



**C&A MODAS S.A.**  
CNPJ 45.242.914/0001-05  
NIRE 35.300.542.762  
Companhia Aberta

### **COMUNICADO AO MERCADO**

A **C&A MODAS S.A.** ("Companhia" ou "C&A"), em atendimento ao art. 12 da Resolução Comissão de Valores Mobiliários ("CVM") nº 44, de 23 de agosto de 2021, conforme alterada, comunica aos seus acionistas e ao mercado em geral ter recebido, em 12 de junho de 2026, correspondência do Norges Bank, referente à alteração de participação acionária detida na Companhia.

A íntegra da correspondência encontra-se no Anexo I deste Comunicado ao Mercado.

Barueri, 12 de junho de 2026.

**LAURENCE BELTRÃO GOMES**

Diretor Vice-Presidente de Administração, Finanças e de Relações com Investidores



**C&A MODAS S.A.**

CNPJ/MF No. 45.242.914/0001-05  
NIRE / (State Registration Number) 35.300.542.762  
Publicly-held Company

NOTICE TO THE MARKET

**C&A MODAS S.A.** (the "Company" or "C&A"), in compliance with Article 12 of the Brazilian Securities Commission (Comissão de Valores Mobiliários – "CVM") Resolution No. 44, dated August 23, 2021, as amended, hereby informs its shareholders and the market in general that on June 12, 2026, it received a notice from Norges Bank regarding a change in its equity interest in the Company.

The full text of the correspondence is available in Exhibit I to this Notice to the Market.

Barueri, June 12, 2026.

**LAURENCE BELTRÃO GOMES**  
CFO and Investor Relations Officer

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Date: 12/06/2026

FAO: Investor Relations

Ownership notification pursuant to ICVM Rule 358/02

(I) Name and address of the relevant shareholder:

Norges Bank, CNPJ: 05839607000183 (The Central Bank of Norway, registration nr 937884117),  
Bankplassen 2, P.O. Box 1179 Sentrum, 0107 Oslo, Norway

(II) The purpose of the acquisition and the interest is purely investment.

(III) On 11 June 2026 Norges Bank's holding in C&A Modas S.A. (ISIN: BRCEABACNOR1) fell below the 5% threshold and amounted to 15,383,500 shares or 4.99% based upon 308,245,068 total shares outstanding. The threshold crossing does not alter the control or the administrative structure of C&A Modas S.A.. Norges Bank does not have any other securities or derivatives referenced to shares held directly by Norges Bank.

(IV) Before falling below the 5% threshold, Norges Bank held 15,851,000 shares in C&A Modas S.A., equal to 5.14% of the total shares.

(V) No shareholders' agreement or contract regulating the right to vote or purchase and sale securities issued by the company exists.

(VI) Law firm Trench, Rossi e Watanabe Advogados, CNPJ: 61576369000131 (Rua Arquiteto Olavo Redig de Campos, No. 105, 29th floor (Suite 292), 30th e 31st floors, Edifício EZ Towers, Torre A, Jardim São Francisco, Zip Code 04711-035) has been appointed as the agent for service of process specifically and exclusively in relation to judicial lawsuits or administrative claims brought against Norges Bank in Brazil for corporate matters strictly for purposes of compliance with Article 119 of Brazilian Federal Law No. 6.404, of December 15, 1976, as amended.

Yours sincerely,



*Stanislav Boiadjiev*  
Business and Regulatory Compliance  
**Norges Bank Investment Management**

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