





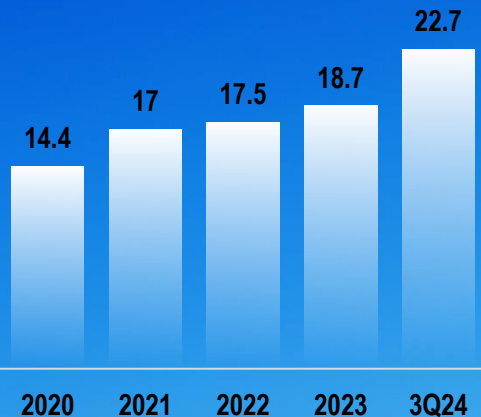
EMBRAER

**A GLOBAL LEADING AEROSPACE
AND DEFENSE COMPANY**

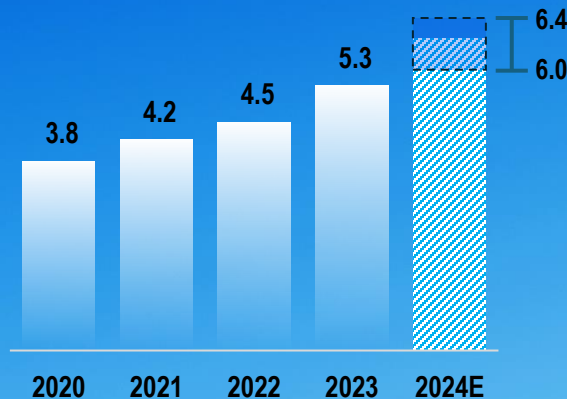
EMBRAER AT-A-GLANCE



Total Backlog (US\$ bi)¹



Revenue (US\$ bi)²



EMBR3/ERJ Price 2024³



➤ Ratings

STANDARD
& POOR'S
BBB-

FitchRatings
BBB-

Moody's
Baa3

HARVEST SEASON

FINANCIAL
TURNAROUND &
EFFICIENCY + COMPETITIVE
PORTFOLIO = REVENUE &
PROFITABILITY
GROWTH

Source: Company, InfoMoney, Nasdaq | Note: (1) 3Q24 LTM;
(2) 3Q24 Earnings Results; (3) Between January 2nd and December 30th, 2024

