



RESULTADOS

3T25

14 DE NOVEMBRO DE 2025

PARTICIPANTES

MIGUEL MICKELBERG

DIRETOR FINANCEIRO E DE RELAÇÕES COM INVESTIDORES

IURI CAMPOS

GERENTE GERAL DE RELAÇÕES COM INVESTIDORES

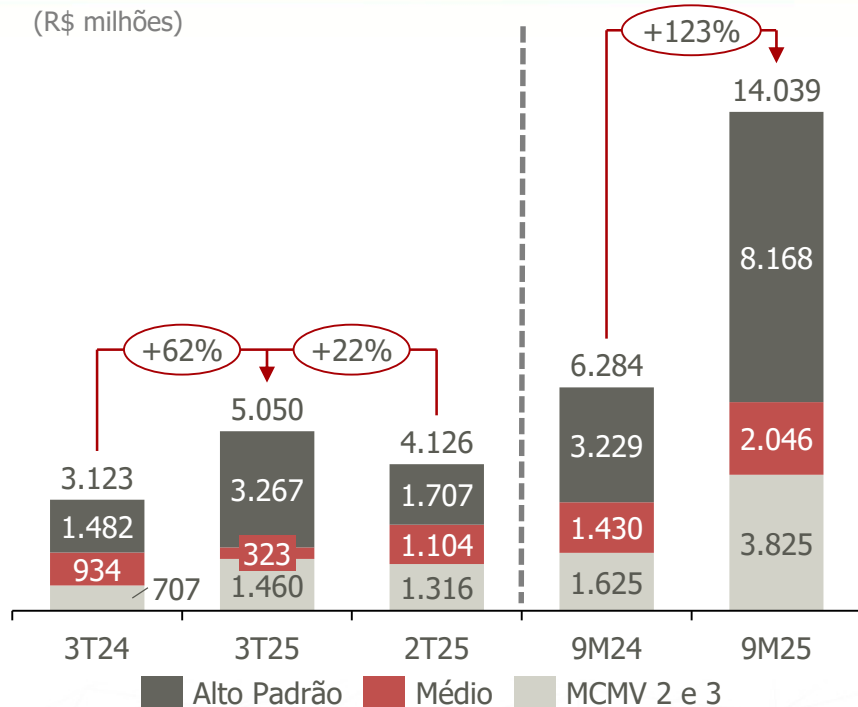
RESULTADO OPERACIONAL

LANÇAMENTOS CYRELA

- Lançamentos ex-permuta e no %CBR de R\$ 3.411 milhões no trimestre e R\$ 9.658 milhões em 2025.
- 18 empreendimentos lançados no trimestre e 53 no acumulado do ano.

VGVLançado (100%)

(R\$ milhões)



%
CBR

82%

69%

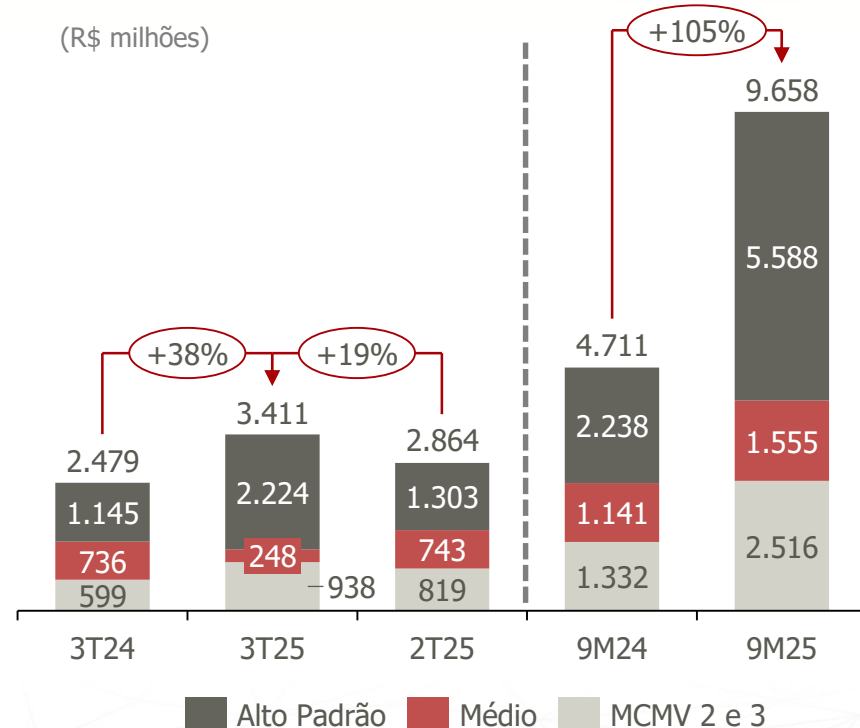
73%

79%

72%

VGV Ex-Permuta e %CBR

(R\$ milhões)



DESTAQUE

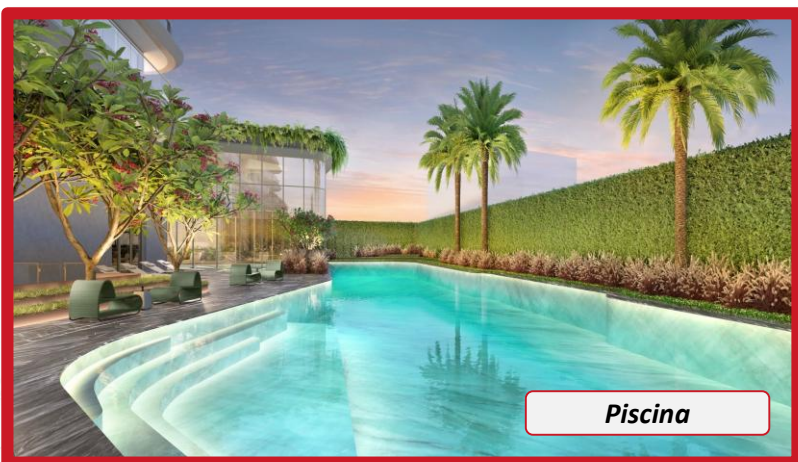
EPIC JARDIM EUROPA DESIGN BY PININFARINA

- Rua Joaquim Antunes, 377 – Pinheiros
- VGV: R\$ 1.307 milhões
- Unidades: 98

Acesse o site do empreendimento: [Epic Jardim Europa Design By Pininfarina](#)



Fachada



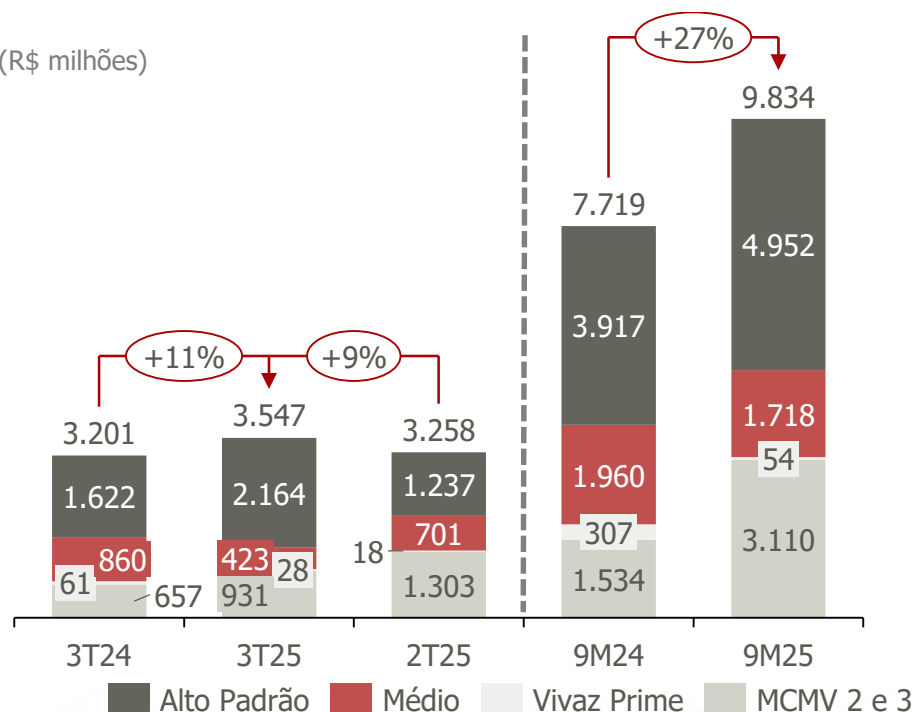
Piscina

VENDAS CONTRATADAS CYRELA

- Vendas ex-permuta e no %CBR de R\$ 2.459 milhões no trimestre e R\$ 6.811 milhões em 2025.

VGv Vendas (100%)

(R\$ milhões)



%
CBR

79%

71%

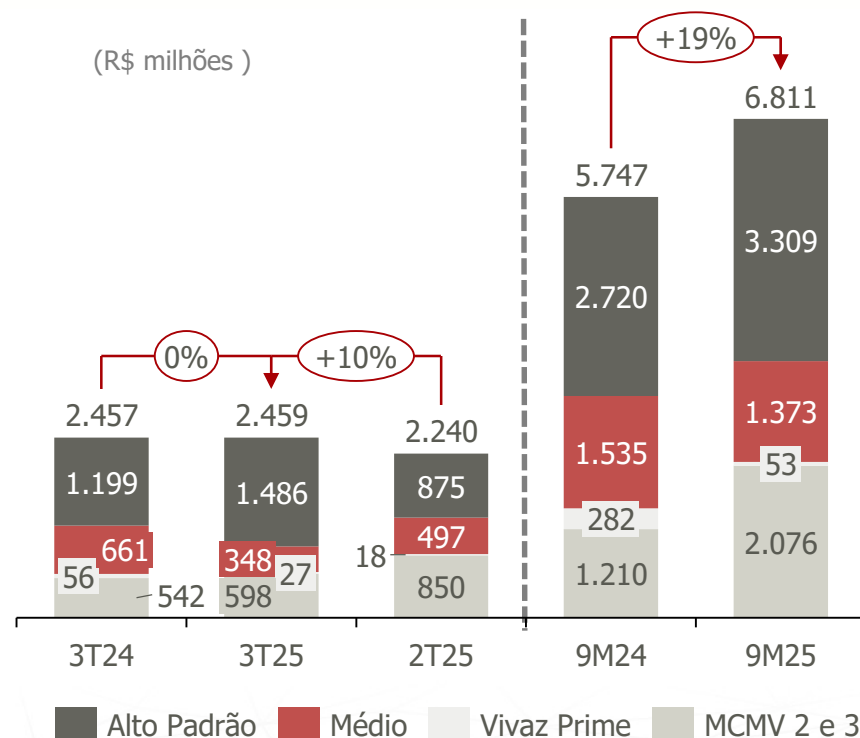
73%

78%

74%

Vendas Ex-Permuta e %CBR

(R\$ milhões)

