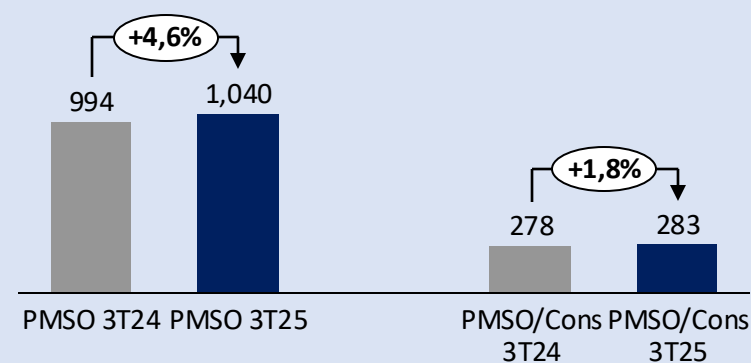
DEC e FEC

(12m vs Regulatório)

	DEC	FEC
Dentro do Regulatório	4	7
Dentro do Regulatório/Contratual	5	7

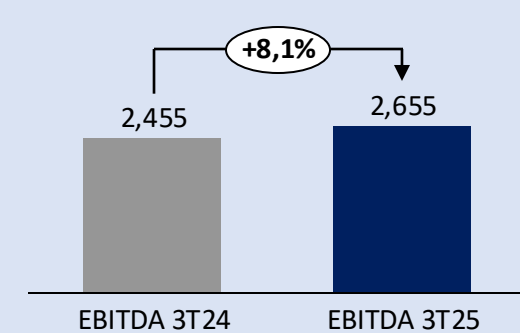
PMSO Ajustado/Consumidor

(PMSO Aj. / Consumidor 12m - R\$)

