



BEMOBI

Apresentação de Resultados

IT25 – Resultados Trimestrais

ri@bemobi.com.br



A presença global da Bemobi e a crescente carteira de clientes

Originalmente focada em Telecom, Bemobi está agora expandindo para outras indústrias de serviços essenciais recorrentes, como utilities, educação e saúde

Países

60

+2 no 1T25

Clientes Ativos

1.514

+39 no 1T25

155

+6 no 1T25

Clientes Empresariais

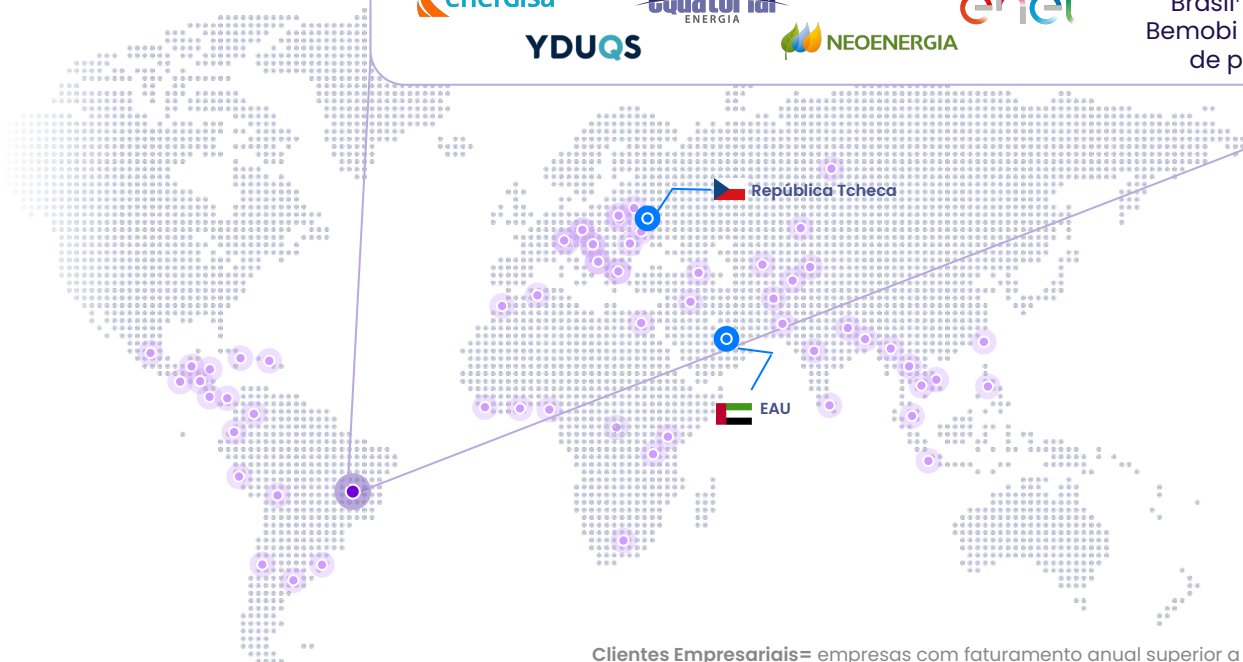
1.359

+33 no 1T25

Clientes PME's



11 das TOP 15
maiores empresas de
serviços recorrentes do
Brasil¹ são clientes
Bemobi para soluções
de pagamento



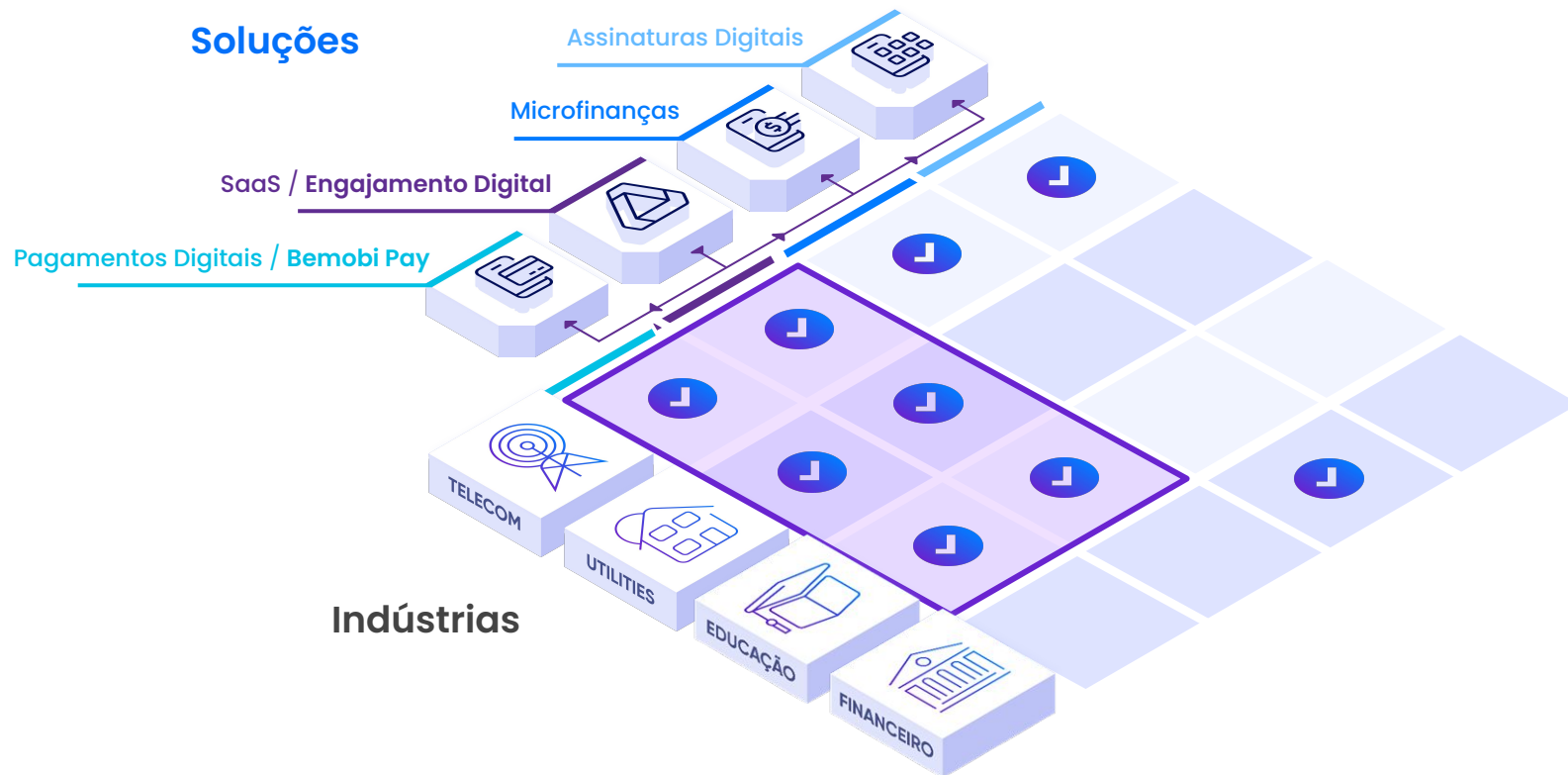
Clientes Empresariais= empresas com faturamento anual superior a R\$500 milhões

