

RESULTS  
1Q26



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NYSE

EMBJ  
B3 LISTED NM



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This conference call may include statements about future events, based on Embraer's expectations and market financial trends. Such statements are subject to uncertainties that may cause actual results to differ from those expressed or implied in this conference call. Except in accordance with the applicable rules, the company assumes no obligation to publicly update any forward-looking statements. For detailed financial information, the company encourages reviewing publications filed by the company with the CVM.



# SUSTAINABLE AND PROFITABLE GROWTH

Driven by Efficiency and Innovation

- ▶ Highest 1Q deliveries in the last 10 years (44 aircraft)
- ▶ Another all-time high backlog record (US\$32.1 bn)
- ▶ Best 1Q revenue in the company's history (US\$1.5 bn)
- ▶ Production leveling improvement across all operations
- ▶ 2026 Guidance reiterated
- ▶ Midterm goal of double-digit revenue (US\$Bn) and EBIT margins

**SAFETY FIRST, QUALITY ALWAYS IN EVERYTHING WE DO!**





# 1Q26 HIGHLIGHTS



## COMMERCIAL AVIATION

**Finnair orders 18 E195-E2** plus 16 options and 12 purchase rights  
**10 aircraft delivered in the quarter** - highest level this decade



## EXECUTIVE AVIATION

**All-time high 1Q revenues** (c.\$420 million)  
**New Praetor 500E and Praetor 600E** to redefine private flight experience



## DEFENSE & SECURITY

**Double-digit revenue growth** reflecting strong operating momentum  
**Partnership with Northrop Grumman KC-390** for USAF NGAS program



## SERVICES & SUPPORT

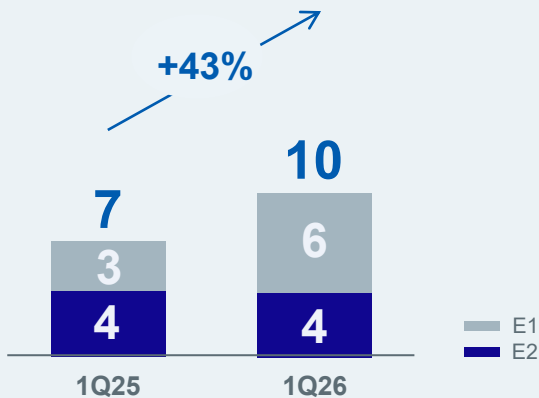
**New contract with Airnorth** to support the E170 and E190 fleet  
**Services agreement with Hungary** to support the C-390 fleet



## DELIVERIES COMMERCIAL AVIATION



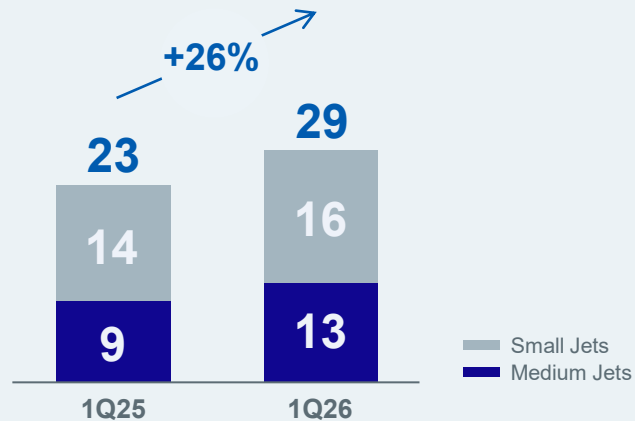
## DELIVERIES EXECUTIVE AVIATION



GUIDANCE 2026:  
**80 to 85**



1Q26: 10 (12% mid-point; 11% 5Y avg)



