



RESULTS
2Q25





DISCLAIMER

This conference call may include statements about future events, based on Embraer's expectations and market financial trends. Such statements are subject to uncertainties that may cause actual results to differ from those expressed or implied in this conference call. Except in accordance with the applicable rules, the company assumes no obligation to publicly update any forward-looking statements. For detailed financial information, the company encourages reviewing publications filed by the company with the CVM.



SUSTAINABLE GROWTH

Successful growth trajectory



All time high 2Q revenue
(\$1.8 billion)



Highest 2Q Adj. EBIT margin
(+10.5%) over the last 10 years



\$29.7 billion backlog: new record
fueled by product excellence



Operational efficiency: 2Q
deliveries 30% higher yoy



Book-to-bill around 2x* across
all business units



US tariffs major concern

CULTURE FOUNDATION: SAFETY FIRST, QUALITY ALWAYS IN EVERYTHING WE DO!





2Q25 HIGHLIGHTS

COMMERCIAL AVIATION EXPANSION:

SAS orders 45 E195-E2, and 10 optional units

SkyWest purchases 60 E175, and 50 additional options



Backlog
\$13.1 bn
1.8x btb*

EXECUTIVE JETS STRONG PERFORMANCE:

All time high 2Q revenue (c.\$550 million)

2Q sales, deliveries & backlog remain **historically strong**



Backlog
\$7.4 bn
2.4x btb*

GLOBAL DEFENSE SALES:

Portugal 6th KC-390 purchase, along with 10 new options

Lithuania KC-390 selection, newest NATO member (7th)



Backlog
\$4.3 bn
3.6x btb*

SERVICES SUSTAINABLE GROWTH:

New Pool contracts (8) reinforce the company's global presence

MRO expansion with CommuteAir and a new **full-flight simulator** partnership with CAE



Backlog
\$4.9 bn
2.0x btb*

*btb= book-to-bill LTM

KC-390 PRODUCTION LEVELING

65%

Increase in **Aircraft Production Output**

16%

Reduction in **Production Cycle Time**

23%

Improvement in **Operational Efficiency (IUH**)**

22%

Decrease in **Cost of Poor Quality (CoPQ/SS***)**



*Improvements to the KC-390 production line baseline as of May 2024.

**IUH - (Internal Utilization of Hours) Measures how efficiently available work hours are used in production.

***CoPQ/SS (Cost of Poor Quality per Sales Shipment) Represents the cost of defects or rework per unit delivered.

OUR ROLE IN THE US AND AEROSPACE

- **Importance of Embraer's E175 aircraft** to connect US regional market to families, businesses and communities
- Embraer forecasts **\$21bn in US imports** and \$13bn in exports **by 2030** – resulting in a **significant \$8bn trade surplus for the US**
- Currently, Embraer businesses and our suppliers **support 13,000 jobs** throughout the US, and will **create another 5,500 by 2030**
- **We plan to invest \$500m over the next 5 year** to expand our facilities in Melbourne (FL) and build a new MRO in Dallas (TX)
- **Embraer will invest another \$500m** in a new US assembly line **and create another 2,500 jobs** if the US government selects the KC-390
- Embraer advocates for a swift return to **“zero tariff rules for all aviation and aerospace industry”**



2Q25
**OPERATIONAL
RESULTS**

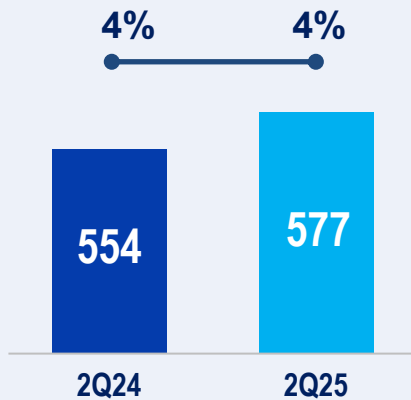


COMMERCIAL AVIATION



Revenue +4% yoy

EBIT \$25m (+4% yoy); margin +4.3% (+0bp)

