



EARNINGS RESULTS

1st Quarter 2026



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Highlights

8.3 bn

2026 Guidance reiterated. From an operational point of view, **Commercial Aviation deliveries** between **80 and 85** aircraft and **Executive Aviation deliveries** between **160 and 170** aircraft. From a financial point of view, **revenues** in the **US\$8.2 to US\$8.5 billion** range, **adjusted EBIT margin** between **8.7% and 9.3%** (with 10% U.S. import tariffs), and **adjusted free cash flow w/o Eve** of **US\$200 million or higher** for the year.

31%

Revenues totaled **US\$1,447 million** in **1Q26** – **highest 1Q level ever** – and **+31% year-over-year (yoy)**. Highlights for **Defense & Security** and **Commercial Aviation** with **+63%** and **+45%** yoy growth.

6.5%

Adjusted EBIT reached **US\$94.0 million** with a **+6.5% margin** in **1Q26** (+5.6% in 1Q25). U.S. import tariffs totaled **US\$13 million** during the quarter (92bp), and there were another **US\$11 million** in inventory for 2Q26.

(447.1) m

Adjusted free cash flow w/o Eve was **US\$(447.1) million** during the period in preparation for a higher number of aircraft deliveries in the coming quarters.

44 jets

Embraer delivered **44 aircraft** in **1Q26**, of which **10 were commercial jets** (4 E2s and 6 E1s), **29 were executive jets** (16 small and 13 medium) while **5 were defense** related (1 KC-390 Millennium and 4 A-29 Super Tucano); **+47%** versus the 30 aircraft delivered yoy.

32.1 bn

Firm order backlog of **US\$32.1 billion** in **1Q26** – an all-time high and more than 20% higher yoy. Highlight for **Commercial Aviation 3.0x book-to-bill LTM** across the E175 and E2 platforms, which supported a **+50%** yoy increase in backlog. For more information please see our [1Q26 Backlog and Deliveries release](#).

To access the spreadsheet containing the data available in our Investor Relations website [click here](#).

Main Financial Indicators

In millions of U.S dollars, except % and earnings per share data

IFRS	1Q26	4Q25	1Q25
Revenue	1,446.7	2,651.8	1,103.0
Adjusted EBITDA	143.6	298.4	108.6
Adjusted EBITDA margin %	9.9%	11.3%	9.8%
Adjusted EBIT	94.0	230.9	62.0
Adjusted EBIT margin %	6.5%	8.7%	5.6%
Adjusted net income ¹	27.7	97.1	50.0
Earnings per share - ADS basic	0.1856	0.4549	0.3997
Adjusted free cash flow w/o Eve	(447.1)	738.3	(385.8)
Net cash w/o Eve*	(530.1)	109.3	(468.2)

* Net cash w/o Eve represents cash and cash equivalents, plus financial investments, minus short-term and long-term loans and financing, less Eve's net cash. Financials are derived from unaudited information.

¹Adjusted Net Income is a non-GAAP measure calculated by adding Net Income attributable to Embraer Shareholders plus adjusting for non-recurring items.

São Paulo, Brazil, May 8, 2026

(B3: EMBJ3, NYSE: EMBJ). The company's operating and financial information is presented, except where otherwise stated, on a consolidated basis in United States dollars (US\$) and in accordance with IFRS. The financial data presented in this document as of and for the quarters ended March 31, 2026 (1Q26), December 31, 2025 (4Q25), and March 31, 2025 (1Q25), are derived from unaudited financial statements, except annual financial data and where otherwise stated.

2026 Guidance (Eve Not Included)

From an operations point of view, Embraer estimates **Commercial Aviation deliveries between 80 and 85 aircraft** and **Executive Aviation deliveries between 160 and 170 aircraft**. From a financial point of view, **revenues in the US\$8.2 to US\$8.5 billion range, adjusted EBIT margin between 8.7% and 9.3%** (with 10% U.S. import tariffs), and **adjusted free cash flow of US\$200 million or higher for the year**.

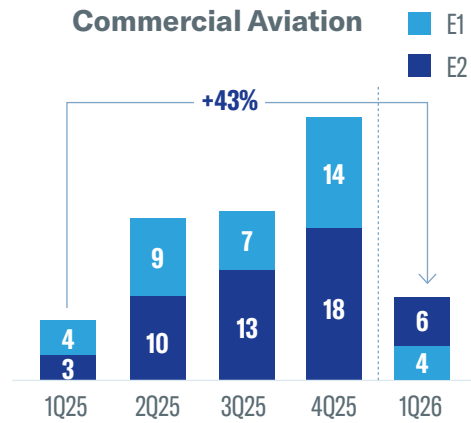
2026 GUIDANCE	
Commercial Aviation deliveries	80 - 85
Executive Aviation deliveries	160 - 170
Consolidated revenues (US\$ billion)	8.2 - 8.5
Adjusted EBIT margin	8.7% - 9.3%
Free cash flow (US\$ million)*	200 or higher

* Free cash flow = Adjusted free cash flow w/o Eve.

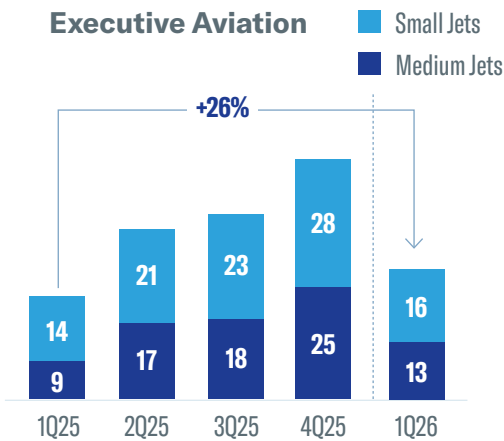
Deliveries and Backlog

Embraer delivered 44 aircraft in 1Q26, of which 10 were commercial jets (4 E2s and 6 E1s), 29 were executive jets (16 small and 13 medium) and 5 were defense related (1 KC-390 Millennium and 4 A-29 Super Tucano); +47% increase compared to the 30 aircraft delivered yoy. The number of deliveries for Commercial Aviation was +43% higher and for Executive Aviation +26% higher compared to 1Q25. For more information please see our [1Q26 Backlog and Deliveries release](#).

