



**CPFL ENERGIA S.A.**

Companhia Aberta

**CNPJ/MF 02.429.144/0001-93**

**NIRE 35.300.186.133**

**CPFL ENERGIA S.A.**

Publicly-held Company

**CNPJ/MF 02.429.144/0001-93**

**NIRE 35.300.186.133**

**ATA DAS ASSEMBLEIAS GERAIS  
ORDINÁRIA E EXTRAORDINÁRIA**

**REALIZADAS EM 29 DE ABRIL DE 2026**

**MINUTES OF THE ANNUAL AND  
EXTRAORDINARY GENERAL  
MEETINGS**

**HELD ON APRIL 29<sup>th</sup>, 2026**

**I. Dia, Hora e Local:** Aos 29 dias de abril de 2026, às 10h00, de forma exclusivamente digital, por meio da Plataforma Digital “Ten Meetings” (“Plataforma Digital”), sendo considerada como realizada na sede social da CPFL Energia S.A. (“CPFL Energia” ou “Companhia”), localizada na Rua Jorge de Figueiredo Corrêa, nº 1.632, parte, na Cidade de Campinas, Estado de São Paulo, nos termos do parágrafo 3º do artigo 5º da Resolução da Comissão de Valores Mobiliários (“CVM”) nº 81, de 29 de março de 2022 (“Resolução CVM 81”).

**II. Mesa:** Presidente, Sr. Peng Sun, Presidente do Conselho de Administração, e Secretário, Sr. Raphael Martins Bombonato, na forma prevista no artigo 9 do Estatuto Social da Companhia.

**I. Day, Time and Place:** On April 29<sup>th</sup>, 2026, at 10:00 a.m., in an exclusively digital form, through the Digital Platform “Ten Meetings” (“Digital Platform”), being considered as held on CPFL Energia S.A.’s (“CPFL Energia” or “Company”) headquarters, located at Rua Jorge de Figueiredo Corrêa, No. 1,632, part, in the City of Campinas, State of São Paulo, as per paragraph 3<sup>rd</sup> of Article 5<sup>th</sup> of the Brazilian Securities Commission’s (“CVM”) Resolution No. 81, dated as of March 29<sup>th</sup>, 2022 (“CVM Resolution 81”).

**II. Presiding Board:** Chairman, Mr. Peng Sun, Chairman of the Board of Directors, and Secretary, Mr. Raphael Martins Bombonato, pursuant to Article 9 of the Company's Bylaws.



**III. Presença:** Nos termos da Resolução CVM 81, estas Assembleias Gerais Ordinária e Extraordinária (“Assembleias”) foram realizadas de forma exclusivamente digital por meio da Plataforma Digital. Nesse sentido, compareceram, de forma remota, acionistas representando (i) 93,79% do capital votante da Companhia em Assembleia Geral Ordinária; e (ii) 93,82% do capital votante da Companhia em Assembleia Geral Extraordinária, considerando (i) os acionistas presentes digitalmente; e (ii) as informações contidas nos mapas analíticos elaborados pelo agente escriturador, custodiante e pela própria Companhia, na forma do artigo 48, incisos I e II, da Resolução CVM 81. Presentes, também, Sr. Gustavo Estrella – CEO, Sra. Kedi Wang – CFO, Sr. Gustavo Pinto Gachineiro – Diretor Vice-Presidente Jurídico e de Relações Institucionais, Sr. Ricardo Florence – Membro do Comitê de Auditoria, Sr. Vinicius Nishioka – Membro do Conselho Fiscal, Sr. Rafael Alves Rodrigues - Membro do Conselho Fiscal, Sra. Lia Marcela Rusinque Fonseca – Auditora Independente da Companhia, Sra. Giovanna Rovere – responsável pela Diretoria de Relações com Investidores, Sr. Bruno Rovea – responsável pela Diretoria de Contabilidade, Sra. Luciana

**III. Attendance:** As per CVM Resolution 81, these Annual and Extraordinary General Meetings (“Meetings”) were held in an exclusively digital form by means of the Digital Platform. Therefore, shareholders representing (i) 93.79% of the Company’s voting capital were present at the Annual General Meeting; and (ii) 93.82% of the Company’s voting capital were present at the Extraordinary General Meeting, considering (i) the shareholders digitally present; and (ii) the information contained in the analytical maps prepared by the bookkeeping agent, custodians and by the Company, according to article 48, items I and II, of CVM Resolution 81. Mr. Gustavo Estrella – CEO, Mrs. Kedi Wang – CFO, Mr. Gustavo Pinto Gachineiro – Legal and Institutional Relations Vice President, Mr. Ricardo Florence – Audit Committee Member, Mr. Vinicius Nishioka - Fiscal Council Member, Mr. Rafael Alves Rodrigues - Fiscal Council Member, Mrs. Lia Marcela Rusinque Fonseca – Company’s Independent Auditor, Mrs. Giovanna Rovere – responsible for the Investor Relations Department, Mr. Bruno Rovea – responsible for the Accounting Department, Mrs. Luciana Verano, General Accounting Manager, and Mr. Renato Povia – responsible for the Human



Verano, Gerente de Contabilidade Geral, e Sr. Renato Povia – responsável pela Diretoria de Recursos Humanos. Resources Department, also attended the Meetings.

**IV. Edital de Convocação:** Publicado no jornal “Valor Econômico”, nas edições de 27, 30 e 31 de março de 2026.

**IV. Call Notice:** Published in the newspaper “Valor Econômico”, in the editions of March 27<sup>th</sup>, 30<sup>th</sup> and 31<sup>st</sup>, 2026.

**V. Ordem do Dia:**

**V. Agenda:**

**Assembleia Geral Ordinária:** (a) Tomar as contas dos administradores e examinar, discutir e votar o Relatório da Administração e as Demonstrações Financeiras da Companhia, acompanhadas dos Pareceres dos Auditores Independentes e do Conselho Fiscal, relativos ao exercício social encerrado em 31 de dezembro de 2025; (b) Aprovar a proposta de destinação do resultado do exercício social encerrado em 31 de dezembro de 2025 e a distribuição de dividendos a serem pagos até 31 de dezembro de 2026, nos termos do artigo 205, parágrafo 3º, da Lei nº 6.404, de 15 de dezembro de 1976 (“Lei das S.A.”); (c) Eleger os membros do Conselho Fiscal; e (d) Fixar o montante global da remuneração a ser paga aos administradores da Companhia e aos

**Annual General Meeting:** (a) To acknowledge the management’s accounts and examine, discuss and vote on the Company’s Management’s Report and Financial Statements, accompanied by the Opinions of the Independent Auditors and of the Fiscal Council, related to the fiscal year ended on December 31<sup>st</sup>, 2025; (b) To approve the proposal of allocation of results for the fiscal year ended on December 31<sup>st</sup>, 2025, and the distribution of dividends to be paid until December 31<sup>st</sup>, 2026, under the terms of Article 205, paragraph 3, of Law No. 6,404, of December 15, 1976 (“Brazilian Corporation Law”); (c) To elect the members of the Fiscal Council; and (d) To establish the overall compensation to be paid to the Company’s managers and to the members of the Fiscal Council for the period of May 2026 to April 2027.



membros do Conselho Fiscal no período de maio de 2026 a abril de 2027.

**Assembleia Geral Extraordinária: (a) Extraordinary General Meeting: (a)** To Ratificar a eleição dos Srs. Peng Sun e Zhonghua Wei como membros do Conselho de Administração; **(b)** Aprovar a alteração do artigo 18 do Estatuto Social da Companhia para refletir a reorganização interna da Vice-Presidência de Operações de Mercado e da Vice-Presidência de Desenvolvimento de Negócios; e **(c)** Aprovar a consolidação do Estatuto Social da Companhia. ratify the election of Messrs. Peng Sun and Zhonghua Wei as members of the Board of Directors; **(b)** To approve the amendment to Article 18 of the Company's Bylaws to reflect the internal restructuring of the Market Operations Vice Presidency and the Business Development Vice Presidency; and **(c)** To approve the consolidation of the Company's Bylaws.

**VI. Leitura de Documentos, Recebimento de Votos e Lavratura da Ata: VI. Reading of Documents, Voting, and Drafting of the Minutes:** Inicialmente, foi informado que o mapa consolidado de votação, indicando os votos proferidos por meio de boletins de voto a distância, estava à disposição dos acionistas para consulta, consoante o parágrafo único, do artigo 46-C, da Resolução CVM 81. Em seguida, **(1)** foi dispensada a leitura dos demais documentos relacionados às matérias a serem deliberadas nestas Assembleias, uma vez que são do inteiro conhecimento dos acionistas; **(2)** foi autorizada a lavratura da presente ata na forma de sumário e, pelas Assembleias estarem Firstly, it was informed that the consolidated voting map, which includes the votes through remote voting bulletins, was made available to all shareholders for consultation, in accordance with the sole paragraph of article 46-C of CVM Resolution 81. Following, **(1)** the reading of the other documents related to the matters to be resolved at these Meetings was waived since the shareholders are fully aware of their content; **(2)** the drawing up these minutes in summary form was authorized, as well as its publication with the omission of the signatures of all the shareholders,



sendo realizadas sob a forma exclusivamente digital, a sua publicação com omissão das assinaturas da totalidade dos acionistas, nos termos do artigo 130, parágrafos 1º e 2º, da Lei das S.A.; e (3) foi autorizada a lavratura das atas das Assembleias em instrumento único, nos termos do artigo 131, parágrafo único, da Lei das S.A.

due to the fact that the Meetings are being held in an exclusively digital form, pursuant to Article 130, paragraphs 1 and 2, of the Brazilian Corporate Law; and (3) it was authorized the drawing up of the minutes of the Meetings in single minutes, pursuant to article 131, sole paragraph, of the Brazilian Corporate Law.

**VII. Deliberações Tomadas:** Após as discussões relacionadas às matérias constantes da Ordem do Dia, os acionistas deliberaram:

**VII. Resolutions:** After the discussions related to the matters included in the Agenda, the shareholders resolved:

**Em Assembleia Geral Ordinária:**

**At the Annual General Meeting:**

**(a) Aprovar, por maioria dos votos proferidos,** com as devidas abstenções legais e sem quaisquer ressalvas, conforme mapa de votação constante do **Anexo I** desta ata, as contas da administração, o Relatório da Administração e as Demonstrações Financeiras da Companhia, relativos ao exercício social encerrado em 31 de dezembro de 2025, e tomar conhecimento dos Pareceres da PriceWaterhouseCoopers Auditores Independentes Ltda. e do Conselho Fiscal, na forma das alíneas “a” e “b” do artigo 8º

**(a) To approve, by the majority of votes cast,** with due legal abstention and without any reservations, as per the voting map included in **Annex I** of these minutes, the management accounts, the Company’s Management Report and the Financial Statements for the fiscal year ended on December 31<sup>st</sup>, 2025, and to acknowledge the Opinions of PricewaterhouseCoopers Auditores Independentes Ltda. and of the Fiscal Council, pursuant to items “a” and “b” of Article 8<sup>th</sup> and of the *caput* of Article 26 of the Bylaws, being duly disclosed in accordance with CVM Resolution No. 166,



e do *caput* do artigo 26 do Estatuto Social, registrando-se a sua devida divulgação nos termos da Resolução da CVM nº 166, de 1º de setembro de 2022, e, por liberalidade, sua publicação no jornal “Valor Econômico” na edição de 20 de março de 2026, nos termos do artigo 133, parágrafo 3º, da Lei das S.A.

**(b) Aprovar, por maioria dos votos proferidos**, com as devidas abstenções legais e sem quaisquer ressalvas, conforme mapa de votação constante do **Anexo I** desta ata, de acordo com as disposições do inciso “c” do artigo 8º e do artigo 28 do Estatuto Social, a destinação do resultado do exercício social encerrado em 31 de dezembro de 2025, cujo lucro líquido apurado foi de R\$ 5.484.324.317,54, acrescidos os seguintes valores: **(i)** R\$ 26.412.213,21, relativos à realização do resultado abrangente; **(ii)** R\$ 26.155.094,53, relativos à realização de reserva de lucros a realizar; e **(iii)** R\$ 13.802.330,20 relativos aos dividendos prescritos revertidos em favor da Companhia durante o exercício social de 2025; que resultou em um montante final de lucro líquido individual a ser destinado de R\$ 5.550.693.955,48, conforme segue:

of September 1<sup>st</sup>, 2022, and, by liberality, its publication in the newspaper “Valor Econômico” in the edition of March 20<sup>th</sup>, 2026, pursuant to Article 133, paragraph 3<sup>rd</sup>, of the Brazilian Corporation Law.

**(b) To approve, by majority of votes cast**, with due legal abstention and without any reservations, as per the voting map included in **Annex I** of these minutes, in accordance with the provisions of item “c” of Article 8 and Article 28 of the Bylaws, the allocation of net income for the fiscal year ended on December 31<sup>st</sup>, 2025, in which the net income was R\$ 5,484,324,317.54, plus the following amounts: **(i)** R\$ 26,412,213.21 related to the realization of comprehensive income; **(ii)** R\$ 26,155,094.53 related to the realization of reserve for realizable profit; and **(iii)** R\$ 13,802,330.20 related to the time-barred dividends in favor of the Company during the fiscal year of 2025; resulting in the final individual net profit amount for allocation of R\$ 5,550,693,955.48, as follows:



**(b.1)** R\$ 1.371.081.079,39, como dividendos mínimos obrigatórios, correspondentes a R\$ 1,189911735 por ação ordinária, em conformidade com o artigo 197 da Lei das S.A.;

**(b.2)** R\$ 773.573.988,71 à reserva de lucros a realizar, nos termos do artigo 197 da Lei das S.A.;

**(b.3)** R\$ 477.440.807,92 à reserva de reforço de capital de giro; e

**(b.4)** R\$ 2.928.598.079,46, como dividendos adicionais, correspondentes a R\$ 2,541624469 por ação ordinária.

Não haverá destinação para a reserva legal, considerando que esta já se encontra no limite, conforme artigo 193 da Lei das S.A.

Foi também aprovado que o pagamento dos dividendos mencionados acima será realizado até o dia 31 de dezembro de 2026, de acordo com a disponibilidade de caixa da Companhia, em data específica a ser definida pelos Diretores Executivos da Companhia e oportunamente informada

**(b.1)** R\$ 1,371,081,079.39, as mandatory minimum dividends, corresponding to R\$ 1.189911735 per common share, pursuant to Article 197 of the Brazilian Corporation Law;

**(b.2)** R\$ 773,573,988.71 to the reserve for realizable profits, in accordance with Article 197 of the Brazilian Corporate Law;

**(b.3)** R\$ 477,440,807.92 to the working capital reinforcement reserve; and

**(b.4)** R\$ 2,928,598,079.46, as additional dividends, corresponding to R\$ 2.541624469 per common share.

There will be no allocation to the legal reserve as it is already at its limit, pursuant to Article 193 of the Brazilian Corporation Law.

It was also approved that the abovementioned dividends shall be paid up to December 31<sup>st</sup>, 2026, according to the Company's cash availability, on a specific date to be defined by the Company's Executive Officers and timely informed to shareholders and the market, pursuant to



aos acionistas e ao mercado, nos termos do artigo 28 do Estatuto Social da Companhia. Terão direito aos dividendos acima mencionados os acionistas detentores de ações na presente data, dia 29 de abril de 2026 (*data base*), e, a partir de 30 de abril de 2026 (*data ex*), as ações passarão a ser negociadas ex-dividendo na B3 S.A. – Brasil, Bolsa, Balcão (“B3”).

(c) Foram eleitos, conforme mapa de votação constante do Anexo I desta ata, os seguintes candidatos para compor o Conselho Fiscal da Companhia, com mandato de 1 (um) ano, até a Assembleia Geral Ordinária a ser realizada em 2027:

**(c.1) por maioria dos votos proferidos em eleição em separado**, com as devidas abstenções legais e sem quaisquer ressalvas, os acionistas minoritários elegeram o Sr. **RAFAEL ALVES RODRIGUES**, brasileiro, casado, administrador de empresas, portador da carteira de identidade RG nº 22.174.503-8, inscrito no CPF/MF sob o nº 166.309.958-80, residente e domiciliado na Rua Visconde Cachoeira, nº 65, Apto. 54, Vila Nova Conceição, CEP 041512-030, na cidade de São Paulo, Estado de São Paulo, como

Article 28 of the Company’s Bylaws. Shareholders holding shares on this date, April 29<sup>th</sup>, 2026 (*base date*), will be entitled to the dividends mentioned above, and, from April 30<sup>th</sup>, 2026 (*ex-date*), the shares will begin to be negotiated ex-dividend at B3 S.A. – Brasil, Bolsa, Balcão (“B3”).

(c) As per the voting map included in Annex I of these minutes, the following candidates were elected to compose the Company’s Fiscal Council, for a term of one (1) year, until the Annual General Meeting to be held in 2027:

**(c.1) by the majority of votes cast in the separate election**, with due legal abstention and without any reservations, the minority shareholders elected Mr. **RAFAEL ALVES RODRIGUES**, Brazilian, married, business administrator, bearer of Identity Card RG No. 22.174.503-8, enrolled with CPF/MF under No. 166.309.958-80, resident and domiciled at Rua Visconde Cachoeira, No. 65, Apartment 54, Vila Nova Conceição, ZIP Code 041512-030, in the city of São Paulo, State of São Paulo, as **effective member**; and Mr. **BRUNO**



**membro efetivo;** e o Sr. **BRUNO VARELLA**, brasileiro, casado, administrador de empresas, portador da carteira de identidade RG nº 25.860.813-4, inscrito no CPF/MF sob o nº 298.182.348-55, residente e domiciliado na Rua Alameda Iraé, nº 302, Apto. 111, Moema, CEP 04.075-000, na cidade de São Paulo, Estado de São Paulo, como **membro suplente**.

**(c.2) por maioria dos votos proferidos**, com as devidas abstenções legais e sem quaisquer ressalvas, os acionistas elegeram **(a)** o Sr. **MINGMING CHEN**, chinês, casado, economista, portador da cédula de identidade de estrangeiros RNM nº B378641-U, inscrito no CPF/MF sob o nº 093.155.958-82, residente e domiciliado na Cidade do Rio de Janeiro, Estado do Rio de Janeiro, com endereço comercial na Avenida Presidente Vargas, nº 955, Centro, na Cidade do Rio de Janeiro, Estado do Rio de Janeiro, como **membro efetivo;** e a Sra. **LI RUIJUAN**, chinesa, solteira, contadora, portadora da cédula de identidade de estrangeiros RNE nº F124468-D, inscrita no CPF/MF sob o nº 065.511.207-33, residente e domiciliada na Cidade do Rio de Janeiro, Estado do Rio de Janeiro,

**VARELLA**, Brazilian, married, business administrator, bearer of Identity Card RG No. 25.860.813-4, enrolled with CPF/MF under No. 298.182.348-55, resident and domiciled at Rua Alameda Iraé, No. 302, Apartment 111, Moema, ZIP Code 04.075-000, in the city of São Paulo, State of São Paulo, as **alternate member**.

**(c.2) by majority of votes cast**, with due legal abstention and without any reservations, the shareholders elected **(a)** Mr. **MINGMING CHEN**, Chinese, married, economist, bearer of RNM Identity Card No. B378641-U, enrolled with CPF/MF under No. 093.155.958-82, resident and domiciled in the City of Rio de Janeiro, State of Rio de Janeiro, with business address at Avenida Presidente Vargas, No. 955, Centro, in the City of Rio de Janeiro, state of Rio de Janeiro as **effective member;** and Mrs. **LI RUIJUAN**, Chinese, single, accountant, bearer of RNE Identity Card No. F124468-D, enrolled with CPF/MF under No. 065.511.207-33, resident and domiciled in the City of Rio de Janeiro, state of Rio de Janeiro, with business address at Avenida Presidente Vargas,



com endereço comercial na Avenida Presidente Vargas, nº 955, Centro, na Cidade do Rio de Janeiro, Estado do Rio de Janeiro, como respectiva **suplente**; e **(b)** o Sr. **VINÍCIUS NISHIOKA**, brasileiro, casado, contador, portador da cédula de identidade RG nº 8.213.964-3, inscrito no CPF/MF sob o nº 025.099.447-03, residente e domiciliado na Cidade do Rio de Janeiro, Estado do Rio de Janeiro, com endereço comercial na Avenida Presidente Vargas, nº 955, Centro, na Cidade do Rio de Janeiro, Estado do Rio de Janeiro, como **membro efetivo**; e o Sr. **LUIZ CLÁUDIO GOMES DO NASCIMENTO**, brasileiro, casado, administrador, portador da cédula de identidade RG nº 08382809-5, inscrito no CPF/MF sob o nº 001.408.237-35, residente e domiciliado na Cidade do Rio de Janeiro, Estado do Rio de Janeiro, com endereço comercial na Avenida Presidente Vargas, nº 955, Centro, na Cidade do Rio de Janeiro, Estado do Rio de Janeiro, como respectivo **suplente**.

No. 955, Centro, in the City of Rio de Janeiro, state of Rio de Janeiro, as the respective **alternate**; and **(b)** Mr. **VINÍCIUS NISHIOKA**, Brazilian, married, accountant, bearer of Identity Card RG No. 8.213.964-3, enrolled with CPF/MF under 025.099.447-03, resident and domiciled in the City of Rio de Janeiro, State of Rio de Janeiro, with business address at Avenida Presidente Vargas, No. 955, Centro, in the City of Rio de Janeiro, state of Rio de Janeiro, as **effective member**; and Mr. **LUIZ CLÁUDIO GOMES DO NASCIMENTO**, Brazilian, married, administrator, bearer of Identity Card RG No. 08382809-5, enrolled with CPF/MF under No. 001.408.237-35, resident and domiciled in the City of Rio de Janeiro, State of Rio de Janeiro, with business address at Avenida Presidente Vargas, No. 955, Centro, in the City of Rio de Janeiro, state of Rio de Janeiro, as the respective **alternate member**.

Os conselheiros ora eleitos serão investidos em seus respectivos cargos mediante assinatura de **(i)** declaração de que possuem qualificação necessária e cumprem o requisito estabelecido no artigo

The members hereby elected shall be invested in their respective positions by signing **(i)** a statement that they have the necessary qualifications and comply with the requirements established in Article 162



162 da Lei das S.A., para o exercício de seu cargo; e **(ii)** termo de posse, lavrado no livro de atas do Conselho Fiscal. A posse dos conselheiros residentes e domiciliados no exterior ficará condicionada, conforme aplicável, à obtenção do visto aplicável, ou à constituição de representante residente no país, em atendimento ao disposto no parágrafo 2º do artigo 146 da Lei das S.A.

of the Brazilian Corporation Law for the exercise of their respective positions; and **(ii)** a term of office, drawn up in the book of Minutes of the Fiscal Council. The investiture of the members resident and domiciled abroad shall be conditioned, as applicable, on the obtainment of the applicable visa or the appointment of a representative resident in the country, in compliance with the provisions of paragraph 2 of Article 146 of the Brazilian Corporation Law.