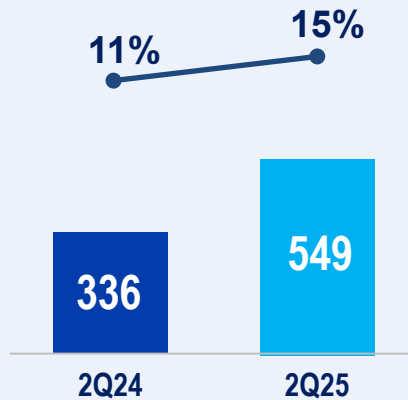


EXECUTIVE AVIATION



Revenue +64% yoy

EBIT \$80m (+110% yoy); margin +14.5% (+320bp)



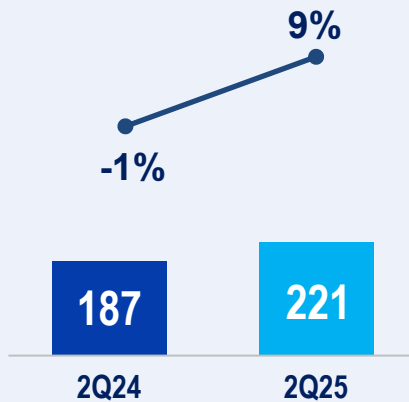
■ Revenues (US\$m) —●— Adj. EBIT margin

DEFENSE & SECURITY



Revenue +18% yoy

EBIT \$20m (+\$21m yoy); margin +9.2% (+970bp)

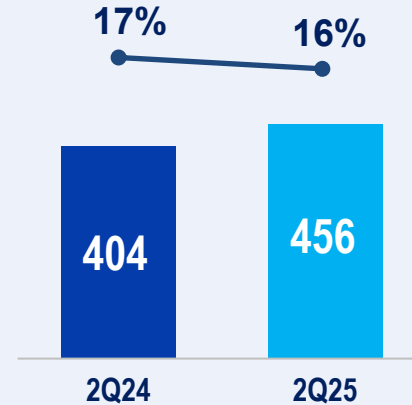


SERVICES & SUPPORT



Revenue +13% yoy

EBIT \$71m (+3% yoy); margin +15.5% (-150bp)



■ Revenues (US\$m) —●— Adj. EBIT margin



EVE

**Eve and Revo sign agreement for 10
firm orders and 40 additional options,
including aftermarket services**



PHENOM[®] 300E
BY EMBRAER

2Q25
**FINANCIAL
RESULTS**

DELIVERIES

COMMERCIAL AVIATION

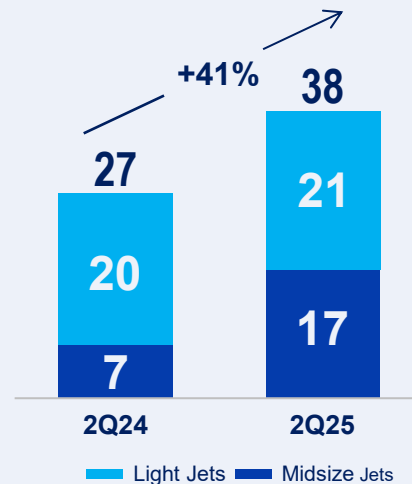


GUIDANCE 2025:

77 to 85

1H25: 26 (32% mid-point; 35% 5Y avg)

EXECUTIVE AVIATION



GUIDANCE 2025:

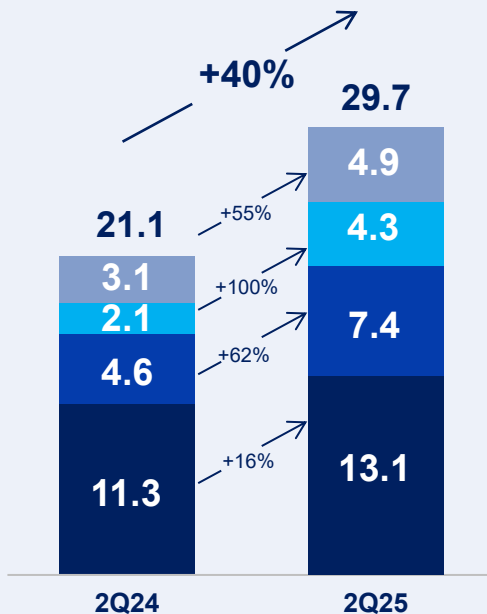
145 to 155

1H25: 61 (41% mid-point; 32% 5Y avg)