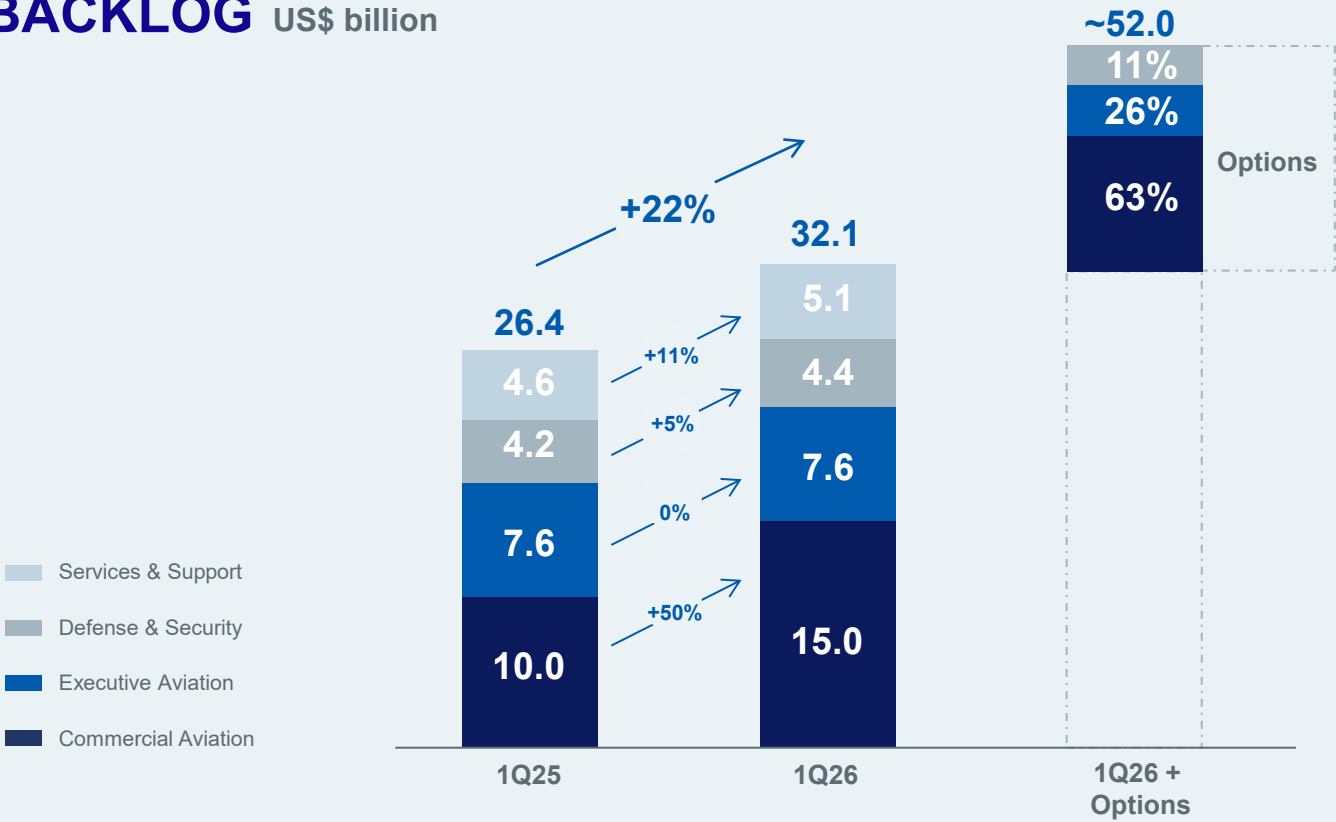
GUIDANCE 2026:  
**160 to 170**



1Q26: 29 (18% mid-point; 11% 5Y avg)