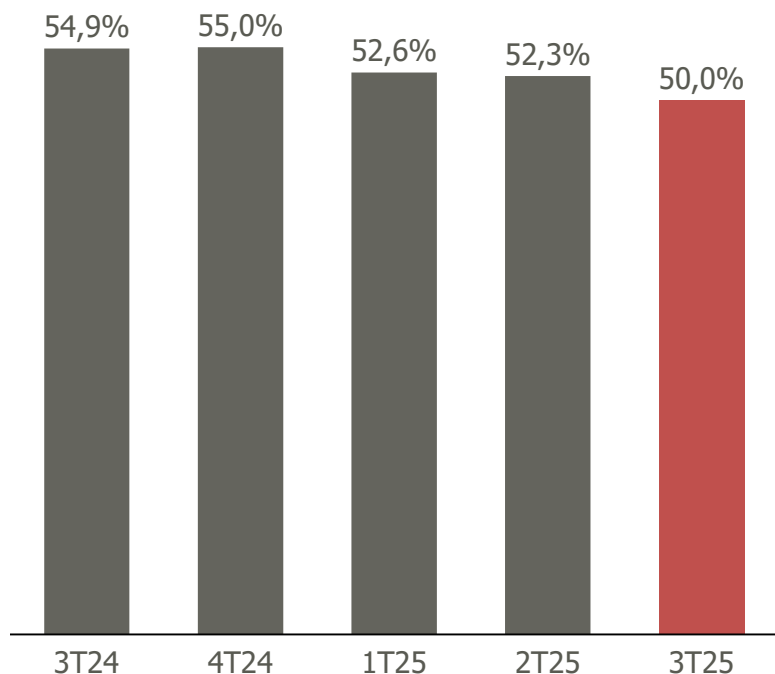


Alto Padrão Médio Vivaz Prime MCMV 2 e 3

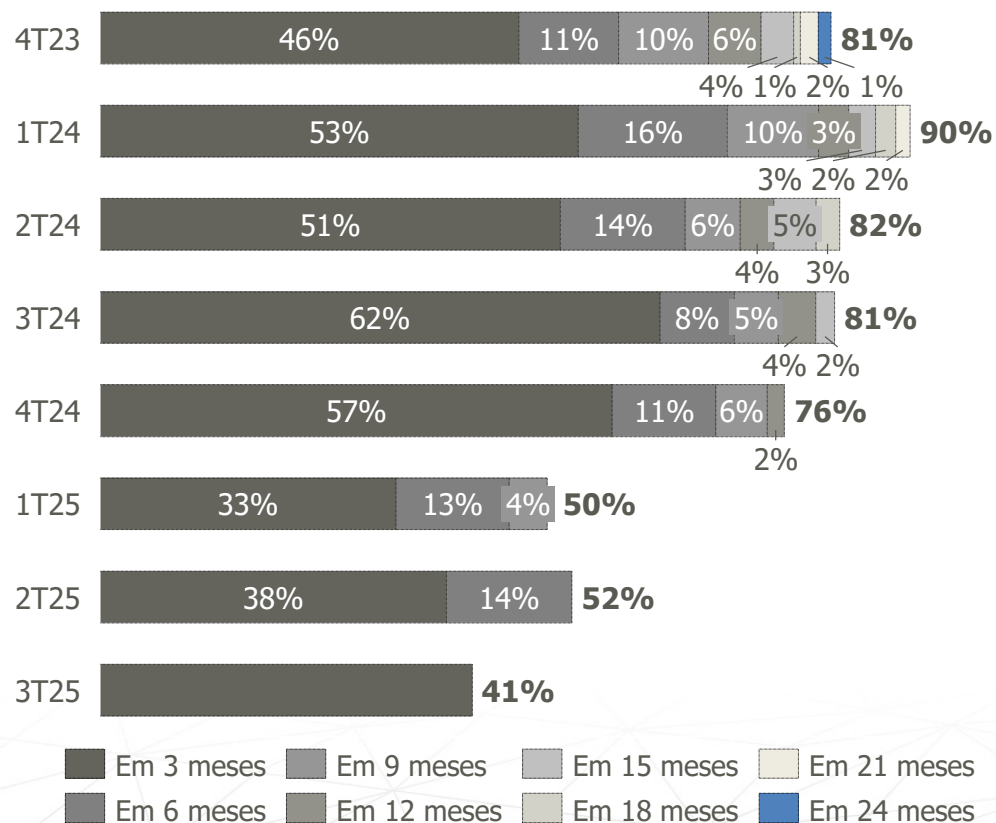
VELOCIDADE DE VENDAS

- O VSO (UDM) do trimestre foi de 50,0%.

Velocidade de Vendas (12 meses)



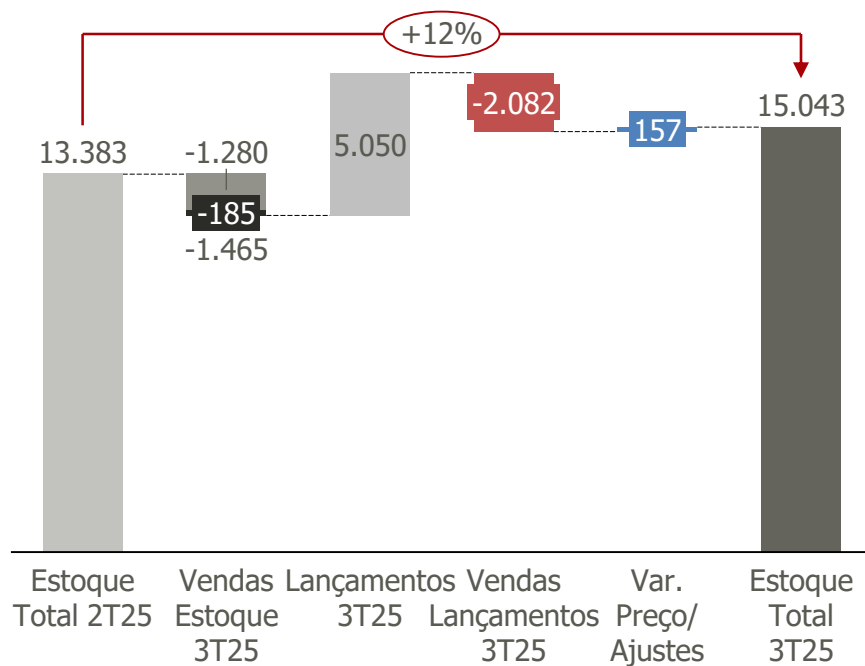
Vendas Por Safra de Lançamentos



ESTOQUES

- R\$ 15.043 milhões de estoque a valor de mercado (R\$ 11.092 milhões %CBR).

Variação do Estoque (R\$ milhões)

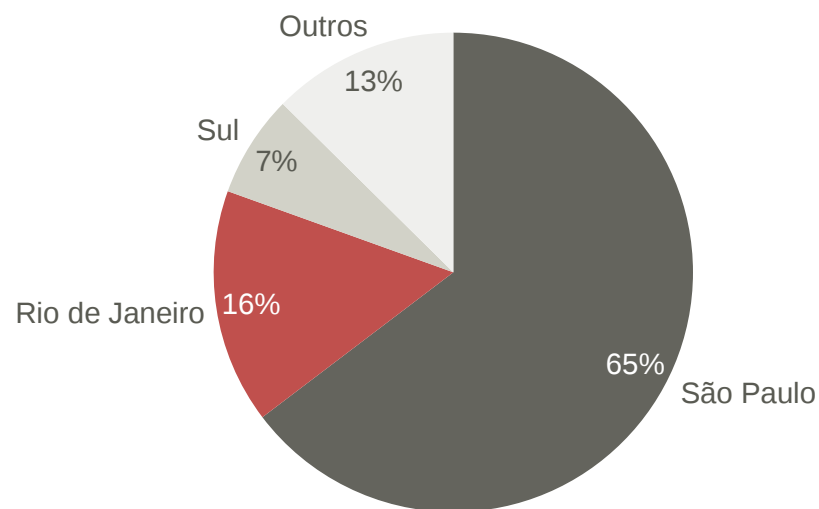


Estoque em Construção



Estoque Pronto

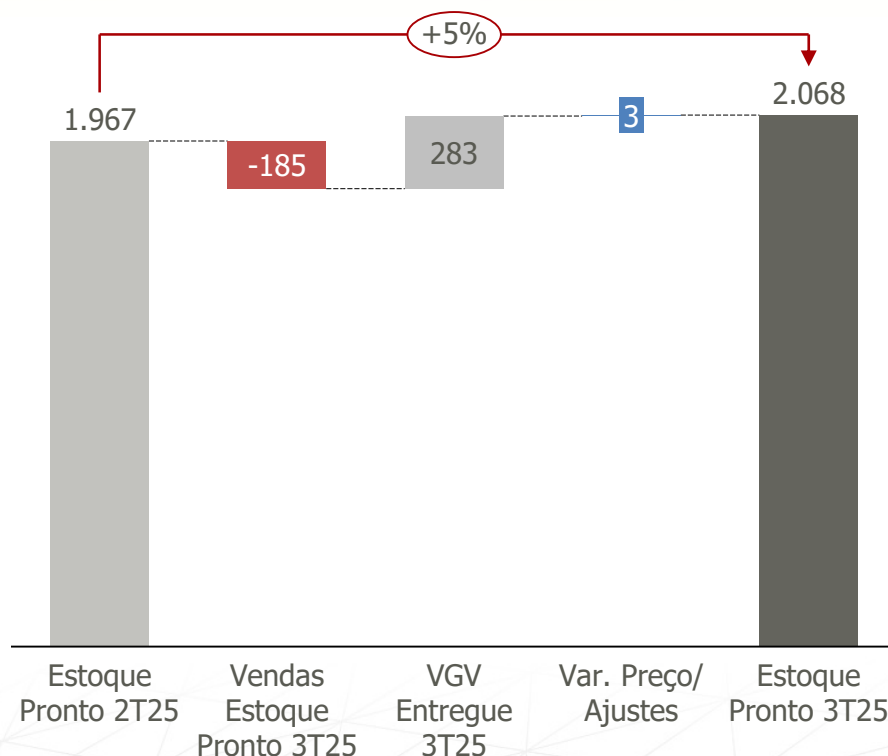
Breakdown do Estoque Total



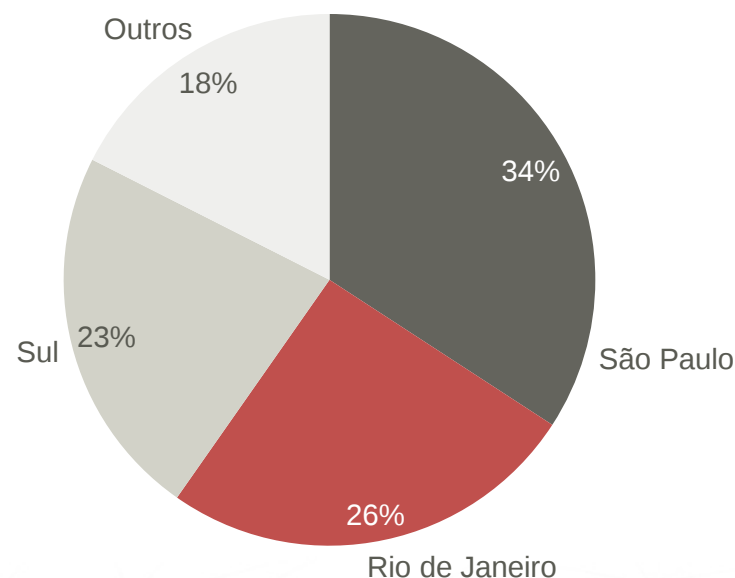
ESTOQUE PRONTO

- R\$ 2.068 milhões de estoque pronto a valor de mercado (R\$ 1.773 milhões %CBR).