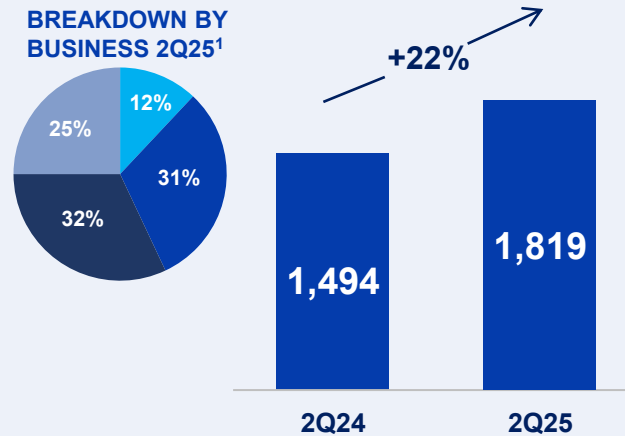
BACKLOG

US\$ billion



NET REVENUES

US\$ million



GUIDANCE 2025:
US\$7.0 – 7.5 billion

1H25: US\$2,922 million (40% mid-point; 38% 5Y avg)

Commercial Aviation Executive Aviation Defense & Security Services & Support

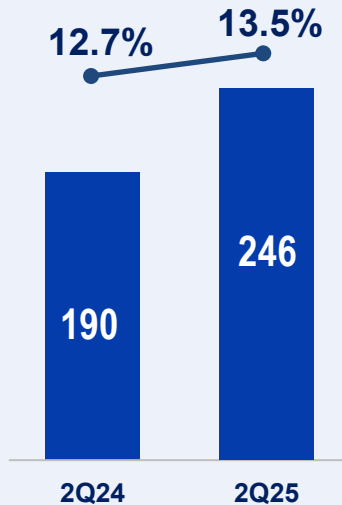
¹Revenue breakdown does not include "Others" Business Unit.



ADJUSTED EBITDA

US\$ million

excludes Eve¹



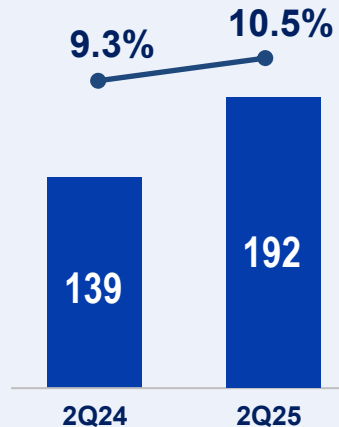
Reported EBITDA¹ Margin
180 +12.0%
233 +12.8%

1H25: \$354m; \$132m 5Y avg

ADJUSTED EBIT

US\$ million

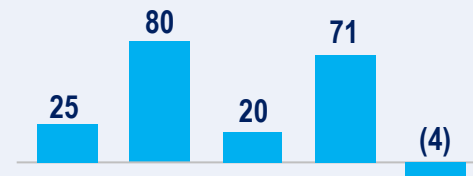
excludes Eve¹



Reported EBIT¹ Margin
128 +8.6%
180 +9.9%

1H25: \$254m; \$42m 5Y avg

BREAKDOWN BY BUSINESS 2Q25



Com. Exec. D&S S&S Other²

GUIDANCE 2025:

7.5% – 8.3%



1H25: +8.7%; +1.1% 5Y avg

¹ Adjusted EBITDA and Adjusted EBIT do not consider Eve expenses/warranties. All numbers from Eve are IFRS.

² Other includes unallocated operating income (expenses).