# BACKLOG US\$ billion

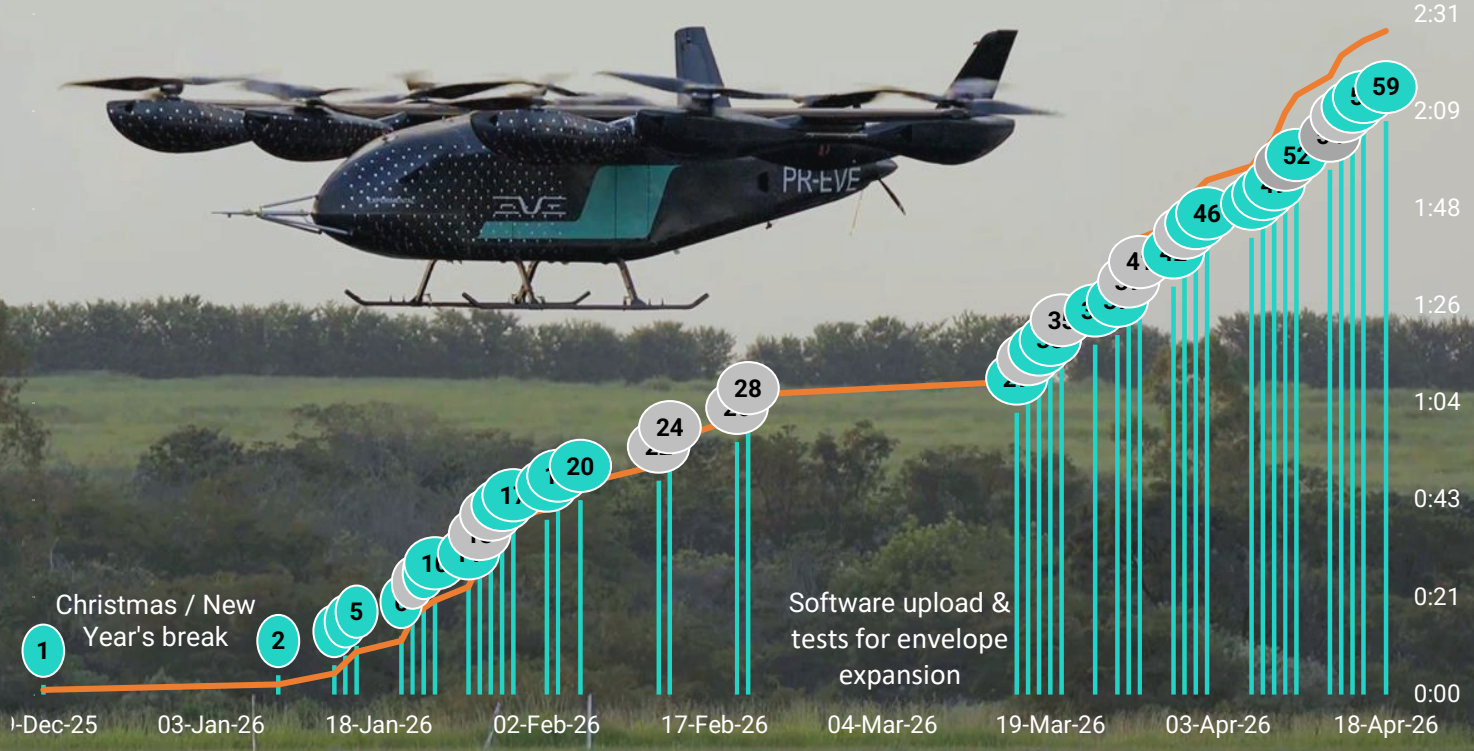


\*Book-to-bill LTM: Consolidated 1.7x; Commercial Aviation 3.0x; Executive Aviation 1.0x; Defense & Security 1.2x; Services & Support 1.2x.

# PROTOTYPE FLIGHT CAMPAIGN



**59**  
**TOTAL FLIGHTS**  
**2h 27min**  
**TOTAL FLIGHT TIME**



Christmas / New Year's break

Software upload & tests for envelope expansion

■ Total flights, left axis   
 — Total time (hour:minutes), right axis   
 ○ Denotes two flights / day