Clientes PMEs= empresas com faturamento anual inferior a R\$500 milhões



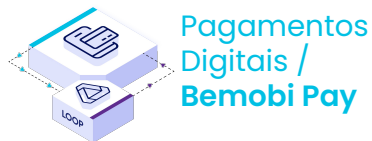
Observação: (1) Considera somente *players* privados, excluindo empresas estatais, como Cemig e Celesc

O que fazemos e para quem fazemos



Indicadores Operacionais: Números de parceiros B2B

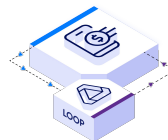
Ampla gama de grandes e médios clientes, gerando receita recorrente nas 4 soluções de negócio



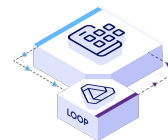
Pagamentos
Digitais /
Bemobi Pay



SaaS /
Engajamento
Digital



Microfinanças



Assinaturas
Digitais

562

Clientes em
soluções de
pagamentos

+56 no 1Q25

16

Clientes Empresariais
+4 no 1T25

546

Clientes PME's
+52 no 1T25

1.386

Clientes em
soluções de
SaaS

+31 no 1T25

46

Clientes Empresariais
+1 no 1T25

1.340

Clientes PME's
+30 no 1T25

35

Clientes em
soluções de
Microfinanças

+1 no 1T25

16

Clientes Empresariais
-2 no 1T25

19

Clientes PME's
+3 no 1T25

117

Operadoras,
Bancos Digitais e
Wallets como
parceiros

+4 no 1T25

YDUQS

enel
Enel - Chile

inspira
rede de educadores

ORGANIZAÇÃO EDUCACIONAL
FARIAS
BRITO

ORGANIZAÇÃO EDUCACIONAL
FARIAS
BRITO



FinMex 24

Openbank

ADVANCE

EAU

República Tcheca

vodafone
República Tcheca

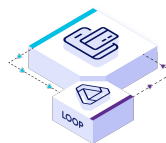
República Tcheca

Clientes Empresariais= empresas com faturamento anual superior a R\$500 milhões

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Indicadores Operacionais: métricas B2C

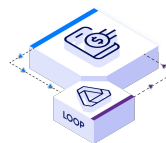
TPV de pagamentos em uma tendência forte e licenças ativas de SaaS com crescimento de dois dígitos



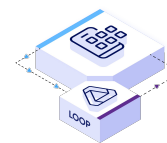
Digital Payments /
Bemobi Pay



SaaS /
Engajamento
Digital



Microfinanças

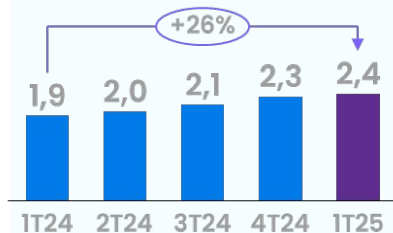


Assinaturas
Digitais

Pagamento Digital (TPV)

Volume Financeiro, incluindo
recarga digital e pagamentos

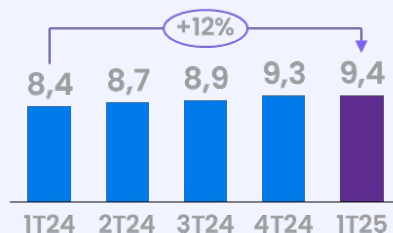
R\$2,4 bilhões



Licenças Ativas

Média de licenças ativas em SaaS,
incluindo PME (ISPs) e serviços de voz

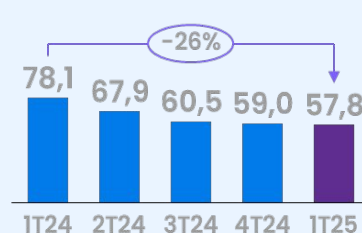
9,4 milhões



Transações de Microfinanças

Número de transações de
microfinanças incluindo
adiantamento de Saldo/Voz/Dados
e Scoring

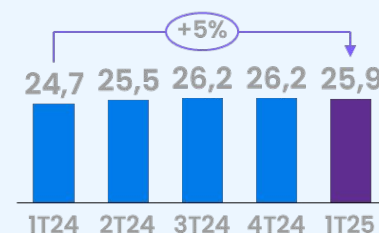
57,8 milhões



Assinaturas pagas pelos usuários

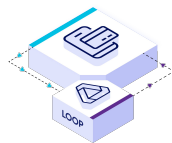
Média de assinaturas ativas de
aplicativos pagas pelo usuário

25,9 milhões



Indicadores Operacionais: métricas B2C

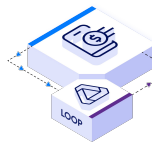
Receita por Transação em Microfinanças: apesar de um ponto mais fraco neste trimestre, ela deve continuar em uma tendência positiva, impulsionada pela sólida expansão da solução de *Credit Score*



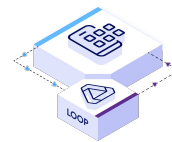
Pagamentos
Digitais /
Bemobi Pay



SaaS /
Engajamento
Digital



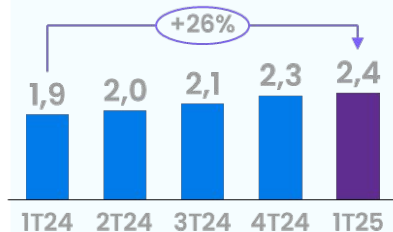
Microfinanças



Assinaturas
Digitais

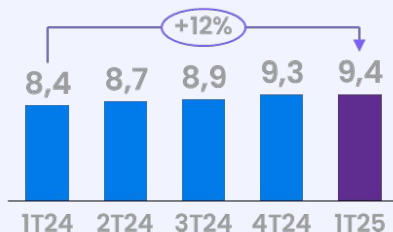
Pagamento Digital (TPV)