ADJUSTED FCF

US\$ million

excludes Eve



GUIDANCE 2025:

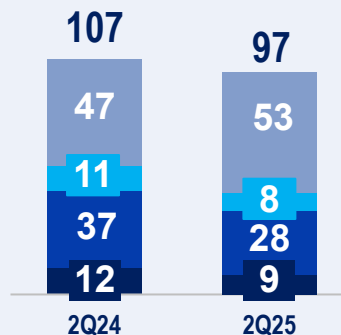
US\$200 million or higher

1H25: (\$547m); (\$451m) 5Y avg

INVESTMENTS

US\$ million

excludes Eve

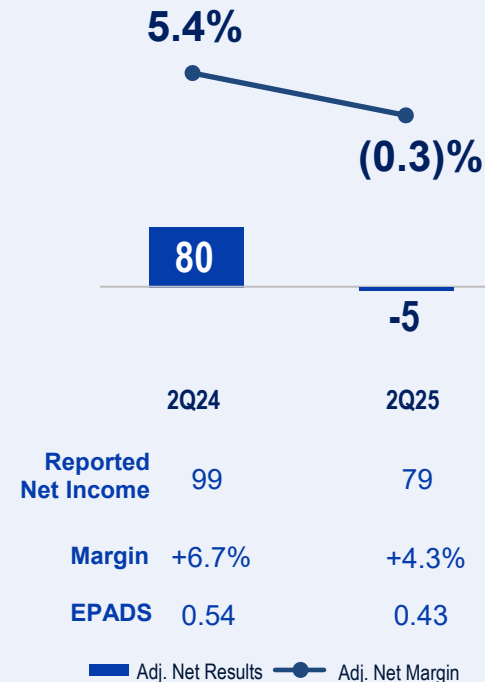


Capex Net add Pool Program
Additions to intangible Research¹

ADJ. NET INCOME

US\$ million

excludes Eve²



¹ Research is expensed (i.e. not capitalized)

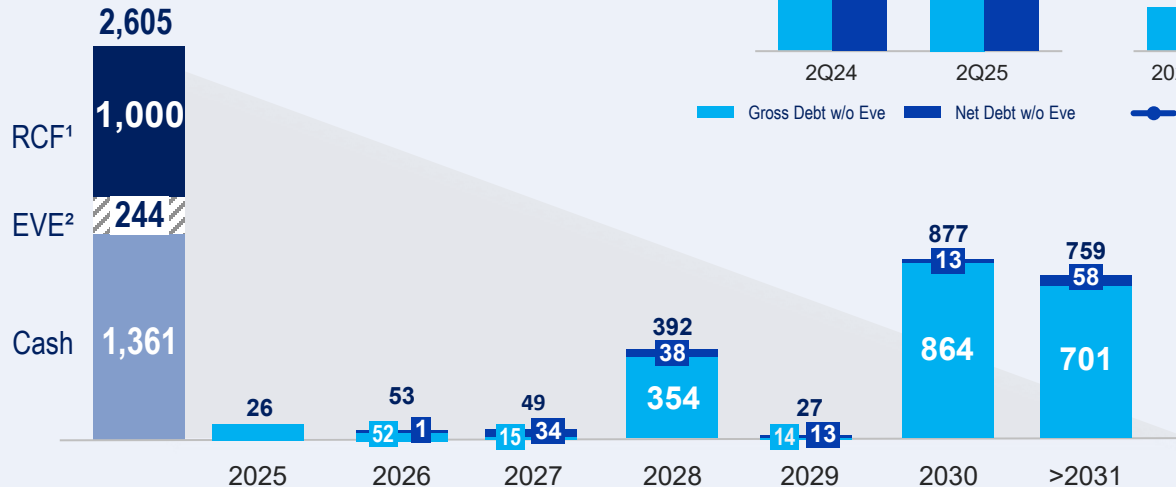
² Considers Eve expenses, warranties and financial results | Adjusted net results is calculated by adding net income attributable to Embraer's shareholders plus deferred income tax and social contribution for the period [US\$(162.7)m in 2Q25; US\$(8.8)m in 2Q24]. | *All numbers from Eve are IFRS.