Variação do Estoque Pronto (R\$ milhões)



Breakdown do Estoque Pronto

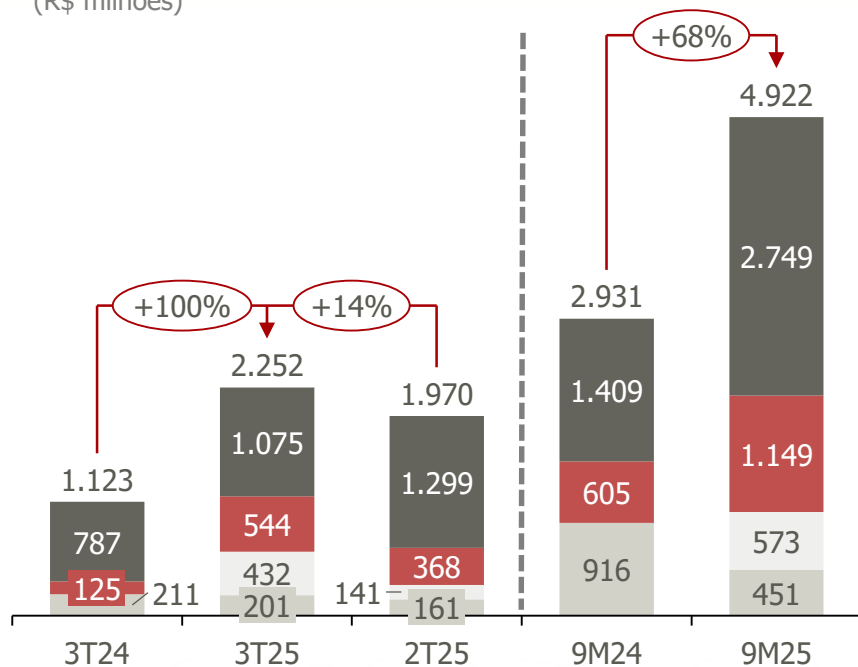


ENTREGAS CYRELA

- 15 projetos entregues no 3T25, correspondentes a um VGV de lançamento de R\$ 2.252 milhões.
- No acumulado do ano, 32 empreendimentos entregues, com VGV de lançamento de R\$ 4.922 milhões.

VGv Entregue (100%) por Segmento

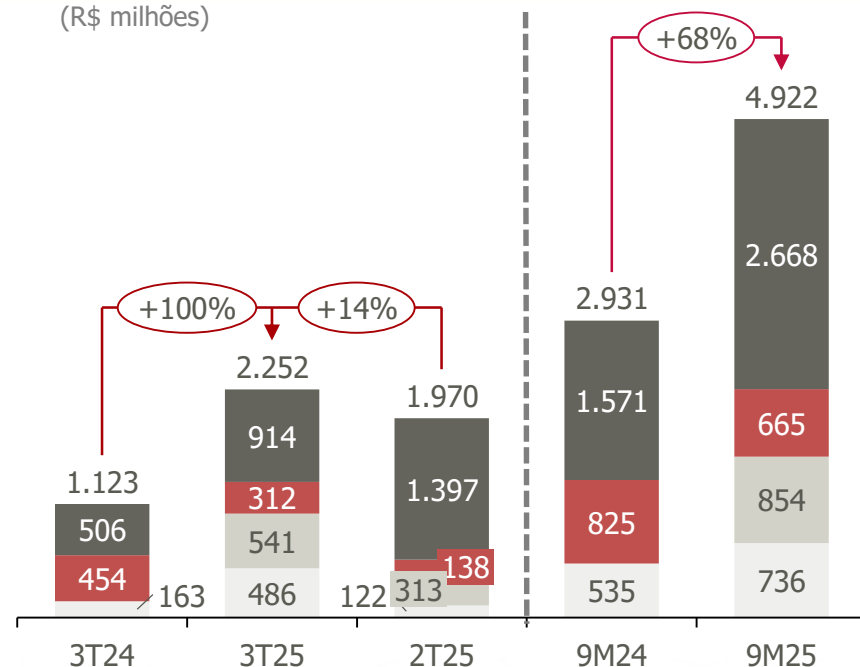
(R\$ milhões)



Alto Padrão Médio MCMV 2 e 3

VGv Entregue (100%) por Região

(R\$ milhões)



São Paulo Rio de Janeiro Sul Outros

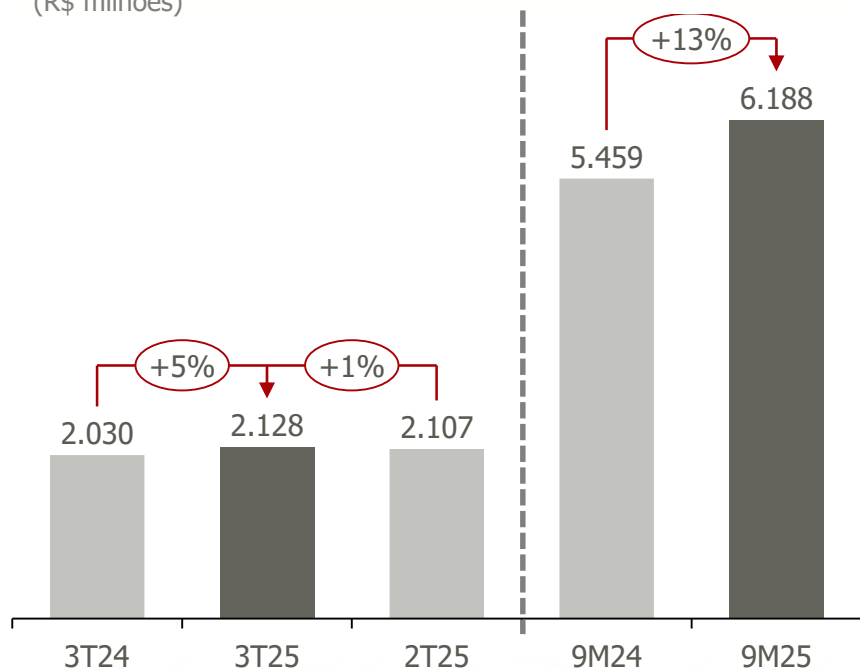
RESULTADO FINANCEIRO

RESULTADOS FINANCEIROS

- Receita líquida de R\$ 2.128 milhões no trimestre e R\$ 6.188 milhões no acumulado do ano.
- Margem bruta de 33,0% no trimestre e 32,7% no ano.

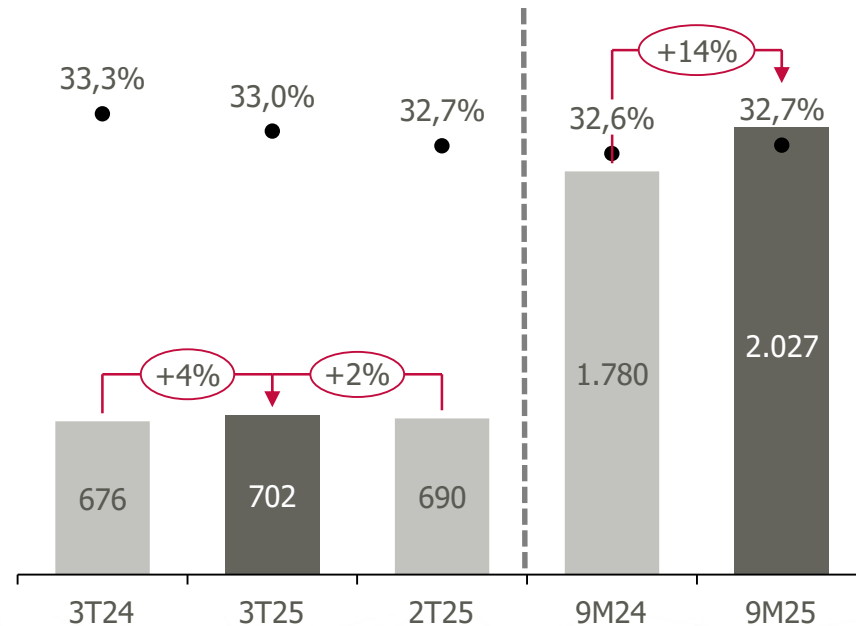
Receita Líquida

(R\$ milhões)



Lucro Bruto e Margem Bruta

(R\$ milhões)



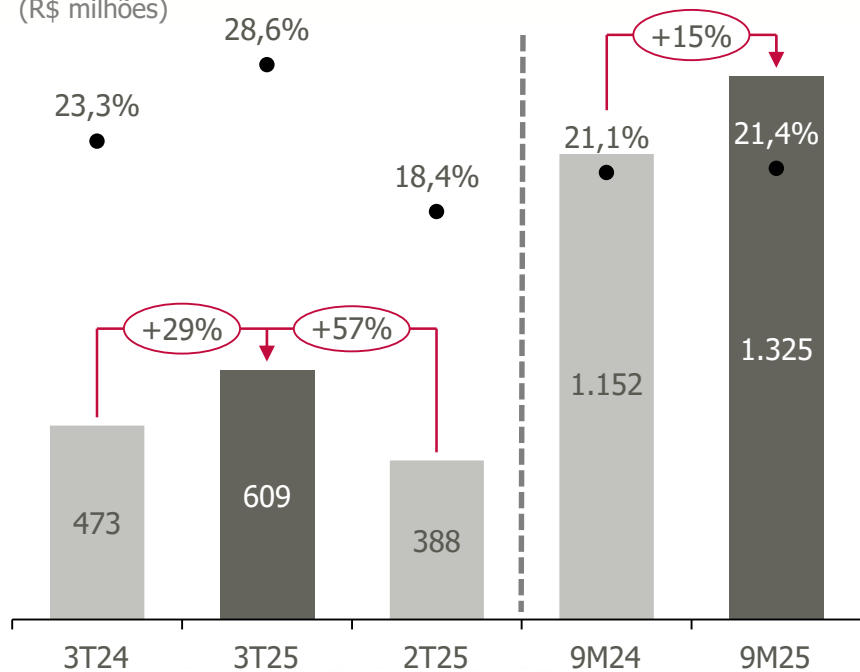
• Margem bruta

LUCRO LÍQUIDO E RENTABILIDADE

- O Return on Equity (medido como Lucro Líquido dos últimos 12 meses sobre PL médio ex Minoritários e AVJORA CashMe) atingiu um valor de 19,9%.