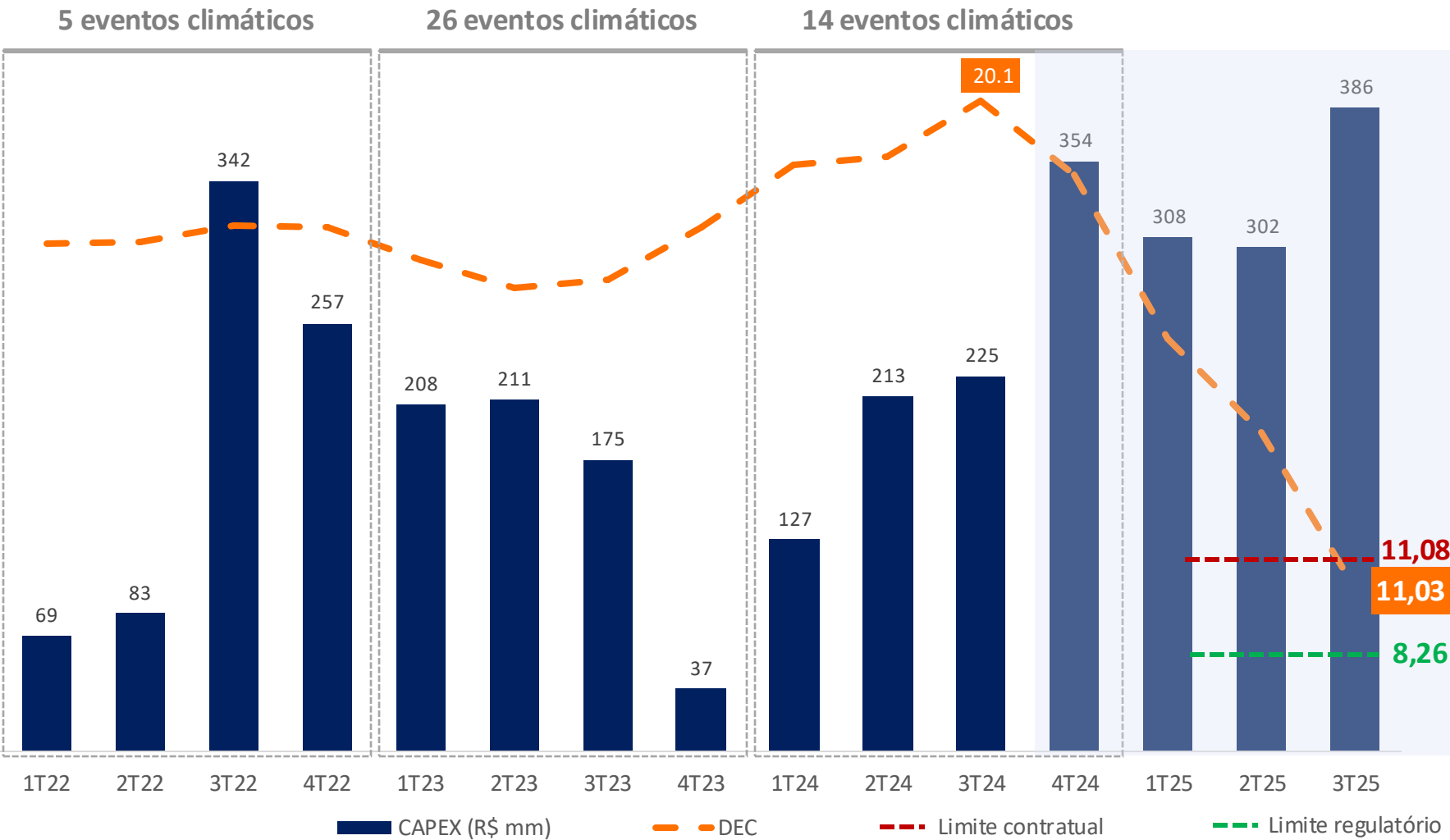


EBITDA Ajustado

(R\$ Milhões)



Evolução DEC CEEE-D



- 12 eventos climáticos nos últimos 12 meses
- Aceleração do CAPEX (R\$ 1,3 bilhão LTM)
- Plano de contingência e treinamentos direcionados
- Início da maturação dos investimentos realizados



OUTROS SEGMENTOS



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Outros Segmentos



Transmissão

Closing da venda

MOIC

8,3x

TIR Real

>37%

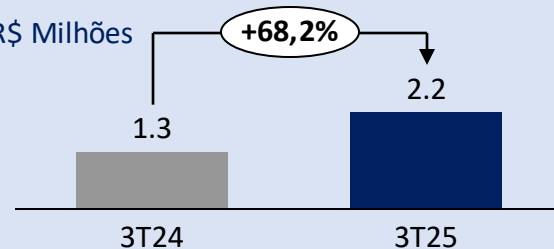
Equity Value – R\$ 5,4 bi
+
Redução de k – R\$ 1,0 bi
+
Dívida Líquida – R\$ 3,3 bi