# 1Q26 / BUSINESS RESULTS



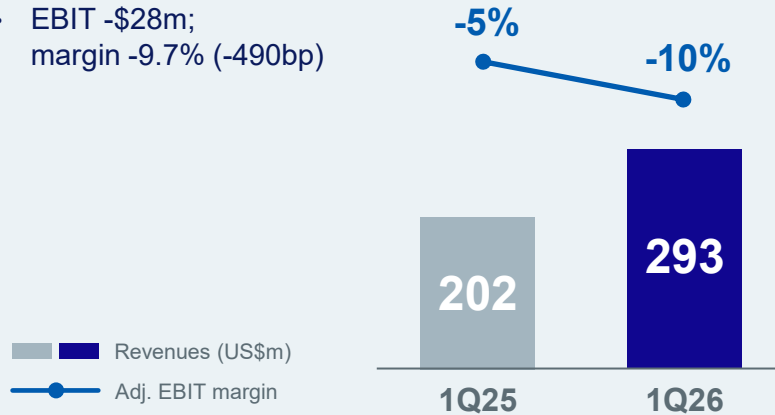
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## COMMERCIAL AVIATION

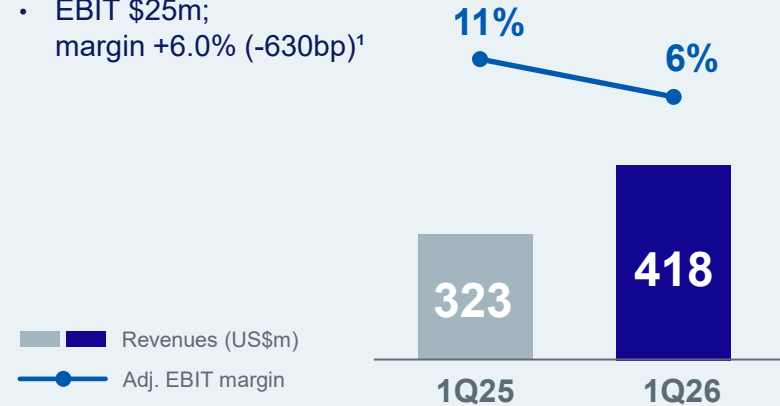
- Revenue +45% yoy
- EBIT -\$28m; margin -9.7% (-490bp)



## EXECUTIVE AVIATION



- Revenue +30% yoy
- EBIT \$25m; margin +6.0% (-630bp)<sup>1</sup>

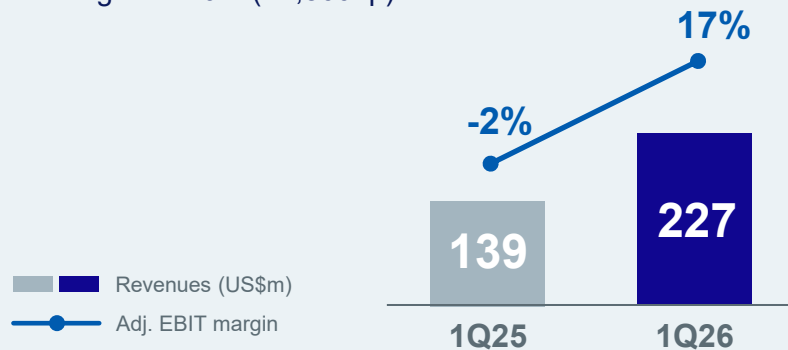


<sup>1</sup> Ex U.S. import tariff +8.8% (-250bp yoy).



## DEFENSE & SECURITY

- Revenue +63% yoy
- EBIT \$38m (+\$40m yoy); margin +17.0% (+1,860bp)<sup>1</sup>

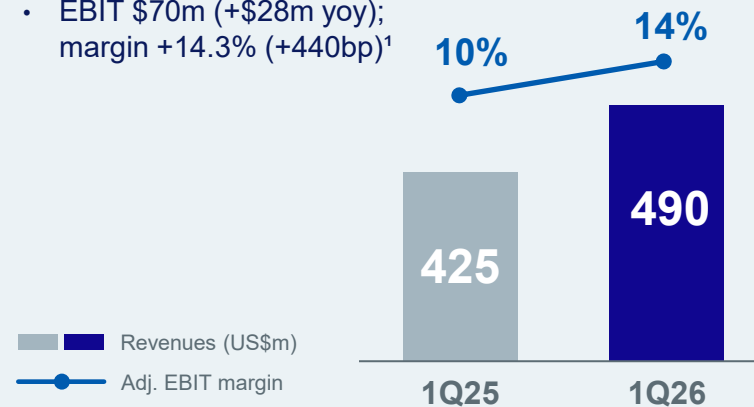


<sup>1</sup> Ex one-time items +6.0% (+760bp yoy).