Assim, considerando as eleições em Separado e a Geral, a composição do Conselho Fiscal para um mandato de 1 (um) ano, até a Assembleia Geral Ordinária de 2027, será como a seguir:

Thus, considering the Separate and General Elections, the Fiscal Council composition for a term of one (1) year, until the Annual General Meeting to be held in 2027, is as follows:

<b>Membros Efetivos</b> <b>Effective Members</b>	<b>Membros Suplentes</b> <b>Alternate Members</b>
Vinícius Nishioka	Luiz Cláudio Gomes do Nascimento
Mingming Chen	Li Ruijuan
Rafael Alves Rodrigues	Bruno Varella

**(d) Fixar, por maioria dos votos proferidos**, com as devidas abstenções legais e sem quaisquer ressalvas, conforme mapa de votação constante do **Anexo I** desta ata, na forma prevista na alínea “e” do artigo 8º do Estatuto Social, a

**(d) To establish, by the majority of votes cast**, with due legal abstention and without any reservations, as per the voting map included in **Annex I** of these minutes, as provided for in item "e" of Article 8 of the Bylaws, the overall compensation of the



remuneração global dos membros do Conselho da Administração, da Diretoria Executiva e do Conselho Fiscal da Companhia, no montante de até **R\$ 38.292.990,17**, sobre o qual incidirão encargos decorrentes de contribuições para seguridade social (INSS) no valor de **R\$ 2.425.844,38**, para o período de maio de 2026 a abril de 2027, incluídos neste valor todos os benefícios e encargos, sendo:

**(d.1)** o montante de até **R\$ 1.206.720,00** correspondente à remuneração fixa do **Conselho de Administração**, sobre o qual incidirão encargos decorrentes de contribuições para seguridade social (INSS) no valor de **R\$ 201.120,00**;

**(d.2)** o montante de até **R\$ 36.586.481,16** correspondente à remuneração fixa e variável da Diretoria Executiva, sobre o qual incidirão encargos decorrentes de contribuições para seguridade social (INSS) no valor de **R\$ 2.141.426,21**; e

**(d.3)** o montante de até **R\$ 499.789,01** correspondente à remuneração dos membros do Conselho Fiscal, sobre o

Board of Directors, Board of Executive and Fiscal Council members up to **R\$ 38,292,990.17**, upon which charges resulting from social security contributions (INSS) in the amount of **R\$ 2,425,844.38** will be levied, for the period from May 2026 to April 2027, included in this amount all the benefits and charges, being:

**(d.1)** the amount of up to **R\$ 1,206,720.00** intended for the fixed remuneration of the **Board of Directors**, on which charges resulting from social security (INSS) contributions in the amount of **R\$ 201,120.00** will be applied;

**(d.2)** the amount of up to **R\$ 36,586,481.16** is intended for the fixed and variable compensation of the Company's Board of Executive Officers, on which charges resulting from social security (INSS) contributions in the amount of **R\$ 2,141,426.21** will be applied; and

**(d.3)** the amount of up to **R\$ 499,789.01** is intended to the compensation of the Company's Fiscal Council, on which



qual incidirão encargos decorrentes de contribuições para seguridade social (INSS) no valor de **R\$ 83.298,17**.

charges resulting from social security (INSS) contributions in the amount of **R\$ 83,298.17** will be applied.

**Em Assembleia Geral Extraordinária:**

**At the Extraordinary General Meeting:**

**(a) Ratificar, por maioria dos votos proferidos**, com as devidas abstenções legais e sem quaisquer ressalvas, conforme mapa de votação constante do **Anexo I** desta ata, a eleição dos seguintes membros, para cumprir mandato remanescente até a Assembleia Geral Ordinária a ser realizada em 2027:

**(a) To ratify, by the majority of votes cast**, with due legal abstention and without any reservations, as per the voting map included in **Annex I** of these minutes, the election of the following members, to fulfill the remaining term of office until the Annual General Meeting to be held in 2027:

**(a.1) Sr. Peng Sun**, chinês, casado, engenheiro, portador do passaporte nº PE3063260, com endereço na Avenida Xudong, 349-15-3-701, Distrito de Wuchang, Wuhan, China, representado pela Sra. Kedi Wang, chinesa, casada, contadora, inscrita no CPF sob o nº 050.180.008-56 e portadora do RNM nº B188059-6 (CGPI/DIREX/DPF), residente e domiciliada na Cidade de Campinas, Estado de São Paulo, com endereço comercial na Rua Jorge Figueiredo Corrêa, nº 1.632, parte, CEP 13087-397;

**(a.1) Mr. Peng Sun**, Chinese, married, engineer, bearer of passport No. PE3063260, with address at Xudong Avenue, 349-15-3-701, Wuchang District, Wuhan, China, represented by Mrs. Kedi Wang, Chinese, married, accountant, enrolled under CPF No. 050.180.008-56 and bearer of RNM No. B188059-6 (CGPI/DIREX/DPF), resident and domiciled in the city of Campinas, State of São Paulo, with business address in the city of Campinas, State of São Paulo, at Rua Jorge Figueiredo Corrêa, No. 1,632, part, ZIP Code 13087-397;



**(a.2)** Sr. **Zhonghua Wei**, chinês, casado, especialista em gestão e sistemas de informação, portador do passaporte nº PE3167757, residente e domiciliado na Cidade de Valparaíso, Chile, com endereço comercial na Av. Argentina, nº 1, 9º andar, Ed. Plaza Barón, na Cidade de Valparaíso, Chile, representado pela Sra. Kedi Wang, chinesa, casada, contadora, inscrita no CPF sob o nº 050.180.008-56 e portadora do RNM nº B188059-6 (CGPI/DIREX/DPF), residente e domiciliada na Cidade de Campinas, Estado de São Paulo, com endereço comercial na Rua Jorge Figueiredo Corrêa, nº 1.632, parte, CEP 13087397.

**(a.2)** Mr. **Zhonghua Wei**, Chinese, married, information management and information systems specialist, bearer of passport No. PE3167757, resident and domiciled in the city of Valparaíso, Chile, with a business address at Av. Argentina No. 1, 9<sup>th</sup> floor, Ed. Plaza Barón, in the city of Valparaíso, Chile, represented by Mrs. Kedi Wang, Chinese, married, accountant, enrolled under CPF No. 050.180.008-56 and bearer of RNM No. B188059-6 (CGPI/DIREX/DPF), resident and domiciled in the city of Campinas, State of São Paulo, with business address in the city of Campinas, State of São Paulo, at Rua Jorge Figueiredo Corrêa, No. 1,632, part, ZIP Code 13087-397.

Os conselheiros ora eleitos serão investidos nos respectivos cargos mediante assinatura de **(i)** declaração de que possuem qualificações necessárias e cumprem os requisitos estabelecidos no artigo 147 e parágrafos da Lei das S.A., para o exercício dos respectivos cargos, e de que não possuem qualquer impedimento legal que obste sua eleição, nos termos da Resolução CVM 80; e **(ii)** termo de posse, lavrado no livro de atas do Conselho de Administração. A posse dos

The Board members hereby elected shall be invested in their respective positions by signing **(i)** a statement that they have the necessary qualifications and comply with the requirements established in Article 147 and paragraphs of the Brazilian Corporation Law for the exercise of their respective positions and that they have no legal impediment to their election, pursuant to CVM Resolution 80; and **(ii)** of term of office, drawn up in the book of Minutes of the Board of Directors. The investiture of



conselheiros residentes e domiciliados no exterior ficará condicionada, conforme aplicável, à obtenção do visto aplicável, ou à constituição de representante residente no país, em atendimento ao disposto no parágrafo 2º do artigo 146 da Lei das S.A.

the members resident and domiciled abroad shall be conditioned, as applicable, on the obtainment of the applicable visa or to the appointment of a representative resident in the country, in compliance with the provisions of paragraph 2 of Article 146 of Brazilian Corporation Law.

O Sr. Peng Sun, qualificado neste ato como não-residente, passará, após a obtenção da Autorização de Residência com base no artigo 4º da RN 11/2014, a ser considerado como residente no Brasil. Desta forma, com a aprovação do seu pedido de residência pela Coordenação-geral de Imigração Laboral, tornar-se-á sem efeito a procuração outorgada a Sra. Kedi Wang, para os fins do artigo 146, parágrafo 2º da Lei das S.A., vez que o conselheiro passará a responder pessoalmente e diretamente por seus atos em território nacional.

Mr. Peng Sun, qualified herein as non-resident, will, after obtaining the Residence Authorization pursuant to Article 4 of RN 11/2014, be considered a resident in Brazil. Accordingly, upon approval of his residence application by the General Coordination of Labor Immigration, the power of attorney granted to Mrs. Kedi Wang shall become null and void for the purposes of Article 146, paragraph 2, of the Brazilian Corporation Law, since the board member will thereafter be personally and directly liable for his acts within the national territory.

**(b) Aprovar, por maioria dos votos proferidos,** com as devidas abstenções legais e sem quaisquer ressalvas, conforme mapa de votação constante do **Anexo I** desta ata, a alteração do Estatuto Social da Companhia, conforme a Proposta da Administração, para: **(i)** alterar o *caput* do artigo 18 para ajustar a

**(b) To approve, by the majority of votes cast,** with due legal abstention and without any reservations, as per the voting map included in **Annex I** of these minutes, the amendment of the Company's Bylaws, according to the Management's Proposal, to: **(i)** amend the caput of Article 18 to adjust the name of Business Development



nomenclatura da Vice-Presidência de Desenvolvimento de Negócios (“VPN”) para Vice-Presidência de Transmissão e Serviços (“VPT”) para refletir as mudanças nas atribuições de tal Vice-Presidência; e **(ii)** alterar a alínea (d) e (f) do parágrafo único do artigo 18 para transferir a responsabilidade pela avaliação de potenciais novos negócios e seu desenvolvimento da VPN para a VPM e realocar a responsabilidade pelos negócios de prestação de serviços da VPM para a VPN; e

**(c) Aprovar, por maioria dos votos proferidos**, com as devidas abstenções legais e sem quaisquer ressalvas, conforme mapa de votação constante do **Anexo I** desta ata, a consolidação do Estatuto Social da Companhia, que passará a vigorar, a partir desta data, com a redação constante do **Anexo II**, que integra a presente ata para todos os fins de direito e será disponibilizado no *website* da Companhia.

Vice Presidency (“VPN”) to Transmission and Services Vice Presidency (“VPT”) to reflect the changes in the duties assigned to such Vice Presidency; and **(ii)** amend item (d) and (f) of the sole paragraph of Article 18 to transfer the responsibility for the evaluation of potential new business and their development from VPN to VPM and reassign the responsibility for business services from VPM to VPN; and

**(c) To approve, by the majority of votes cast**, with due legal abstention and without any reservations, as per the voting map included in **Annex I** of these minutes , the consolidation of the Company’s Bylaws, which will become effective, as of this date, with the wording set forth in **Annex II**, attached to these minutes for all legal purposes and which will be made available on the Company’s website.

**VIII. Encerramento:** Nada mais havendo a tratar, o Presidente suspendeu os trabalhos pelo tempo necessário à lavratura desta ata. Reaberta a sessão, a ata foi lida e aprovada. Os acionistas que

**VIII. Closure:** There being no further business to discuss, the Chairman suspended the meeting for the time required to draw up these minutes. Once the meeting was reopened, the minutes



participaram por meio de boletim de voto a distância e por meio da Plataforma Digital foram considerados assinantes desta ata e do Livro de Presenças de Acionistas, sendo seu registro em ata realizado pelo Presidente e pelo Secretário, nos termos do artigo 47, parágrafo 2º, da Resolução CVM 81.

were read and approved. The shareholders who participated by means of a remote voting bulletin and by means of the Digital Platform were considered subscribers to these minutes and to the Shareholders' Attendance Book, and their registration in the minutes was made by the Chairman and the Secretary, pursuant to Article 47, paragraph 2, of CVM Resolution 81.

A presente ata é assinada isoladamente pelos integrantes da Mesa.

These minutes shall be signed solely by the members of the Presiding Board.

Para efeitos legais, a versão em português deverá prevalecer.

For legal implications, the Portuguese version shall prevail.

Campinas, 29 de abril de 2026.

Campinas, April 29<sup>th</sup>, 2026.

**PENG SUN**

Presidente da Mesa//Chairman

**RAPHAEL MARTINS BOMBONATO**

Secretário//Secretary



**Acionistas Presentes na Assembleia Geral Ordinária**  
**Shareholders Present in the Annual General Meeting**

**Participação via Plataforma Digital / Participation by means of the Digital Platform:**

Representados por Ana Cristina Freitas Silva / Represented by Ana Cristina Freitas Silva:

CHALLENGE FUNDS, MEDIOLANUM BEST BRANDS - MEDIOLANUM MORGAN STANLEY GLOBAL SELECTION, MEDIOLANUM BEST BRANDS - MEDIOLANUM MULTI ASSET ESG SELECTION, STICHTING JURIDISCH EIGENDOM FGR VGZ, STICHTING PENSIOENFONDS VOOR DE ARCHITECTENBUREAUS, AMUNDI INDEX SOLUTIONS

**Participação via Boletim de Voto a Distância / Participation by means of the Remote Voting Bulletin:**

FÁBIO HENRIQUE GABRIELE, STATE GRID BRAZIL POWER PARTICIPACOES S.A., ESC ENERGIA S.A., BB ACOES ENERGIA FIA, MARCOS ANTONIO PINHEIRO QUIROZ, BB ACOES GOVERNANCA FI, SEI INST INT TRUST EM MKTS EQUITY FUND, SEI GLOBAL MASTER FUND PLC, THE SEI EMERGING MKT EQUITY FUND, THE STATE TEACHERS RETIREMENT SYSTEM OF OHIO, CANADA PENSION PLAN INVESTMENT BOARD, PEOPLE S BANK OF CHINA, EURIZON CAPITAL S.A., NORDEA EMERGING MARKET EQUITIES FUND, CAPITAL INTERNATIONAL FUND, SCHRODER INTERNATIONAL SELECTION FUND, VANGUARD FUNDS PUBLIC LIMITED COMPANY, STATE STREET GLOBAL A LUX SICAV - SS EM SRI ENHANCED E F, GOVERNMENT PENSION FUND, JPMORGAN DIVERSIFIED RETURN EMERGING MARKETS EQUITY ETF, STATE STREET GLOBAL ADVISORS LUX SICAV - S S G E M I E FUND, FRANKLIN LIBERTYSHARES ICAV, STATE OF IDAHO, ENDOWMENT FUND INVESTMENT BOARD, MERCER EMERGING MARKETS SHARES FUND, ISHARES (DE) I INVESTMENTAKTIENGESELLSCHAFT MIT TG, ROBECO CAPITAL GROWTH FUNDS, ABRDN OEIC IV-ABRDN EMERGING MARKETS EQUITY TRACKER FUND, STICHTING DEPOSITARY APG EME MULTI CLIENT POOL, BNP PARIBAS EASY MSCI EMERGING ESG FILTERED MIN TE,



LOCAL AUTHORITIES SUPERANNUATION FUND, LAZARD/WILMINGTON ACW EX-US DIVERSIFIED ADVANTAGE, AMERICAN CENTURY ICAV, ISHARES MSCI GLOBAL QUALITY FACTOR ETF, HSBC ETFS PLC - HSBC PLUS EMERGING MARKETS EQUITY INCOME QUA, CALIFORNIA PUBLIC EMPLOYEES RETIREMENT SYSTEM, BB ECO GOLD FUNDO DE INVESTIMENTO EM ACOES, XTRACKERS, NORGES BANK, XTRACKERS (IE) PUBLIC LIMITED COMPANY, FRANKLIN TEMPLETON ETF TRUST - FRANKLIN FTSE BRAZI, BB ETF IBOVESPA FUNDO DE INDICE, HGIF - GLOBAL EMERGING MARKETS MULTI-ASSET INCOME, BMO CLEAN ENERGY INDEX ETF, PHOENIX U T M L R P A S INDEX EMERGING MARKET EQUITY FUND, BB ETF NDICE DIVERSIDADE B3 INVESTIMENTO SUSTENTVEL FUNDO DE, BB AFAM FIF EM AÇÕES RESP LIMITADA, BB AVANTI FIF EM AÇÕES RESPONSABILIDADE LIMITADA, FABIANO RAMOS, BB TOP ACOES INDICE DE SUST EMP FI EM ACOES, HERMETO GUSTAVO ROMANO, FERNANDA RISHTER LOURENCO ABOU RIZK, VERDIPAPIRFONDET DNB GLOBAL EMERGING MARKETS INDEK, SAS TRUSTEE CORPORATION POOLED FUND, ABEL DA LUZ, RENATO CESAR DE SOUZA, YVY JOHN NEIVA DA SILVA, KAPITALFORENINGEN DANSKE INV INST AFD D PENSION - AKTIER 10, THE MASTER TRUST BANK OF JAPAN, LTD. AS T F MTBJ400045832, BB TOP ACOES INFRAESTRUTURA FIA, GAM INVESTMENT MANAGEMENT (SWITZERLAND) AG F Z I I-Z A E M P, UTAH STATE RETIREMENT SYSTEMS, BRUNO JORDAO INACIO, UNIVERSAL-INVESTMENT-GESELLSCHAFT MBH ON BEHALF OF UI-S, INTERNATIONAL GROWTH AND INCOME FUND, THE EMERGING M.S. OF THE DFA I.T.CO., TRINITY COLLEGE CAMBRIDGE, VOYA VACS INDEX SERIES EM PORTFOLIO, WESTPAC WHOLESALE INTERNATIONAL SHARE NO.2 TRUST, PEDRO CARLOS COSENTINO, INVESCO SP EMERGING MARKETS MOMENTUM ETF, BOARD OF PENSIONS OF THE EVANGELICAL LUTHERAN CHURCH IN AMER, STICHTING PENSIONFONDS VAN DE METALEKTRO (PME), LUIS FERNANDO CAYRES DE OLIVEIRA, NEW ZEALAND SUPERANNUATION FUND, BRASILPREV TOP A FUNDO DE INV DE ACOES, EMPOWER ANNUITY INSURANCE COMPANY, STICHTING PENSIOENFONDS HOOGOVENS, HOSPITAL AUTHORITY PROVIDENT FUND SCHEME, JOSE



AUGUSTO SAMPAIO MACHADO, MILTON ROEDEL SALLES, JULIO CESAR CARESTIATO, ANTONIO CARLOS MOREIRA DE VASCONCELLOS, SALVADOR FERNANDES DE JESUS JUNIOR, DERCIO JOSE CARVALHEDA JUNIOR, MARCIA REGINA FONSECA LIMA, ILFRAN LOPES GONCALVES, JOSE CARLOS DA SILVA, ALLIANZ GLOBAL INVESTORS GMBH ON BEHALF OF ALLIANZ DLVR FOND, CARLOS ALBERTO BATISTA DA SILVA, JOAO CARLOS GONZALES, LAERCIO SEIDI NONAKA, SIDNEY RIUDY NAKANISHI, MARCIA ANSARAH RIZEK, FABIO FEITOZA DA SILVA, ABU DHABI RETIREMENT PENSIONS AND BENEFITS FUND, BB TOP ACOES IBOVESPA INDEXADO FI, ELDER SANTOS NAZARETH, BB PREVIDENCIA ACOES IBRX FUNDO DE INVESTIMENTO, BB CAP ACOES FUNDO DE INVESTIMENTO, 3M EMPLOYEE RETIREMENT INCOME PLAN TRUST, THE CALIFORNIA ENDOWMENT, TRINITY HEALTH CORPORATION, HELIO PUPO DOS SANTOS, ANTONIEL GOMES DIAS, ISHARES PUBLIC LIMITED COMPANY, IBM DIVERSIFIED GLOBAL EQUITY FUND, UNIVERSAL INVEST LUXEMBOURG SA ON BEHALF OF UNIVEST, THE CHICAGO PUB.SCHOOL TEACHERS P. AND RETIREM F, NEW IRELAND ASSURANCE COMPANY PUBLIC LIMITED COMPANY, VALIC COMPANY I - EMERGING ECONOMIES FUND, NORTHERN EMERGING MARKETS EQUITY INDEX FUND, NORTHERN TRUST COMMON ALL COUNTRY WORLD INDEX (ACWI) EX-US F, THE NOMURA T AND B CO LTD RE I E S INDEX MSCI E NO HED M FUN, STATE STREET EMERGING MARKETS E N-L C TRUST FUND, ABRDN OEIC VI-ABRDN EMERGING MARKETS EQUITY ENHANCED INDEX F, FUTURE FUND BOARD OF GUARDIANS, EMER MKTS CORE EQ PORT DFA INVEST DIMENS GROU, MARCELO AUGUSTO NOGUEIRA, VIRGINIA RETIREMENT SYSTEM, COUNTY EMPLOYEES ANNUITY AND BENEFIT FD OF THE COOK COUNTY, BRITISH COLUMBIA INVESTMENT MANAGEMENT CORPORATION, ISHARES MSCI BRIC ETF, NORTHERN TRUST INVESTMENT FUNDS PLC, COLLEGE RETIREMENT EQUITIES FUND, LVIP FRANKLIN TEMPLETON MULTI-FACTOR EMERGING M E FUND, VANGUARD TOTAL WORLD STOCK INDEX FUND, A SERIES OF, NORTHERN TRUST COMMON ALL COUNTRY WORLD EX-US INVESTABLE MAR, RUSSELL INVESTMENT COMPANY PUBLIC LIMITED COMPANY, MULTI MANAGER CANADA GLOBAL EQUITIES FUND,



GOLDMAN SACHS FUND III, MORGAN STANLEY PATHWAY FUNDS - EMERGING MARKETS EQUITY FUND, INTERNATIONAL MONETARY FUND, ALASKA PERMANENT FUND, RAILWAYS PENSION TRUSTEE COMPANY LIMITED, THE SEVENTH SWEDISH NATIONAL PENSION FUND - AP7 EQUITY FUND, ISHARES MSCI BRAZIL ETF, STICHTING PHILIPS PENSIOENFONDS, AVADIS FUND, COLONIAL FIRST STATE GLOBAL SHARE FUND 22, EMERGING MARKETS EQUITY FUND, CUSTODY BANK OF JAPAN, LTD. RE: EMERG EQUITY PASSIVE MOTH F, THE BANK OF NEW YORK MELLON EMP BEN COLLECTIVE INVEST FD PLA, ISHARES III PUBLIC LIMITED COMPANY, COLONIAL FIRST STATE GLOBAL SHARE FUND 23, PEDRO FUCHTER NETO, TEACHER RETIREMENT SYSTEM OF TEXAS, ROBECO GLOBAL EMERGING MARKETS EQUITY FUND II, ISHARES MSCI EMERGING MARKETS ETF, FIDELITY SALEM STREET TRUST: FIDELITY SERIES G EX US I FD, SCHWAB EMERGING MARKETS EQUITY ETF, THE BANK OF N. Y. M. (INT) LTD AS T. OF I. E. M. E. I. F. UK, CUSTODY B.O.J.L..AS.T.F.S.E.E.INDEX MOTHER FUND, THE REGENTS OF THE UNIVERSITY OF CALIFORNIA, AXA WORLD FUNDS - FRAMLINGTON EMERGING MARKETS, STATE STREET GLOBAL A. L. S. - S. S. E. M. ESG S. E. E. F., NUVEEN EMERGING MARKETS EQUITY INDEX FUND, KBI FUNDS ICAV, PUBLIC SECTOR PENSION INVESTMENT BOARD, LEGAL & GENERAL GLOBAL EMERGING MARKETS INDEX FUND, BNYM MELLON CF SL EMERGING MARKETS STOCK INDEX FUND, STATE ST GL ADV TRUST COMPANY INV FF TAX EX RET PLANS, STATE OF CONNECTICUT ACTING T. ITS TREASURER, PRUDENTIAL TRUST COMPANY, STATE OF ALASKA RETIREMENT AND BENEFITS PLANS, STATE STREET VARIABLE INSURANCE SERIES FUNDS, INC, CUSTODY B.O.J.L.AS.T.F.S.E.E.M.V.INDEX MOTHER FUND, ALLIANZ ACTIONS EMERGENTES, AMERICAN FUNDS INS SERIES NEW WORLD FUND, WELLINGTON TRUST COMPANY N.A., NORTHERN TRUST COMMON EMER MAR INDEX FUN NON LENDING, UNITED CHURCH FUNDS, INC, CALIFORNIA STATE TEACHERS RETIREMENT SYSTEM, STATE OF MINNESOTA STATE EMPLOYEES RET PLAN, CAISSE DE DEPOT ET PLACEMENT DU QUEBEC, IBM 401 (K) PLUS PLAN, MANAGED PENSION FUNDS LIMITED, STATE STREET M BRAZIL I N L COMMON TRUST FUND, COLONIAL FIRST STATE EMERGING MARKETS FUND 6,