Saneamento

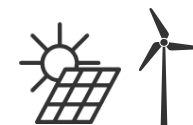
EBITDA

R\$ Milhões



Economias faturadas em água

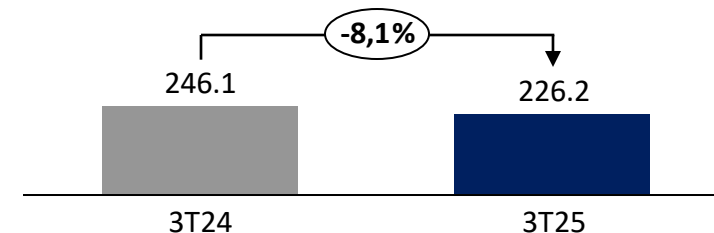
+9,6% vs 3T24, 98,4 mil



Renováveis

EBITDA Ajustado

R\$ Milhões – Echo + Comercialização



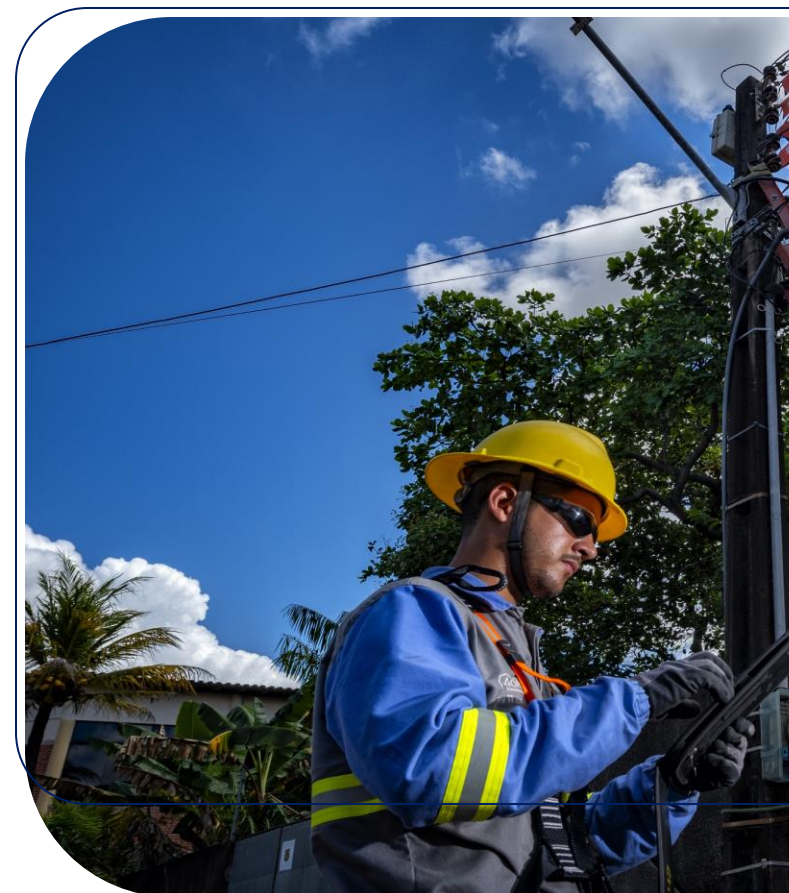
Curtailment – MP 1304

Regulamentação do curtailment do passado – elétrico e de confiabilidade



Q&A

3T25

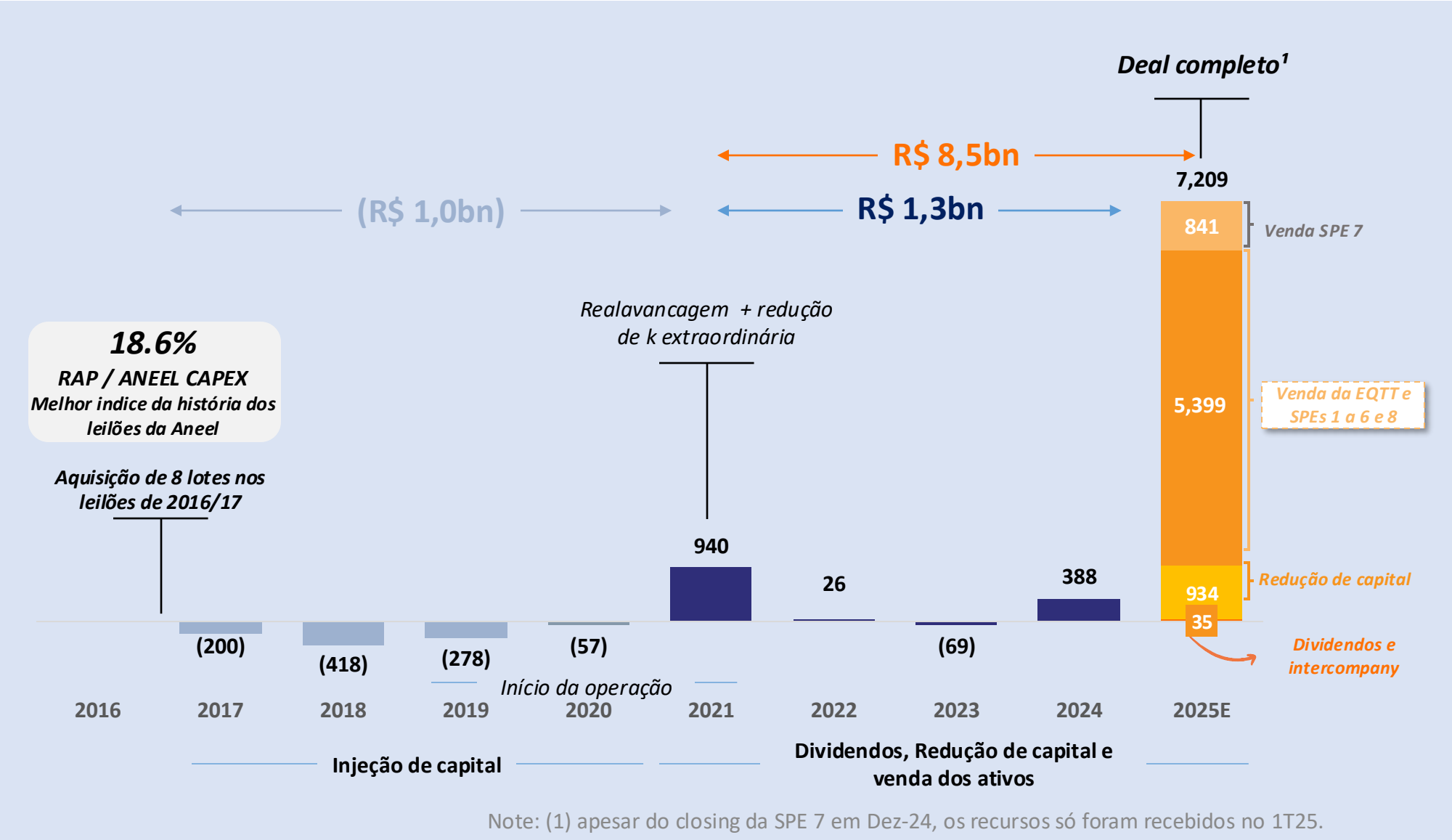


[B]³
IEE B3
IGPTWB3
ITAG B3

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Venda do segmento de transmissão



MOIC:
>8.3x

TIR Real:
>37%



3Q25

November 13th, 2025

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Disclaimer

This presentation may contain forward-looking statements, which are subject to risks and uncertainties, as they were based on the expectations of the Company's management and on available information. These prospects include statements concerning the Company's current intentions or expectations for our clients. Forward-looking statements refer to future events which may or may not occur. Our future financial situation, operating results, market share and competitive positioning may differ substantially from those expressed or suggested by said forward-looking statements. Many factors and values that can establish these results are Outside Company's control or expectation. The reader/investor is prevented not to completely rely on the information above.

