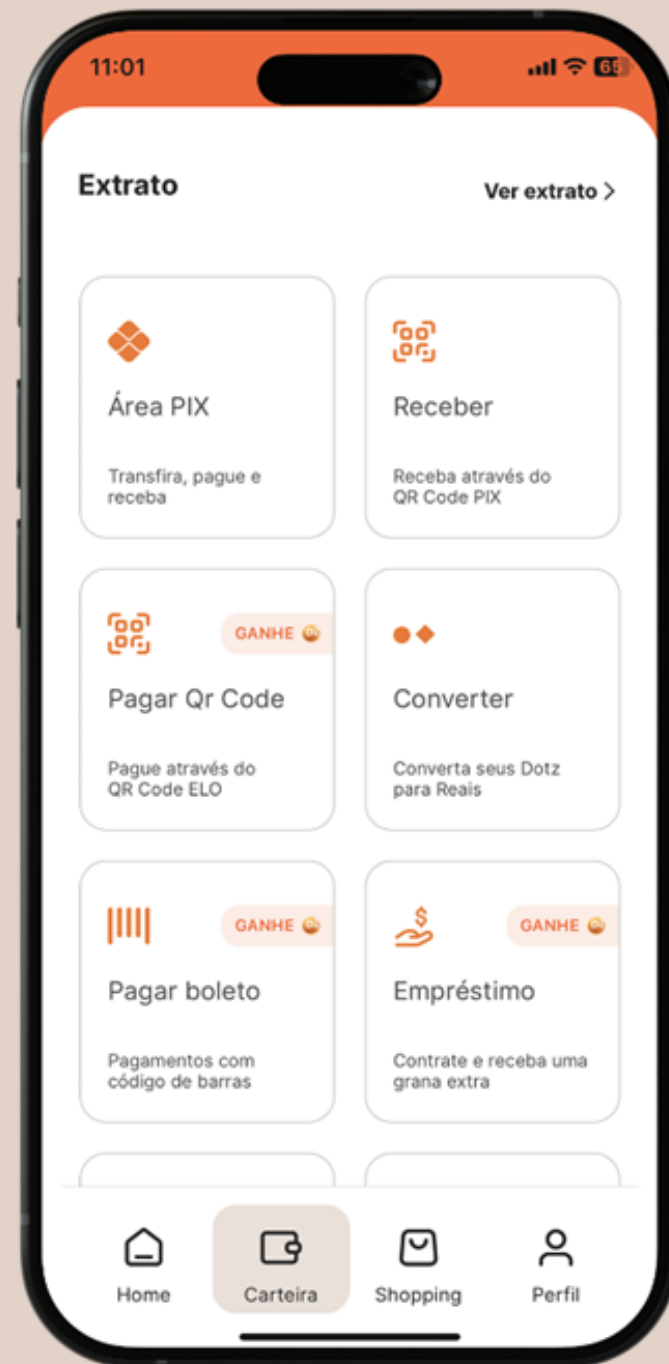
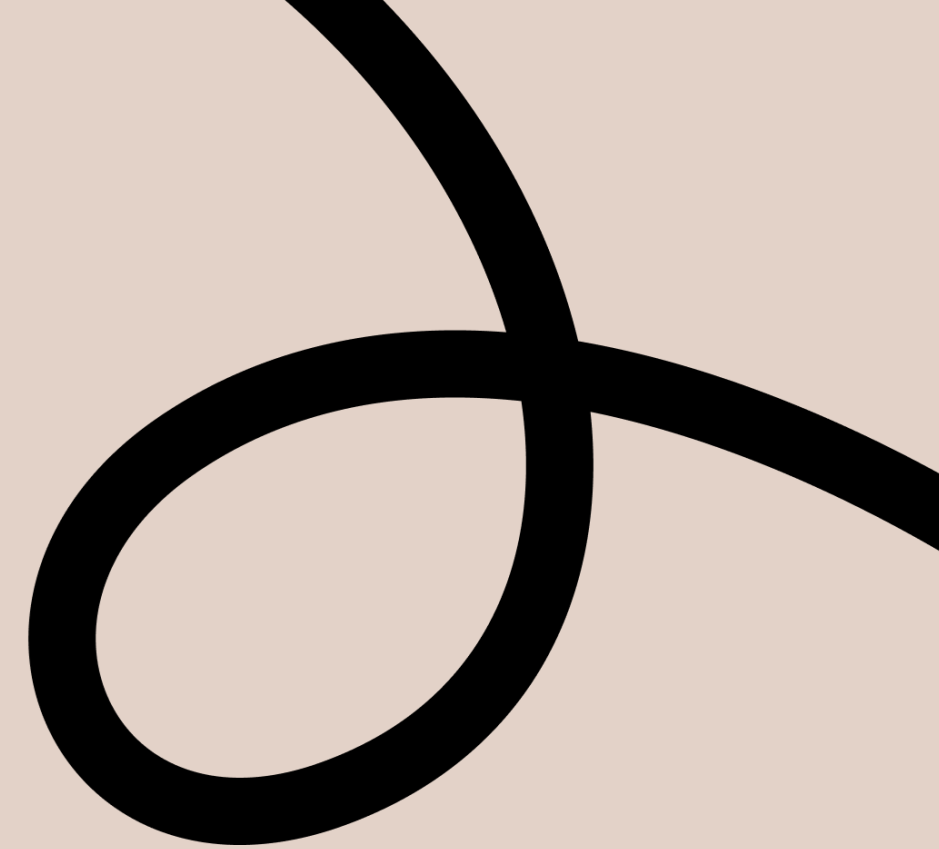




Divulgação de Resultados 2T25



AGOSTO, 2025 – RI DOTZ

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Aviso Legal



Esta apresentação é válida exclusivamente para a presente data e seu conteúdo poderá ser alterado sem aviso prévio. A Companhia não se compromete a atualizar ou revisar as informações aqui contidas após esta data. As informações apresentadas, incluindo dados de mercado e de terceiros, foram obtidas de fontes que consideramos confiáveis. No entanto, não garantimos a precisão ou integridade desses dados e não nos responsabilizamos por erros ou omissões. Esta apresentação contém declarações que abrangem todas as afirmações que não são fatos históricos, e pode incluir estimativas e expectativas sobre eventos futuros, planos, objetivos e intenções da Companhia. Essas declarações envolvem riscos e incertezas, e os resultados reais poderão diferir significativamente das expectativas atuais. Fatores como riscos de mercado, condições econômicas, concorrência e mudanças regulatórias, entre outros, podem influenciar esses resultados. Consulte os detalhes sobre esses fatores de risco no Formulário de Referência da Companhia. Os dados financeiros apresentados podem incluir previsões e outras estimativas, que refletem nossas premissas e expectativas atuais e estão sujeitas a variações. Não há garantia de que essas projeções serão precisas. Esta apresentação também pode incluir medidas financeiras não-IFRS (ou medidas alternativas de desempenho), que são suplementares e não substituem as medidas financeiras preparadas de acordo com as normas IFRS (ou outras normas contábeis aplicáveis). A moeda utilizada nesta apresentação é "R\$" nesta apresentação referem-se ao real, a moeda oficial do Brasil.

Continuamos focados no crescimento da plataforma de forma sustentável

Compromisso da Dotz: eficiência, crescimento e cross-sell

Nossas prioridades:

2T25:



Crescimento de Techfin

forte, previsível, constante e com rentabilidade

R\$ 134,2 mm de Originação de Crédito no 2T25
(+20% vs 2T24)

R\$ 282,7 mm no 1S25 (+43% vs 1S24)



Consolidação do Loyalty

crescendo a rede de parceiros com Dotz Pay, o engajamento do cliente no Digital (App) e fazendo cross-sell com serviços financeiros

Dotz Pay com 18% de aumento de recorrência e 41% aumento no número de contratos (vs 1T25)



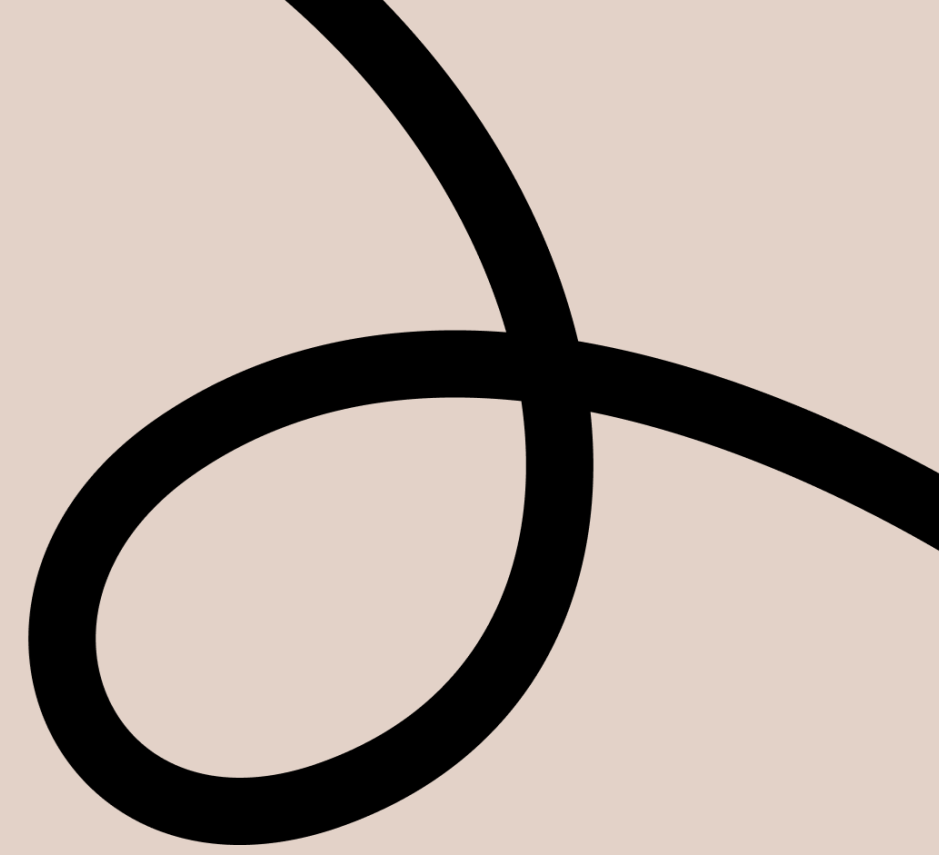
Eficiência operacional

com foco contínuo na racionalização de despesas, margens operacionais robustas e geração de resultado para o acionista

Margem bruta de 69% (+14 p.p. vs 2T24)
EBITDA últ. 12 meses de R\$ 43,5 mm



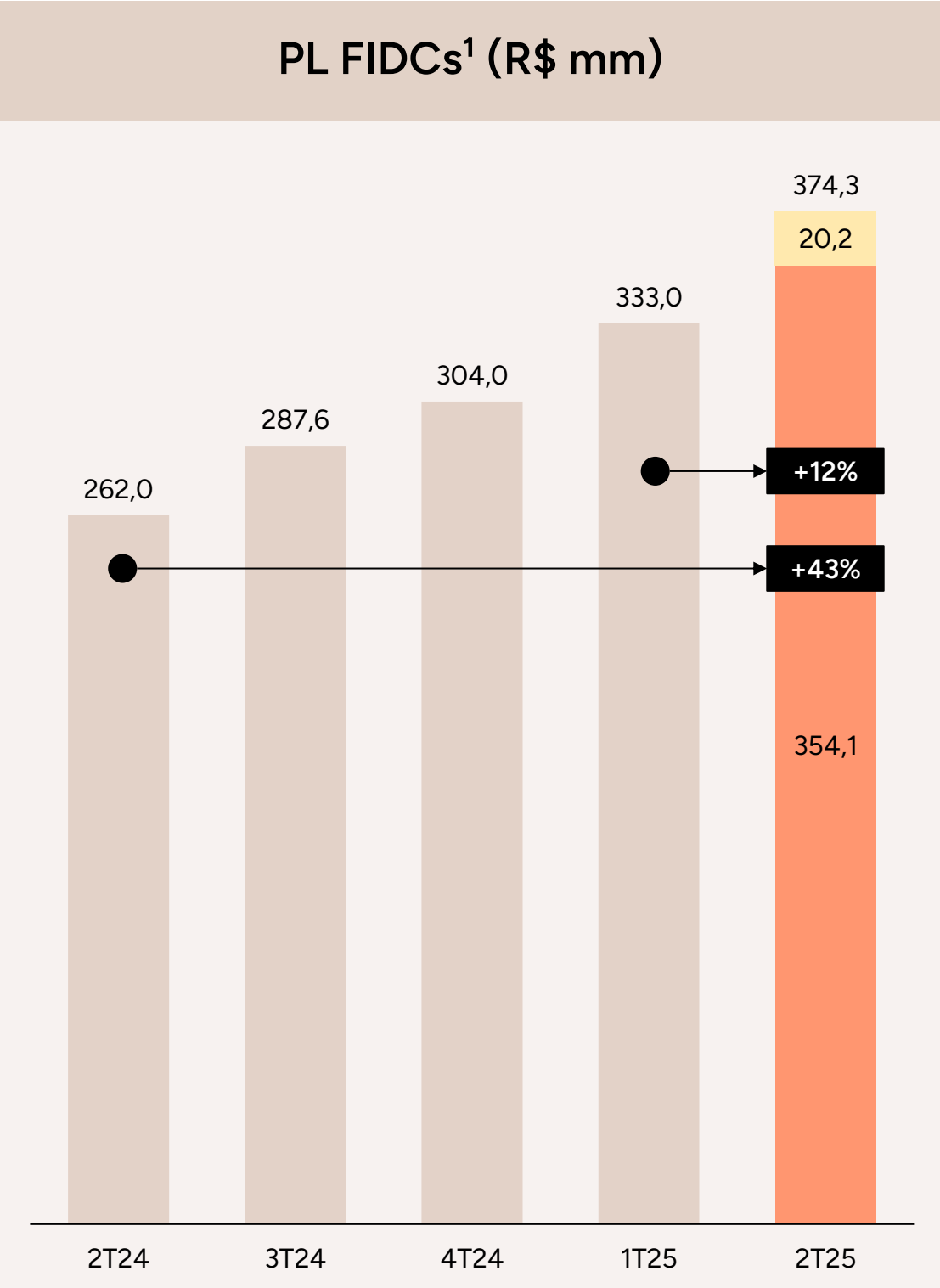
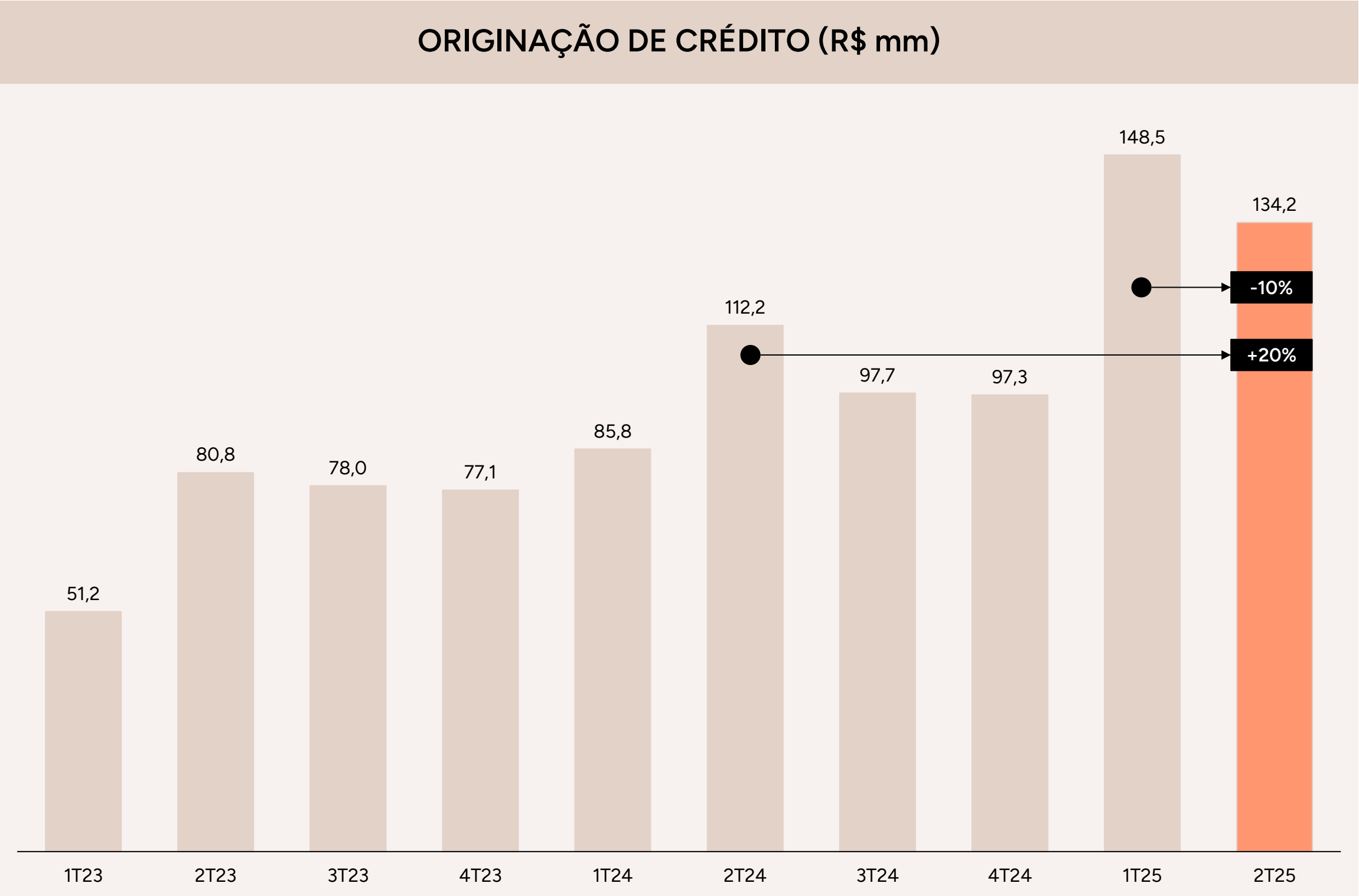
Desempenho Operacional