CUSTOMERS IN EVERY CONTINENT





EMBRAER WAS BORN DEFENSE

1968



1969





EMBRAER: 55 YEARS OF ACHIEVEMENTS



30+ CERTIFIED AIRCRAFT MODELS IN THE LAST 20 YEARS

21,000+
Employees worldwide

9,000+
Aircraft delivered

2,000+
Customers across
all Business Units

60+
Government &
Armed Forces



BUSINESS UNITS



**COMMERCIAL
AVIATION**



**EXECUTIVE
AVIATION**



**DEFENSE &
SECURITY**



**SERVICES
& SUPPORT**



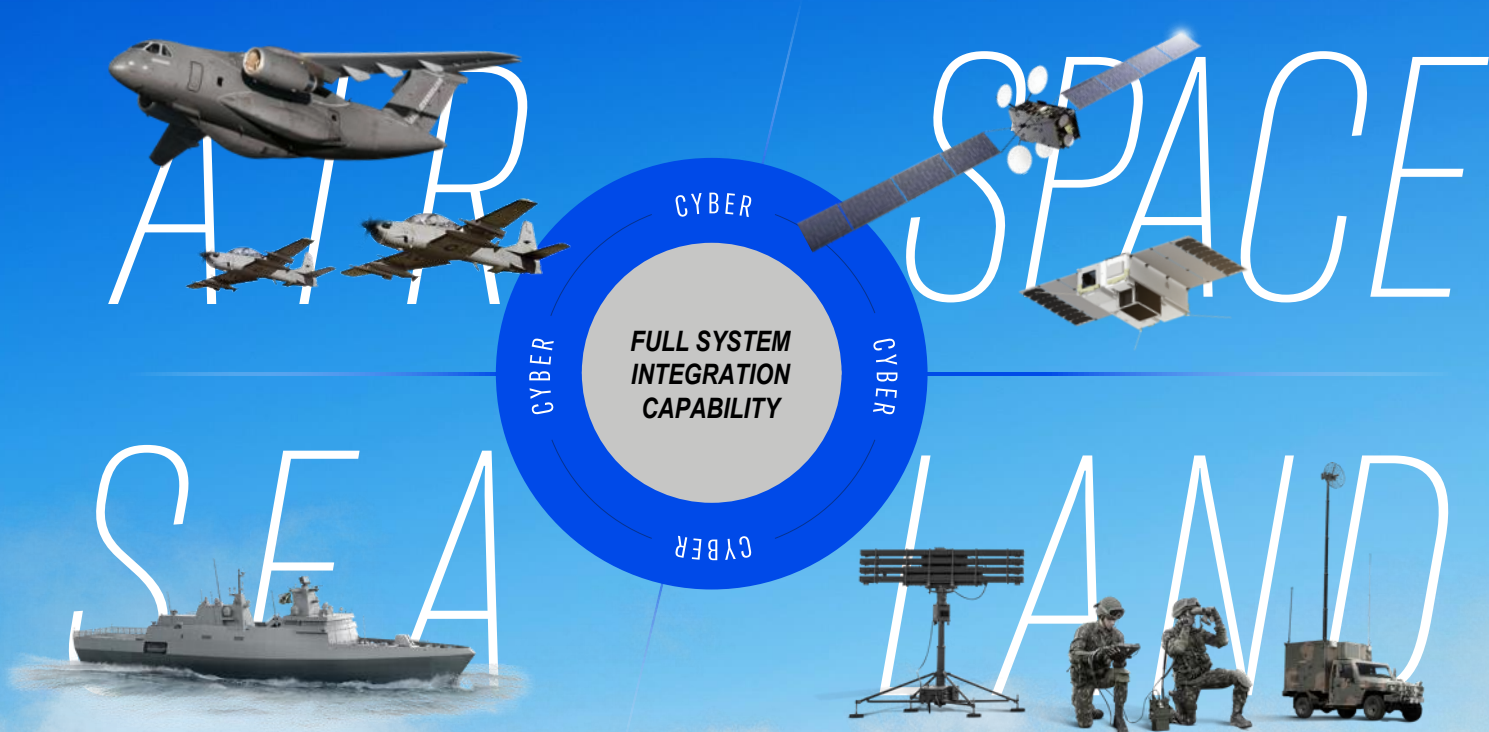


EMBRAER DEFENSE & SECURITY





CAPABILITIES IN THE FIVE DOMAINS





CUSTOMERS DEFENSE & SECURITY



GOVERNMENTS
AND ARMED FORCES

60+

AIRCRAFT DELIVERED

1,400+

NATO
MEMBERS



14



C-390 MILLENNIUM UNBEATABLE COMBINATION



**READY FOR THE
NEXT 50 YEARS**



SPEED IN THE AIR AND
FASTER TURNAROUNDS

RAPID RECONFIGURATION
AND THE LATEST TECHNOLOGY

OPERATIONAL EFFICIENCY
AND LOW LIFE-CYCLE COSTS

UNBEATABLE COMBINATION



**STATE-OF-THE-ART
FLIGHT CONTROLS
& AVIONICS**



**MOST EFFECTIVE
CARGO
SYSTEM**



**READY FOR
AUSTERE
ENVIRONMENTS**



**MATURE & RELIABLE
ENGINES
IAE V2500**



C-390 MILLENNIUM

AERIAL
RESUPPLY



AERIAL
ASSAULT



SPECIAL
OPERATIONS



AERIAL
FIREFIGHTING



MEDICAL
EVACUATION



HUMANITARIAN
AID



SEARCH &
RESCUE



AIR-TO-AIR
REFUELING



16,000+
FLIGHT HOURS THROUGH JANUARY 2025

93.1 %
MISSION CAPABLE RATE⁽¹⁾

99.2%
COMPLETION RATE⁽²⁾

10 aircraft
in service

7 
1ST DELIVERY IN 2019

2 
1ST DELIVERY IN 2023
NATO CONFIGURATION

1 
1ST DELIVERY IN 2024
NATO CONFIGURATION

(1) Considers only unscheduled maintenance
(2) Considers rate of successful missions

C-390 MILLENNIUM RAISING THE BAR



BRAZILIAN AIR FORCE

- 14,400+ FLIGHT HOURS
- 7 AIRCRAFT
- 1ST DELIVERY IN SEPT. 2019

“Versatility and high availability are characteristics that have stood out since the beginning of the KC-390 Millennium operation with the Brazilian Air Force...”

General (AF) Marcelo K. Damasceno
Commander of the FAB



PORTUGUESE AIR FORCE

- 1,700+ FLIGHT HOURS
- 2 AIRCRAFT
- 1ST DELIVERY IN OCT. 2023

“The first aircraft has been proving the qualities that were envisioned. [...] The aircraft is showing its availability, performance and reliability...”

Major-General João R. R. Nogueira
MAF President KC-390 – FAP



HUNGARIAN AIR FORCE

- 240+ FLIGHT HOURS
- 1 AIRCRAFT
- 1ST DELIVERY IN SEPT. 2024

“Groundbreaking leap forward, embracing cutting-edge 21st-century technology to enhance the flexibility and efficiency of both land and air force operations...”