EUROPEAN CENTRAL BANK, SWISS FONDS AG, FAOBO SWC (CH) IND FD I - SWC CH I EQ F E MK, SSGA SPDR ETFS EUROPE I PLC, PACIFIC SELECT FUND - PD EMERGING MARKETS PORTFOLIO, NATWEST TRUSTEE AND DEPOSITARY SERVICES LIMITED AS TRUSTEE O, AUSTRALIAN RETIREMENT TRUST, TOTAL INTERNATIONAL EX U.S. I MASTER PORT OF MASTER INV PORT, BLACKROCK ASSET MANAG IR LT I ITS CAP A M F T BKR I S FD, ISHARES EMERGING MARKETS IMI EQUITY INDEX FUND, STATE OF WYOMING, VANGUARD TOTAL INTERNATIONAL STOCK INDEX FD, A SE VAN S F, HESTA, MGI FUNDS PLC, NEW YORK STATE TEACHERS RETIREMENT SYSTEM, AVIVA LIFE PENSIONS UK LIMITED, ANDERSON DIMITRI MOREIRA COELHO, VERDIPAPIRFONDET KLP AKSJE FREMVOKSENDE MARKEDER INDEKS I, NEW YORK STATE COMMON RETIREMENT FUND, STATE OF NEW MEXICO STATE INV. COUNCIL, VANGUARD EMERGING MARKETS SHARES INDEX FUND, INVESTERINGSFORENINGEN NORDEA INVEST E. MARKETS KL, JPMORGAN FUNDS, STOREBRAND EMERGING MARKETS, T ROWE PRICE FUNDS SICAV, SCHRODER GLOBAL VALUE FUND, STOREBRAND GLOBAL ALL COUNTRIES, NEW WORLD FUND, INC., FIDELITY SALEM STREET T: FIDELITY E M INDEX FUND, FIDELITY SALEM STREET T: FIDELITY G EX U.S INDEX FUND, NATWEST TRUSTEE AND DEPOSITARY S L A T OF ST J P G E U TRUST, SCHRODER GEP GLOBAL ACTIVE VALUE FUND, ISHARES V PUBLIC LIMITED COMPANY, DWS ADVISORS EMERGING MARKETS EQUITIES-PASSIVE, FRANKLIN TEMPLETON INVESTMENT FUNDS, ISHARES MSCI ACWI ETF, UI BVK KAPITALVERWALTUN. MBH ON BEHALF OF BAYVK A2-FONDS, INDUSTRIENS PENSIONFORSIKRING, ISHARES MSCI ACWI EX U.S. ETF, INVESCO SP EMERGING MARKETS LOW VOLATILITY ETF, BLACKROCK GLOBAL FUNDS WORLD AGRICULTURE, PIMCO FUNDS GLOBAL INVESTORS SERIES PLC, DIVERSIFIED EQUITY MASTER PORTFOLIO OF MASTER INVESTMENT POR, ISHARES EMERGING MARKETS DIVIDEND ETF, COMMONWEALTH SUPERANNUATION CORPORATION, ASCENSION ALPHA FUND, LLC, NGS SUPER, CAPITAL GROUP EMPLOYEE BENEFIT INVESTMENT TRUST, MERCER EMERGING MARKETS EQUITY FUND, HAND COMPOSITE EMPLOYEE BENEFIT TRUST, RAFAEL RODRIGUES DE



JESUS, FABIANO GODINHO TEIXEIRA, NFS LIMITED, QIC INTERNATIONAL EQUITIES FUND, FLEXSHARES MORNINGSTAR EMERGING MARKETS FACTOR TILT INDEX F, ISHARES CORE MSCI EMERGING MARKETS ETF, ISHARES CORE MSCI TOTAL INTERNATIONAL STOCK ETF, BLACKROCK GLOBAL INDEX FUNDS, CIBC EMERGING MARKETS INDEX FUND, CITY OF PHILADELPHIA PUB EMPLOYEES RET SYSTEM, IAGO CARVALHO ZERBONE, KAPITALFORENINGEN SAMPENSION INVEST, GEM ENHANCED, ADVANCED SERIES TRUST - AST PRUDENTIAL GROWTH ALLOCATION POR, INVESTERINGSFORENINGEN SPARINVEST INDEX EMERGING MARKETS, OMERS ADMINISTRATION CORPORATION, MISSOURI EDUCATION PENSION TRUST, CONNECTICUT GENERAL LIFE INSURANCE COMPANY, GENERAL PENSION AND SOCIAL SECURITY AUTHORITY, ISHARES GLOBAL MONTHLY DIVIDEND INDEX ETF (CAD-HEDGED), STATE STREET IRELAND UNIT TRUST, WATER AND POWER EMPLOYEES RETIREMENT PLAN, NORDEA GENERATIONSFOND 80-TAL, VAERDIPAPIRFONDEN NORDEA INVEST PORTEFOLJE AKTIER, NORDEA GENERATIONSFOND 60-TAL, NORDEA GENERATIONSFOND 70-TAL, STICHTING BEDRIJFSTAKPENSIOENFONDS VOOR DE MEDIA PNO, ALLIANZ GLOBAL INVESTORS FUND-ALLIANZ EM M EQ OPP, PACIFIC GAS A EL COMP NU F Q CPUC DEC MASTER TRUST, FIDELITY INVESTMENT FUNDS FIDELITY INDEX EMERG MARKETS FUND, LUIZ ALEXANDRE DE ALMEIDA MACEDO, ENSIGN PEAK ADVISORS,INC, UNIVERSAL-INVESTMENT-GE.MBH ON B. OF LVUI EQ. EM. MKTS, THE MASTER TRUST BANK OF JAP, LTD. AS TR. FOR MTBJ400045828, THE MASTER TRUST BANK OF JAP., LTD. AS TR. FOR MTBJ400045829, KAPITALFORENINGEN INVESTIN PRO, GLOBAL EQUITIES I, STATE STREET GLOBAL ALL CAP EQUITY EX-US INDEX PORTFOLIO, LEGAL & GENERAL GLOBAL EQUITY INDEX FUND, GENERAL ORGANISATION FOR SOCIAL INSURANCE, INTERNATIONAL EXPATRIATE BENEFIT MASTER TRUST, SEI INSTITUTIONAL INVESTMENTS TRUST- EMERGING MARKETS E FUND, BLACKROCK LIFE LIMITED - DC OVERSEAS EQUITY FUND, ALLIANZ GLOBAL INVESTORS GMBH AGINDO EM NOME DE CBP GROWTH, GLOBAL MACRO CAPITAL OPPORTUNITIES PORTFOLIO, ALLIANZ GLOBAL INVESTORS FUND -



ALLIANZ BEST STYLES E M E, BLACKROCK A. M. S. AG ON B. OF I. E. M. E. I. F. (CH), METALLRENTE FONDS PORTFOLIO, GLOBAL X SUPERDIVIDEND EMERGING MARKETS ETF, SSGA SPDR ETFS EUROPE II PUBLIC LIMITED COMPANY, PIMCO EQUITY SERIES: PIMCO RAE EMERGING MARKETS FUND, ALLIANZ GLOBAL INVESTORS FUND - ALLIANZ GEM EQUITY HIGH DIVI, TEACHERS RETIREMENT SYSTEM OF OKLAHOMA, MERCER QIF FUND PLC, THE MASTER TRUST BANK OF JAPAN, LTD. AS T OF MUTB400021536, GOLDMAN SACHS ETF TRUST - GOLDMAN S ACTIVEBETA E M E ETF, LEGAL & GENERAL COLLECTIVE INVESTMENT TRUST, STATE STREET EMERGING MARKETS EQUITY INDEX FUND, GUIDEMARK EMERGING MARKETS FUND, VANGUARD INTERNATIONAL HIGH DIVIDEND YIELD INDEX F, UTD NAT RELIEF AND WORKS AG FOR PAL REFUGEE IN THE NEAR EAST, TEACHERS RETIREMENT SYSTEM OF THE CITY OF NEW YORK, SPP EMERGING MARKETS PLUS, HOSTPLUS POOLED SUPERANNUATION TRUST, NORDEA 2 SICAV, MERCER UNHEDGED OVERSEAS SHARES TRUST, PGIM FUNDS PUBLIC LIMITED COMPANY, NORTHERN TRUST UCITS FGR FUND, FIDELITY SALEM STREET TRUST: FIDELITY SAI EMERGING M I FUND, SCOTTISH W I S F ICVC-E. MRKT PARIS-A INDEX E.T. FUND, THRIVENT INTERNATIONAL ALLOCATION FUND, THRIVENT INTERNATIONAL ALLOCATION PORTFOLIO, GOLDMAN SACHS PARAPLUFONDS 1 N.V., UNISUPER, TEXAS MUNICIPAL RETIREMENT SYSTEM, BMO MSCI ALL COUNTRY WORLD HIGH QUALITY INDEX ETF, ISHARES EDGE MSCI MULTIFACTOR EMERGING MARKETS ETF, ISHARES EDGE MSCI MULTIFACTOR GLOBAL ETF, FRANKLIN TEMPLETON ETF T - FRANKLIN LIBERTYQ EMERGING M ETF, LEGAL & GENERAL ICAV, CITITRUST LTD A T VANGUARD FDS SERIES VANGUARD INCOME FUND, CITITRUST LIMITED AS T OF A F S A MODERATE GROWTH FUND, THE HEALTH FOUNDATION, STICHTING PENSIOENFONDS CAMPINA, FIDELITY SALEM STREET TRUST: FIDELITY INTERNATIONAL SUSTAINA, PRUDENTIAL ASSURANCE COMPANY SINGAPORE (PTE) LTD, ESKOM PENSION AND PROVIDENT FUND, SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS: SPARTAN EMERG, PIMCO EQUITY SERIES: PIMCO RAFI DYNAMIC MULTI-FACTOR EMERGIN, VERDIPAPIRFONDET STOREBRAND



INDEKS ALLE MARKEDER, NEW SOUTH WALLEES TR CORP AS TR FOR THE TC EMER MKT SHAR FUND, VERDIPAPIRFONDET STOREBRAND INDEKS NYE MARKEDER, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE FOR MTBJ4000, SCHRODER COLLECTIVE INVESTMENT TRUST, SCHRODER ADVANCED B. G. E. VALUE FUND, THE BOARD OF THE PENSION PROTECTION FUND, MERCER EMERGING MARKETS FUND, TESCO PLC PENSION SCHEME, AQR INNOVATION FUND, L.P., VANGUARD EMERGING MARKETS STOCK INDEX FUND, EMERGING MARKETS INDEX NON-LENDABLE FUND B, GLOBAL ALPHA TILTS ESG NON-LENDABLE FUND B, SUNAMERICA SERIES TRUST SA EMERGING MARKETS EQUITY, INVESTERINGSFORENINGEN NORDEA INVEST EMERGING MKTS E. KL, JORGE LUIS PIRES HENRIQUES, AMERICAN FUNDS INSURANCE SEIRES INTERNATIONAL GAI FUND, EMERGING MARKETS INDEX NON-LENDABLE FUND, ROBECO UMBRELLA FUND I N.V., SCRI ROBECO QI INST EMERG MKTS ENHANCED IND EQUITIES FUND, THE INCOME FUND OF AMERICA, LIBERTY MUTUAL 401K PLAN, EMERGING MARKETS EQUITY INDEX MASTER FUND, MSCI ACWI EX-U.S. IMI INDEX FUND B2, HARTFORD SCHRODERS INTERNATIONAL MULTI-CAP VALUE FUND, SWISSCANTO F. AG A. B. OF S. S. E. M. E. FUND, STICHTING CUSTODY ROBECO INSTITL RE:ROBECO INSTIT EM MKT FON, DALVA DARIN ANDRADE, FRANKLIN TEMPLETON ETF TRUST - FRANKLIN FTSE LATIN, ALLIANZ EMERGING MARKETS EQUITY FUND, LVIP SSGA EMERGING MARKETS EQUITY INDEX FUND, AVIVA I INVESTMENT FUNDS ICVC - AVIVA I INTERNATIONAL I T F, NORDEA SUSTAI NABLE EQUITIES GLOBAL FUND, WELLINGTON TRUST COMPANY, NATIONAL ASSOCIATION MUL, VERDIPAPIRFONDET KLP AKSJE FREMVOKSENDE MARKEDER F, LAERERNES PENSION FORSIKRINGSAKTIESELSKAB, THIANY DANIELA MUTZENBERG, BMO LOW VOLATILITY EMERGING MARKETS EQUITY ETF, STICHTING JURIDISCH EIGENAAR ACTIAM BELEGGINGSFONDSSEN, NORDEA 2 - GLOBAL SUSTAINABLE ENHANCED FUND, SIX CIRCLES MANAGED EQUITY PORTFOLIO INTERNATIONAL, VANGUARD FIDUCIARY TRT COMPANY INSTIT T INTL STK MKT INDEX T, PHILADELPHIA GAS WORKS PENSION PLAN, INVESTERINGSFORENINGEN NORDEA INVEST BAEREDYGTIGE AKTIER KL,



FABIO LUIZ GIROTTO, PACIFIC CAPITAL UCITS FUNDS PLC, AQR LUX FUNDS II - AQR STYLE PREMIA: ALL COUNTRY EQUITY FUND, FRANKLIN EMERGING MARKETS CORE EQUITY FUND, NUVEEN/SEI TRUST COMPANY INVESTMENT TRUST, CC&L Q EMERGING MARKETS EQUITY FUND LP, BLACKROCK CDN MSCI EMERGING MARKETS INDEX FUND, JPMORGAN ETFS (IRELAND) ICAV, MERCER UCITS COMMON CONTRACTUAL FUND, BNPPF S-FUND EQUITY EMERGING MARKETS, AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, AWARE SUPER PTY LTD, NORDEA GENERATIONSFOND 90-TAL, THRIVENT PARTNER EMERGING MARKETS EQUITY PORTFOLIO, NORDEA SUSTAINABLE SELECTION BALANCED FUND, NORDEA SUSTAINABLE SELECTION GROWTH FUND, NORDEA SUSTAINABLE SELECTION MODERATE FUND, FLEXSHARES EMERGING MARKETS QUALITY LOW VOLATILITY INDEX FUN, CALVERT EMERGING MARKETS ADVANCEMENT FUND, KAPITALFORENINGEN INVESTIN PRO, GLOBALE AKTIER IND, KRYPTON, PACER EMERGING MARKETS CASH COWS 100 ETF, CC&L Q EMERGING MARKETS EQUITY FUND, ASSET MANAGEMENT EXCHANGE UCITS CCF, 1895 FONDS FGR, VALIC COMPANY I GLOBAL STRATEGY FUND, AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, ISHARES ESG MSCI EM LEADERS ETF, KATIA APARECIDA DE OLIVEIRA, THRIVENT CORE EMERGING MARKETS EQUITY FUND, JADERSON DE OLIVEIRA PESSOA, MOBIUS LIFE LIMITED, STATE STREET ICAV, GOLDMAN SACHS ETF TRUST - GOLDMAN SACHS EMERGING M, LEGAL GENERAL GLOBAL INFRASTRUCTURE INDEX FUND, LEGAL & GENERAL CCF, BLK MAGI FUND, STICHTING BEDRIJFSTAKPENSIOENFONDS VOOR DE DETAILHANDEL, VANGUARD F. T. C. INST. TOTAL INTL STOCK M. INDEX TRUST II, MSCI EQUITY INDEX FUND B - BRAZIL, KAPITALFORENINGEN EMD INVEST, EMERGING MARKETS IND, S. F. AG O. B. O. S. (CH) I. F. V. S. (CH) I. E. F. E. M. R, LGPS CENTRAL EMERGING MARKETS EQUITY ACTIVE MULTI, NORDEA 2, SICAV - EMERGING MKTS SUSTAINABLE ENHANCED EQ FUND, AXA INVESTMENT MANAGERS SCHWEIZ AG ON BEHALF OF AX, RAM (LUX) SYSTEMATIC FUNDS, NORDEA EQUITY OPPORTUNITIES FUND, CAPE ANN SUSTAINABILITY FUND, WS ACCESS GLOBAL ACTIVE VALUE FUND, DESJARDINS RI EMERGING



MARKETS - LOW CO2 INDEX ETF, HSBC BANK PLC AS TRUSTEE OF STATE STREET AUT EMERG, ARERO - DER WELTFONDS -NACHHALTIG, BLACKROCK DEFENSIVE ADVANTAGE EMERGING MARKETS FUN, JNL EMERGING MARKETS INDEX FUND, IMCO EMERGING MARKETS PUBLIC EQUITY LP, SCOTTISH WIDOWS MANAGED INVESTMENT FUNDS ICVC -INT, DOUGLAS LOPES DA SILVA, BRIGHTER SUPER, MACQUARIE MULTI-FACTOR FUND, MACQUARIE TRUE INDEX EMERGING MARKETS FUND, PUBLIC TRUST AS TRUSTEE FOR AMP WHOLESALE E MARKETS FUND, CIBC EMERGING MARKETS EQUITY INDEX ETF, QIC LISTED EQUITIES FUND, SPARINVEST SICAV, STICHTING JURIDISCH EIGENAAR ACHMEA INVESTMENT MAN, AI STRATEGIC GLOBAL EQUITY FUND, AIA INVESTMENT FUNDS AIA EQUITY INCOME FUND, INVESTORS WHOLESALE EMERGING MARKETS EQUITIES TRUST, BARINGS GLOBAL EQUITY ALLOCATION FUND, A SUB-FUND, AXA INVESTMENT MANAGERS SCHWEIZ AG ON BEHALF OF AX, UNICARE SAVINGS PLAN, SCOTIA EMERGING MARKETS EQUITY INDEX TRACKER ETF, AXA IM ETF ICAV, AVIVA INVESTORS FUNDS ACS - AVIVA INVESTORS EMERGING MARKET, HSBC GLOBAL INVESTMENT FUNDS GLOBAL EQUITY VOLATILITY FOCUSE, FIDELITY GLOBAL EX-U.S. EQUITY INDEX INSTITUTIONAL, CARDANO GLOBAL SUSTAINABLE EQUITY FUND, COMMINGLED PENSION TRUST FUND (EMERGING MARKETS EQUITY INDEX, EMERGING MARKETS COMPLETION FUND, L.P., GOLDMAN SACHS ETF TRUST II - GOLDMAN SACHS MARKETB, PUBLIC EMPLOYEES' LONG-TERM CARE FUND, ROBECO QI CUST SUST EME MKTS ENHANCED INDEX EQUITIES FUND, ALASKA COMMON TRUST FUND, ANDRA AP-FONDEN, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE FO, AVIVA INVESTORS, MSCI EMERGING MARKETS EX CHINA IMI INDEX FUND, TRPH CORPORATION, LACM ACWI EX US EQUITY FUND L.P., LACM ACWI EX-US EQUITY CIT, TM FULCRUM DIVERSIFIED ABSOLUTE RETURN FUND, TM FULCRUM DIVERSIFIED LIQUID ALTERNATIVES FUND, FULCRUM FUNDS SPC-FULCRUM ENERGY-INFRAEST-RENEWABLES FUND SP, NOW: PENSION TRUSTEE LIMITED IN ITS CAPACITY AS TR, AMUNDI ETF ICAV - AMUNDI PRIME ALL COUNTRY WORLD UCITS ETF, CARESUPER, CONNOR CLARK & LUNN COLLECTIVE INVESTMENT TRUST, AMERICAN



CENTURY ETF TRUST - AVANTIS EMERGING MARK, POLICE AND FIREMEN'S RETIREMENT SYSTEM OF NEW JERS, THRIFT SAVINGS PLAN, BNP PARIBAS EASY MSCI ACWI SRI S - SERIES PAB 5% CAPPED UCIT, PIMCO BERMUDA DYNAMIC MULTI-ASSET STRATEGY FUND, PFA PENSION FORSIKRINGSAKTIESELSKAB, STICHTING AHOLD DELHAIZE PENSIOEN, ARK INVEST UCITS ICAV, STICHTING PENSIOENFDSVOOR DE WONINGCORPOR., STOREBRAND SICAV, FRANKLIN FUND ALLOCATOR SERIES - FRANKLIN EMERGING, THRIFT SAVINGS PLAN, SEI SELECT EMERGING MARKETS EQUITY ETF, GLOBAL CORE INFRASTRUCTURE INDEX FUND, GLOBAL CORE INFRASTRUCTURE INDEX NON-LENDABLE FUND E, WS FULCRUM DIVERSIFIED PRIVATE MARKETS (H) LTAF, FT WILSHIRE GLOBAL LARGE MINIMUM VARIANCE INDEX FUND, INVESTERINGSFORENINGEN NYKREDIT INVEST, TAKTISK ALLOKERING, SPW MULTI-MANAGER ICVC - SPW GLOBAL (EX UK) EQUITY, QMA JP EMERGING MARKETS ALL CAP OFFSHORE FUND, LTD, QMA JP EMERGING MARKETS ALL CAP ONSHORE FUND, L.P., WS FULCRUM DIVERSIFIED PRIVATE MARKETS LTAF, IZALTINO DOMINGOS DE SOUZA, ENVIRONMENT FUND, SPW MULTI-MANAGER ICVC - SPW TACTICAL FUND 1, SPW MULTI-MANAGER ICVC - SPW TACTICAL FUND 2, HSBC INDEX TRACKER INVESTMENT FUNDS - MSCI EMERGING MARKETS, HSBC INDEX TRACKER INVESTMENT FUNDS - MSCI EMERGING MARKETS, GERALDO MANOEL MELLO, ONEPATH GLOBAL EMERGING MARKETS SHARES(UNHEDGED) INDEX POOL, BORDER TO COAST GLOBAL MULTI FACTOR EQUITY INDEX F, TD EMERALD EMERGING MARKETS INDEX POOLED FUND TRUS, NORDEA ETF ICAV - BETAPLUS ENHANCED GLOBAL SUSTAINABLE EQUIT, POOL REINSURANCE COMPANY LIMITED, CUSTODY BANK OF JAPAN, LTD. AS TR FOR WLD LOW VOL S-M C E F, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE OF, UNIVERSAL-INVESTMENT-GESELLSCHAFT MBH ON BEHALF OF BROCKEN-U, KAPITALFORENINGEN INVESTIN PRO, PENSAM EQUITIES 2, VANGUARD EMERGING MARKETS EX-CHINA ETF, WM POOL - EQUITIES TRUST NO 74, WM POOL - EQUITIES TRUST NO. 75, DIVERSIFIED GLOBAL SHARE TRUST, HSBC BANK PLC AS TRUSTEE OF STATE STREET AUT EMERG, DIEGO BERRUTTI



EMIG, ARAMCO ASIA SINGAPORE PTE. LTD., HSBC BANK PLCS AS TRUSTEE OF STATE STREET AUT GLOB, CBJ LTD AS TR FOR JP SCIENC AND TECHNOLOGY AGENCY 16619-9975, DEE STREET GLOBAL EQUITY FUND, COLUMBIA THREADNEEDLE (IRL) ICAV, AXA INVESTMENT MANAGERS SCHWEIZ AG ON BEHALF OF AX, INDUSTRIAL ALLIANCE INSURANCE AND FINANCIAL SERVICES INC., INTERNATIONALE KAPITALANLAGEGESELLSCHAFT MBH ACTING FOR ACCO, FIRST SENTIER INVESTORS GLOBAL UMBRELLA FUND PLC RQI GLOBAL, VAERDIPAPIRFONDEN NORDEA INVEST BASIS ANSVARLIG 5, VAERDIPAPIRFONDEN NORDEA INVEST BASIS ANSVARLIG 4, VAERDIPAPIRFONDEN NORDEA INVEST BASIS ANSVARLIG 3, VANGUARD INTERNATIONAL SHARES HIGH YIELD FUND, AVANTIS CIBC EMERGING MARKETS EQUITY ETF, STICHTING PENSIOENFONDS ABP, VGV POOLFONDS EME IV, VANDERSON CARDOSO, PAULO ROBERTO DA CUNHA MOURA, JOSE ROBERTO VIEIRA DA SILVA, GLAUCO DA COSTA SILVA, RODRIGO NOGUEIRA DE ARAUJO, LEGAL AND GENERAL ASSURANCE PENSIONS MNG LTD, LOS ANGELES COUNTY EMPLOYEES RET ASSOCIATION, JOSE ROBERTO DEBASTIANI, FIREMEN S ANNUITY AND BEN. FD OF CHICAGO, CITY OF NEW YORK GROUP TRUST, JOHN HANCOCK VARIABLE INS TRUST INTERN EQUITY INDEX TRUST, JOAO MERLO FILHO, NTGI QUANTITATIVE MANAGEMENT COLLEC FUNDS TRUST, THELCIO CLAUDINO MARIANO, MARCELO PRACANIA SERBOLONGHI, FERNANDA MOMENTE, JOSIVALDO JOSE DOS ANJOS, CARINA RABELO DE SOUZA FONSECA, LEONARDO SANTOS LEAL, WESLEY DINIZ, FRANCISCO FABIO DA SILVA SOUSA, JUNIOR FERNANDES DA SILVA, CAROLINE SARKIS, PIERRE URBANA FERNANDES DE LIMA, MARCELO NATALINO FERREIRA DA CUNHA, JANO GILSON TORRES, KEVIN FERNANDES ALVES, MATEUS HENRIQUE NERY DE SANTANA, JOSE AUGUSTO DIAS JUNIOR, BB TOP MM BALANCEADO FI LP, JOSE RAMOS DE ALMEIDA, JEAN RENATO GEREMIAS, BB TOP ACOES DIVIDENDOS MIDCAPS FI, JOSE ALBERDAN COUTINHO DA SILVA, BB TERRA DO SOL FUNDO DE INVESTIMENTO MM CREDITO PRIVADO, FABIO CLERICI, CONSTRUCTION BUILDING UNIONS SUPER FUND, DEUTSCHE X-TRACKERS MSCI ALL WORLD EX US HEDGED EQUITY ETF, NORTHERN