R\$2,4 bilhões



Licenças Ativas

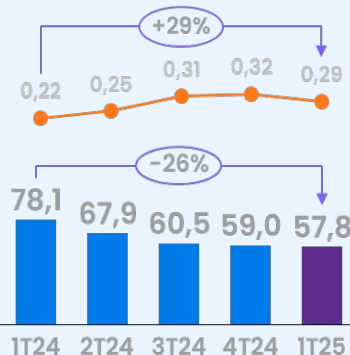
9,4 milhões



Transações de Microfinanças

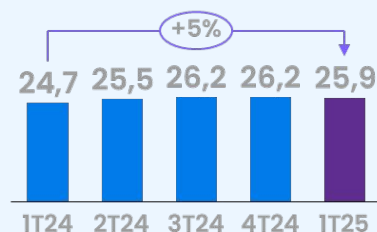
57,8 milhões

— Receita por Transação (R\$)



Assinaturas pagas pelos usuários

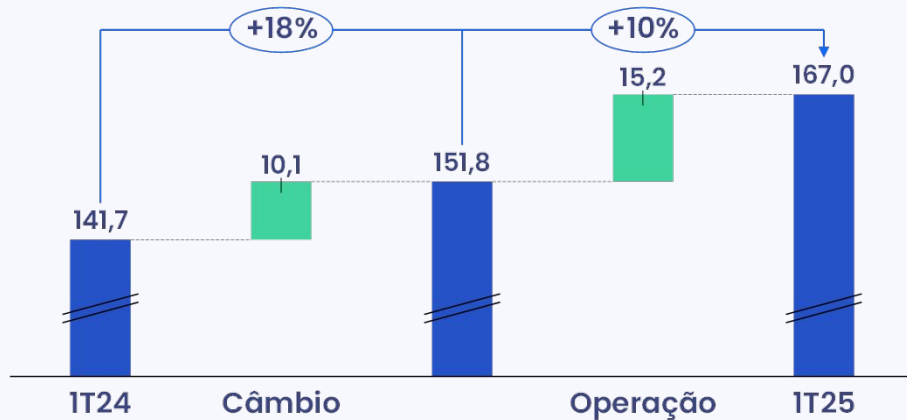
25,9 milhões



Receita 1T25 YoY Normalizada

Ajustada por variação cambial

1T25 vs 1T24
(R\$ mm)



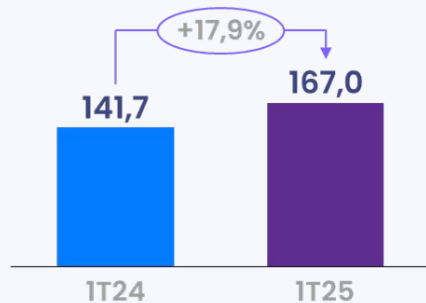
Impacto cambial (cesta de moedas)

- A maioria das moedas às quais estamos expostos se valorizou frente ao real, gerando um efeito positivo adicional sobre a receita bruta.

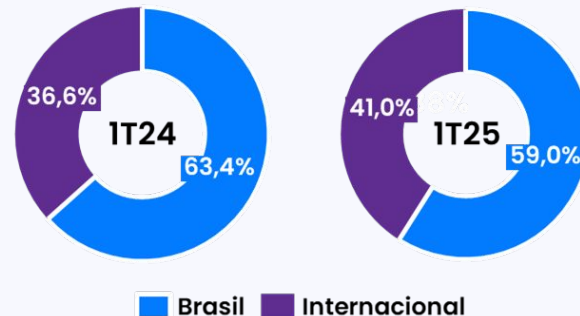
Receita Líquida

A receita bruta apresentou um sólido ritmo de crescimento, com alta de 18% YoY, impulsionada pela tendência positiva em Assinaturas Digitais e pela forte performance da vertical de Pagamentos

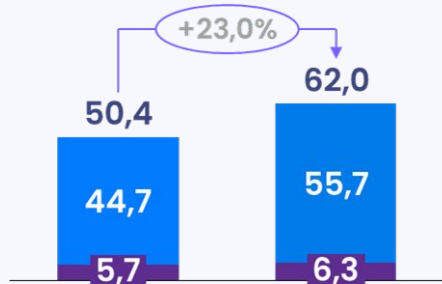
Receita Líquida⁽¹⁾ (R\$ mm)



Visão por Região (%)

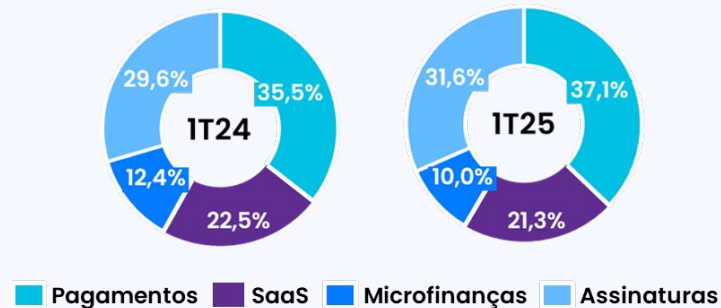


Receita Líquida - Pagamentos⁽¹⁾ (R\$ mm)



■ Pagamentos Digitais ■ Distribuição de recarga física

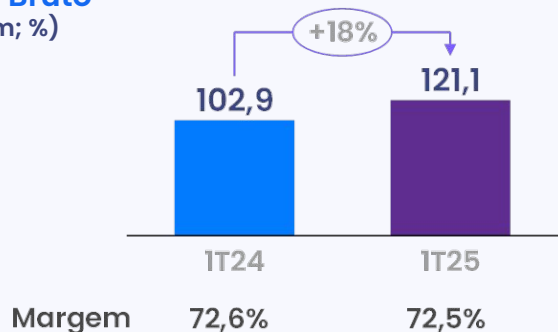
Visão por linhas de negócio (%)



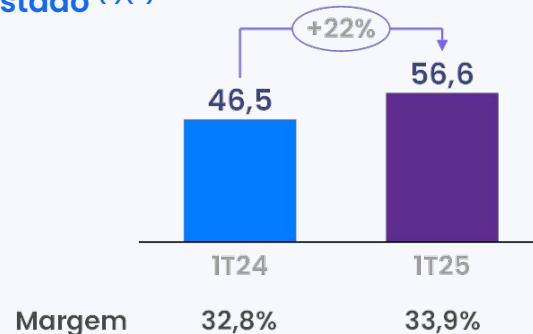
Margem Bruta, OPEX e EBITDA Ajustado

EBITDA Ajust. acelerou o ritmo de crescimento em 22% YoY, sustentado por alavancagem operacional positiva, levando a uma expansão de 110bps na Margem EBITDA YoY.