Lieutenant-Colonel Robert Mavronyi
KC-390 Program Manager – HAF



C-390 MILLENNIUM | MARKET MOMENTUM

RIGHT PRODUCT, RIGHT TIMING



19 AIRCRAFT
LAUNCH CUSTOMER

42
C-390 FIRM SALES

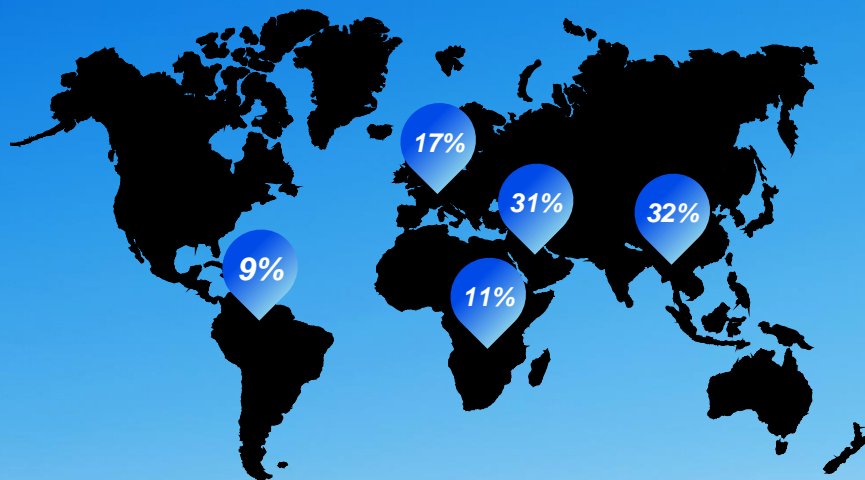




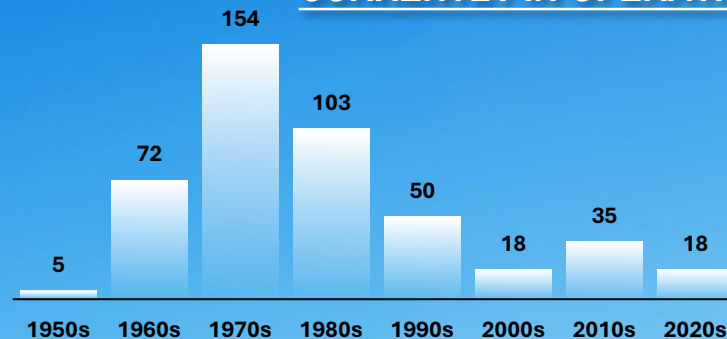
C-390 ADDRESSABLE MARKET

RIGHT PRODUCT, RIGHT TIMING

ADDRESSABLE
MARKET
20 years
~460 AIRCRAFT
~55Bi USD



**DELIVERY YEAR OF
TACTICAL AIRLIFTERS
CURRENTLY IN OPERATION**



~230 AIRCRAFT
OVER 45 YEARS OLD
DUE TO RETIRE

Doesn't include strategic markets.



STRATEGIC MARKETS - DEDICATED PLANS



MTA PROGRAM



Substitution of
over 100 **aging An-32's**



Active Tender
Ongoing procurement



2-4 years



KEY CAMPAIGNS IN MIDDLE EAST



Substitution of
aging C-130's



Early Engagement
No Active Tender



2-4 years



LEVERAGE SUCCESS



Main International Market
for the C-390 currently



Active Negotiations
several contracts



Ongoing



GROWTH AVENUE



Opportunities for
the C-390, and
Embraer Defense



Early Engagement



2-5 years



TOTAL 80 - 170 AIRCRAFT

Strategic Markets: potential Game Changers for Embraer - and for our Investors.



A-29 SUPER TUCANO

MULTI-MISSION AIRCRAFT



LAA
Light Attack



ARA
Armed Reconnaissance



TTA
Tactical Trainer



A-29 SUPER TUCANO | STANDING LEADERSHIP

WORLDWIDE PRESENCE

RECORD INTERNATIONAL SALES:
34 AIRCRAFT (2024 & 2025 YTD)



ADDRESSABLE

MARKET
20 years

~550 AIRCRAFT
~7Bi USD



Paraguay
6 Aircraft



Uruguay
6 Aircraft



Portugal
12 Aircraft
(A-29N – NATO version)



Undisclosed
6 Aircraft



Undisclosed in Africa
4 Aircraft



20

AIR FORCES

290+

AIRCRAFT ORDERED

580,000+

FLIGHT HOURS

Doesn't include: U.S.A., Russia, China, Ukraine, North Korea, Cuba and Japan.



POSITIONED FOR GROWTH



UNBEATABLE PRODUCT PORTFOLIO

*State-of-the-art, dependable,
capable and ready solutions.*

*Meeting the needs of our
customers today and tomorrow.*

STRONG BUSINESS RESULTS

*Record Sales, strong Momentum
& robust Backlog*

*Successful multi-mission, modern,
and proven platforms.*

GROWING PRESENCE WORLDWIDE

*C-390 was selected by six NATO
countries and is gaining space in Asia.*

*A-29 maintains standing leadership in
the market worldwide.*

GROWTH OF INTERNATIONAL PRESENCE WITH SALES AND FOOTPRINT



Q&A



THANK YOU