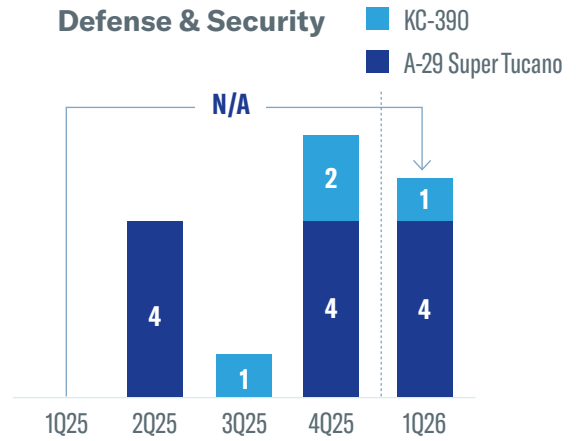
Commercial Aviation



Executive Aviation

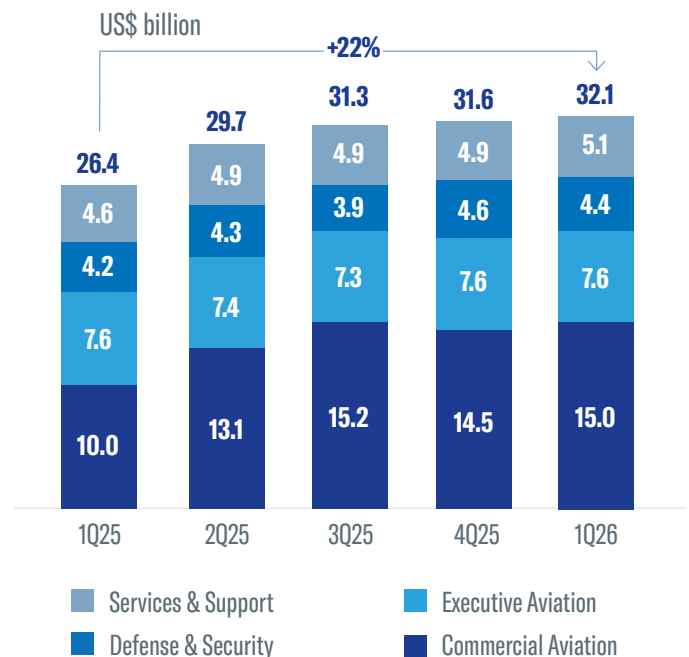


Defense & Security



The company's backlog reached US\$32.1 billion in 1Q26, a record-setting level. Compared to a year ago, the company-wide backlog increased +22% with strength across all business units. For instance, the backlog for Commercial Aviation increased +50% yoy, Services & Support and Defense & Security increased +10% and +6% yoy, while for Executive Aviation remained stable.

US\$ billion



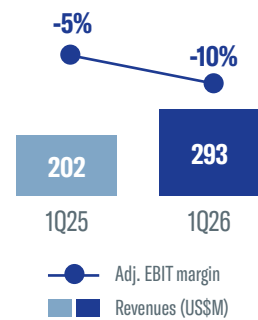
Revenue, Gross Margin and Adjusted EBIT

Consolidated revenue of US\$1,447 million in 1Q26 represented a +31% increase yoy. All business units performed well throughout the quarter. For instance, Defense & Security revenues increased +63% yoy, Commercial Aviation +45%, Executive Aviation +30% and Services & Support +15% yoy.



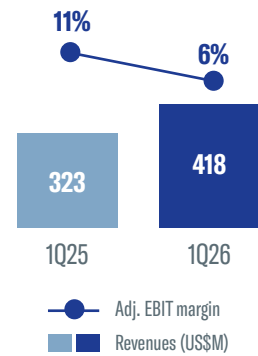
Commercial Aviation

Revenues were US\$293 million during the quarter, +45% higher yoy, underpinned by higher volumes and prices. However, gross margin decreased from +4.9% to +0.9% yoy while Adjusted EBIT margin decreased from -4.8% to -9.7% yoy due to client mix, logistics costs and positive one-time items in 1Q25 (i.e. US\$10 million in suppliers' credit).



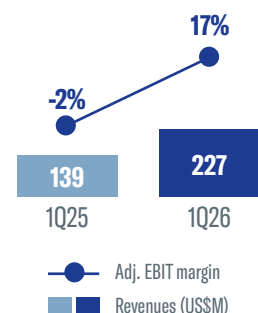
Executive Aviation

Revenues totaled US\$418 million in the quarter, +30% higher yoy, supported by higher volumes and product mix. Gross margin decreased from +21.8% to +15.1% a year ago because of client mix and U.S. tariffs (US\$12 million; 280bp) during the period. Consequently, the adjusted EBIT margin decreased from +11.3% to +6.0% yoy, pressured by higher selling expenses, particularly those related to the announcement of the new Praetor 500/600 “E” family models.



Defense & Security

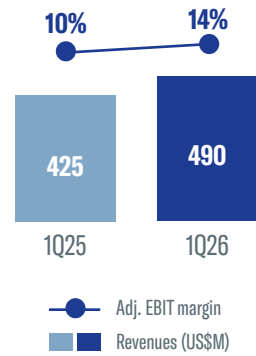
Revenues reached US\$227 million during the quarter, +63% higher yoy, because of stronger KC-390 revenue recognition related to customer mix and product stage (in accordance with the percentage of completion calculation method), and increased production rates of the Super Tucano. Gross margin increased from +12.3% to +26.8% yoy while the adjusted EBIT margin rose from -1.6% to +17.0% yoy supported by operating leverage and positive impact of US\$25 million in one-time items (1,100bp).





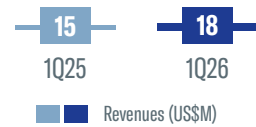
Services & Support

Revenues totaled US\$490 million in the quarter, +15% higher yoy, driven by higher volumes across all segments, particularly in Defense & Security. The gross margin increased from +20.5% to +26.3% yoy mainly because of materials. Consequently, the Adjusted EBIT margin increased from +9.9% to +14.3% yoy, and more than offset the negative impact of U.S. tariffs (US\$2 million; 33bp) during the period.



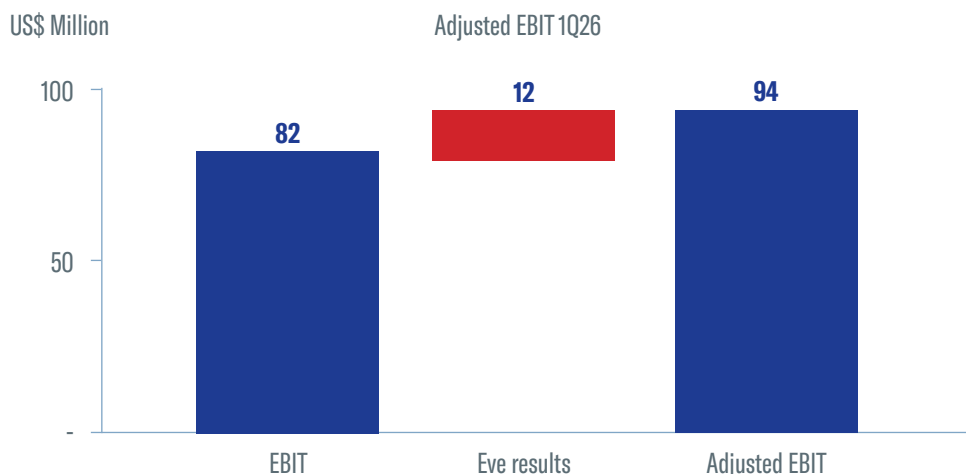
Others

The segment includes Agricultural Aviation (i.e. crop duster), the Tempest cyber division, the landing gear division, and other businesses. Revenues for the segment rose +21% during the quarter from US\$15.1 million to US\$18.3 million yoy, primarily due to higher Tempest volumes.