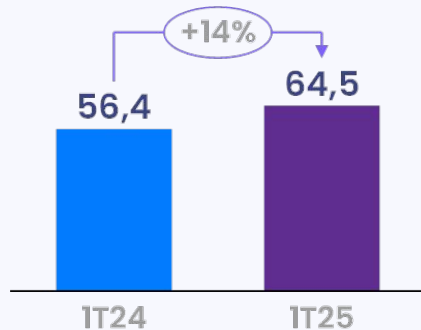
Lucro Bruto⁽¹⁾ (R\$ mm; %)



Ebitda Ajustado⁽¹⁾⁽²⁾ (R\$ mm; %)



Despesa Operacional Ajustada⁽²⁾ (R\$ mm; %)



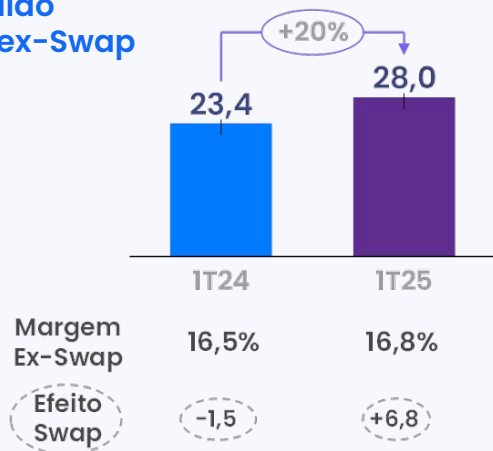
- ▶ Lucro Bruto cresceu 18% YoY, resultando em margem relativamente estável na comparação anual; aumento nos custos de aquisição e licenciamento impulsionado pelas soluções de Assinatura e SaaS
- ▶ Despesas Operacionais Ajustadas⁽²⁾ cresceram 14% YoY, impulsionadas principalmente por efeito cambial sobre despesas com TI e Pessoal denominadas em dólar, além de despesas com viagens
- ▶ EBITDA Ajustado⁽¹⁾⁽²⁾ acelerou o crescimento para +22%, com expansão sólida de margem de 110bps, sustentada por alavancagem operacional positiva



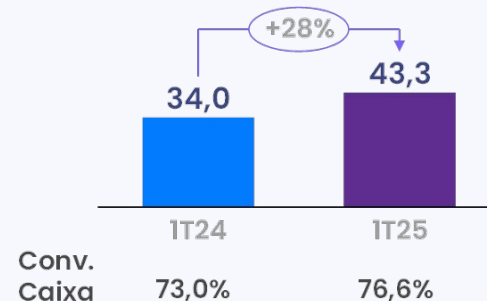
Lucro Líquido e Fluxo de Caixa das Operações

Lucro líquido ex-swap +20% YoY, impulsionado pela sólida performance operacional; enquanto a geração de caixa operacional manteve forte crescimento, +28% YoY e conversão de caixa acima de 76%

Lucro Líquido ajustado ex-Swap (R\$ mm; %)



Fluxo de Caixa Operacional⁽³⁾ e FBC/EBITDA Ajustado^{(1) (2)} (R\$ mm; %)

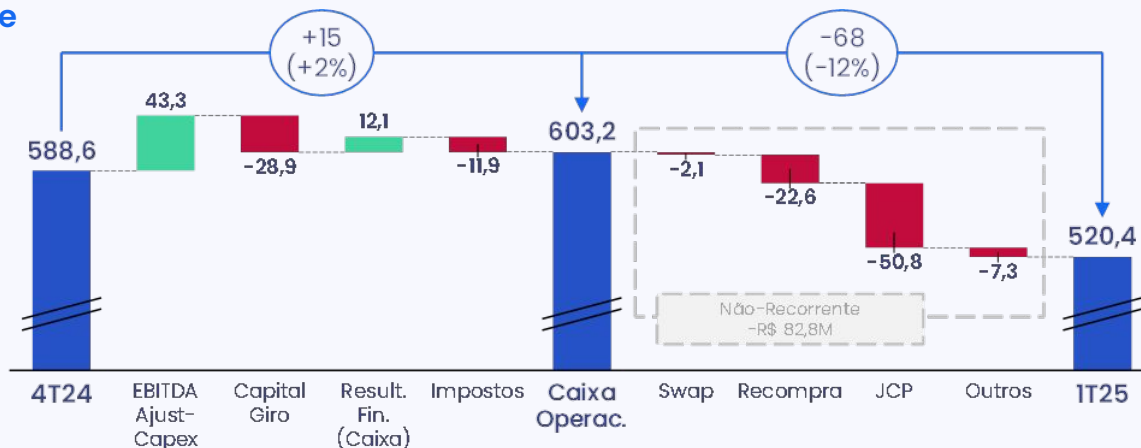


- ▶ Lucro Líquido Ajustado ex-swap cresceu 20%, impulsionado por sólido crescimento operacional e menor alíquota efetiva no 1T25 em relação ao 1T24
- ▶ Geração de Caixa Operacional cresceu quase 30%, atingindo R\$43 milhões, reflexo de forte performance operacional e crescimento controlado do Capex
- ▶ Taxa de Conversão de Caixa segue como destaque, superando 76%, apoiada pela natureza *asset light* do nosso modelo de negócio

Saldo de Caixa

Caixa operacional positivo, mesmo com aumento do capital de giro no trimestre; Fluxo de Caixa Livre: -R\$68M, pressionado por desembolsos não-recorrentes de R\$83M (dividendos e recompra de ações)

Variação do saldo de caixa 1T25 vs 4T24 (R\$ mm; %)



- ▶ Geração de caixa operacional foi positiva em +R\$15M, sustentada por uma performance sólida, apesar do consumo de capital de giro de R\$29M, principalmente alocado para a modalidade de pagamentos parcelados
- ▶ Fluxo de caixa livre negativo no trimestre, em -R\$68M, impactado por saídas não-recorrentes de R\$83M, majoritariamente relacionadas a dividendos e recompra de ações; posição de caixa ao final do período foi de aproximadamente R\$520M
- ▶ Foco no uso de caixa em 2025 seguirá voltado à busca por oportunidades de M&A, além da distribuição de dividendos. Nossa sólida posição de caixa viabiliza a execução da nova política de dividendos sem comprometer a estratégia de crescimento inorgânico