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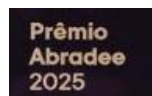
The consolidated operational data represents 100% of the results of its controllers.

This presentation does not consist of offering, invitation or request of subscription offer or purchase of any marketable securities, and this statement or any other information herein, does not consist of a contract base or commitment of any kind.

3Q25 Highlights



Distinctions



Operational

Strong Performance in Distribution Segment
Market growth (+2.6%), controlled Losses (17.4%) and CEEE-D achieves the contractual DEC



Financial

Adjusted EBITDA

R\$ 3.5 billion (+18.6% vs 3Q24)

Cash for the Period

R\$ 16 billion, 2.1x short-term debt

Covenants

3.3x Net Debt / EBITDA

Investments

R\$ 3.0 billion (+25.1% vs 3Q24)

Funding Raised

R\$ 9.4 billion – increase in the average term and spread reduction



Creating Value

Transmission Sales Closing
Equity Value R\$ 6.4 bi¹

Interest on Equity
R\$ 1.8 billion (R\$ 1.45 / share)

Concession Renewal

Equatorial MA – TCU
approves concession renewal

¹ Includes capital reduction made before closing

**ECONOMIC AND FINANCIAL
PERFORMANCE
CONSOLIDATED**

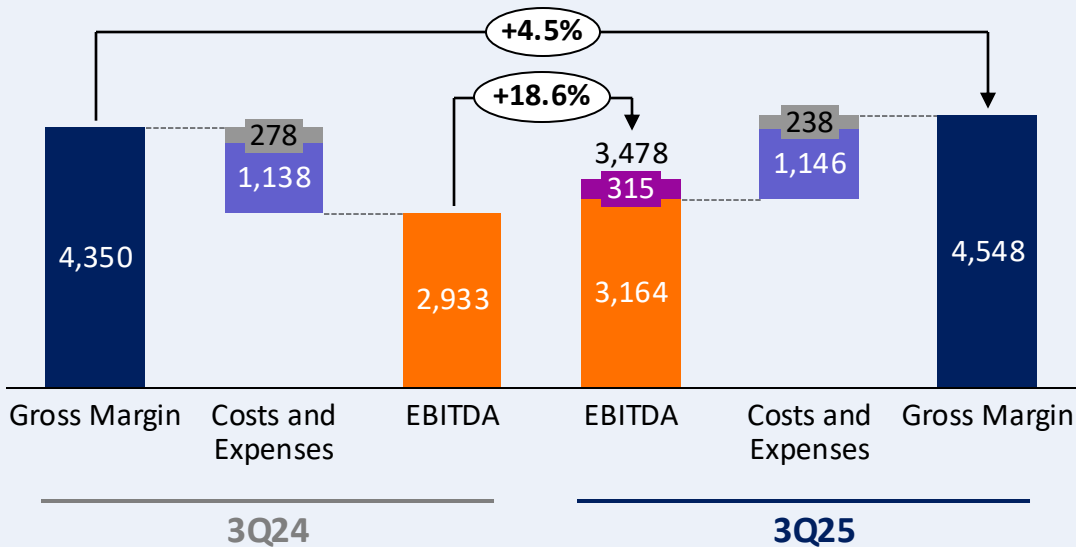
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Economic and Financial Performance

