



2T26

Apresentação
de Resultado

Saiba mais
Clique ou Leia o
QR Code e acesse o
MD&A 2T26





Desafios não se
vencem com
atalhos, mas com
prumo e trabalho



Lucro Líquido
Ajustado

R\$ **3,9** bilhões

+ 13,9% 2T26/1T26
+ 3,3% 2T26/2T25

Margem
Financeira Bruta

R\$ **27,5** bilhões

+ 0,2% 2T26/1T26
+ 9,6% 2T26/2T25

Receitas com
Prestação de Serviços

R\$ **9,1** bilhões

+ 3,4% 2T26/1T26
+ 4,2% 2T26/2T25

Despesas
Administrativas

R\$ **10,1** bilhões

+ 0,6% 2T26/1T26
+ 4,1% 2T26/2T25

Custo do
Crédito

Inad +90 dias
Carteira de Crédito
5,61%

R\$ **18,5** bilhões

- 2,1% 2T26/1T26
+ 16,1% 2T26/2T25

Capital
Principal

11,27 %

Jun/26

Resultado
alicerçado na
capacidade de
geração de
negócios

Gestão Estratégica do crédito



Carteira de Crédito Expandida
R\$ 1,313 trilhão
+ 1,5% Jun26/Jun25

Carteira de Crédito PF
R\$ 358 bilhões
+ 4,4% Jun26/Jun25

Carteira de Crédito PJ
R\$ 456 bilhões
- 2,5% Jun26/Jun25

Carteira de Crédito Agro
R\$ 422 bilhões
+ 4,1% Jun26/Jun25

R\$ 154 bilhões
Crédito Consignado
Jun26

R\$ 16 bilhões
Crédito do trabalhador
Jun26

+32%
Pronampe + PEAC FGI
Jun26/Jun25

Evolução de 25% para 36% da carteira MPME em 1 ano

70%
Alienação Fiduciária na Safra 25/56

Qualificação do processo de cobrança

Recuperação de Crédito
R\$ 2 bilhões
+51,4% 2T26/1T26

Judicialização
R\$ 15,5 bilhões
Volume do 1S26 já supera todo o de 2025

O maior parceiro do **agro**

Quase **600 mil**

Clientes com
crédito agro

84%

dos produtores possuem
relacionamento com o BB
há mais de 10 anos

93%

dos municípios brasileiros
com linhas agro

+ de 200 culturas

e atividades
financiadas

**Plano
Safr** ²⁶/₂₇
até R\$ 210 bilhões



MP 1.376/2026

Carteira potencial BB para o programa de renegociação agro



até
R\$ 100
bilhões

Até 113 mil Clientes

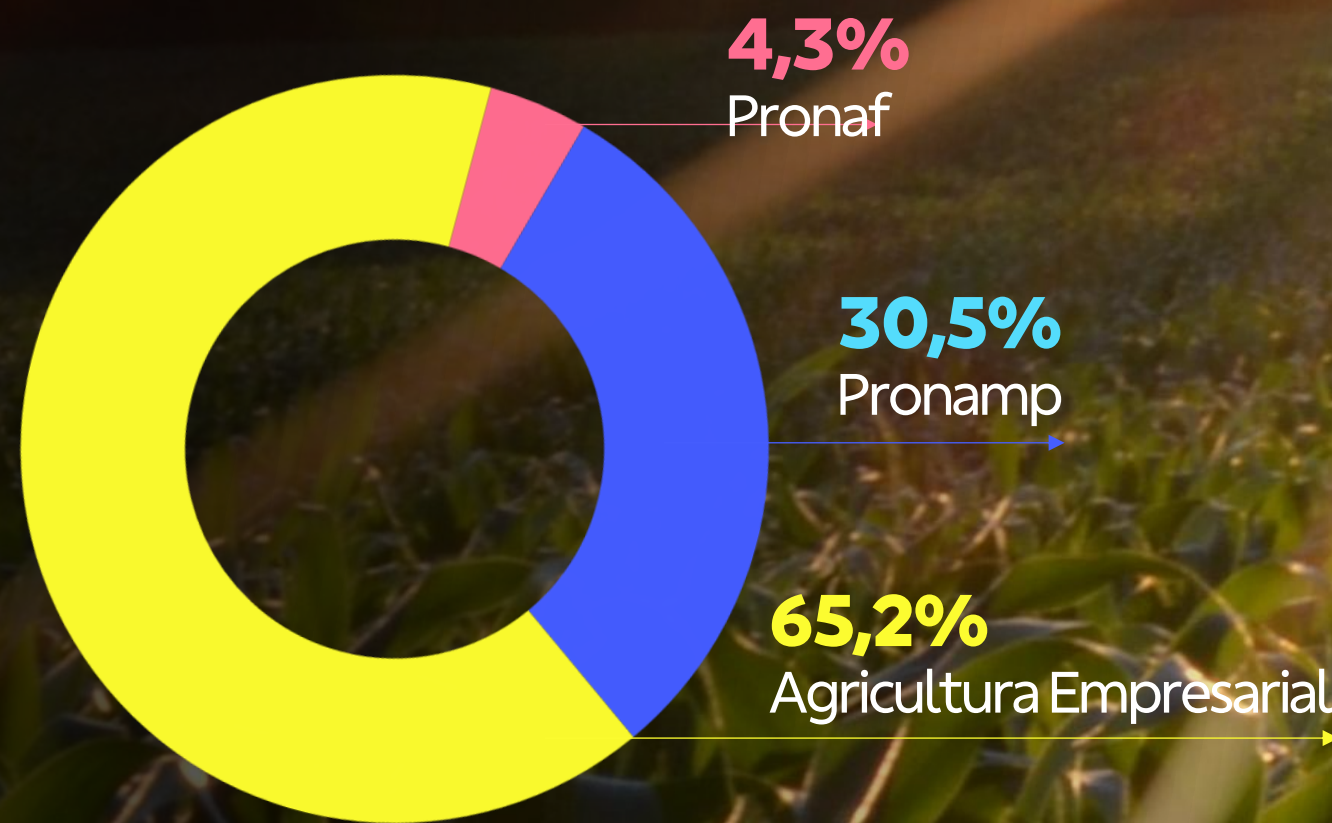
R\$ 36,7 bi
Operações Inadimplentes

R\$ 63,5 bi
Operações Adimplentes prorrogadas ou renegociadas

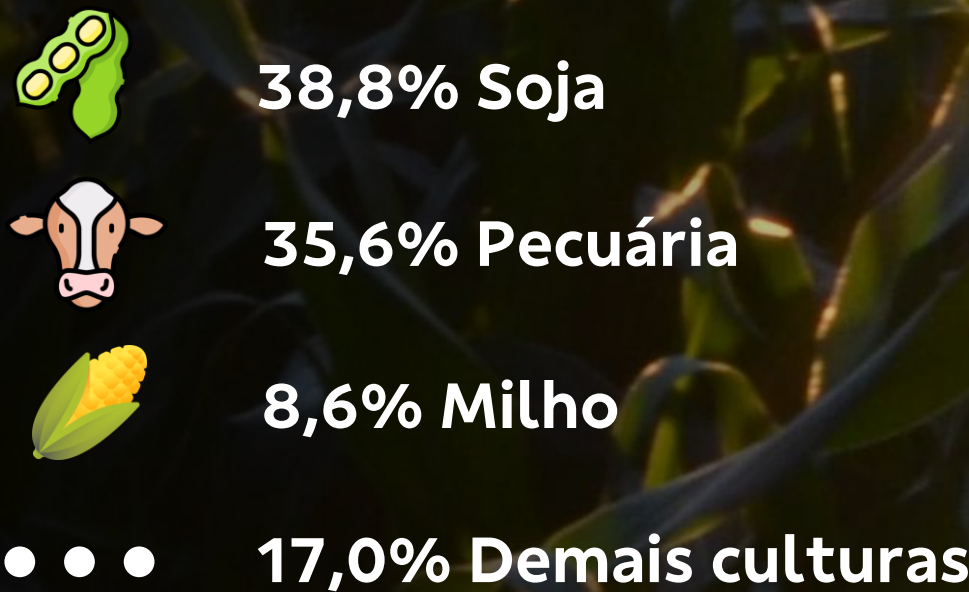
Distribuição
por região



Distribuição por
portfolio