Considerações Finais 1T25

- 1** Mais um **trimestre sólido**, com crescimento de **18% na receita líquida** vs. 1T24, impulsionado principalmente por **Assinaturas Digitais (+26% YoY)**, que mantiveram sua tendência positiva, e **Pagamentos (+23% YoY)**, que continuou expandindo para novos parceiros e indústrias
- 2** **EBITDA Ajustado acelerou o ritmo de crescimento, +22% YoY**, sustentado por alavancagem operacional positiva, levando a uma **expansão de 110bps** na margem, alcançando cerca de **34%**
- 3** **Soluções de Pagamento** seguem com forte tração: **TPV cresceu 26% YoY**, alcançando **R\$2,4 bilhões**. A estratégia por verticais está funcionando: grandes grupos de educação adotaram a Bemobi para pagamentos digitais, e entramos em operação com nosso **1o parceiro de utilities fora do Brasil**, abrindo novas oportunidades na **América Latina**
- 4** **Geração de caixa operacional robusta** de **R\$43M (+28% YoY)**, com **conversão de caixa de ~76%**. Capex deve crescer abaixo da performance operacional, ampliando a geração de caixa via alavancagem operacional positiva
- 5** **Fluxo de caixa livre negativo** devido a **desembolsos não-recorrentes** (pagamento de dividendos e recompra de ações), encerrando o trimestre com **posição de caixa de R\$520M**. O foco segue em **M&As estratégicos**, aliado à **distribuição de dividendos**; forte geração de caixa sustenta a nova política de dividendos sem comprometer a estratégia de crescimento inorgânico



BEMOBI

Earnings Release Presentation

1Q25 – Quarterly Results

ri@bemobi.com.br



Bemobi's global presence and growing client portfolio

Originally focused in Telecom, Bemobi now expanded to other recurring service industries such as utilities, education and health

Countries

60

+2 in 1Q25

Active Clients

1,514

+39 in 1Q25

155

+6 in 1Q25

Enterprise Clients

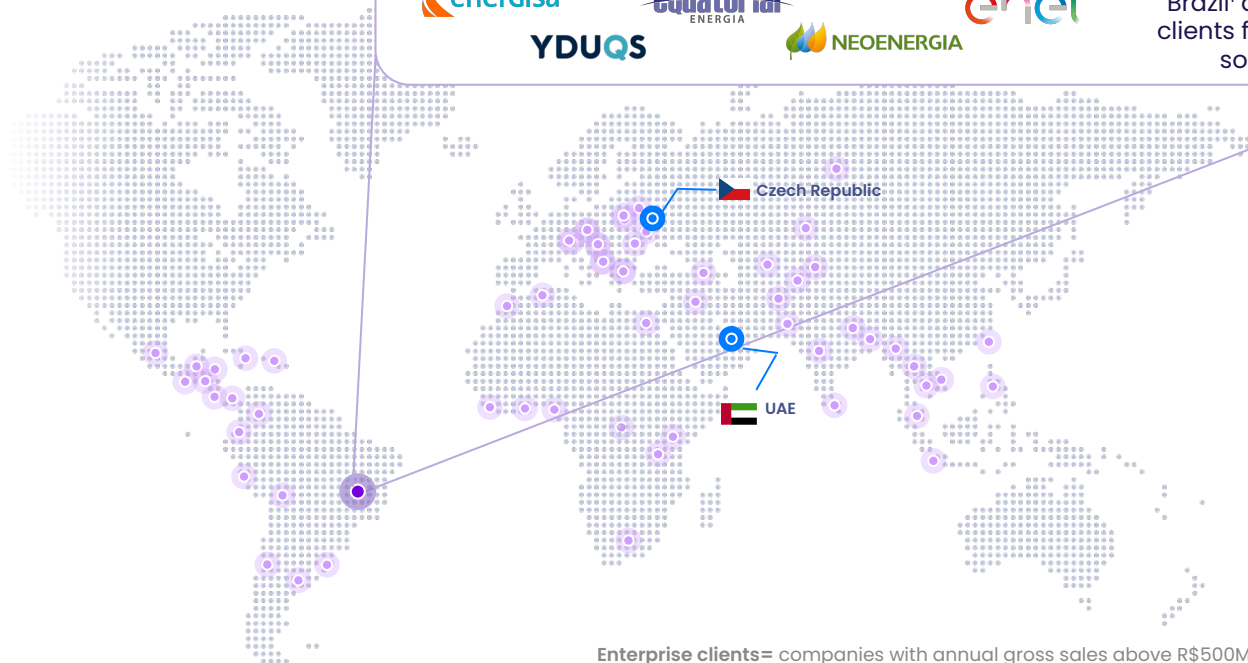
1,359

+33 in 1Q25

Medium Clients



11 of the TOP 15
largest recurring
service companies in
Brazil¹ are Bemobi
clients for payment
solutions



