EQUITY STORY AUG/26

EMBRAER



EMBJ
LISTED
NYSE

EMBJ
B3 LISTED NM

EMBRAER INVESTOR RELATIONS

OUR TEAM

- Felipe Santana, CFO
- Gui Paiva, EAH CFO, Head IR, M&A and CVC
- Patrícia Mc Knight, IR manager
- Alessandra Rangel, IR senior associate
- Rodrigo Diniz, IR analyst
- Ana Luiza Muniz, IR analyst
- investor.relations@embraer.com.br

STAY IN THE KNOW

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2Q26 Backlog & Deliveries

2Q26 Earnings Release

EMBRAER AT-A-GLANCE

World Leading Manufacturer
of jets up to 150-seats

2,100+ Executive Jets
delivered in more than 70 countries

170+ Airlines Customers
in more than 90 countries

60+ Armed Forces
as clients in Defense & Security

25,000+ Employees
across the globe

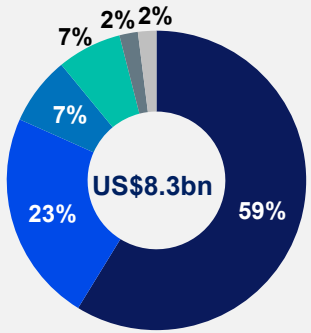
Ratings

STANDARD &POOR'S	FitchRatings	MOODY'S
BBB	BBB-	Baa3
	Positive	Positive

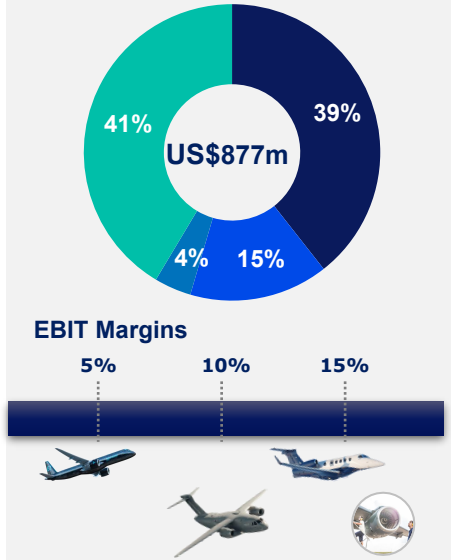
Embraer's Business Segments



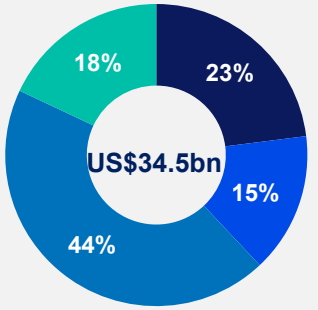
Revenue by Region[1]



EBIT by Segment[2]



Firm Backlog by Segment[3]



Source: Company | Note: (1)) 2Q26 LTM – include BU Others;
(2) 2Q26 LTM – does not include BU Others and Non-Segmented; (3) 2Q26

SUSTAINABLE AND PROFITABLE GROWTH

Driven by Efficiency and Innovation

PROVEN RESULTS

Remarkable sales & revenue

Profitability

Improving operational efficiency

ON THE HORIZON

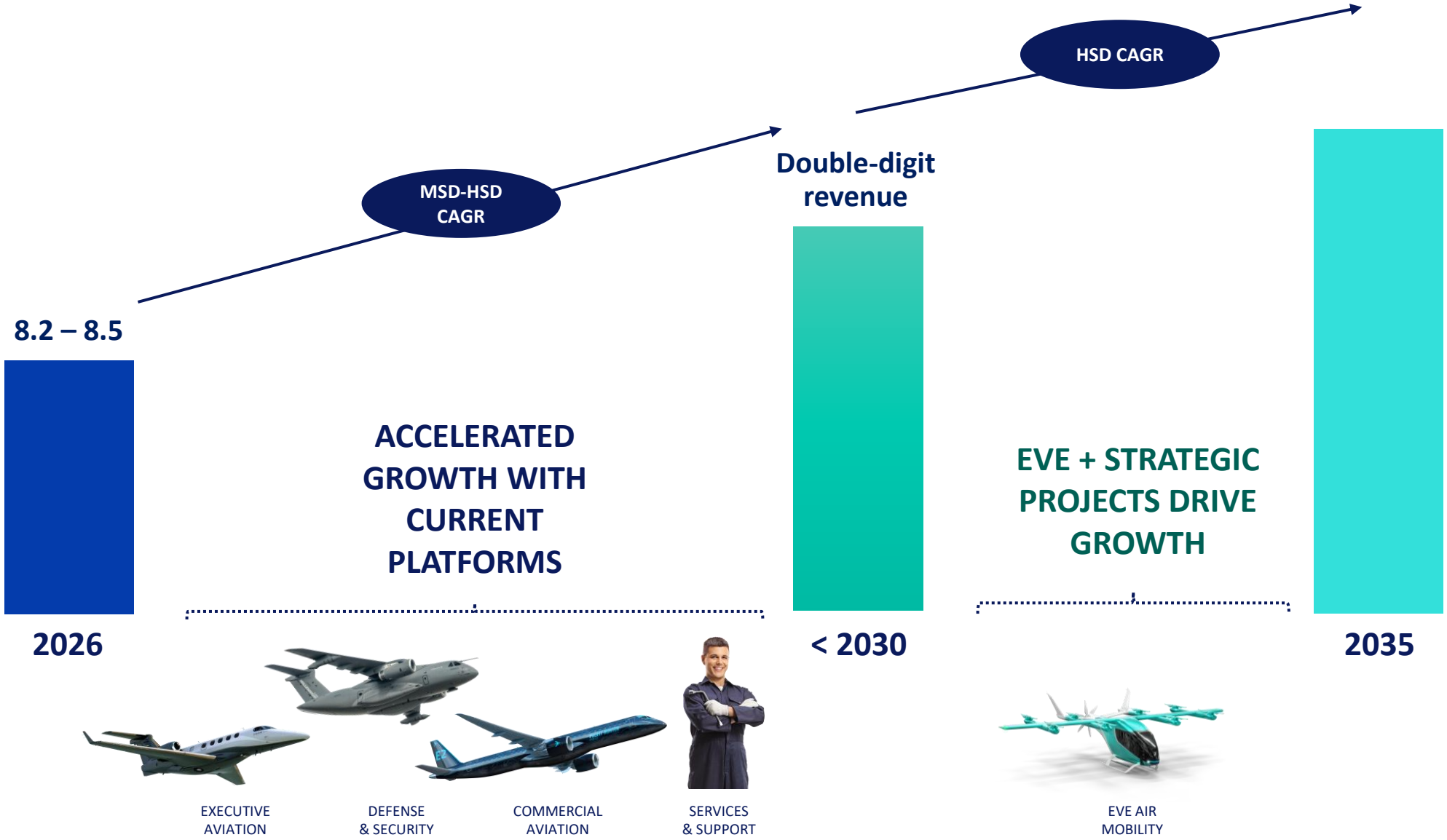
Substantial midterm growth

Ambitious long-term momentum

Next-gen product development

FLIGHT PLAN FOR THE NEXT 10 YEARS

US$bn



WORLD-CLASS ENGINEERING



4,000+
Engineering Team

1,400+
Employees have master's degrees, PhDs or post-graduate qualifications.

800+
Patents registered in 7 different countries

MANAGEMENT BY VALUE STREAMS

IPANEMA



~60%
REDUCTION IN LEAD TIME*

Baseline: 2021

PRAETOR



~50%
REDUCTION IN LEAD TIME*

Baseline: 2019

PHENOM



~45%
REDUCTION IN LEAD TIME*

Baseline: 2020

E1



~40%
REDUCTION IN LEAD TIME*

Baseline: 2020

KC-390



~35%
REDUCTION IN LEAD TIME*

Baseline: 2019

E2



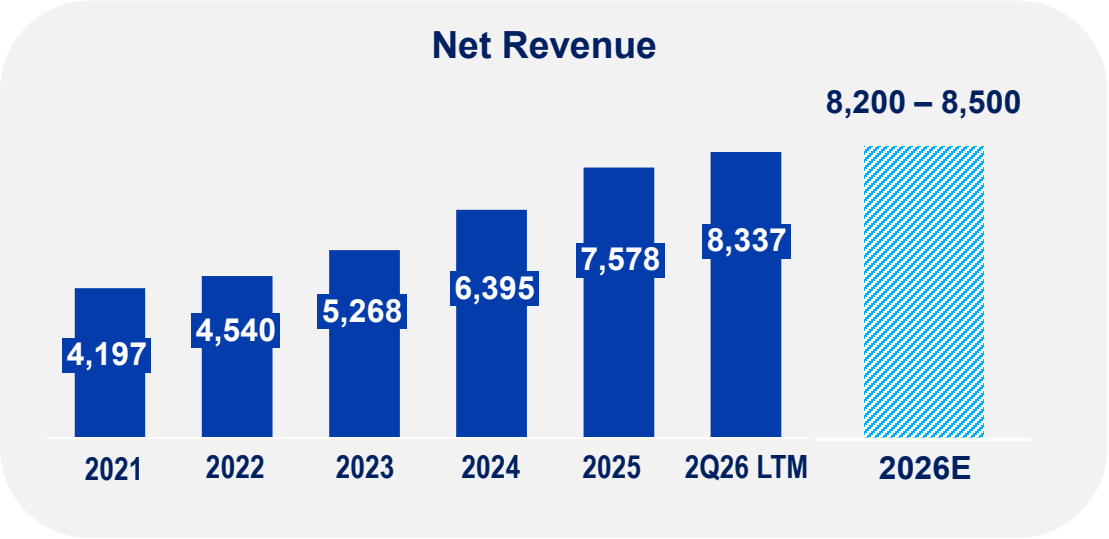
~20%
REDUCTION IN LEAD TIME*

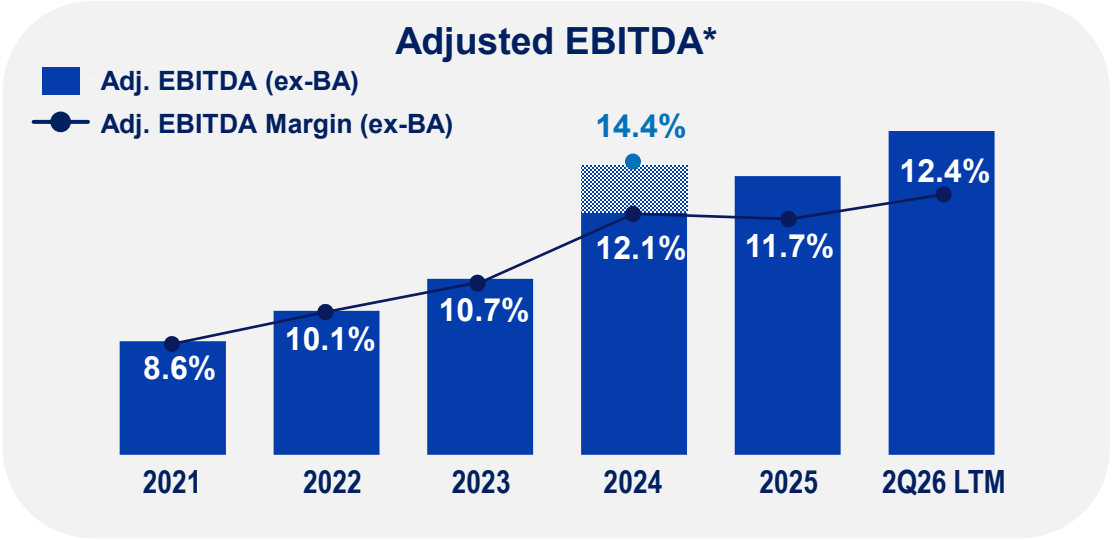
Baseline: 2020

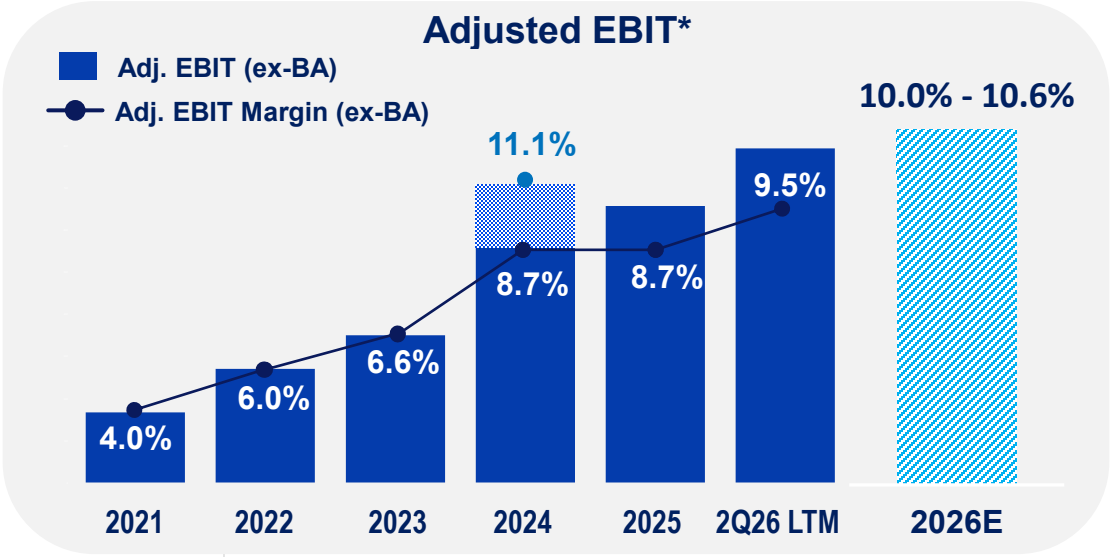
** The gains indicated are based on the evolution in 2025 compared to the baseline of each program.*

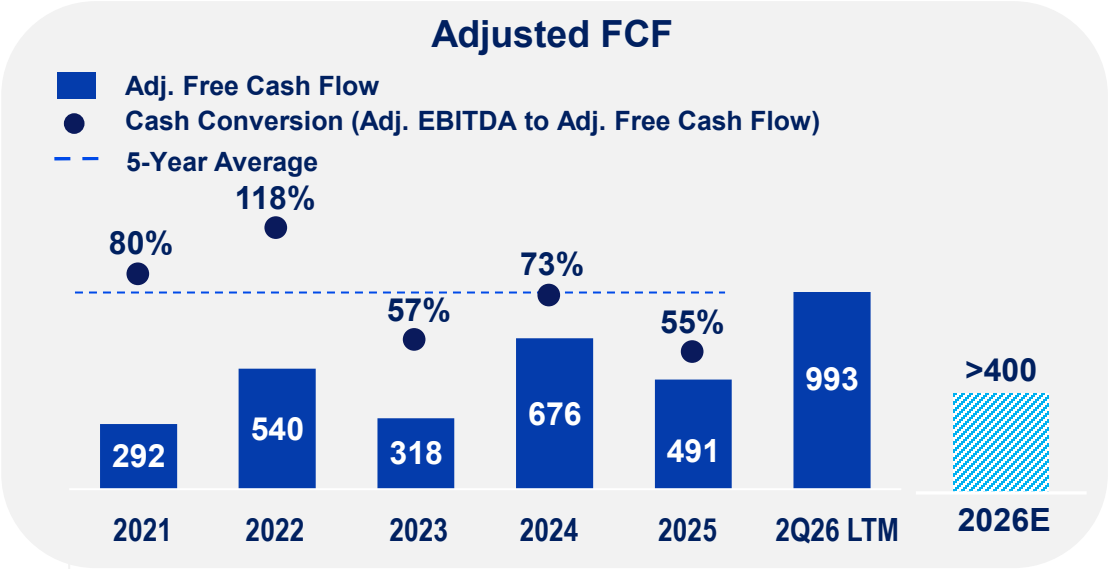
PROFITABLE GROWTH

US$m







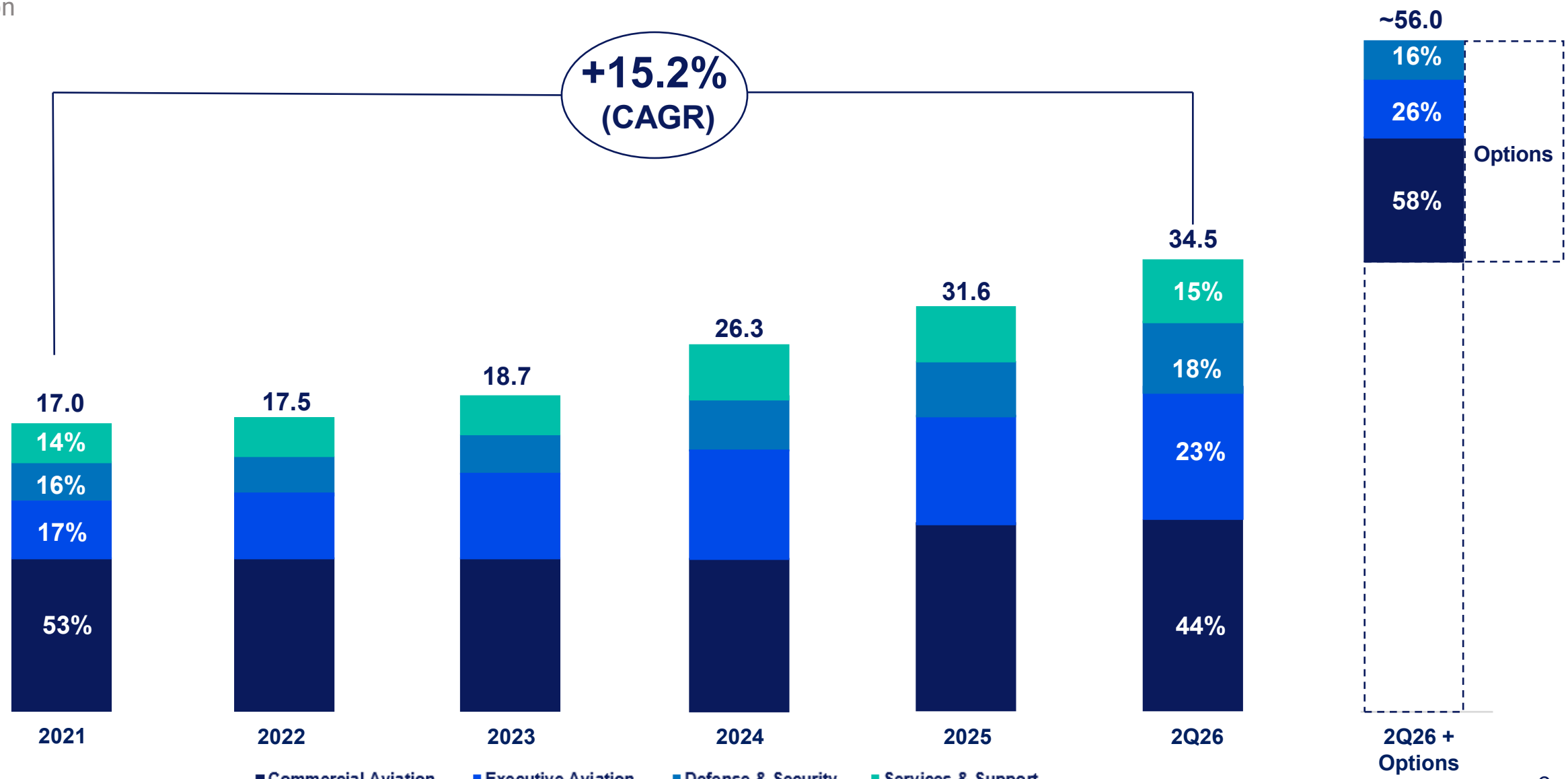


Note: Revenue, adjusted EBITDA, adjusted EBIT and FCF do not consider EVE.
* Headline margin figures includes US$150 million from Boeing agreement in 3Q24.

ALL TIME HIGH AND WELL-BALANCED PORTFOLIO

BACKLOG PER SEGMENT

US$bn



INVESTMENT ON SUSTAINABLE GROWTH

3 main projects



OGMA
GRUPO EMBRAER



Executive Aviation (2024-27)

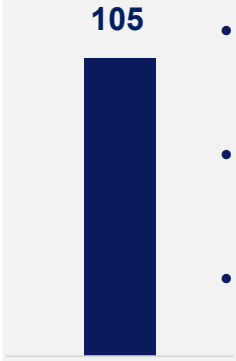
US$m



- Increase in production capacity for the business;
- Gavião Peixoto SP, Brazil & Melbourne FL, USA;
- In-line with backlog growth.

Services – OGMA (2021-26)

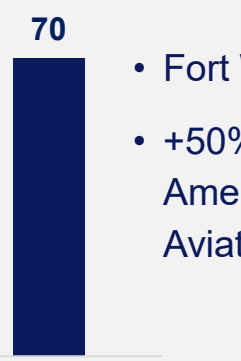
US$m



- Brand new P&W engines induction line;
- Operation started in April 2024;
- Full ramp (US$650m revenues) in 2030.