Macro Index
12 months

IPCA – 5.17%
IGPM – 2.82%
SELIC – 13.32%

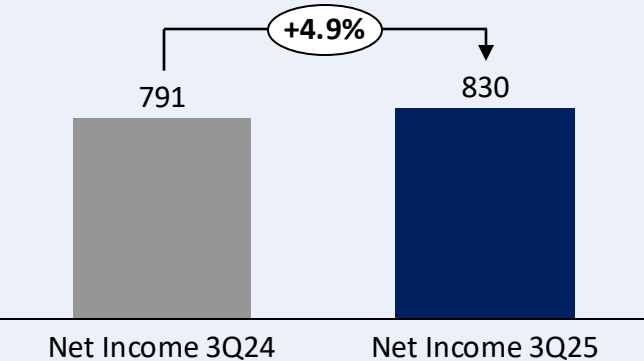
Adjusted Results



- PMSO
- Others Costs and Expenses
- SBSP Equity Income

Adjusted Net Income

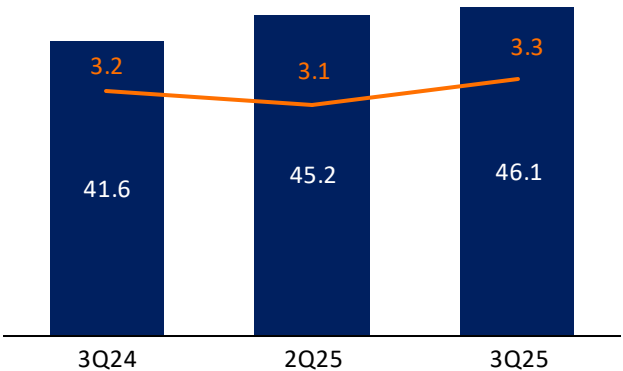
R\$ Billion



Net Debt and Investments

Net Debt and Covenants

R\$ Billion



Term and Average Cost

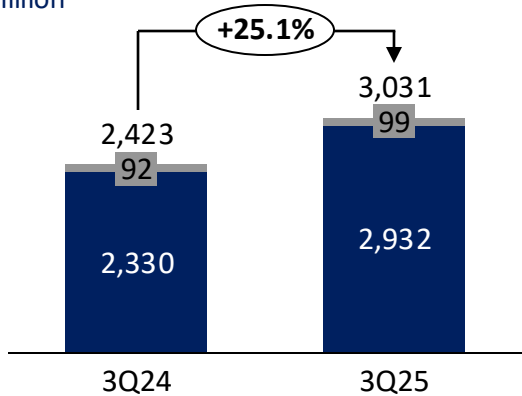
5.8 year /
12.87% p.y

Cash/Short Term Obligation

2.1x

Investments

R\$ Million



- Others¹
- Distribution

1- Others consider Renewables, Sanitation, Transmission and Others



DISCOS

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Distribution – Main Indicators

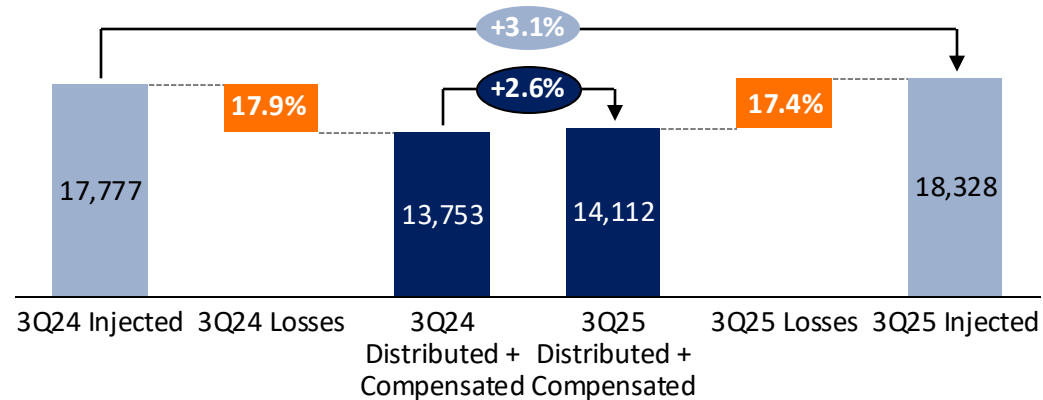
Macro Index
12 months

IPCA – 5.17%
IGPM – 2.82%
SELIC – 13.32%



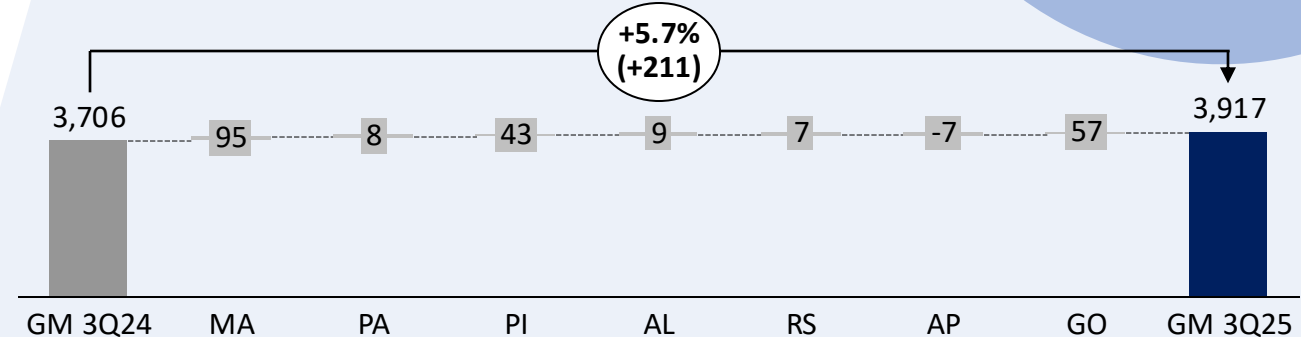
Performance of Injected and Distributed Energy

Consolidated (GWh)