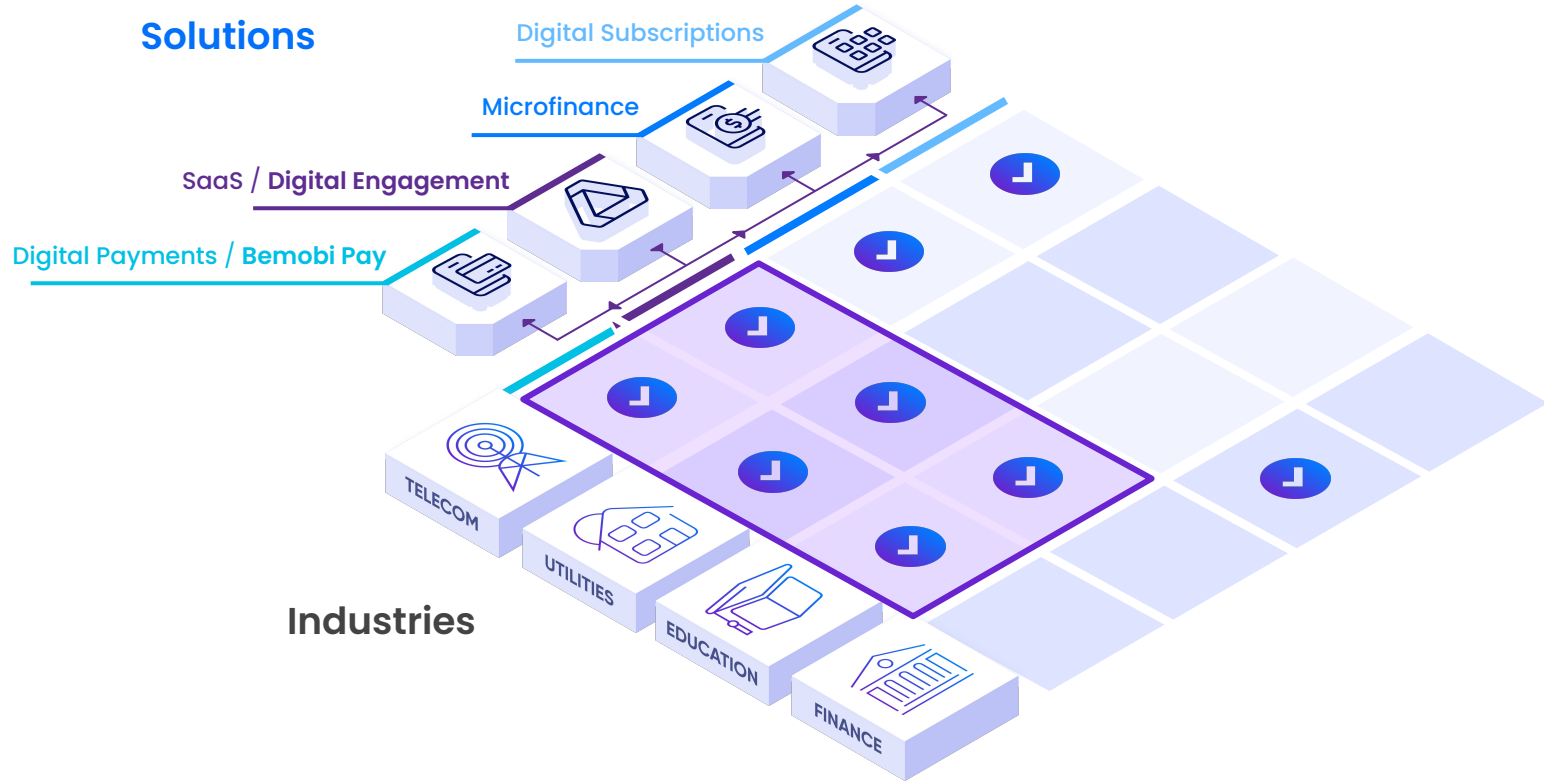
Enterprise clients= companies with annual gross sales above R\$500M

Medium clients = companies with annual gross sales below R\$500M



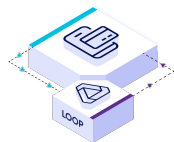
Note: (1) Considers only private-owned players, excluding state-owned companies, such as Cemig and Celesc

What we do and who we do it for



Operational indicators: Number of B2B Clients

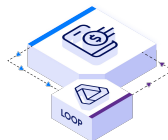
Wide set of large and medium companies, generating recurring revenues across 4 main solutions



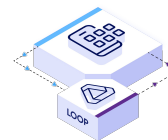
Digital Payments /
Bemobi Pay



SaaS /
Digital
Engagement



Microfinance



Digital
Subscriptions

562

Clients in
Payment
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+56 in 1Q25

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Enterprise Clients
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Carriers, Digital
Banking and
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+4 in 1Q25

YDUQS

enel
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FinMex 24

Openbank

ADVANCE



UAE



Czech Republic



Czech Republic



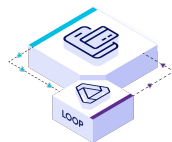
Czech Republic

Enterprise clients = companies with annual gross sales above R\$500M

Medium clients = companies with annual gross sales below R\$500M

Operational indicators: B2C metrics

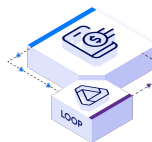
Payments TPV on a strong trend and SaaS Active Licenses at double digit growth



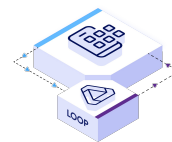
Digital Payments /
Bemobi Pay



SaaS /
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Microfinance

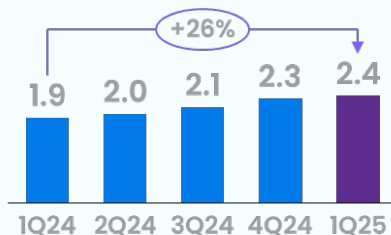


Digital
Subscriptions

Digital Payment (TPV)

Financial Volume, including digital
Top-up and Payment

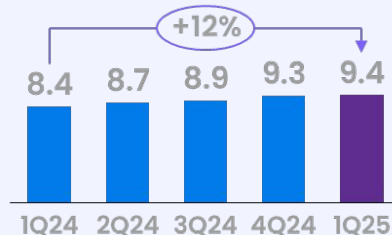
R\$2.4 billion



Active Licenses

Average active Licenses for SaaS,
including SMB (ISP) and Bemobi
Communication Services

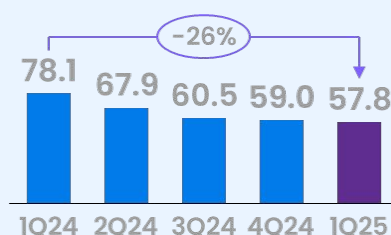
9.4 millions



Microfinance Transaction

Number of Microfinance transactions
including Air-time/Voice/Data
Advances and Scoring

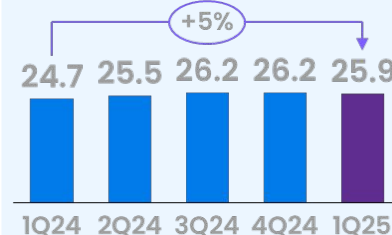
57.8 millions



User Paid Subscriptions

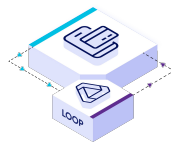
Average user paid active
subscriptions base of Apps

25.9 millions



Operational indicators: B2C metrics

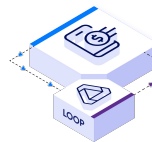
Revenue per transaction on Microfinance: despite a weaker point this quarter, should continue on a positive trend driven by Credit Score solid expansion



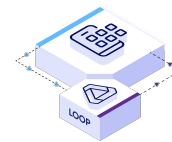
Digital Payments /
Bemobi Pay



SaaS /
Digital
Engagement



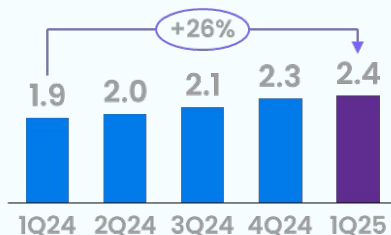
Microfinance



Digital
Subscriptions

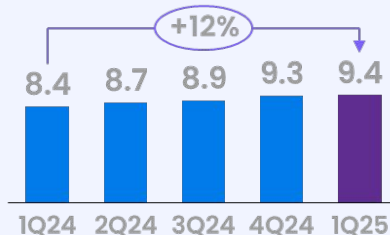
Digital Payment (TPV)