## SERVICES & SUPPORT

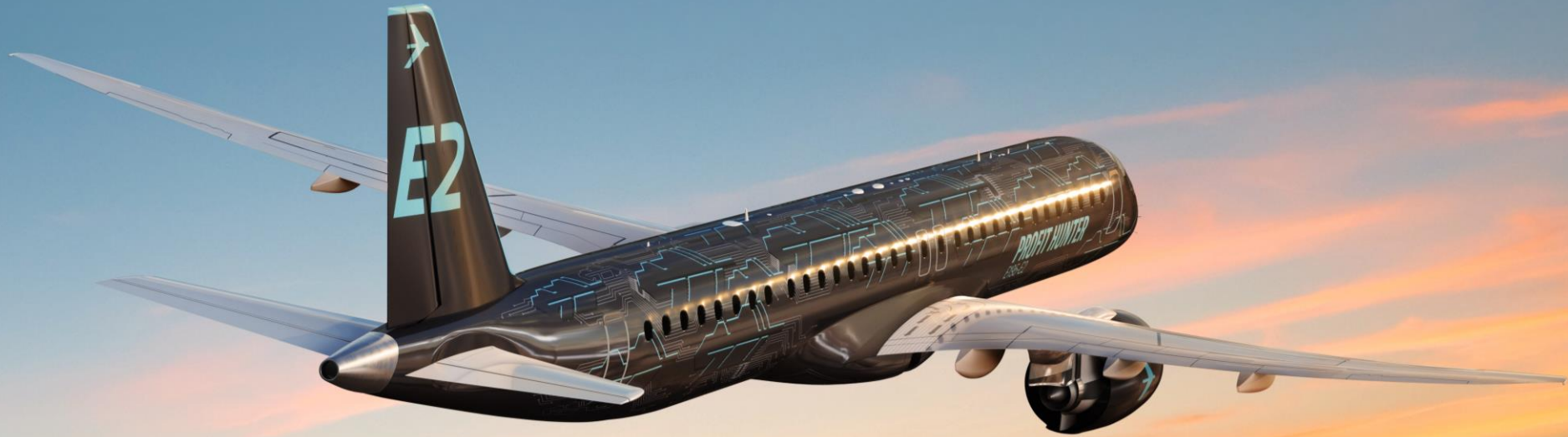
- Revenue +15% yoy
- EBIT \$70m (+\$28m yoy); margin +14.3% (+440bp)<sup>1</sup>



<sup>1</sup> Ex U.S. import tariff +14.6% (+470bp yoy).

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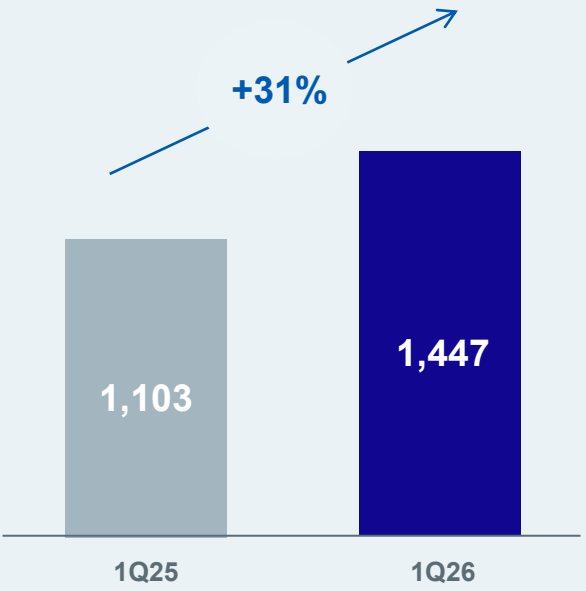