TRUST COLLECTIVE ALL COUNTRY WORLD I (ACWI) E-U F-L, NORTHERN TRUST COLLECTIVE EMERGING MARKETS INDEX FUND-LEND, EDUARDO MELLO FONSECA, PIMCO RAE EMERGING MARKETS FUND LLC, ST STR MSCI ACWI EX USA IMI SCREENED NON-LENDING COMM TR FD, VICTORY MARKET NEUTRAL INCOME FUND, SPDR MSCI EMERGING MARKETS STRATEGICFACTORS ETF, AVADIS FUND - AKTIEN EMERGING MARKETS INDEX, KBI GLOBAL INVESTORS (NA) LTD CIT, JOSE CARLOS DE BARROS FILHO, MINISTRY OF ECONOMY AND FINANCE, JOHN HANCOCK FUNDS II INTERNATIONAL STRATEGIC EQUITY ALLOCAT, FIDELITY SALEM STREET T: FIDELITY TOTAL INTE INDEX FUND, VANGUARD INVESTMENT SERIES PLC, VANGUARD INV FUNDS ICVC-VANGUARD FTSE GLOBAL ALL CAP INDEX F, SPDR MSCI EMERGING MARKETS FOSSIL FUEL FREE ETF, ISHARES IV PUBLIC LIMITED COMPANY, THE MASTER TRUST BANK OF JAPAN, LTD. AS T OF MUTB400021492, ISHARES MSCI EMERGING MARKETS EX CHINA ETF, PRUDENTIAL INVESTMENT PORTFOLIOS 2 - PGIM QMA E. M. E. FUND, DWS INVESTMENT S.A. FOR ARERO - DER WELTFONDS, BB ACOES EQUIDADE IS FIF RESPONSABILIDADE LTDA, LUPERCIO JOSE FICOTO, ALLIANZ GLOBAL INVESTORS FUND - ALLIANZ BEST STYLE, ARIANE DE OLIVEIRA GONCALVES, BRASILPREV TOP RETURN FUNDO DE INVESTIMENTO EM ACOES, PENSIONDANMARK PENSIONSFORSIKRINGSAKTIESELSKAB, BB ONDINA II ACOES FI - BDR NIVEL I, NATIONAL EMPLOYMENT SAVINGS TRUST, PUBLIC EMPLOYEES RETIREMENT SYSTEM OF OHIO, HSBC ETFS PUBLIC LIMITED COMPANY, NATWEST TRUSTEE AND DEPOSITARY SERVICES LIMITED AS, ROYAL LONDON EQUITY FUNDS ICVC, HSBC INDEX TRACKER INVEST. FUNDS FTSE ALL WORLD INDEX FUND, NORDEA SUSTAINABLE SELECTION RETURN FUND, REASSURE LIMITED, CCANDL Q EMERGING MARKETS EQUITY UCITS FUND A SUB FUND OF CO, ABL GLOBAL EMERGING EQUITY INVESTMENT TRUST, SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS: SP, MGF, AMERICAN CENTURY ETF TRUST-AVANTIS RESPONSIBLE EME, INVESTERINGSFORENINGEN DANSKE INVEST SELECT, AMSELECT - ROBECO GLOBAL EQUITY EMERGING, ISHARES GLOBAL CLEAN ENERGY ETF, SEI GLOBAL MASTER FUND PLC - THE SEI FACTOR



ALLOCA, BLACKROCK BALANCED CAPITAL PORTFOLIO OF BLACKROCK SERIES FUN, LEGAL & GENERAL FUTURE WORLD ESG EMERGING MARKETS, INVESTERINGSFORENINGEN D. I. I. G. E. M. R. - A. KL, INVESTERINGSFORENINGEN D. I. I. G. AC R. - A. KL, THE MASTER TRUST BANK OF JAPAN, LTD. AS TR FOR MTBJ400076142, LEGAL GENERAL U. ETF P. LIMITED COMPANY, INVESCO MSCI EMERGING MARKETS ESG CLIMATE PARIS AL, RAYLIANT QUANTAMENTAL EMERGING MARKET EQUITY ETF, HSBC ETFS PLC HSBC MSCI EMERGING MARKETS CLIMATE PARIS ALIGN, RUTGERS, THE STATE UNIVERSITY, ISHARES GLOBAL CLEAN ENERGY INDEX ETF, INVESCO MARKETS III PLC - INVESCO FTSE EMERGING MA, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE FOR MUTB4000, THE MASTER TRUST BANK OF JAPAN, LTD. TRUSTEE MUTB400045794, THE MASTER TRUST BANK OF JAPAN, LTD. AS TR FOR MUTB400045792, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRU FO MTBJ400045849, THE MASTER TRUST BANK OF JAPAN, LTD. AS T. FOR MTBJ400045835, ISHARES CORE MSCI EMERGING MARKETS IMI INDEX ETF, WS ACCESS EMERGING MARKETS EQUITY FUND - ROBECO, COLONIAL FIRST STATE EMERGING MARKETS FUND 2, BB A57 FUNDO DE INVESTIMENTO FINANCEIRO EM AÇÕES RESPONSABIL, BB TOP ACOES ALL IN FIF RESP LIMITADA, BB ETF INDICE BOVESPA B3 BR+ FUNDO DE INDICE RESP LTDA, JOAO MARCOS JUNQUEIRA RIBEIRO, MATEUS PRINCE ANTUNES, JOAO MENEGAZZO, IRINEU DARIO STAUB, GABRIEL CARUSO, ANTONIO BENAIAS SILVA JUNIOR, LEANDRO DA SILVA DUARTE, LIENE RODRIGUES DE SOUZA, FERNANDO CARDOZO, FABIO CARDOZO, CLEBER FABIO DA SILVA, JOSE RICARDO LOPES MACHADO, JOSIEL DA SILVA SANTOS, JOSE EDUARDO PAES, JONAS AGNEZI, IGOR HENRIQUE SANTIAGO DA SILVA, ALEXANDRE DE SIQUEIRA, JORGE ALBERTO SILVA DE OLIVEIRA, MARCELO DELGADO LANDINI DE MATTOS, YARA KIKUE KAWANO, ANTONIO PIMENTEL REIS, BRUNO MENEZES PEREIRA, MARDETE BEZERRA DA SILVA, CHOGO IRAHA, MARCELO JOVANI D ALMARCO, ALTAMIR SANTOS FILHO, PEDRO HENRIQUE PIVA DE OLIVEIRA, FRANCO CLEIDSON FONSECA OLIVEIRA, EDUARDO FELICISSIMO AMARAL, EUPOLEMO HOLANDA DE CASTRO, JOAO VITOR MORETO



FERNANDES, VALDECIR MACIEL JUNIOR, VERUSKA MATISUSHITA COMARIN, GEOVAN DANTAS FERRAZ, ROBERTO AOKI ROMERO, HUMBERTO SOUZA COUTINHO, LAERTE LOPES RAMOS, RAFAEL ECKE TAVARES BUSANELLO, FELIPE SOUZA, CARLOS DE OLIVEIRA, ADRIANO DIAS DE OLIVEIRA, ROBERTO DE ARAUJO, PAULO LUIS SCHNEIDER, JAQUELINE DINIZ BARROS, MARCO ANTONIO MONTEIRO BOURGUIGNON, FRANCISCO ERALDO PEREIRA DOS SANTOS, THIAGO TITO DE ANDRADE, THIAGO VALENTIM PIXITORI CARDOSO.

**Acionistas Presentes na Assembleia Geral Extraordinária**

**Shareholders Present in the Extraordinary General Meeting**

**Participação via Plataforma Digital / Participation by means of the Digital Platform:**

Representados por Ana Cristina Freitas Silva / Represented by Ana Cristina Freitas Silva:

CHALLENGE FUNDS, MEDIOLANUM BEST BRANDS - MEDIOLANUM MORGAN STANLEY GLOBAL SELECTION, MEDIOLANUM BEST BRANDS - MEDIOLANUM MULTI ASSET ESG SELECTION, STICHTING JURIDISCH EIGENDOM FGR VGZ, STICHTING PENSIOENFONDS VOOR DE ARCHITECTENBUREAUS, AMUNDI INDEX SOLUTIONS

**Participação via Boletim de Voto a Distância / Participation by means of the Remote Voting Bulletin:**

FÁBIO HENRIQUE GABRIELE, STATE GRID BRAZIL POWER PARTICIPACOES S.A., ESC ENERGIA S.A., ST LT DEP SCOTTISH WIDOWS TRKS EMG MKT FUN, BB ACOES ENERGIA FIA, MARCOS ANTONIO PINHEIRO QUIROZ, BB ACOES GOVERNANCA FI, SEI INST INT TRUST EM MKTS EQUITY FUND, SEI GLOBAL MASTER FUND PLC, THE SEI EMERGING MKT EQUITY FUND, THE STATE TEACHERS RETIREMENT SYSTEM OF OHIO, CANADA PENSION PLAN INVESTMENT BOARD, PEOPLE S BANK OF CHINA, EURIZON CAPITAL S.A.,



NORDEA EMERGING MARKET EQUITIES FUND, CAPITAL INTERNATIONAL FUND, SCHRODER INTERNATIONAL SELECTION FUND, VANGUARD FUNDS PUBLIC LIMITED COMPANY, NBI DIVERSIFIED EMERGING MARKETS EQUITY FUND, STATE STREET GLOBAL A LUX SICAV - SS EM SRI ENHANCED E F, GOVERNMENT PENSION FUND, JPMORGAN DIVERSIFIED RETURN EMERGING MARKETS EQUITY ETF, STATE STREET GLOBAL ADVISORS LUX SICAV - S S G E M I E FUND, FRANKLIN LIBERTYSHARES ICAV, STATE OF IDAHO, ENDOWMENT FUND INVESTMENT BOARD, MERCER EMERGING MARKETS SHARES FUND, ISHARES (DE) I INVESTMENTAKTIENGESSELLSCHAFT MIT TG, ROBECO CAPITAL GROWTH FUNDS, ABRDN OEIC IV-ABRDN EMERGING MARKETS EQUITY TRACKER FUND, STICHTING DEPOSITARY APG EME MULTI CLIENT POOL, BNP PARIBAS EASY MSCI EMERGING ESG FILTERED MIN TE, LOCAL AUTHORITIES SUPERANNUATION FUND, LAZARD/WILMINGTON ACW EX-US DIVERSIFIED ADVANTAGE, AMERICAN CENTURY ICAV, ISHARES MSCI GLOBAL QUALITY FACTOR ETF, HSBC ETFS PLC - HSBC PLUS EMERGING MARKETS EQUITY INCOME QUA, CALIFORNIA PUBLIC EMPLOYEES RETIREMENT SYSTEM, BB ECO GOLD FUNDO DE INVESTIMENTO EM ACOES, XTRACKERS, NORGES BANK, XTRACKERS (IE) PUBLIC LIMITED COMPANY, FRANKLIN TEMPLETON ETF TRUST - FRANKLIN FTSE BRAZI, BB ETF IBOVESPA FUNDO DE INDICE, HGIF - GLOBAL EMERGING MARKETS MULTI-ASSET INCOME, BMO CLEAN ENERGY INDEX ETF, PHOENIX U T M L R P A S INDEX EMERGING MARKET EQUITY FUND, BB ETF NDICE DIVERSIDADE B3 INVESTIMENTO SUSTENTVEL FUNDO DE, BB AFAM FIF EM AÇÕES RESP LIMITADA, BB AVANTI FIF EM AÇÕES RESPONSABILIDADE LIMITADA, FABIANO RAMOS, BB TOP ACOES INDICE DE SUST EMP FI EM ACOES, HERMETO GUSTAVO ROMANO, RENATO CESAR DE SOUZA, KAPITALFORENINGEN DANSKE INV INST AFD D PENSION - AKTIER 10, THE MASTER TRUST BANK OF JAPAN, LTD. AS T F MTBJ400045832, BB TOP ACOES INFRAESTRUTURA FIA, GAM INVESTMENT MANAGEMENT (SWITZERLAND) AG F Z I I-Z A E M P, UTAH STATE RETIREMENT SYSTEMS, BRUNO JORDAO INACIO, UNIVERSAL-INVESTMENT-GESELLSCHAFT MBH ON BEHALF OF UI-S, INTERNATIONAL GROWTH AND INCOME FUND, THE EMERGING M.S. OF THE DFA I.T.CO., TRINITY COLLEGE CAMBRIDGE, VOYA VACS INDEX SERIES EM



PORTFOLIO, WESTPAC WHOLESALE INTERNATIONAL SHARE NO.2 TRUST, PEDRO CARLOS COSENTINO, INVESCO SP EMERGING MARKETS MOMENTUM ETF, BOARD OF PENSIONS OF THE EVANGELICAL LUTHERAN CHURCH IN AMER, STICHTING PENSIONENFONDS VAN DE METALEKTRO (PME), LUIS FERNANDO CAYRES DE OLIVEIRA, NEW ZEALAND SUPERANNUATION FUND, BRASILPREV TOP A FUNDO DE INV DE ACOES, EMPOWER ANNUITY INSURANCE COMPANY, STICHTING PENSIOENFONDS HOOGOEVENS, HOSPITAL AUTHORITY PROVIDENT FUND SCHEME, JOSE AUGUSTO SAMPAIO MACHADO, MILTON ROEDEL SALLES, JULIO CESAR CARESTIATO, ANTONIO CARLOS MOREIRA DE VASCONCELLOS, SALVADOR FERNANDES DE JESUS JUNIOR, DERCIO JOSE CARVALHEDA JUNIOR, MARCIA REGINA FONSECA LIMA, ILFRAN LOPES GONCALVES, JOSE CARLOS DA SILVA, ALLIANZ GLOBAL INVESTORS GMBH ON BEHALF OF ALLIANZ DLVR FOND, CARLOS ALBERTO BATISTA DA SILVA, JOAO CARLOS GONZALES, LAERCIO SEIDI NONAKA, SIDNEY RIUDY NAKANISHI, MARCIA ANSARAH RIZEK, FABIO FEITOZA DA SILVA, ABU DHABI RETIREMENT PENSIONS AND BENEFITS FUND, BB TOP ACOES IBOVESPA INDEXADO FI, ELDER SANTOS NAZARETH, BB PREVIDENCIA ACOES IBRX FUNDO DE INVESTIMENTO, BB CAP ACOES FUNDO DE INVESTIMENTO, 3M EMPLOYEE RETIREMENT INCOME PLAN TRUST, THE CALIFORNIA ENDOWMENT, TRINITY HEALTH CORPORATION, HELIO PUPO DOS SANTOS, ANTONIEL GOMES DIAS, ISHARES PUBLIC LIMITED COMPANY, IBM DIVERSIFIED GLOBAL EQUITY FUND, UNIVERSAL INVEST LUXEMBOURG SA ON BEHALF OF UNIVEST, THE CHICAGO PUB.SCHOOL TEACHERS P. AND RETIREM F, NEW IRELAND ASSURANCE COMPANY PUBLIC LIMITED COMPANY, VALIC COMPANY I - EMERGING ECONOMIES FUND, NORTHERN EMERGING MARKETS EQUITY INDEX FUND, NORTHERN TRUST COMMON ALL COUNTRY WORLD INDEX (ACWI) EX-US F, THE NOMURA T AND B CO LTD RE I E S INDEX MSCI E NO HED M FUN, STATE STREET EMERGING MARKETS E N-L C TRUST FUND, ABRDN OEIC VI-ABRDN EMERGING MARKETS EQUITY ENHANCED INDEX F, FUTURE FUND BOARD OF GUARDIANS, EMER MKTS CORE EQ PORT DFA INVEST DIMENS GROU, MARCELO AUGUSTO NOGUEIRA, VIRGINIA RETIREMENT SYSTEM, COUNTY EMPLOYEES ANNUITY AND BENEFIT FD OF THE COOK COUNTY, BRITISH COLUMBIA INVESTMENT



MANAGEMENT CORPORATION, ISHARES MSCI BRIC ETF, NORTHERN TRUST INVESTMENT FUNDS PLC, COLLEGE RETIREMENT EQUITIES FUND, LVIP FRANKLIN TEMPLETON MULTI-FACTOR EMERGING M E FUND, VANGUARD TOTAL WORLD STOCK INDEX FUND, A SERIES OF, NORTHERN TRUST COMMON ALL COUNTRY WORLD EX-US INVESTABLE MAR, RUSSELL INVESTMENT COMPANY PUBLIC LIMITED COMPANY, MULTI MANAGER CANADA GLOBAL EQUITIES FUND, GOLDMAN SACHS FUND III, MORGAN STANLEY PATHWAY FUNDS - EMERGING MARKETS EQUITY FUND, INTERNATIONAL MONETARY FUND, ALASKA PERMANENT FUND, RAILWAYS PENSION TRUSTEE COMPANY LIMITED, THE SEVENTH SWEDISH NATIONAL PENSION FUND - AP7 EQUITY FUND, ISHARES MSCI BRAZIL ETF, STICHTING PHILIPS PENSIOENFONDS, AVADIS FUND, COLONIAL FIRST STATE GLOBAL SHARE FUND 22, EMERGING MARKETS EQUITY FUND, CUSTODY BANK OF JAPAN, LTD. RE: EMERG EQUITY PASSIVE MOTHR F, THE BANK OF NEW YORK MELLON EMP BEN COLLECTIVE INVEST FD PLA, ISHARES III PUBLIC LIMITED COMPANY, COLONIAL FIRST STATE GLOBAL SHARE FUND 23, PEDRO FUCHTER NETO, TEACHER RETIREMENT SYSTEM OF TEXAS, ROBECO GLOBAL EMERGING MARKETS EQUITY FUND II, ISHARES MSCI EMERGING MARKETS ETF, FIDELITY SALEM STREET TRUST: FIDELITY SERIES G EX US I FD, SCHWAB EMERGING MARKETS EQUITY ETF, THE BANK OF N. Y. M. (INT) LTD AS T. OF I. E. M. E. I. F. UK, CUSTODY B.O.J,L.AS.T.F.S.E.E.INDEX MOTHER FUND, THE REGENTS OF THE UNIVERSITY OF CALIFORNIA, AXA WORLD FUNDS - FRAMLINGTON EMERGING MARKETS, STATE STREET GLOBAL A. L. S. - S. S. E. M. ESG S. E. E. F., NUVEEN EMERGING MARKETS EQUITY INDEX FUND, KBI FUNDS ICAV, PUBLIC SECTOR PENSION INVESTMENT BOARD, LEGAL & GENERAL GLOBAL EMERGING MARKETS INDEX FUND, BNYM MELLON CF SL EMERGING MARKETS STOCK INDEX FUND, STATE ST GL ADV TRUST COMPANY INV FF TAX EX RET PLANS, STATE OF CONNECTICUT ACTING T. ITS TREASURER, PRUDENTIAL TRUST COMPANY, STATE OF ALASKA RETIREMENT AND BENEFITS PLANS, STATE STREET VARIABLE INSURANCE SERIES FUNDS, INC, CUSTODY B.O.J,L.AS.T.F.S.E.E.M.V.INDEX MOTHER FUND, ALLIANZ ACTIONS EMERGENTES, AMERICAN FUNDS INS SERIES NEW WORLD FUND,



WELLINGTON TRUST COMPANY N.A., NORTHERN TRUST COMMON EMER MAR INDEX FUN NON LENDING, UNITED CHURCH FUNDS, INC, CALIFORNIA STATE TEACHERS RETIREMENT SYSTEM, STATE OF MINNESOTA STATE EMPLOYEES RET PLAN, CAISSE DE DEPOT ET PLACEMENT DU QUEBEC, IBM 401 (K) PLUS PLAN, MANAGED PENSION FUNDS LIMITED, STATE STREET M BRAZIL I N L COMMON TRUST FUND, COLONIAL FIRST STATE EMERGING MARKETS FUND 6, EUROPEAN CENTRAL BANK, SWISS FONDS AG, FAOBO SWC (CH) IND FD I - SWC CH I EQ F E MK, SSGA SPDR ETFS EUROPE I PLC, PACIFIC SELECT FUND - PD EMERGING MARKETS PORTFOLIO, NATWEST TRUSTEE AND DEPOSITARY SERVICES LIMITED AS TRUSTEE O, AUSTRALIAN RETIREMENT TRUST, TOTAL INTERNATIONAL EX U.S. I MASTER PORT OF MASTER INV PORT, BLACKROCK ASSET MANAG IR LT I ITS CAP A M F T BKR I S FD, ISHARES EMERGING MARKETS IMI EQUITY INDEX FUND, BUREAU OF LABOR FUNDS - LABOR RETIREMENT FUND, STATE OF WYOMING, VANGUARD TOTAL INTERNATIONAL STOCK INDEX FD, A SE VAN S F, HESTA, MGI FUNDS PLC, NEW YORK STATE TEACHERS RETIREMENT SYSTEM, AVIVA LIFE PENSIONS UK LIMITED, ANDERSON DIMITRI MOREIRA COELHO, VERDIPAPIRFONDET KLP AKSJE FREMVOKSENDE MARKEDER INDEKS I, NEW YORK STATE COMMON RETIREMENT FUND, STATE OF NEW MEXICO STATE INV. COUNCIL, VANGUARD EMERGING MARKETS SHARES INDEX FUND, INVESTERINGSFORENINGEN NORDEA INVEST E. MARKETS KL, JPMORGAN FUNDS, STOREBRAND EMERGING MARKETS, T ROWE PRICE FUNDS SICAV, SCHRODER GLOBAL VALUE FUND, STOREBRAND GLOBAL ALL COUNTRIES, NEW WORLD FUND, INC., FIDELITY SALEM STREET T: FIDELITY E M INDEX FUND, FIDELITY SALEM STREET T: FIDELITY G EX U.S INDEX FUND, NATWEST TRUSTEE AND DEPOSITARY S L A T OF ST J P G E U TRUST, SCHRODER GEP GLOBAL ACTIVE VALUE FUND, ISHARES V PUBLIC LIMITED COMPANY, DWS ADVISORS EMERGING MARKETS EQUITIES-PASSIVE, FRANKLIN TEMPLETON INVESTMENT FUNDS, ISHARES MSCI ACWI ETF, UI BVK KAPITALVERWALTUN. MBH ON BEHALF OF BAYVK A2-FONDS, INDUSTRIENS PENSIONFORSIKRING, ISHARES MSCI ACWI EX U.S. ETF, INVESCO SP EMERGING MARKETS LOW VOLATILITY ETF, BLACKROCK GLOBAL FUNDS WORLD AGRICULTURE, PIMCO FUNDS GLOBAL INVESTORS SERIES PLC,