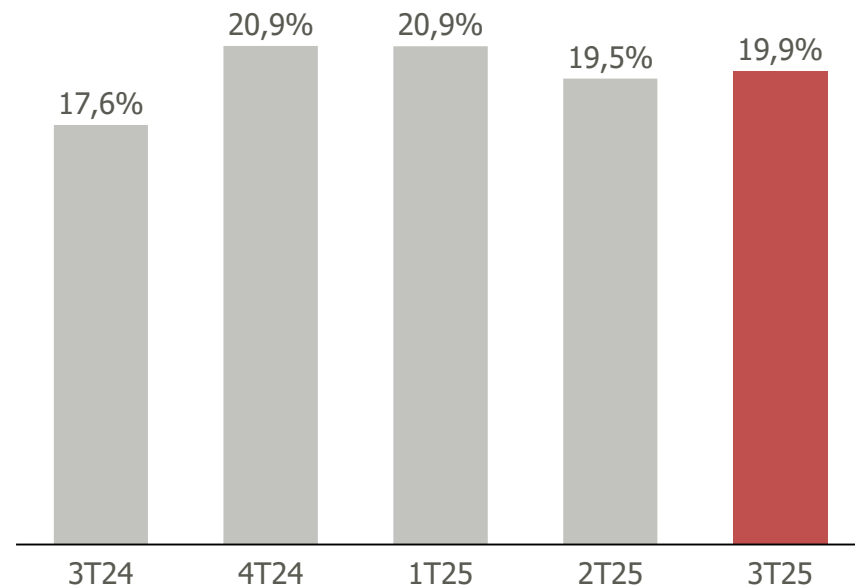
Lucro Líquido e Margem Líquida

(R\$ milhões)



● Margem Líquida

ROE LTM

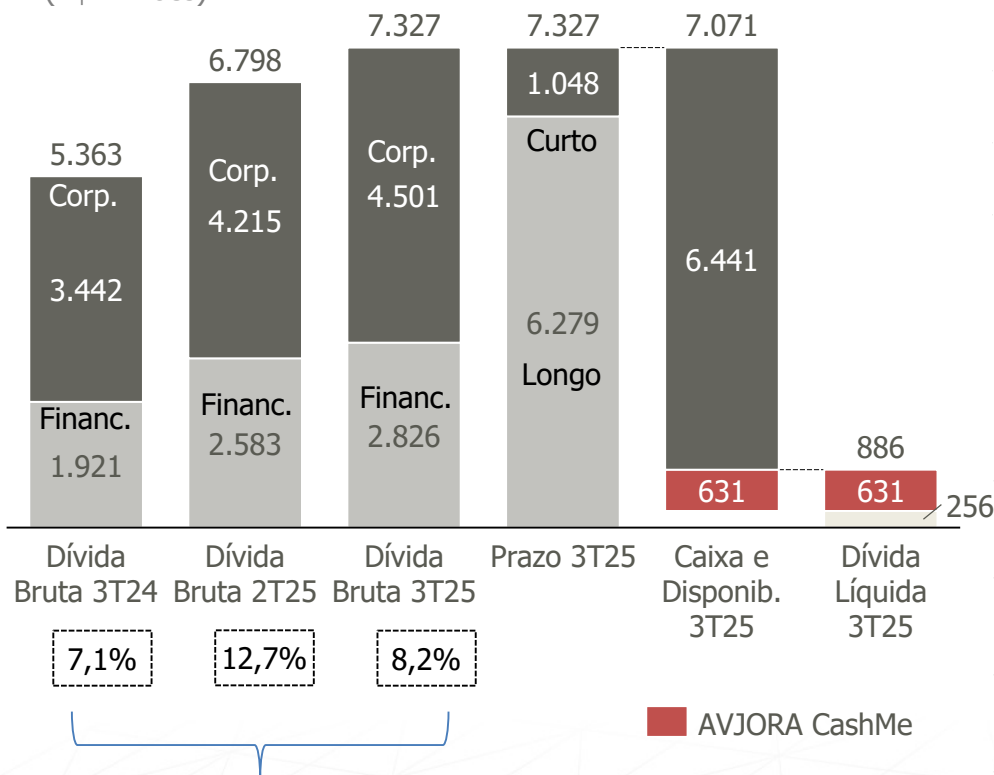


LIQUIDEZ E ENDIVIDAMENTO

- A alavancagem (Dívida Líquida Ajustada / Patrimônio Líquido Ajustado) foi de 8,2%.

Endividamento

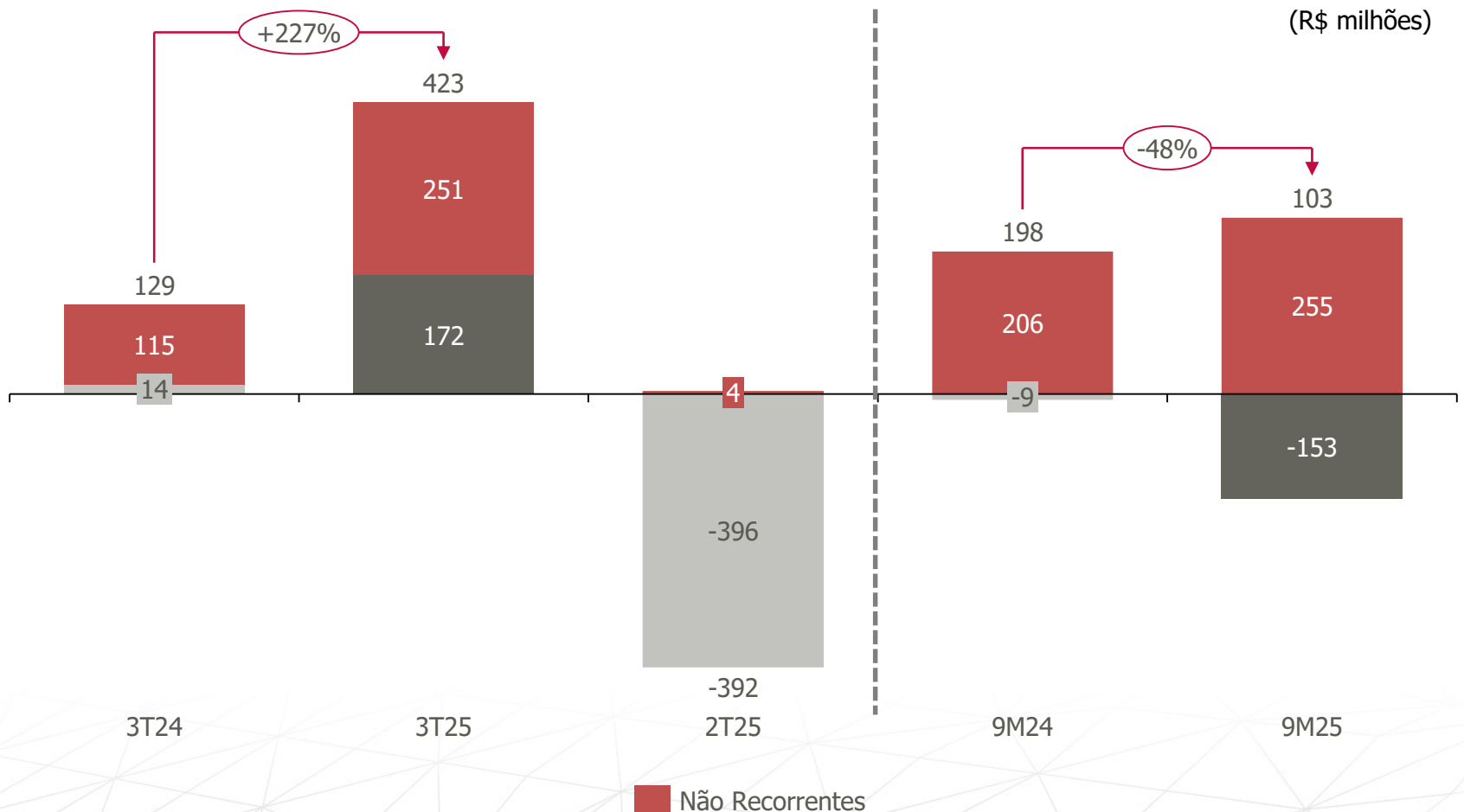
(R\$ Milhões)



Indicadores	Dívida Total	Dívida Corporativa	
Dívida Líquida/ Patrimônio Líq.		8,2%	
Prazo Médio	3,2 anos	3,6 anos	
Curto Prazo	16%	14%	
Longo Prazo	84%	86%	
Custo Médio de Financiamentos		Custo Médio de Dívida Corp.*	
Poupança + 2,75%	68,8%	98,2% do CDI	68,8%
TR + 8,91%	31,2%	CDI + 0,52%	22,0%
TOTAL	100,0%	IPCA + 7,6693%	9,2%
Taxa Mínima	TR + 8,30%	TOTAL	100,0%
Taxa Máxima	TR + 12,50%	* Exclui dívidas da CashMe (R\$ 2.321 MM)	

GERAÇÃO DE CAIXA*

- Geração de caixa de R\$ 423 milhões no trimestre.



*Ex dividendos e recompras

CONTATE RI

Cyrela Brazil Realty S.A. Empreendimentos e Participações

Avenida Paulista, 1.063 - 10º andar

São Paulo - SP – Brasil

CEP 01311-200

Relações com Investidores

ri@cyrela.com.br



Índice Imobiliário **IMOB**

Índice de Ações com Tag Along Diferenciado **ITAG**

Índice Brasil **IBRX**

Índice de Ações com Governança Corporativa Diferenciada **IGC**

Índice de Consumo **ICON**

Índice De Dividendos **IDIV**

Índice Small Cap **SMLL**

Índice do Setor Industrial **INDX**

Índice Brasil Amplo BM&FBOVESPA **IBRA**

Índice de Governança Corporativa Trade **IGCT**

Índice Valor Bovespa **IVBX 2**

Este comunicado contém considerações futuras referentes às perspectivas do negócio, estimativas de resultados operacionais e financeiros, e às perspectivas de crescimento da Cyrela Brazil Realty. Estas são apenas projeções e, como tal, baseiam-se exclusivamente nas expectativas da administração da Cyrela Brazil Realty em relação ao futuro do negócio e seu contínuo acesso a capitais para financiar o plano de negócios da Companhia. Tais considerações futuras dependem, substancialmente, de mudanças nas condições de mercado, regras governamentais, pressões da concorrência, do desempenho do setor e da economia brasileira, entre outros fatores, além dos riscos apresentados nos documentos de divulgação arquivados pela Cyrela Brazil Realty e estão, portanto, sujeitas a mudança sem aviso prévio.

The background of the slide is a photograph of a modern building with a glass facade and white balconies. The building is situated in a city, with other buildings and a clear sky visible in the background. The balconies are visible on the right side of the building, and the glass reflects the surrounding environment.