Services – MRO (2025-27)

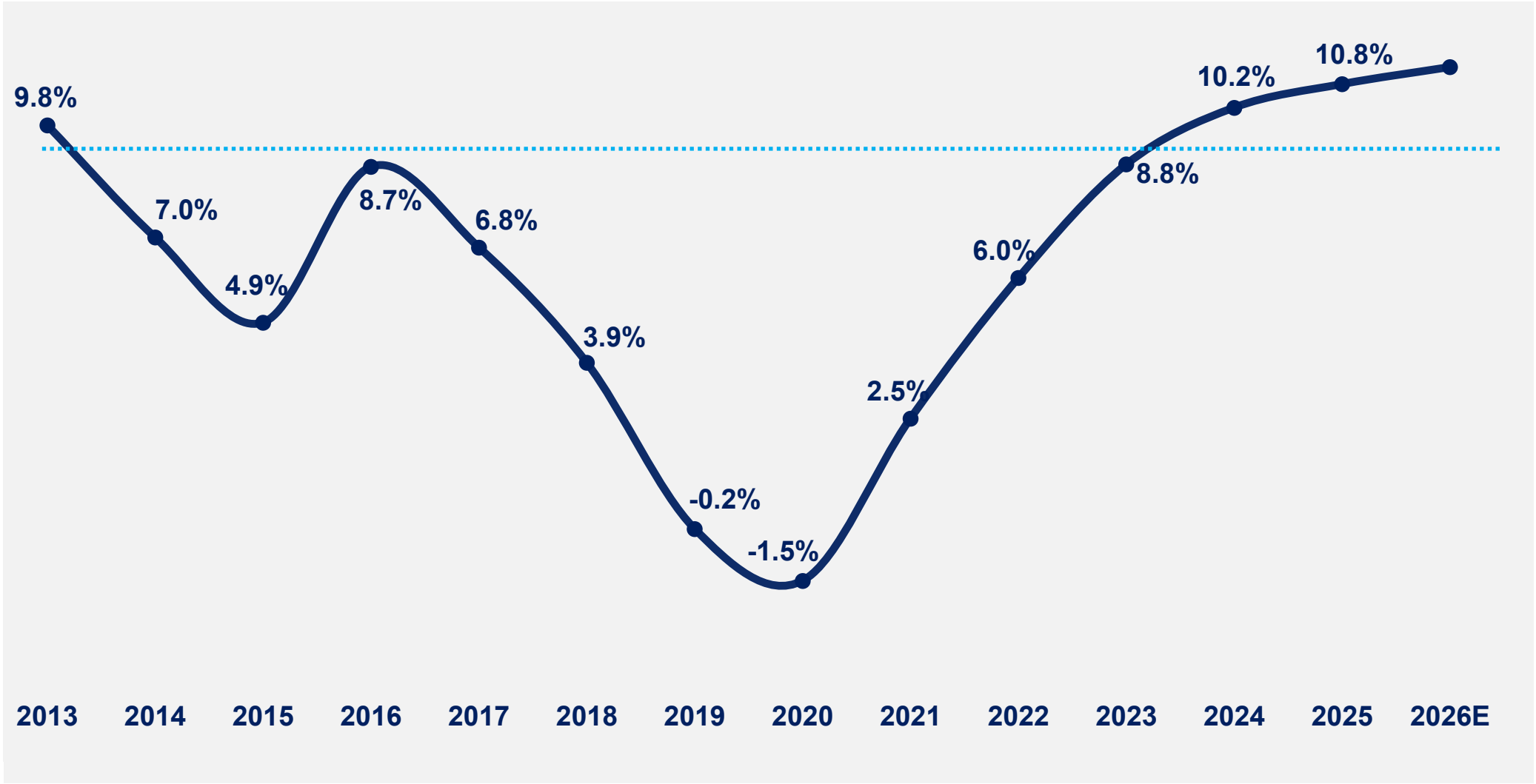
US$m



- Fort Worth TX, USA;
- +50% increase in North America Commercial Aviation clients in 2027.

RETURN ON INVESTED CAPITAL

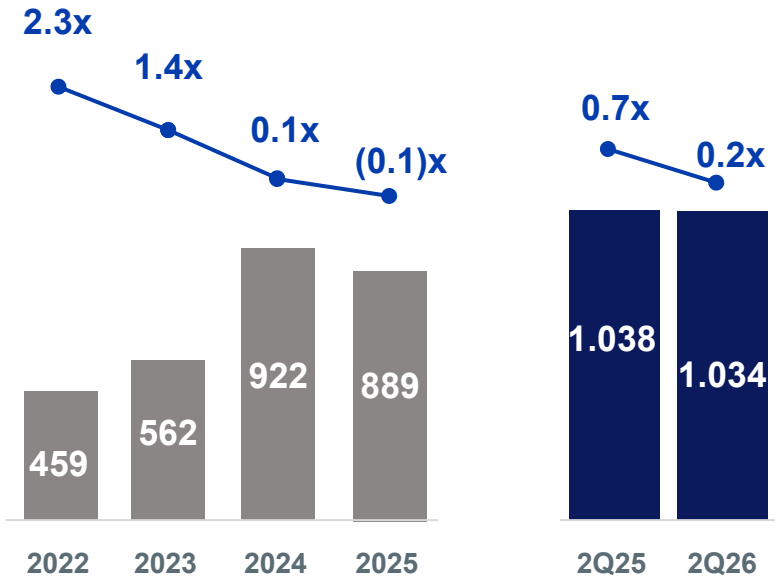
ROIC above WACC supported by improved operational and financial metrics



FINANCIAL POSITION US$ million

Excludes Eve

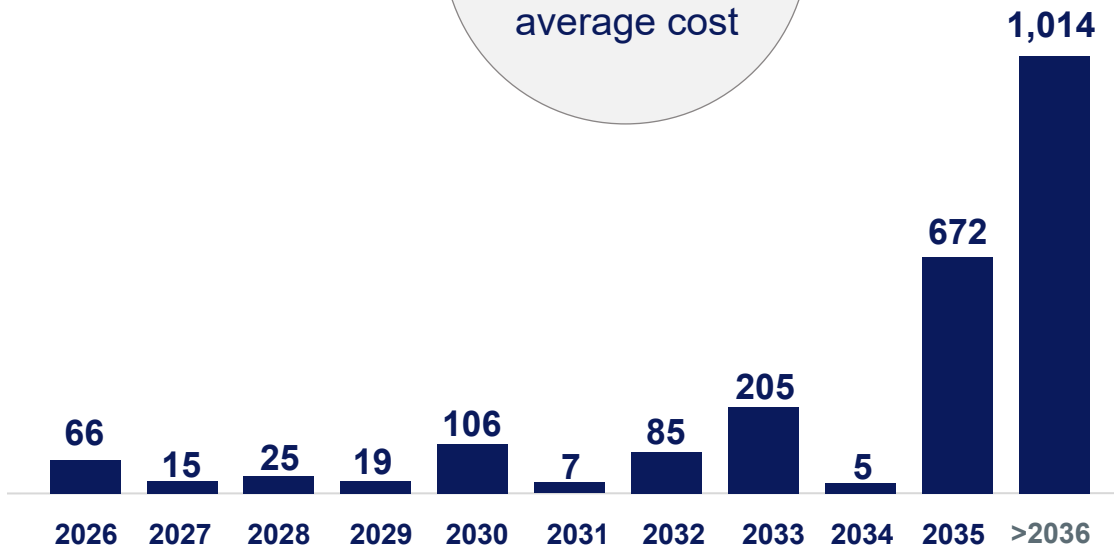
DELEVERAGING



DEBT PROFILE

9.2 years

5.1% average cost



Adj. EBITDA | Adj. EBITDA LTM | Net Debt w/o Eve / Adj EBITDA | Embraer Debt

EMBJ
B3 LISTED NM

EMBJ
LISTED
NYSE



COMMERCIAL AVIATION

E-JETS FAMILY: A GLOBAL MARKET SUCCESS

The E2s are the most efficient in the world in the single-aisle segment, shaping the market with their sustainable technologies, superior comfort, excellent economy and the ideal range



E195-E2

Seats: 120 to 146
Range: 5,556 km / 3,000 nm
YYZ – LAX; REC – MVD
*For specs click **here***



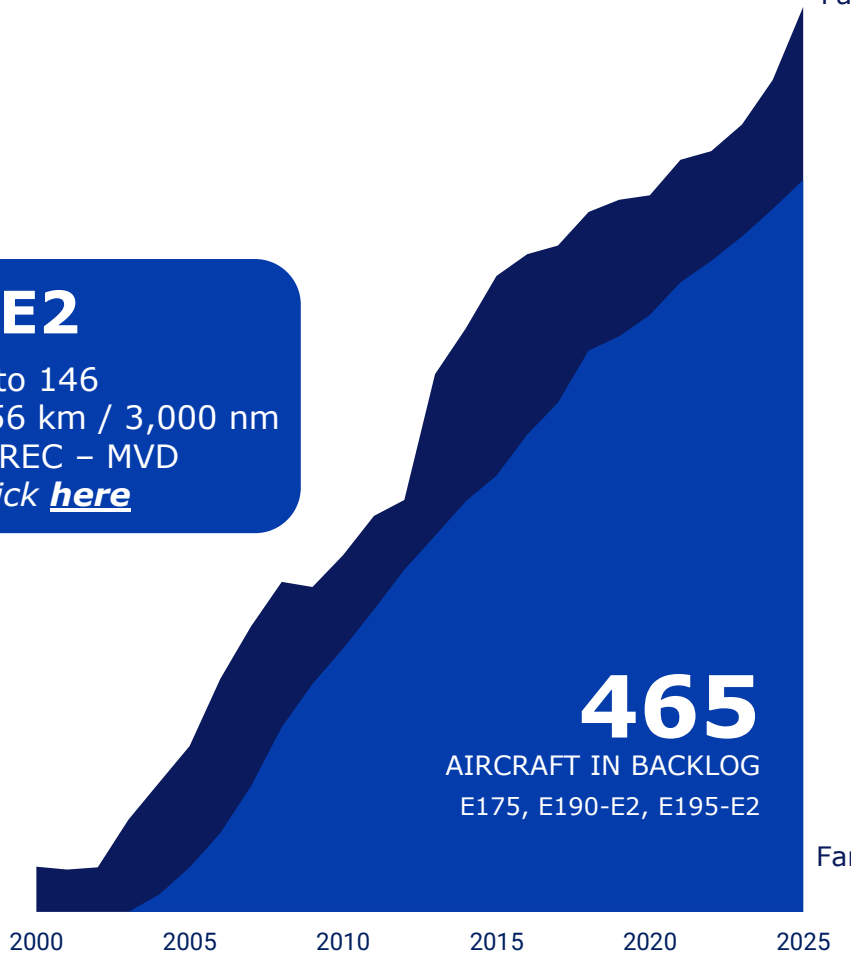


E175

Seats: 76 to 88
Range: 4,074 km / 2,200 nm
JFK – IAH; MCO – DEN
*For specs click **here***

E190-E2

Seats: 97 to 114
Range: 5,463 km / 2,950 nm
ATH – LHR; SVO – MAD
*For specs click **here***

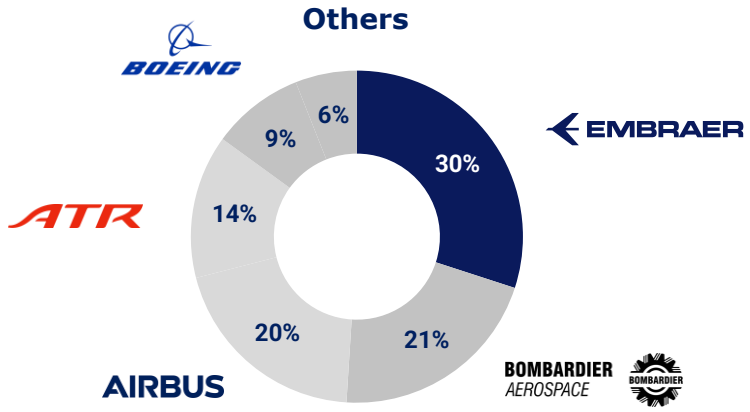


Source: Company; routes made under specific conditions of winds, temperatures and payloads.
¹Total E-Jets Family includes E170, E175, E190-E1, E190-E2, E195-E1, E195-E2.

MARKET SHARE & PRODUCT POSITIONING

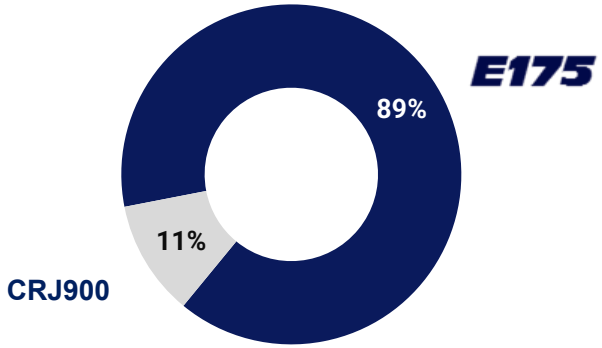
Up To 150-seat Global Market Share

(Deliveries since 2004)

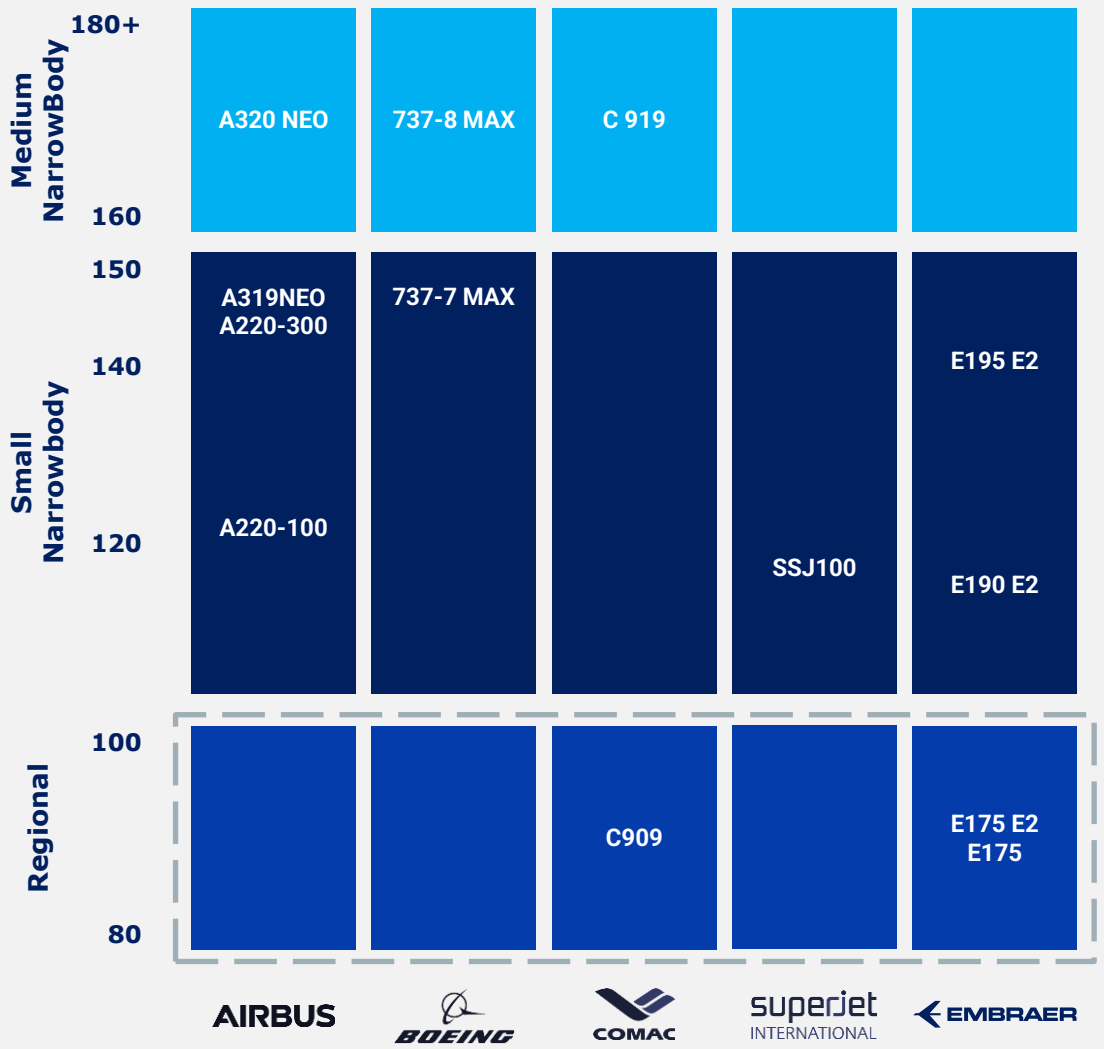


North America 70 to 90-seat Jets Market Share

(Orders since 2013)



Competitive Scenario



EMBRAER

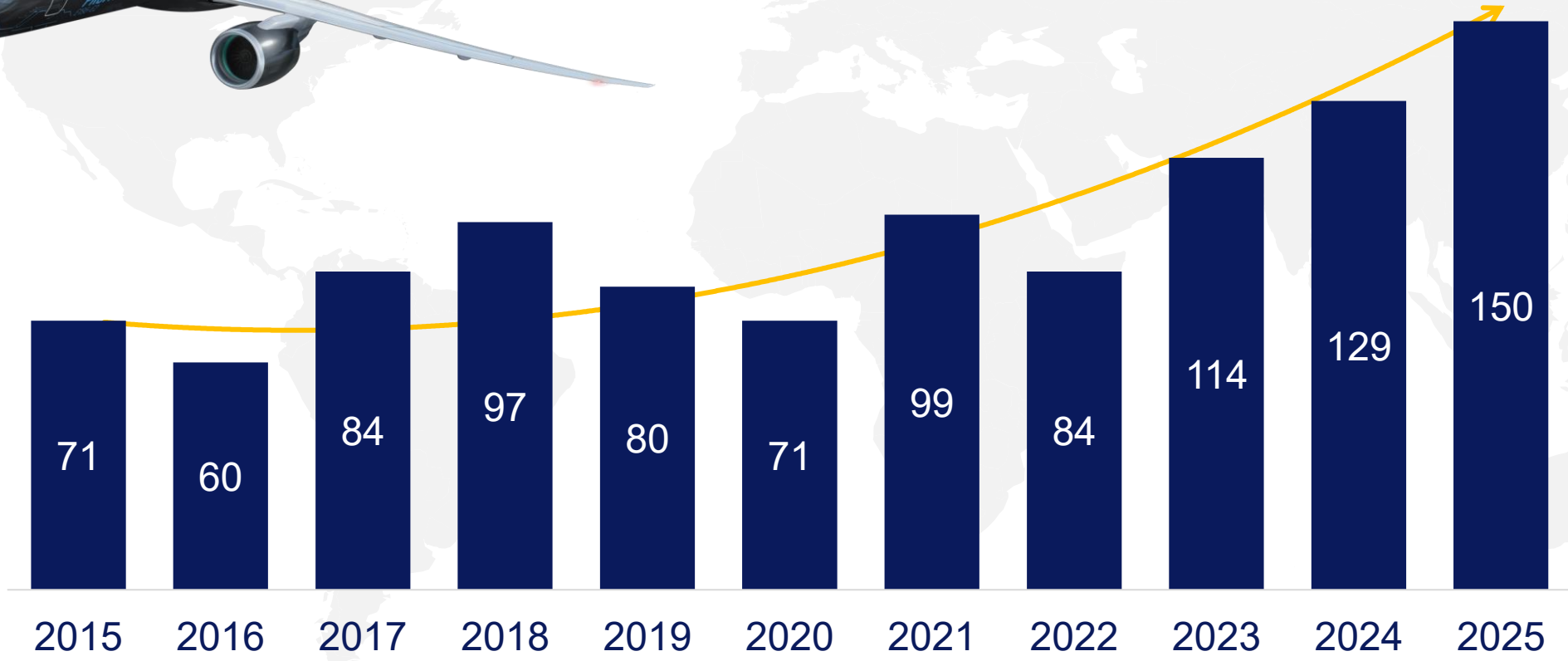
Source: Embraer, Jun 2026.

LONG-TERM SEGMENT OVERVIEW

Small narrowbody segment is gaining traction



SMALL NARROWBODY NEW DELIVERIES



Connectivity in a fragmented world

Demand growth In secondary markets

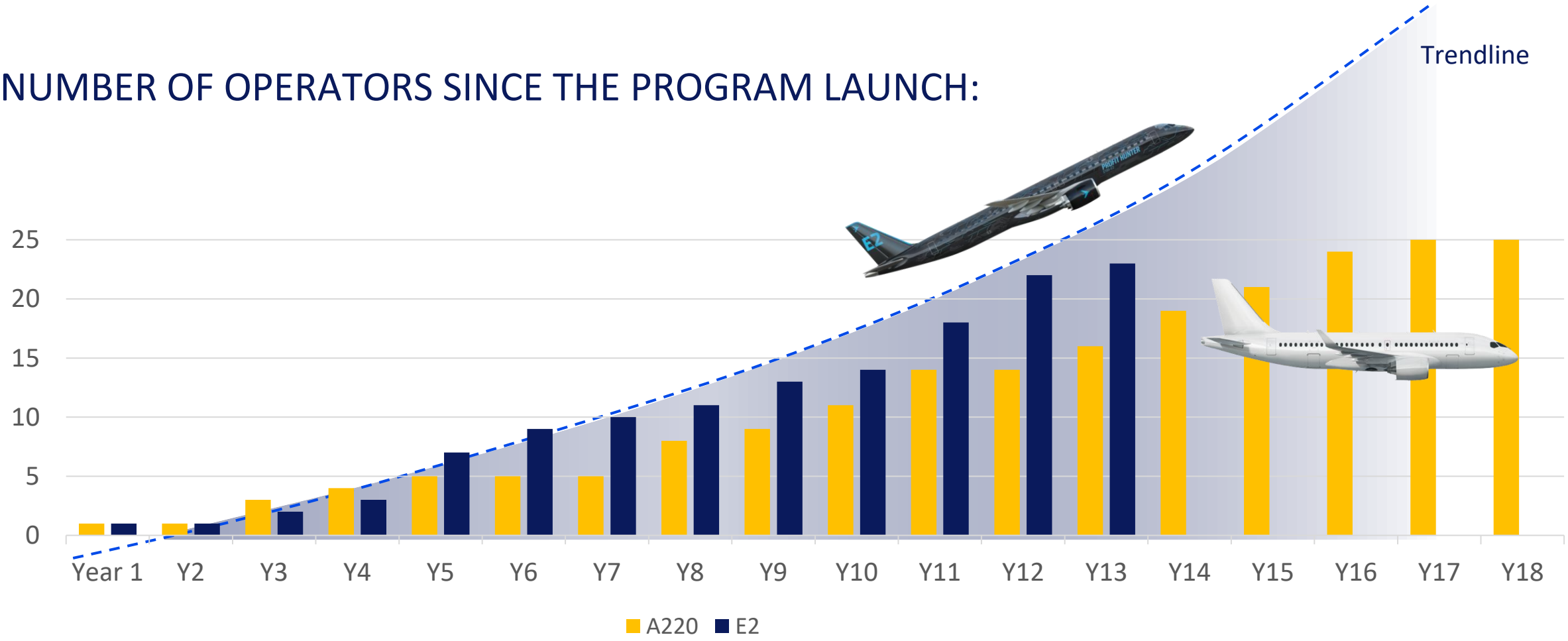
Increased use of mixed fleets to right-size capacity