DIVERSIFIED EQUITY MASTER PORTFOLIO OF MASTER INVESTMENT POR, ISHARES EMERGING MARKETS DIVIDEND ETF, COMMONWEALTH SUPERANNUATION CORPORATION, ASCENSION ALPHA FUND, LLC, NGS SUPER, CAPITAL GROUP EMPLOYEE BENEFIT INVESTMENT TRUST, MERCER EMERGING MARKETS EQUITY FUND, HAND COMPOSITE EMPLOYEE BENEFIT TRUST, RAFAEL RODRIGUES DE JESUS, FABIANO GODINHO TEIXEIRA, NFS LIMITED, QIC INTERNATIONAL EQUITIES FUND, FLEXSHARES MORNINGSTAR EMERGING MARKETS FACTOR TILT INDEX F, ISHARES CORE MSCI EMERGING MARKETS ETF, ISHARES CORE MSCI TOTAL INTERNATIONAL STOCK ETF, BLACKROCK GLOBAL INDEX FUNDS, CIBC EMERGING MARKETS INDEX FUND, CITY OF PHILADELPHIA PUB EMPLOYEES RET SYSTEM, IAGO CARVALHO ZERBONE, KAPITALFORENINGEN SAMPENSION INVEST, GEM ENHANCED, ADVANCED SERIES TRUST - AST PRUDENTIAL GROWTH ALLOCATION POR, INVESTERINGSFORENINGEN SPARINVEST INDEX EMERGING MARKETS, OMERS ADMINISTRATION CORPORATION, MISSOURI EDUCATION PENSION TRUST, CONNECTICUT GENERAL LIFE INSURANCE COMPANY, GENERAL PENSION AND SOCIAL SECURITY AUTHORITY, ISHARES GLOBAL MONTHLY DIVIDEND INDEX ETF (CAD-HEDGED), STATE STREET IRELAND UNIT TRUST, WATER AND POWER EMPLOYEES RETIREMENT PLAN, NORDEA GENERATIONSFOND 80-TAL, VAERDIPAPIRFONDEN NORDEA INVEST PORTEFOLJE AKTIER, NORDEA GENERATIONSFOND 60-TAL, NORDEA GENERATIONSFOND 70-TAL, STICHTING BEDRIJFSTAKPENSIOENFONDS VOOR DE MEDIA PNO, ALLIANZ GLOBAL INVESTORS FUND-ALLIANZ EM M EQ OPP, PACIFIC GAS A EL COMP NU F Q CPUC DEC MASTER TRUST, FIDELITY INVESTMENT FUNDS FIDELITY INDEX EMERG MARKETS FUND, LUIZ ALEXANDRE DE ALMEIDA MACEDO, ENSIGN PEAK ADVISORS,INC, UNIVERSAL-INVESTMENT-GE. MBH ON B. OF LVUI EQ. EM. MKTS, THE MASTER TRUST BANK OF JAP, LTD. AS TR. FOR MTBJ400045828, THE MASTER TRUST BANK OF JAP., LTD. AS TR. FOR MTBJ400045829, KAPITALFORENINGEN INVESTIN PRO, GLOBAL EQUITIES I, STATE STREET GLOBAL ALL CAP EQUITY EX-US INDEX PORTFOLIO, LEGAL & GENERAL GLOBAL EQUITY INDEX FUND, GENERAL ORGANISATION FOR SOCIAL INSURANCE, INTERNATIONAL EXPATRIATE BENEFIT MASTER



TRUST, SEI INSTITUTIONAL INVESTMENTS TRUST- EMERGING MARKETS E FUND, BLACKROCK LIFE LIMITED - DC OVERSEAS EQUITY FUND, ALLIANZ GLOBAL INVESTORS GMBH AGINDO EM NOME DE CBP GROWTH, GLOBAL MACRO CAPITAL OPPORTUNITIES PORTFOLIO, ALLIANZ GLOBAL INVESTORS FUND - ALLIANZ BEST STYLES E M E, BLACKROCK A. M. S. AG ON B. OF I. E. M. E. I. F. (CH), METALLRENTE FONDS PORTFOLIO, GLOBAL X SUPERDIVIDEND EMERGING MARKETS ETF, SSGA SPDR ETFS EUROPE II PUBLIC LIMITED COMPANY, PIMCO EQUITY SERIES: PIMCO RAE EMERGING MARKETS FUND, ALLIANZ GLOBAL INVESTORS FUND - ALLIANZ GEM EQUITY HIGH DIVI, TEACHERS RETIREMENT SYSTEM OF OKLAHOMA, MERCER QIF FUND PLC, THE MASTER TRUST BANK OF JAPAN, LTD. AS T OF MUTB400021536, GOLDMAN SACHS ETF TRUST - GOLDMAN S ACTIVEBETA E M E ETF, LEGAL & GENERAL COLLECTIVE INVESTMENT TRUST, STATE STREET EMERGING MARKETS EQUITY INDEX FUND, GUIDEMARK EMERGING MARKETS FUND, VANGUARD INTERNATIONAL HIGH DIVIDEND YIELD INDEX F, UTD NAT RELIEF AND WORKS AG FOR PAL REFUGEE IN THE NEAR EAST, TEACHERS RETIREMENT SYSTEM OF THE CITY OF NEW YORK, SPP EMERGING MARKETS PLUS, HOSTPLUS POOLED SUPERANNUATION TRUST, NORDEA 2 SICAV, MERCER UNHEDGED OVERSEAS SHARES TRUST, PGIM FUNDS PUBLIC LIMITED COMPANY, NORTHERN TRUST UCITS FGR FUND, FIDELITY SALEM STREET TRUST: FIDELITY SAI EMERGING M I FUND, SCOTTISH W I S F ICVC-E. MRKT PARIS-A INDEX E.T. FUND, THRIVENT INTERNATIONAL ALLOCATION FUND, THRIVENT INTERNATIONAL ALLOCATION PORTFOLIO, GOLDMAN SACHS PARAPLUFONDS 1 N.V., UNISUPER, TEXAS MUNICIPAL RETIREMENT SYSTEM, BMO MSCI ALL COUNTRY WORLD HIGH QUALITY INDEX ETF, ISHARES EDGE MSCI MULTIFACTOR EMERGING MARKETS ETF, ISHARES EDGE MSCI MULTIFACTOR GLOBAL ETF, FRANKLIN TEMPLETON ETF T - FRANKLIN LIBERTYQ EMERGING M ETF, LEGAL & GENERAL ICAV, CITITRUST LTD A T VANGUARD FDS SERIES VANGUARD INCOME FUND, CITITRUST LIMITED AS T OF A F S A MODERATE GROWTH FUND, THE HEALTH FOUNDATION, STICHTING PENSIOENFONDS CAMPINA, FIDELITY SALEM STREET TRUST: FIDELITY INTERNATIONAL SUSTAINA, PRUDENTIAL ASSURANCE COMPANY SINGAPORE (PTE) LTD,



ESKOM PENSION AND PROVIDENT FUND, SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS: SPARTAN EMERG, PIMCO EQUITY SERIES: PIMCO RAFI DYNAMIC MULTI-FACTOR EMERGIN, VERDIPAPIRFONDET STOREBRAND INDEKS ALLE MARKEDER, NEW SOUTH WALLS TR CORP AS TR FOR THE TC EMER MKT SHAR FUND, VERDIPAPIRFONDET STOREBRAND INDEKS NYE MARKEDER, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE FOR MTBJ4000, SCHRODER COLLECTIVE INVESTMENT TRUST, SCHRODER ADVANCED B. G. E. VALUE FUND, THE BOARD OF THE PENSION PROTECTION FUND, MERCER EMERGING MARKETS FUND, TESCO PLC PENSION SCHEME, AQR INNOVATION FUND, L.P., VANGUARD EMERGING MARKETS STOCK INDEX FUND, EMERGING MARKETS INDEX NON-LENDABLE FUND B, GLOBAL ALPHA TILTS ESG NON-LENDABLE FUND B, SUNAMERICA SERIES TRUST SA EMERGING MARKETS EQUITY, INVESTERINGSFORENINGEN NORDEA INVEST EMERGING MKTS E. KL, JORGE LUIS PIRES HENRIQUES, AMERICAN FUNDS INSURANCE SEIRES INTERNATIONAL GAI FUND, EMERGING MARKETS INDEX NON-LENDABLE FUND, ROBECO UMBRELLA FUND I N.V., SCRI ROBECO QI INST EMERG MKTS ENHANCED IND EQUITIES FUND, THE INCOME FUND OF AMERICA, LIBERTY MUTUAL 401K PLAN, EMERGING MARKETS EQUITY INDEX MASTER FUND, MSCI ACWI EX-U.S. IMI INDEX FUND B2, HARTFORD SCHRODERS INTERNATIONAL MULTI-CAP VALUE FUND, SWISSCANTO F. AG A. B. OF S. S. E. M. E. FUND, STICHTING CUSTODY ROBECO INSTITL RE:ROBECO INSTIT EM MKT FON, DALVA DARIN ANDRADE, FRANKLIN TEMPLETON ETF TRUST - FRANKLIN FTSE LATIN, ALLIANZ EMERGING MARKETS EQUITY FUND, LVIP SSGA EMERGING MARKETS EQUITY INDEX FUND, AVIVA I INVESTMENT FUNDS ICVC - AVIVA I INTERNATIONAL I T F, NORDEA SUSTAINABLE EQUITIES GLOBAL FUND, WELLINGTON TRUST COMPANY, NATIONAL ASSOCIATION MUL, VERDIPAPIRFONDET KLP AKSJE FREMVOKSENDE MARKEDER F, LAERERNES PENSION FORSIKRINGSAKTIESELSKAB, THIANY DANIELA MUTZENBERG, BMO LOW VOLATILITY EMERGING MARKETS EQUITY ETF, STICHTING JURIDISCH EIGENAAR ACTIAM BELEGGINGSFONDSEN, NORDEA 2 - GLOBAL SUSTAINABLE ENHANCED FUND, SIX CIRCLES MANAGED EQUITY PORTFOLIO INTERNATIONAL, VANGUARD FIDUCIARY TRT COMPANY INSTIT T INTL STK MKT



INDEX T, PHILADELPHIA GAS WORKS PENSION PLAN, INVESTERINGSFORENINGEN NORDEA INVEST BAEREDYGTIGE AKTIER KL, FABIO LUIZ GIROTTO, PACIFIC CAPITAL UCITS FUNDS PLC, AQR LUX FUNDS II - AQR STYLE PREMIA: ALL COUNTRY EQUITY FUND, FRANKLIN EMERGING MARKETS CORE EQUITY FUND, NUVEEN/SEI TRUST COMPANY INVESTMENT TRUST, CC&L Q EMERGING MARKETS EQUITY FUND LP, BLACKROCK CDN MSCI EMERGING MARKETS INDEX FUND, JPMORGAN ETFS (IRELAND) ICAV, MERCER UCITS COMMON CONTRACTUAL FUND, BNPPF S-FUND EQUITY EMERGING MARKETS, AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, AWARE SUPER PTY LTD, NORDEA GENERATIONSFOND 90-TAL, THRIVENT PARTNER EMERGING MARKETS EQUITY PORTFOLIO, NORDEA SUSTAINABLE SELECTION BALANCED FUND, NORDEA SUSTAINABLE SELECTION GROWTH FUND, NORDEA SUSTAINABLE SELECTION MODERATE FUND, FLEXSHARES EMERGING MARKETS QUALITY LOW VOLATILITY INDEX FUN, CALVERT EMERGING MARKETS ADVANCEMENT FUND, KAPITALFORENINGEN INVESTIN PRO, GLOBALE AKTIER IND, KRYPTON, PACER EMERGING MARKETS CASH COWS 100 ETF, CC&L Q EMERGING MARKETS EQUITY FUND, ASSET MANAGEMENT EXCHANGE UCITS CCF, 1895 FONDS FGR, VALIC COMPANY I GLOBAL STRATEGY FUND, AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, ISHARES ESG MSCI EM LEADERS ETF, KATIA APARECIDA DE OLIVEIRA, THRIVENT CORE EMERGING MARKETS EQUITY FUND, JADERSON DE OLIVEIRA PESSOA, MOBIUS LIFE LIMITED, STATE STREET ICAV, GOLDMAN SACHS ETF TRUST - GOLDMAN SACHS EMERGING M, LEGAL GENERAL GLOBAL INFRASTRUCTURE INDEX FUND, LEGAL & GENERAL CCF, BLK MAGI FUND, STICHTING BEDRIJFSTAKPENSIOENFONDS VOOR DE DETAILHANDEL, VANGUARD F. T. C. INST. TOTAL INTL STOCK M. INDEX TRUST II, MSCI EQUITY INDEX FUND B - BRAZIL, KAPITALFORENINGEN EMD INVEST, EMERGING MARKETS IND, S. F. AG O. B. O. S. (CH) I. F. V. S. (CH) I. E. F. E. M. R, LGPS CENTRAL EMERGING MARKETS EQUITY ACTIVE MULTI, NORDEA 2, SICAV - EMERGING MKTS SUSTAINABLE ENHANCED EQ FUND, AXA INVESTMENT MANAGERS SCHWEIZ AG ON BEHALF OF AX, RAM (LUX) SYSTEMATIC FUNDS, NORDEA EQUITY OPPORTUNITIES FUND, CAPE ANN SUSTAINABILITY FUND, WS



ACCESS GLOBAL ACTIVE VALUE FUND, DESJARDINS RI EMERGING MARKETS - LOW CO2 INDEX ETF, HSBC BANK PLC AS TRUSTEE OF STATE STREET AUT EMERG, ARERO - DER WELTFONDS -NACHHALTIG, BLACKROCK DEFENSIVE ADVANTAGE EMERGING MARKETS FUN, JNL EMERGING MARKETS INDEX FUND, IMCO EMERGING MARKETS PUBLIC EQUITY LP, SCOTTISH WIDOWS MANAGED INVESTMENT FUNDS ICVC -INT, DOUGLAS LOPES DA SILVA, BRIGHTER SUPER, MACQUARIE MULTI-FACTOR FUND, MACQUARIE TRUE INDEX EMERGING MARKETS FUND, PUBLIC TRUST AS TRUSTEE FOR AMP WHOLESALE E MARKETS FUND, CIBC EMERGING MARKETS EQUITY INDEX ETF, QIC LISTED EQUITIES FUND, SPARINVEST SICAV, STICHTING JURIDISCH EIGENAAR ACHMEA INVESTMENT MAN, AI STRATEGIC GLOBAL EQUITY FUND, AIA INVESTMENT FUNDS AIA EQUITY INCOME FUND, INVESTORS WHOLESALE EMERGING MARKETS EQUITIES TRUST, BARINGS GLOBAL EQUITY ALLOCATION FUND, A SUB-FUND, AXA INVESTMENT MANAGERS SCHWEIZ AG ON BEHALF OF AX, UNICARE SAVINGS PLAN, SCOTIA EMERGING MARKETS EQUITY INDEX TRACKER ETF, AXA IM ETF ICAV, AVIVA INVESTORS FUNDS ACS - AVIVA INVESTORS EMERGING MARKET, HSBC GLOBAL INVESTMENT FUNDS GLOBAL EQUITY VOLATILITY FOCUSE, FIDELITY GLOBAL EX-U.S. EQUITY INDEX INSTITUTIONAL, CARDANO GLOBAL SUSTAINABLE EQUITY FUND, COMMINGLED PENSION TRUST FUND (EMERGING MARKETS EQUITY INDEX, EMERGING MARKETS COMPLETION FUND, L.P., GOLDMAN SACHS ETF TRUST II - GOLDMAN SACHS MARKETB, PUBLIC EMPLOYEES' LONG-TERM CARE FUND, ROBECO QI CUST SUST EME MKTS ENHANCED INDEX EQUITIES FUND, ALASKA COMMON TRUST FUND, ANDRA AP-FONDEN, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE FO, AVIVA INVESTORS, MSCI EMERGING MARKETS EX CHINA IMI INDEX FUND, TRPH CORPORATION, LACM ACWI EX US EQUITY FUND L.P., LACM ACWI EX-US EQUITY CIT, TM FULCRUM DIVERSIFIED ABSOLUTE RETURN FUND, TM FULCRUM DIVERSIFIED LIQUID ALTERNATIVES FUND, FULCRUM FUNDS SPC-FULCRUM ENERGY-INFRAEST-RENEWABLES FUND SP, NOW: PENSION TRUSTEE LIMITED IN ITS CAPACITY AS TR, AMUNDI ETF ICAV - AMUNDI PRIME ALL COUNTRY WORLD UCITS ETF, CARESUPER, CONNOR CLARK & LUNN COLLECTIVE INVESTMENT TRUST, AMERICAN CENTURY ETF TRUST - AVANTIS



EMERGING MARK, POLICE AND FIREMEN'S RETIREMENT SYSTEM OF NEW JERS, THRIFT SAVINGS PLAN, BNP PARIBAS EASY MSCI ACWI SRI S - SERIES PAB 5% CAPPED UCIT, PIMCO BERMUDA DYNAMIC MULTI-ASSET STRATEGY FUND, PFA PENSION FORSIKRINGSAKTIESELSKAB, STICHTING AHOLD DELHAIZE PENSIOEN, ARK INVEST UCITS ICAV, STICHTING PENSIOENFDSVOOR DE WONINGCORPOR., STOREBRAND SICAV, FRANKLIN FUND ALLOCATOR SERIES - FRANKLIN EMERGING, THRIFT SAVINGS PLAN, SEI SELECT EMERGING MARKETS EQUITY ETF, GLOBAL CORE INFRASTRUCTURE INDEX FUND, GLOBAL CORE INFRASTRUCTURE INDEX NON-LENDABLE FUND E, WS FULCRUM DIVERSIFIED PRIVATE MARKETS (H) LTAF, FT WILSHIRE GLOBAL LARGE MINIMUM VARIANCE INDEX FUND, INVESTERINGSFORENINGEN NYKREDIT INVEST, TAKTISK ALLOKERING, SPW MULTI-MANAGER ICVC - SPW GLOBAL (EX UK) EQUITY, QMA JP EMERGING MARKETS ALL CAP OFFSHORE FUND, LTD, QMA JP EMERGING MARKETS ALL CAP ONSHORE FUND, L.P., WS FULCRUM DIVERSIFIED PRIVATE MARKETS LTAF, IZALTINO DOMINGOS DE SOUZA, ENVIRONMENT FUND, SPW MULTI-MANAGER ICVC - SPW TACTICAL FUND 1, SPW MULTI-MANAGER ICVC - SPW TACTICAL FUND 2, HSBC INDEX TRACKER INVESTMENT FUNDS - MSCI EMERGING MARKETS, HSBC INDEX TRACKER INVESTMENT FUNDS - MSCI EMERGING MARKETS, GERALDO MANOEL MELLO, ONEPATH GLOBAL EMERGING MARKETS SHARES(UNHEDGED) INDEX POOL, BORDER TO COAST GLOBAL MULTI FACTOR EQUITY INDEX F, TD EMERALD EMERGING MARKETS INDEX POOLED FUND TRUS, NORDEA ETF ICAV - BETAPLUS ENHANCED GLOBAL SUSTAINABLE EQUIT, POOL REINSURANCE COMPANY LIMITED, CUSTODY BANK OF JAPAN, LTD. AS TR FOR WLD LOW VOL S-M C E F, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE OF, UNIVERSAL-INVESTMENT-GESELLSCHAFT MBH ON BEHALF OF BROCKEN-U, KAPITALFORENINGEN INVESTIN PRO, PENSAM EQUITIES 2, VANGUARD EMERGING MARKETS EX-CHINA ETF, WM POOL - EQUITIES TRUST NO 74, WM POOL - EQUITIES TRUST NO. 75, DIVERSIFIED GLOBAL SHARE TRUST, HSBC BANK PLC AS TRUSTEE OF STATE STREET AUT EMERG, DIEGO BERRUTTI EMIG, ARAMCO ASIA SINGAPORE PTE. LTD., HSBC BANK PLCS AS TRUSTEE OF STATE STREET AUT GLOB, CBJ LTD AS TR FOR JP SCIENC AND TECHNOLOGY AGENCY



16619-9975, DEE STREET GLOBAL EQUITY FUND, COLUMBIA THREADNEEDLE (IRL) ICAV, AXA INVESTMENT MANAGERS SCHWEIZ AG ON BEHALF OF AX, INDUSTRIAL ALLIANCE INSURANCE AND FINANCIAL SERVICES INC., INTERNATIONALE KAPITALANLAGEGESELLSCHAFT MBH ACTING FOR ACCO, FIRST SENTIER INVESTORS GLOBAL UMBRELLA FUND PLC RQI GLOBAL, VAERDIPAPIRFONDEN NORDEA INVEST BASIS ANSVARLIG 5, VAERDIPAPIRFONDEN NORDEA INVEST BASIS ANSVARLIG 4, VAERDIPAPIRFONDEN NORDEA INVEST BASIS ANSVARLIG 3, VANGUARD INTERNATIONAL SHARES HIGH YIELD FUND, AVANTIS CIBC EMERGING MARKETS EQUITY ETF, STICHTING PENSIOENFONDS ABP, VGV POOLFONDS EME IV, VANDERSON CARDOSO, PAULO ROBERTO DA CUNHA MOURA, JOSE ROBERTO VIEIRA DA SILVA, GLAUCO DA COSTA SILVA, RODRIGO NOGUEIRA DE ARAUJO, LEGAL AND GENERAL ASSURANCE PENSIONS MNG LTD, LOS ANGELES COUNTY EMPLOYEES RET ASSOCIATION, JOSE ROBERTO DEBASTIANI, FIREMEN S ANNUITY AND BEN. FD OF CHICAGO, CITY OF NEW YORK GROUP TRUST, JOHN HANCOCK VARIABLE INS TRUST INTERN EQUITY INDEX TRUST, JOAO MERLO FILHO, NTGI QUANTITATIVE MANAGEMENT COLLEC FUNDS TRUST, THELCIO CLAUDINO MARIANO, MARCELO PRACANIA SERBOLONGHI, FERNANDA MOMENTE, JOSIVALDO JOSE DOS ANJOS, CARINA RABELO DE SOUZA FONSECA, LEONARDO SANTOS LEAL, WESLEY DINIZ, FRANCISCO FABIO DA SILVA SOUSA, JUNIOR FERNANDES DA SILVA, CAROLINE SARKIS, PIERRE URBANA FERNANDES DE LIMA, MARCELO NATALINO FERREIRA DA CUNHA, JANO GILSON TORRES, KEVIN FERNANDES ALVES, FELIPE TADEU REIS MACHADO, MATEUS HENRIQUE NERY DE SANTANA, GUMERCINO PEREIRA DE SOUZA, JOSE RENATO ASSUNCAO DE SOUSA, JOSE AUGUSTO DIAS JUNIOR, BB TOP MM BALANCEADO FI LP, JOSE RAMOS DE ALMEIDA, JEAN RENATO GEREMIAS, BB TOP ACOES DIVIDENDOS MIDCAPS FI, JOSE ALBERDAN COUTINHO DA SILVA, BB TERRA DO SOL FUNDO DE INVESTIMENTO MM CREDITO PRIVADO, FABIO CLERICI, CONSTRUCTION BUILDING UNIONS SUPER FUND, DEUTSCHE X-TRACKERS MSCI ALL WORLD EX US HEDGED EQUITY ETF, NORTHERN TRUST COLLECTIVE ALL COUNTRY WORLD I (ACWI) E-U F-L, NORTHERN TRUST COLLECTIVE EMERGING MARKETS



INDEX FUND-LEND, EDUARDO MELLO FONSECA, PIMCO RAE EMERGING MARKETS FUND LLC, ST STR MSCI ACWI EX USA IMI SCREENED NON-LENDING COMM TR FD, VICTORY MARKET NEUTRAL INCOME FUND, SPDR MSCI EMERGING MARKETS STRATEGICFACTORS ETF, AVADIS FUND - AKTIEN EMERGING MARKETS INDEX, KBI GLOBAL INVESTORS (NA) LTD CIT, JOSE CARLOS DE BARROS FILHO, MINISTRY OF ECONOMY AND FINANCE, JOHN HANCOCK FUNDS II INTERNATIONAL STRATEGIC EQUITY ALLOCAT, FIDELITY SALEM STREET T: FIDELITY TOTAL INTE INDEX FUND, VANGUARD INVESTMENT SERIES PLC, VANGUARD INV FUNDS ICVC-VANGUARD FTSE GLOBAL ALL CAP INDEX F, SPDR MSCI EMERGING MARKETS FOSSIL FUEL FREE ETF, ISHARES IV PUBLIC LIMITED COMPANY, THE MASTER TRUST BANK OF JAPAN, LTD. AS T OF MUTB400021492, ISHARES MSCI EMERGING MARKETS EX CHINA ETF, PRUDENTIAL INVESTMENT PORTFOLIOS 2 - PGIM QMA E. M. E. FUND, DWS INVESTMENT S.A. FOR ARERO - DER WELTFONDS, BB ACOES EQUIDADE IS FIF RESPONSABILIDADE LTDA, LUPERCIO JOSE FICOTO, ALLIANZ GLOBAL INVESTORS FUND - ALLIANZ BEST STYLE, ARIANE DE OLIVEIRA GONCALVES, BRASILPREV TOP RETURN FUNDO DE INVESTIMENTO EM ACOES, PENSIONDANMARK PENSIONSFORSIKRINGSAKTIESELSKAB, BB ONDINA II ACOES FI - BDR NIVEL I, NATIONAL EMPLOYMENT SAVINGS TRUST, PUBLIC EMPLOYEES RETIREMENT SYSTEM OF OHIO, HSBC ETFS PUBLIC LIMITED COMPANY, NATWEST TRUSTEE AND DEPOSITARY SERVICES LIMITED AS, ROYAL LONDON EQUITY FUNDS ICVC, HSBC INDEX TRACKER INVEST. FUNDS FTSE ALL WORLD INDEX FUND, NORDEA SUSTAINABLE SELECTION RETURN FUND, REASSURE LIMITED, CCANDL Q EMERGING MARKETS EQUITY UCITS FUND A SUB FUND OF CO, ABL GLOBAL EMERGING EQUITY INVESTMENT TRUST, SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS: SP, MGF, AMERICAN CENTURY ETF TRUST-AVANTIS RESPONSIBLE EME, INVESTERINGSFORENINGEN DANSKE INVEST SELECT, AMSELECT - ROBECO GLOBAL EQUITY EMERGING, ISHARES GLOBAL CLEAN ENERGY ETF, SEI GLOBAL MASTER FUND PLC - THE SEI FACTOR ALLOCA, BLACKROCK BALANCED CAPITAL PORTFOLIO OF BLACKROCK SERIES FUN, LEGAL & GENERAL FUTURE WORLD ESG EMERGING MARKETS,