1Q26

CONSOLIDATED  
RESULTS

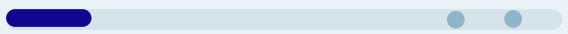


# NET REVENUES US\$ million

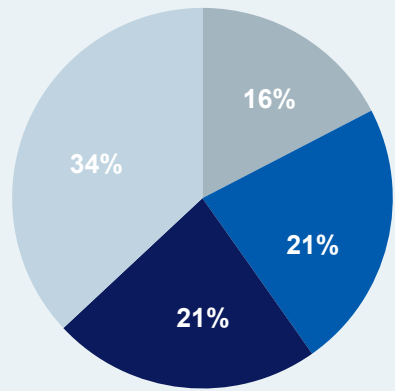


GUIDANCE 2026:

**US\$8.2 – 8.5 billion**



1Q26: US\$1,447 million (17% mid-point; 15% 5Y avg)



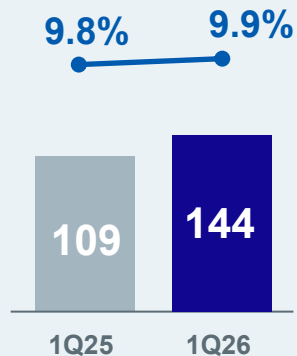
**BREAKDOWN BY BUSINESS 1Q26<sup>1</sup>**

- Services & Support
- Defense & Security
- Executive Aviation
- Commercial Aviation

<sup>1</sup>Revenue breakdown does not include "Others" Business Unit.

# ADJUSTED EBITDA

US\$ million

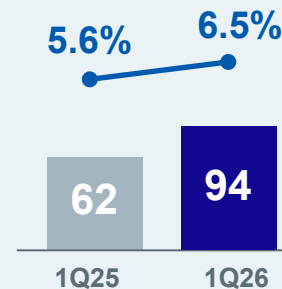


Reported EBITDA <sup>1</sup> Margin	1Q25	1Q26
	98	131
	+8.9%	+9.1%

1Q26: \$144m; \$39m 5Y avg

# ADJUSTED EBIT

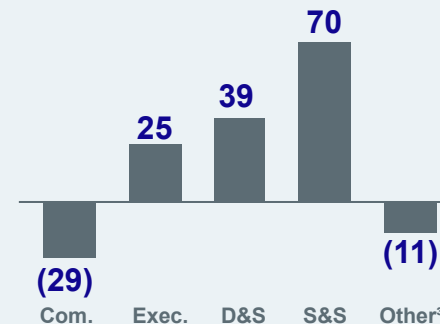
US\$ million



Reported EBITDA <sup>1</sup> Margin	1Q25	1Q26
	51	82
	+4.6%	+5.6%

1Q26: \$94m; -\$4m 5Y avg

## BREAKDOWN BY BUSINESS 1Q26



GUIDANCE 2026:

**8.7% – 9.3%**

1Q26: +6.5%; -1.2% 5Y avg

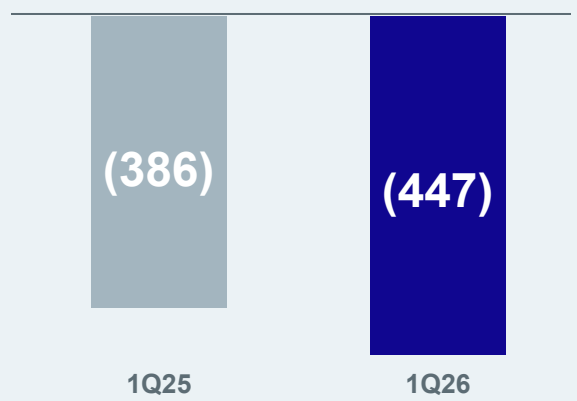
<sup>1</sup> Reported EBITDA and EBIT Eve expenses/warranties, all numbers from Eve are IFRS.

<sup>2</sup> Adjusted EBITDA and Adjusted EBIT do not consider Eve expenses/warranties.

<sup>3</sup> Other includes unallocated operating income (expenses).