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Evolução Crédito

Crescimento constante da originação de crédito com manutenção de retornos substanciais para os cotistas do FIDC

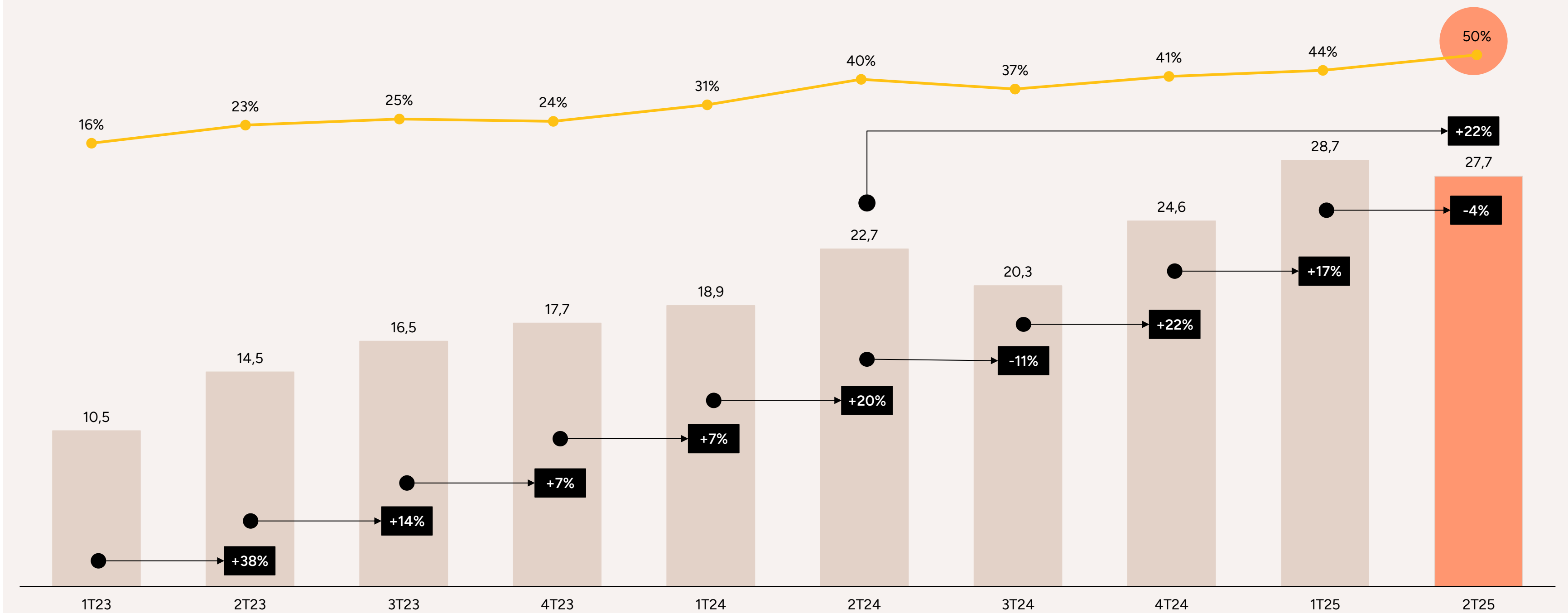


¹Patrimônio Líquido dos fundos FUNDO DE INVESTIMENTO EM DIREITOS CREDITÓRIOS EMPÍRICA NOVERDE CRÉDITO PESSOAL e DOTZFIN FUNDO DE INVESTIMENTO EM DIREITOS CREDITÓRIOS

Evolução Faturamento Techfin

Faturamento de Techfin com crescimento forte, previsível e constante; no 2T25, Techfin foi responsável por 50% do faturamento

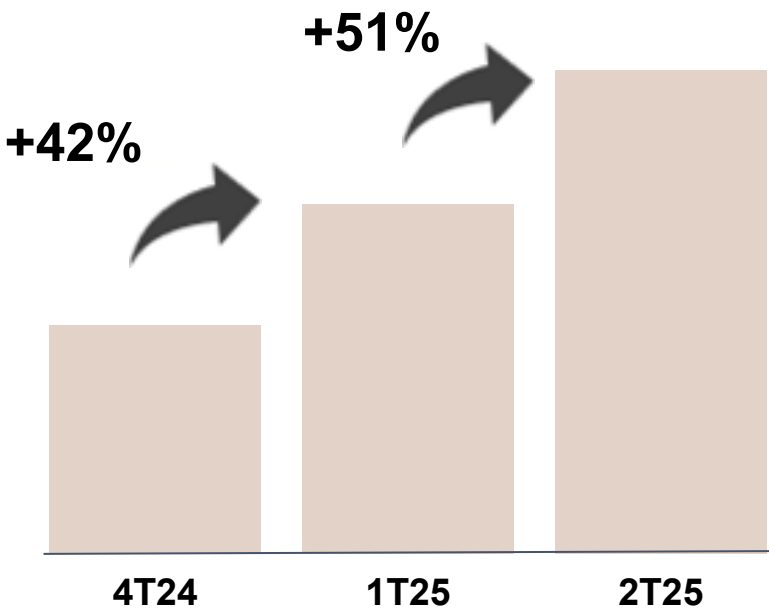
FATURAMENTO TECHFIN (R\$ mm) e REPRESENTATIVIDADE TECHFIN (%)



Loyalty e Performance Dotz Pay

Estratégia de oferta de crédito no PDV cada vez mais consolidada

Originação BNPL
Same Stores Sales



Ticket Médio +7% vs 1T25
+11,5% vs 4T24

Recorrência +18% vs 1T25
+3,8% vs 4T24, com 2,14 transações por mês

Número de contratos +41% vs 1T25
+93,3% vs 4T24

SEGUIMOS BUSCANDO

1. Evolução Dotz Pay

- Rollout em parceiros Dotz
- Novos parceiros de Varejo R\$ 1,1 Bi
- Evolução do crédito - 30 dias sem juros

2. Expansão *Ganhe Dotz Online*

- Lançamento de 50 novas parcerias, ampliando o total para 250

3. Renovação Campanhas Promocionais

- Renovação dos projetos Universo Ourocard e Universo Rede

Loyalty – Conectando as necessidades do Varejo em nosso aplicativo

Parceria e resultados com o cliente no centro da nossa estratégia

ANIVERSÁRIO RCARVALHO 42 ANOS

-  **49** Lojas Ativadas
-  **+70** Indústrias Patrocinadoras
-  **+300** Produtos com Dz Extras
-  **Ativação 360:** App | CRM | Social | PDV
-  Encarte exclusivo Dotz
-  Sorteios Dotz

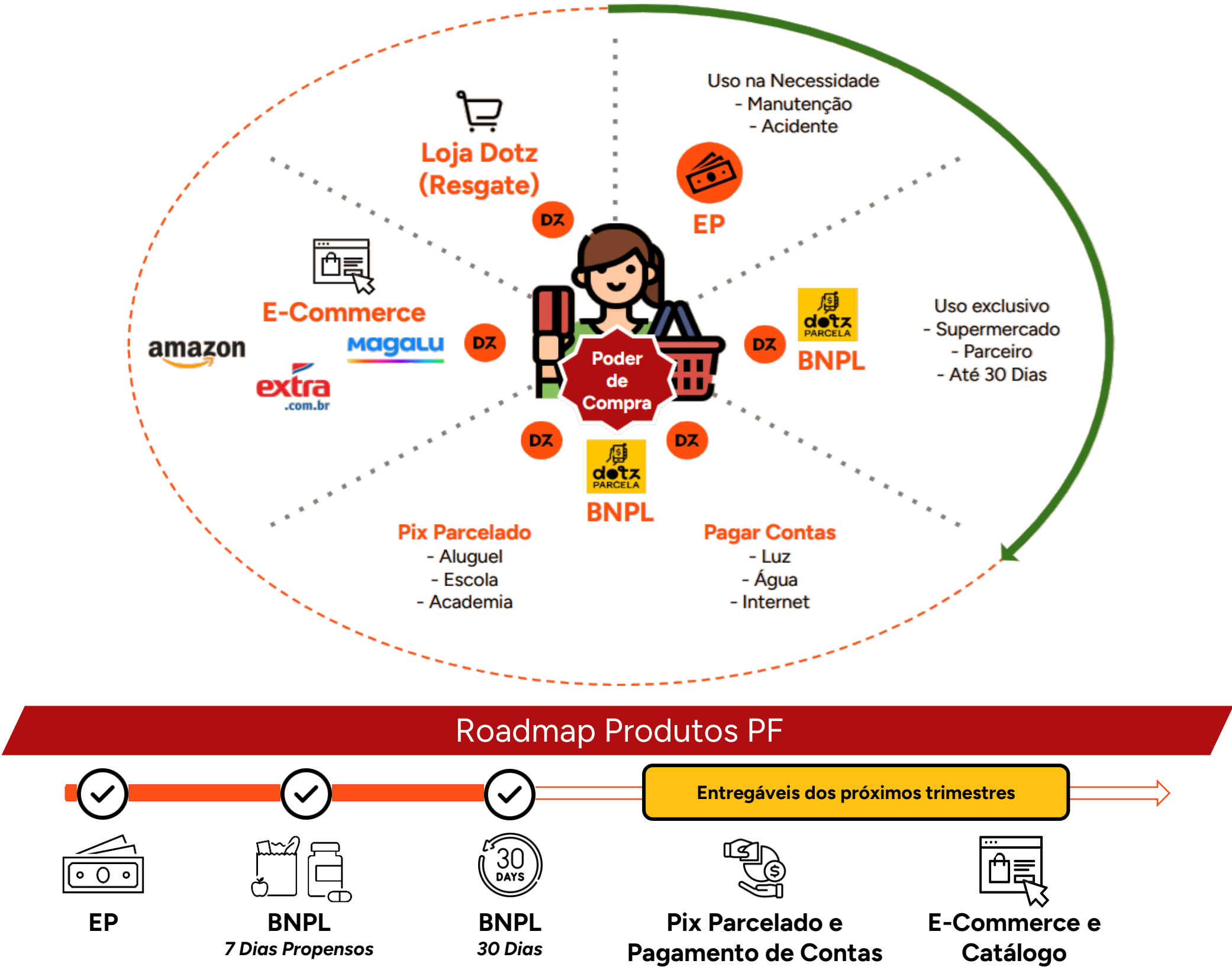


Principais Resultados:

-  **+50%**
Clientes Identificados
-  **+71%**
Melhores Clientes
-  **+48%**
Clientes Digitalizados
-  **+20%**
Recompensa/Troca Dotz
-  **+30%**
Ticket Médio

Roadmap de produtos

Capturando o Cliente no PDV e considerando as necessidades do seu dia a dia, existe uma oportunidade relevante de outros produtos no contexto da jornada desse cliente



Resultados Financeiros

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Crescimento da operação de Techfin e aumento da rentabilidade

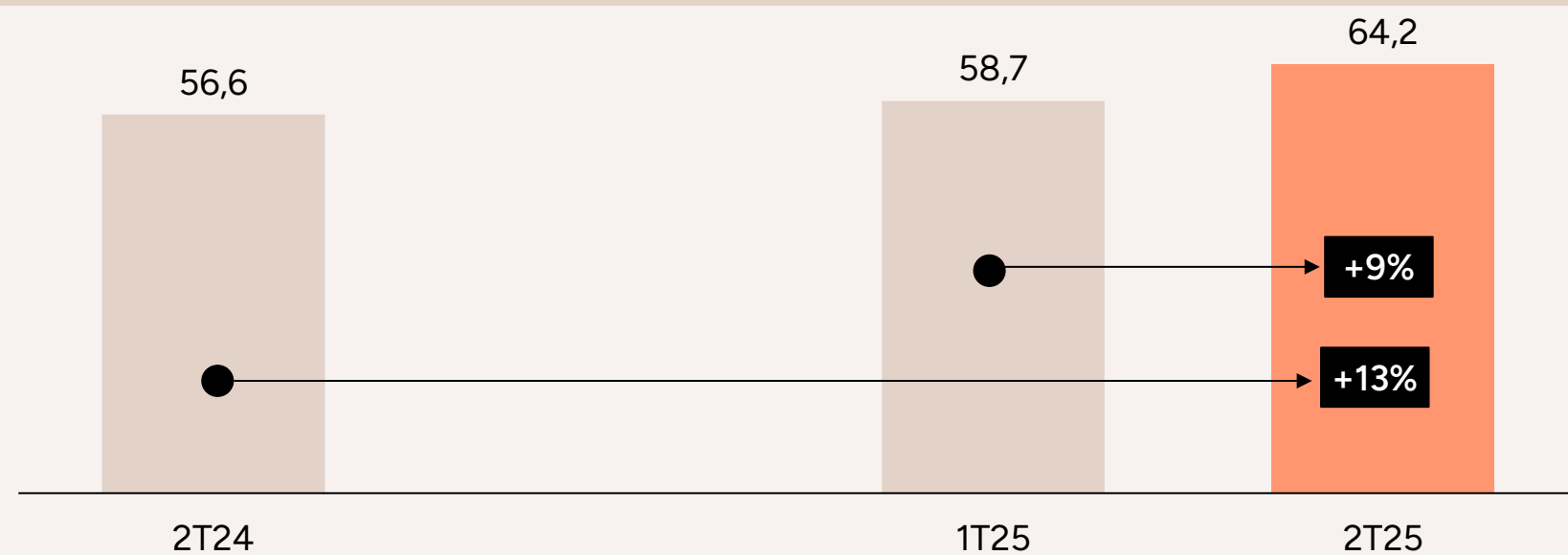
Operação de Techfin ascendente (+Lucro e +Margens), estabilidade no Loyalty e disciplina no SG&A trazendo crescimentos no Lucro Líquido