Source: Cirium, Dec 2025

E2 MARKET ACCEPTANCE

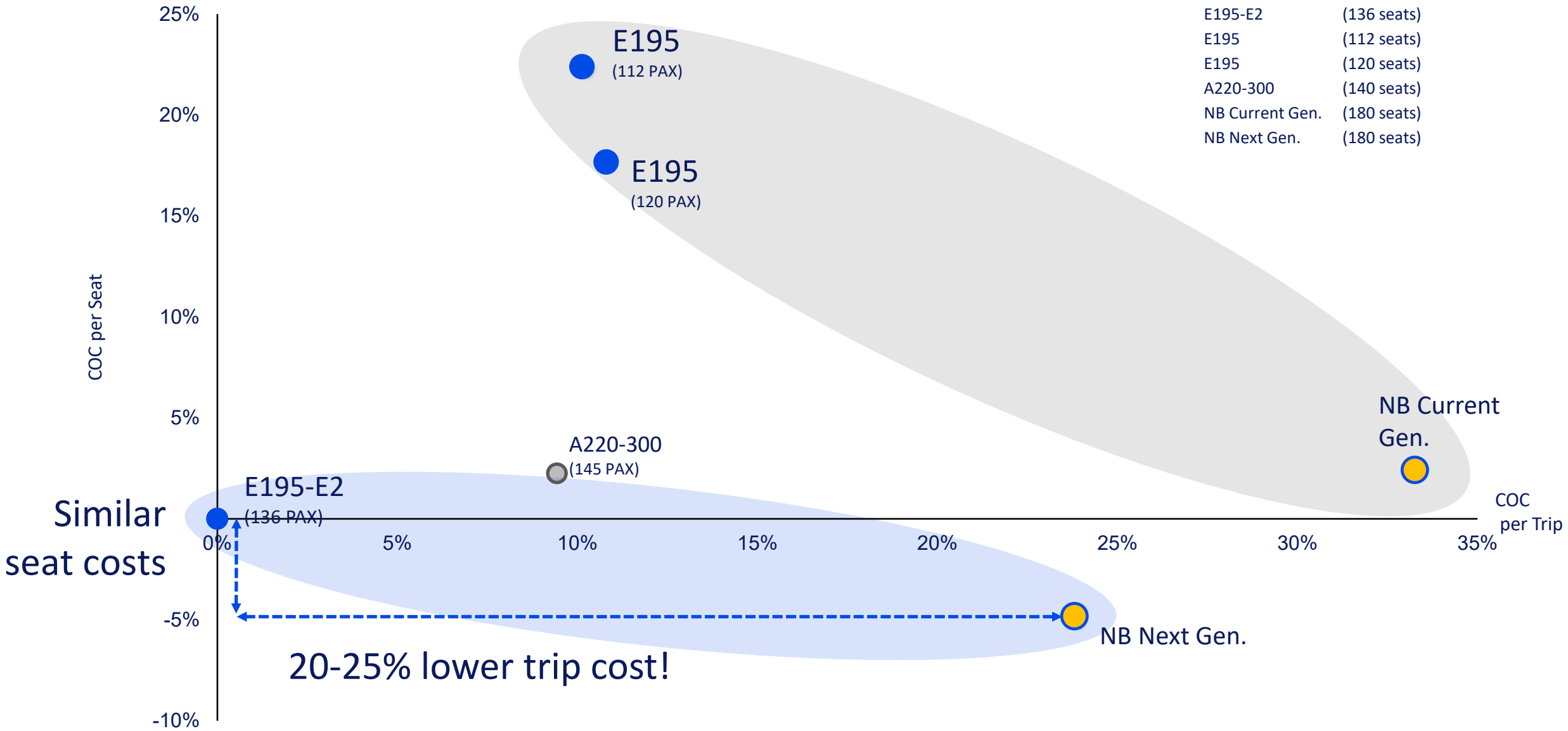
Strong performance, accelerating post-covid

NUMBER OF OPERATORS SINCE THE PROGRAM LAUNCH:



Since 2022:
12 new E2 customers: SalamAir, TUI, Royal Jordanian, Scoot, SKS, Luxair, Mexicana, LOT, Virgin, Hunnu Air, ANA, Avelo, LATAM, Finnair
9 new A220 customers: TAAG, Croatia Airlines, Qantas, Bulgaria Air, Cyprus Airways, Air Niugini, Lufthansa, Animawings, LOT

UNBEATABLE COST EFFICIENCY



Assumptions: Generic European Conditions, FH/year: 3,000, FH/FC: 2.0 (800 NM)

E2 THE MOST ENVIRONMENTALLY-FRIENDLY JET IN SINGLE AISLE



Quieter

Δ Cumulative Level (EPNdB)

25
20
15
10
5
0

737-900ER
737-900
737-800
737-700
E195
A320
E190
A319
737 MAX 9
737 MAX 8
737 MAX 7
A220-300
A320neo
A220-100
A319neo
E190-E2
E195-E2

0 1 2 3 4 5 6

Δ CO2 emission (ton kg) per trip

600 nm

Greener

E2 IS THE PREFERRED CHOICE TO COMPLEMENT NB

Selected to complement both Airbus and Boeing larger Narrowbodies



Azul	Air Peace	SalamAir	LUXAIR	Royal Jordanian	KLM	TUI fly	scoot	LOT Polish Airlines	Virgin	ANA	SAS	mexicana	LATAM	FINNAIR
67 x E2s 54 x A320neo 26x A321neo	**16 x E2s** 21 x 737s 4x A320	**6 x E2s** 12 x A320neo	**9 x E2s** 10 x 737s	**10 x E2s** 20 x A320neo	**25 x E2s** 38 x 737s	**3 x E2s** 22 x 737s	**9 x E2s** 39 x A320neo	**3 x E2s** 19 x 737s	**8 x E2s** 92 x 737s 7 x A320	**15 x E2s** 39 x 737s 17 x A320	**45 x E2s** 80 x A320	**20 x E2s** 3 x 737s	**24 x E2s** 19 x A321s 16 x A320s	**18 x E2s** 3 x 737s 24 x A320s
25x Owned 42x Lessors	16x Owned	6x Owned	9x Owned	2x Owned 8x Lessors	25x Lessors	3x Lessors	9x Lessors	3x Lessors	4x Owned 4x Lessors	15x Owned	45x Owned	20x Owned	24x Owned	18x Owned

Accelerate [Connectivity] Opportunity

E2 NUMBERS & FACTS

1st AIRCRAFT DELIVERED



Wideroe
NORWAY
3x *E190-E2*

Azul
BRAZIL
25x *E195-E2*

Helvetic
SWITZERLAND
8x *E190-E2*
7x *E195-E2*

Binter
SPAIN
21x *E195-E2*

Air Kiribati
KIRIBATI
2x *E190-E2*

Air Peace
NIGERIA
16x *E195-E2*

KLM
NETHERLANDS
25x *E195-E2*

Porter
CANADA
75x *E195-E2*

TUI fly
BELGIUM
3x *E195-E2*

Placar
BRAZIL
1x *E190-E2*

Royal Jordanian
JORDAN
4x *E190-E2*
4x *E195-E2*

Scoot
SINGAPORE
9x *E190-E2*

LOT
POLAND
3x *E195-E2*

Hunnu Air
MONGOLIA
2x *E195-E2*

Mexicana
MEXICO
10x *E190-E2*
10x *E195-E2*

Virgin Australia
AUSTRALIA
8x *E190-E2*

Airlink
SOUTH AFRICA
10x *E195-E2*

Luxair
LUXEMBOURG
6x *E195-E2*
3x *E190-E2*

1st AIRCRAFT TO BE DELIVERED



Salam Air
OMAN
6x *E195-E2*

ANA
JAPAN
15x *E190-E2*

SAS
SCANDINAVIA
45x *E195-E2*

Avelo
UNITED STATES
50x *E195-E2*

LATAM
CHILE
24x *E195-E2*

Finnair
FINLAND
18x *E195-E2*

213 Delivered aircraft
Last Update: 2Q2026

24 Operators

319 To be delivered

532 Total Firm Orders

Including ***20x*** *E195-E2 from Abra Group Latin America*

QUALIFIED LESSORS

ICBC
CHINA
10x *E195-E2*

AZORRA
UNITED STATES
38x *E195-E2*
16x *E190-E2*

ELEVATE CAPITAL PARTNERS

AERCAP
IRELAND
43x *E195-E2*
5x *E190-E2*

AIRCASTLE
UNITED STATES
25x *E195-E2*

MERX AVIATION

TrueNoord Regional Aircraft Leasing
NETHERLAND
20x *E195-E2*

FALKO

AVOLON

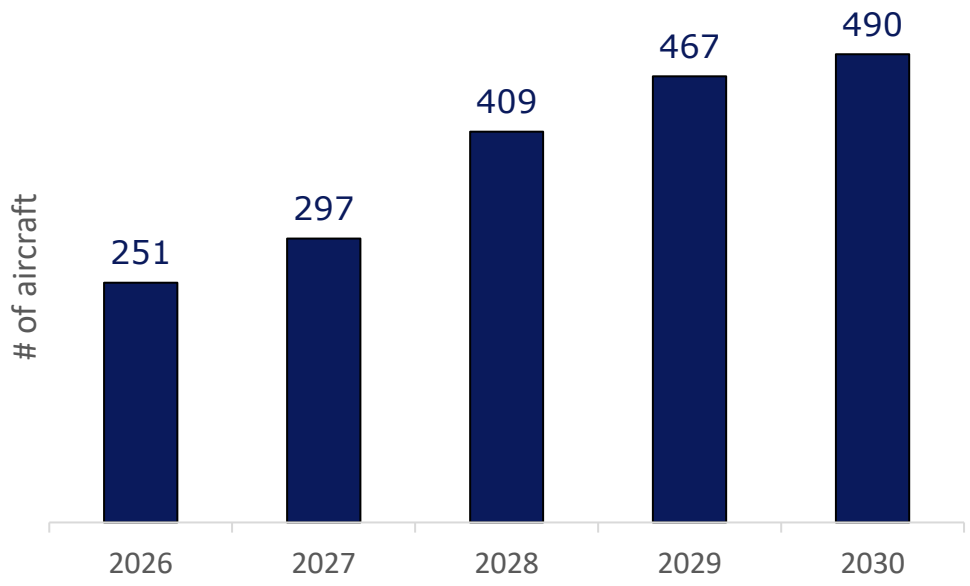
EMBRAER

Source: Embraer, Jul 2026.

REPLACEMENT OPPORTUNITIES AHEAD

Regional Aircraft Replacement (E175 opp.)

CRJ700/900 & E170/E175 with 20+ years old | US market |

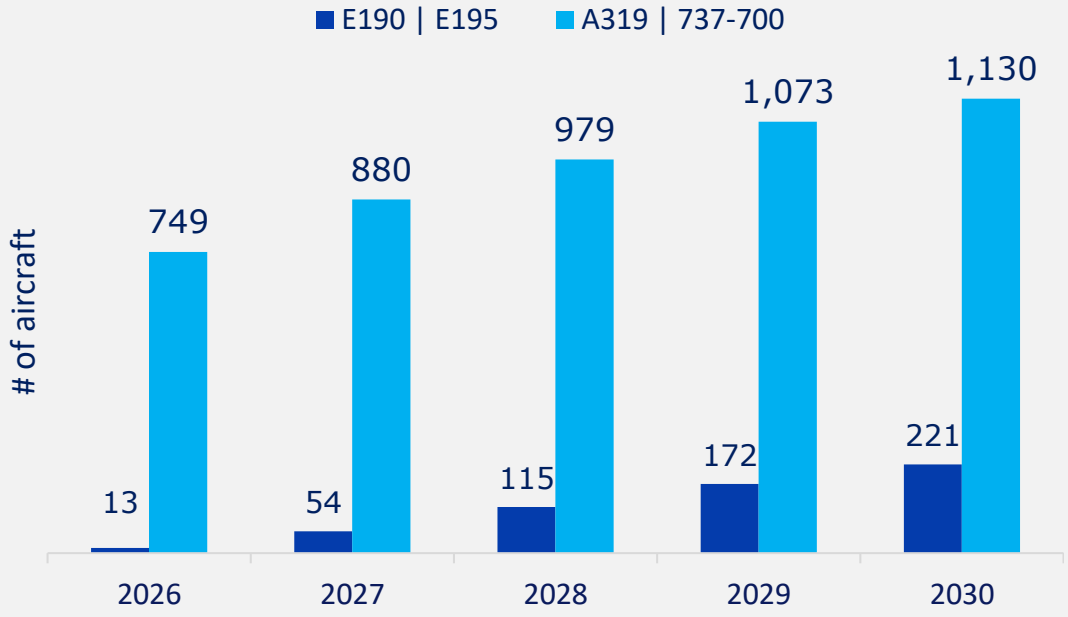


Low competition environment in the next decade

Demand addressable in any scope scenario by either E175 or E175-E2

First Gen SNBs Replacement (E190-E2/E195-E2 opp.)

E190-E1/E195-E1 & A319 & 737-700 with 20+ years old | Global Market |



E1 replacement opportunities getting traction this decade – E2 as the most suitable option

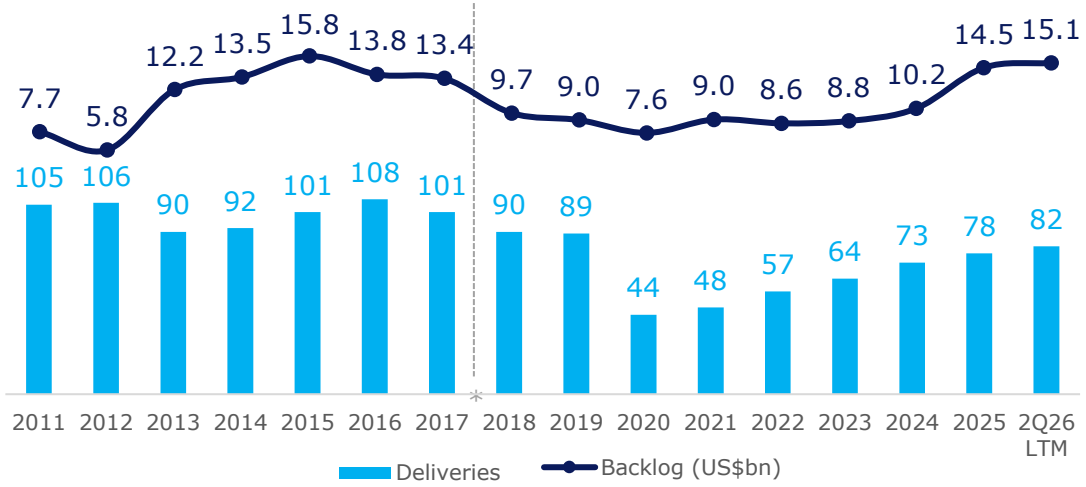
Additional 737-700 and A319 replacement opportunities also addressable

EMBRAER

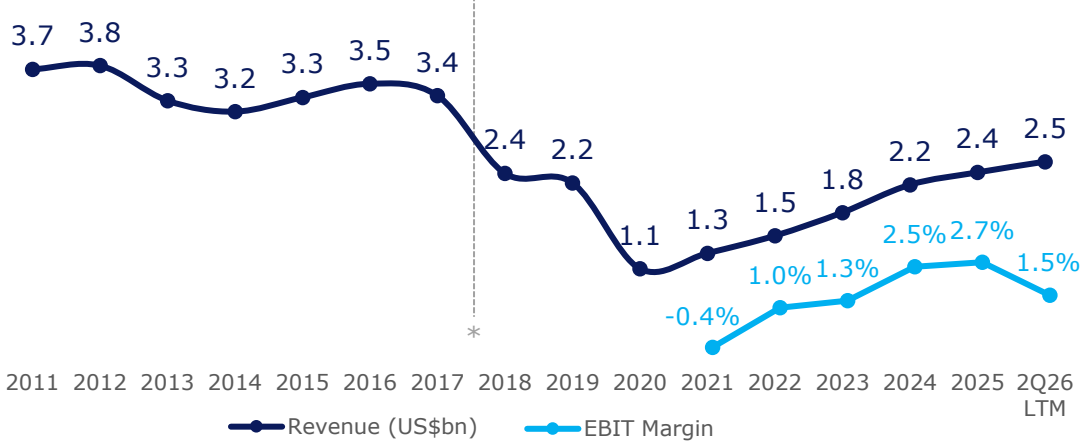
Source: Cirium; Embraer analysis (Mar 2026).

COMMERCIAL BACKLOG

Backlog and Deliveries



Revenue and EBIT Margin



Backlog / Revenue Ratio



Note: *In 2018 Services & Support reported as a separated business unit.

23

EMBJ
B3 LISTED NM

EMBJ
LISTED
NYSE



EXECUTIVE AVIATION

EXECUTIVE AVIATION | PRODUCT PORTFOLIO



Phenom 100EX
Entry
Up to 7 passengers
Range 2,182 km / 1,178 nm
MCO – JFK; GRU – EZE;
LHR – FCO; SIN – BKK

*For specs click **here***



Phenom 300EV
Light
Up to 10 passengers
Range 3,806 km / 2,055 nm
JFK – ASE; GRU – MAO
LHR –TFN; DXB – DEL

*For specs click **here***



Praetor 500E
Midsize
7 to 9 passengers
Range 6,186 km / 3,340 nm
JFK – SFO; JFK – CDG
DXB – NCE; DEL – NRT

*For specs click **here***



Praetor 600E
Super midsize
8 to 12 passengers
Range 7,441 km / 4,018 nm
LHR – JFK; GRU – MIA
CDG – DEL; SIN – DXB

*For specs click **here***

2,100+
Jets delivered

70+
Countries

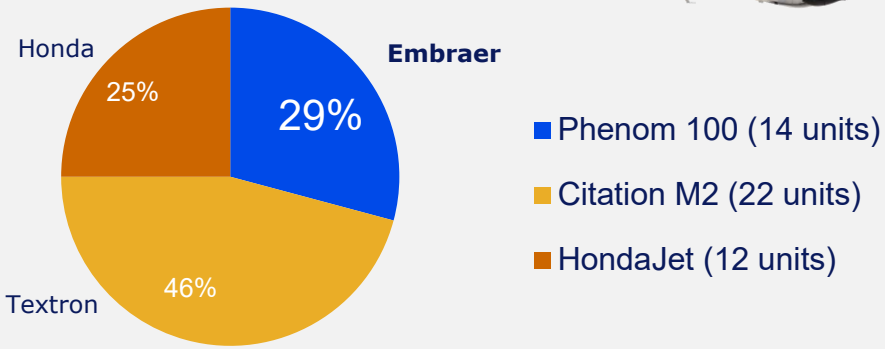
US$7.8bn
Backlog

Source: Company; routes made under specific conditions of winds, temperatures and payloads.

PENETRATING PRODUCT SEGMENTS

PHENOM® 100EX BY EMBRAER



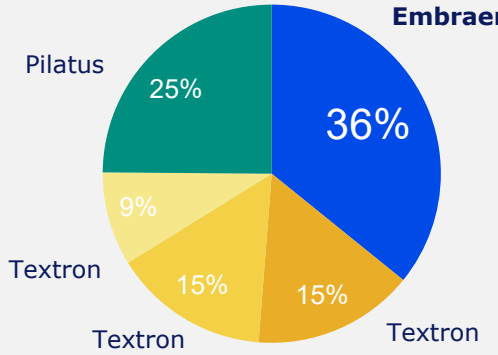


- Phenom 100 (14 units)
- Citation M2 (22 units)
- HondaJet (12 units)

(+600bp yoy)

PHENOM® 300EV BY EMBRAER



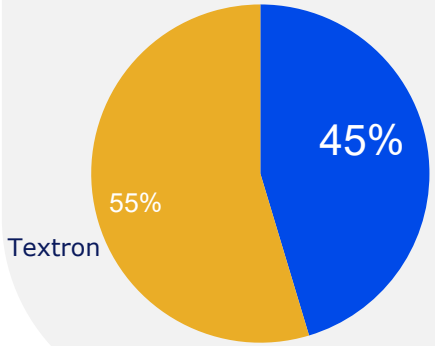


- Phenom 300 (72 units)
- Citation CJ3 (31 units)
- Citation CJ4 (30 units)
- Citation A/XLS (18 units)
- PC-24 (50 units)

(flat yoy)

PRAETOR® 500E BY EMBRAER



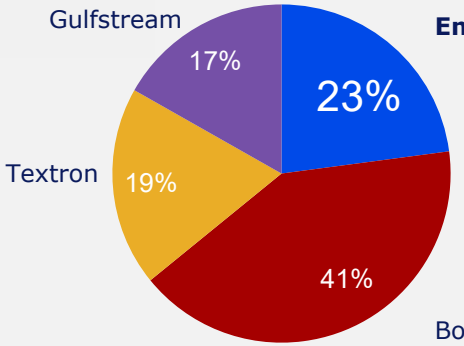


- Praetor 500 (39 units)
- Citation Latitude (47 units)

(+500bp yoy)

PRAETOR® 600E BY EMBRAER





- Praetor 600 (30 units)
- Challenger 3500 (54 units)
- Citation Longitude (25 units)
- G280 (22 units)

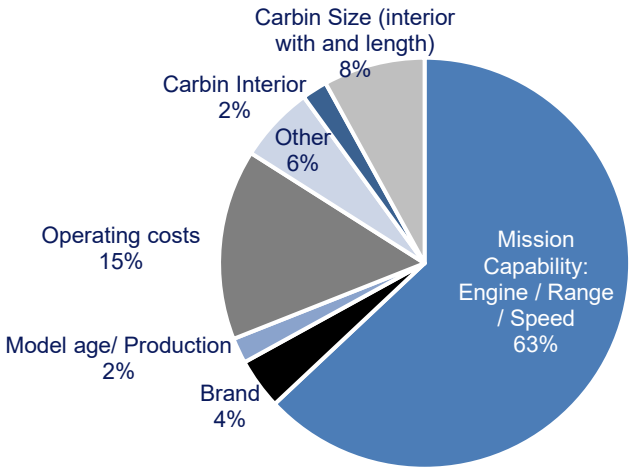
(+200bp yoy)

EMBRAER

Source: GAMA 2025 and company assessment.