Adjusted Gross Margin

(R\$ Million)



PDA and Collection Index

(Quarterly)

	3Q24	3Q25
Collection Index	98.4%	99.2%
Adj. PDA	1.36%	1.02%

Within
Regulatory limit

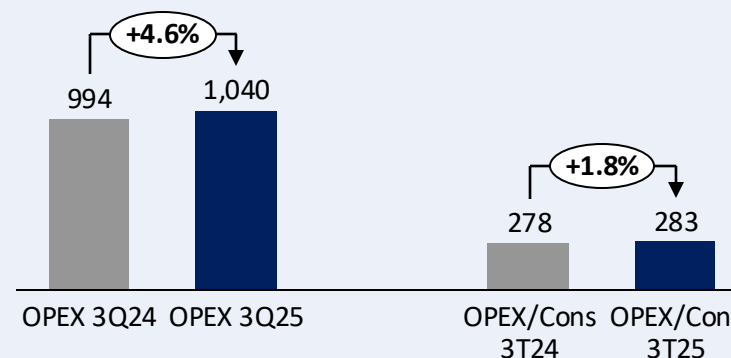
DEC and FEC

(12m vs Regulatory)

	DEC	FEC
Within Regulatory limit	4	7
Within limit Regulatory/Contractual	5	7

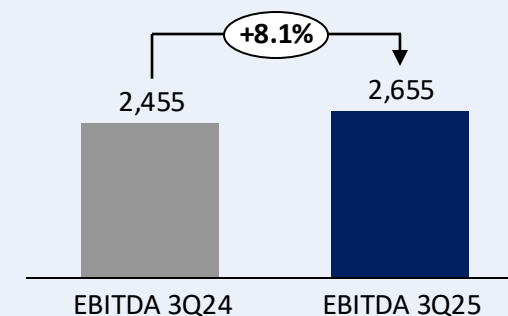
Adjusted OPEX/Consumer

(Adj OPEX / Consumer 12m - R\$)

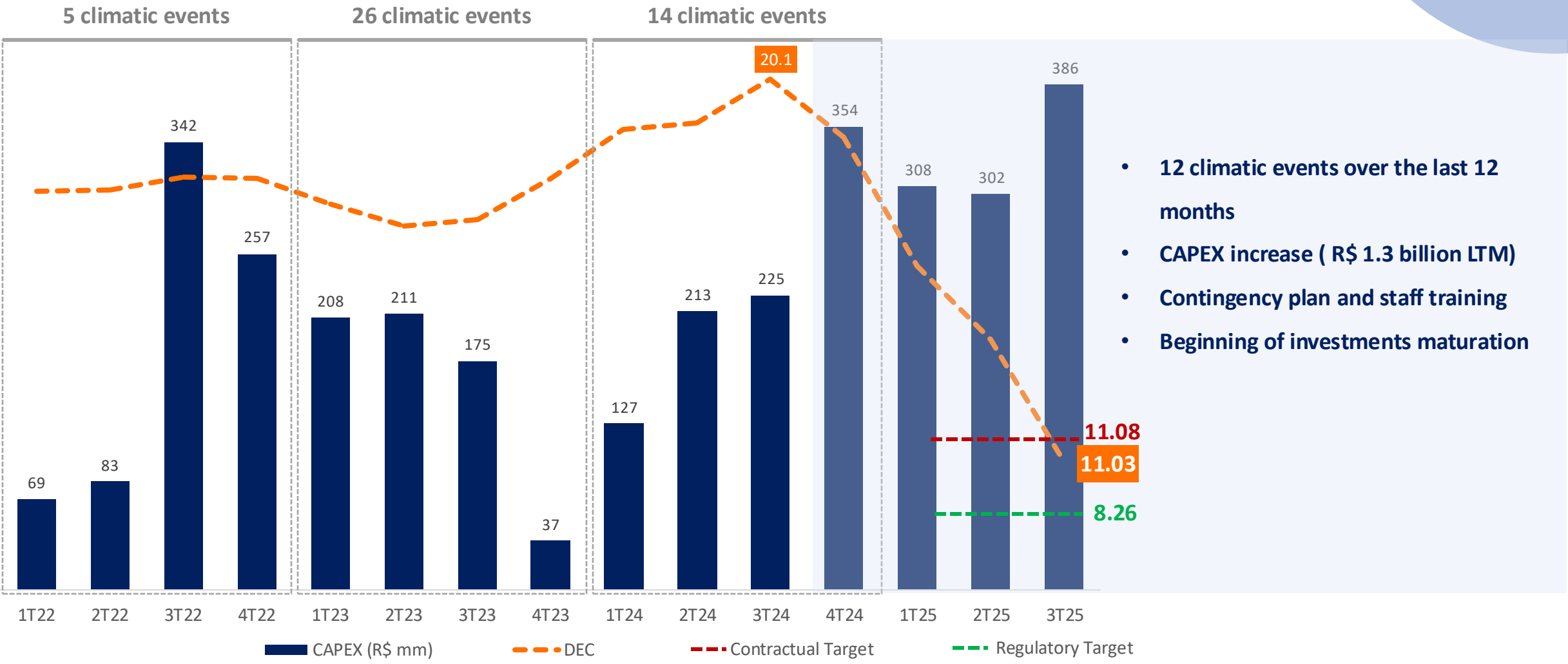


Adjusted EBITDA

(R\$ Million)