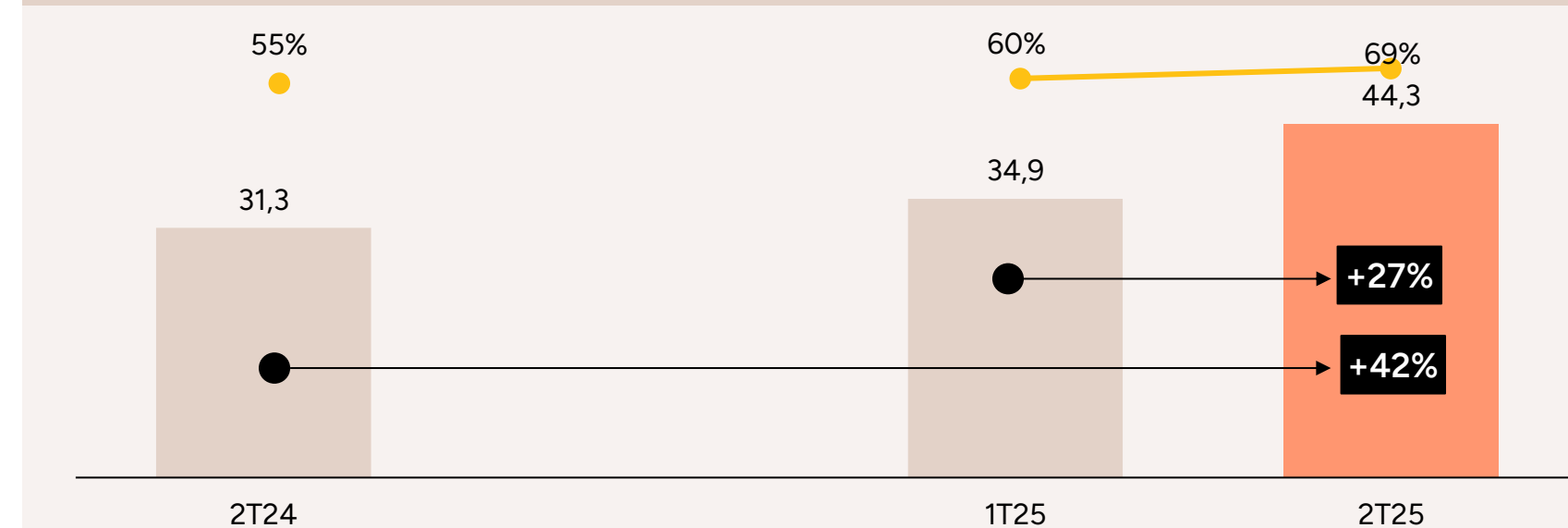
EBITDA de R\$ 15,8 mm no 2T25

Lucro Bruto 42% maior que 2T24 com Margem Bruta maior em +14 p.p.

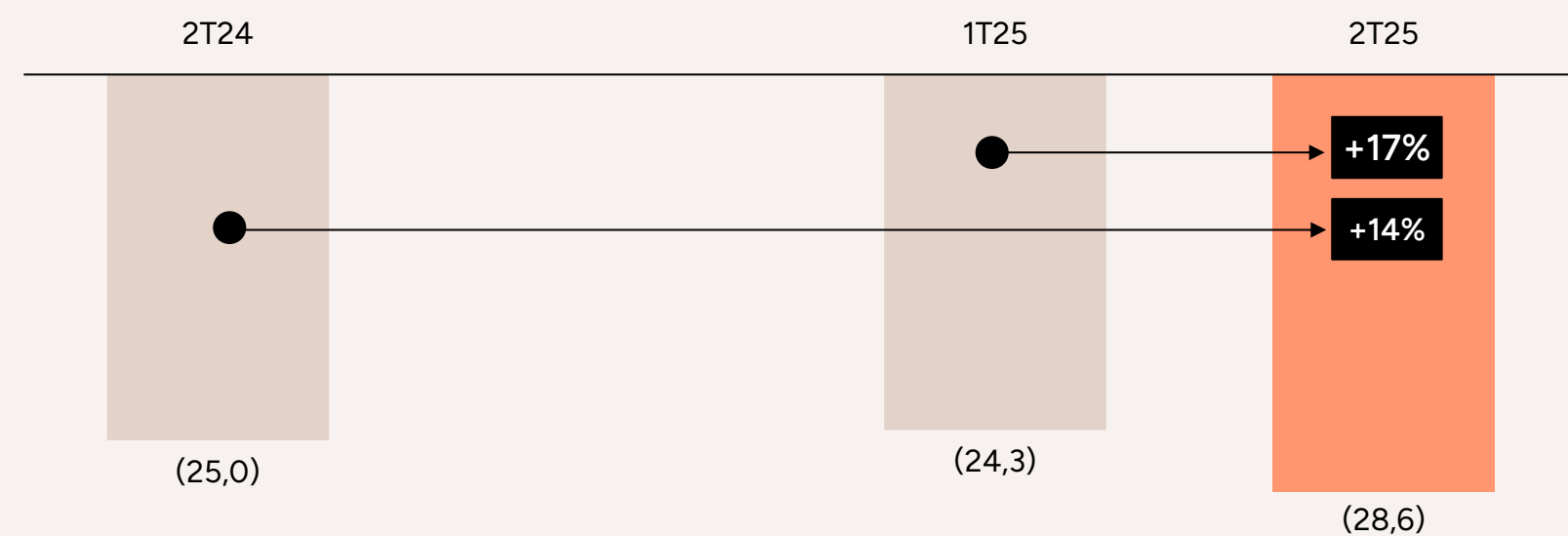
RECEITA LÍQUIDA ANTES DOS CUSTOS DE RESGATES (R\$ mm)



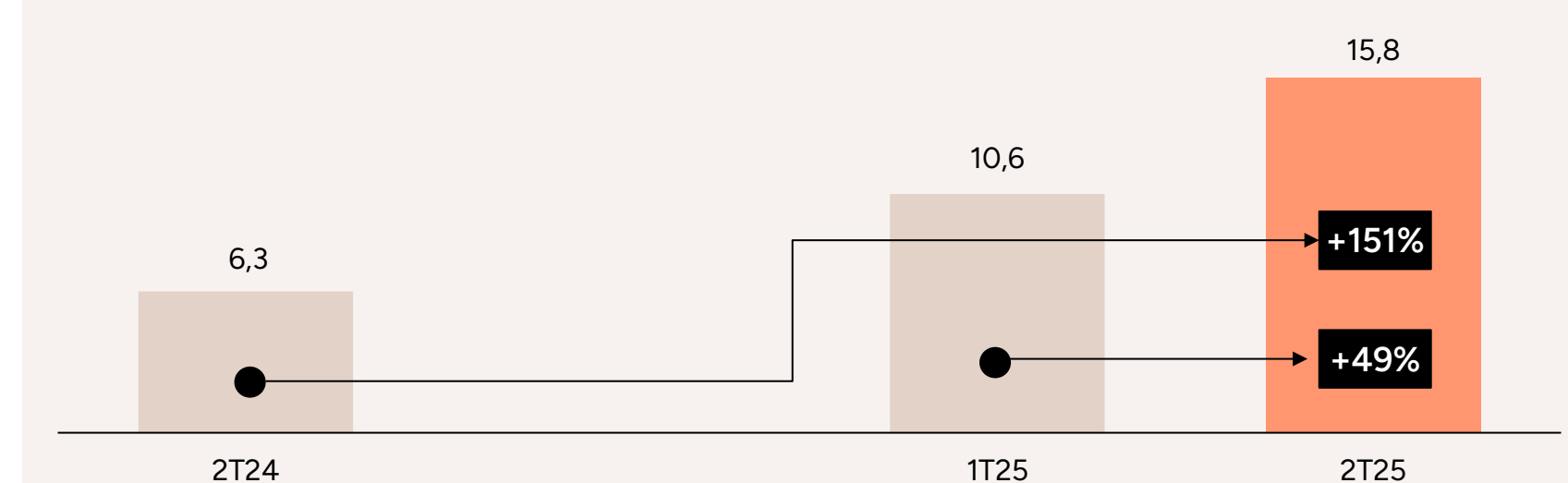
LUCRO BRUTO (R\$ mm) e MARGEM BRUTA (%)



SG&A (R\$ mm)



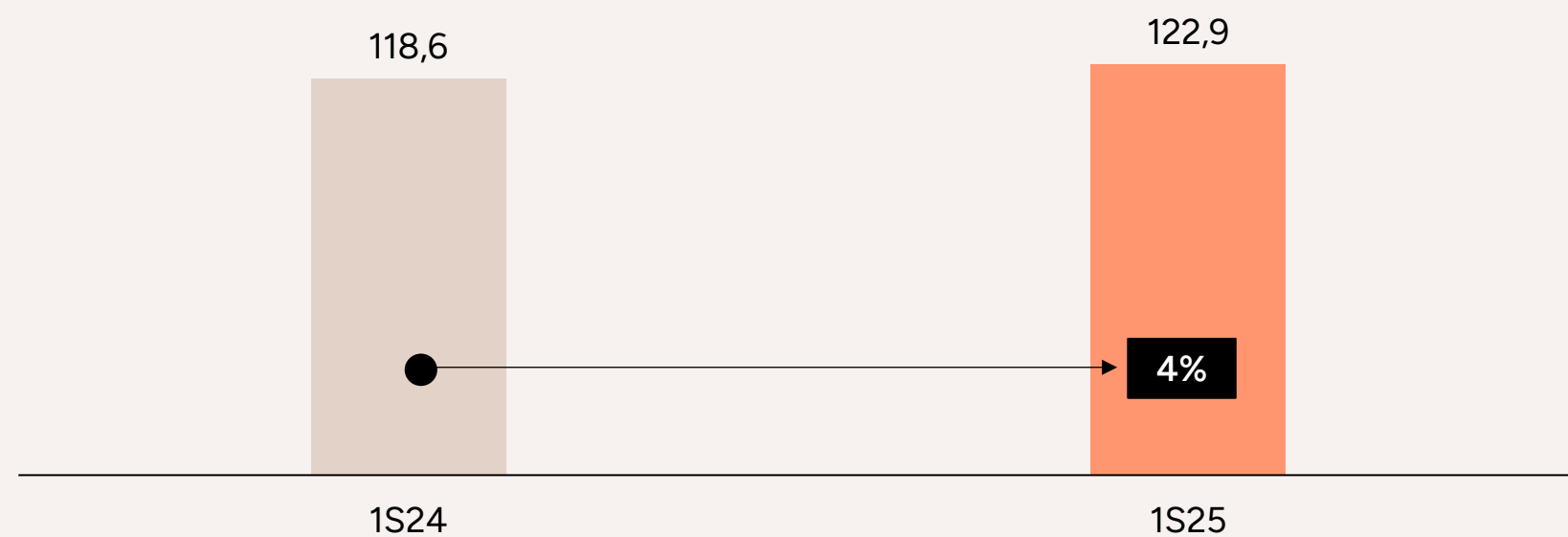
EBITDA (R\$ mm)



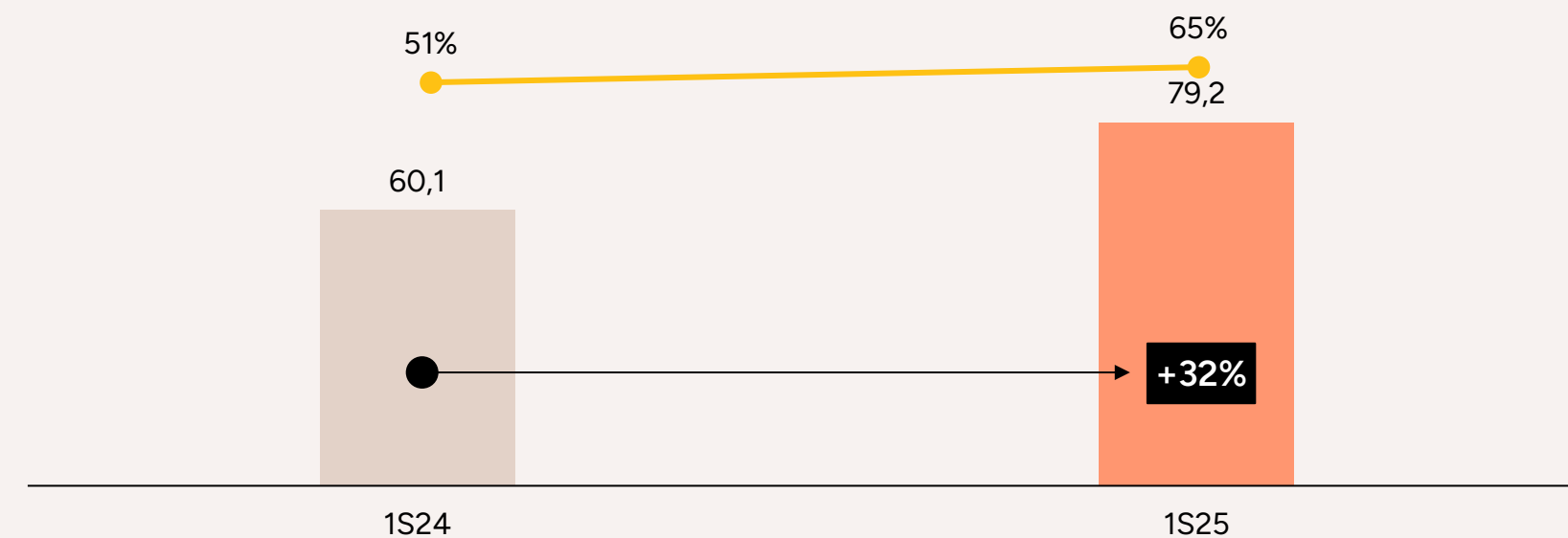
EBITDA de R\$ 26,4 mm no 1S25

SG&A sob controle e margens robustas

RECEITA LÍQUIDA ANTES DOS CUSTOS DE RESGATES (R\$ mm)