Adjusted EBIT / Earnings Before Interest & Taxes

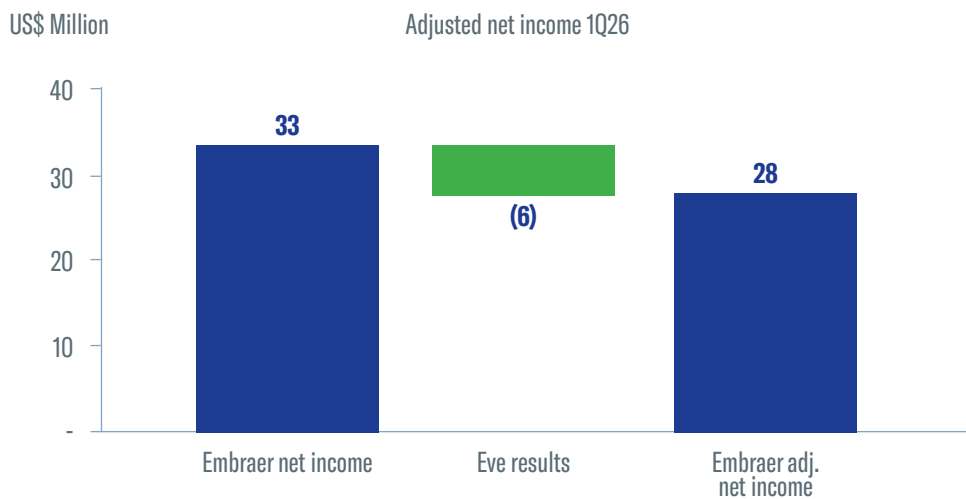
Adjusted EBIT was US\$94.0 million with a +6.5% margin in the quarter if we exclude US\$12.3 million from extraordinary items (i.e. Eve's results). Reported EBIT was US\$81.7 million in 1Q26 (+5.6% margin) up from US\$51.2 million in 1Q25 (+4.6% margin) driven by strong performance in Defense & Security and Services & Support.



Financials are derived from unaudited information.

Adjusted Net Income

Adjusted net income was US\$27.7 million for the quarter if we exclude US\$(5.7) million from extraordinary items (i.e. Eve's results), compared to US\$50.0 million a year ago. Net income attributable to Embraer shareholders and net income per ADS (American Depositary Shares) were US\$33.4 million and US\$0.1856 in 1Q26, compared to US\$73.4 million and US\$0.3997, respectively, in 1Q25. The company decided to no longer classify deferred taxes as an extraordinary item in 2026 because its impact in the long run is close to zero, and consequently adjusted the presented 2025 comps for an apples-to-apples comparison.

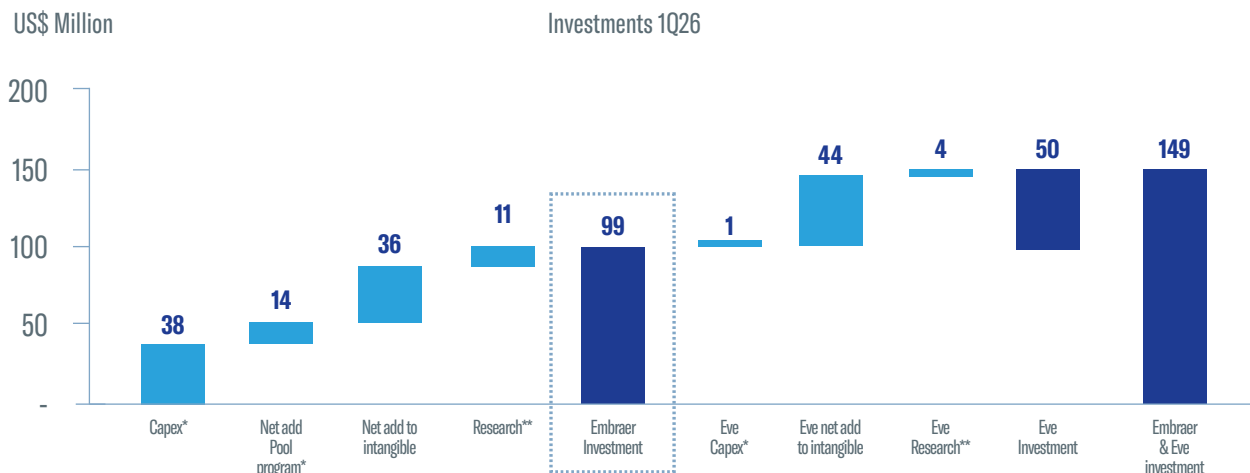


Financials are derived from unaudited information.

Investments

Embraer, on a stand-alone basis, invested a total of US\$98.8 million in 1Q26 compared to US\$88.2 million in 1Q25. Capital expenditures amounted to US\$37.5 million (US\$37.2 million a year ago), net additions to the Pool program (spare parts) another US\$14.2 million (US\$12.7 million a year ago), net add to intangibles US\$36.0 million (US\$27.1 million a year ago) and research US\$11.1 million (US\$11.2 million a year ago).

Meanwhile, Eve invested a total of US\$49.8 million during the quarter (US\$36.3 million a year ago), of which US\$1.4 million were capital expenditures, US\$44.0 million net add to intangibles and US\$4.4 million research. Consequently, Embraer and Eve, on a consolidated basis, invested a total of US\$148.6 million during the period (US\$124.5 million a year ago).



*PP&E (Capex + Net add Pool program) US\$53.1 million considers only related cash inflows and outflows during the period; US\$71.7 million in the Adjusted Free Cash Flow section reflects accruals from the indirect cash flow accounting methodology [Acquisition of and Proceeds from sale of PP&E: US\$76.0 million and US\$ (4.3) million; CF].

**Research expenditures are expensed (i.e. not capitalized).

Financials are derived from unaudited information.

Currently, Embraer on a stand-alone basis has three main sustainable growth projects:

- *Executive Aviation (US\$90 million capex during 2024-2027; Gavião Peixoto SP, Brazil & Melbourne FL, USA):* an increase in the production capacity for the business by 2027 in-line with its recent backlog growth;
- *Services & Support (US\$105 million capex during 2021-2026; OGMA Portugal):* brand new line for induction of PW1100 and PW1900 engines with start of operations in 2024 and full ramp (US\$650 million revenues) in 2030; and
- *Services & Support (US\$70 million capex during 2025-2027; Fort Worth TX, USA):* an increase in the MRO footprint to service Commercial Aviation clients in North America by 50%+ in 2027.

Working Capital (w/o Eve)

Working capital increased US\$416.6 million during 1Q26 mainly due to business seasonality. In the assets side, the main increase was in a) Inventories (US\$399.5 million due to the higher number of deliveries in the upcoming quarters), while in the liabilities side, the main increase was in b) Trade accounts payable (US\$121.0 million) that helped partially offset cash consumption.

in millions of U.S. dollars

Balance Sheet Data w/o Eve	1Q26	4Q25	1Q25	Δ qoq	Δ yoy
Inventories	3,666.6	3,267.1	3,485.9	399.5	180.7
Trade accounts receivable	329.7	291.1	253.5	38.6	76.2
A Customer and commercial financing	7.9	8.0	35.1	(0.1)	(27.2)
Contract assets	615.8	562.0	679.4	53.8	(63.6)
Other assets	922.3	862.2	803.3	60.1	119.0
Contract liabilities	3,438.9	3,435.1	3,312.3	3.8	126.6
B Trade accounts payable	1,209.9	1,088.9	1,131.9	121.0	78.0
Trade accounts payable - Supplier finance	52.3	62.9	43.9	(10.6)	8.4
Other payables	1,669.8	1,648.7	1,480.2	21.1	189.6
Working Capital (A-B)	(828.6)	(1,245.2)	(711.1)	416.6	(117.5)

Financials are derived from unaudited information.

Inventories: raw materials, work in progress, spare parts and finished goods.

Trade accounts receivable: amount owed by clients for products sold and not paid yet.

Customer and commercial financing: amount owed by clients for financing provided for products sold and not paid yet.

Contract assets: rights to compensation for the work already completed but not yet billed at the reporting date.