SOLID PRODUCT POSITIONING

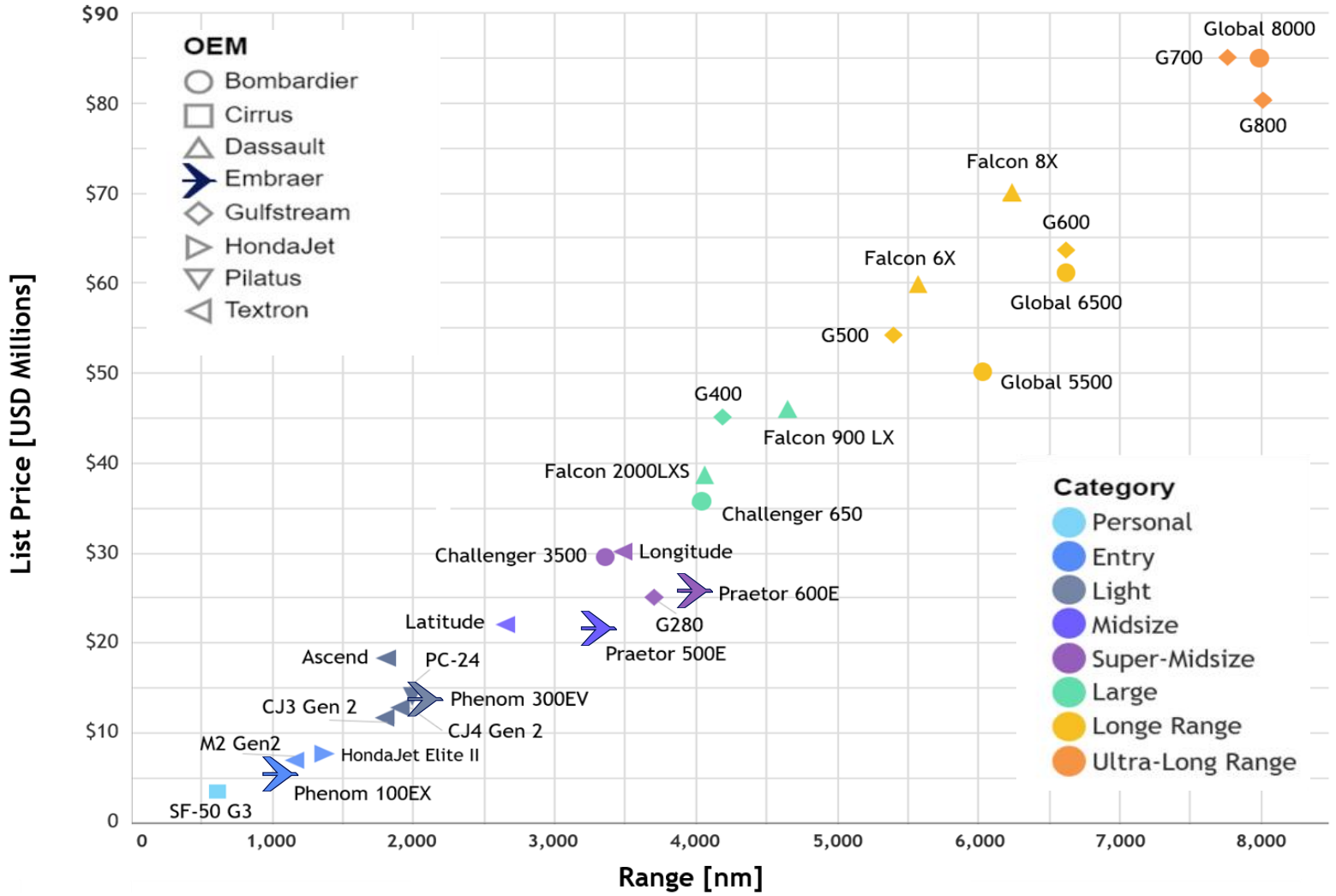
Most Important Features for Buyers



Embraer Value Proposition

- Unmatched performance
- Disruptive technology
- Superior comfort
- Top-ranked support

Range vs. Price List

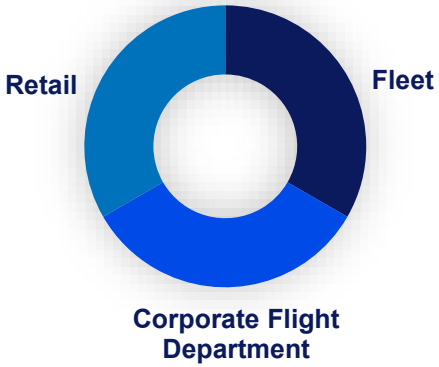


Source: B&CA 2026 Publication of in-production aircraft*. Range at 4 or 8 passengers according to each jet aircraft class.
*Global 8000 and G800 soon to enter service.

STRONG CUSTOMER BACKLOG

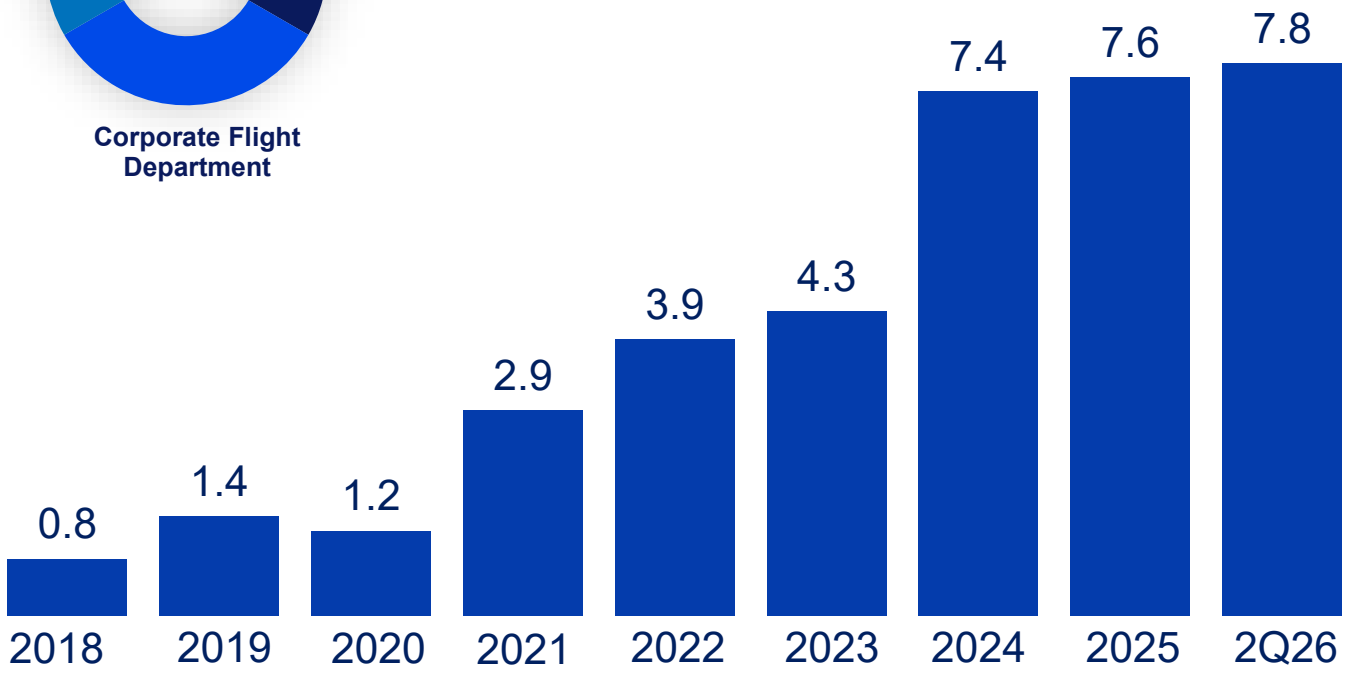
Executive Aviation Order Backlog (US$bn)

Client Share (L5Y)



460+ aircraft

Embraer Executive Aviation selling new delivery slots in 2029



Source: Company.

Customer demand is strong for Embraer aircraft (155 units delivered in 2025; +19% yoy)

Introduced new Praetor E lineup, a combination of best-in-class performance, groundbreaking technology, and next-gen cabin experience, set to continue driving new sales

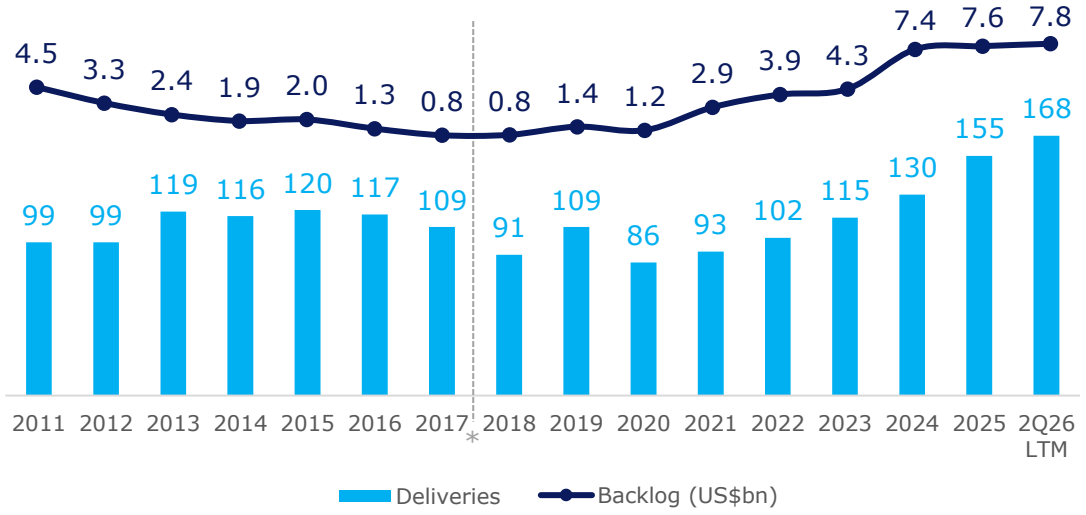
Seizing market momentum, NetJets continues to firm orders out of a total of 250 to be delivered during 2025-2034

Marquee deal with Flexjet for 182 aircraft and 30 options to be delivered during 2026-2030

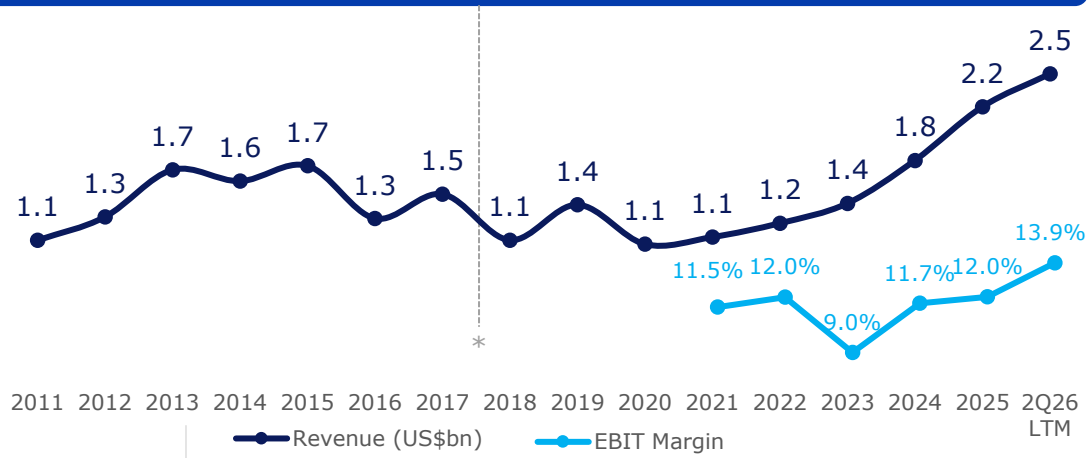
De-risked production profile until the end of the decade

EXECUTIVE BACKLOG

Backlog and Deliveries

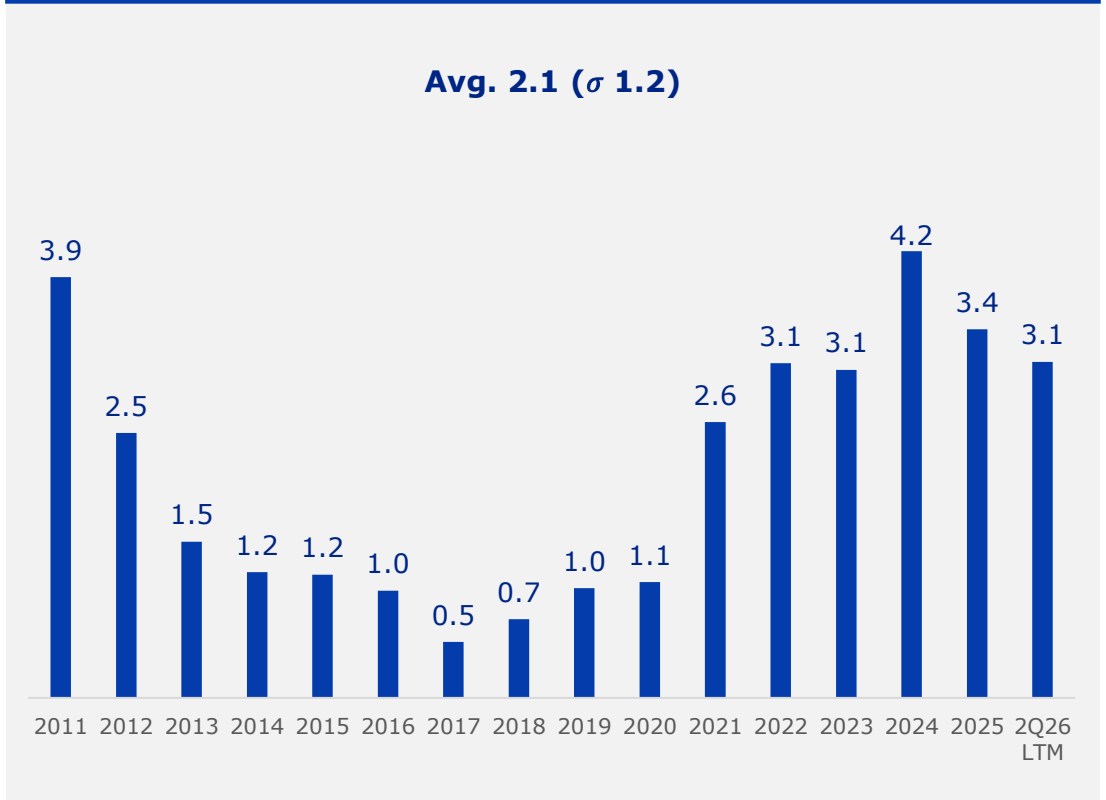


Revenue and EBIT Margin



Note: *In 2018 Services & Support reported as a separated business unit.

Backlog / Revenue Ratio



29

EMBJ
B3 LISTED NM

EMBJ
LISTED
NYSE

DEFENSE & SECURITY



KC-390 MILLENNIUM

TRUE MULTI-MISSION PLATFORM

AERIAL RESUPPLY | AERIAL ASSAULT | SPECIAL OPERATIONS | AERIAL FIREFIGHTING | MEDICAL EVACUATION | HUMANITARIAN AID | SEARCH & RESCUE | AIR-TO-AIR REFUELING



22,750
FLIGHT HOURS THROUGH JUNE 2026

99%
COMPLETION RATE(1)

15 aircraft in service

8 Brazil
1ST DELIVERY IN 2019

4 Portugal
1ST DELIVERY IN 2023

2 Hungary
1ST DELIVERY IN 2024

1 Czech Rep
1ST DELIVERY IN 2026*

(1) Rate of successful missions, once launched. (*) Delivered in July of 2026.

KC-390 MILLENNIUM MARKET MOMENTUM

RIGHT PRODUCT, RIGHT TIMING

60+
FIRM ORDERS
& SELECTIONS

+29
OPTIONS



18 Brazil
LAUNCH CUSTOMER

2014 2019 2020 2023 2024 2025 2026

5 Portugal
2 Hungary
3 South Korea
5 The Netherlands
4 Austria
2 Czech Rep.
2 Uzbekistan
+1 Portugal
4 Sweden
10 UAE
2 Colombia

Aircraft Selected by: Lithuania, Slovakia

Options: The Netherlands 9, Portugal 10, UAE 10

KC-390 MILLENNIUM | ADDRESSABLE MARKET

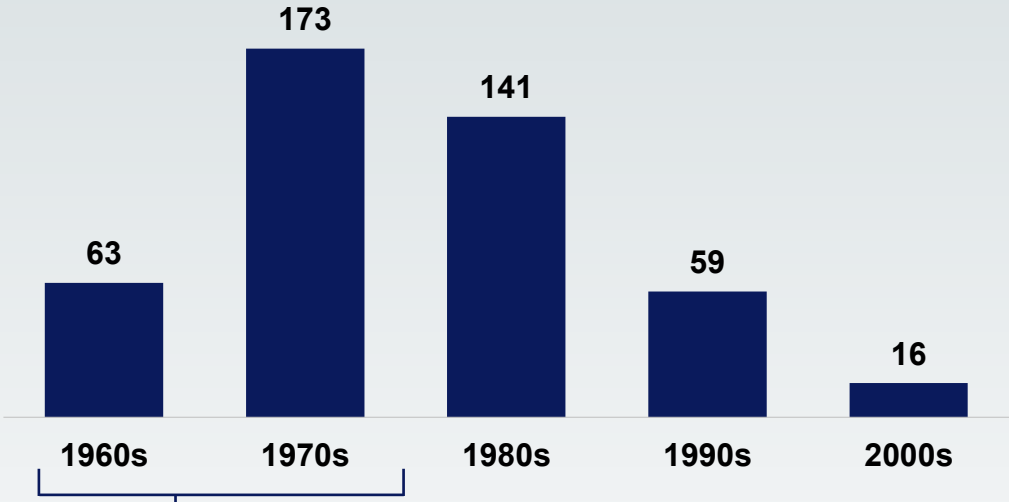
RIGHT PRODUCT, RIGHT TIMING

ADDRESSABLE
MARKET
20 years

~450 AIRCRAFT



DELIVERY YEAR OF C-130's*



230+ AIRCRAFT
OVER 45 YEARS OLD
DUE FOR REPLACEMENT NOW

Doesn't include U.S.A., Russia, China, Ukraine, North Korea, Cuba and Japan.

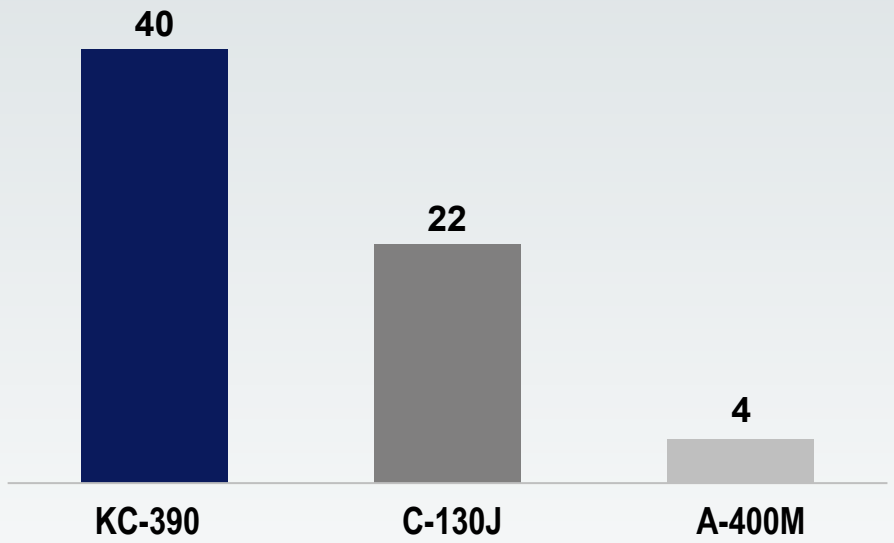
** Countries/ Operators that are part of the KC-390 Addressable Market.*

MARKET SHARE

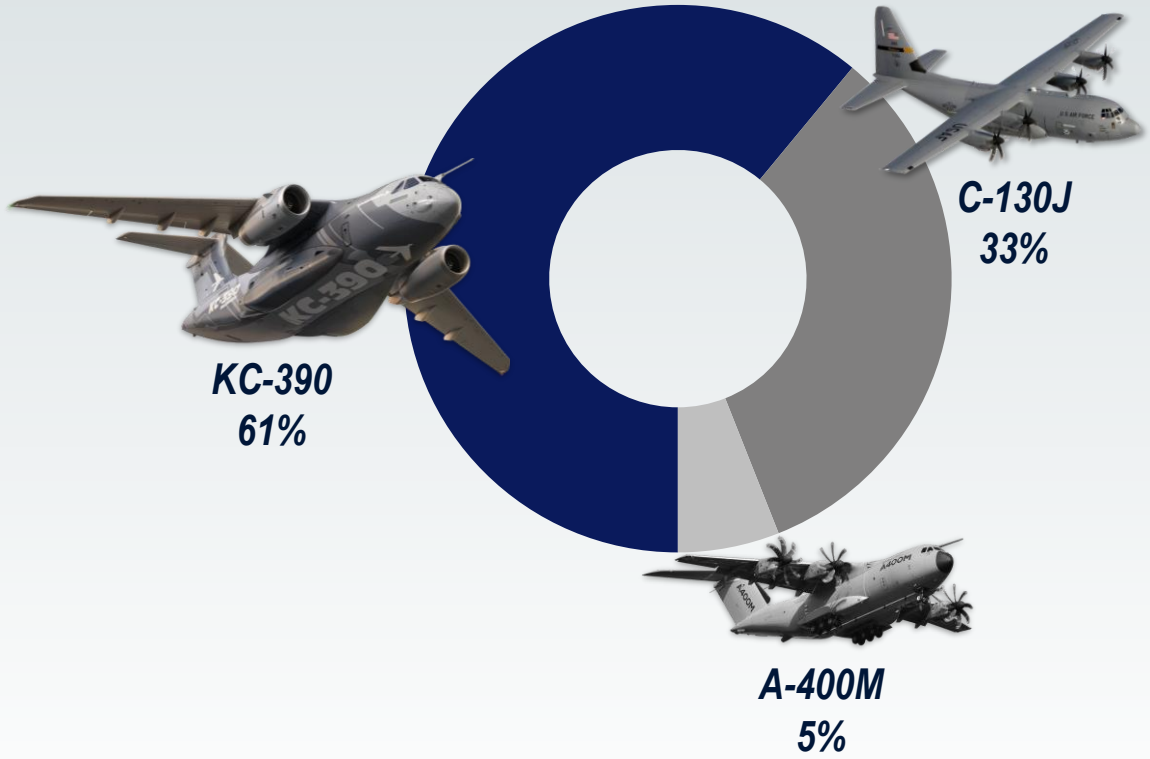
2019-2026

INTERNATIONAL SALES

EMBRAER LOCKHEED MARTIN AIRBUS



KC-390 MARKET LEADER



NOTE: Domestic sales not included.