R\$2.4 billion



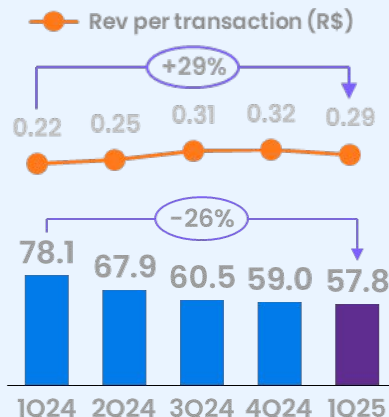
Active Licenses

9.4 millions



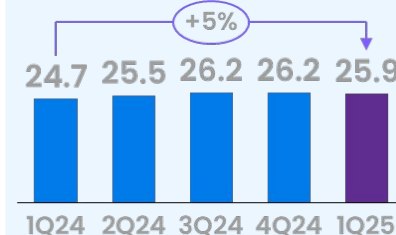
Microfinance Transaction

57.8 millions



User Paid Subscriptions

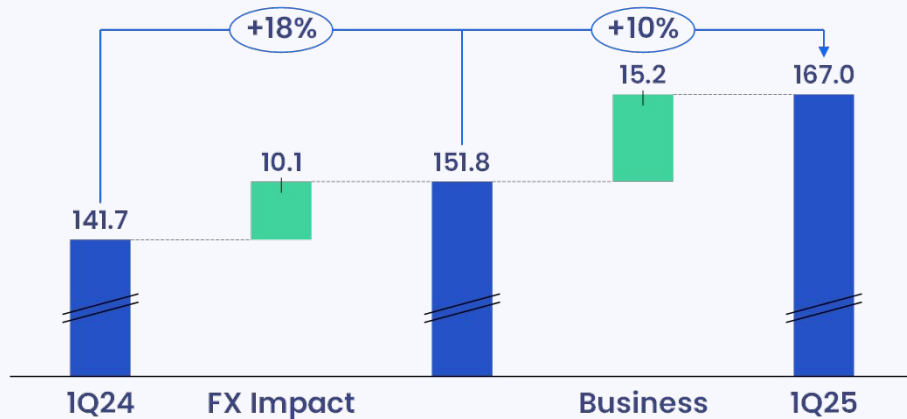
25.9 millions



1Q25 YoY normalized revenue

Adjusted by FX variation

1Q25 vs 1Q24
(R\$ mm)



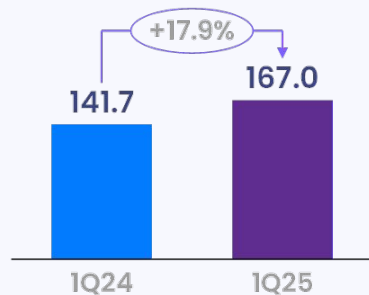
FX Impact (basket of currencies)

- Most of the currencies we are exposed appreciated vs BRL, leading to an additional positive effect on top line

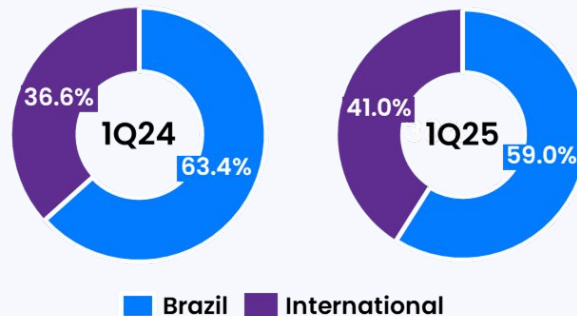
Net Revenues

Top line expanded by a solid pace of growth, +18% YoY, backed by Subscription positive trend and strong Payments' performance

Net Revenues⁽¹⁾
(R\$ mm)



Breakdown per region
(%)

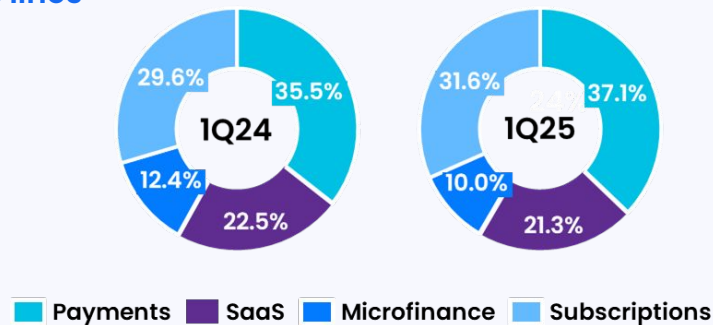


Net Revenues - Payments⁽¹⁾
(R\$ mm)



Legend: Digital Payments (blue), Physical Top-up Distribution (purple)

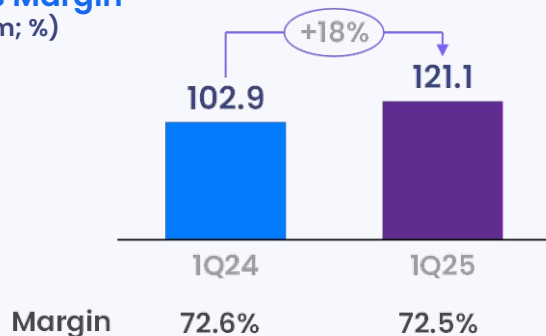
Breakdown per business lines
(%)



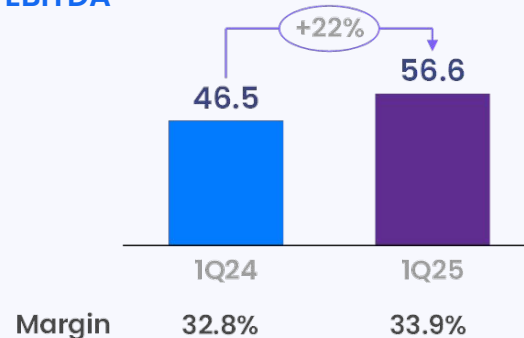
Gross Margin, OPEX and Adj. EBITDA

Adj. EBITDA accelerated its pace of growth from previous quarters and increased by 22% YoY, backed by positive operational leverage, leading EBITDA Margin to expand by 110bps YoY

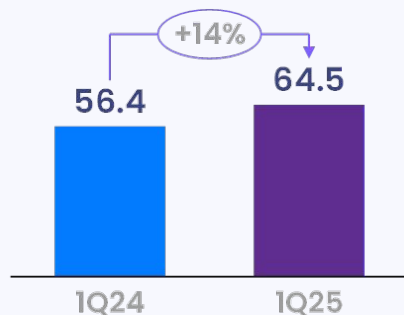
Gross Margin ⁽¹⁾ (R\$ mm; %)