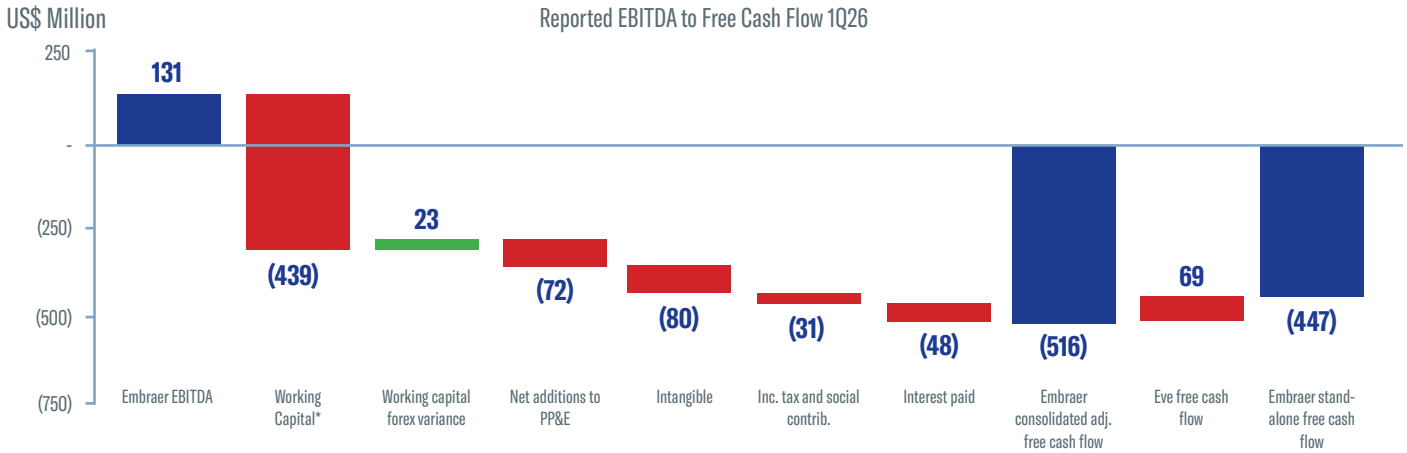
Contract liabilities: non-refundable advance payments received prior to a) delivery of aircraft or b) the acceptance of managerial stages under long-term contracts, as well as supply of spare parts, training, technical assistance and other obligations included in aircraft sales contracts.

Trade accounts payable: amount owed by the company for goods and/or services provided by suppliers.

Trade accounts payable - supplier finance: amount owed by the company for goods and/or services provided by suppliers which were invoiced to financial institutions for early payment.

Adjusted Free Cash Flow

Embraer on a stand-alone basis Adjusted free cash flow was US\$(447.1) million in 1Q26. The net cash consumption during the period was mainly because of higher working capital (i.e US\$399.5 million in inventory) in preparation for a higher number of aircraft deliveries in the coming quarters.

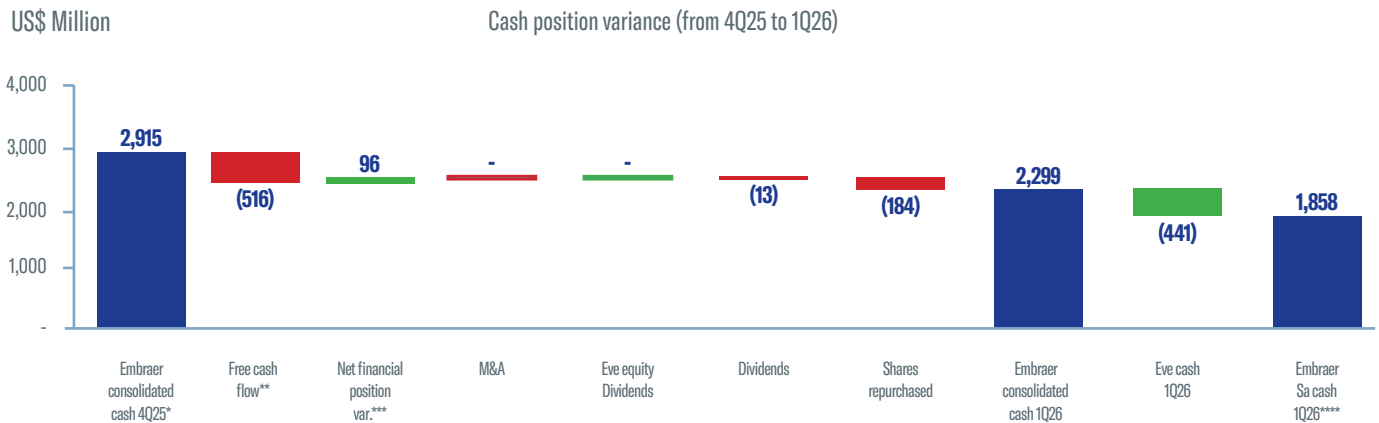


*Working capital change for Embraer consolidated US\$(439.4) million; Embraer stand-alone US\$(416.6) million and Eve US\$(22.8) million. Financials are derived from unaudited information.

Cash Position Variance

Embraer’s liquidity position remains solid as its cash position on a consolidated basis reached US\$2,298.6 million at the end of 1Q26, and it is complemented by its undrawn US\$1.0 billion Revolver Credit Facility (RCF).

The consolidated cash position was US\$(616.1) million lower than the US\$2,914.7 million in 4Q25. The company consumed US\$(515.7) million in adjusted free cash flow during the quarter [Embraer stand-alone US\$(447.1) million and Eve US\$(68.6) million]. Net financial position variance was US\$96.0 million (mainly due to US\$104.9 million in proceeds from loans and financing) while dividends paid in the period were US\$(12.7) million and share repurchases totaled US\$(183.7) million. Meanwhile, Eve’s cash position stood at US\$441.0 million in 1Q26. Therefore, Embraer on a stand-alone basis finished the quarter with US\$1,857.6 million in cash balance.



* Cash includes cash & cash equivalents, current and non-current financial investments (BS).

** Embraer consolidated adjusted free cash flow: 1Q26 Embraer stand-alone US\$(447.1) million and Eve US\$(68.6) million.

*** Net financial position variance includes: 1Q26 net financial investments [US\$(19.9) million; CF], loans amortizations [US\$(8.2) million; CF] repayment / proceeds from borrowings (US\$104.9 million; CF), lease payments [US\$(6.2) million; CF], foreign exchange gain (loss), net [US\$7.4 million; CF] and change in current and non-current financial investments [US\$18.0 million; BS].

**** Sa = Stand-alone.

Financials are derived from unaudited information.