RESULTS

3Q25

NOVEMBER 14TH, 2025

PARTICIPANTS

MIGUEL MAIA MICKELBERG

CFO AND INVESTOR RELATIONS OFFICER

IURI CAMPOS

INVESTOR RELATIONS EXECUTIVE MANAGER

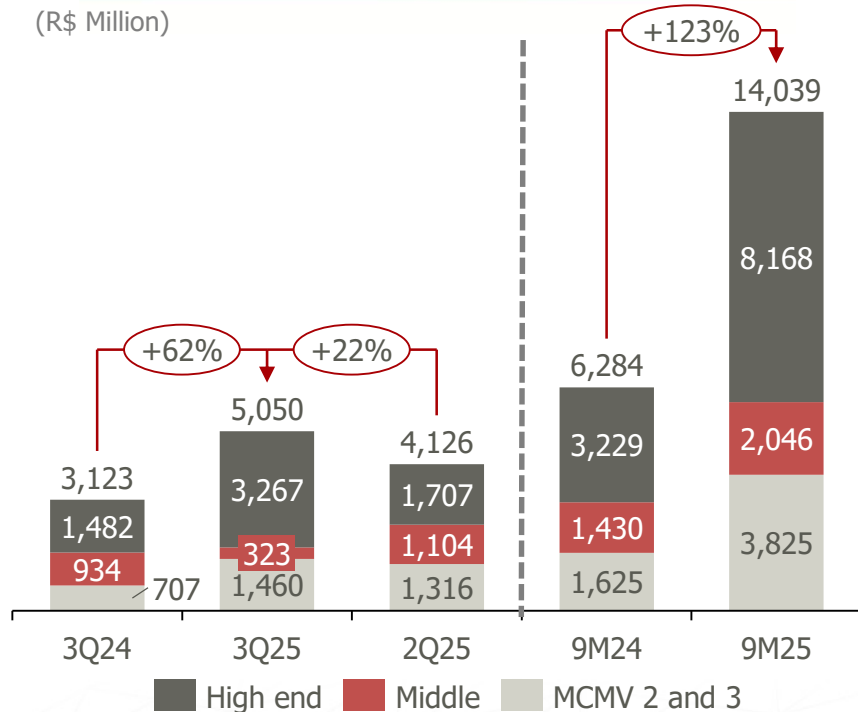
OPERATING FIGURES

CYRELA'S LAUNCHES

- Launches PSV ex-swap and %CBR totaled R\$3,411 million in the quarter and R\$9,658 million in 2025.
- 18 projects launched in the quarter and 53 in the year.

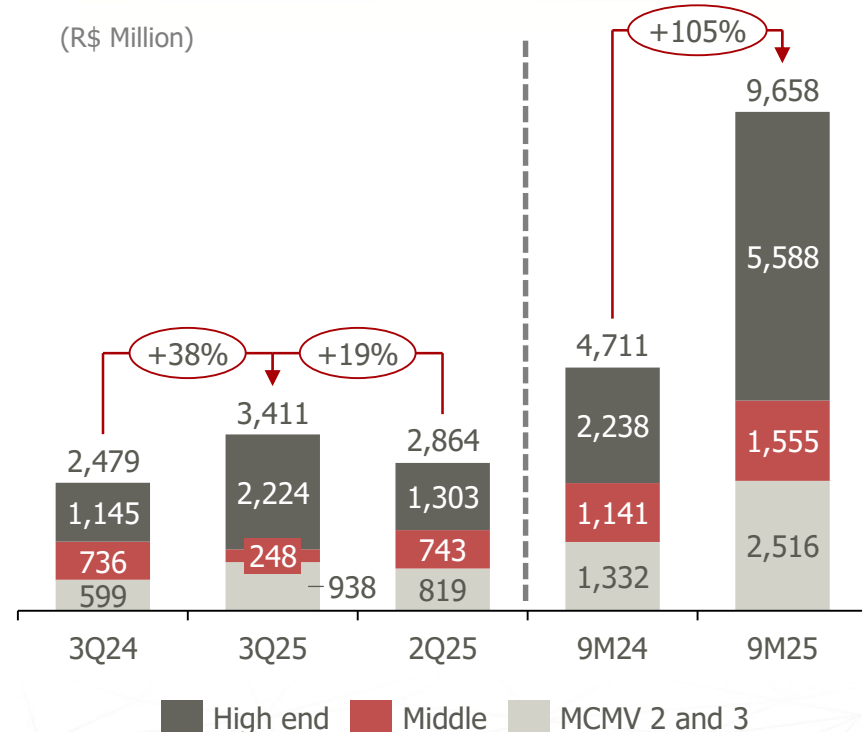
Launches PSV (100%)

(R\$ Million)



Launches PSV Ex-swap (%CBR)

(R\$ Million)



%
CBR

82%

69%

73%

79%

72%

HIGHLIGHTS

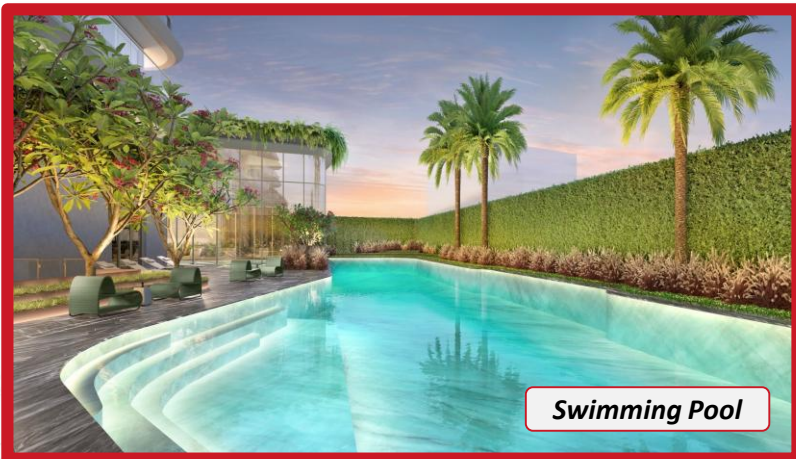
EPIC JARDIM EUROPA DESIGN BY PININFARINA

- Rua Joaquim Antunes, 377 – Pinheiros
- PSV: R\$ 1,307 million
- Units: 98

Access the projects website: [Epic Jardim Europa Design By Pininfarina](#)



Facade



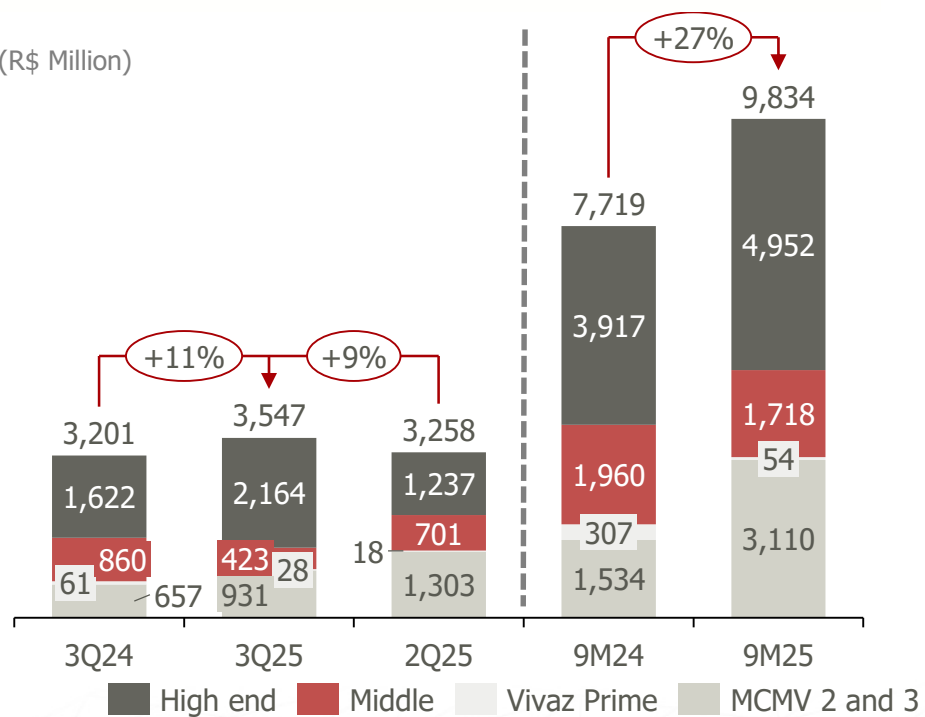
Swimming Pool

CYRELA'S PRE-SALES

- Net pre-sales ex swap and %CBR totaled R\$2,459 million in the quarter and R\$6,811 million in 2025.

Pre – Sales (100%)

(R\$ Million)



%
CBR

79%

71%

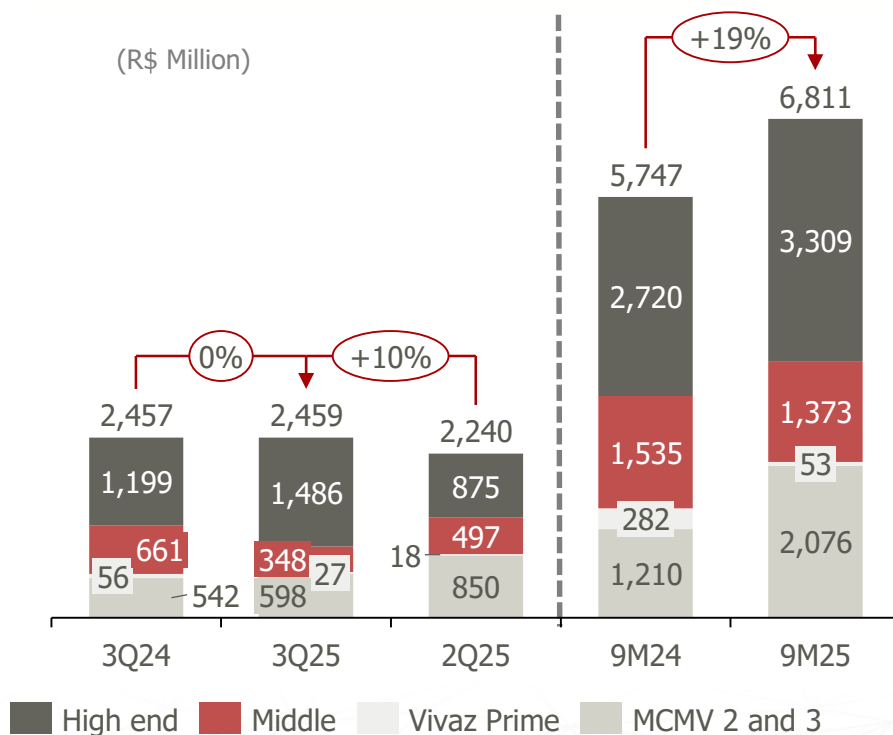
73%

78%

74%

Pre – Sales Ex-Swap (%CBR)

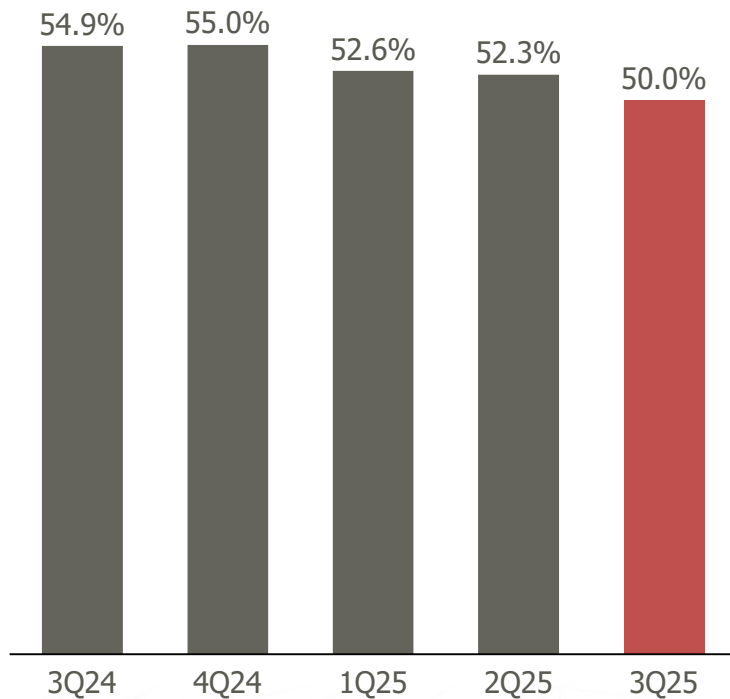
(R\$ Million)