KC-390 MILLENNIUM | COMPETITION OVERVIEW

TRANSPORT AIRCRAFT (1)



(1) Showing main competitors only. C-295, C-27J, Y8/Y9 and C2 are still being monitored.

A-29 SUPER TUCANO

MULTI-MISSION AIRCRAFT



LAA
Light Attack



ARA
Armed Reconnaissance



TTA
Tactical Trainer



C-UAS
Counter UAS

36

A-29 SUPER TUCANO

WORLDWIDE PRESENCE



22
AIR FORCES

300+
AIRCRAFT ORDERED

+620,000
FLIGHT HOURS

+60,000
COMBAT HOURS

ANGOLA · BRAZIL · BURKINA FASO · CHILE · COLOMBIA · DOMINICAN REPUBLIC · ECUADOR · INDONESIA · LEBANON · MALI · MAURITANIA · NIGERIA · PANAMA · PARAGUAY · PHILIPPINES · PORTUGAL · URUGUAY · USA · UNDISCLOSED · UNDISCLOSED · UNDISCLOSED · UNDISCLOSED

A-29 SUPER TUCANO | MARKET MOMENTUM

STEADY FLIGHT



39

NEW ORDERS IN LESS THAN 18 MONTHS

TWO DECADES LEADING THE LIGHT ATTACK AIRCRAFT MARKET SEGMENT

2024 ***2025***

6	4	12	1	6	5	4	1
Paraguay	*Undisclosed*	*Portugal*	*Uruguay*	*Philippines*	*Uruguay*	*Panama*	SIERRA NEVADA CORPORATION

A-29 SUPER TUCANO | ADDRESSABLE MARKET

RELEVANT MISSION SET, VALUE TO OPERATORS



ADDRESSABLE
MARKET
20 years

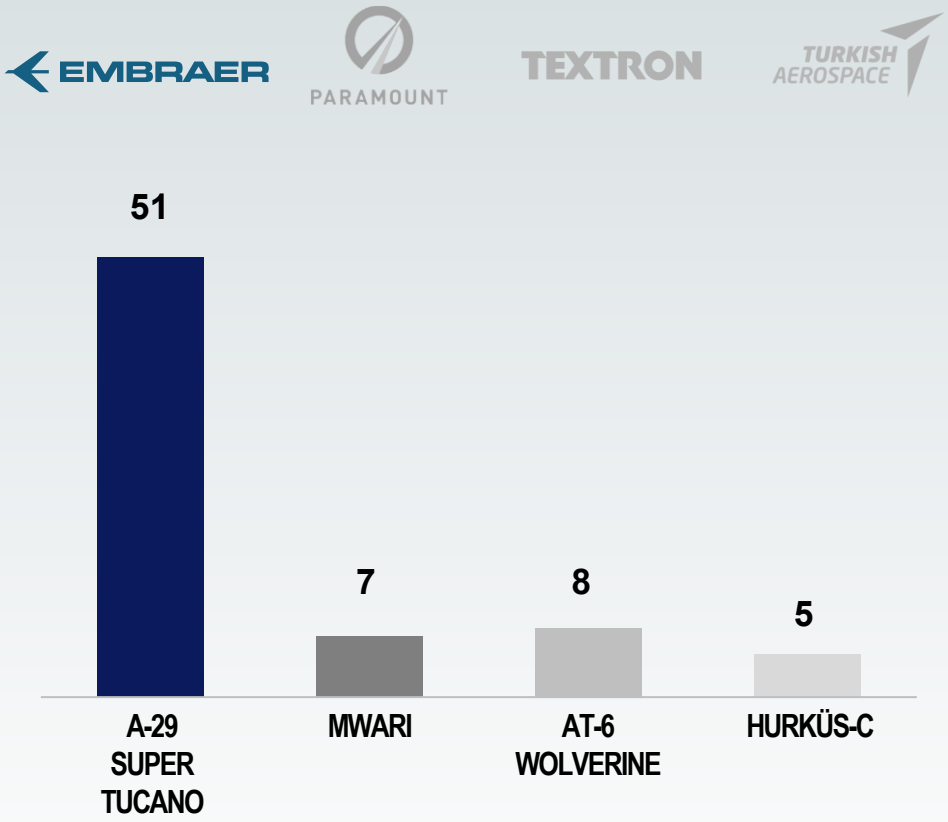
~505 AIRCRAFT



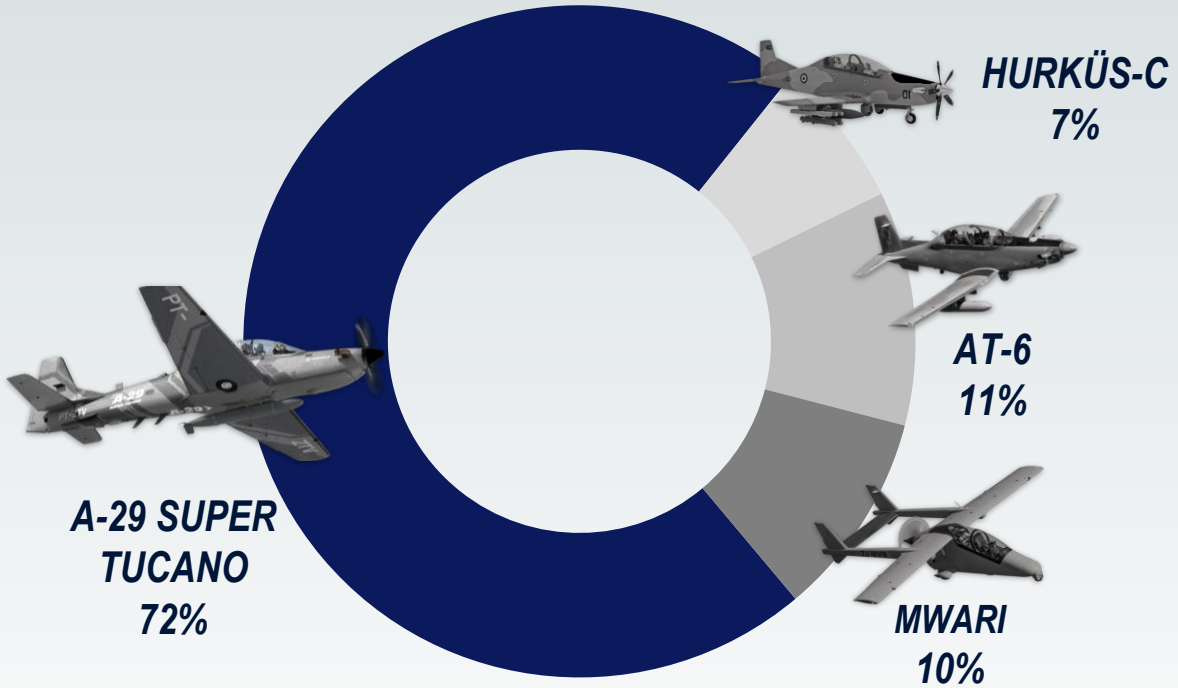
Doesn't include USA, Russia, China, Ukraine, North Korea, Cuba and Japan.

MARKET SHARE
2019-2025

INTERNATIONAL SALES



CONTINUOUS LEADERSHIP



NOTE: domestic sales not included.

A-29 SUPER TUCANO | COMPETITION OVERVIEW

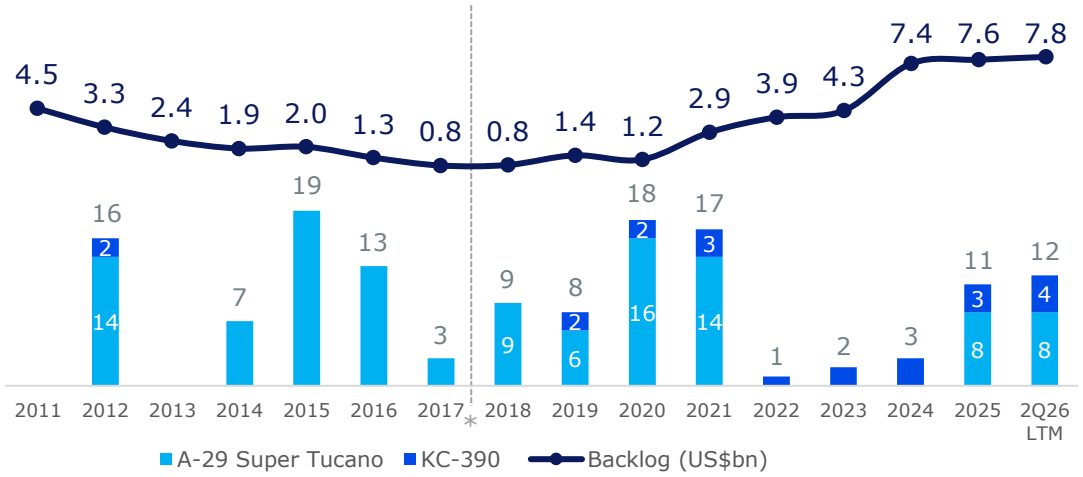
					
	A-29	**AT-6**	**HURKÜS-C**	**SKY WARDEN**	**MWARI**
Manufacturer	EMBRAER	TEXTRON	TURKISH AEROSPACE	L3HARRIS™	PARAMOUNT
Units Ordered	303	11	5	62	7
Number of Operators	23	2	2	1	2
Platform Design	Clean Sheet Design	Modified Basic Trainer	Modified Basic Trainer	Modified Crop Duster	Clean Sheet Design
Combat Maturity Level	Very High	None	Very Low	None	Very Low

Market Leader!

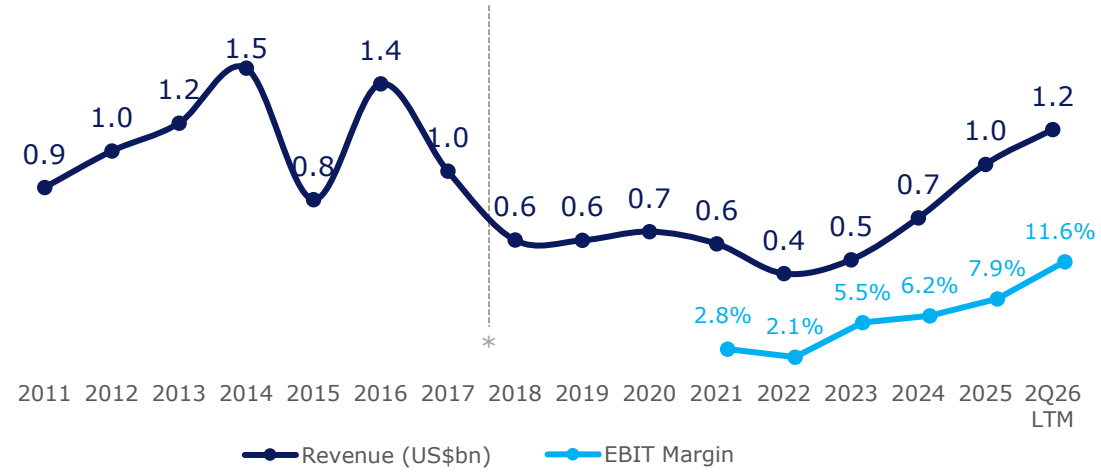
Analysis: Embraer Defense and Security Market Intelligence. *Source for orders / operators: Cirium database.*

DEFENSE & SECURITY BACKLOG

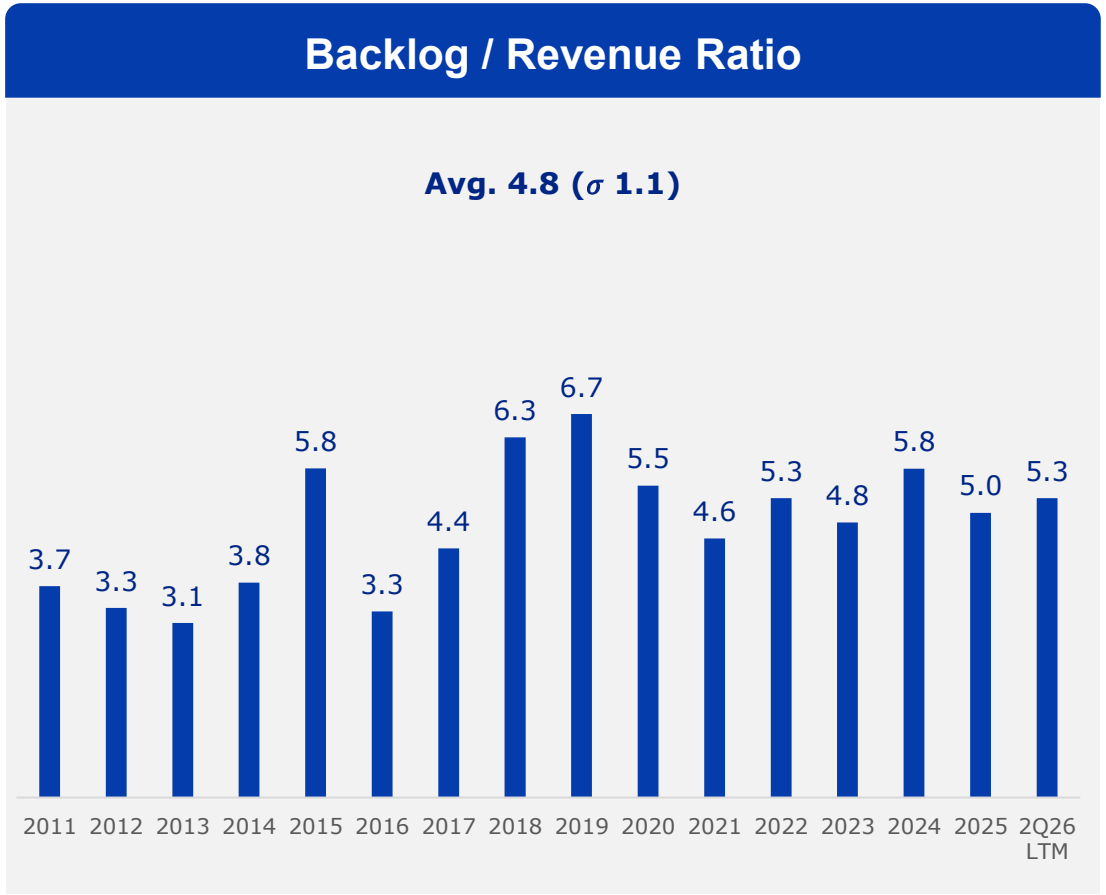
Backlog and Deliveries



Revenue and EBIT Margin



Backlog / Revenue Ratio



Note: *In 2018 Services & Support reported as a separated business unit. BU financials mainly by POC accounting method.

42

EMBJ
B3 LISTED NM

EMBJ
LISTED
NYSE

SERVICES & SUPPORT



we are GLOBAL



- **7** Global Distribution Centers
- **14** Owned MROs
- **78** Authorized MROs
- **8** Training Centers

ONE SITE, A WORLD OF CAPABILITIES



- Over 105 years of experience
- Located in a strategic location in Alverca, Portugal

our PORTFOLIO

Training

Engineering Services

Material Solutions



Aircraft Enhancements

Engines and Components MRO

Technical Support

Airframe MRO

Entry Into Service

Training
Engineering Services
Spare Parts



Maintenance

Airframe MRO
Engine & Component MRO
Spare Parts & Repair
Aircraft Enhancements



Operations

Technical Support
Engineering Services
Training
Material Solutions



Aircraft Enhancements

Cabin Interior
Systems Upgrades
Performance Enhancements



Ownership Transition

Remarketing Services
Aircraft Enhancements
Engineering Services
Training











Alternative Solutions

Part-Out
Cargo conversion
Medevac
Special mission

OGMA

2025 AEROSPACE & DEFENSE AFTERMARKET BUSINESS



5.5 **Embraer S&S Total Market**
~2% of total aviation aftermarket

2.0 **Embraer S&S Addressable Market**

1.5 **Embraer S&S Actual Revenue (without OGMA*)**
~75% of Embraer's addressable market share
**With OGMA: US$ 1.9 Bn*

Embraer Total Market

- All operators' expenses to keep Embraer aircraft flying throughout its lifecycle.

Addressable market = Total Market minus:

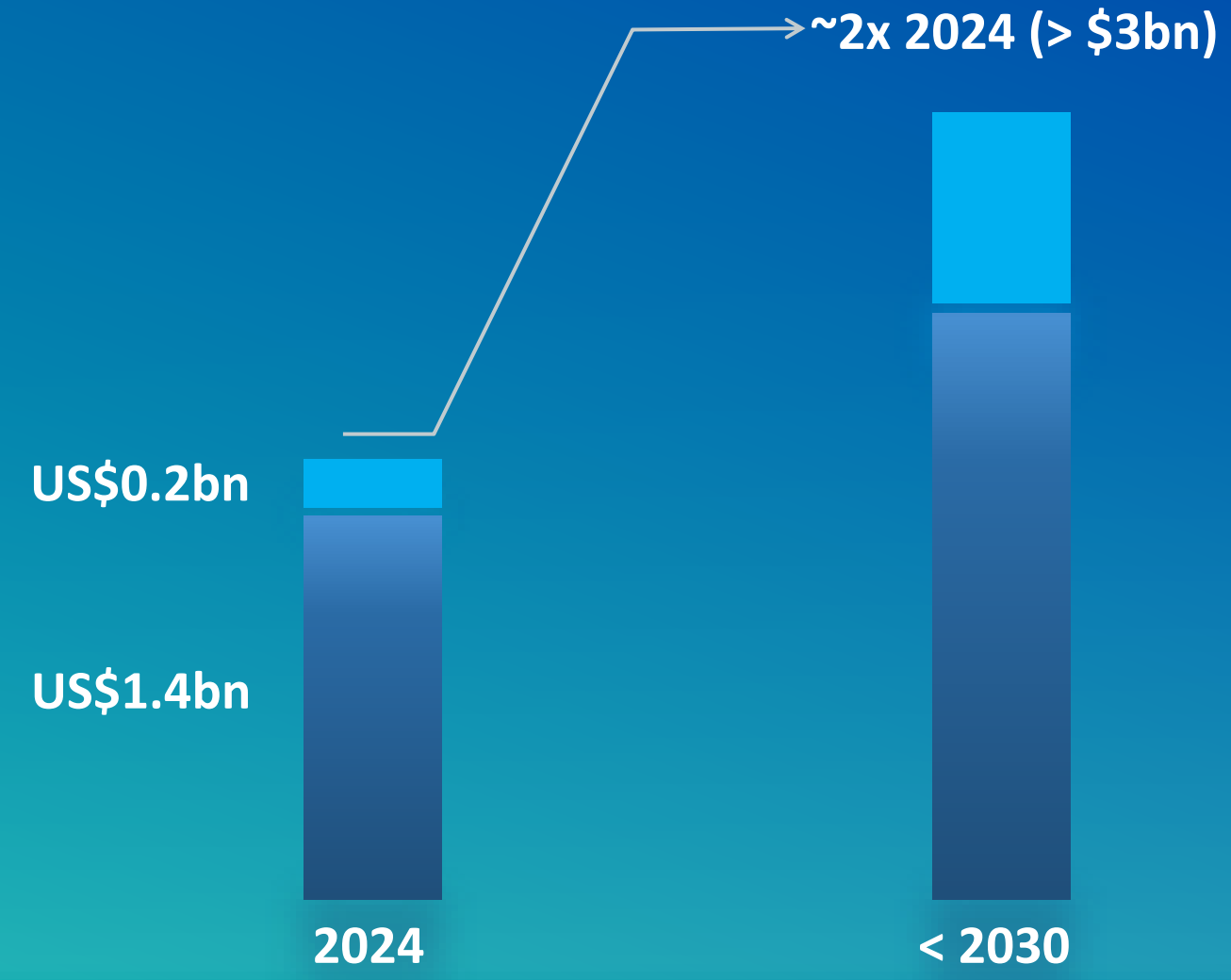
- Engine MRO;
- Regions with no owned footprint (airframe man-hour; modification implementation);
- IP protected / Not capable component repair;
- Contractual limitations (partnership with third parties);
- Self-sustaining operators.