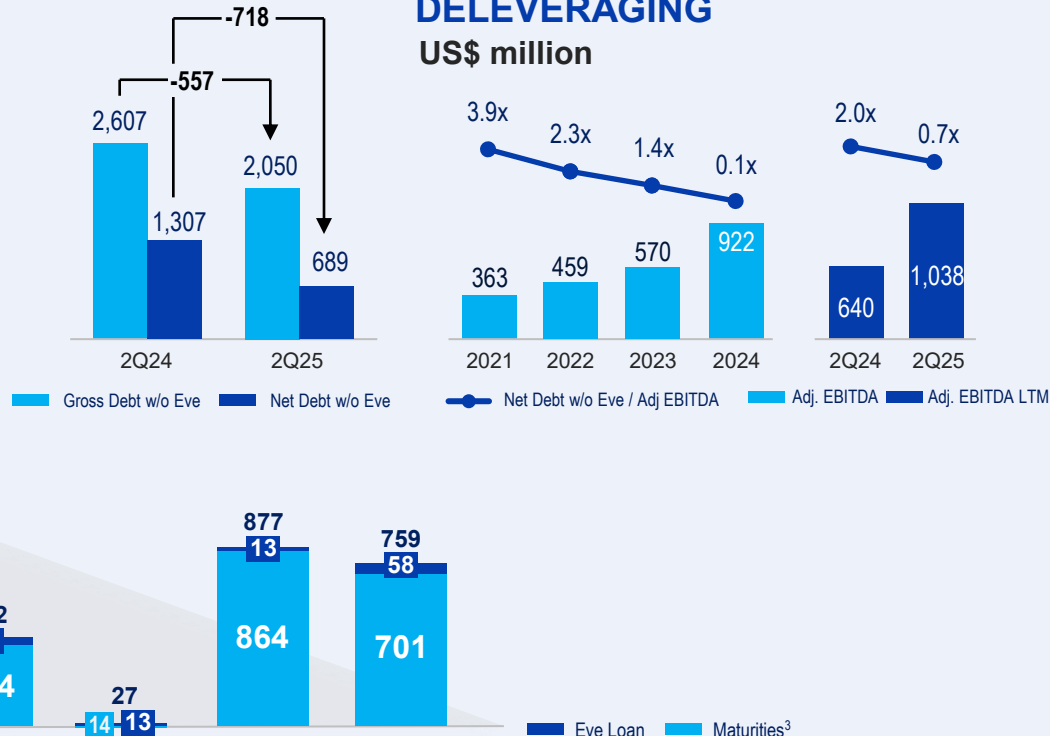
LIQUIDITY

Strong liquidity and long-term maturities

MATURITIES US\$ million



DELEVERAGING US\$ million



¹Revolving Credit Facility; ²Eve's Cash = Cash and cash equivalents plus financial investments | ³Maturities = Do not consider accrued interest and deferred costs | *All numbers from Eve are IFRS.



SHAREHOLDER REMUNERATION

Period	Declared Income	Approval Date	EMBR3 Record Date*	EMBR3 Payment Date**	Gross Amount Declared (R\$ million)	Gross Value per Share (R\$)	Gross Value per ADS (US\$)***
FY24	Dividends	April 29 th , 2025	May 12 th , 2025	May 23 rd , 2025	51.4	0.07	0.05
2Q25	Interest on Equity	April 29 th , 2025	2Q26	2Q26	142.8	0.19	0.14

* Shareholders on record at the close of trading in the B3 stock exchange will be entitled to receive the proceeds | Estimated for 2Q26, the exact date will be announced after the 2026 Annual General Meeting.

** Payment date refers to EMBR3; for ERJ the payment will follow applicable procedures from the U.S. depositary bank | Estimated for 2Q26, the exact date will be announced after the 2026 Annual General Meeting.

*** Estimated value (i.e. dependent on spot foreign exchange rate).

A wide-angle, perspective view of the interior of a Phenom 100EX aircraft cabin. The cabin is bright and modern, with white leather seats and dark wood paneling. The floor is dark, and the overhead storage bins are visible. The cockpit is visible at the far end of the cabin. The text "CLOSING REMARKS" is overlaid in large, white, bold letters in the center of the image.

CLOSING REMARKS

PHENOM[®] 100EX
BY EMBRAER

Francisco Gomes Neto - CEO



CLOSING REMARKS

Portugal's new purchase and **Lithuania's** selection reinforce the **KC-390's** momentum in Europe



SkyWest order of **E175** consolidates its **U.S. regional market success**



E2 family enhance **SAS's regional connectivity** and operational efficiency



2024-25 **marquee orders years**; all time high backlog (+\$11bn; c.+60%)



CULTURE FOUNDATION: SAFETY FIRST, QUALITY ALWAYS IN EVERYTHING WE DO!



THANK YOU!