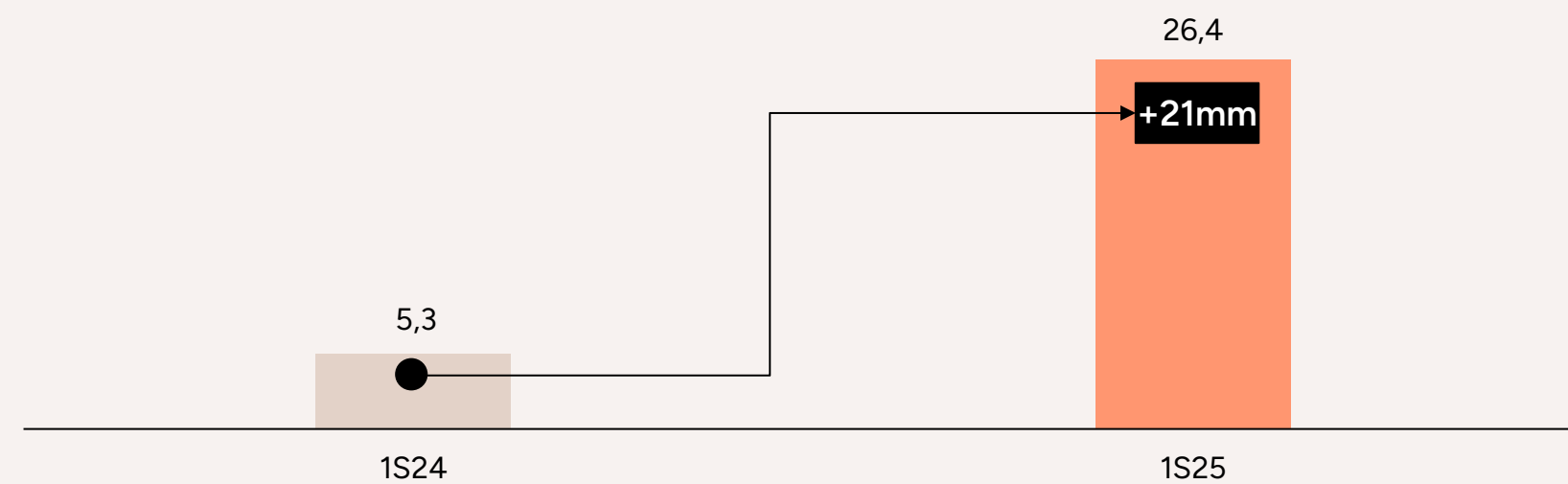
LUCRO BRUTO (R\$ mm) e MARGEM BRUTA (%)



SG&A (R\$ mm)



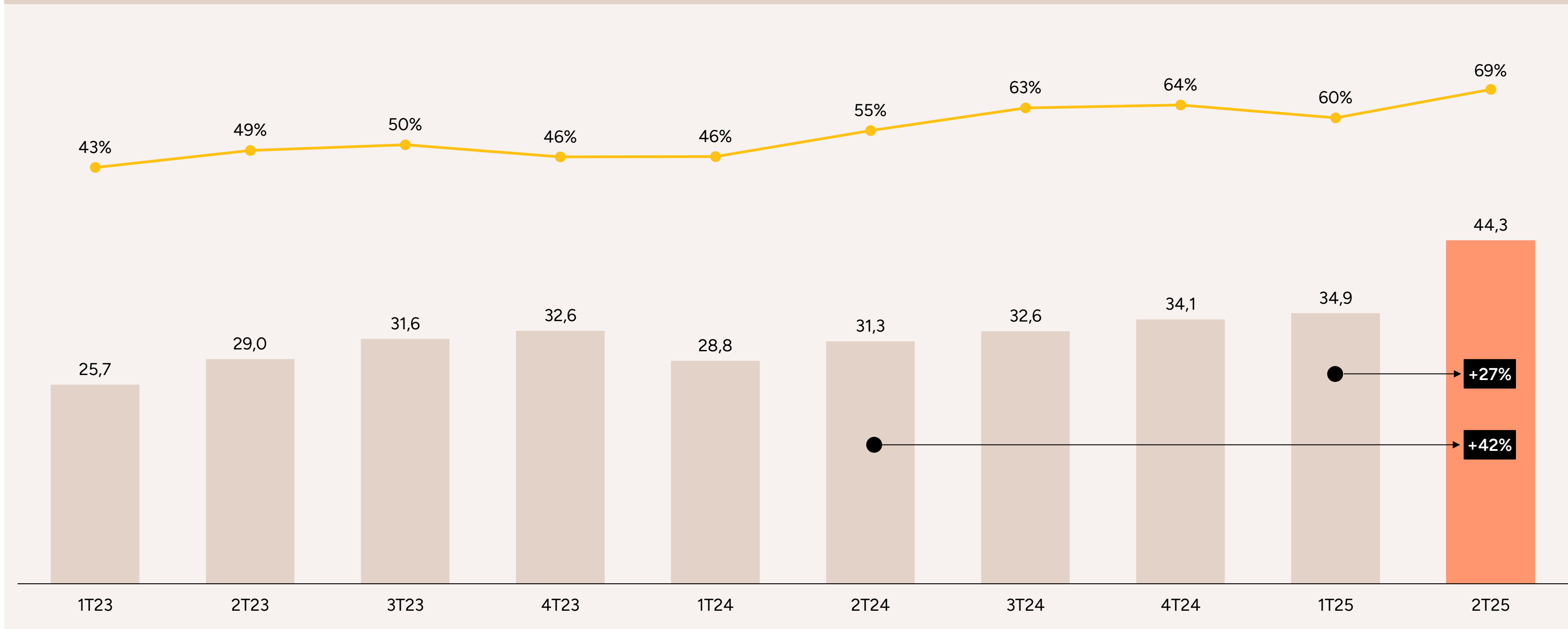
EBITDA (R\$ mm)



Evolução do Lucro Bruto

Margens também refletem o novo patamar de rentabilidade da Dotz, com aumento do mix de Techfin

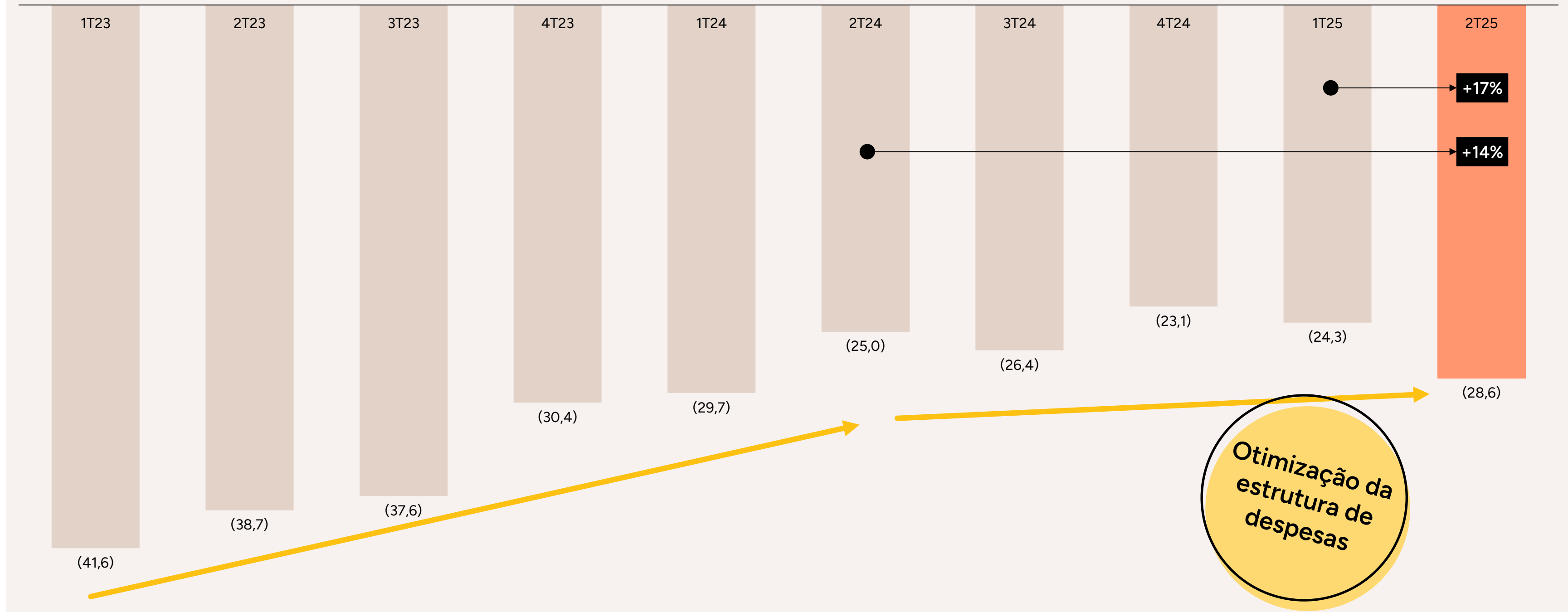
LUCRO BRUTO e MARGEM BRUTA (R\$ mm e %)



Evolução do SG&A

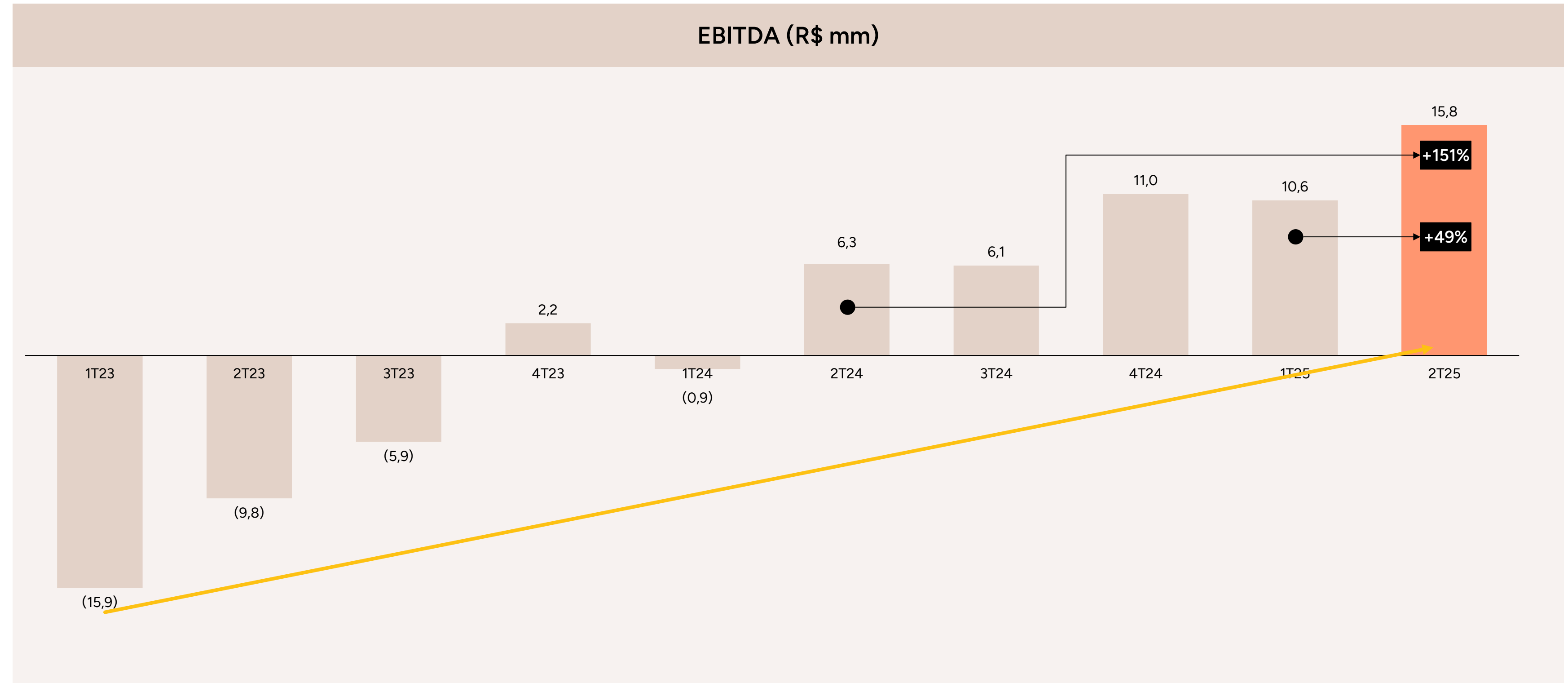
Otimização das despesas, com variações entre trimestres. No acumulado do ano, 1S25 está 3% menor que 1S24 (R\$ 52,9 mm vs R\$ 54,7 mm)

SG&A (em R\$ mm)



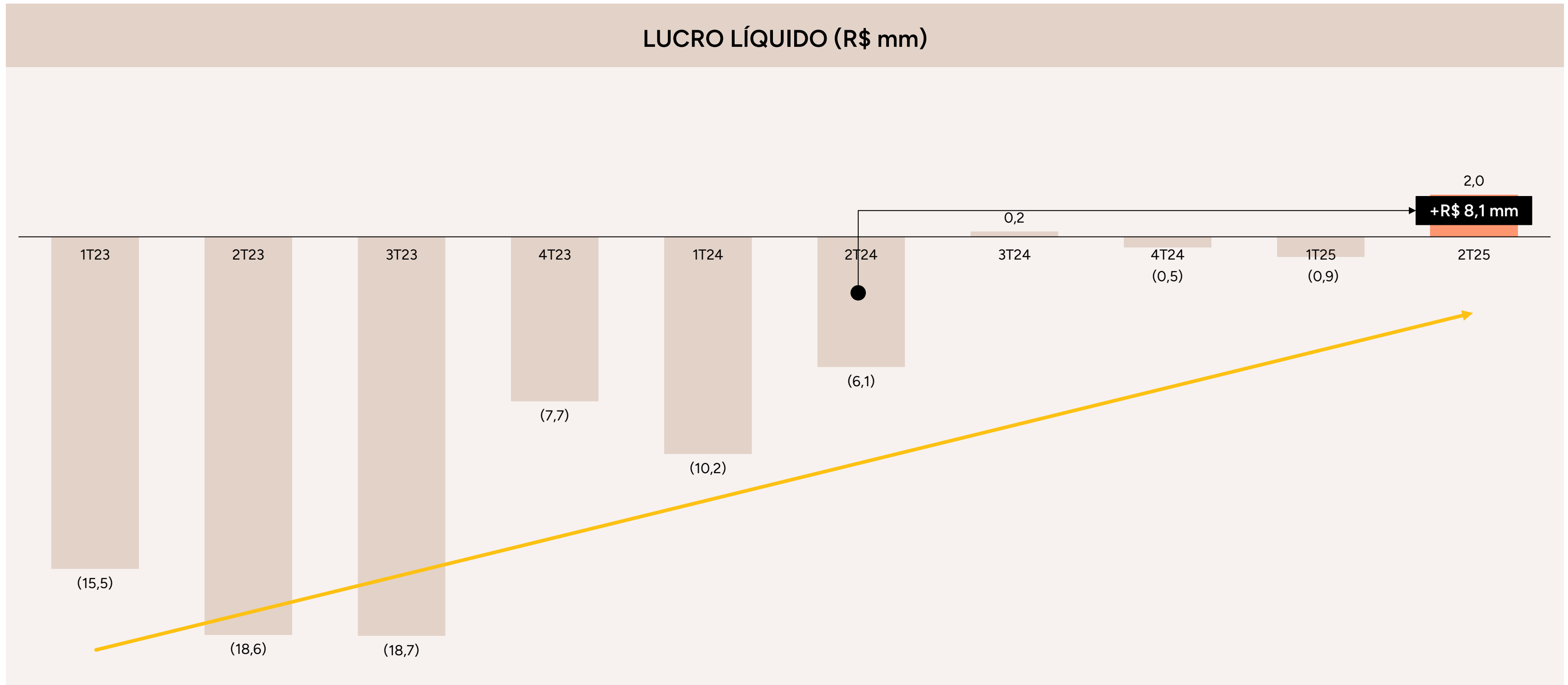
Evolução do EBITDA

Aumento na rentabilidade e controle das despesas trazendo uma evolução significativa no EBITDA



Evolução do Lucro Líquido

Evolução do EBTDA reflete também em um Lucro Líquido de R\$ 2 mm no 2T25 (R\$ 1,0 mm no 1S25).