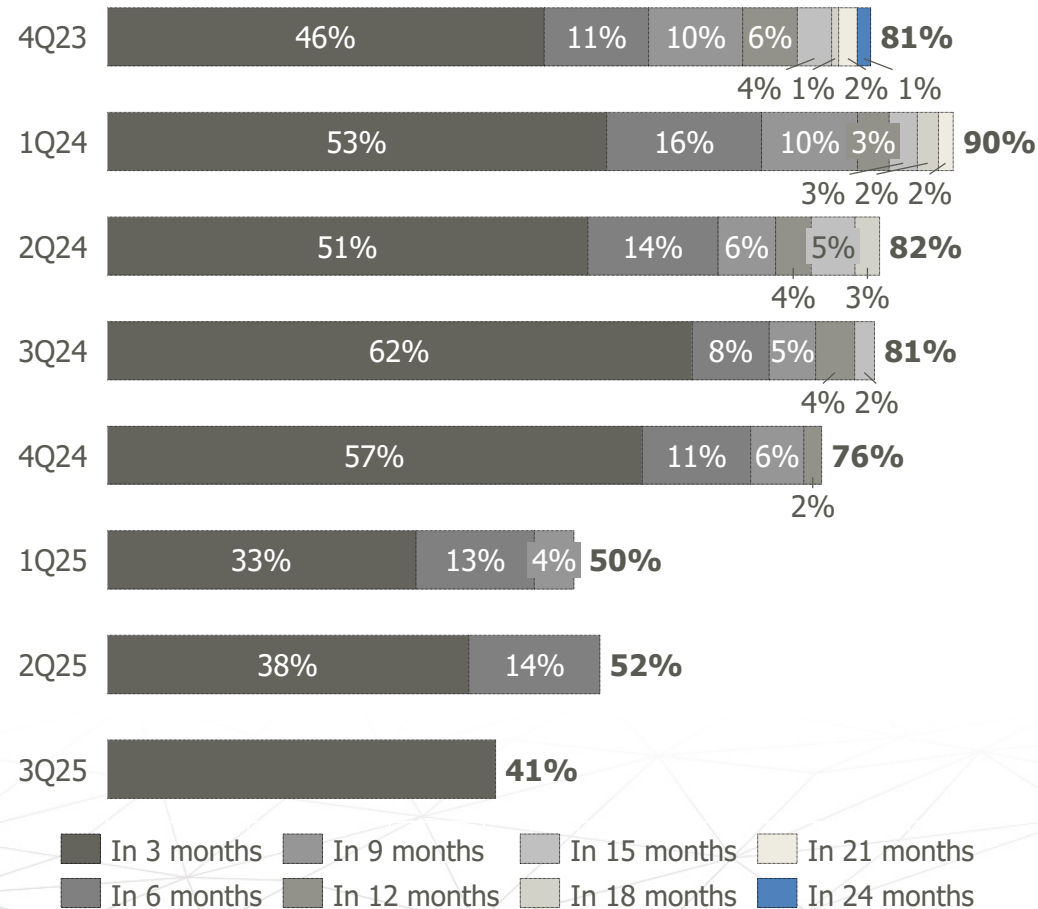
SALES SPEED

- The LTM SOS of the quarter reached 50.0%.

Sales Speed (12 month period)



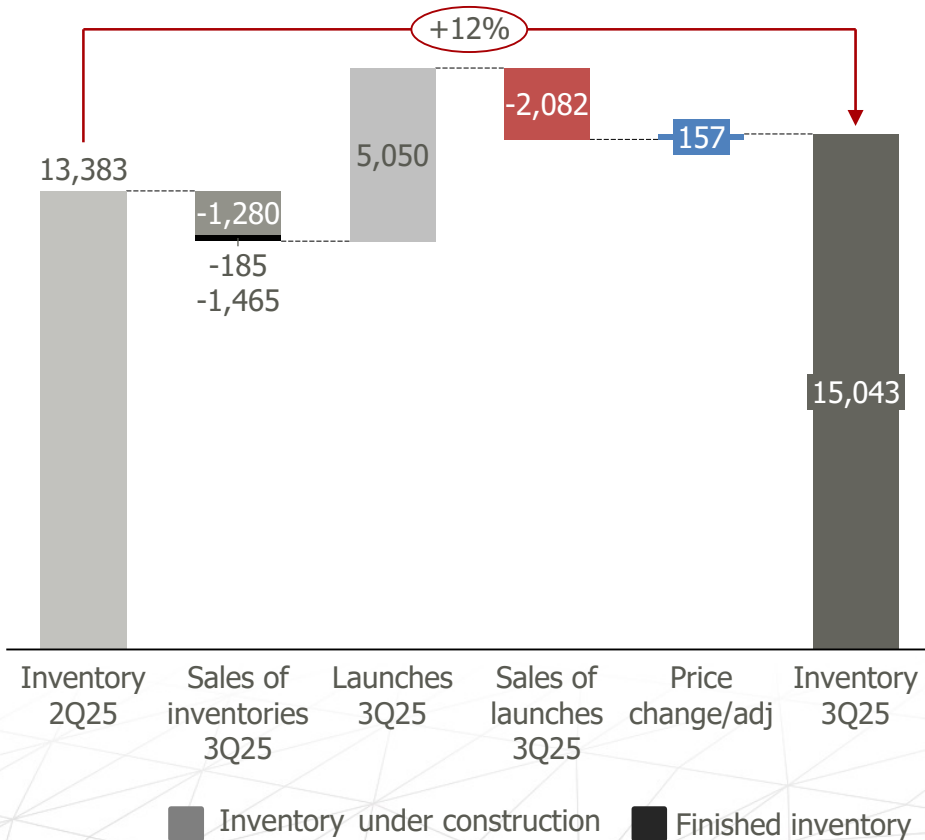
Sales by Launch Vintage



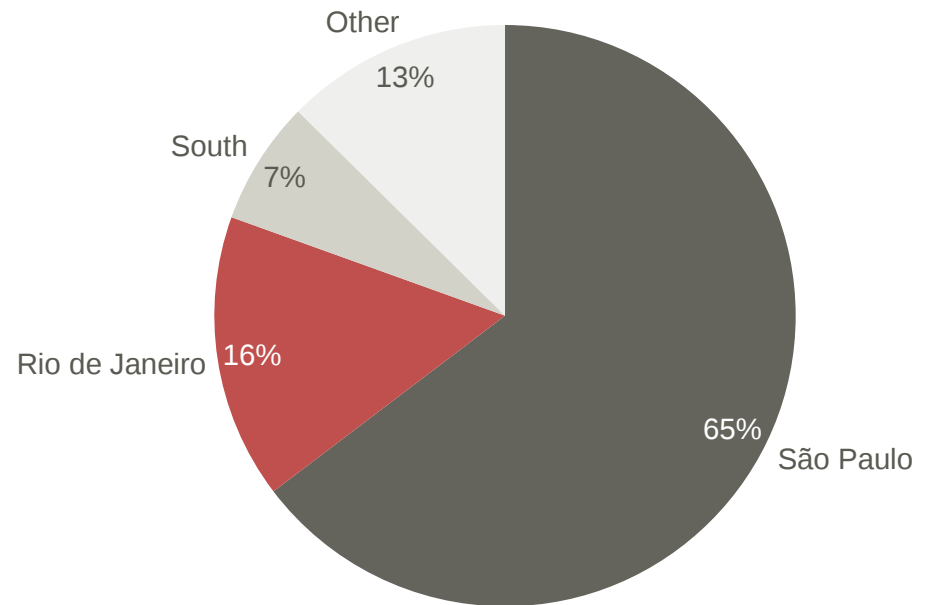
INVENTORY

- R\$15,043 million in PSV inventory at market value (R\$11,092 million %CBR).

Change in Inventory (R\$ Million)



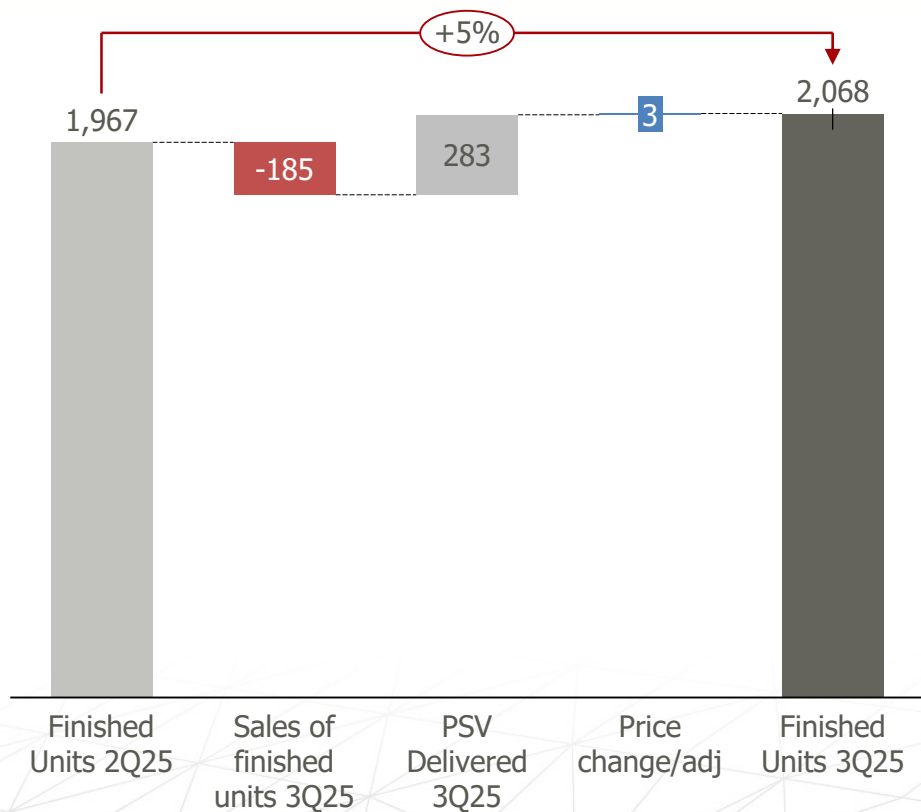
Inventory Breakdown



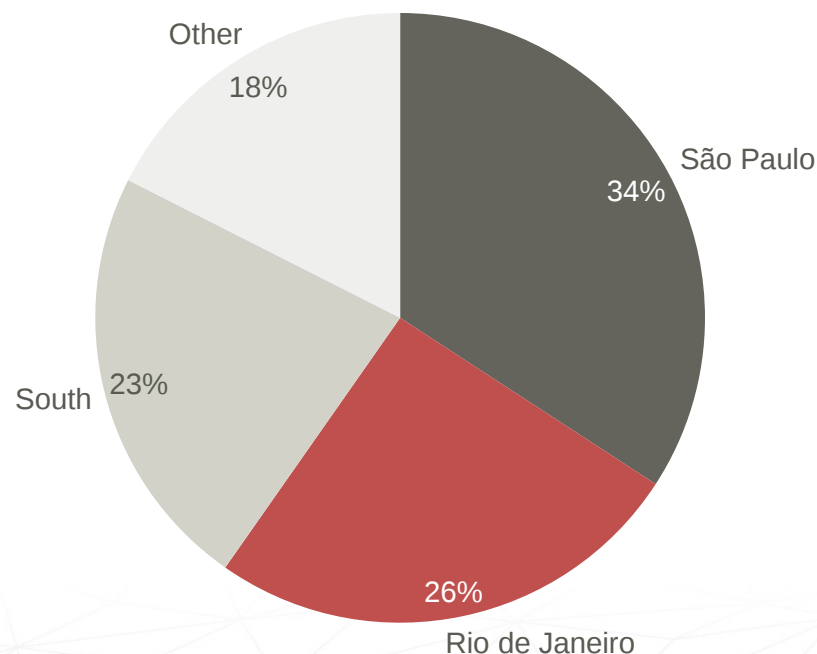
FINISHED INVENTORY

- R\$2,068 million in PSV finished inventory at market value (R\$1,773 million %CBR).