INVESTERINGSFORENINGEN D. I. I. G. AC R. - A. KL, INVESTERINGSFORENINGEN D. I. I. G. AC R. - A. KL, THE MASTER TRUST BANK OF JAPAN, LTD. AS TR FOR MTBJ400076142, LEGAL GENERAL U. ETF P. LIMITED COMPANY, INVESCO MSCI EMERGING MARKETS ESG CLIMATE PARIS AL, RAYLIANT QUANTAMENTAL EMERGING MARKET EQUITY ETF, HSBC ETFS PLC HSBC MSCI EMERGING MARKETS CLIMATE PARIS ALIGN, RUTGERS, THE STATE UNIVERSITY, ISHARES GLOBAL CLEAN ENERGY INDEX ETF, INVESCO MARKETS III PLC - INVESCO FTSE EMERGING MA, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE FOR MUTB4000, THE MASTER TRUST BANK OF JAPAN, LTD. TRUSTEE MUTB400045794, THE MASTER TRUST BANK OF JAPAN, LTD. AS TR FOR MUTB400045792, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRU FO MTBJ400045849, THE MASTER TRUST BANK OF JAPAN, LTD. AS T. FOR MTBJ400045835, ISHARES CORE MSCI EMERGING MARKETS IMI INDEX ETF, WS ACCESS EMERGING MARKETS EQUITY FUND - ROBECO, COLONIAL FIRST STATE EMERGING MARKETS FUND 2, BB A57 FUNDO DE INVESTIMENTO FINANCEIRO EM AÇÕES RESPONSABIL, BB TOP ACOES ALL IN FIF RESP LIMITADA, BB ETF INDICE BOVESPA B3 BR+ FUNDO DE INDICE RESP LTDA, JOAO MARCOS JUNQUEIRA RIBEIRO, MATEUS PRINCE ANTUNES, JOAO MENEGAZZO, IRINEU DARIO STAUB, GABRIEL CARUSO, ANTONIO BENAIAS SILVA JUNIOR, LEANDRO DA SILVA DUARTE, LIENE RODRIGUES DE SOUZA, FERNANDO CARDOZO, FABIO CARDOZO, CLEBER FABIO DA SILVA, JOSE RICARDO LOPES MACHADO, JOSIEL DA SILVA SANTOS, JOSE EDUARDO PAES, JONAS AGNEZI, IGOR HENRIQUE SANTIAGO DA SILVA, ALEXANDRE DE SIQUEIRA, JORGE ALBERTO SILVA DE OLIVEIRA, MARCELO DELGADO LANDINI DE MATTOS, VLADMIR AGOSTINI CERQUEIRA, YARA KIKUE KAWANO, ANTONIO PIMENTEL REIS, BRUNO MENEZES PEREIRA, MARDETE BEZERRA DA SILVA, CHOGO IRAHA, MARCELO JOVANI D ALMARCO, ALTAMIR SANTOS FILHO, PEDRO HENRIQUE PIVA DE OLIVEIRA, FRANCO CLEIDSON FONSECA OLIVEIRA, EDUARDO FELICISSIMO AMARAL, JOSE ROMULO DE CASTRO VIEIRA, EUPOLEMO HOLANDA DE CASTRO, JOAO VITOR MORETO FERNANDES, VALDECIR MACIEL JUNIOR, VERUSKA MATISUSHITA COMARIN, GEOVAN DANTAS FERRAZ, ROBERTO AOKI ROMERO, HUMBERTO SOUZA COUTINHO,



LAERTE LOPES RAMOS, RAFAEL ECKE TAVARES BUSANELLO, FELIPE SOUZA, CARLOS DE OLIVEIRA, ADRIANO DIAS DE OLIVEIRA, ROBERTO DE ARAUJO, PAULO LUIS SCHNEIDER, JAQUELINE DINIZ BARROS, MARCO ANTONIO MONTEIRO BOURGUIGNON, BRUNO VRBAN AQUINO, FRANCISCO ERALDO PEREIRA DOS SANTOS, THIAGO TITO DE ANDRADE, THIAGO VALENTIM PIXITORI CARDOSO.



## Anexo I / Annex I

### **CPFL ENERGIA S.A.**

Companhia Aberta

CNPJ/MF 02.429.144/0001-93 - NIRE 35.300.186.133

### **Mapa Sintético Consolidado Final de Votação / Final Consolidated Synthetic Voting Map**

#### **AGO / AGM**

**1. Tomar as contas dos administradores e examinar, discutir e votar o Relatório da Administração e as Demonstrações Financeiras da Companhia, acompanhadas dos Pareceres dos Auditores Independentes e do Conselho Fiscal, relativos ao exercício social encerrado em 31 de dezembro de 2025.**

*1. To acknowledge the management's accounts and examine, discuss and vote on the Company's Management's Report and Financial Statements, accompanied by the Opinions of the Independent Auditors and of the Fiscal Council, related to the fiscal year ended on December 31<sup>st</sup>, 2025.*

<b>ON</b>	<b>Aprovar / Approve</b>	<b>Rejeitar / Reject</b>	<b>Abster-se / Abstain</b>
1.080.670.421	1.053.673.463	1.333.449	25.663.509

**2. Aprovar a proposta de destinação do resultado do exercício social encerrado em 31 de dezembro de 2025 e a distribuição de dividendos a serem pagos até 31 de dezembro de 2026, nos termos do artigo 205, parágrafo 3º, da Lei das S.A.**

*2. To approve the proposal of allocation of result of the fiscal year ended on December 31<sup>st</sup>, 2025, and the distribution of dividends to be paid until December 31<sup>st</sup>, 2026, under the terms of Article 205, paragraph 3, of the Brazilian Corporation Law.*

<b>ON</b>	<b>Aprovar / Approve</b>	<b>Rejeitar / Reject</b>	<b>Abster-se / Abstain</b>
1.080.670.421	1.080.250.157	412.835	7.429

**3. Indicação de candidatos ao conselho fiscal por acionistas minoritários detentores de ações com direito a voto.**

*3. Nomination of candidates to the fiscal council by minority shareholders with voting rights.*

<b>Rafael Alves Rodrigues / Bruno Varella</b>			
<b>ON</b>	<b>Aprovar / Approve</b>	<b>Rejeitar / Reject</b>	<b>Abster-se / Abstain</b>
115.917.460	98.894.093	17.023.367	0

**4. Eleger os seguintes membros do Conselho Fiscal**

*4. To elect the members of the Fiscal Council*

<b>Sr. Mingming Chen (Efetivo) / Sra. Li Ruijuan (Suplente)</b>			
<b>ON</b>	<b>Aprovar / Approve</b>	<b>Rejeitar / Reject</b>	<b>Abster-se / Abstain</b>
			/



			<b>Abstain</b>
964.752.961	964.522.080	65	230.816
Sr. Vinicius Nishioka (Efetivo) / Mr. Luiz Cláudio Gomes do Nascimento (Suplente)			
<b>ON</b>	<b>Aprovar / Approve</b>	<b>Rejeitar / Reject</b>	<b>Abster-se / Abstain</b>
964.752.961	964.522.145	0	230.816

**5. Fixar o montante global da remuneração a ser paga aos administradores da Companhia e aos membros do Conselho Fiscal no período de maio de 2026 a abril de 2027.**

*5. To establish the overall compensation to be paid to the Company's managers and to the members of the Fiscal Council for the period of May 2026 to April 2027.*

<b>ON</b>	<b>Aprovar / Approve</b>	<b>Rejeitar / Reject</b>	<b>Abster-se / Abstain</b>
1.080.670.421	1.017.059.287	63.384.553	226.581

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#### AGE / EGM

**1. Ratificar a eleição dos seguintes membros ao Conselho de Administração.**

*1. To ratify the election of the following Board of Directors' members.*

Sr. Peng Sun e Sr. Zhonghua Wei <i>Mr. Peng Sun and Mr. Zhonghua Wei</i>			
<b>ON</b>	<b>Aprovar / Approve</b>	<b>Rejeitar / Reject</b>	<b>Abster-se / Abstain</b>
1.081.081.908	1.007.456.730	73.202.662	422.516

**2. Aprovar a alteração do artigo 18 do Estatuto Social da Companhia para refletir a reorganização interna da Vice-Presidência de Operações de Mercado e da Vice-Presidência de Desenvolvimento de Negócios.**

*2. To approve the amendment to Article 18 of the Company's Bylaws to reflect the internal restructuring of the Market Operations Vice Presidency and the Business Development Vice Presidency.*

<b>ON</b>	<b>Aprovar / Approve</b>	<b>Rejeitar / Reject</b>	<b>Abster-se / Abstain</b>
1.081.081.908	1.081.044.458	28.954	8.496

**3. Aprovar a consolidação do Estatuto Social da Companhia.**

*3. To approve the consolidation of the Company's Bylaws.*

<b>ON</b>	<b>Aprovar / Approve</b>	<b>Rejeitar / Reject</b>	<b>Abster-se / Abstain</b>
1.081.081.908	1.080.816.202	230.019	35.687



**Anexo II / Annex II**

**Estatuto Social Consolidado / Consolidated Bylaws**

**CPFL ENERGIA S.A.**  
**Publicly Held Company**  
CNPJ/ME 02.429.144/0001-93  
NIRE 35.300.186.133

**CPFL ENERGIA S.A.**  
**Companhia Aberta**  
CNPJ/ME 02.429.144/0001-93  
NIRE 35.300.186.133

**BYLAWS OF CPFL ENERGIA S.A.**

**ESTATUTO SOCIAL DA CPFL ENERGIA S.A.**

**CHAPTER I**

**CAPÍTULO I**

**CORPORATE NAME, PURPOSES,  
HEADQUARTERS AND TERM**

**DENOMINAÇÃO, OBJETO, SEDE E  
DURAÇÃO**

**Article 1** - CPFL Energia S.A. shall be governed by these Bylaws and the applicable legislation.

**Artigo 1** - A CPFL Energia S.A. reger-se-á pelo presente Estatuto Social e pela legislação aplicável.

**Sole Paragraph** – With the Company joining the special listing segment named Novo Mercado of B3 S.A. – Brasil, Bolsa, Balcão (“B3”), the Company, its shareholders, including controlling shareholders, its management members, and the Fiscal Council members, when installed, shall obey the provisions of the Rules of Novo Mercado.

**Parágrafo Único** – Com o ingresso da Companhia no Novo Mercado da B3 S.A. – Brasil, Bolsa, Balcão (“B3”), sujeitam-se a Companhia, seus acionistas, incluindo acionistas controladores, membros da administração e membros do Conselho Fiscal, quando instalado, às disposições do Regulamento do Novo Mercado.

**Article 2** - The Company has as its corporate purpose to:

**Artigo 2** - A Companhia tem por objeto social:

(a) foster enterprises in energy generation, distribution, transmission, trading, and related activities;

(a) a promoção de empreendimentos no setor de geração, distribuição, transmissão e comercialização de energia e atividades correlatas;

(b) foster services related to energy, as well as technical, operating, administrative and financial support services, especially to subsidiary and affiliated companies; and

(b) a promoção de serviços em negócios de energia, bem como de serviços de apoio técnico, operacional, administrativo e financeiro, especialmente a subsidiárias e afiliadas; e

(c) hold interest in the capital of other companies, or in associations, foundations, or consortia, especially companies having as

(c) a participação no capital de outras sociedades, ou a participação em associações, fundações ou consórcios,



purpose fostering, building, setting up and commercially exploring projects for the energy generation, distribution, transmission, trading, and related services.

**Sole Paragraph** – The Company shall fulfill its corporate purpose considering the short and long term economic, social, environmental, and legal effects regarding active employees, suppliers, consumers, Company's creditors, as well as regarding the communities in which it operates, both locally and globally.

**Article 3** - The Company has its headquarters and jurisdiction in the city of Campinas, State of São Paulo, at Rua Jorge de Figueiredo Corrêa, nº 1.632, parte, Jardim Professora Tarcília, CEP 13087-397, and may open, alter, and close branches, offices, agencies, or other facilities in any places of Brazil, by decision of the Board of Executive Officers, or abroad, by decision of the Board of Directors.

**Article 4** - The duration of the Company's term is undetermined.

notadamente cujo objeto seja promover, construir, instalar e explorar projetos de geração, distribuição, transmissão, comercialização de energia e serviços correlatos.

**Parágrafo Único** - A Companhia cumprirá seu objeto social considerando os efeitos econômicos, sociais, ambientais e legais de curto e longo prazo em relação aos colaboradores ativos, fornecedores, consumidores, credores, bem como às comunidades em que opera, tanto local quanto globalmente.

**Artigo 3** - A Companhia tem sede e foro na cidade de Campinas, Estado de São Paulo, na Rua Jorge de Figueiredo Corrêa, nº 1.632, parte, Jardim Professora Tarcília, CEP 13087-397, podendo abrir, alterar e encerrar filiais, escritórios, agências ou outras instalações em qualquer parte do País, por deliberação da Diretoria Executiva e, no exterior, por deliberação do Conselho de Administração.

**Artigo 4** - O prazo de duração da Companhia é indeterminado.

## CHAPTER II

### CAPITAL STOCK AND SHARES

**Article 5** - The capital stock of the Company is R\$ 9,435,625,759.75, fully subscribed and paid in, divided into 1,152,254,440 common shares, all nominative, book-entry shares with no par value.

**Paragraph 1** - The shares are indivisible before the Company, and each share shall be entitled to 1 vote in the Shareholders' Meetings.

**Paragraph 2** - The subscribed shares shall be paid in one lump sum.

**Paragraph 3** - The shareholder who fails to pay in its subscribed shares, shall pay interest in arrears of 1% per month or fraction thereof, counted as of the 1<sup>st</sup> day from the failure to perform the obligation, monetarily adjusted as

## CAPÍTULO II

### DO CAPITAL SOCIAL E DAS AÇÕES

**Artigo 5** - O capital social da Companhia é de R\$9.435.625.759,75, totalmente subscrito e integralizado, dividido em 1.152.254.440 ações ordinárias, todas nominativas, escriturais, e sem valor nominal.

**Parágrafo 1** - As ações são indivisíveis perante a Companhia e cada ação terá direito a 1 voto nas Assembleias Gerais.

**Parágrafo 2** - As integralizações das ações subscritas serão efetivadas à vista.

**Parágrafo 3** - A mora do acionista na integralização do capital subscrito importará a cobrança de juros de 1% ao mês, ou fração, contados do 1º dia do não cumprimento da obrigação, correção



allowed by law, added by a fine equivalent to 10% of the amount in arrears and not paid up.

**Paragraph 4** - The Company and/or its Subsidiaries and Affiliated companies may acquire shares issued by itself for purposes of cancellation or to be kept as treasury shares, as well as determine that they will be sold or replaced on the market, by resolution of the Board of Directors, observing the rules issued by the Brazilian Securities and Exchange Commission (“CVM”), and other applicable legal provisions.

**Paragraph 5** - The Company, by resolution of the Board of Executive Officers, shall retain book-entry shares services with a financial institution authorized by the CVM to provide such services, and the shareholders may be charged for the fee set forth in Paragraph 3, of Article 35, of Law No. 6,404/76 (“Brazilian Corporate Law”), and that may be defined in the custody agreement.

**Article 6** - The capital stock may be increased, pursuant to Article 168 of Brazilian Corporate Law, by issuing up to 365,660,306 new common shares, by decision of the Board of Directors, which will establish the issuance conditions, irrespective of amendments to the Bylaws.

**Paragraph 1** - Up to the limit of the authorized capital, the Board of Directors may also decide on the following: (i) issuance of debentures convertible into shares or subscription warrants which may be issued without preemptive rights of shareholders, pursuant to Article 172 of Brazilian Corporate Law and (ii) the granting of stock options of the Company to management members and employees of the Company or its subsidiaries and affiliated companies, or natural persons providing services thereto, without preemptive right to current shareholders, in accordance with the plan approved by the Shareholders’ Meetings.

**Paragraph 2** – In the event provided in Paragraph 1 of this Article, the Board of Directors shall set the issue price and the

monetária na forma admitida em lei, mais multa equivalente a 10% do valor em atraso e não integralizado.

**Parágrafo 4** - A Companhia e/ou suas Subsidiárias e Afiliadas poderão adquirir ações de sua própria emissão, para efeito de cancelamento ou permanência em tesouraria, bem como determinar a sua revenda ou recolocação no mercado, por deliberação do Conselho de Administração, observadas as normas expedidas pela Comissão de Valores Mobiliários (“CVM”) e demais disposições legais aplicáveis.

**Parágrafo 5** - A Companhia, por deliberação da Diretoria Executiva, contratará serviços de ações escriturais com instituição financeira autorizada pela CVM a manter esses serviços, podendo ser cobrada dos acionistas a remuneração de que trata o parágrafo 3º, do Artigo 35, da Lei nº 6.404/76 (“Lei das S.A.”), e que venha a ser definida no contrato de custódia.

**Artigo 6** - O capital social poderá ser aumentado, na forma do Artigo 168 da Lei das S.A., mediante a emissão de até 365.660.306 novas ações ordinárias, por deliberação do Conselho de Administração, que fixará as condições de emissão, independentemente de alterações do Estatuto Social.

**Parágrafo 1** - Até o limite do capital autorizado, o Conselho de Administração poderá, ainda, deliberar sobre: (i) a emissão de debêntures conversíveis em ações ou bônus de subscrição, que poderá ser realizada sem direito de preferência para os acionistas, nos termos do Artigo 172 da Lei das S.A.; e (ii) a outorga de opção de compra de ações da Companhia a membros da administração e empregados da Companhia ou de suas subsidiárias ou afiliadas, ou a pessoas naturais que lhes prestem serviços, sem direito de preferência para os acionistas, de acordo com plano aprovado pela Assembleia Geral.

**Parágrafo 2** - Na hipótese prevista no Parágrafo 1 deste Artigo, competirá ao Conselho de Administração fixar o preço de



number of shares to be subscribed, as well as the date term and conditions to subscribe and to pay up, except for the payment in property, which shall depend on the approval by the Shareholders' Meetings, in accordance with the applicable law and regulation.

**Paragraph 3** - At the discretion of the Board of Directors, the Company may issue shares, debentures convertible into shares or subscription warrants to be sold in stock exchanges or by means of public subscriptions or in exchange for shares in the context of tender offers aimed at acquiring control without the preemptive rights or with a reduced term for the exercise of preemptive rights pursuant to the provisions of Article 172 of Brazilian Corporate Law.

**Article 7** - The Company may issue securities (including, but not limited to, debentures, promissory notes, and subscription bonuses), convertible into shares or not, which shall entitle their holders to credit rights against it.

emissão e o número de ações a serem subscritas, bem como o prazo e condições da subscrição e integralização, com exceção da integralização em bens, que dependerá da aprovação da Assembleia Geral, na forma da lei e da regulamentação aplicável.

**Parágrafo 3** - A critério do Conselho de Administração, a Companhia poderá ser excluído o direito de preferência para os acionistas, ou reduzido o prazo para o exercício do direito de preferência, na emissão de ações, debêntures conversíveis em ações ou bônus de subscrição, cuja colocação seja feita mediante venda em bolsa de valores ou subscrição pública ou, ainda, permuta por ações em oferta pública de aquisição de controle, nos termos do Artigo 172 da Lei das S.A..

**Artigo 7** - A Companhia poderá emitir valores mobiliários (incluindo, mas não se limitando, a debentures, notas promissórias e bônus de subscrição), conversíveis ou não em ações, que conferirão aos seus titulares direito de crédito contra ela.

### CHAPTER III

#### THE SHAREHOLDERS' MEETINGS

**Article 8** - The Shareholders' Meetings shall meet annually until April 30<sup>th</sup> of each year and extraordinarily whenever called by the Board of Directors, by the Fiscal Council, or by shareholders, in order to:

- (a) decide on the management accounts referring to the last fiscal year;
- (b) examine, discuss, and vote the financial statements, accompanied by the opinion of the Fiscal Council;
- (c) decide on the allocation of the net profit for the fiscal year and distribution of dividends;

### CAPÍTULO III

#### DA ASSEMBLEIA GERAL

**Artigo 8** - A Assembleia Geral reunir-se-á ordinariamente, até o dia 30 de abril de cada ano e extraordinariamente sempre convocada pelo Conselho de Administração, pelo Conselho Fiscal ou pelos acionistas, a fim de:

- (a) tomar as contas dos administradores relativas ao último exercício social;
- (b) examinar, discutir e votar as demonstrações financeiras, instruídas com parecer do Conselho Fiscal;
- (c) deliberar sobre a destinação do lucro líquido do exercício e a distribuição dos dividendos;



(d) elect and dismiss the effective and alternate members of the Board of Directors and Fiscal Council;

(d) eleger e destituir os membros efetivos e suplentes do Conselho de Administração e do Conselho Fiscal;

(e) establish the global compensation of the members of the Board of Directors and the Board of Executive Officers, as well as the compensation of the Fiscal Council;

(e) a fixação dos honorários globais dos membros do Conselho de Administração e da Diretoria Executiva, bem como os honorários do Conselho Fiscal;

(f) cancel its registration as a Publicly-Held Company with the Brazilian Securities and Exchange Commission;

(f) o cancelamento do registro de Companhia Aberta perante a Comissão de Valores Mobiliários;

(g) decide on the plans for the granting of stock options of the Company to management members and employees of the Company and its subsidiary and affiliated companies, or natural persons providing services without the preemptive rights by the shareholders;

(g) os planos para outorga de opção de compra de ações da Companhia a membros da administração e empregados da Companhia e de suas subsidiárias e afiliadas ou a pessoas naturais que lhes prestem serviços, sem direito de preferência dos acionistas;

(h) decide on the execution of transactions with related parties regarding the disposal or contribution of assets to another company, in case the value of the transaction corresponds to an amount higher than 50% of the value of the company's total assets mentioned in the last approved balance sheet;

(h) a celebração de transações com partes relacionadas, a alienação ou a contribuição para outra empresa de ativos, caso o valor da operação corresponda a mais de 50% do valor dos ativos totais da Companhia constantes do último balanço aprovado;

(i) decide on the amendments to the Bylaws;

(i) a reforma do Estatuto Social;

(j) decide on the dissolution and liquidation of the Company;

(j) a dissolução e liquidação da Companhia;

(k) decide on other attributions pursuant to the law and these Bylaws.

(k) Outras atribuições nos termos da lei e deste Estatuto Social.

**Article 9** - The Shareholders' Meetings shall be chaired by the Chairman of the Board of Directors, or in his/her absence, by the substitute, or in the absence of the substitute, by any other appointed member of the Board of Directors. The Chair of the Shareholder's Meetings shall select the Secretary.

**Artigo 9** - As Assembleias Gerais serão presididas pelo Presidente do Conselho de Administração, na sua ausência, pelo seu substituto e, na ausência deste, por outro membro apontado pelo Conselho de Administração. Caberá ao Presidente da Assembleia Geral a escolha do Secretário.

**Sole Paragraph** - The decisions of the Shareholders' Meetings shall be taken by the favorable vote of the simple majority of the attending shareholders.

**Parágrafo Único** - As deliberações das Assembleias Gerais serão tomadas pelo voto favorável da maioria simples dos acionistas presentes.