Continuamos focados no crescimento da plataforma de forma sustentável

Compromisso da Dotz: eficiência, crescimento e cross-sell

Nossas prioridades:



Crescimento de Techfin

Forte, previsível, constante e com rentabilidade



Consolidação do Loyalty

Crescendo a rede de parceiros com Dotz Pay, o engajamento do cliente no Digital (App) e fazendo cross-sell com serviços financeiros, aumentando o share of wallet das necessidades dos clientes no dia-a-dia



Eficiência operacional

Com foco contínuo na racionalização de despesas, margens operacionais robustas e geração de resultado para o acionista

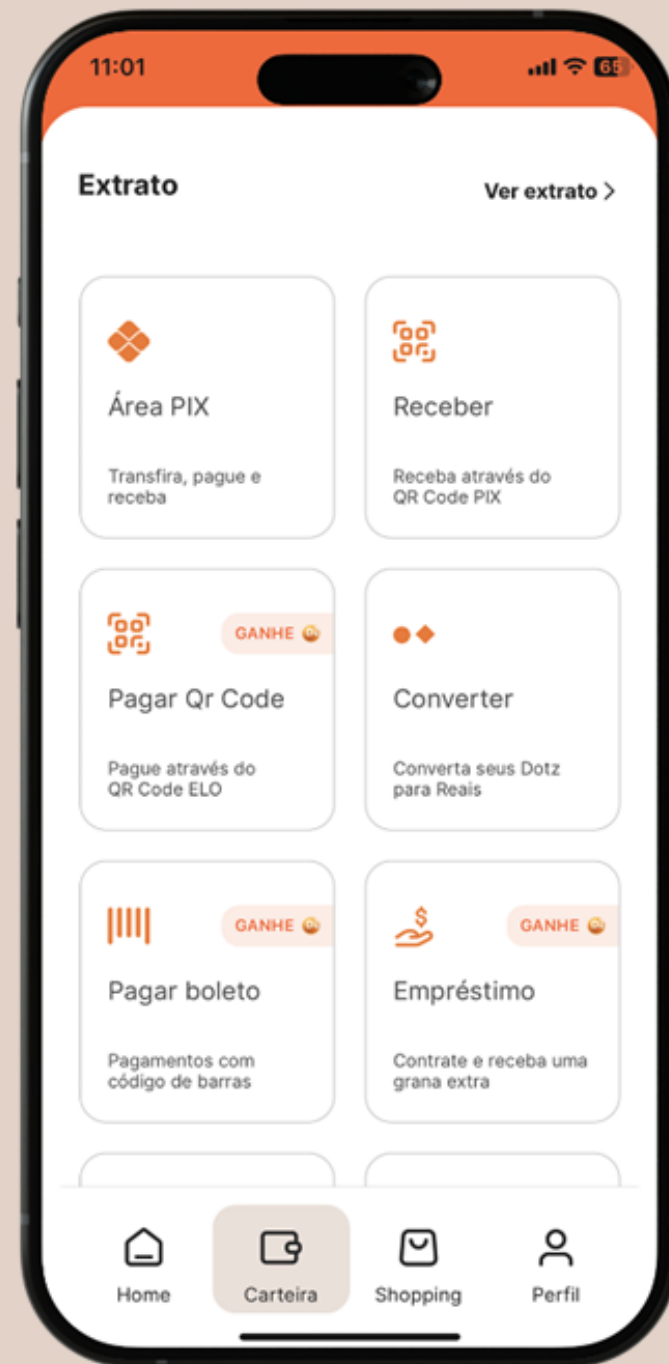
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VOCÊ PODE MAIS

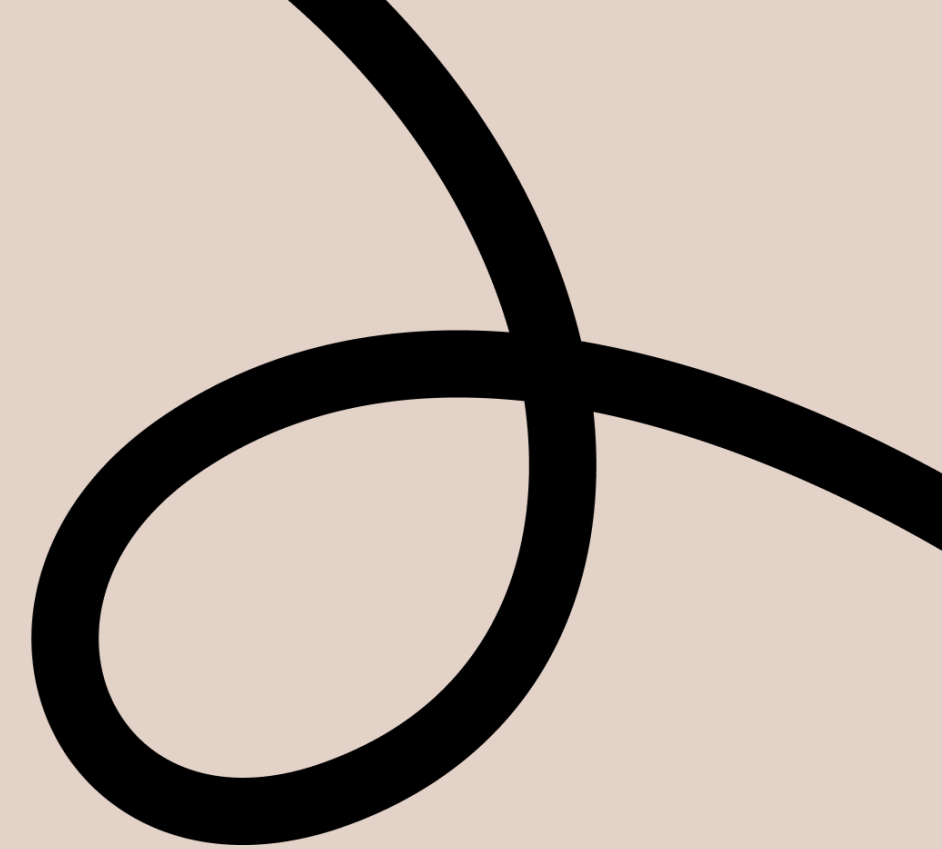
ri.dotz.com.br

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Earnings Release 2Q25



AUGUST, 2025 – DOTZ IR

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Disclaimer



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We remain focused on the platform expansion in a sustainable way

Dotz's commitment: efficiency, growth and cross-sell

Our priorities:

2Q25:



Techfin Growth

strong, predictable and constant, with profitability

R\$ 134.2 million Credit Origination in 2Q25 (+20% vs. 2Q24)

R\$ 282.7 million in 1H25 (+43% vs. 1H24)



Loyalty Consolidation

growing the partner network with Dotz Pay, customer engagement on Digital (App) and cross-selling with financial services

Dotz Pay with 18% increase in recurrence and 41% increase in the number of contracts (vs. 1Q25)



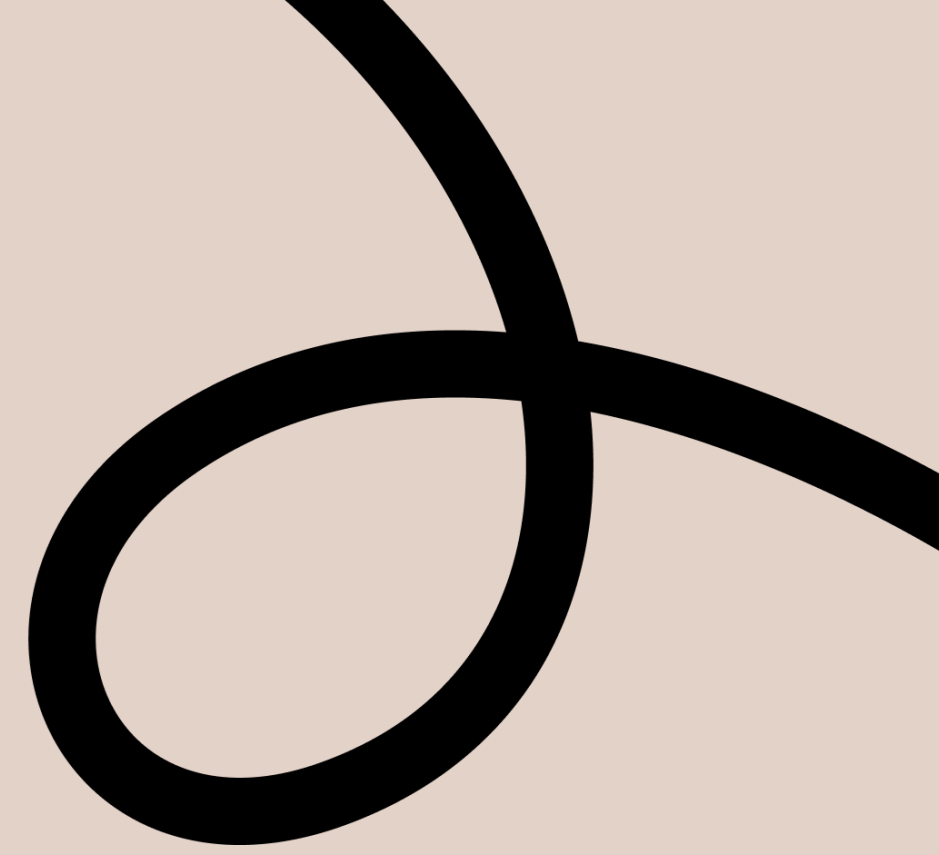
Operational Efficiency

with continuous focus on rationalizing expenses, robust operating margins and generating results for shareholders

69% Gross Margin (+14 p.p. vs. 2Q24)
R\$ 43,5 mm EBITDA LTM



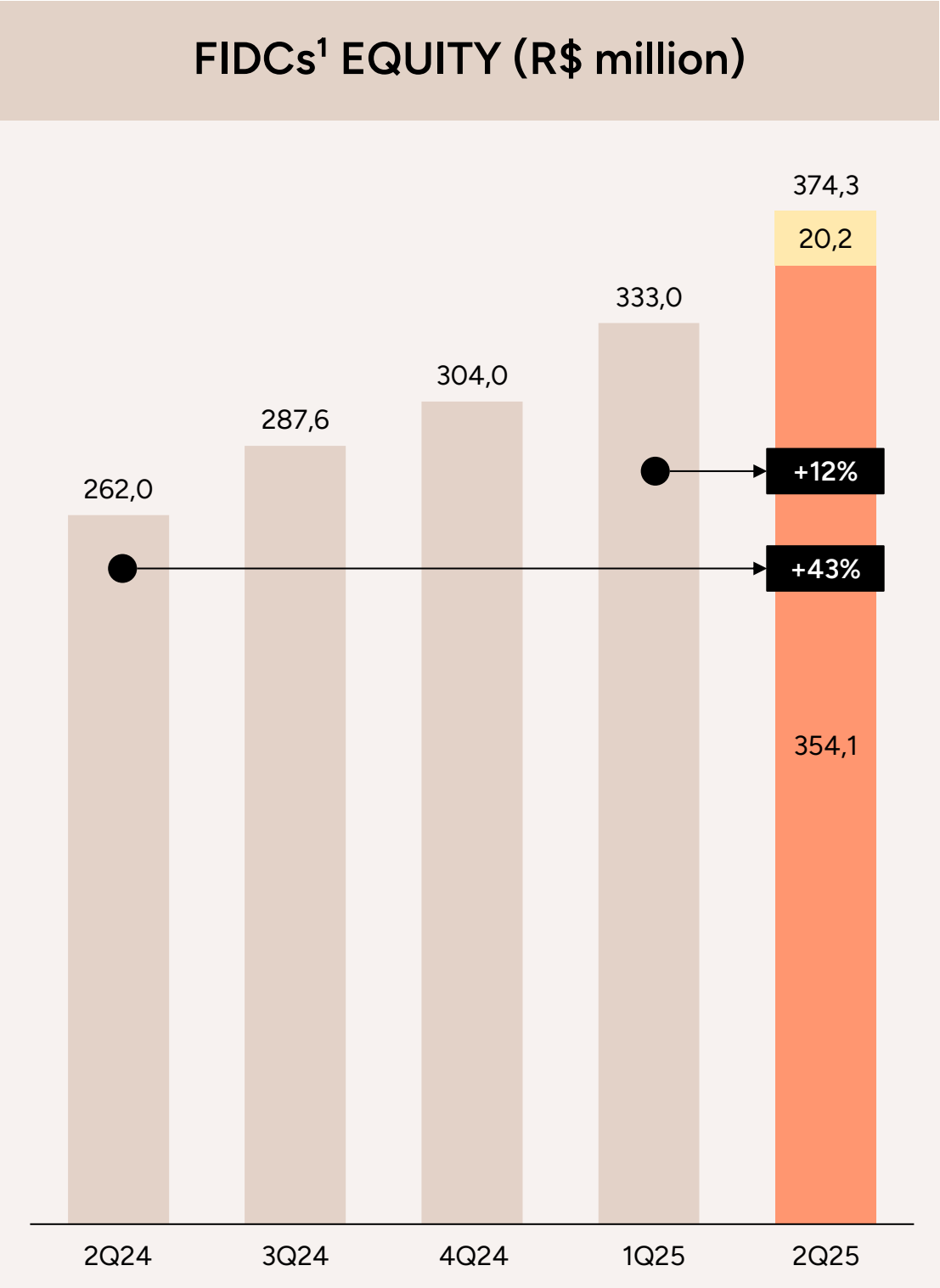
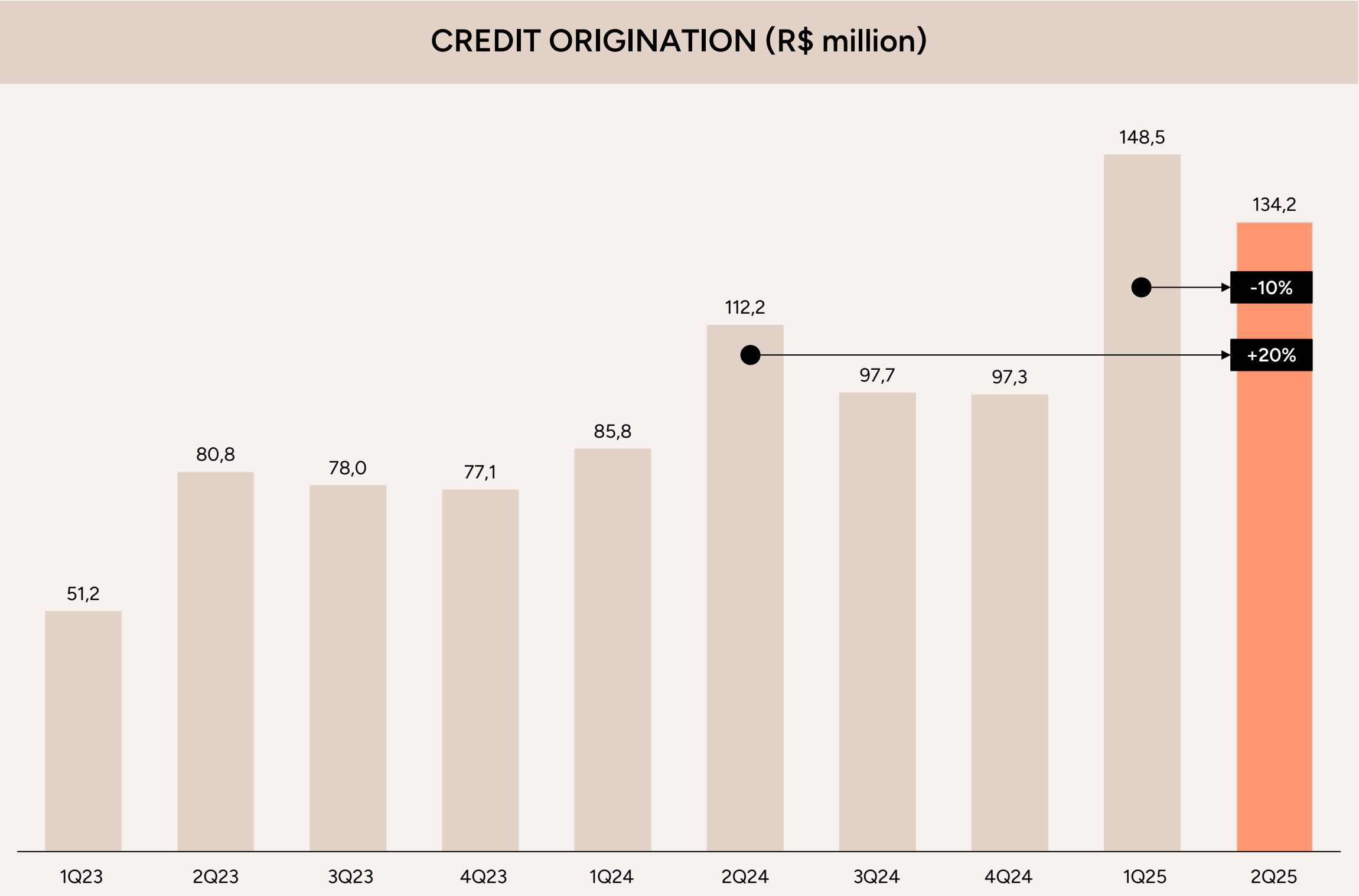
Operational Performance