FLIGHT PLAN to the future

Revenue

Embraer Fleet

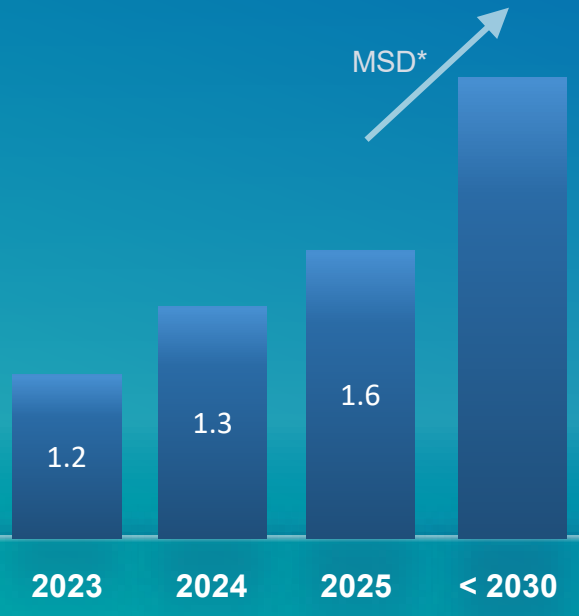
Non-Embraer Fleet (including GTF)



FLIGHT PLAN to the future

Embraer Fleet

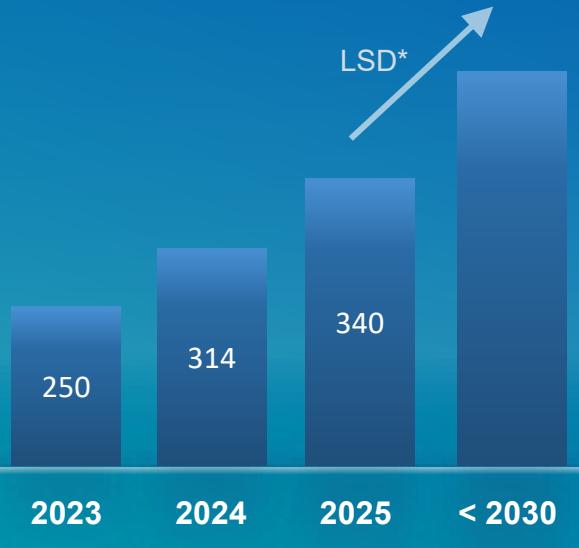
(Net Rev. US$bn)



- Market size ~ US$ 5bn
- Market share increase
  - Fleet size
  - New businesses

Non-Embraer Fleet *

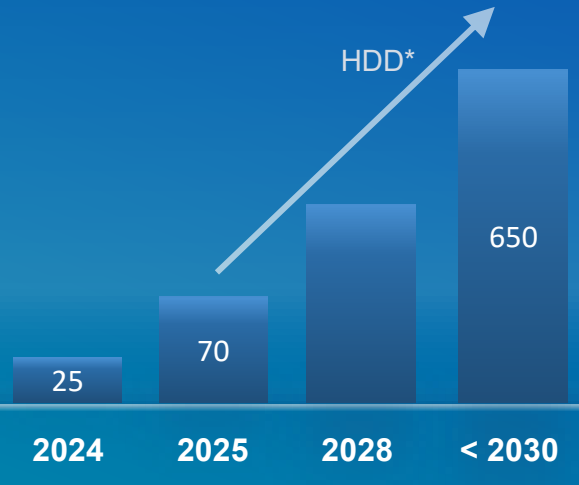
(Net Rev. US$mi)



- Potential market ~ US$ 50bn
- Component Repair

GTF

(Net Rev. US$mi)



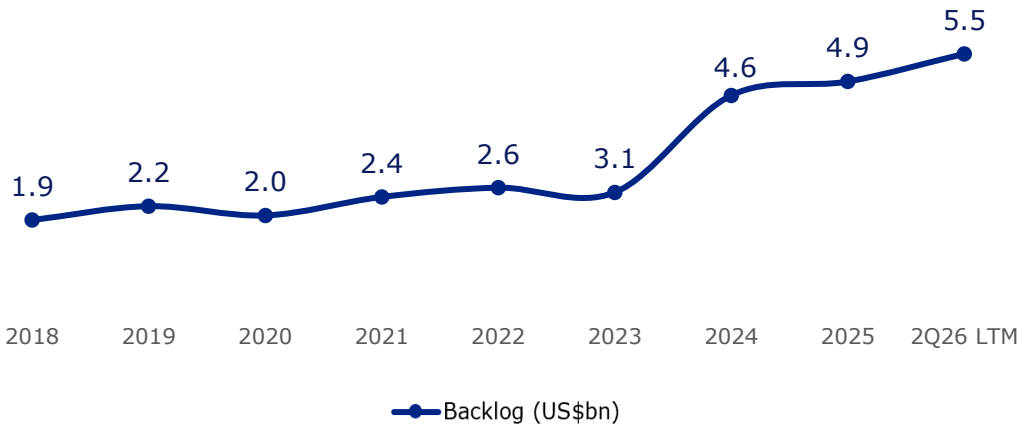
- US$ 15Bi contract in 30y
- PW 1100 engine (2024)
- PW 1900 engine (2027)

CAGR: MSD: Middle Single Digit LSD: Low Single Digit HDD: High Double Digit

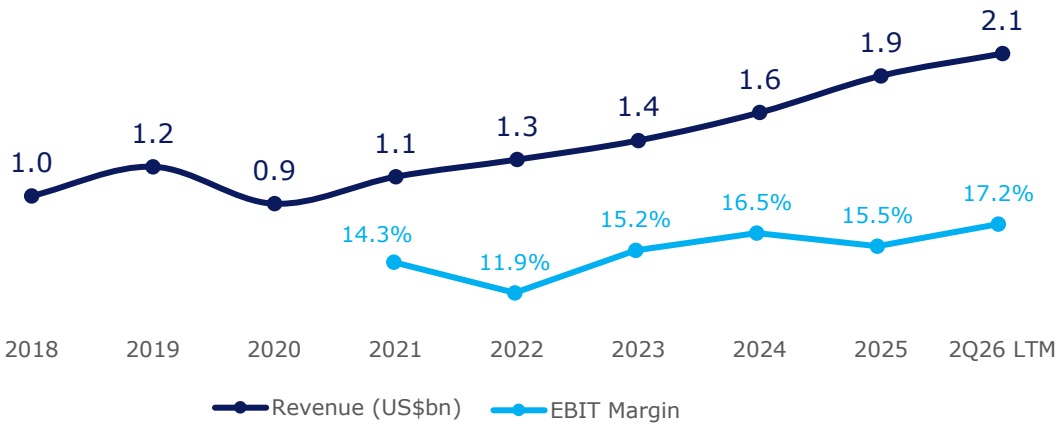
* Non-Embraer Fleet information includes revenues derived from the GTF contract.

SERVICES & SUPPORT BACKLOG

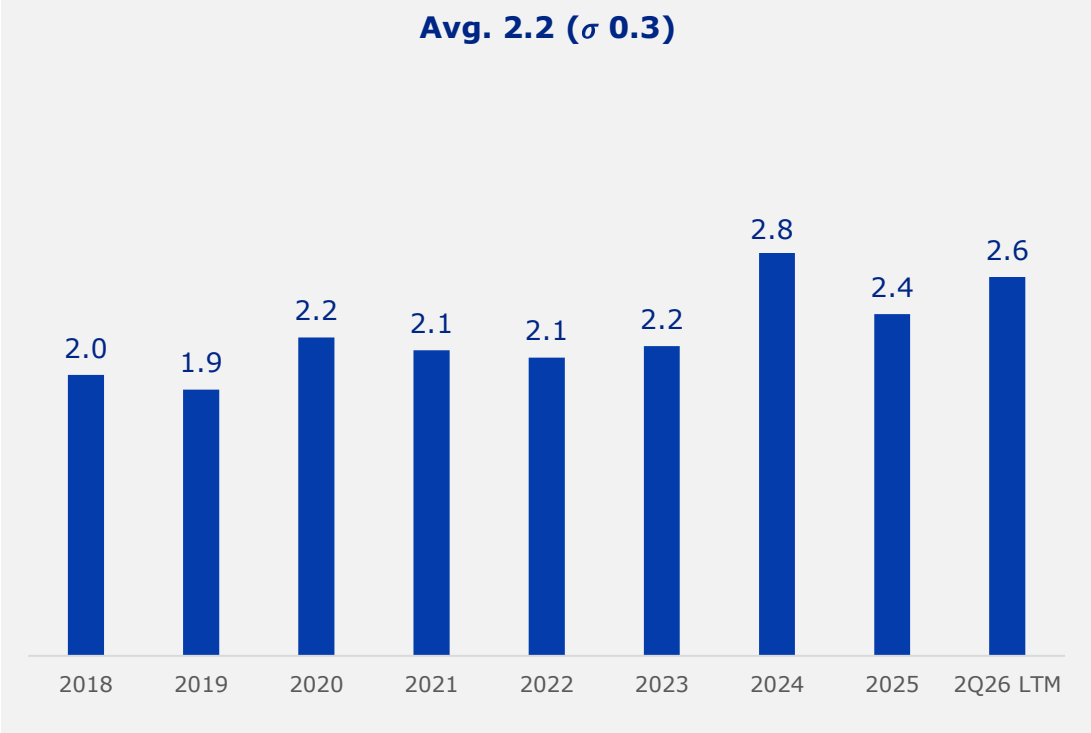
Backlog



Revenue and EBIT Margins



Backlog / Revenue Ratio



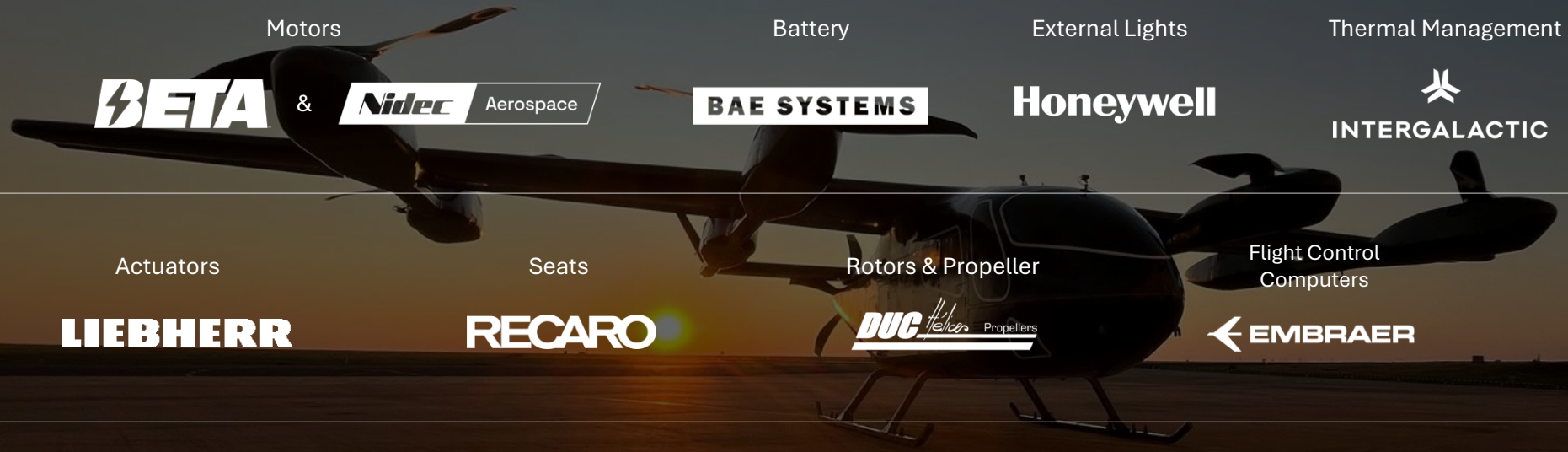
Note: In 2018 Services & Support started reporting as a stand-alone business unit.



Smarter, safer and greener.


EVE

WORLD-CLASS DEVELOPMENT PROGRAM PARTNERS



Motors	Battery	External Lights	Thermal Management	Avionics	
BETA & Nidec Aerospace	BAE SYSTEMS	Honeywell	INTERGALACTIC	GARMIN	
Actuators	Seats	Rotors & Propeller	Flight Control Computers	Control Surfaces	
LIEBHERR	RECARO	DUC Helices Propellers	EMBRAER	FACC	
Doors	Pylons	Fuselage Components	Fuselage Components	Windows	
LATÉCOÈRE	KAI	ALLTEC	RALLC usinagem & composto	KASIGLAS® Sicherheit mit Durchblick	
Wing	Sensors	Pilot Control	Interior	Power Distribution Systems	
ACITURRI TECH	THALES	CROUZET	DIEHL Aviation	ASE AEROSPACE ELECTRICAL SYSTEMS	

EVE BACKLOG

New LOIs (aircraft) signed in 2Q26

30 moov

16 Shearwater Global Capital — A Bay Point Company

~2.7K Pre-ordered eVTOLs (Firm + LOIs)

100 Under Binding Agreement

~$13.5B Pre-order Book Value*

~$500M Under Binding Agreement*

*Based on current List Price



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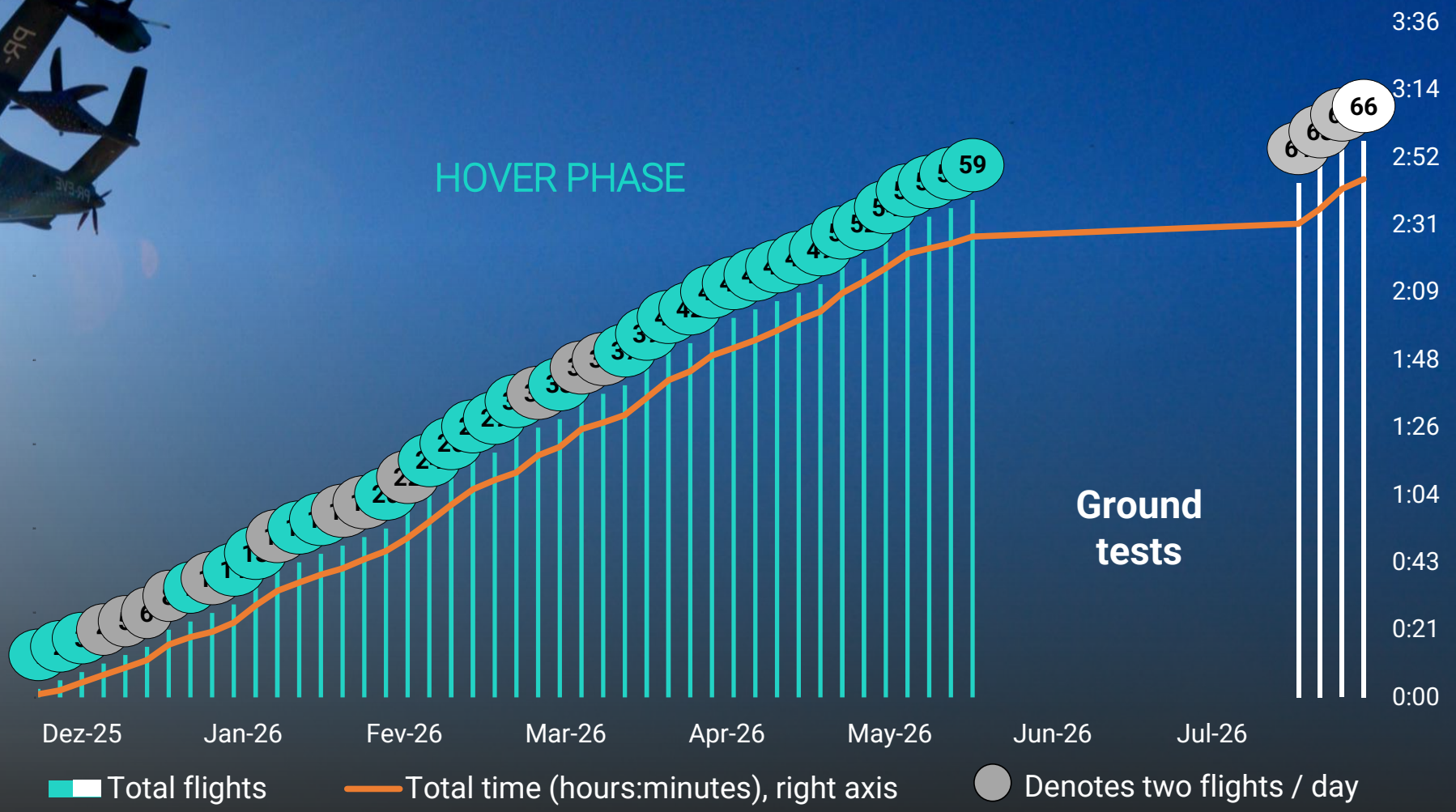
PROTOTYPE FLIGHT CAMPAIGN



66
TOTAL FLIGHTS

2h 46min
TOTAL FLIGHT TIME



As of August 3, 2026, timeline not to scale

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EVE FLIGHT CAMPAIGN

Ongoing and next steps

1st Flight

Dec. 2025 – 2Q2026

HOVER FLIGHTS

- Hover Flights Completed (~60 flights)
- Campaign in-line with Schedule
- Pusher & Actuators Final Ground Tests for Transition
- Load of Flight Control Computer Software Update for Transition

3Q2026

TRANSITION FLIGHTS

- Flights Above 30 knots
- Pusher, Actuators & Lifters Engaged
- Initial Transition Flights

4Q2026

FINAL TESTS

- Full Transition Flights
- Failure Simulation
- Response & Procedures
- Pilot in the Loop to Test Protocols

2027

CERTIFICATION PROTOTYPES



2028

TYPE CERTIFICATION

Suppliers' Final Design Review of Conforming Prototype

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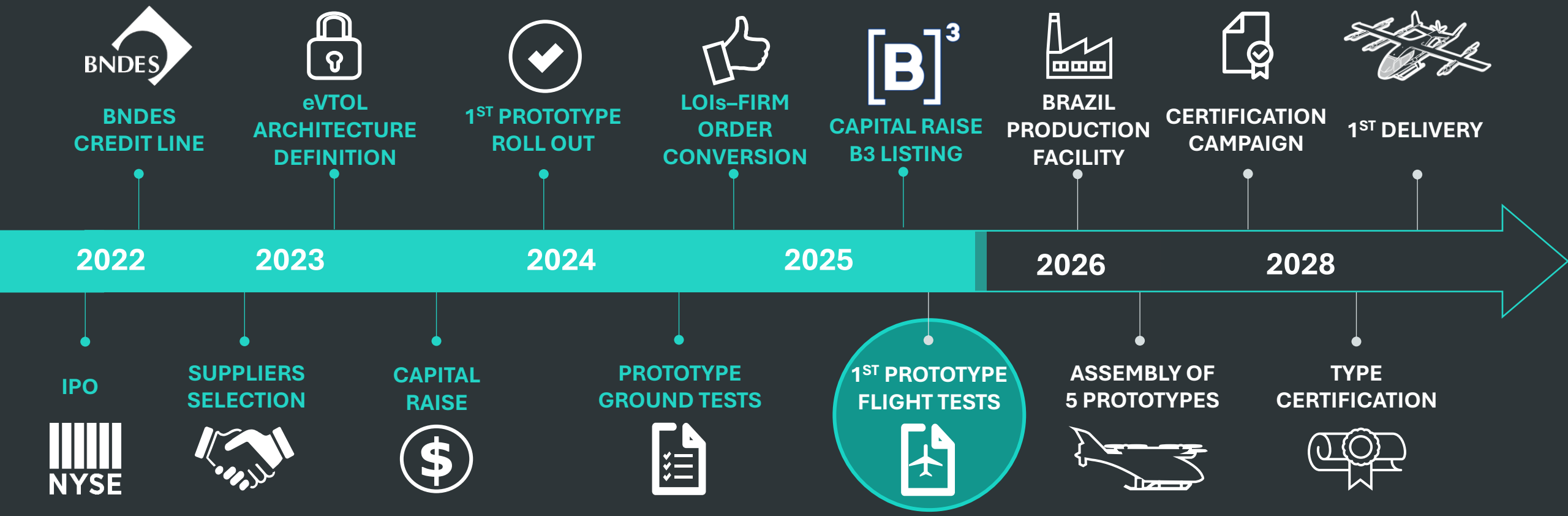
PATH TO REVENUE & PROFITABILITY



Note: Timeline in graph not to scale.

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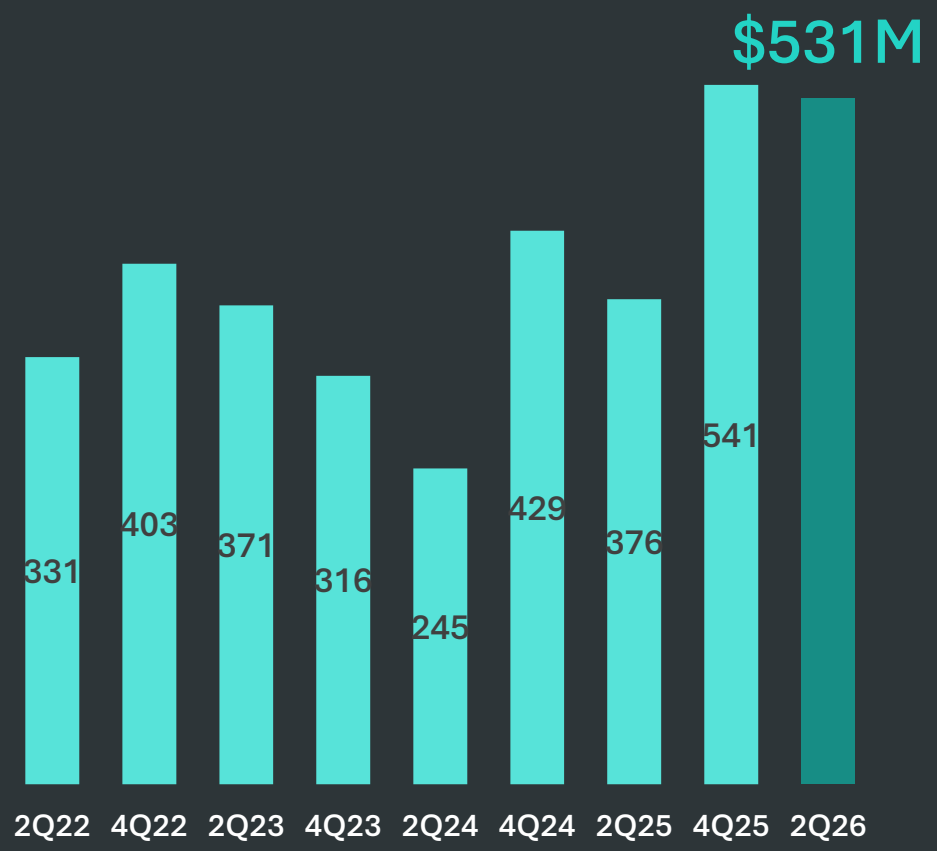
CASH & LIQUIDITY

- 1H26 cash consumption of **$118 million**
- Total liquidity of **$531 million** in 2Q26
- Starting to capture **synergies** with Embraer and suppliers plus **cost savings**
- Eve funded through **2028**

2026 Expected Cash Consumption

~$225 to 275 million

TOTAL LIQUIDITY



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~$1.2 BILLION RAISED SINCE 2022

NYSE | 2022
De-SPAC Combination with PIPE Investments

EMBRAER, UNITED, acciona, BAE SYSTEMS, SKYWEST INCORPORATED, bradesco, THALES, ROLLS ROYCE, Republic Airways, falko, AZORRA

~$390 million

DEBT | 2023, 2024

BNDES, citi, Finep INOVAÇÃO E PESQUISA

~$290 million

EQUITY | 2024

EMBRAER, Nidec AEROSPACE A Nidec & Embraer Joint Venture, SPACE FLORIDA

+ FINANCIAL INVESTORS

~$96 million

NEW DEBT | 2025, 2026

BNDES, citi, BANCO DO BRASIL, EXIM EXPORT-IMPORT BANK OF THE UNITED STATES, itaú, MUFG

~$165 million

NEW EQUITY | 2025

EMBRAER, BNDES

+ FINANCIAL INVESTORS

~$230 million

~$1.2
Billion raised in total



ENVIRONMENTAL
SOCIAL
GOVERNANCE

ESG ACHIEVEMENTS IN 2025

Environmental

- **Carbon neutrality by 2040:**
  - Increased SAF use, reaching ~3% of our total fuel consumption.
  - Biomethane implementation at BOT, making it the 2nd site to operate with 100% biofuel.
  - Solar array installation at MLB. USA generating energy with the goal of supplying most of the electricity demand for the entire hangar of the unit's service center.