**Article 10** - The shareholders may be represented in the Shareholders' Meetings by an attorney-in-fact, appointed pursuant to Paragraph 1, Article 126, Brazilian Corporate Law, being requested the advance delivery of the power of attorney instrument and necessary documents, pursuant to the legislation in force and the Meeting's call notice.

**Article 11** – The Shareholders' Meetings may only consider and vote on the matters in the agenda of the Call Notice.

**Sole Paragraph** – All documents pertaining to the matters to be considered and voted in the Shareholders' Meetings must be made available to shareholders in accordance with the current regulations.

**Artigo 10** - Os acionistas poderão fazer-se representar nas Assembleias Gerais por procurador, constituído na forma do Parágrafo 1º do Artigo 126 da Lei das S.A., sendo solicitado o depósito prévio do instrumento de procuração e documentos necessários nos termos da legislação em vigor e da convocação da assembleia.

**Artigo 11** - A Assembleia Geral somente poderá deliberar sobre assuntos constantes da ordem do dia do Edital de Convocação.

**Parágrafo Único** - Todos os documentos pertinentes à(s) matéria(s) a ser(em) deliberada(s) na Assembleia Geral deverão ser colocados à disposição dos acionistas de acordo com a regulamentação vigente.

## CHAPTER IV

### MANAGEMENT BODIES

#### SECTION I

##### General Provisions Applicable to the Management Bodies

**Article 12** - The management of the Company shall be incumbent on the Board of Directors and the Board of Executive Officers.

**Paragraph 1** - The position of Chairman of the Board of Directors shall not be accumulated by the Chief Executive Officer or main executive officer of the Company.

**Paragraph 2** - At the Management Bodies meetings, the participation of the members shall be allowed through teleconference or videoconference, and votes shall be admitted by means of delegation made in favor of another member, in writing, by electronic mail or by any other means of communication, and the members who vote as such shall be counted as present.

**Article 13** - The management members shall take office in their respective positions upon

## CAPÍTULO IV

### DOS ÓRGÃOS DA ADMINISTRAÇÃO

#### SEÇÃO I

##### Disposições Comuns aos Órgãos da Administração

**Artigo 12** - A administração da Companhia compete ao Conselho de Administração e à Diretoria Executiva.

**Parágrafo 1** – O cargo de Presidente do Conselho de Administração e de Diretor-Presidente ou principal executivo da Companhia não poderão ser acumulados pela mesma pessoa.

**Parágrafo 2** – Nas reuniões dos Órgãos de Administração será permitida a participação dos membros através de conferência telefônica ou videoconferência e os votos serão admitidos mediante delegação feita a favor de outro membro, por escrito, por correio eletrônico ou por qualquer outro meio de comunicação, e os membros que assim votarem serão contados como presentes.

**Artigo 13** - Os membros da administração serão investidos em seus respectivos cargos



signing the instrument of investiture, which shall include their subjection to the commitment clause set forth in article 32 of the Bylaws, in the appropriate book, as well as the compliance with the applicable legal requirements, and shall remain in their positions until the newly elected management members take office.

**Sole Paragraph** - The management members of the Company shall automatically adhere to the Code of Conduct, to the Policies for Disclosure of Material Act or Fact and Trading on Company Securities, upon taking office.

mediante assinatura de termo de posse, que deve contemplar sua sujeição à cláusula compromissória referida no Artigo 32 deste Estatuto Social, no livro próprio, bem como ao atendimento dos requisitos legais aplicáveis, e permanecerão em seus cargos até a investidura dos novos membros da administração eleitos.

**Parágrafo Único** - Os membros da administração da Companhia aderirão automaticamente ao Código de Conduta, às Políticas de Divulgação de Ato ou Fato Relevante e de Negociação de Valores Mobiliários de Emissão da Companhia, ao tomarem posse.

## SECTION II

### The Board of Directors

**Article 14** - The Board of Directors shall be composed of at least 5 and at most 9 members, elected and dismissible by the Shareholders' Meetings, for a unified 2-year term, being permitted their reelection.

**Paragraph 1** – In the composition of the Board of Directors, there should be at least 2 or 20%, whichever is higher, Independent Director(s), pursuant to the definition of the Rules of Novo Mercado, being the characterization of the individuals appointed to the Board of Directors as independent directors resolved on the Shareholders' Meetings which elects them.

**Paragraph 2** - When the result of the percentage referred to in the paragraph above is a fractional number, the Company shall increase the number to the nearest round number.

**Paragraph 3** - The Board of Directors shall have a Chairman elected by its members in the first ordinary meeting that takes place after the election of the members of the Board of Directors.

**Paragraph 4** - The Shareholders' Meetings may elect alternate members for the Board of Directors who will substitute the respective

## SEÇÃO II

### Do Conselho de Administração

**Artigo 14** - O Conselho de Administração é composto por no mínimo 5 e no máximo 9 membros, todos eleitos e destituíveis pela Assembleia Geral, com mandato unificado de 2 anos, sendo permitida a reeleição.

**Parágrafo 1** - O Conselho de Administração deverá ser composto por no mínimo, 2 ou 20% de conselheiros independentes, o que for maior, conforme definição do Regulamento do Novo Mercado, devendo a caracterização dos indicados ao Conselho de Administração como conselheiros independentes ser deliberada na Assembleia Geral que os eleger.

**Parágrafo 2** - Quando o resultado do percentual referido no parágrafo acima for um número fracionário, a Companhia deve proceder ao arredondamento para o número inteiro imediatamente superior.

**Parágrafo 3** - O Conselho de Administração terá um Presidente eleito por seus membros na primeira reunião ordinária que ocorrer após a eleição dos conselheiros.

**Parágrafo 4** - A Assembleia Geral poderá eleger suplentes para o Conselho de Administração que substituirão o(s)



effective member(s) of the Board of Directors in their absence(s) or occasional impediment(s), observing the provisions set out in these Bylaws.

**Article 15** - In the event of any vacancy in the Board of Directors, the position will be filled pursuant to the law.

**Paragraph 1** – In the absence or in case of temporary impediment of the Chairman of the Board of Directors, he/she shall be replaced in his/her functions by another Member of the Board of Directors that the Chairman may appoint and, if there is no such appointment, as elected by the majority of members of the Board of Directors.

**Paragraph 2** – When the position of Chairman of the Board of Directors is vacant, the Board of Directors shall elect the new Chairman, who shall perform his/her duties for the remaining term of office.

**Article 16** - The duties of the Board of Directors, besides other powers granted by the law or by these Bylaws, are to deliberate about:

(a) general business guidelines of the Company and its subsidiary and affiliated companies, approving, individually and/or on a consolidated basis, the strategic plans, expansion projects, investment programs, corporate policies, annual budgets and five-year business plan, as well as their annual reviews;

(b) election of the Chief Executive Officer and the Vice Presidents of the Company, setting their monthly remuneration, with due regard to the global amount established by the Shareholders' Meetings;

(c) nominations, by the Chief Executive Officer, for the management bodies and for the Fiscal Council (if installed) of its subsidiary and affiliated companies, according to internal rules;

(d) supervision of the officers' administration, examining at any time the minutes, books and

conselheiro(s) efetivo(s) a que estiver(em) vinculado(s), em sua(s) ausência(s) ou impedimento(s) temporário(s), observado o disposto neste Estatuto Social.

**Artigo 15** - Ocorrendo vacância no Conselho de Administração, o preenchimento se dará na forma da lei.

**Parágrafo 1** – No caso de ausência ou impedimento temporário do Presidente do Conselho de Administração, suas atribuições serão exercidas por outro Conselheiro indicado pelo Presidente do Conselho de Administração e, não havendo indicação, por escolha da maioria dos demais membros do Conselho.

**Parágrafo 2** - No caso de vacância do cargo de Presidente do Conselho, o Conselho de Administração deverá nomear o seu novo Presidente, exercendo o substituto o mandato pelo prazo restante.

**Artigo 16** - Compete ao Conselho de Administração, além das demais atribuições previstas em lei ou neste Estatuto Social, deliberar sobre:

(a) orientação geral dos negócios da Companhia e de suas subsidiárias e afiliadas, aprovando, de forma individual e/ou consolidada, os planos estratégicos, os projetos de expansão, os programas de investimento, as políticas empresariais, os orçamentos anuais e o plano quinquenal de negócios, bem como suas revisões anuais;

(b) eleição do Diretor-Presidente e os Diretores Vice-Presidentes da Companhia, fixando a remuneração mensal, respeitado o montante global estabelecido pela Assembleia Geral;

(c) indicações a serem feitas pelo Diretor-Presidente para compor os órgãos de administração e o Conselho Fiscal (se instalado) das subsidiárias e afiliadas, conforme regras internas;

(d) fiscalização da administração dos diretores, examinando, a qualquer tempo, as



documents of the Company, requesting through the Chief Executive Officer, information about executed contracts, or contracts to be executed, and any other acts by the Company and its subsidiary and affiliated companies;

(e) examination, at any time, of any matter in connection with the business of the Company and/or its subsidiary and affiliated companies;

(f) calling the Shareholders' Meetings, whenever it deems convenient, or in the cases the call is determined by law or by these Bylaws;

(g) expressing its opinion on the Management's Report, the accounts of the Board of Executive Officers and the financial statements and recommending to the Shareholders' Meetings the allocation of the net profit of each fiscal year;

(h) interim and/or periodical dividends pursuant to the legislation in force, as well as declare interest on equity, observing the provisions herein;

(i) examining the quarterly results of the Company;

(j) proposal of plan for the granting of stock options of the Company to management members and employees of the Company and its subsidiary and affiliated companies herein, to be submitted to the Shareholders' Meetings;

(k) the subsidiaries and affiliated companies' proposal for amendment to their Bylaws or Articles of Association and submit the proposal to the amendment to the Company's Bylaws to the approval of the Shareholders' Meetings;

(l) the subsidiaries and affiliated companies' proposal for capital increase and/or reduction and submit the proposal for the Company's capital increase/reduction to the approval of the Shareholders' Meetings;

atas, livros e papéis da Companhia, solicitando, através do Diretor-Presidente, informações sobre contratos celebrados, ou em vias de celebração, e quaisquer outros atos, pela Companhia e pelas suas subsidiárias e afiliadas;

(e) o exame, a qualquer tempo, de qualquer assunto referente aos negócios da Companhia e/ou de suas subsidiárias e afiliadas;

(f) convocação da Assembleia Geral, quando julgar conveniente, ou nos casos em que a convocação é determinada pela lei ou por este Estatuto Social;

(g) manifestar-se sobre o Relatório da Administração, as contas da Diretoria Executiva e as demonstrações financeiras e propor à Assembleia Geral a destinação do lucro líquido de cada exercício;

(h) dividendos intermediários e/ou intercalares, nos termos da legislação em vigor, bem como declarar juros sobre capital próprio, observado o disposto neste Estatuto Social;

(i) apreciar os resultados trimestrais da Companhia;

(j) proposta de plano para a outorga de opção de compra de ações da Companhia aos membros da administração e empregados da Companhia e de suas subsidiárias e afiliadas, nos termos deste Estatuto Social, a ser submetida às Assembleias Gerais;

(k) a proposta de alteração dos Estatutos Sociais ou Contratos Sociais das companhias subsidiárias e afiliadas e submeter à aprovação das Assembleias Gerais a proposta de alteração do Estatuto Social da Companhia;

(l) a proposta de aumento e/ou redução do capital social das companhias subsidiárias e afiliadas e submeter à aprovação da Assembleia Geral a proposta de aumento



e/ou redução do capital social da Companhia;

(m) conditions to issue securities for public distribution which shall entitle their holders to credit rights against the company;

(m) condições de emissão de valores mobiliários à distribuição pública, que conferirá aos seus titulares direitos creditórios contra a companhia;

(n) agreements by the Company or its subsidiary and affiliated companies with controlling shareholders and/or their Related Parties, except if between the Company and its subsidiary and affiliated companies or among the Company's subsidiary and affiliated companies, in an amount equal to or higher than R\$ 18,253,566.75;

(n) contratos pela Companhia ou pelas suas subsidiárias e afiliadas, com acionistas controladores e/ou suas Partes Relacionadas, exceto se entre a Companhia e suas controladas e coligadas ou entre controladas e coligadas da Companhia, de valor igual ou superior a R\$ 18.253.566,75;

(o) agreements of any nature by the Company or its subsidiaries and affiliated companies in a global amount equal to or higher than R\$ 72,791,385.83, even if concerning expenses provided in the annual budget or in the five year business plan;

(o) contratos de qualquer natureza pela Companhia ou pelas suas subsidiárias e afiliadas de valor global igual ou superior a R\$ 72.791.385,83, ainda que se refira a despesas previstas no orçamento anual ou no plano quinquenal de negócios;

(p) remunerated transference, guarantee constitution (or any other kind of encumbrance) of any fixed asset in an amount equal to or higher than R\$ 5,417,213.38 by the Company and its subsidiary and affiliated companies;

(p) cessão onerosa e constituição de garantia (ou qualquer outra forma de oneração) sobre qualquer ativo fixo de valor igual ou superior a R\$ 5.417.213,38 pela Companhia e suas subsidiárias e afiliadas;

(q) offering of guarantee and/or loan, by the Company and/or its subsidiary and affiliated companies, except when pursuant to the purpose of the Company and/or if between the Company and its subsidiary and affiliated companies or among them;

(q) prestação de garantia e/ou empréstimo pela Companhia e/ou suas subsidiárias e afiliadas, exceto quando nos termos do objeto da Companhia e/ou se entre a Companhia e suas subsidiárias e afiliadas ou entre subsidiárias da Companhia e entre elas;

(r) assumption of debt and/or obligations undertaken, by the Company and/or its subsidiary and affiliated companies, to the benefit or in favor of third parties, except if between the Company and its subsidiary and affiliated companies or among the Company's subsidiary and affiliated companies;

(r) assunção de dívidas e/ou obrigações assumidas, pela Companhia e/ou suas subsidiárias e afiliadas, em benefício ou favor de terceiros, exceto se entre a Companhia e suas subsidiárias e afiliadas ou entre subsidiárias e afiliadas da Companhia;

(s) donation (or any kind of non-remunerated transference of any asset, cash or even through the assignment of rights) by the Company and its subsidiary and affiliated companies:

(s) doação (ou qualquer tipo de cessão gratuita de qualquer ativo, dinheiro ou mesmo através da cessão de direitos) pela Companhia e suas subsidiárias e afiliadas:



(s.i) in amount equal to or higher than R\$ 72,791,385.83 if made between the Company with and/or between companies that are directly or indirectly 100% owned by CPFL Energia S.A.; and

(s.i) em valor igual ou superior a R\$ 72.791.385,83 se realizado entre a Companhia e/ou entre empresas que sejam direta ou indiretamente detidas em 100% pela CPFL Energia S.A.; e

(s.ii) in any amount in all other cases.

(s.ii) em qualquer valor nos demais casos.

(t) any change in the human resources rules, regulations and proceedings that may have a substantial increase in the costs of the Company and/or its subsidiary and affiliated companies;

(t) qualquer alteração nas normas, regras e procedimentos de recursos humanos que possa aumentar substancialmente nos custos da Companhia e/ou das subsidiárias e afiliadas;

(u) selection and/or dismissal of the independent auditors of the Company and its subsidiary and affiliated companies, pursuant to Brazilian Corporate Law;

(u) seleção e/ou destituição dos auditores externos da Companhia e das subsidiárias e afiliadas, nos termos da Lei das S.A.;

(v) incorporation and winding up of subsidiaries, direct or indirect participation in consortia and on the acquisition or disposal of interest in other companies, whether by the Company by its direct or indirect subsidiaries;

(v) constituição e extinção de sociedades controladas, a participação, direta ou indireta, em consórcios e a aquisição ou alienação de participações em outras sociedades pela Companhia e pelas suas subsidiárias e afiliadas.

(w) shareholders'/partners' agreements, concession agreements or any other instruments of the same nature, executed by the Company or any subsidiary and affiliated company;

(w) acordos de sócios/acionistas, contratos de concessão ou quaisquer outros instrumentos da mesma natureza, firmados pela Companhia, por suas subsidiárias e afiliadas;

(x) establishment of Committees and Commissions to advise it on the decision of specific matters within the scope of its duties;

(x) criação de Comitês e Comissões para assessorá-lo nas deliberações de assuntos específicos de sua competência;

(y) its own internal regulations, the internal regulations of the Advisory Committees and Commissions to the Board of Directors, as well as CPFL Group's Corporate Governance Guidelines;

(y) o próprio Regimento Interno, os regimentos internos dos Comitês e Comissões de Assessoramento ao Conselho de Administração, bem como as Diretrizes de Governança do Grupo CPFL;

(z) the method of liquidation and appoint the liquidator, in the cases of dissolution of the Company provided by Law;

(z) o modo de liquidação e nomear o liquidante, nos casos de dissolução da Companhia previstos em lei;

(aa) the matters that the Board of Executive Officers submits to its resolution or to be submitted to the Shareholders' Meetings, as well as to consider and vote on any matter proposed by the Chief Executive Officer that is

(aa) assuntos que a Diretoria Executiva lhe apresente para sua deliberação ou para serem submetidos à Assembleia Geral, bem como sobre qualquer assunto proposto pelo



not the exclusive responsibility of the Shareholders' Meetings;

(ab) making a statement to any public offer for the acquisition of shares that has as its subject matter the shares issued by the Company pursuant to Novo Mercado's Regulation and CVM Regulation;

(ac) any cases not addressed in these Bylaws and perform other duties that the law, or these Bylaws, do not assign to another body of the Company.

**Article 17** - The Board of Directors shall hold at least 12 ordinary Meetings per year, in accordance with the calendar to be released to the members until the first month of each fiscal year but it may hold extraordinary Meetings if the Chairman of the Board of Directors so requests, by his/her own initiative or at the request of any of its members. The resolutions of the Board of Directors shall be taken by a simple majority vote of present members (among them with the mandatory presence of the Chairman or the substitute, except in the specific cases mentioned in these Bylaws).

**Paragraph 1** - The Meetings of the Board of Directors shall be called at least 9 days in advance by call notice sent by the Chairman of the Board of Directors, indicating the agenda and accompanied by the supporting documents that may be necessary.

**Paragraph 2** - In the event of evident urgency, the Meetings of the Board of Directors may be called with a shorter notice than as provided in Paragraph 1 above.

**Paragraph 3** - The Meetings of the Board of Directors may be held irrespective of call with the presence of all its members.

Diretor-Presidente que não seja de competência privativa da Assembleia Geral;

(ab) manifestar-se sobre qualquer oferta pública de aquisição de ações que tenha por objeto as ações de emissão da Companhia nos termos do Regulamento do Novo Mercado e da Regulamentação da CVM;

(ac) casos omissos neste Estatuto Social e exercer outras atribuições que a lei, ou este Estatuto Social, não confira a outro órgão da Companhia.

**Artigo 17** - O Conselho de Administração realizará, no mínimo, 12 reuniões anuais em caráter ordinário, conforme calendário a ser divulgado aos membros até o primeiro mês de cada exercício social, podendo, entretanto, ser realizadas reuniões extraordinárias, caso o Presidente do Conselho de Administração assim solicite, por iniciativa própria ou mediante provocação de qualquer membro. As deliberações do Conselho de Administração serão tomadas pela anuência da maioria simples dos membros presentes (dentre eles, obrigatoriamente, o Presidente ou o seu substituto, exceto nos casos específicos mencionados neste Estatuto Social).

**Parágrafo 1** - As reuniões do Conselho de Administração serão convocadas com 9 dias de antecedência por comunicação enviada pelo Presidente do Conselho de Administração, com a indicação das ordens do dia a serem tratadas e acompanhadas dos documentos de apoio porventura necessários.

**Parágrafo 2** - Em caso de manifesta urgência, as reuniões do Conselho de Administração poderão ser convocadas em prazo inferior ao mencionado no Parágrafo 1 acima.

**Parágrafo 3** - A presença de todos os membros permitirá a realização de reuniões do Conselho de Administração independentemente de convocação.



**Paragraph 4** - In the event there is no quorum on a first call, the Chairman shall call a new meeting of the Board of Directors, which may be installed on a second call – to be made at least 7 days in advance –, with the presence of any number of members.

**Paragraph 5** - Matters not included in the agenda of the Meetings may not be discussed, except with the unanimous presence of all the members of the Board of Directors and with their unanimous express agreement with the new agenda.

**Paragraph 6** - In the event of a tie, the Chairman of the Board of Directors shall have, in addition to the regular vote, the casting vote.

**Parágrafo 4** - Caso não haja quórum de instalação em primeira convocação, o Presidente deverá convocar nova reunião do Conselho de Administração, a qual poderá instalar-se, em segunda convocação – a ser feita com pelo menos 7 dias de antecedência –, com qualquer número de membros.

**Parágrafo 5** - A matéria que não estiver na ordem do dia da reunião não poderá ser apreciada, salvo se todos os conselheiros estiverem presentes e, por unanimidade, concordarem expressamente com a nova ordem do dia.

**Parágrafo 6** - No caso de empate na votação, o Presidente do Conselho terá, além do voto comum, o de qualidade.

### SECTION III

#### The Board of Executive Officers

**Article 18** - The Board of Executive Officers shall be comprised of 9 members: (i) a Chief Executive Officer, (ii) an Executive Vice President, (iii) a Regulated Operations Vice President, (iv) a Market Operations Vice President, (v) a Legal and Institutional Relations Vice President; (vi) a Transmission and Services Vice President, (vii) a Chief Financial Officer, who shall also perform the duties of Investors Relations Officer; (viii) a Strategy, Innovation and Business Excellence Vice President and (ix) a Business Management Vice President.

**Sole Paragraph** - The duties attributed to the members of the Board of Executive Officers are those described below and detailed in a separate document approved by the Company's Board of Directors:

(a) Of the Chief Executive Officer: responsible for conducting and leading all the businesses and for the Company's general management and its subsidiary and affiliated companies, as well as for promoting the development and the execution of the corporate strategy;

### SEÇÃO III

#### Da Diretoria Executiva

**Artigo 18** - A Diretoria Executiva compor-se-á de 9 (nove) membros: (i) um Diretor-Presidente, (ii) um Diretor Vice-Presidente Executivo, (iii) um Diretor Vice-Presidente de Operações Reguladas, (iv) um Diretor Vice-Presidente de Operações de Mercado, (v) um Diretor Vice-Presidente Jurídico e de Relações Institucionais, (vi) um Diretor Vice-Presidente de Transmissão e Serviços, (vii) um Diretor Vice-Presidente Financeiro, que acumulará as funções de Diretor de Relações com Investidores, (viii) um Diretor Vice-Presidente de Estratégia, Inovação e Excelência de Negócio e (ix) um Diretor Vice-Presidente de Gestão Empresarial.

**Parágrafo único** - Os deveres atribuídos aos membros da Diretoria Executiva são aqueles descritos abaixo e detalhados em documento apartado aprovado pelo Conselho de Administração da Companhia:

(a) Ao Diretor-Presidente: responsável por conduzir e liderar todos os negócios e pela administração geral da Companhia e de suas subsidiárias e afiliadas, bem como por promover o desenvolvimento e a execução da estratégia corporativa;



(b) Of the Executive Vice President: responsible for assisting the Chief Executive Officer in all of his/her duties;

(b) Ao Diretor Vice-Presidente Executivo: responsável por auxiliar o Diretor Presidente em todas as suas atribuições;

(c) Of the Regulated Operations Vice President: responsible for the businesses related to distribution of electric energy;

(c) Ao Diretor Vice-Presidente de Operações Reguladas: responsável pelos negócios relativos à distribuição de energia elétrica;

(d) Of the Market Operations Vice President: responsible for the businesses related to the energy generation, commercialization, and the assessment of potential new businesses and its development;

(d) Ao Diretor Vice-Presidente de Operações de Mercado: responsável pelos negócios relativos à geração e comercialização de energia e pela avaliação de potenciais novos negócios e o desenvolvimento destes;

(e) Of the Legal and Institutional Relations Vice President: responsible for external and institutional communications as well as legal and sustainability matters;

(e) Ao Diretor Vice-Presidente Jurídico e de Relações Institucionais: responsável pelas comunicações externas e institucionais, bem como os assuntos jurídicos e de sustentabilidade;

(f) Of the Transmission and Services Vice-President: responsible for the transmission and services businesses;

(f) Ao Diretor Vice-Presidente de Transmissão e Serviços: responsável pelos negócios de transmissão e prestação de serviços;

(g) Of the Chief Financial and Investors Relations Officer: responsible for the administration of the financial and accounting activities, and also with the duty to act as representative in the relations with investors and the capital markets;

(g) Ao Diretor Vice-Presidente Financeiro e de Relações com Investidores: responsável pela administração das atividades financeiras e contábeis, competindo-lhe, ainda, desempenhar as funções de representante em suas relações com os investidores e o mercado de capitais;

(h) Of the Strategy, Innovation and Business Excellence Vice President: responsible for the strategy, innovation, quality and business excellence matters;

(h) Ao Diretor Vice-Presidente de Estratégia, Inovação e Excelência de Negócio: responsável pela estratégia, inovação, qualidade e excelência nos negócios;

(i) Of the Business Management Vice President: responsible for the information technology, supplies, infrastructure and logistics processes and systems.