Debt & Liability Management

Embraer’s stand-alone net cash position decreased sequentially by US\$(639.4) million to US\$(530.1) million in 1Q26, driven by a US\$(664.6) million decrease in its cash position to fund the negative US\$(447.1) million adjusted free cash flow generation during the period.

in millions of U.S dollars

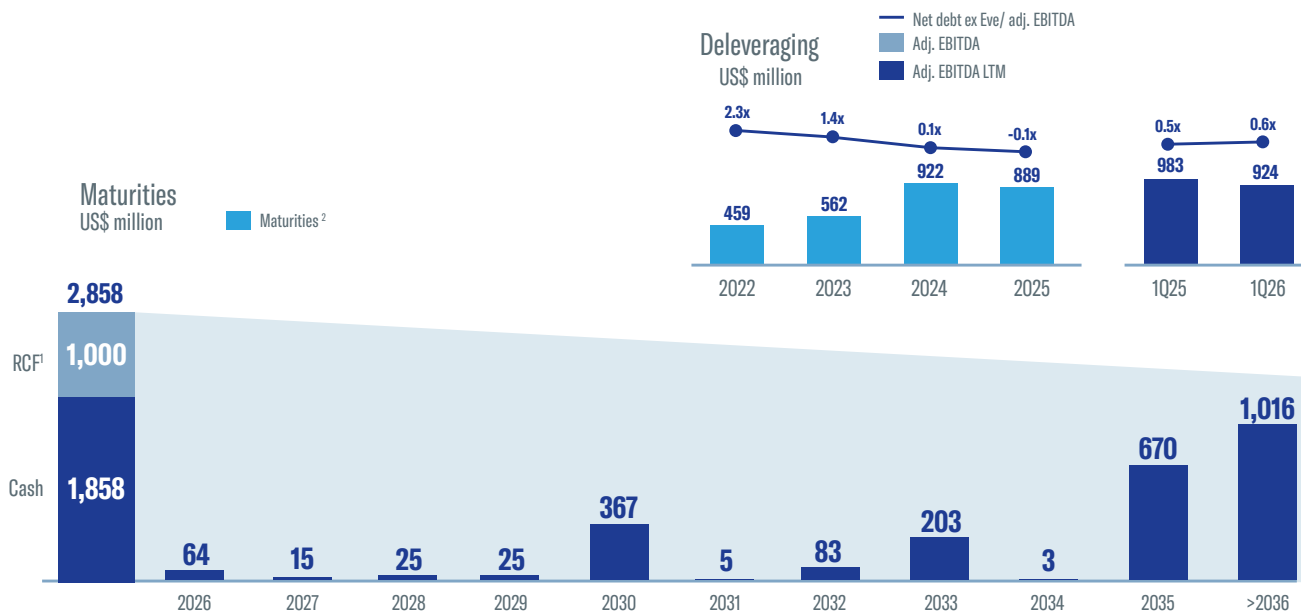
	1Q26	4Q25	1Q25	Δ qoq	Δ yoy
Embraer cash	1,857.6	2,522.2	1,434.6	(664.6)	423.0
Embraer gross debt	2,387.7	2,412.9	1,902.8	(25.2)	484.9
Embraer net cash	(530.1)	109.3	(468.2)	(639.4)	(61.9)
Eve cash	441.0	392.5	287.6	48.5	153.4
Eve gross debt	302.4	180.9	143.2	121.5	159.2
Eve net cash*	138.6	211.6	144.4	(73.0)	(5.8)
Embraer & Eve net cash**	(391.5)	320.9	(323.8)	(712.4)	(67.7)

* Eve’s net cash = cash and cash equivalents plus financial investments minus short-term and long-term loans.

** Embraer and Eve’s net cash = cash and cash equivalents plus financial investments short-term and long term minus loans short-term and long-term. Financials are derived from unaudited information.

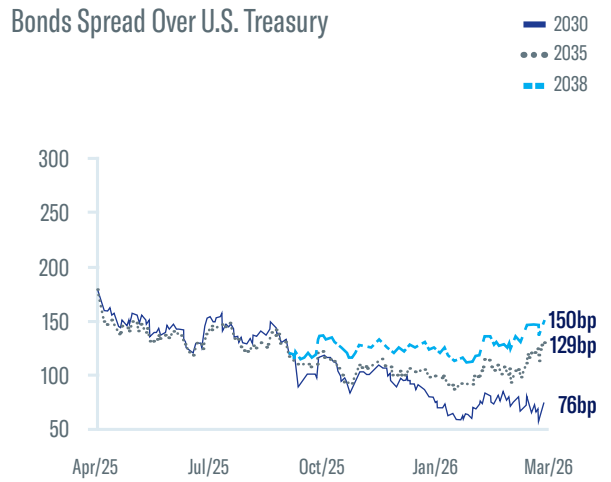
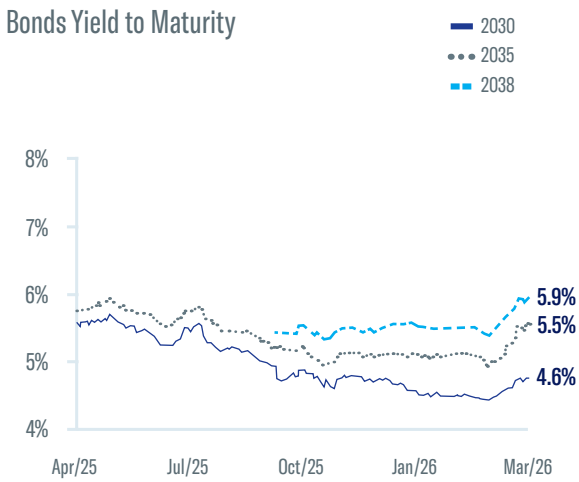
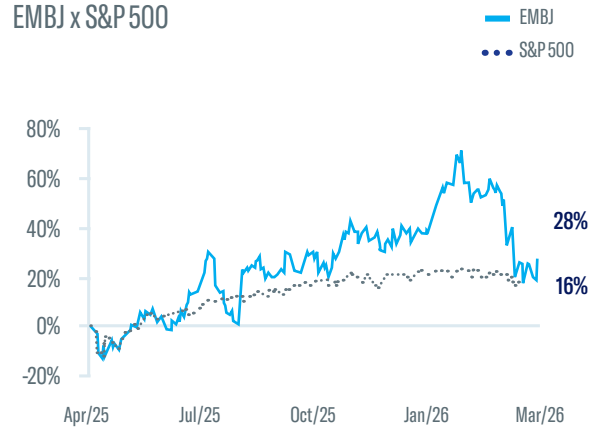
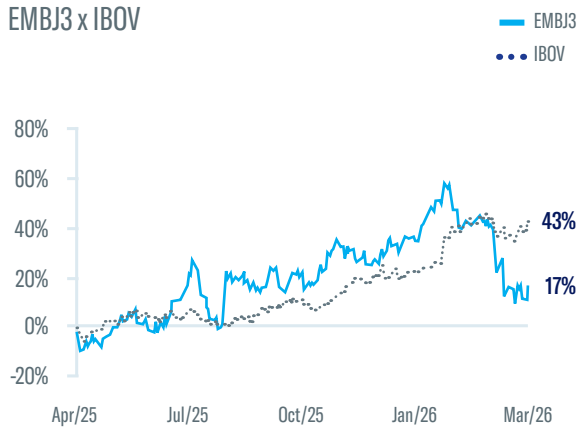
Eve’s net cash position worsened US\$(73.0) million sequentially to US\$138.6 million in 1Q26 because of the negative US\$(68.6) million free cash flow generation during the period. Furthermore, Eve’s gross debt increased by US\$121.5 million qoq to US\$302.4 million, as the company continued to finance its research and development efforts.

In terms of debt profile, the average loan maturity for Embraer (ex Eve) decreased to 8.9 years in 1Q26 from 9.1 years in 4Q25. The loan term structure consisted of 96% in long-term contracts and only 4% in short-term ones. In the meantime, the cost of United States dollar-denominated loans decreased marginally to 5.57% per year from 5.60% qoq, while the cost of Brazilian real-denominated loans decreased to 3.72% from 3.79% qoq, and finally, the cost of euro-denominated loans edged up to 3.96% per year from 3.95% qoq.



¹ Revolving Credit Facility; ² Maturities without Eve, do not consider accrued interest and deferred cost | Eve Financial Position: Cash equivalents and financial investments: US\$441 million / Debt maturing through 2030: US\$234 million/ Debt maturing from 2031 onwards: US\$66 million.