Change in Finished Inventory (R\$ Million)



Finished Inventory Breakdown

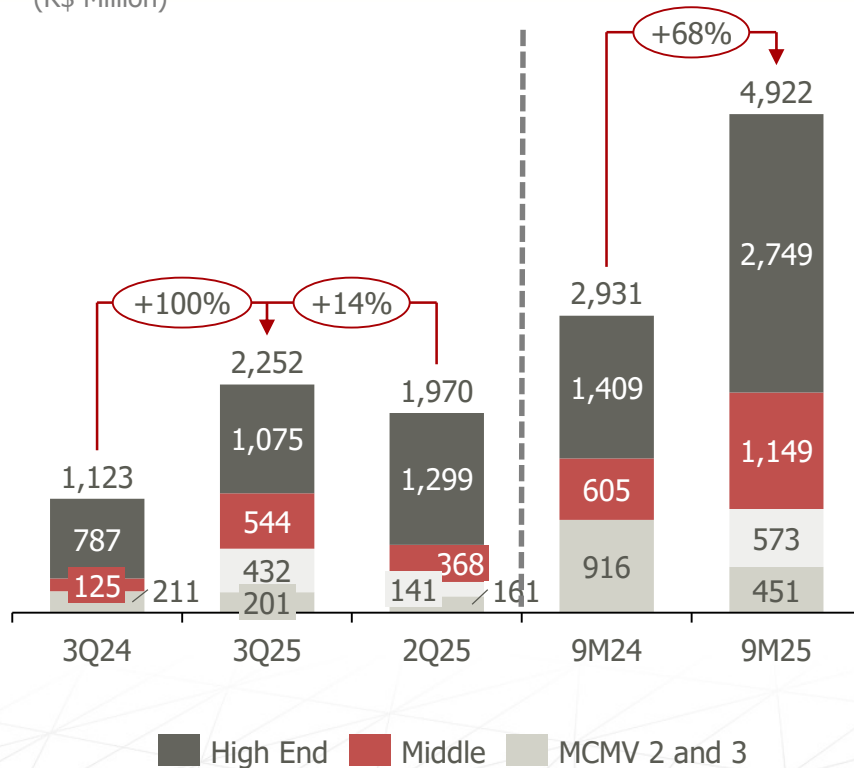


DELIVERED UNITS

- 15 projects delivered in 3Q25, totaling PSV of R\$2,252 million on the dates of their respective launches.
- In 9M25, 32 projects delivered, totaling PSV of R\$4,922 million on the dates of their respective launches.

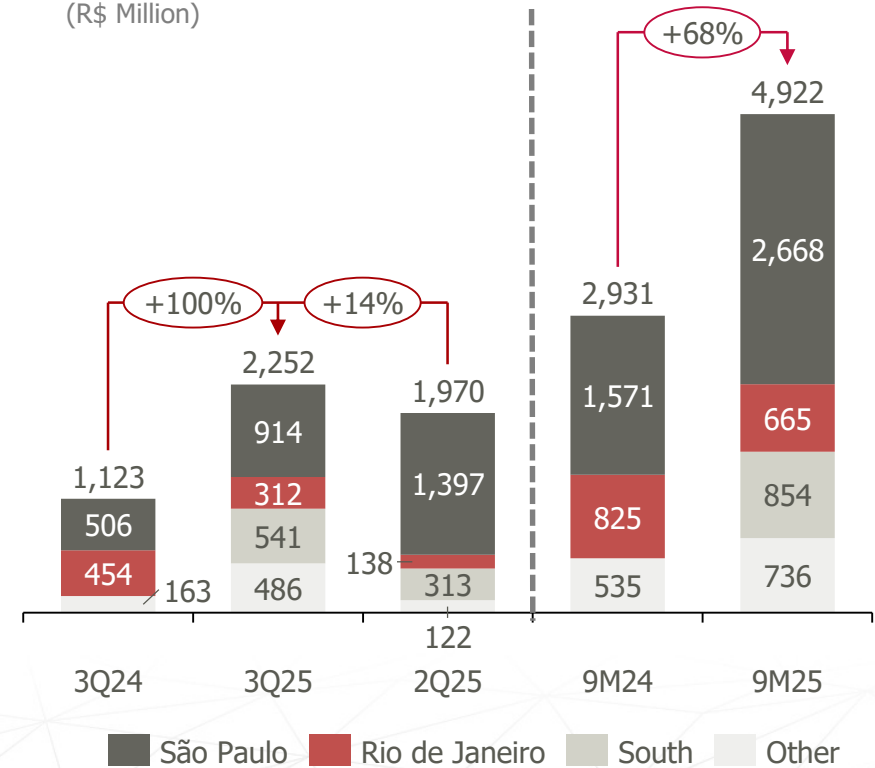
Delivered PSV – by Segment (100%)

(R\$ Million)



Delivered PSV – by Region (100%)

(R\$ Million)



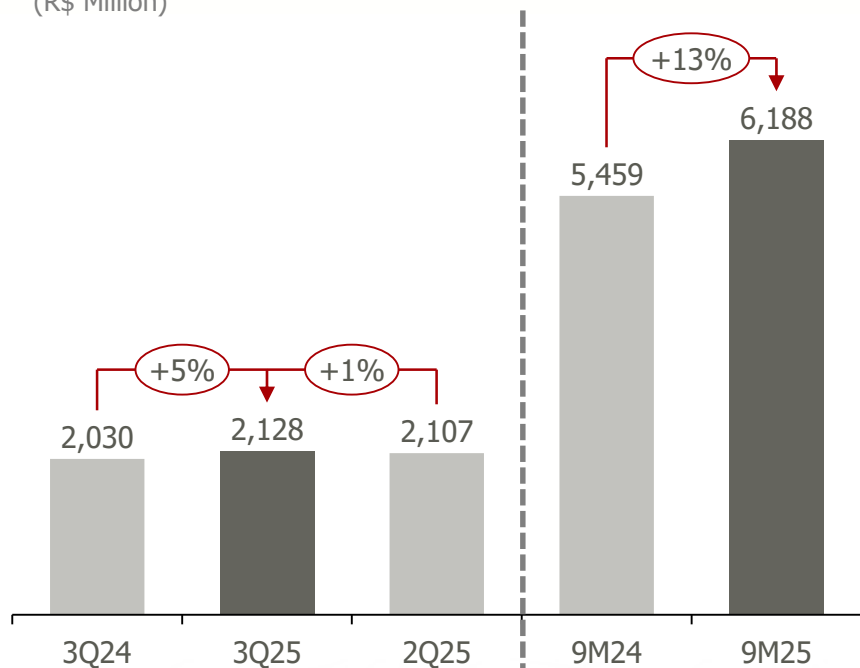
FINANCIAL RESULTS

FINANCIAL RESULTS

- Net revenues of R\$2,128 million in the quarter and R\$6,188 million in 2025.
- Gross margin of 33.0% in the quarter and 32.7% in the year.

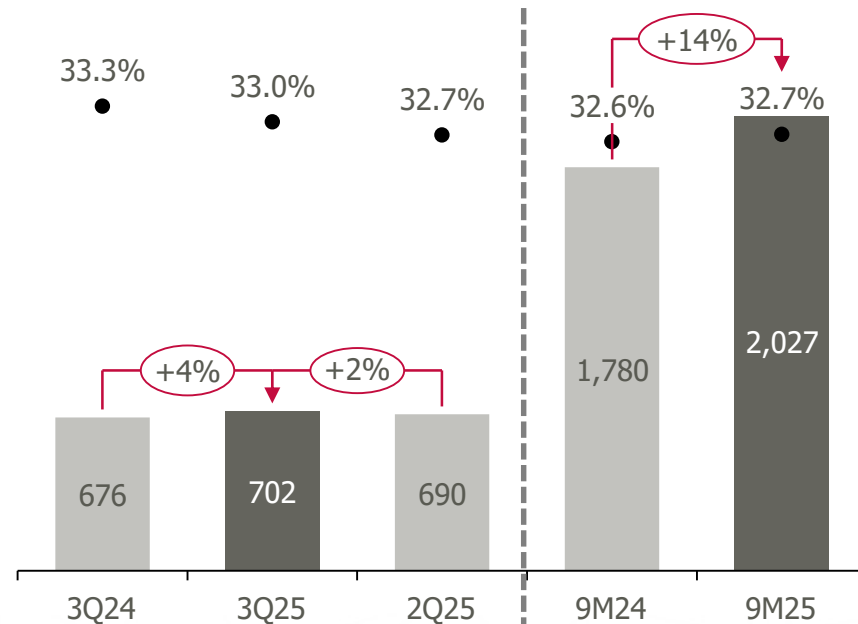
Net Revenues

(R\$ Million)



Gross Profit and Gross Margin

(R\$ Million)