# ADJUSTED FCF US\$ million

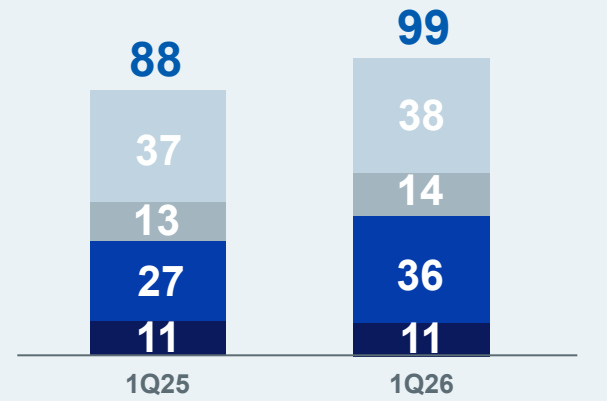


GUIDANCE 2026:

## US\$200 million or higher

1Q26: -5.4% mid-point revenue; -5.0% 5Y avg revenue

# INVESTMENTS US\$ million Excludes Eve

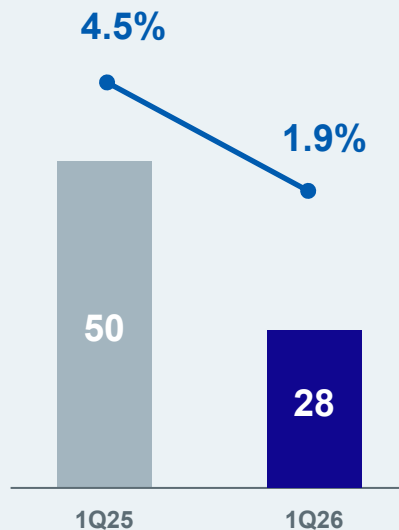


- Capex
- Net add Pool Program
- Additions to intangible
- Research<sup>1</sup>

<sup>1</sup> Research is expensed (i.e. not capitalized)

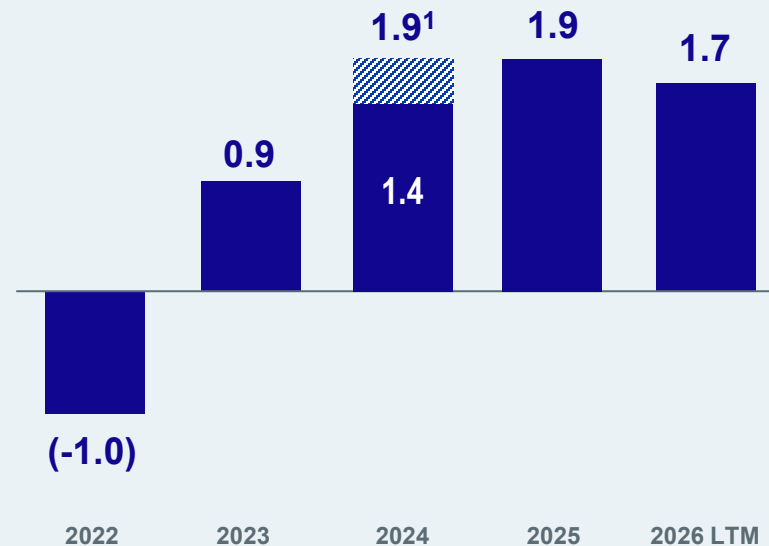


## ADJ. NET INCOME US\$ million



■ Adj. Net Income    ● Adj. Net Income Margin

## EARNINGS PER SHARE US\$ ADS basics



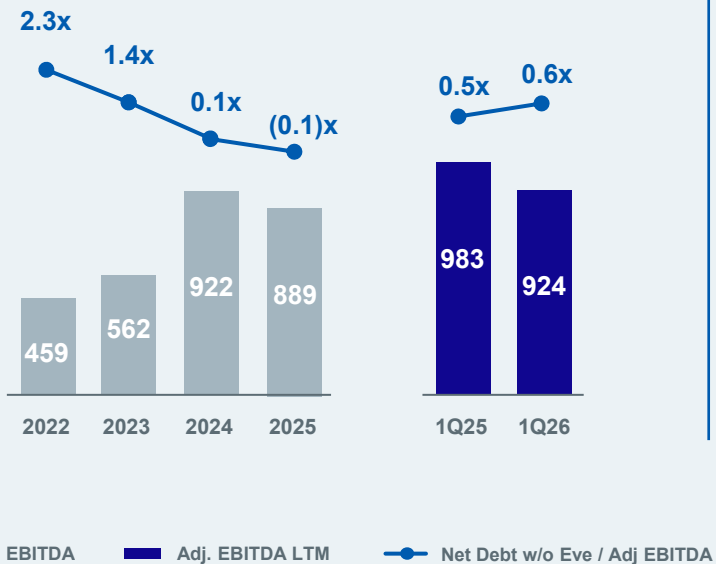
<sup>1</sup>Hatched area represents BA agreement with nominal 34% income tax rate.