Capital Markets



Share price on March 31, 2026: EMBJ3 R\$77.0 / EMBJ US\$59.3;
 Market Cap on March 31, 2026: EMBJ3 R\$54.3 bn / EMBJ US\$10.5 bn; and
 3-month ADTV: EMBJ3 R\$432 million / EMBJ US\$76 million.

Shareholder Remuneration

On April 29th, 2025, the company declared R\$142.8 million (R\$0.20 per share) in Interest on Equity (IoE) related to the 2nd quarter.

On August 07th, 2025, the company declared R\$66.9 million (R\$0.09 per share) in Interest on Equity (IoE) related to the 3rd quarter.

On November 06th, 2025, the company declared R\$147.9 million (R\$0.20 per share), in Interest on Equity (IoE) related to the 4th quarter.

On December 08th, 2025, the company declared R\$79.7 million (R\$0.11 per share) in 4th quarter supplementary Interest on Equity (IoE), and R\$80.0 million in interim dividends (R\$0.11 per share) related to fiscal year 2025.

For fiscal year 2025, the company approved on April 29th, 2026, the payment of R\$7.6 million in dividends (R\$0.01 per share) for the EMBJ3 shareholders base on May 11th, 2026, to be settled on May 20th, 2026.

For fiscal year 2026 and beyond, the company intends to analyze the potential fiscal benefits from quarterly IoE declarations. These IoE values will be added with – if required – a top-up dividend to comply with the minimum 25% of net income payment established by Brazilian corporate law. The company will pay these monies in a single annual payment after the approval of the potential top-up dividend in the next calendar year shareholders' meeting.

Period	Declared Income	Approval date	EMBJ3 Record Date ¹	EMBJ3 Payment Date ²	Gross Amount Declared (R\$ million)	Gross Value per Share (R\$)	Gross Value per ADS (US\$) ³
2Q25	IoE	Apr 29, 2025	Dec 15, 2025	May 20, 2026	142.8	0.20	0.14
3Q25	IoE	Aug 07, 2025	Dec 15, 2025	May 20, 2026	66.9	0.09	0.07
4Q25	IoE	Nov 06, 2025	Dec 15, 2025	May 20, 2026	147.9	0.20	0.14
4Q25	IoE Supplementary	Dec 08, 2025	Dec 15, 2025	Jan 14, 2026	79.7	0.11	0.08
FY25	Interim Dividends	Dec 08, 2025	Dec 15, 2025	Dec 22, 2025	80.0	0.11	0.08
FY25	Dividends	Apr 29, 2026	May 11, 2026	May 20, 2026	7.6	0.01	0.01
					524.9	0.72	0.52
					Dividend yield (%)⁴	0.94%	0.88%

¹ Shareholders on record at the close of trading in the B3 stock exchange will be entitled to receive the proceeds.

² Payment date refers to EMBJ3/EMBR3; for EMBJ/ERJ the payment will follow applicable procedures from the U.S. depositary bank.

³ Estimated values (i.e. dependent on spot foreign exchange rate).

⁴ Dividend yield was calculated based on the share price as of March 31, 2026.



FINANCIAL STATEMENTS

Embraer S.A. Consolidated Income Statement

(in millions of U.S. dollars, except earnings per share and number of shares)

	1Q26	4Q25	1Q25
Revenue	1,446.7	2,651.8	1,103.0
Cost of sales and services	(1,186.5)	(2,209.6)	(913.9)
Gross profit	260.2	442.2	189.1
Administrative expenses	(51.3)	(59.8)	(49.2)
Selling expenses	(82.5)	(93.0)	(71.0)
Expected credit (losses) reversal	(1.1)	3.1	3.2
Research expenses	(15.5)	(31.1)	(14.2)
Other income	5.6	38.7	24.7
Other expenses	(33.9)	(81.7)	(28.9)
Share of profit of investments accounted for under the equity method	0.2	(1.1)	(2.5)
Operating income before financial result	81.7	217.3	51.2
Financial income	49.8	150.4	96.3
Financial expenses	(86.5)	(220.4)	(161.9)
Foreign exchange gain (loss), net	(3.7)	(9.6)	(9.7)
Income (loss) before income tax	41.3	137.7	(24.1)
Income tax	(4.2)	(56.6)	103.9
Income for the period	37.1	81.1	79.8
Attributable to:			
- Owners of Embraer	33.4	83.3	73.4
- Non-controlling interests	3.7	(2.2)	6.4
Weighted average number of shares (in thousands)			
Basic	719.7	732.4	734.5
Diluted	719.7	732.4	734.5
Earnings per share			
Basic	0.0464	0.1137	0.0999
Diluted	0.0464	0.1137	0.0999
Earnings per share - ADS basic (US\$)	0.1856	0.4549	0.3997
Earnings per share - ADS diluted (US\$)	0.1856	0.4549	0.3997

Financials are derived from unaudited information.

Embraer S.A. Consolidated Cash Flow Statement

(in millions of U.S. dollars)

	1Q26	4Q25	1Q25
Operating Activities			
Income for the period	37.1	81.1	79.8
Adjustment to net income for items not affecting cash			
Depreciation and amortization expenses	53.2	77.8	50.6
Realization of contribution from suppliers	(3.6)	(10.3)	(4.1)
Losses (reversal) of impairment losses of inventories	(0.2)	(4.9)	7.6
Adjustment to fair value - Financial investments	2.4	(11.0)	(7.3)
Expected credit losses (reversal)	(1.7)	4.8	(3.2)
(Gain) loss on disposal of fixed assets and investments	1.3	(10.9)	1.7
Income tax and social contribution	4.2	56.6	(103.9)
Accrued interest	36.2	0.1	35.3
Interest on marketable securities, net	(3.8)	(4.1)	(4.7)
Share of (profit) loss of investments accounted for the equity method	(0.2)	1.1	2.5
Foreign exchange (gain) loss, net	(0.3)	11.4	7.8
Other provisions	(17.0)	29.8	(10.0)
Others	1.6	1.8	1.5
Changes in assets:			
Financial investments	(24.4)	65.9	91.6
Derivative financial instruments	(23.5)	49.3	(42.0)
Accounts receivable	(24.0)	(62.3)	72.0
Contract assets	(54.8)	235.3	(54.0)
Customer financing	0.1	(3.0)	0.9
Inventories	(410.1)	375.6	(568.2)
Other assets	(44.2)	(20.4)	(51.3)
Changes in liabilities:			
Trade accounts payable and Trade accounts payable - Supplier finance arrangements	87.2	(61.2)	177.2
Other payables	49.3	34.4	173.7
Contract liabilities	3.7	122.8	29.2
Taxes and payroll charges payable	18.7	(57.7)	12.9
Unearned income	3.7	0.8	1.6
NET CASH (USED IN) GENERATED BY OPERATING ACTIVITIES	(309.1)	902.8	(102.8)
Income tax and social contribution paid	(31.1)	(5.8)	(11.1)
Interest paid	(48.2)	(18.6)	(69.9)
1. NET CASH (USED IN) PROVIDED BY OPERATING ACTIVITIES	(388.4)	878.4	(183.8)
Investing activities			
Acquisition of property, plant and equipment	(76.0)	(29.0)	(78.4)
Proceeds from sale of property, plant and equipment	4.3	1.7	2.4
Additions to intangible assets	(80.0)	(82.5)	(59.5)
Acquisition of financial investments	(10.9)	(279.8)	(2.6)
Proceeds from sale of financial investments	15.4	279.6	4.0
Proceeds from (disposal of) loan granted	(8.2)	(53.2)	-

	1Q26	4Q25	1Q25
2. NET CASH USED IN INVESTING ACTIVITIES	(155.4)	(163.2)	(134.1)
Financing activities			
Proceeds from loans and financing	259.0	1,329.0	683.2
Repayment of loans and financing	(154.1)	(990.5)	(1,095.3)
Dividends payments	(12.7)	(14.5)	-
Resources derived from the sale of receivables	-	40.0	-
Repurchases of common shares	(183.7)	(172.3)	(14.5)
Lease payments	(6.2)	(5.4)	(5.8)
3. NET CASH (USED IN) GENERATED BY FINANCING ACTIVITIES	(97.7)	186.3	(432.4)
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD	1,949.8	1,064.4	1,563.0
Increase (decrease) in cash and cash equivalents (1+2+3)	(641.5)	901.5	(750.3)
Effects of exchange rate changes on cash and cash equivalents	7.4	(16.1)	0.3
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD	1,315.7	1,949.8	813.0

Financials are derived from unaudited information.