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Credit Evolution

Constant growth in credit origination with maintenance of substantial returns for FIDC quotaholders

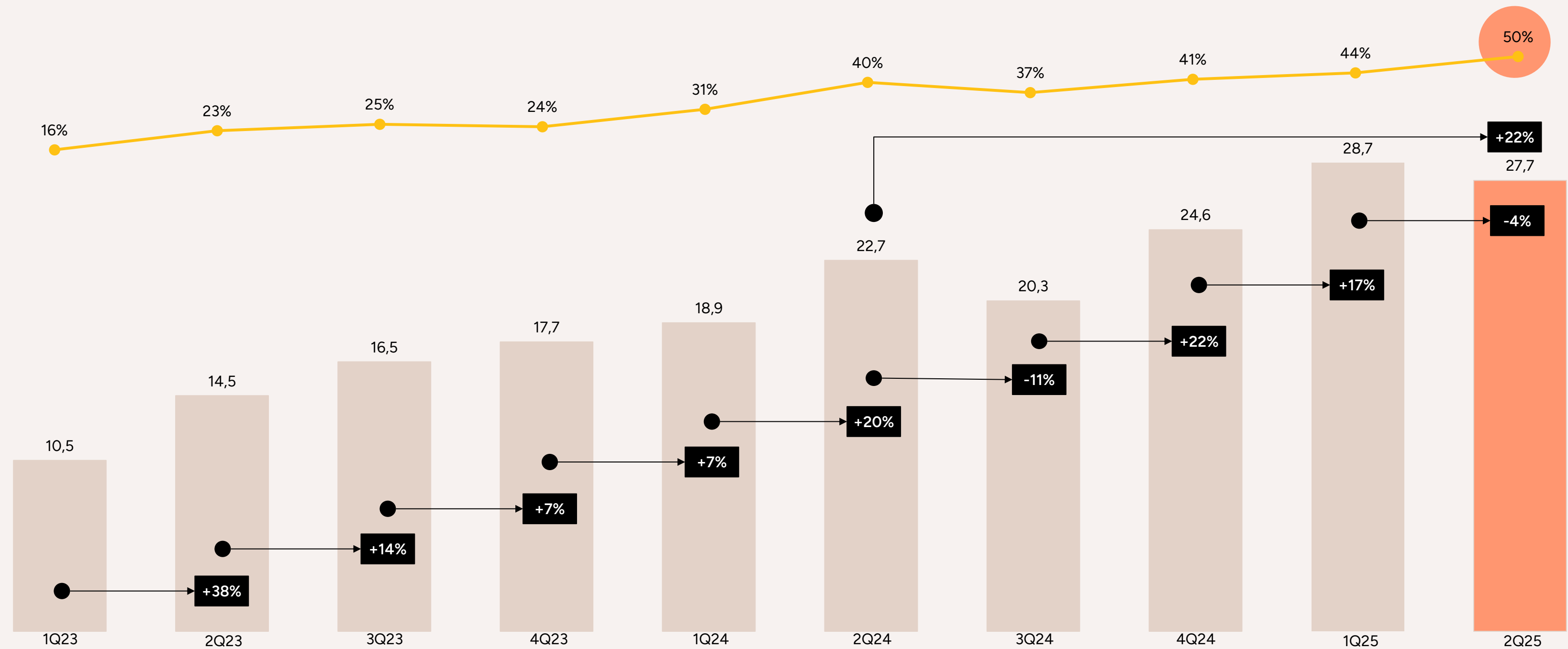


¹Net Equity of the funds CREDIT RIGHTS INVESTMENT FUND EMPÍRICA NOVERDE CREDIT PERSONAL and DOTZFIN CREDIT RIGHTS INVESTMENT FUND

Techfin Billings Evolution

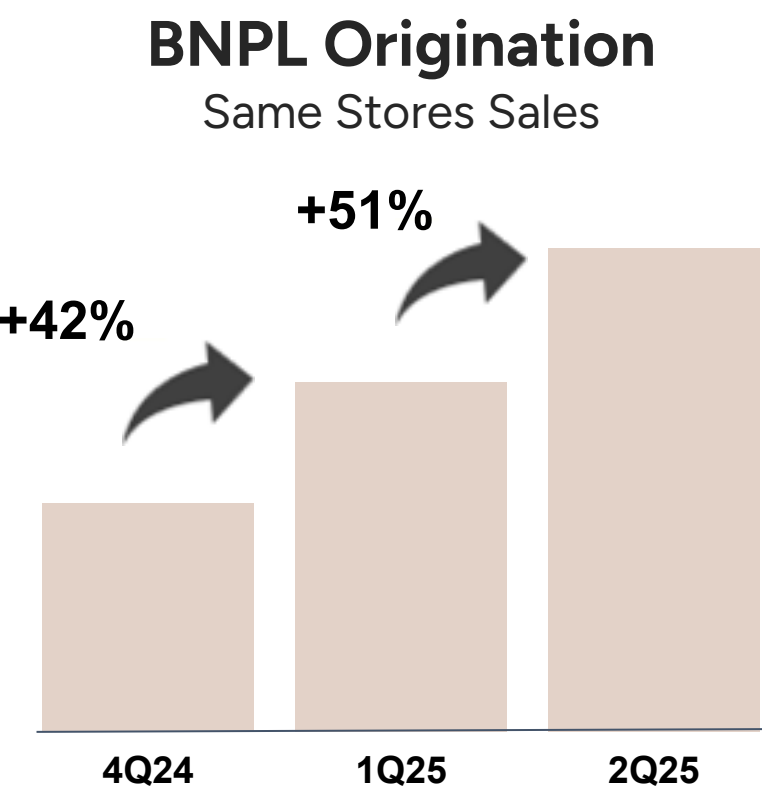
Techfin billings with strong, predictable and constant growth; In the 2Q25, Techfin was responsible for 50% of billings

BILLINGS (R\$ million) and TECHFIN REPRESENTATION (%)



Loyalty and Dotz Pay Performance

Increasingly consolidated credit offering strategy at the POS



- +7% Average Ticket vs. 1Q25**
+11.5% vs. Q4-24
- +18% Recurrence vs. 1Q25**
+3.8% vs. Q4-24, with 2.14 transactions per month
- +41% Number of Contracts vs. 1Q25**
+93.3% vs. Q4-24

WE KEEP UP SEARCHING

1. Dotz Pay Evolution

- Dotz Partner Rollout
- New Retail Partners R\$1.1 Billion
- Credit Evolution - 30 Days Interest-Free

2. Earn Dotz Online Expansion

- Launch of 50 new partnerships, increasing the total to 250

3. Renewal of Promotional Campaigns

- Renewal of *the Universo Ourocard* and *Universo Rede* projects

Loyalty –Dotz Campaigns

Partnership and Customer Results at the Heart of Our Strategy

RCARVALHO ANNIVERSARY - 42 YEARS

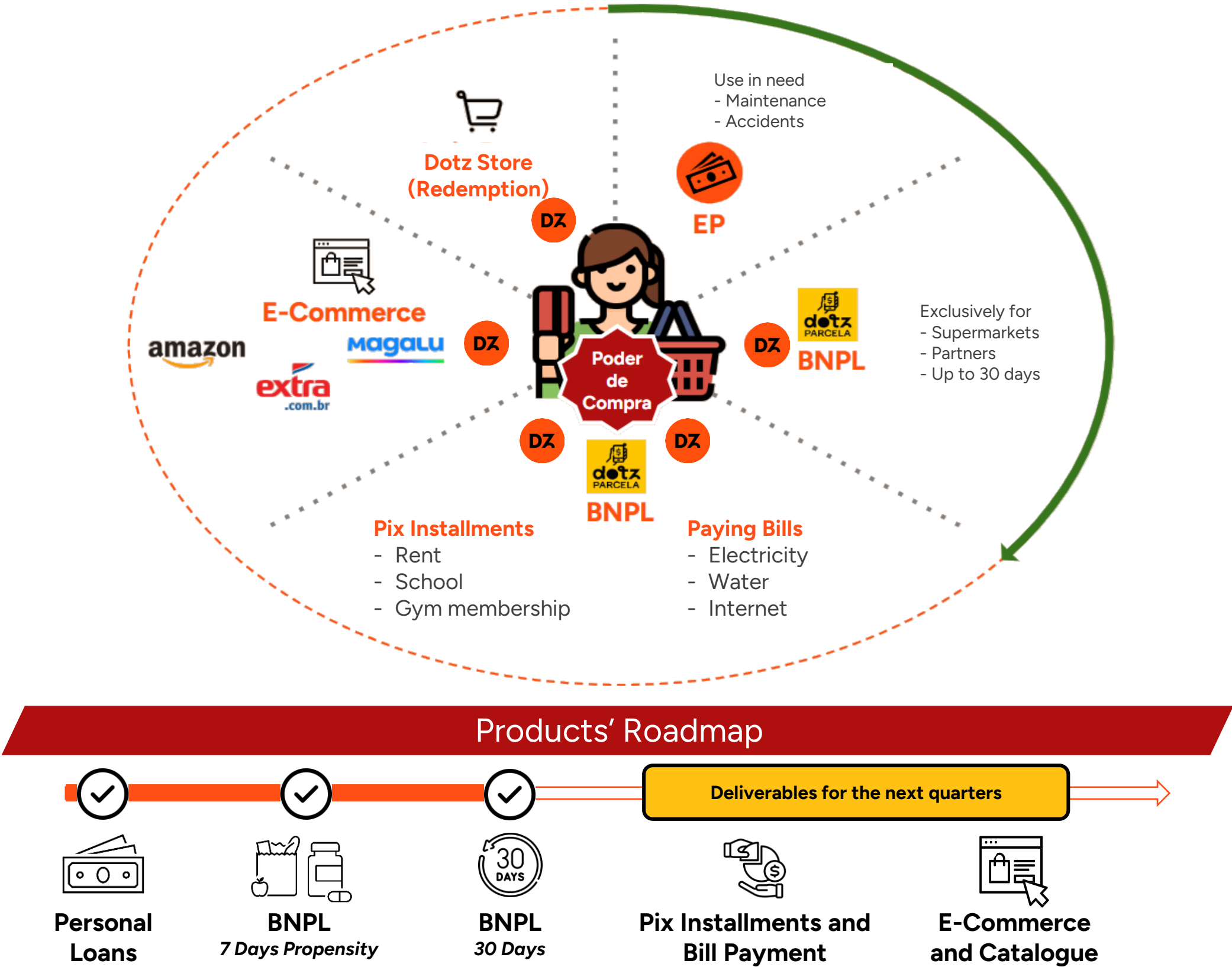
-  **49** Activated Stores
-  **+70** Sponsoring Industries
-  **+300** Products with Extra Dz
-  **360 Activation:** App | CRM | Social | POS
-  Exclusive Dotz insert
-  Dotz Giveaways



- Main results:**
-  **+50%** Identified Customers
 -  **+71%** Best Customers
 -  **+48%** Digitized Customers
 -  **+20%** Dotz Reward/Exchange
 -  **+30%** Average Ticket

Products' Roadmap

By capturing the customer at the POS and considering their daily needs, there is a significant opportunity for other products considering the customer's journey.



Financial Results

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Techfin operation growth and increased profitability

Upward Techfin operation (+Profit and +Margins), stability in Loyalty and discipline in SG&A bringing growth in Net Profit

CREDIT ORIGINATION

R\$ 134.2 million

+20% YoY

TECHFIN BILLINGS

R\$ 27.7 million

+22% YoY

DEBENTURE ISSUANCE and NEW FIDC

- Debenture issuance with partial funding of R\$60.2 million by 2Q25
- Creation of a new FIDC for credit origination, with a Dotz contribution of R\$12.5 million