Adjusted EBITDA ⁽¹⁾⁽²⁾ (R\$ mm; %)



OPEX ⁽²⁾ (R\$ mm; %)



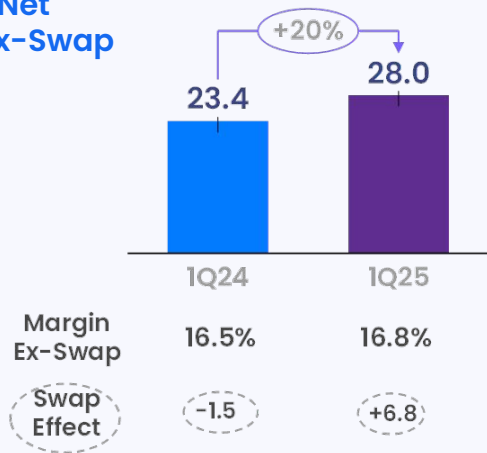
- ▶ Gross Profit up 18% YoY, leading to relatively flat margin YoY; rising acquisition and licensing costs driven by Subscription and SaaS solutions
- ▶ Adjusted OPEX⁽²⁾ rose 14% YoY, mostly driven by FX effect on IT + Personnel USD denominated expenses + travel expenses
- ▶ Adjusted EBITDA⁽¹⁾⁽²⁾ growth accelerated to +22%, with solid margin expansion of 110bps, backed by positive operational leverage



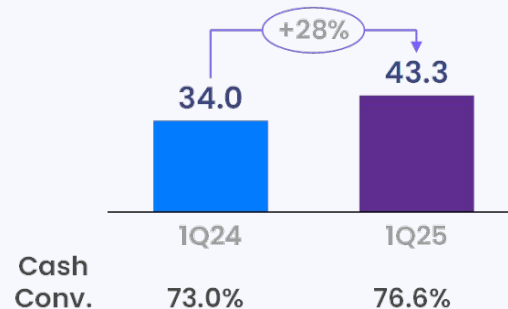
Net Income and Cash Flow from Operations

Net income ex-swap up 20% YoY, driven by robust business performance; while operational cash flow sustained its strong growth, +28%YoY, with cash conversion beating 76%

Adjusted Net Income ex-Swap (R\$ mm; %)



Operational Cash Flow⁽³⁾ and OCF/Adj. EBITDA ^{(1) (2)} (R\$ mm; %)

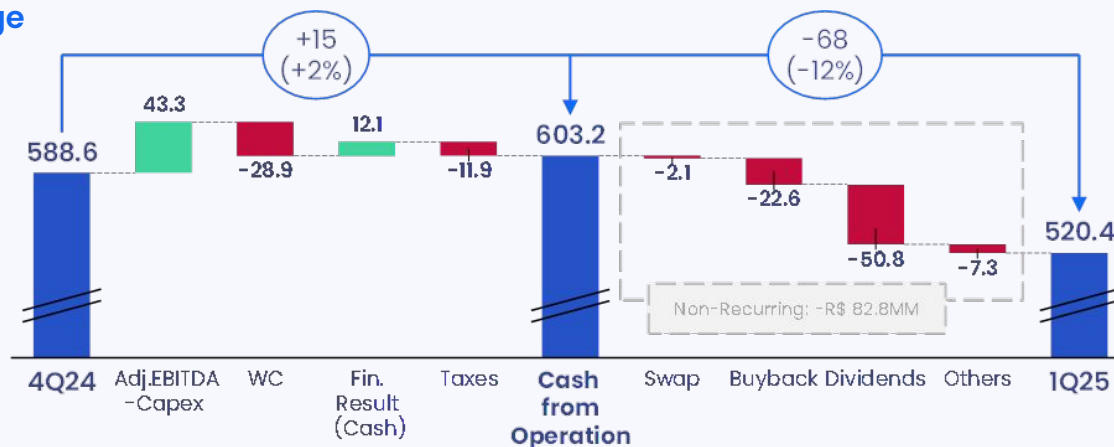


- ▶ Adj. Net income ex-swap grew by 20%, driven by solid operational growth and lower effective tax rate in 1Q25 compared to 1Q24
- ▶ Operational Cash Flow generation increased by nearly 30%, at R\$43M, as result of strong operational performance and controlled Capex growth
- ▶ Cash Conversion rate remained a key highlight, exceeding 76%, supported by the asset light nature of our business

Cash Balance

Positive cash from operation, despite larger working capital needs in the quarter; Free cash flow (-R\$68M) pressured by non-recurring outflows of R\$83M (dividends payment and share buybacks)

Cash Position change 1Q25 vs 4Q24 (R\$ mm; %)



- ▶ Cash generation from operations was positive at +R\$15M, backed by solid performance, despite working capital needs which increased to R\$29M mostly driven by capital allocation towards payments with installments
- ▶ Free cash flow was negative in the quarter, -R\$68M, mainly due to significant non-recurring cash outflows of R\$83M, mostly dividends and share buybacks; cash position was at ~R\$520M in the end of the period
- ▶ The focus of cash usage in 2025 will continue to be on pursuing M&A opportunities while also distributing dividends. Our solid cash position supports the implementation of the new dividend policy while preserving our inorganic growth strategy

Closing Remarks 1Q25

- 1 Another **strong quarter** with **top-line growth rising 18% YoY**, driven mainly by **Digital Subscriptions (+26% YoY)**, which maintained its positive trend, and **Payments (+23% YoY)**, which continued expanding into new partners and industries
- 2 **Adj. EBITDA accelerated its pace of growth** from previous quarters and **increased by 22% YoY**, backed by positive operational leverage, leading **EBITDA Margin to increase 110bps YoY to ~34%**
- 3 **Payment Solutions** have good momentum, with **TPV up +26% YoY to R\$2.4 billion**; our **vertical strategy is working**. Some of the **largest education groups chose Bemobi for digital payments**, and we went live with our **first utilities partner outside Brazil**, opening new opportunities in Latam
- 4 **Operational cash generation reached a strong R\$43M (+28% YoY), with a cash conversion rate of ~76%**. Capex is expected to grow slower than operational performance, enhancing cash generation through positive operational leverage
- 5 Free cash flow was negative due to non-recurring outflows (dividends payments and share buybacks), bringing the **cash position to R\$520M**. Our **priority remains strategic M&A alongside dividend distributions**; strong cash generation supports the new dividend policy while preserving inorganic growth strategy