Governance

- Preparation for IFRS S1/S2 withing regulatory timeframe.
- ANEFAC 2025 Transparency Award

Social

- 60% of diverse hires in all entry level programs (target 50% by 2025).
- 14% of women in senior leadership positions (target 20% by 2025).
- 29% of women participation in Engineering Specialization Program (target 25% by 2025).
- 1,762 people qualified on "Social Tech" Program (target 1,500 people). The 5th edition focused on People with Disabilities and Women.
- Embraer High School in SJK ranked TOP 10 best school in the state and TOP 70 in the country.



ESG COMMITMENTS 2026 ONWARDS

Environmental

Scope 1 + 2 (Direct emissions from operations + indirect emissionsfrom purchased energy)

- Carbon neutrality by 2040:
  - SAF usage: 25% by 2040.
  - 100% energy from renewable sources by 2030.
  - Efficiency projects to reduce fossil fuel and energy demand in operations.
- Cap on net carbon emissions from 2021 (“carbon-neutral growth”).

Scope 3 (Use of the product)

- Support the achievement of net zero emissions in aviation by 2050 through the development of products, services, and technologies.

Social

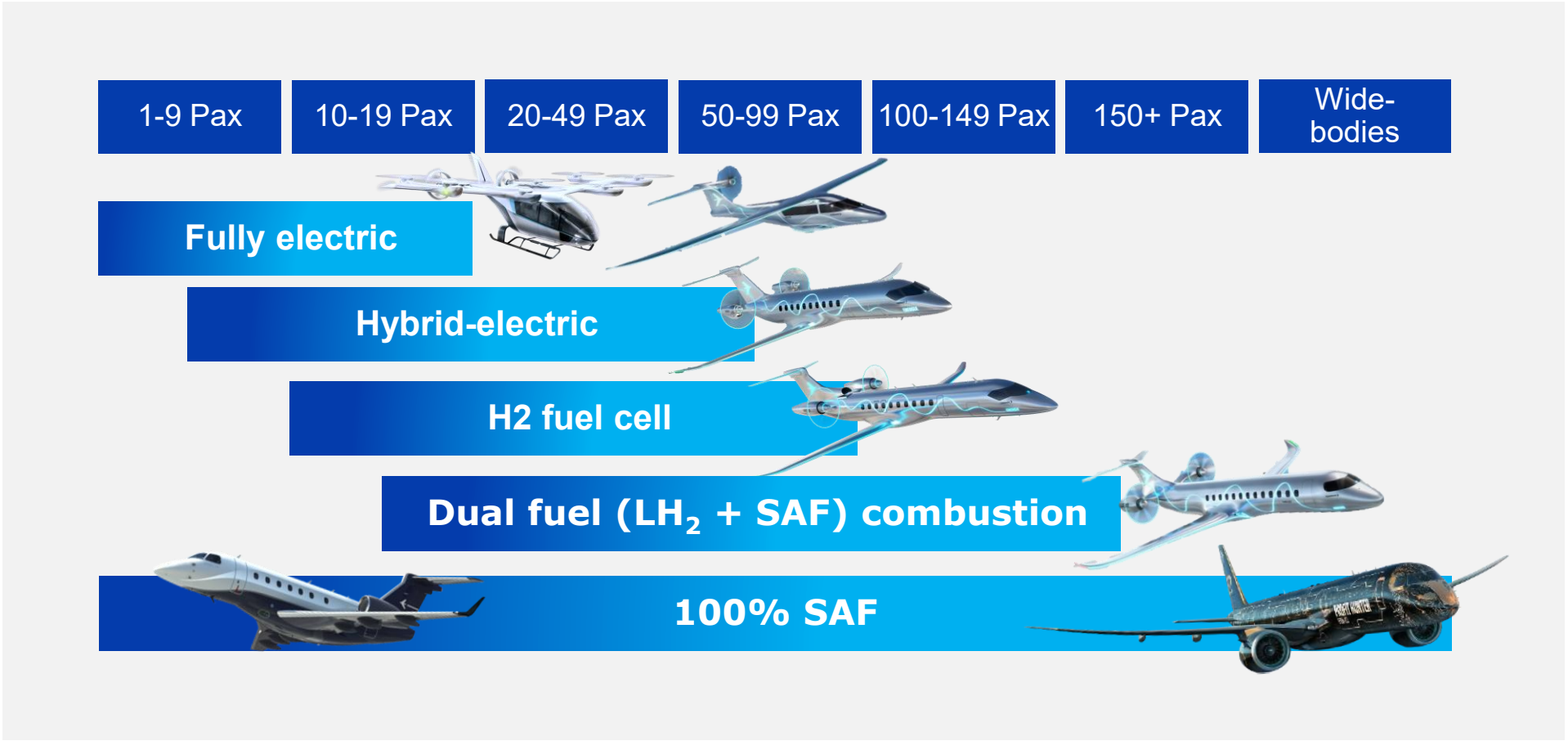
- 55% of diverse hires (women, black employees) in all entry level programs by 2030.
- 20% of women in senior leadership positions by 2030.
- 30% of women participation in Engineering Specialization Program by 2030.

Governance

- Maintain the highest international standards of governance.

SUSTAINABILITY – TECHNOLOGY APPLICABILITY

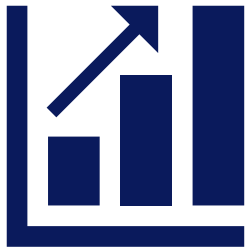
The mission defines the architecture




Great
Place
To
Work®
Certified
™

APPENDIX 1

HISTORICAL FINANCIAL INFORMATION



INCOME STATEMENT

(In millions of U.S. dollars, except weighted shares and earnings per share)

CONSOLIDATED STATEMENTS OF INCOME	2022	2023	2024	2025	2Q26LTM
REVENUE	**4,540**	**5,269**	**6,395**	**7,578**	**8,337**
Costs of sales and services	(3,628)	(4,359)	(5,242)	(6,249)	(6,846)
GROSS PROFIT	**912**	**910**	**1,153**	**1,329**	**1,492**
Administrative	(185)	(205)	(199)	(214)	(221)
Selling	(274)	(315)	(310)	(339)	(354)
Expected credit losses over financial assets and contract assets	(17)	10	(21)	(4)	(1)
Research	(110)	(90)	(55)	(74)	(103)
Other operating income	-	-	266	101	140
Other operating expense	(445)	(6)	(163)	(185)	(203)
Equity in income (losses) of associates	9	10	(4)	(7)	(6)
EBIT	**(111)**	**315**	**668**	**608**	**744**
Financial income (expense), net	(124)	(193)	(104)	(299)	(165)
Foreign exchange gain (loss), net	28	(1)	(6)	(41)	(19)
PROFIT BEFORE TAX ON INCOME	**(206)**	**121**	**557**	**268**	**560**
Income tax (expense) income	2	44	(202)	91	(99)
NET INCOME	**(204)**	**164**	**355**	**359**	**461**
Aircraft deliveries	159	181	206	244	262
Depreciation and Amortization	189	212	213	232	268
EBITDA	**78**	**526**	**881**	**840**	**1,013**

CASH FLOW

(In millions of U.S. dollars)

CONSOLIDATED STATEMENTS OF CASH FLOWS	2022	2023	2024	2025	2Q26LTM
OPERATING ACTIVITIES					
Net income	(204)	164	355	359	461
Depreciation and amortization expenses	210	242	244	260	268
EVEX Transaction	239	-	-	-	-
Accrued interest	201	190	175	111	140
Others	(54)	(125)	281	(27)	136
Changes in assets:					
Financial investments	181	23	(118)	87	(80)
Derivative financial instruments	(6)	21	(42)	(19)	(45)
Accounts receivable	(1)	(5)	(159)	26	(22)
Others	183	106	136	74	198
1.NET CASH GENERATED BY (USED IN) OPERATING ACTIVIES	**751**	**617**	**871**	**870**	**1,056**
INVESTING ACTIVITIES					
Acquisition of property, plant and equipment	(136)	(239)	(200)	(187)	(244)
Additions to intangible assets	(120)	(192)	(266)	(297)	(294)
Others	147	(17)	(134)	(128)	(12)
2.NET CASH GENERATED BY (USED IN) INVESTING ACTIVIES	**(110)**	**(448)**	**(600)**	**(612)**	**(550)**
FINANCING ACTIVITIES					
Proceeds from loans and financing	145	2,001	775	2,957	2,151
Repayment of loans and financing	(962)	(2,332)	(1,155)	(2,814)	(1,853)
Receipt in the offering of subsidiary shares	-	-	-	-	210
Others	147	(18)	44	3	(443)
3.NET CASH GENERATED BY (USED IN) FINANCING ACTIVITIES	**(669)**	**(349)**	**(336)**	**146**	**65**
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD	**1,839**	**1,816**	**1,626**	**1,563**	**1,950**
Increase (decrease) in cash and cash equivalents in the year	(27)	(179)	(64)	404	(572)
Effects of exchange rate changes on cash and cash equivalents in the year	4	(10)	1	(18)	9
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD	**1,816**	**1,626**	**1,563**	**1,950**	**1,387**

BALANCE SHEET

(In millions of U.S. dollars)

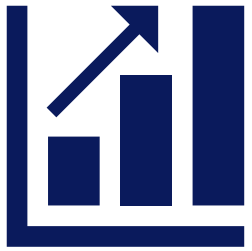
ASSETS	2021	2022	2023	2024	2025	2Q26
CURRENT						
Cash and cash equivalents	1,818	1,817	1,629	1,563	1,950	1,392
Financial investments	751	494	522	640	676	766
Trade accounts receivable	189	203	218	321	289	387
Derivative financial instruments	0	5	18	13	9	23
Customer and commercial financing	10	51	8	12	-	32
Contract assets	582	505	509	623	510	557
Inventories	1,986	2,329	2,636	2,936	3,267	3,702
Income tax and Social Contribution	115	106	203	142	79	125
Other assets	425	246	313	263	370	384
TOTAL CURRENT ASSETS	5,876	**5,757**	**6,055**	**6,512**	**7,150**	**7,369**
NON-CURRENT						
Financial investments	66	170	170	348	289	182
Contract assets	-	1	2	1	52	44
Trade accounts receivable	-	2	3	2	2	3
Derivative financial instruments	-	6	-	-	-	4
Customer and commercial financing	22	50	54	20	8	11
Deferred income tax and social contribution	98	48	138	174	118	124
Other assets	126	135	141	173	313	339
Investments	4	12	28	44	30	48
Property, plant and equipment	1,688	1,649	1,771	1,941	2,131	2,190
Intangible assets	2,213	2,247	2,331	2,503	2,721	2,817
Right of use assets	60	65	88	105	106	107
TOTAL NON-CURRENT ASSETS	**4,279**	**4,386**	**4,727**	**5,312**	**5,770**	**5,868**
TOTAL ASSETS	**10,155**	**10,142**	**10,783**	**11,824**	**12,920**	**13,237**

(In millions of U.S. dollars)

LIABILITIES & SHAREHOLDERS' EQUITY	2022	2023	2024	2025	2Q26
CURRENT					
Trade accounts payable	740	787	966	1,117	1,297
Trade accounts payable - Supplier finance	28	38	43	63	54
Loans and financing	309	127	114	105	124
Lease liabilities	12	14	19	21	25
Other payables	320	332	360	610	550
Contract Liabilities	1,469	1,919	2,563	2,563	2,740
Derivative financial instruments	57	86	72	38	22
Taxes and payroll charges and Income tax and social contribution	154	243	172	71	143
Others	129	137	144	254	167
	3,217	**3,666**	**4,416**	**4,762**	**5,122**
NON-CURRENT					
Loans and financing	2,895	2,759	2,377	2,489	2,340
Lease liabilities	59	82	93	97	96
Other payables	51	55	161	348	320
Contract Liabilities	495	622	721	872	1,001
Derivative financial instruments	40	40	32	26	26
Taxes and payroll charges and Income tax and social contribution	17	18	16	17	17
Deferred income tax and social contribution	371	305	450	273	239
Others	173	168	163	367	246
	4,101	**4,078**	**4,063**	**4,347**	**4,285**
SHAREHOLDERS' EQUITY					
Capital	1,552	1,552	1,552	1,552	1,552
Treasury shares	(28)	(28)	(28)	(215)	(399)
Revenue reserves	1,116	1,280	1,624	1,879	1,879
Share-based remuneration	40	45	49	328	330
Retained earnings	-	-	-	-	207
Other comprehensive loss	(190)	(153)	(257)	(99)	(110)
Result in transactions with non controlling interest	77	91	136	-	-
EQUITY ATTRIBUTABLE TO OWNERS OF THE COMPANY	**2,568**	**2,787**	**3,076**	**3,445**	**3,459**
Non-controlling interests	257	253	269	367	372
TOTAL EQUITY	**2,824**	**3,039**	**3,345**	**3,812**	**3,831**
TOTAL LIABILITIES AND SHAREHOLDRES' EQUITY	**10,142**	**10,783**	**11,824**	**12,920**	**13,237**

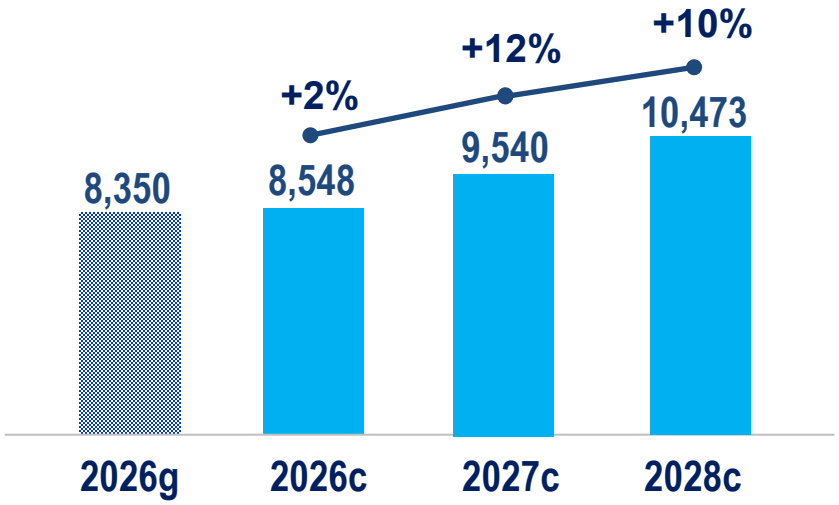
APPENDIX 2

MARKET ESTIMATES, VALUATION & BOND YIELDS

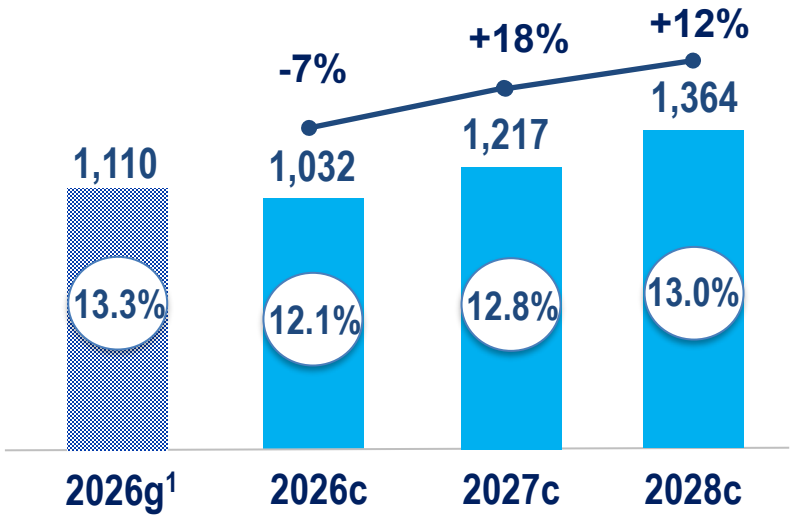


CONSENSUS ESTIMATES (US$m)

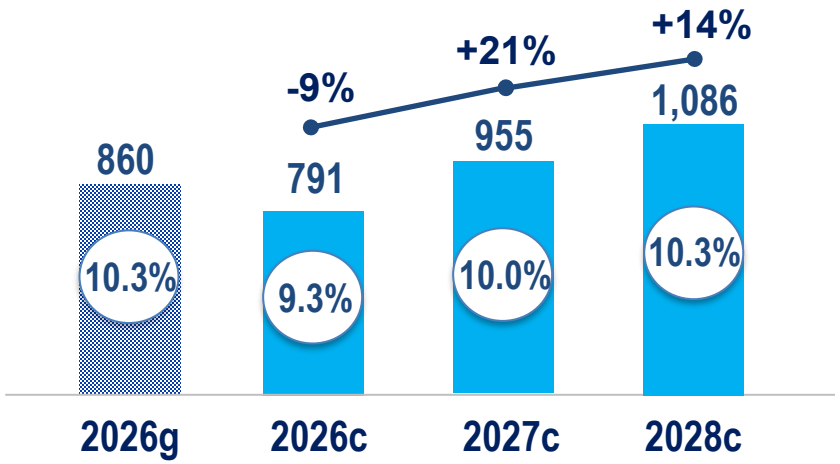
NET REVENUES



ADJ. EBITDA



ADJ. EBIT



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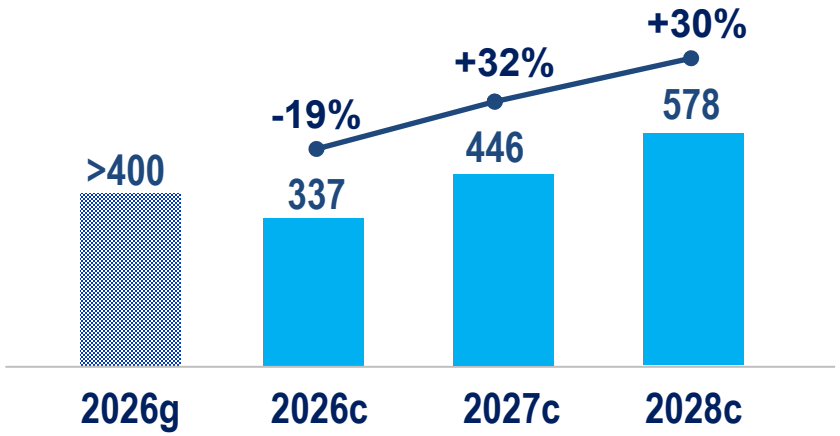
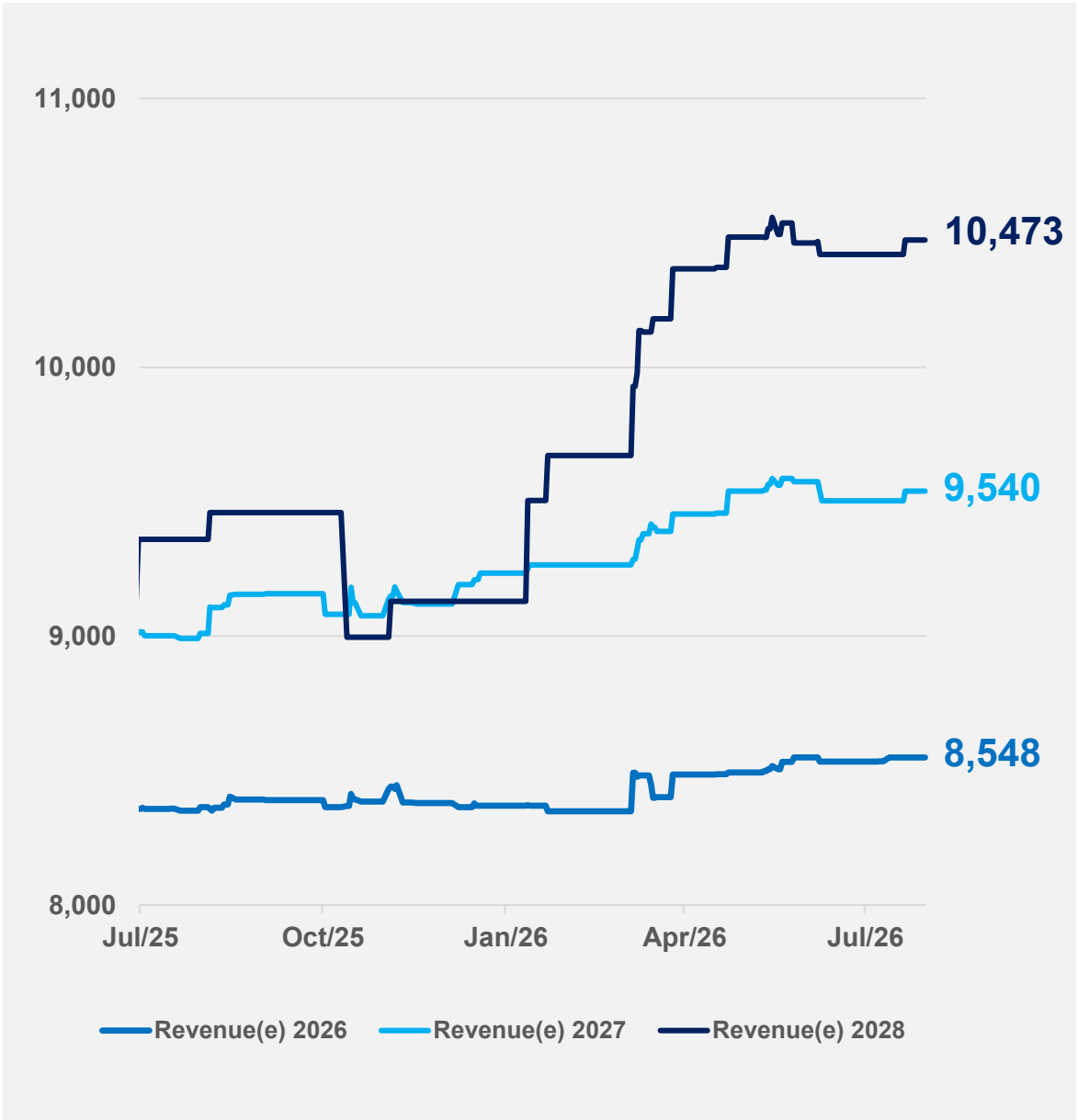