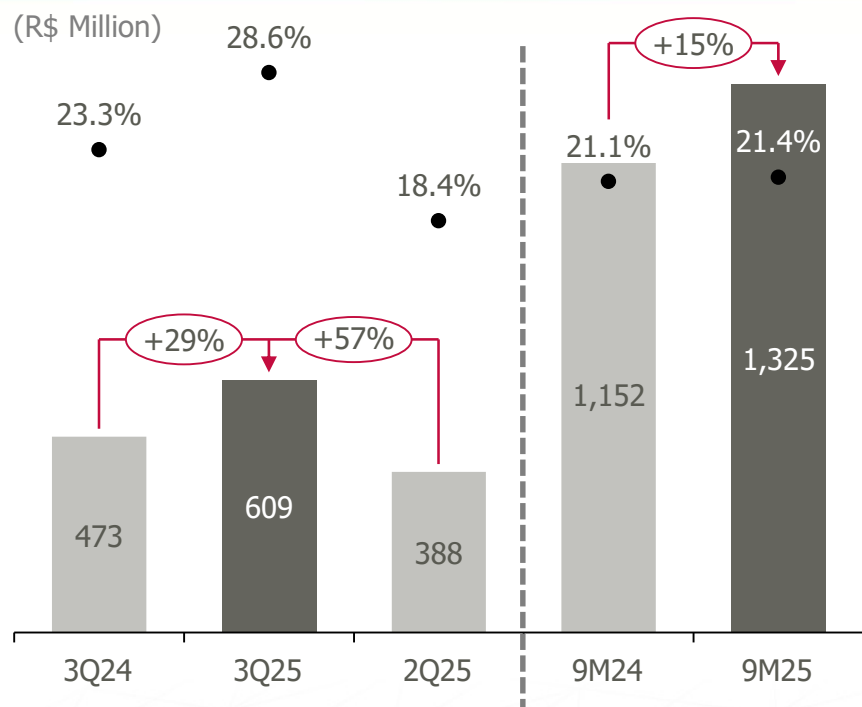


• Gross Margin

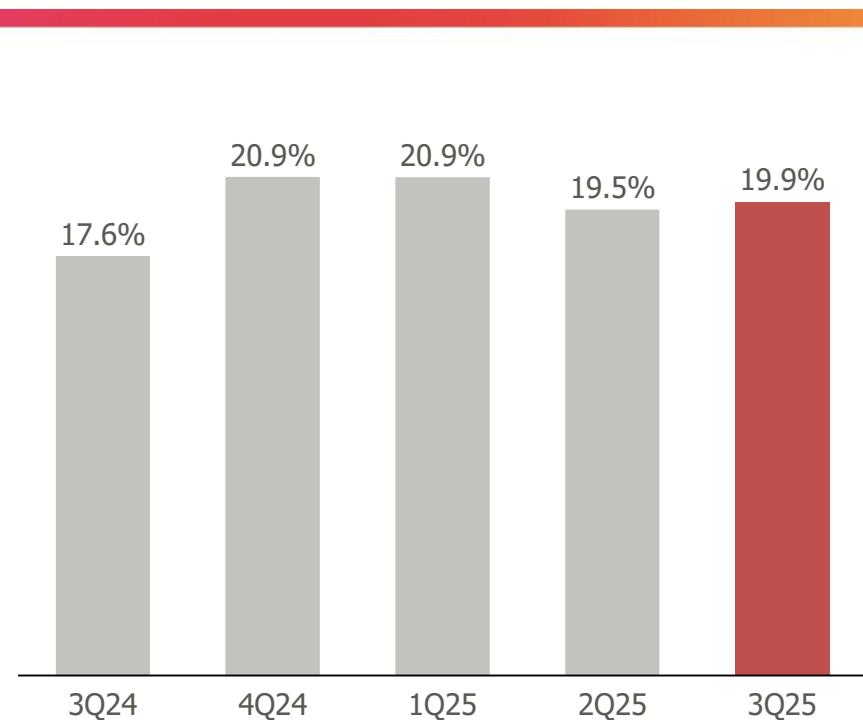
NET INCOME AND PROFITABILITY

- The Return on Equity (Net Income LTM / average Equity ex-minorities and FVTOCI CashMe LTM) attained 19.9%.

Net Income and Net Margin



ROE LTM

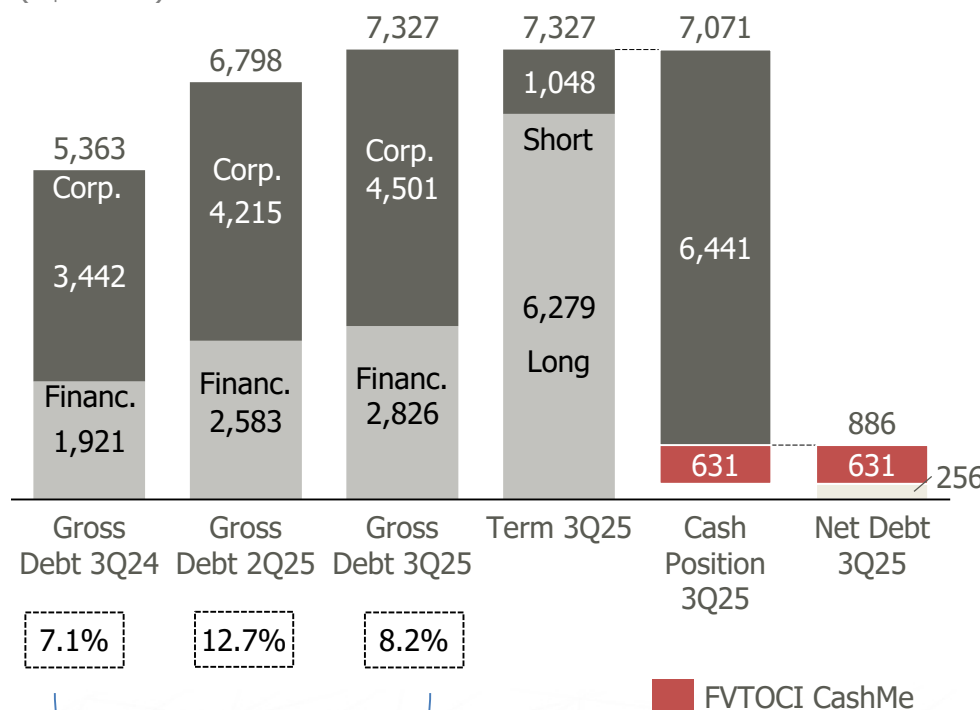


LIQUIDITY AND DEBT

- Adj. Net Debt / Adj. Total Equity attained 8.2%.

Debt Overview

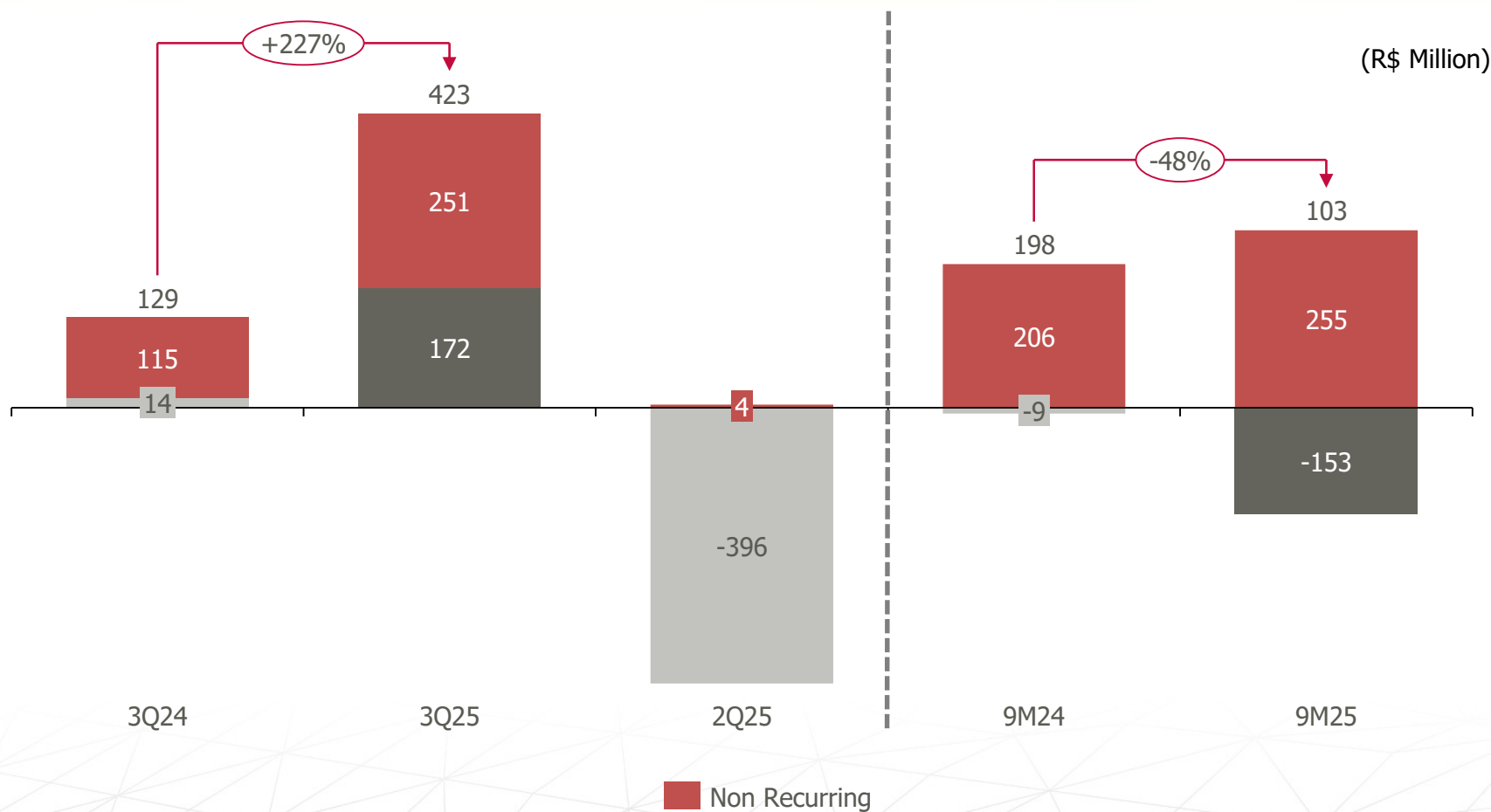
(R\$ Million)



Indicators	Total Debt	Corporate Debt
Net Debt / Equity	8.2%	
Average Term	3.2 y	3.6 y
Short Term	16%	14%
Long Term	84%	86%
Average Cost of Financing		Average Cost of Corporate Debt*
Savings Acc. + 2.75%	68.8%	98,2% of CDI 68.8%
TR + 8.91%	31.2%	CDI + 0.52% 22.0%
TOTAL	100.0%	IPCA + 7.6693% 9.2%
Minimum Rate	TR + 8.30%	TOTAL 100.0%
Maximum Rate	TR + 12.50%	* Excludes debt from CashMe (R\$2,321 MM)

CASH GENERATION*

- Cash generation of R\$423 million in the quarter.



*Ex dividend payment and buyback program.

CONTACT IR

Cyrela Brazil Realty S.A. Empreendimentos e Participações

Avenida Paulista, 1,063, 10th Floor

São Paulo - SP – Brasil

Zip Code 01311-200

Investor Relations

ri@cyrela.com.br

<https://ri.cyrela.com.br/en/>



Statements contained in this press release may contain information which is forward-looking and reflects management's current view and estimates of future economic circumstances, industry conditions, company performance and the financial results of Cyrela Brazil Realty. These are just projections and, as such, exclusively based on management's expectations of Cyrela Brazil Realty regarding future business and continuous access to capital to finance the Company's business plan. Such future considerations rely substantially on changes in market conditions, government rules, competitor's pressure, segment performance and the Brazilian economy, among other factors, in addition to the risks presented on the released documents filed by Cyrela Brazil Realty, and therefore can be modified without prior notice.