DEC Progress in CEEE-D





OTHER SEGMENTS

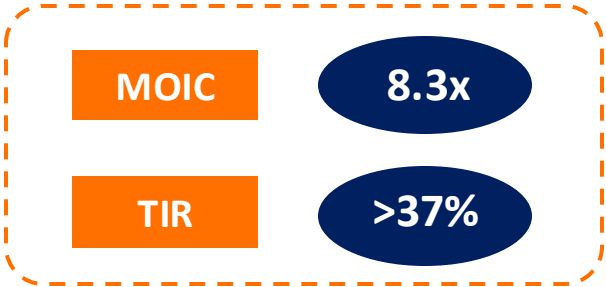


Other Segments



Transmission

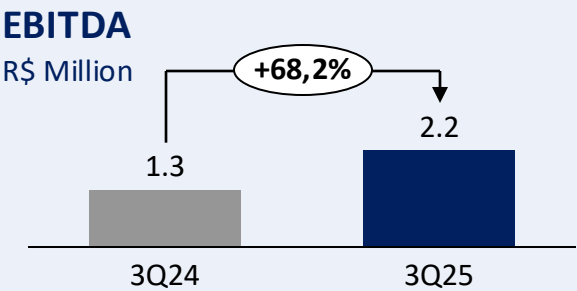
Closing of the Sale



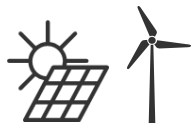
Equity Value – R\$ 5.4 bi
+
Net debt – R\$ 3.3 bi
+
Capital Reduction – R\$ 1.0 bi



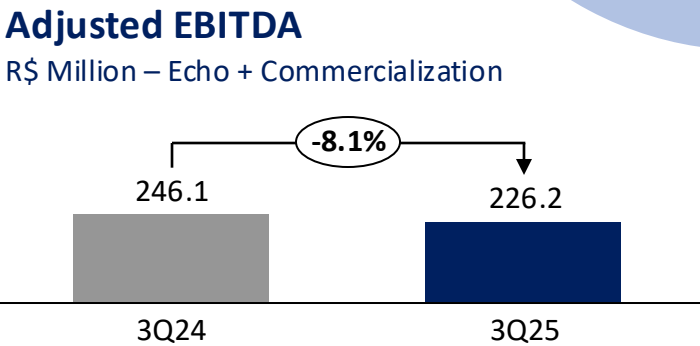
Sanitation



Billed economies - Water
+9.6% vs 3Q24, 98.4 thousand



Renewables

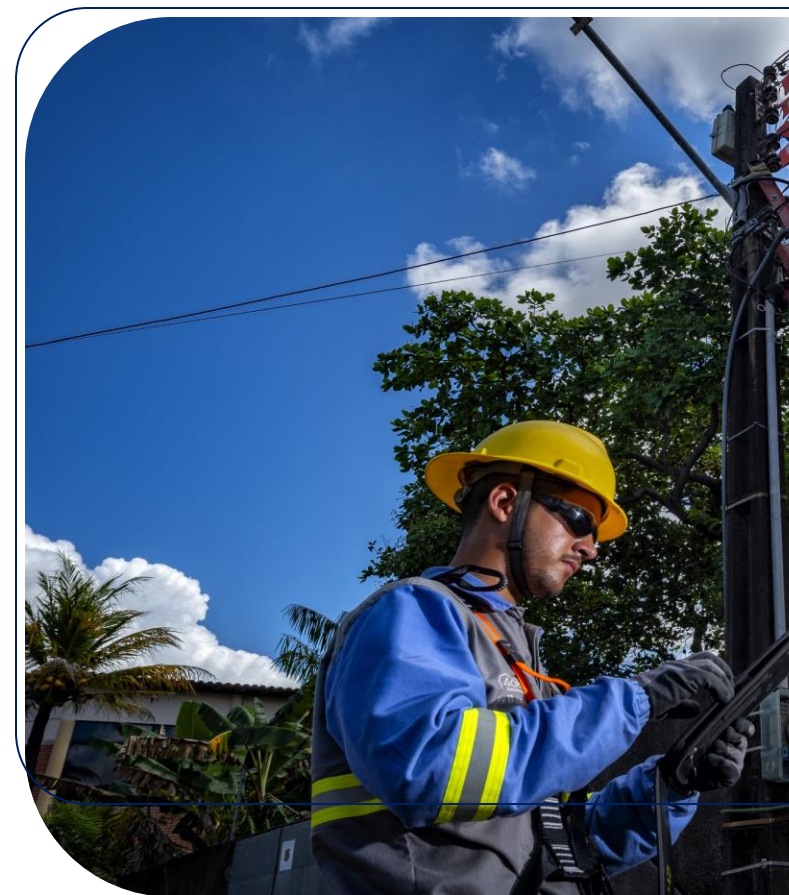


Curtailment – MP 1304
Regulation of the past curtailment – electric and reliability