Embraer S.A. Consolidated Balance Sheet

(in millions of U.S. dollars)

Assets	1Q26	4Q25	1Q25
Current			
Cash and cash equivalents	1,315.7	1,949.8	813.0
Financial investments	799.1	676.1	544.8
Trade accounts receivable	325.8	289.4	252.3
Derivative financial instruments	22.2	8.7	17.0
Customer financing	0.4	0.4	13.1
Contract assets	558.6	510.1	676.4
Inventories	3,666.6	3,267.1	3,487.3
Income tax and social contribution	127.1	78.8	175.2
Other assets	369.0	369.7	283.2
	7,184.5	7,150.1	6,262.3
Non-Current			
Financial investments	183.8	288.8	364.4
Contract assets	57.2	51.9	3.0
Derivative financial instruments	2.7	-	-
Customer financing	7.5	7.6	22.0
Trade accounts receivable	3.9	1.7	2.2
Deferred income tax and social contribution	118.6	118.1	172.6
Other assets	323.3	313.3	179.6
	697.0	781.4	743.8
Investments	31.9	30.3	44.4
Property, plant and equipment	2,152.9	2,130.9	1,987.4
Intangible assets	2,788.8	2,721.3	2,548.2
Right of use	103.5	106.2	110.5
	5,077.1	4,988.7	4,690.5
Total Assets	12,958.6	12,920.2	11,696.6

Financials are derived from unaudited information.

Embraer S.A. Consolidated Balance Sheet

(in millions of U.S. dollars)

Liabilities	1Q26	4Q25	1Q25
Current			
Trade accounts payable	1,225.2	1,116.8	1,147.1
Trade accounts payable - supplier finance arrangements	52.3	62.9	43.9
Lease liability	22.0	20.7	21.2
Loans and financing	95.5	105.3	91.5
Other payables	630.5	610.3	413.8
Contract liabilities	2,510.3	2,563.4	2,681.1
Derivative financial instruments	27.5	38.4	34.2
Taxes and payroll charges payable	60.8	63.3	46.7
Income tax and social contribution	58.9	23.3	146.9
Unearned income	34.2	29.7	20.3
Provisions	133.9	127.6	94.0
	4,851.1	4,761.7	4,740.7
Non-Current			
Lease liability	95.4	97.4	97.9
Loans and financing	2,594.6	2,488.5	1,954.5
Other payables	333.8	348.1	222.5
Contract liabilities	928.6	871.7	632.7
Derivative financial instruments	17.7	26.4	21.1
Taxes and payroll charges payable	13.1	12.1	10.3
Income tax and social contribution	4.1	3.8	3.5
Deferred income tax and social contribution	239.4	273.1	327.2
Unearned income	7.3	8.2	12.1
Provisions	209.6	217.2	206.7
	4,443.6	4,346.5	3,488.5
Total Liabilities	9,294.7	9,108.2	8,229.2
Shareholders' equity			
Share Capital	1,551.6	1,551.6	1,551.6
Treasury shares	(398.7)	(215.0)	(42.7)
Revenue reserves	1,879.0	1,879.0	1,624.2
Share-based payment	329.0	327.9	186.5
Other comprehensive loss	(101.1)	(98.8)	(203.6)
Retained earnings	33.4	-	73.4
Equity Attributable to owners of the Company	3,293.2	3,444.7	3,189.4
Non-controlling interest	370.7	367.3	278.0
Total Equity	3,663.9	3,812.0	3,467.4
Total Liabilities And Shareholders' Equity	12,958.6	12,920.2	11,696.6

Financials are derived from unaudited information.

Reconciliation of IFRS and “NON-GAAP” information

EBITDA LTM

Represents earnings before interest, taxation, depreciation, and amortization accumulated over a period of the last 12 months. It is not a financial measure of the company’s financial performance under IFRS. EBIT, as mentioned in this press release, refers to earnings before interest and taxes, and for the purpose of reporting is the same as reported on the Income Statement as Operating Profit before Financial Income.

in millions of U.S. dollars

EBITDA RECONCILIATION LTM* (IFRS)	1Q26	4Q25	1Q25
Net Income attributable to Embraer	311.9	351.9	397.2
Non-controlling interest	4.4	7.1	4.8
Income tax (income) expense	16.7	(91.4)	97.9
Financial (income) expense, net	270.0	298.9	194.5
Foreign exchange (gain) loss, net	35.1	41.1	28.2
Depreciation and amortization	235.0	232.0	219.6
EBITDA LTM	873.1	839.6	942.2

* Last Twelve Months

Financials are derived from unaudited information.

EBIT and EBITDA

Are presented because they are used internally as measures to evaluate certain aspects of the business. The company also believes some investors find them to be useful tools for measuring a company’s financial performance. EBIT and EBITDA should not be considered as alternatives to, in isolation from, or as substitutes for, analysis of the company’s financial condition or results of operations, as reported under IFRS. Other companies in the industry may calculate EBIT and EBITDA differently from Embraer for the purpose of their earnings releases, which limits EBIT and EBITDA’s usefulness as comparative measures.

in millions of U.S. dollars

EBITDA RECONCILIATION	1Q26	4Q25	1Q25
Net Income attributable to Embraer	33.4	83.3	73.4
Non-controlling interest	3.7	(2.2)	6.4
Income tax (income) expense	4.2	56.6	(103.9)
Financial (income) expense, net	36.7	70.0	65.6
Foreign exchange (gain) loss, net	3.7	9.6	9.7
Depreciation and amortization	49.6	67.5	46.5
EBITDA	131.3	284.8	97.7
EBITDA margin %	9.1%	10.7%	8.9%

Financials are derived from unaudited information.

Adjusted EBIT and Adjusted EBITDA are non-GAAP measures, and both exclude the impact of several non-recurring items, as described in the tables below.

in millions of U.S. dollars

ADJUSTED EBIT RECONCILIATION	1Q26	4Q25	1Q25
Operating profit before financial income (EBIT)	81.7	217.3	(3.9)
Expenses related to Eve	12.3	13.6	10.9
Adjusted EBIT	94.0	230.9	62.0
Adjusted EBIT margin %	6.5%	8.7%	5.6%

Financials are derived from unaudited information.

in millions of U.S. dollars

ADJUSTED EBITDA RECONCILIATION	1Q26	4Q25	1Q25
EBITDA	131.3	284.8	97.7
Expenses related to Eve	12.3	13.6	10.9
Adjusted EBITDA	143.6	298.4	108.6
Adjusted EBITDA margin %	9.9%	11.3%	9.8%

Financials are derived from unaudited information.