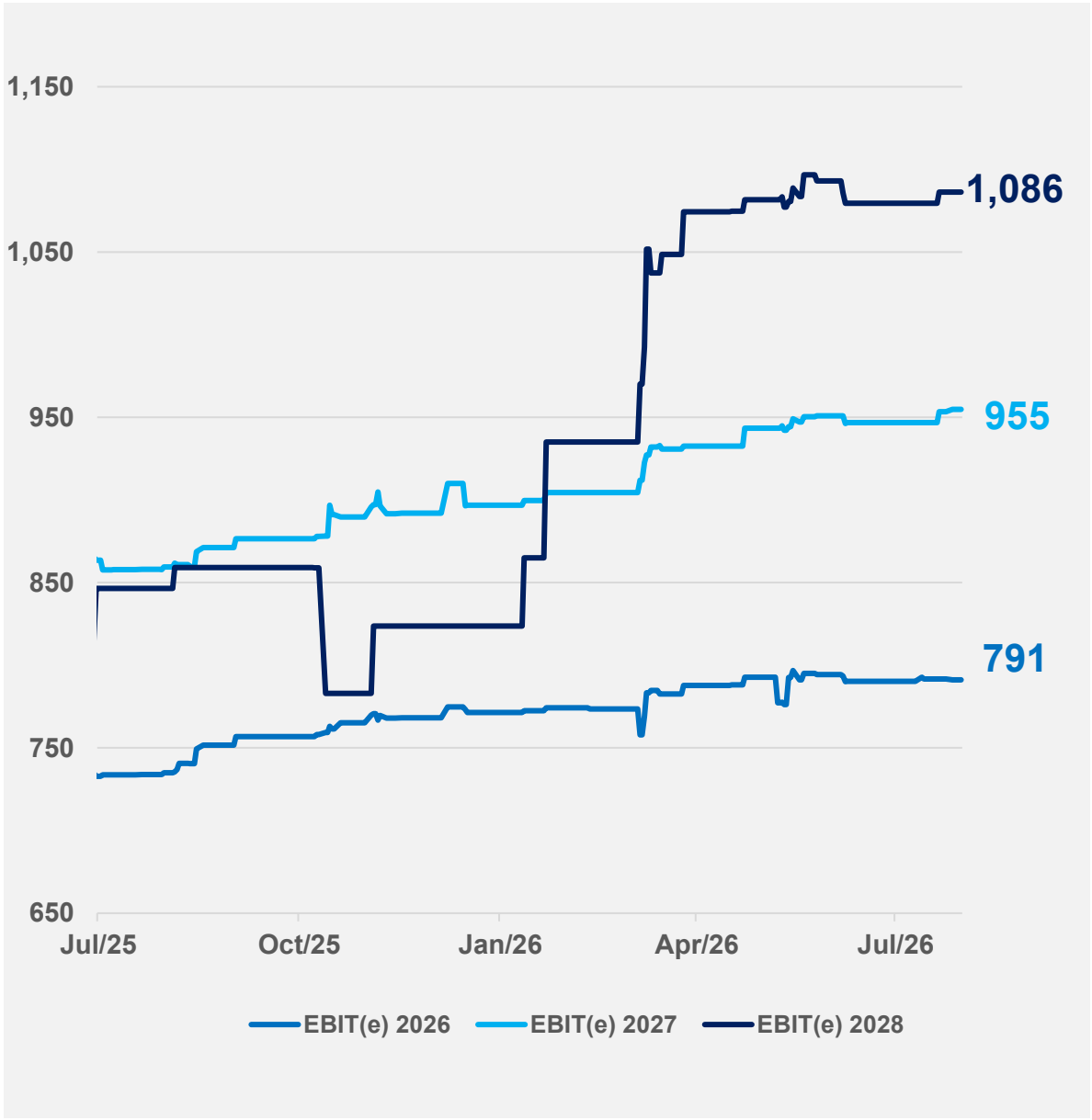
Mid-Point companys's guidance | Consensus market[2] | Yoy change

[1] Implied by the EBIT guidance; [2] Consensus market: analysts' average estimate

REVENUE & EBIT CONSENSUS

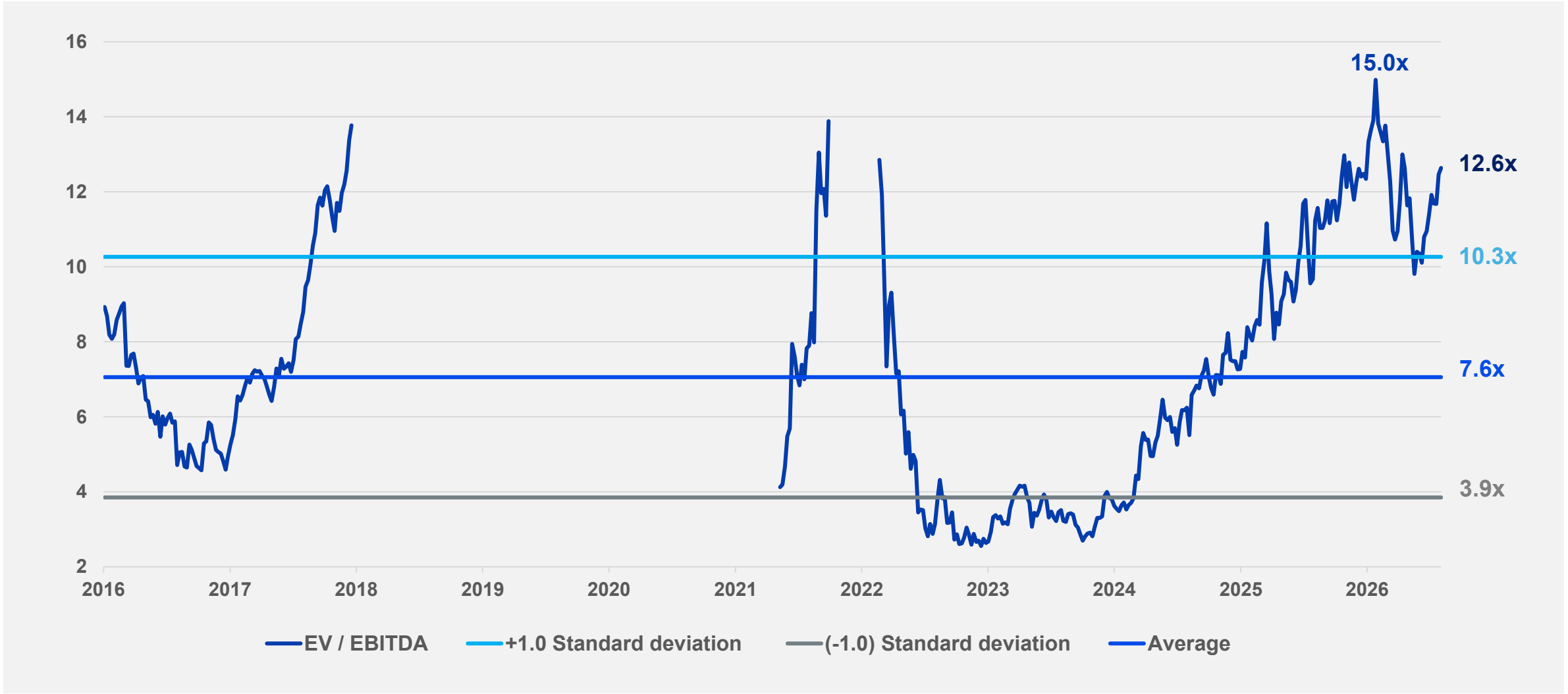
(US$m)





Source: Capital IQ; July 31, 2026.

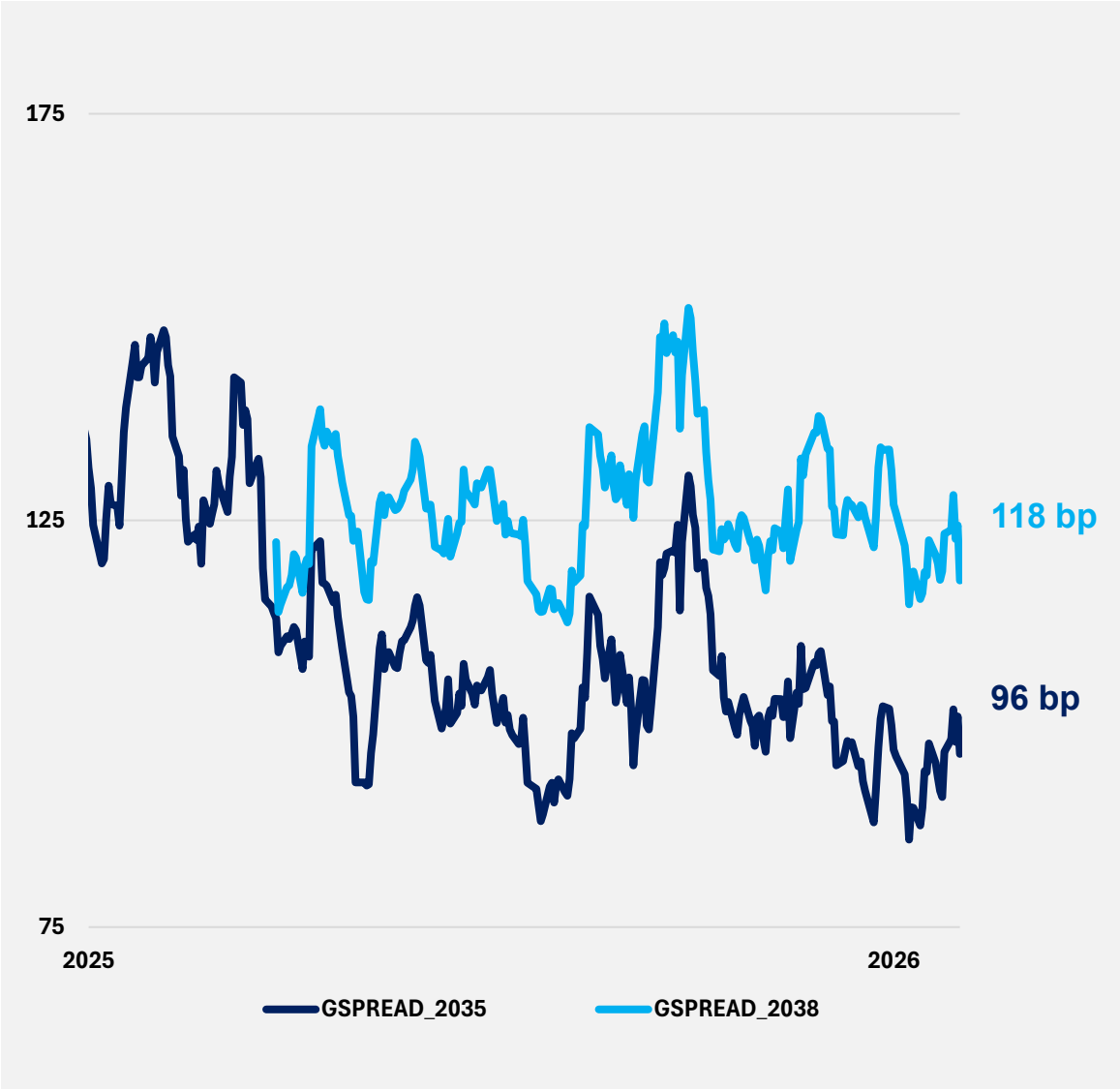
VALUATION - FORWARD EV/EBITDA



Source: Capital IQ; August 04, 2026.

BONDS YIELD TO MATURITY & SPREAD OVER UST

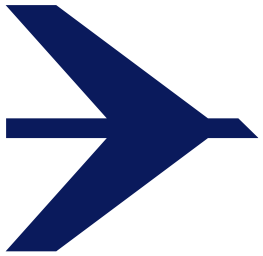




Source: Bloomberg; July 31, 2026.

APPENDIX 3

COMPANY INFORMATION



EMBRAER'S HISTORY

60's



Embraer is Founded

Production of Bandeirante

70's



Development of EMB 312 Tucano

Start of Exports

80's



Great Technological Leap

1994



Privatization

ERJ Family Launch

1999



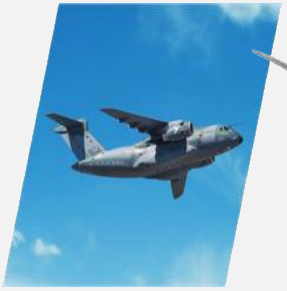
E-Jet Family

2000



Beginning of Executive Aviation

2009



KC-390 MILLENNIUM

2013



E-Jet E2 Family

2017



Services & Support Unit Creation

2018



Praetors' Launch

2018



Beginning of the eVTOL Project

2021



ESG Targets

2021



Energia Family

2022



EVE'S IPO

2024



OGMA P&W Engine Overhaul

2025



1st E-VTOL flight

WHERE WE ARE



1 Brazil

São José dos Campos
Belo Horizonte
Botucatu
Brasília
Caçapava
Campinas
Campo Grande
Florianópolis
Gavião Peixoto
Rio de Janeiro
São Paulo
Sorocaba
Taubaté
Recife

Subsidiaries
ATECH
VISIONA
TEMPEST

2 United States

Dallas
Davie
Fort Lauderdale
Jacksonville
Melbourne
Mesa
Nashville

Subsidiaries
ECTS
EVE AIR MOBILITY
NIDEC AEROSPACE

3 Mexico

Chihuahua

Subsidiaries
EZ AIR
INTERIOR

4 Cayman Islands

George Town

5 Portugal

Alverca
Lisbon

Subsidiaries
OGMA

6 Spain

Madrid

7 United Kingdom

Burgess-Hill
Farnborough
London

Subsidiaries
ECTS

8 Netherlands

Amsterdam

Subsidiaries
ECTS
VISIONA

9 Ireland

Dublin

Subsidiaries
EZ AIR

10 France

Le Bourget

11 Switzerland

Zurich

12 United Arab Emirates

Dubai

13 Singapore

Singapore

Subsidiaries
ECTS

14 China

Beijing

15 Australia

Melbourne

16 South Africa

Lethabong

17 India

New Delhi

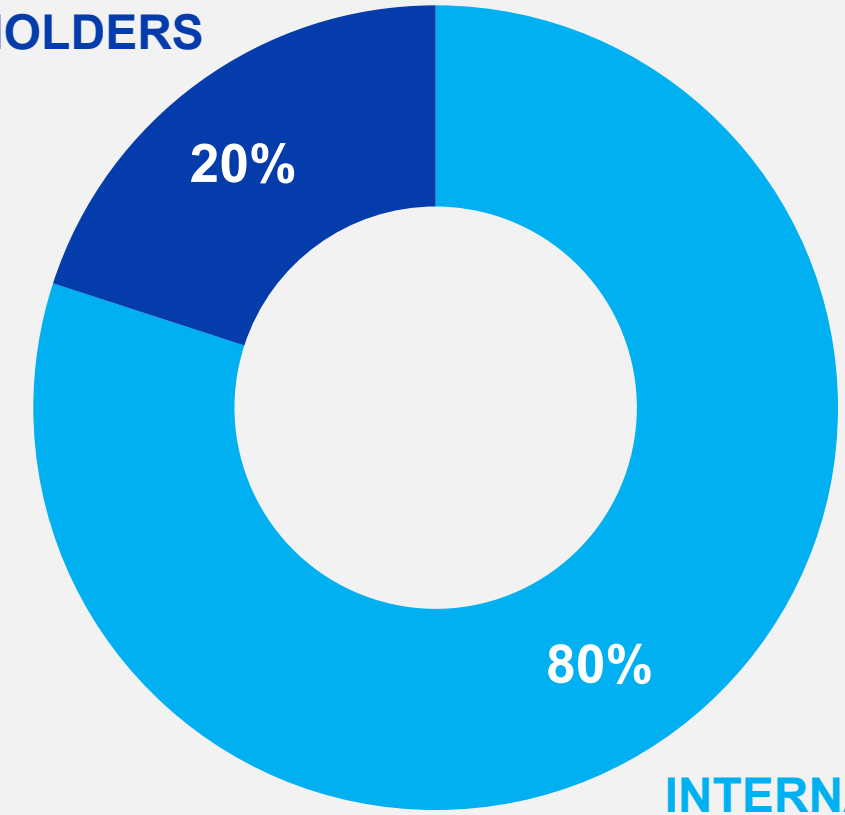
Joint Ventures & Affiliates

EZAir atech OGMA VISIONA Space Technology EVE MOBILITY REINVENTED Nidec Aerospace

OWNERSHIP STRUCTURE AND TRADING

3-month ADTV (US$m)
EMBJ: 70
EMBJ3: 85
Total: 155

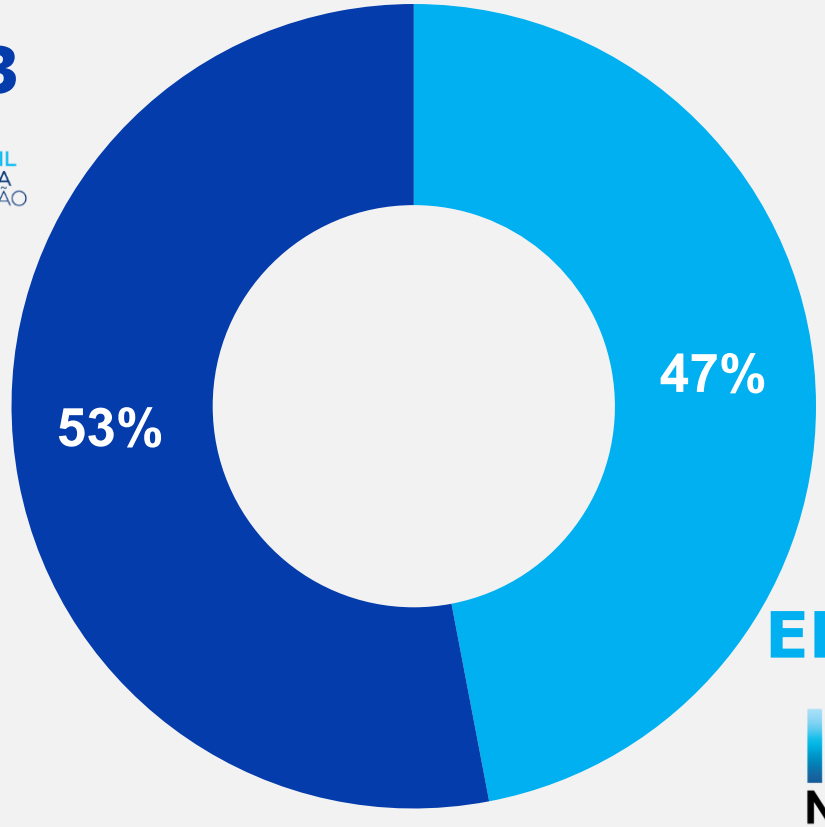
LOCAL SHAREHOLDERS



INTERNACIONAL SHAREHOLDERS

EMBJ3

[B]³ BRASIL BOLSA BALCÃO

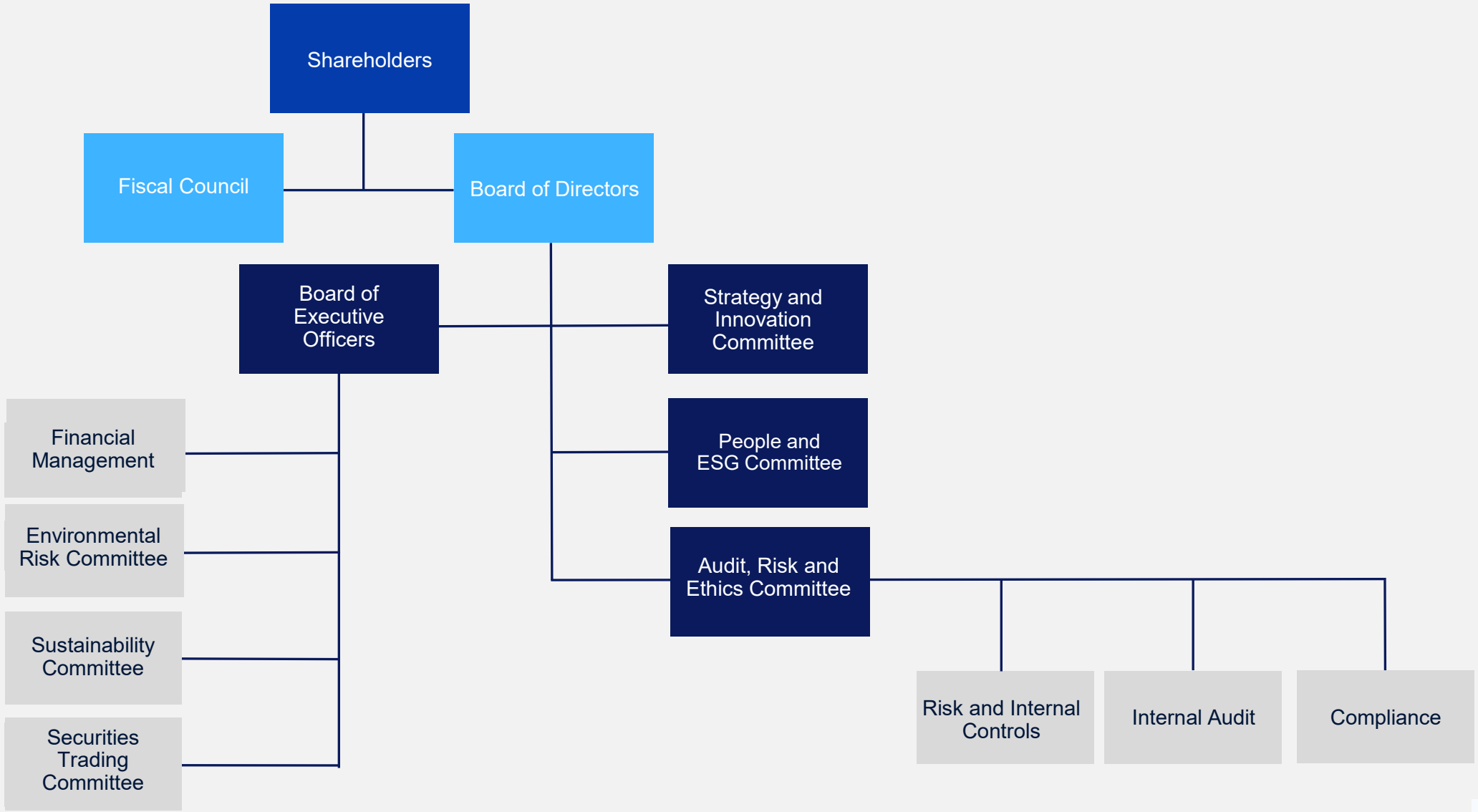


EMBJ

NYSE

Note: 2Q26.

CORPORATE GOVERNANCE STRUCTURE





EMBRAER

THANK YOU!

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