(i) Ao Diretor Vice-Presidente de Gestão Empresarial: responsável pelos processos e sistemas de tecnologia da informação, suprimentos, infraestrutura e logística.

**Article 19** - The unified term of office of the members of the Board of Executive Officers shall be 2 years, reelection admitted.

**Artigo 19** - O mandato unificado dos membros da Diretoria Executiva será de 2 anos, admitida reeleição.

**Article 20** - In the event of absence, temporary impediment or vacancy of any of the Vice President positions, the Chief Executive Officer shall replace him/her temporarily or appoint,

**Artigo 20** - Na hipótese de ausência, impedimento temporário ou vacância de qualquer um dos cargos de Diretor Vice-Presidente, caberá ao Diretor-Presidente



among the other officers, the one who will accumulate the duties of the temporary position and/or until the substitute is elected by the Board of Directors. In the event of absence, temporary impediment or vacancy of the position of Chief Executive Officer, the Board of Directors shall determine which member of the Board of Executive Officers shall perform his/her duties temporarily and/or until the substitute is elected.

**Article 21** - The duties of the Board of Executive Officers, besides other powers granted by the law or by these Bylaws, are to deliberate about:

(a) all acts necessary to the regular operation of the Company;

(b) opening, amendment and dissolution of branches, offices, agencies or other facilities in any part of the Country;

(c) proposals for amendment of the Company's Bylaws to be submitted to the Board of Directors;

(d) corporate policies and strategies to be submitted to the Board of Directors, except those that represent a conflict of interest;

(e) engagement of depositary institutions for the rendering of bookkeeping services for book-entry shares of the Company and/or its subsidiary and affiliated companies;

(f) the annual budget and the five-year strategic plan, as well as its annual rolling revisions to be submitted to the Board of Directors;

(g) recommendation to the Board of Directors of the matters listed under items (g), (h), (m), (n), (o), (p), (q), (s), (u), (v), (w) and (aa) of article 16 of these Bylaws;

substituí-lo provisoriamente ou indicar, dentre os demais diretores, a quem competirá acumular as funções correspondentes ao cargo temporário e/ou até que se proceda a eleição do substituto pelo Conselho de Administração. Em caso de ausência, impedimento temporário ou vacância do cargo de Diretor-Presidente, o Conselho de Administração determinará qual membro da Diretoria Executiva exercerá temporariamente a função e/ou até a eleição do substituto.

**Artigo 21** - Compete à Diretoria Executiva, além de outras atribuições que lhe sejam conferidas por lei ou por este Estatuto Social, deliberar sobre:

(a) todos os atos necessários ao funcionamento regular da Companhia;

(b) abertura, a alteração e o encerramento de filiais, escritórios, agências ou outras instalações em qualquer parte do País;

(c) propostas de alteração do Estatuto Social da Companhia a serem submetidas ao Conselho de Administração;

(d) políticas e estratégias corporativas a serem submetidas ao Conselho de Administração, exceto aquelas representem conflito de interesses;

(e) contratação de instituição depositária prestadora dos serviços de ações escriturais da Companhia e/ou das suas subsidiárias e afiliadas;

(f) o orçamento anual e o plano estratégico quinquenal, bem como suas revisões anuais, a serem submetidos ao Conselho de Administração;

(g) recomendar ao Conselho de Administração a aprovação das matérias listadas nos itens (g), (h), (m), (n), (o), (p), (q), (s), (u), (v), (w) e (aa) do art. 16 deste Estatuto Social;



(h) agreements by the Company or its subsidiaries and affiliated companies of any nature with a total amount equal to or higher than R\$ 9,124,781.45, even if it refers to expenses set out in the yearly budget or in the five-year business plan;

(i) remunerated transference or offer as guarantee (or any kind of encumbrance) which involves fixed assets in amounts higher than R\$ 2,146,065.32 or any value if the fixed asset is a real estate by the Company or its subsidiary and affiliated companies.

(j) donation (or any kind of non-remunerated transference of any asset, cash or even through the assignment of rights) made by the Company with and/or between companies that are directly or indirectly 100% owned by CPFL Energia S.A. in an amount up to R\$ 72,791,385.83.

**Article 22** - The Board of Executive Officers shall meet, validly, upon call of the Chief Executive Officer, with the presence, at least, of half plus one elected executive officers, and will decide by vote of more than 80% of those present.

**Article 23** - All the acts, agreements or documents that imply liability to the Company, or release third parties from liability or obligations to the Company, under the penalty of not being effective against it, shall be signed, alternatively: (i) by 2 executive officers; (ii) by 1 executive officer jointly with an attorney-in-fact, within the limits of the powers of attorney granted; (iii) by 2 attorneys-in-fact, within the limits of the powers of attorney granted; or (iv) by a single executive officer or a single attorney-in-fact within the limits of the powers of attorney granted, whenever prior authorized by the Board of Executive Officers.

**Paragraph 1** - The powers of attorney granted by the Company shall: (i) be signed by 2 executive officers; (ii) expressly specify the powers granted; and (iii) state a validity term limited to a maximum of 1 year, without

(h) contratos de qualquer natureza, firmados pela Companhia ou suas subsidiárias e afiliadas, de valor global igual ou superior a R\$ 9.124.781,45, ainda que se refira a despesas previstas no orçamento anual ou no plano quinquenal de negócios;

(i) cessão onerosa ou constituição de garantia (ou qualquer outra forma de oneração) que envolva ativos fixos de valor igual ou superior a R\$ 2.146.065,32 ou de qualquer valor caso tais ativos fixos sejam bens imóveis Companhia ou suas subsidiárias e afiliadas.

(j) doação (ou qualquer espécie de transferência não remunerada de qualquer bem, dinheiro ou ainda mediante cessão de direitos) realizada pela Companhia com e/ou entre empresas que são, direta ou indiretamente, 100% de propriedade da CPFL Energia S.A, até o valor de R\$ 72.791.385,83.

**Artigo 22** - A Diretoria Executiva reunir-se-á, validamente, por convocação do Diretor Presidente, com a presença de, no mínimo, metade mais um dos diretores eleitos e deliberará pelo voto de mais de 80% dos presentes.

**Artigo 23** - Todos os atos, contratos ou documentos que impliquem responsabilidade para a Companhia, ou desonerem terceiros de responsabilidade ou obrigações para com a Companhia deverão, sob pena de não produzirem efeitos contra ela, ser assinados, alternativamente (i) por 2 diretores executivos; (ii) por 1 diretor executivo em conjunto com um procurador, nos limites do seu instrumento de mandato; (iii) por 2 procuradores, nos limites dos seus instrumentos de mandato; ou (iv) a necessidade, por um único diretor ou por um único procurador, nos limites dos mandatos outorgados quando previamente autorizado pela Diretoria Executiva.

**Parágrafo 1** - As procurações outorgadas pela Companhia deverão: (i) ser assinadas por 2 diretores executivos; (ii) especificar expressamente os poderes conferidos; e (iii) conter prazo de validade limitado a no

authorization to a delegation of powers, with the exception of: (a) “ad judicium” and “ad judicium et extra” powers of attorney, that may be delegated and granted for an undetermined period of time; and (b) the powers of attorney granted to financial institutions, which may be established for the respective period(s) of time of the financing contract(s).

**Paragraph 2** - With due regard to the provisions herein, the Company may be represented by a single executive officer or a single attorney-in-fact, in other acts that do not imply assumption of obligation or the release of third parties' obligations, including, but not limited to: (i) to perform merely administrative routine acts, including, but not limited to, those practiced before public agencies in general, quasi-governmental agencies, associations, regulatory agencies, foundations, the Public Prosecutor Officer, state-owned companies, joint private and public stock companies, Board of Trade, credit protection agencies, Labor Court, the National Institute of Social Security (INSS), the Employee Severance Fund (FGTS) and its collecting banks; (ii) acts before the concessionaires, permissionaires or authorized agencies of utility; (iii) to protect its rights in administrative proceedings or any other proceedings, and to perform tax, labor and social security obligations; (iv) to endorse negotiable instruments for the purpose of collection or deposit in bank accounts held by the Company; (v) before credit protection agencies; (vi) in public or private bidding processes, including, but not limited to perform record update, registration, submission of declarations, accreditation; and (vii) to receive summons, service of process, notification or writs, or further to represent the Company before any Court.

**Paragraph 3** - It is prohibited for the representatives of the Company to perform any acts strange to the corporate purpose, as well as to give guarantees, execute loan agreements and/or undertake obligations to the benefit or in favor of third parties without the prior and express consent of the Board of

máximo 1 ano, sem poderes para substabelecimento, com exceção: (a) das procurações “ad judicium” e “ad judicium et extra”, que poderão ser substabelecidas e outorgadas por prazo indeterminado; e (b) das procurações outorgadas a instituições financeiras, que poderão ser estabelecidas pelo prazo do(s) respectivo(s) contrato(s) de financiamento.

**Parágrafo 2** - Ressalvado o disposto neste Estatuto Social, a Companhia poderá ser representada por um único diretor ou um único procurador, nos demais atos que não impliquem assunção de obrigação ou exoneração de obrigações de terceiros, incluindo, mas não se limitando a, (i) na prática de atos de simples rotina administrativa, inclusive, mas não se limitando a, os praticados perante repartições públicas em geral, autarquias, associações, agências reguladoras, fundações, Ministério Público, empresas públicas, sociedade de economia mista, órgãos de proteção ao crédito, Juntas Comerciais, Justiça do Trabalho, INSS, FGTS e seus bancos arrecadadores; (ii) a atos perante as concessionárias, permissionárias e autorizadas de serviços públicos; (iii) para preservação de seus direitos em processos administrativos ou de qualquer natureza e no cumprimento de suas obrigações fiscais, trabalhistas ou previdenciárias; (iv) no endosso de títulos para efeitos de cobrança ou depósito em contas bancárias da Companhia; (v) junto a órgãos de proteção ao crédito; (vi) em processos licitatórios públicos e privados, incluindo, mas não se limitando a, atualização cadastral, credenciamento, envio de declarações, habilitação; e (vii) para fins de recebimento de intimações, citações, notificações ou interpelações, ou, ainda, para representação da Companhia em qualquer juízo.

**Parágrafo 3** - É vedado aos representantes da Companhia praticar atos estranhos ao objeto social, bem como prestar garantias, celebrar contratos de mútuo e/ou assumir obrigações em benefício ou em favor de terceiros sem o prévio e expresso consentimento do Conselho de



Directors, being the acts performed in violation of this provision considered without effect in relation to the Company.

**Article 24** - The Chief Executive Officer may dismiss any member of the Board of Executive Officers and shall inform his/her decision and the reasons supporting it to the Board of Directors, and the dismissal shall be confirmed in the subsequent meeting of said body.

Administração, sendo ineficazes em relação à Companhia os atos praticados em violação ao estabelecido neste dispositivo.

**Artigo 24** - O Diretor-Presidente poderá afastar qualquer membro da Diretoria Executiva, devendo informar a sua decisão e os motivos que a fundamentam ao Conselho de Administração, devendo ser confirmada a demissão na próxima reunião do referido órgão.

## CHAPTER V

### THE FISCAL COUNCIL

**Article 25** - The Fiscal Council shall be composed of 3 effective members and an equal number of alternates, who may be elected and dismissed by the Shareholders' Meetings, with a unified term of office of 1 year, reelection being permitted.

**Paragraph 1** - At least 1 of the members of the Fiscal Council shall be considered as a professional member according to the applicable legislation and regulations.

**Paragraph 2** - The members of the Fiscal Council, effective and alternates, shall be invested in their respective offices upon signing the proper term of investiture, drawn up in the book of the minutes of the meetings of the Fiscal Council, which shall contemplate the arbitration clause established in article 32 herein as well as the attendance of the applicable legal and regulatory requirements.

**Paragraph 3** - In the case of impediment of any effective member or vacancy of his/her position, the respective alternate shall assume the effective position until the election of a substitute by the Shareholders' Meetings.

**Paragraph 4** - The global fees of the Fiscal Council members shall be fixed by the Annual Shareholders' Meetings.

**Paragraph 5** - The Fiscal Council shall function permanently.

## CAPÍTULO V

### DO CONSELHO FISCAL

**Artigo 25** - O Conselho Fiscal será composto por 3 membros efetivos e igual número de suplentes, todos eleitos e destituíveis pela Assembleia Geral, com mandato unificado de 1 ano, sendo permitida a reeleição.

**Parágrafo 1** - Ao menos 1 dos membros do Conselho Fiscal será considerado membro profissional de acordo com a legislação e regulamentação aplicável.

**Parágrafo 2** - A posse dos membros do Conselho Fiscal, efetivos e suplentes, fica condicionada à assinatura de termo de posse, lavrado no livro de atas das reuniões do Conselho Fiscal que deve contemplar sua sujeição à cláusula compromissória referida no artigo 32 deste Estatuto Social, bem como ao atendimento dos requisitos legais e regulamentares aplicáveis.

**Parágrafo 3** - No caso de impedimento de membro efetivo ou vacância do seu cargo, assumirá seu respectivo suplente até a eleição de seu substituto pela Assembleia Geral.

**Parágrafo 4** - Os honorários globais dos membros do Conselho Fiscal serão fixados pela Assembleia Geral Ordinária.

**Parágrafo 5** - O Conselho Fiscal terá funcionamento permanente.



**Paragraph 6** – The Fiscal Council shall have a Chairman who will be appointed by its members in the first ordinary meeting that takes place after the election of the members of the Fiscal Council.

**Parágrafo 6** - O Conselho Fiscal terá um Presidente que será indicado por seus membros na primeira reunião ordinária que ocorrer após sua eleição.

## CHAPTER VI

## CAPÍTULO VI

### THE FISCAL YEAR

### DO EXERCÍCIO SOCIAL

**Article 26** - The fiscal year shall end on December 31st of each year, when the corresponding financial statements shall be prepared, provided that quarterly financial statements shall also be prepared, except in the last quarter of each year. The financial statements of the fiscal year shall, after the opinion of the Board of Directors and Fiscal Council, be submitted to the Annual Shareholders' Meetings, together with a proposal for the allocation of the fiscal year result.

**Artigo 26** - O exercício social terminará em 31 de dezembro de cada ano, quando serão elaboradas as demonstrações financeiras do exercício, observado que serão também elaboradas demonstrações financeiras a cada trimestre, excetuado o último de cada ano. As demonstrações financeiras do exercício social serão, após manifestação dos Conselhos de Administração e Fiscal, submetidas à Assembleia Geral Ordinária, juntamente com proposta de destinação do resultado do exercício.

**Paragraph 1** - The Company and its management members shall, at least once a year, hold a public meeting with analysts and any interested parties to disclose information in respect of its economic-financial situation, projects and perspectives.

**Parágrafo 1** - A Companhia e os seus membros da administração deverão, pelo menos uma vez ao ano, realizar reunião pública com analistas e quaisquer outros interessados para divulgar informações quanto à sua situação econômico financeira, projetos e perspectivas.

**Paragraph 2** - The net profit of the fiscal year shall be mandatorily allocated as follows:

**Parágrafo 2** - O lucro líquido do exercício terá obrigatoriamente a seguinte destinação:

(a) 5%, before any other allocation, to form the legal reserve, until it reaches 20% of the subscribed capital stock;

(a) 5%, antes de qualquer outra destinação, para a formação da reserva legal, até atingir 20% do capital social subscrito;

(b) a minimum of 25% of the net profit of the fiscal year, for payment of mandatory dividend, adjusted according to the terms of Article 202 of the Brazilian Corporate Law;

(b) mínimo de 25% do lucro líquido do exercício, para pagamento de dividendo obrigatório, ajustado nos termos do artigo 202 da Lei das S.A.;

(c) the remaining profit, except as otherwise resolved by the Shareholders' Meetings, shall be allocated to form the working capital reinforcement reserve, the total of which shall not exceed the amount of the subscribed capital stock; and

(c) o lucro remanescente, ressalvada deliberação em contrário da Assembleia Geral, será destinado à formação de reserva de reforço de capital de giro, cujo total não poderá exceder o valor do capital social subscrito; e

(d) in the event of loss in the year, the accrued reserves of profits, capital and legal may be

(d) em caso de prejuízo no exercício, as reservas constituídas de lucros, de capital e



used to absorb the remaining loss, with the legal reserve being the last to be absorbed.

**Paragraph 3** - By resolution of the Board of Directors, in accordance with these Bylaws, the mandatory dividend may be paid in advance, in the course of the fiscal year and until the Annual Shareholders' Meetings that decides on the respective amount; the amount of the advanced dividend (being it as a result of the current fiscal year or distributed against reserves) may be offset against the mandatory dividend of the fiscal year. The Annual Shareholders' Meetings shall decide on the payment of the existing mandatory dividend balance.

**Article 27** - The Company may prepare the semiannual balance on June 30th of each year and may, by resolution of the Board of Directors, prepare balances for shorter periods.

**Paragraph 1** - The Board of Directors may declare interim and periodical dividends.

**Paragraph 2** - The Board of Directors may declare interest in equity and allocate it to the payment of the minimum mandatory dividend.

**Article 28** - The dividends, except as otherwise decided by the Shareholders' Meetings, shall be paid no later than 60 days, counted as of the date of the decision on their distribution and, in any case, within the fiscal year.

**Article 29** - In the fiscal years in which the minimum mandatory dividend is paid, the Shareholders' Meetings may allocate to the Management Bodies a profit sharing, with due regard to the limits of the law, and the Board of Directors shall define the respective distribution.

**Article 30** - The declared dividends shall neither accrue interest nor be adjusted for inflation and, if they are not claimed within 3 years as of the date of the beginning of the

legal poderão ser utilizadas para absorver o prejuízo remanescente, sendo a reserva legal a última a ser absorvida.

**Parágrafo 3** - Por deliberação do Conselho de Administração, conforme disposto neste Estatuto Social, o dividendo obrigatório poderá ser pago antecipadamente, no curso do exercício e até a Assembleia Geral Ordinária que determinar o respectivo montante; o valor do dividendo antecipado (sendo como resultado do exercício atual ou distribuído contra reservas) poderá ser compensado com o do dividendo obrigatório do exercício. A Assembleia Geral Ordinária determinará o pagamento do saldo do dividendo obrigatório, se houver.

**Artigo 27** - A Companhia poderá elaborar balanço semestral em 30 de junho de cada ano e poderá, por determinação do Conselho de Administração, levantar balanços em períodos menores.

**Parágrafo 1** - O Conselho de Administração poderá declarar dividendos intermediários ou intercalares.

**Parágrafo 2** - O Conselho de Administração poderá declarar juros sobre o capital próprio e imputá-los ao pagamento do dividendo mínimo obrigatório.

**Artigo 28** - Os dividendos, salvo deliberação em contrário da Assembleia Geral, serão pagos no prazo máximo de 60 dias contados da data da deliberação de sua distribuição e, em qualquer caso, dentro do exercício social.

**Artigo 29** - Nos exercícios em que for pago o dividendo mínimo obrigatório, a Assembleia Geral poderá atribuir aos Órgãos da Administração participação nos lucros, respeitados os limites da lei, cabendo ao Conselho de Administração definir a respectiva distribuição.

**Artigo 30** - Os dividendos declarados não renderão juros nem serão corrigidos monetariamente e, se não forem reclamados no prazo de 3 anos, contados do início do



respective payment, they shall become time-barred in favor of the Company.

seu pagamento, prescreverão em favor da Companhia.

## CHAPTER VII

## CAPÍTULO VII

### TRANSFER OF CONTROL

### ALIENAÇÃO DE CONTROLE

**Article 31** - The direct or indirect disposal of control of the Company, whether through a single transaction or through a series of successive transactions, shall be contracted under the condition that the acquirer of control undertakes to carry out a tender offer, for the shares issued by the Company held by the other shareholders, subject to the conditions and terms set forth by the applicable legislation and the rules of Novo Mercado, in order to ensure all shareholders an equal treatment as that of the selling shareholder.

**Artigo 31** – A alienação direta ou indireta de controle da Companhia, tanto por meio de uma única operação, como por meio de operações sucessivas, deverá ser contratada sob a condição de que o adquirente do controle se obrigue a realizar oferta pública de aquisição de ações, tendo por objeto as ações de emissão da Companhia de titularidade dos demais acionistas, observando as condições e os prazos previstos na legislação e na regulamentação em vigor e no Regulamento do Novo Mercado, de forma a assegurar-lhes tratamento igualitário àquele dado ao alienante.

**Sole Paragraph** - At the time of a transfer of controlling interest, the management bodies of the Company shall declare compliance with laws and regulations and the equal and fair treatment to each shareholder from the acquirer under the conditions of the transaction.

**Parágrafo Único** - No momento da transferência do controle acionário, a administração da Companhia declarará o cumprimento das leis e regulamentos e o tratamento igualitário e justo do adquirente a cada acionista, nas condições da transação.

## CHAPTER VIII

## CAPÍTULO VIII

### ARBITRATION

### JUÍZO ARBITRAL

**Article 32** – The Company, the shareholders, the management members and the members of the Fiscal Counsel, effective and alternates, if any, undertake to settle, by arbitration before the Market Arbitration Chamber, according to Novo Mercado Rules, any controversy that may arise between them, related to or arising from, their position of issuer, shareholders, management members and members of the Fiscal Council, specially from the effects of the provisions of Federal Law 6,385/76, Brazilian Corporate Law, these Bylaws, the amended rules of the Brazilian National Monetary Council, the Brazilian Central Bank and by CVM, as well as in the applicable rules for the capital market in general, besides those set forth in the Novo Mercado Rules, other

**Artigo 32** – A Companhia, seus acionistas, membros da administração e os membros do Conselho Fiscal, efetivos e suplentes, se houver, obrigam-se a resolver, por meio de arbitragem, perante a Câmara de Arbitragem do Mercado, na forma de seu Regulamento, qualquer controvérsia que possa surgir entre eles, relacionada com ou oriunda da sua condição de emissor, acionistas, membros da administração e membros do Conselho Fiscal, em especial, decorrentes das disposições contidas na Lei 6.385/76, na Lei das S.A., no Estatuto Social da Companhia, nas normas editadas pelo Conselho Monetário Nacional, pelo Banco Central do Brasil e pela Comissão de Valores Mobiliários, bem como nas demais normas aplicáveis ao funcionamento do mercado de



regulations from B3, and of the Novo Mercado Participation Agreement.

capitais em geral, além daquelas constantes do Regulamento do Novo Mercado, dos demais regulamentos da B3 e do Contrato de Participação no Novo Mercado.

**Sole Paragraph** - The Jurisdiction of the City of Campinas is elected for any precautionary or urgent measures that may be necessary until the Arbitration proceeding has been established.

**Parágrafo Único** - Fica eleito o Foro da Comarca de Campinas para qualquer medida cautelar ou de urgência que se fizer necessária enquanto não for instaurado o Tribunal Arbitral.

## CHAPTER IX

## CAPÍTULO IX

### WITHDRAWAL, DISSOLUTION AND WINDING UP

### RETIRADA, DISSOLUÇÃO E LIQUIDAÇÃO

**Article 33** – The withdrawal right can be exercised pursuant to the law, being the withdrawing shareholder reimbursed by the equity value of its shares, calculated on the date of the withdrawal request.

**Artigo 33** - O exercício do direito de retirada se dará nos termos da lei, sendo o acionista retirante reembolsado pelo valor patrimonial das ações que detiver, calculado na data de solicitação de sua retirada.

**Article 34** - The Company shall be winded up in the events provided in the law, and the Board of Directors shall decide on how the liquidation will take place and appoint the liquidator.

**Artigo 34** - A Companhia se dissolverá nos casos previstos em lei, competindo ao Conselho de Administração determinar o modo de liquidação e nomear o liquidante.