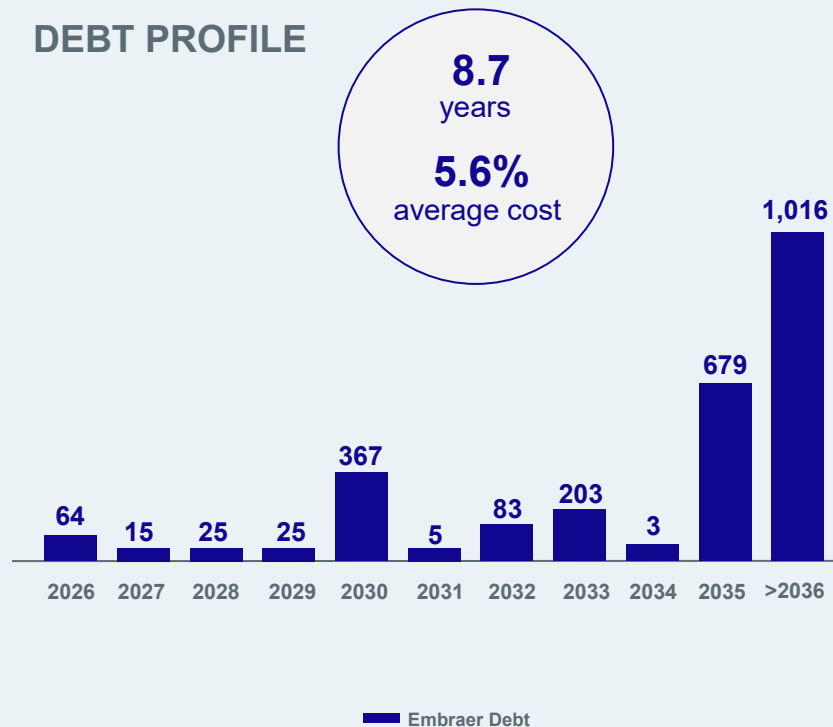
# FINANCIAL POSITION US\$ million

Excludes Eve

## DELEVERAGING



## DEBT PROFILE



# SHAREHOLDER REMUNERATION



Period	Declared Income	Gross Amount Declared (R\$ million)	Gross Value per Share (R\$)	Gross Value per ADS (US\$) <sup>1</sup>
2025	IoE	437.3	0,60	0.43
2025	Interim Dividends	80.0	0.11	0.08
2025	<i>Dividends</i>	7.6	0.01	0.01
	<b>Total</b>	<b>524.9</b>	<b>0.72</b>	<b>0.52</b>
		<b>Dividend yield (%)<sup>2</sup></b>	<b>0.94%</b>	<b>0.88%</b>

<sup>1</sup> Estimated value (i.e. dependent on spot foreign exchange rate).

<sup>2</sup> Dividend yield was calculated based on the share price as of March 31, 2026.



# CLOSING REMARKS

Francisco Gomes Neto - CEO

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PRAE TOR® 600E  
BY EMBRAER



# Continuous focus on sales and efficiency to maximize midterm results while investing in new technologies for a more ambitious long-term expansion



**Market success and increased delivery**



**Continued strong demand**



**Positive momentum for KC-390 and A-29**



**Recurring revenue generation growth**

**SAFETY FIRST, QUALITY ALWAYS IN EVERYTHING WE DO!**



THANK YOU!

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