Adjusted net income

Is a non-GAAP measure calculated by adding Net Income attributable to Embraer Shareholders, as well as removing the impact of non-recurring items. The company decided to no longer classify deferred taxes as an extraordinary item in 1Q26, and consequently adjusted the presented 2025 comps for an apples-to-apples comparison.

in millions of U.S. dollars

ADJUSTED NET INCOME RECONCILIATION	1Q26	4Q25	1Q25
Net income attributable to Embraer	33.4	83.3	73.4
Expenses related to Eve	10.5	11.1	10.0
Eve warrants including financial result	(16.2)	2.7	(33.4)
Adjusted net income	27.7	97.1	50.0
Adjusted net margin	1.9%	3.7%	4.5%

Financials are derived from unaudited information.

Working capital without Eve

Is a non-GAAP measure calculated by starting at selected Embraer's consolidated balance sheet figures and subtracting Eve's related working capital values. For working capital calculations, in the assets side of the balance sheet, we include inventories, trade accounts receivable, customer and commercial financing, contract assets and other assets. Meanwhile, in the liabilities side of the balance sheet, we include contract liabilities, trade accounts payable, supplier finance and other payables.

in millions of U.S. dollars

SELECT BALANCE SHEET DATA - EVE	1Q26	4Q25	1Q25	Δ qoq	Δ yoy
Inventories	-	-	1.4	-	(1.4)
Trade accounts receivable	-	-	-	-	-
A Customer and commercial financing	-	-	-	-	-
Contract assets	-	-	-	-	-
Other assets	15.7	17.7	7.3	(2.0)	8.4
Contract liabilities	-	-	1.5	-	(1.5)
Trade accounts payable	15.3	27.9	15.2	(12.6)	0.1
B Trade accounts payable - Supplier finance	-	-	-	-	-
Other liabilities	55.8	68.0	23.8	(12.2)	32.0
Working Capital (A-B)	(55.4)	(78.2)	(31.8)	22.8	(23.6)

Financials are derived from unaudited information.

Adjusted Free Cash Flow

We define free cash flow as operating cash flow less additions to property, plant and equipment, additions to intangible assets, financial investments and other assets. Adjusted free cash flow is not an accounting measure under IFRS. Adjusted free cash flow is presented because it is used internally as a measure for the evaluation of certain aspects of our business. The company also believes some investors find it to be a useful tool for measuring Embraer's cash position. Adjusted free cash flow should not be considered as a measure of the company's liquidity or as a measure of its cash flow as reported under IFRS. In addition, adjusted free cash flow should not be interpreted as a measure of residual cash flow available to the company for discretionary expenditures, since the company may have mandatory debt service requirements or other nondiscretionary expenditures that are not deducted from this measure. Other companies in the industry may calculate adjusted free cash flow differently from Embraer for purposes of their earnings releases, which thus limits its usefulness for comparison between Embraer and other companies in the industry.

in millions of U.S. dollars

ADJUSTED FREE CASH FLOW W/O EVE	1Q26	4Q25	1Q25
Net cash (used in) provided by operating activities	(388.4)	878.4	(183.8)
Financial investments adjustment	24.4	(65.9)	(91.6)
Adjusted net cash (used in) provided by operating activities	(364.0)	812.5	(275.4)
Net additions to property, plant and equipment	(71.7)	(27.3)	(76.0)
Additions to intangibles	(80.0)	(82.5)	(59.5)
Adjusted free cash generated (used)	(515.7)	702.7	(410.9)
Eve free cash used adjusted	68.6	35.6	25.1
Adjusted free cash generated (used) w/o Eve	(447.1)	738.3	(385.8)

Financials are derived from unaudited information.

Ratios based on “NON-GAAP” information

SELECTED FINANCIAL RATIOS	1Q26	4Q25	1Q25
Total debt to EBITDA (i)	3.1	3.1	2.2
Net debt to EBITDA (ii)	0.4	(0.4)	0.3
Net debt w/o Eve to Adjusted EBITDA (iii)	0.6	(0.1)	0.5
Total debt to capitalization (iv)	0.4	0.4	0.4
LTM EBITDA to financial expense (gross) (v)	6.2	6.0	5.3
LTM EBITDA (vi)	873.1	839.6	942.2
LTM Interest and commissions on loans (vii)	141.7	140.3	178.2
Adjusted LTM EBITDA w/o Eve (viii)	923.8	888.8	983.1

Financials are derived from unaudited information.

- (i) Total debt represents short and long-term loans and financing including Eve (US\$ billion).
- (ii) Net debt represents cash and cash equivalents, plus financial investments, minus short and long-term loans and financing.
- (iii) Net debt w/o Eve represents cash and cash equivalents, plus financial investments and intercompany loan receivable, minus short and long-term loans, less Eve Net debt.
- (iv) Total capitalization represents short and long-term loans and financing, plus shareholders equity (US\$ billion).
- (v) Financial expense (gross) includes only interest and commissions on loans.
- (vi) The table above sets forth the reconciliation of Net income to EBITDA, calculated on the basis of financial information prepared with IFRS data, for the indicated periods (US\$ million).
- (vii) Interest expense (gross) includes only interest and commissions on loans, which are included in Interest income (expense), net presented in the Company's consolidated Income Statement (US\$ million).
- (viii) The table above sets forth the reconciliation of Net income to Adjusted EBITDA, calculated on the basis of financial information prepared with IFRS data, for the indicated periods (US\$ million).

Investor Relations

CONFERENCE CALL INFORMATION

Embraer will host a conference call to present its 1Q26 results on:

Friday May 8, 2026

ENGLISH: 8:00 AM (NYTime) / 9:00 AM (SPTIME)

Translation to Portuguese.

To access the webcast

[click here](#)

Zoom webinar:

818 3876 4674

We recommend you join 15 minutes in advance.

About Embraer

A global aerospace company headquartered in Brazil, Embraer has businesses in Commercial and Executive Aviation, Defense & Security and Agricultural Aviation. The company designs, develops, manufactures and markets aircraft and systems, providing after-sales service and support to customers.

Since it was founded in 1969, Embraer has delivered more than 9,000 aircraft. On average, every 10 seconds an aircraft manufactured by Embraer takes off somewhere in the world, transporting more than 145 million passengers a year.

Embraer is the main manufacturer of commercial jets with up to 150 seats and the main exporter of high value-added goods in Brazil. The company maintains industrial units, offices, service centers and parts distribution, among other activities, in the Americas, Africa, Asia and Europe.

This document may contain projections, statements and estimates regarding circumstances or events yet to take place. Those projections and estimates are based largely on current expectations, forecasts of future events and financial trends that affect Embraer's businesses. Those estimates are subject to risks, uncertainties and suppositions that include, among others: general economic, political and trade conditions in Brazil and in those markets where Embraer does business; expectations of industry trends; the Company's investment plans; its capacity to develop and deliver products on the dates previously agreed upon, and existing and future governmental regulations. The words "believe", "may", "is able", "will be able", "intend", "continue", "anticipate", "expect" and other similar terms are intended to identify potentialities. Embraer does not undertake any obligation to publish updates nor to revise any estimates due to new information, future events or any other facts. In view of the inherent risks and uncertainties, such estimates, events and circumstances may not take place. The actual results may therefore differ substantially from those previously published as Embraer expectations.

This document contains non-GAAP financial information, to facilitate investors to reconcile Eve's financial information in GAAP standards to Embraer's IFRS.



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