Q&A

3Q25

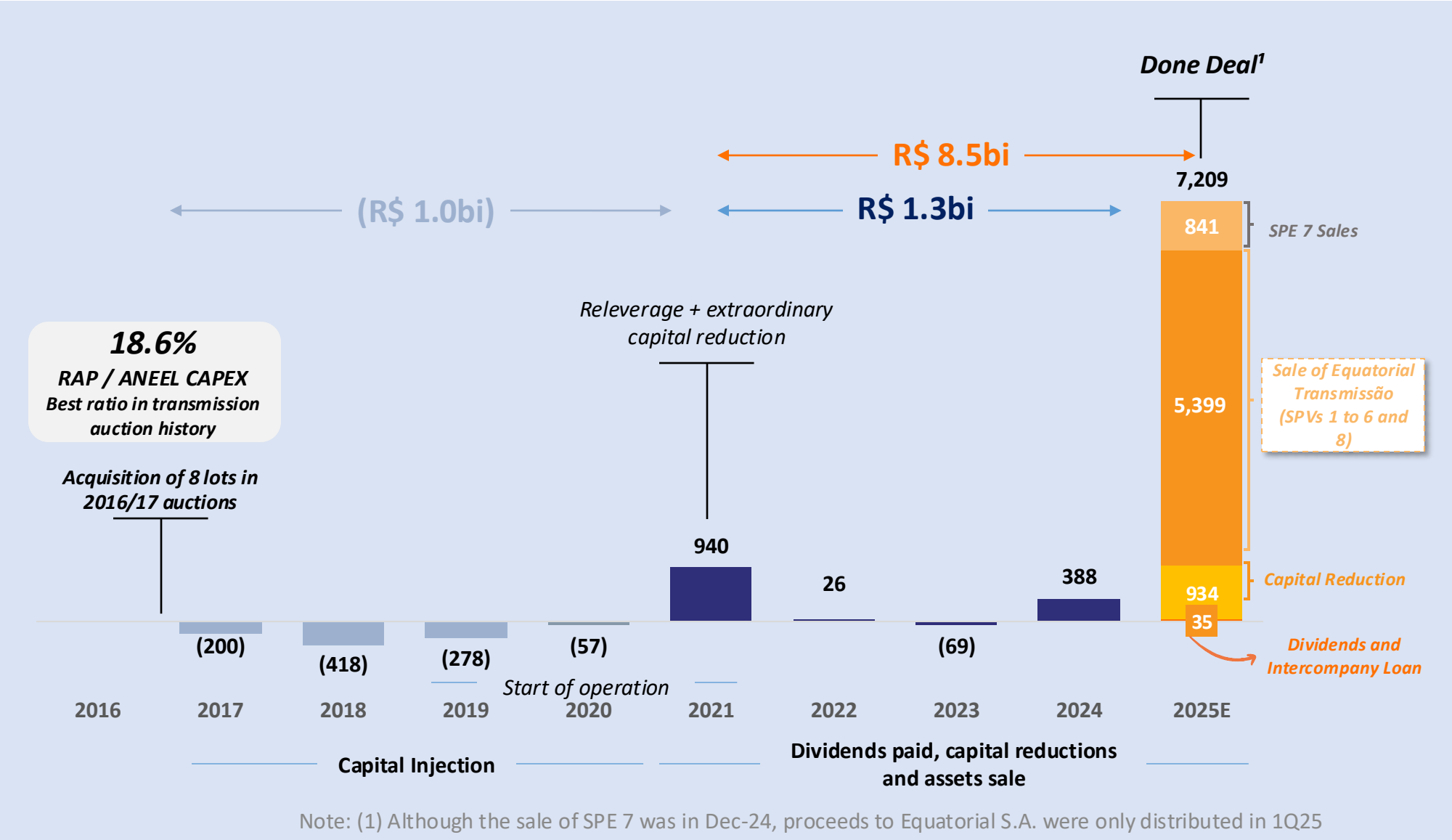


[B]³
IEE B3
IGPTWB3
ITAG B3

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Sales of Transmission Segment



MOIC:
>8.3x

IRR (real
terms):
>37%