GROSS PROFIT

R\$ 44.3 million

+42% YoY

SG&A

R\$ (28.6) million

+14% YoY

EBITDA

R\$ 15.8 million

+151% YoY

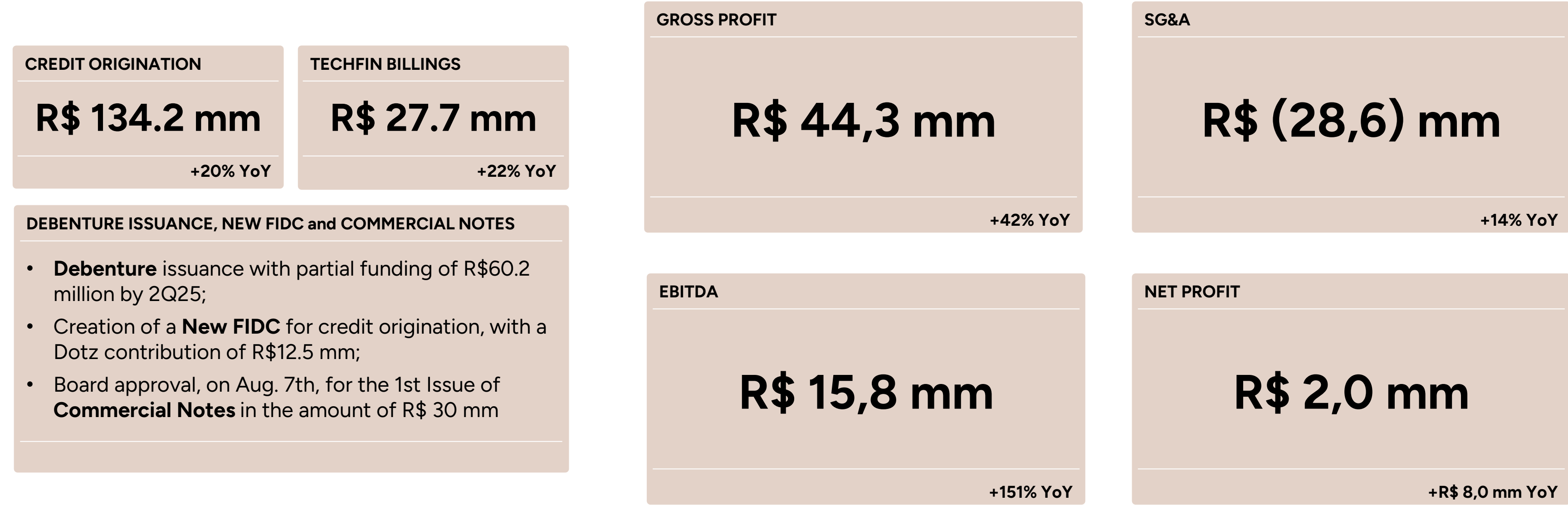
NET PROFIT

R\$ 2.0 million

+R\$ 8.0 mm YoY

Techfin operation growth and increased profitability

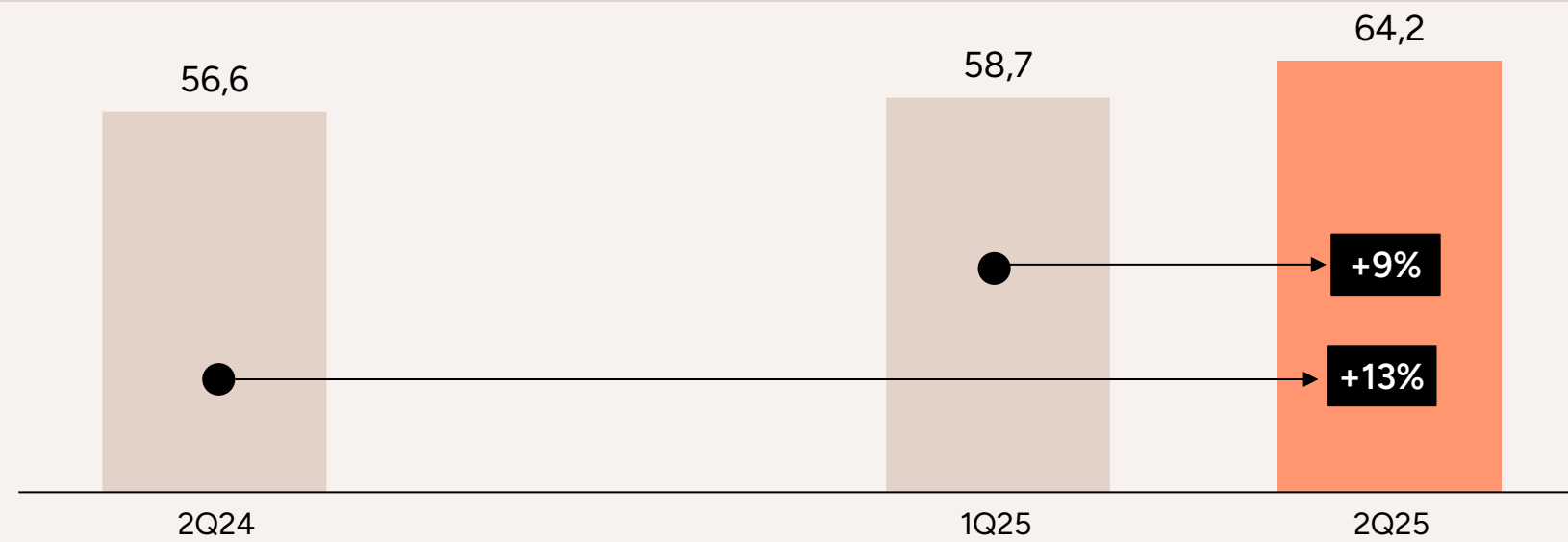
Upward Techfin operation (+Profit and +Margins), stability in Loyalty and discipline in SG&A bringing growth in Net Profit



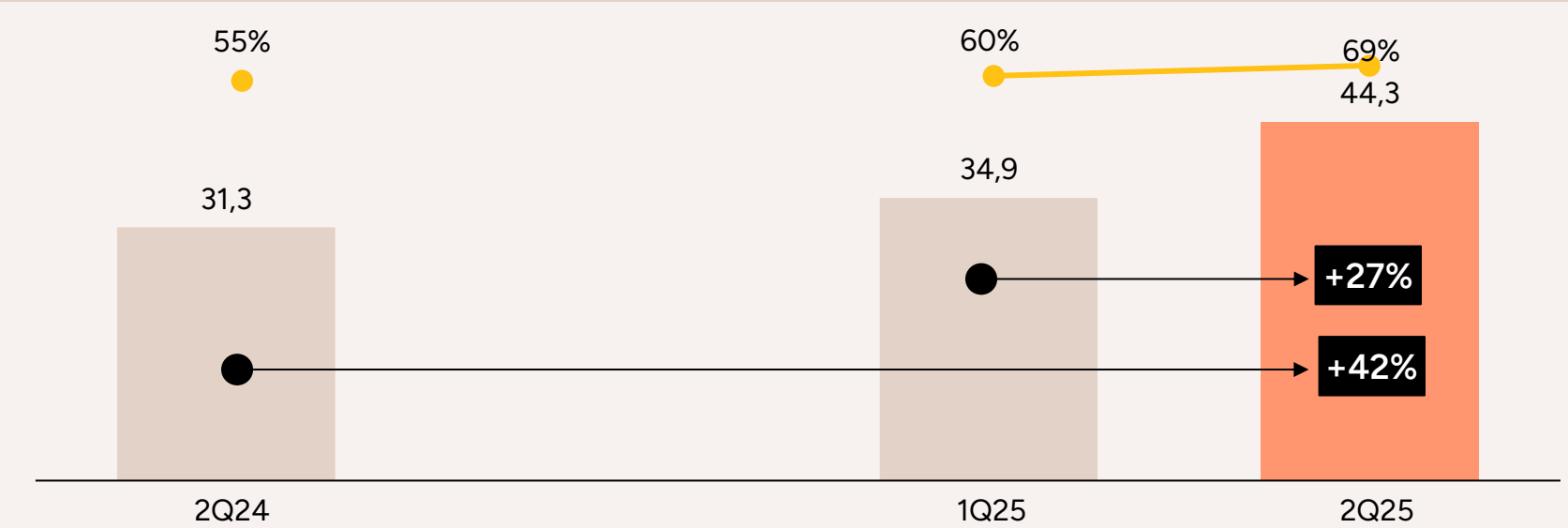
2Q25 EBITDA of R\$ 15.8 million

Gross Profit up 42% Y-o-Y with Gross Margin +14 p.p. higher

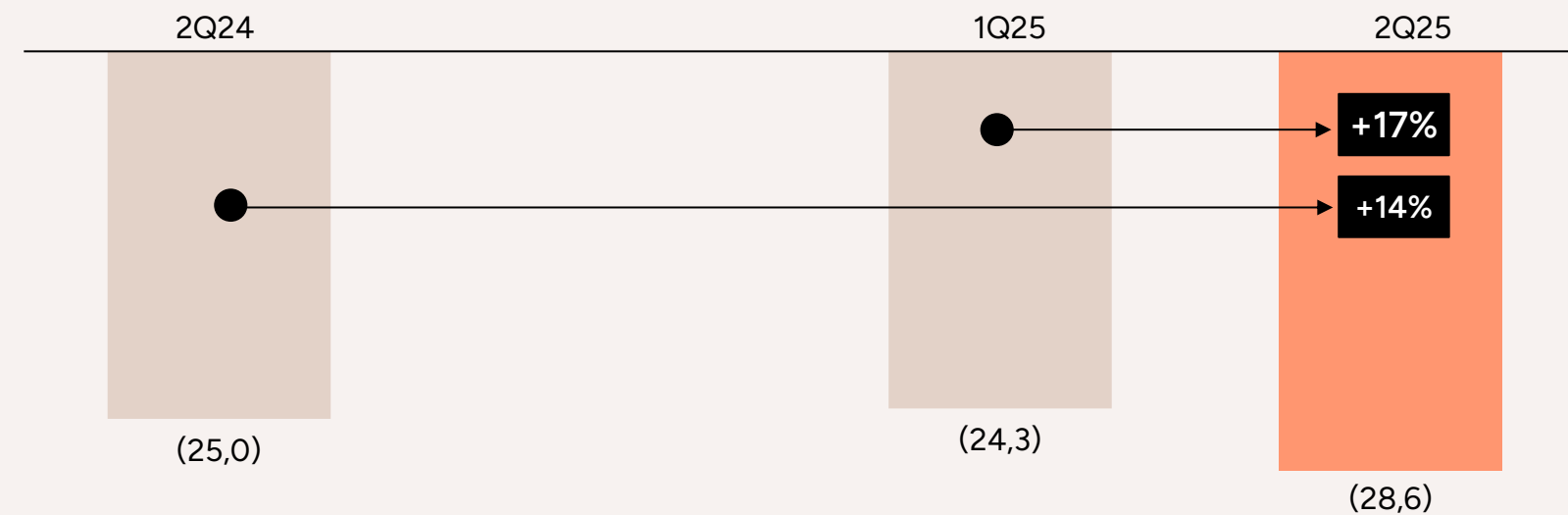
NET REVENUE BEFORE REDEMPTION COSTS (R\$ million)



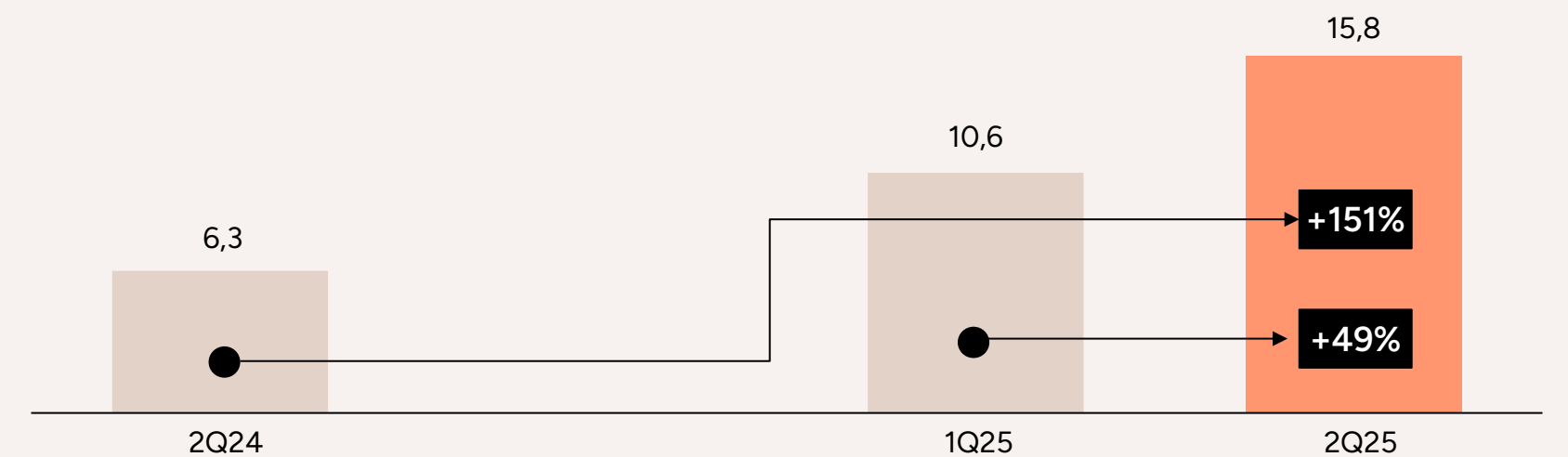
GROSS PROFIT (R\$ million) and GROSS MARGIN (%)



SG&A (R\$ million)



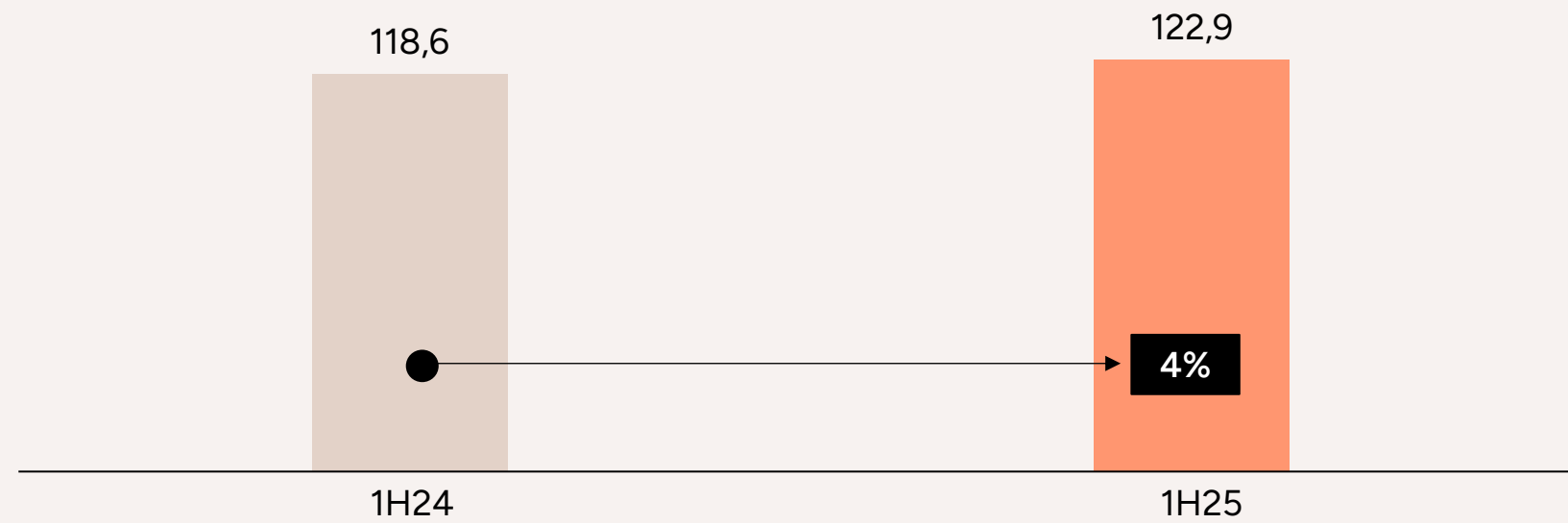
EBITDA (R\$ million)



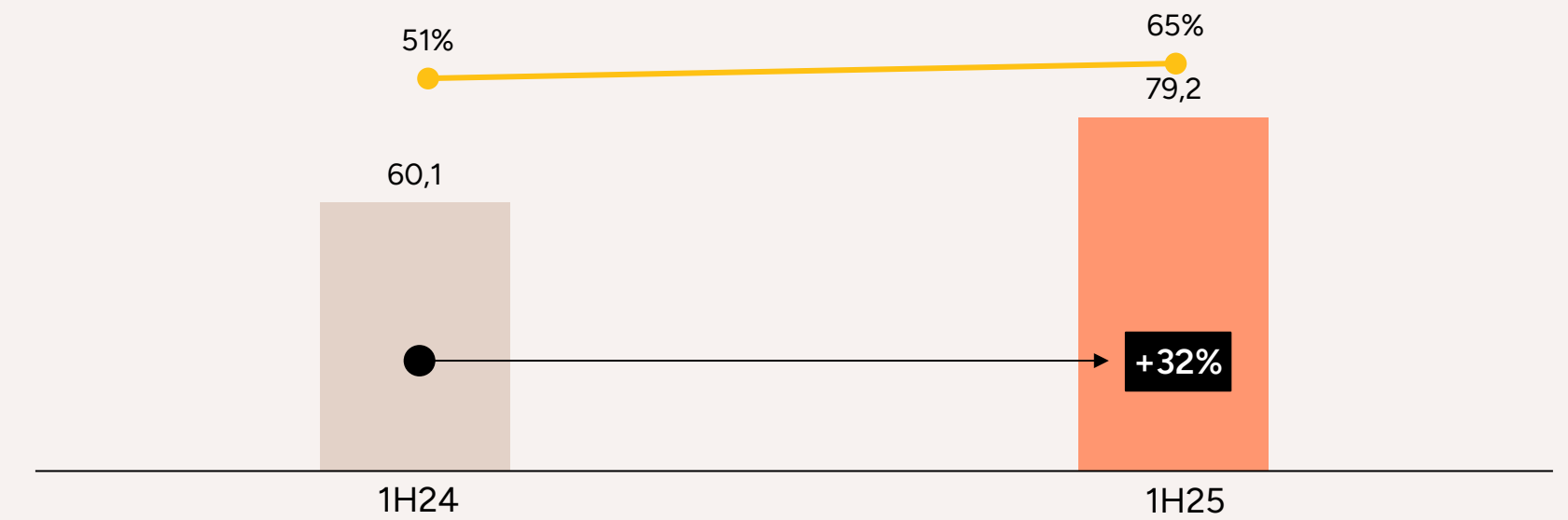
1H25 EBITDA of R\$ 26.4 million

SG&A under control and robust margins

NET REVENUE BEFORE REDEMPTION COSTS (R\$ million)



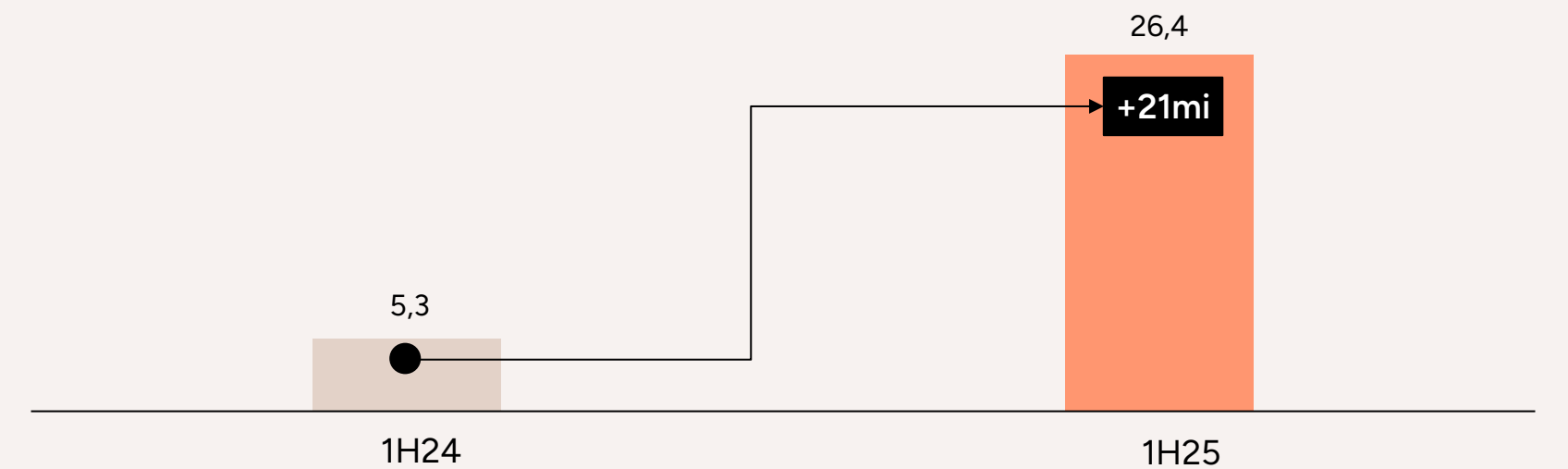
GROSS PROFIT (R\$ million) and GROSS MARGIN (%)



SG&A (R\$ million)

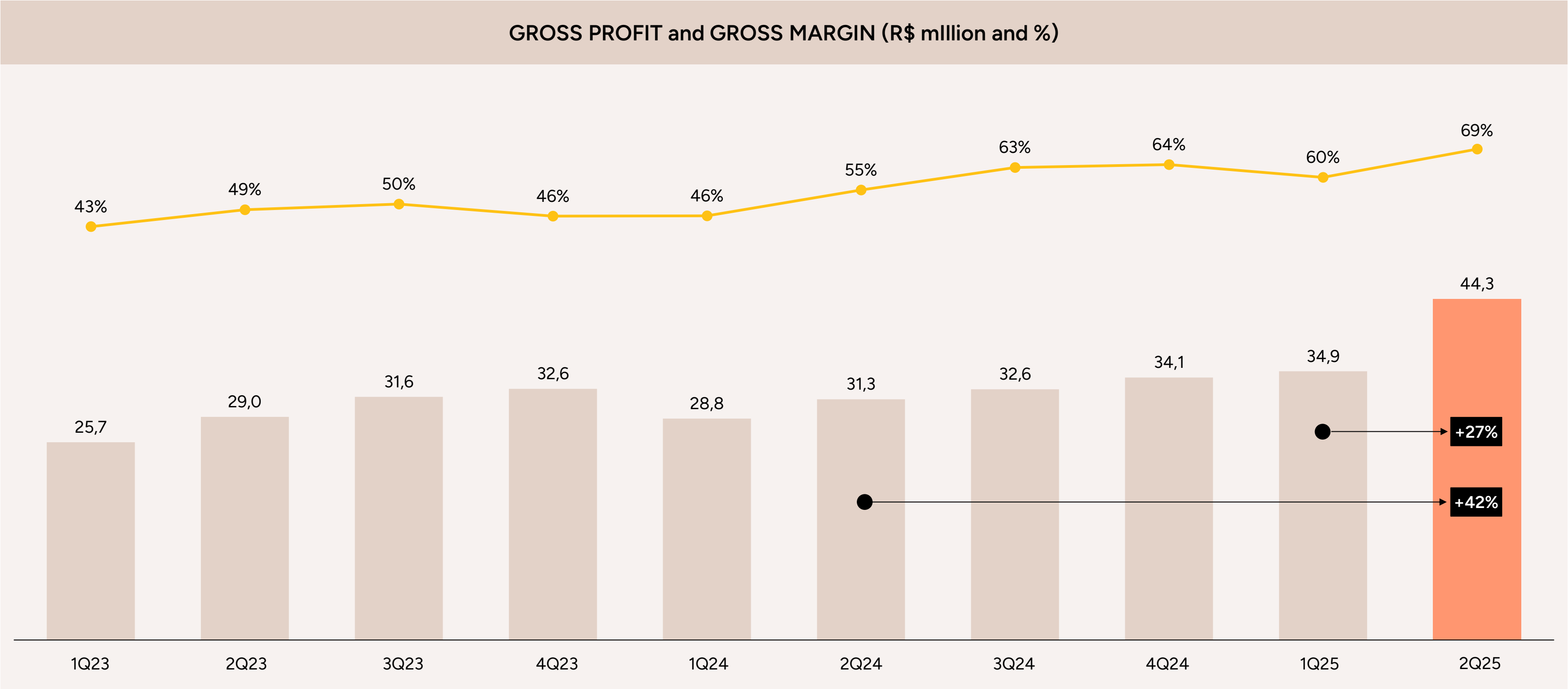


EBITDA (R\$ million)



Gross Profit Evolution

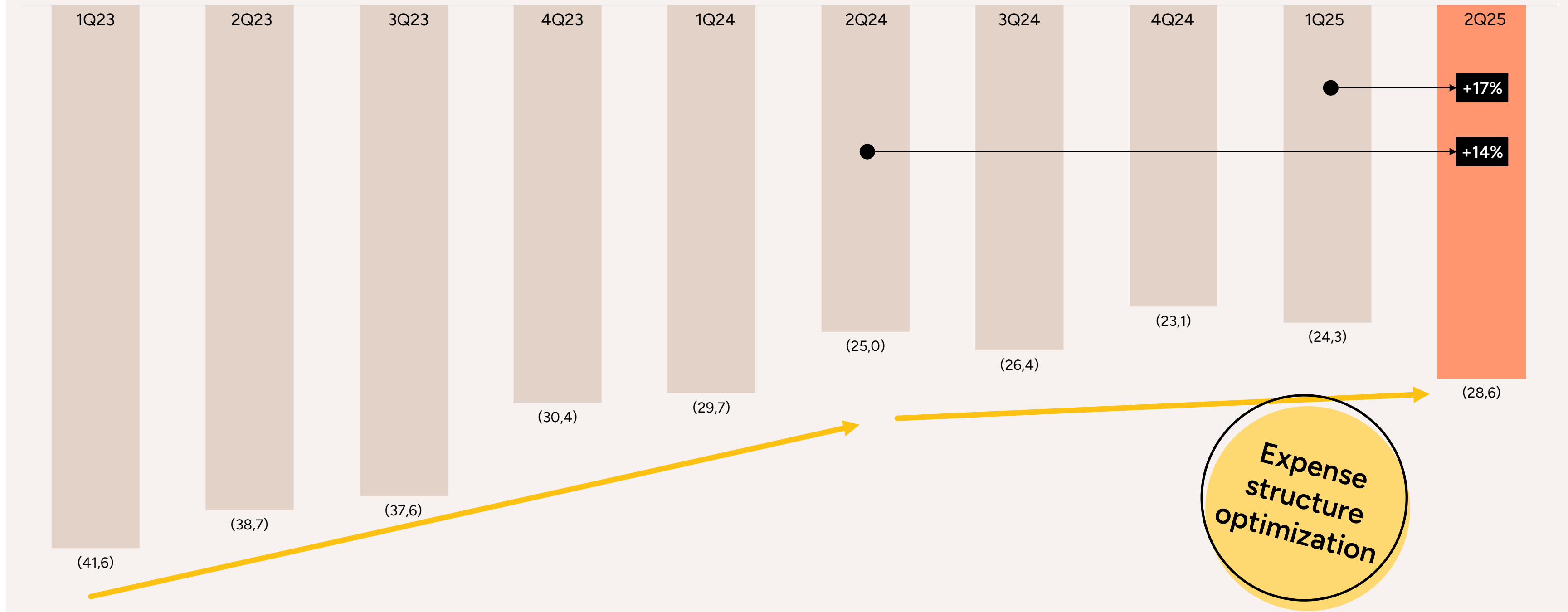
Margins also reflect Dotz's new level of profitability, with an increase in the Techfin mix



SG&A Evolution

Expense optimization, with variations between quarters. Year-to-date, 1H25 is 3% lower than 1H24 (R\$52.9 million vs. R\$54.7 million)

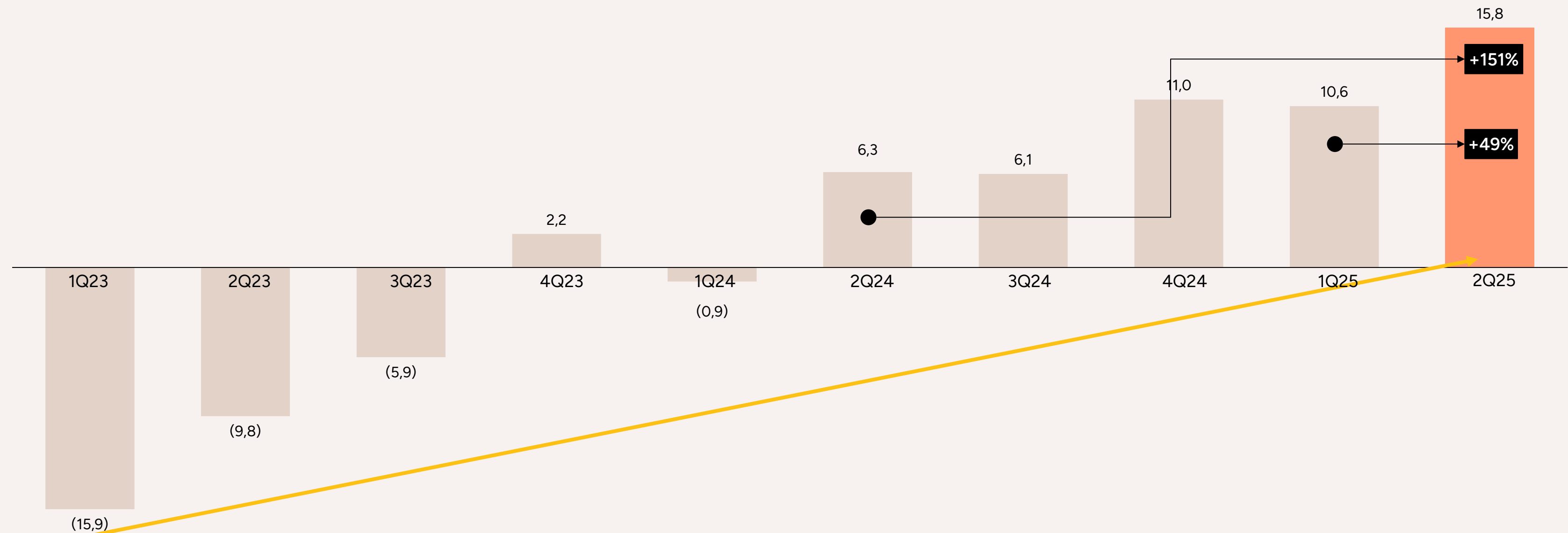
SG&A (in R\$ million)



EBITDA Evolution

Increased profitability and expense control, resulting in significant growth in EBITDA

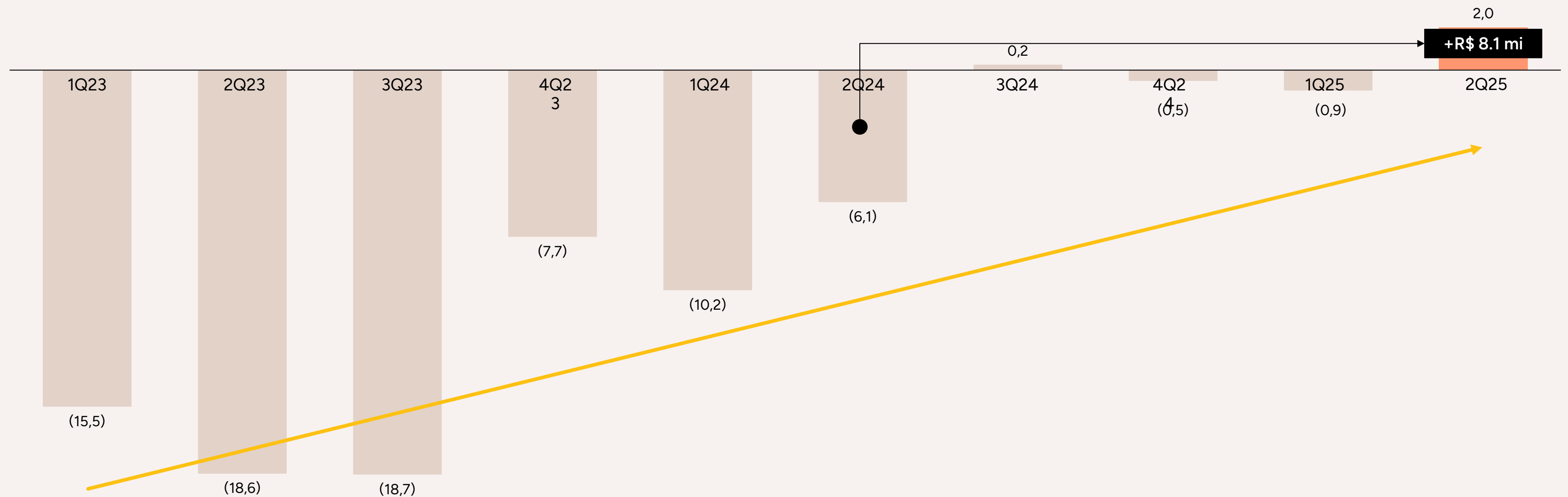
EBITDA (R\$ million)



Net Profit Evolution

The evolution of EBTDA also reflects a Net Profit of R\$ 2 million in 2Q25 (R\$ 1.0 million in 1H25).

NET PROFIT (R\$ million)



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Our priorities:



Techfin Growth

Strong, predictable and constant, with profitability



Loyalty Consolidation

Growing the partner network with Dotz Pay, customer engagement in Digital (App) and cross-selling with financial services, increasing the share of wallet for customers' everyday needs



Operational Efficiency

With continuous focus on rationalizing expenses, robust operating margins and generating results for shareholders

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