Culturas



Sujeito a enquadramento nas condições estabelecidas pela MP e pela política de crédito do BB.

Principalidade junto ao cliente de **Alto Valor**



12%
dos funcionários da rede
de atendimento*

+4%
Crescimento da
Carteira de Crédito*

+12%
Ativos sob gestão*

+15%
de gastos dos clientes
com cartão Altus Liv

+ 100%
de evolução do
faturamento de cartões em
relação aos demais cartões

**Base de clientes
Alto Valor**
+4,3% Jun26/Dez24

**Otimização da Rede
Estilo Investidor**

+22% 2T26/1T26
Agências Estilo Investidor
Mais proximidade e assessoria

Casa BB
Sala VIP no Aeroporto Internacional
de Guarulhos como **plataforma de
experiência da marca BB**

Benefício para clientes BB e
potenciais clientes voando em classe
executiva de cias aéreas parceiras

Apoiando clientes na **reorganização** de sua vida financeira

**Renegociações
BB**
R\$ 31 bilhões
2T26

**Novo
Desenrola**
R\$ 12,1 bilhões

442 mil
Pessoas Físicas

40 mil
Empresas

10,2 mil
Produtores
rurais

53 mil
Estudantes e
ex-alunos no FIES

Mais **oportunidades** de negócios



Diversificação e mitigação e risco

Linha com fundos garantidores e
garantias reais dos bens financiados

BB Move Brasil **R\$ 1,4 bilhão**

até 11/08/2026

Parceria com
a Uber para
cashback

Incremento de ~40% na
Carteira Veículos BB

+ de 12,7 mil motoristas
atendidos em **1100** municípios

Move Agrícola

Aquisição de máquinas, equipamentos e implementos
agrícolas nacionais com recursos FNDCT / Finep

Pessoas + Tecnologia = Proximidade²



Liderança e Compromisso



Indicadores
específicos de IA
por diretorias

Ampliação
do uso de IA e
novas tecnologias

R\$ 8,2 bilhões
Investimento
em tecnologia 12 meses

Escalada Digital
68% do avanço previsto para o
ano em linhas e ambientes ágeis

2.300
Modelos
analíticos e IA
+28% Jun26/Dez25

36,3 mil
funcionários na
academia de IA em 2026

71% dos funcionários
com assistentes de IA
+22% 2T26/1T26

Alocação
estratégica
de recursos



Assistentes de IA
3x mais em 2026

47%
dos clientes são
Heavy Users* digitais
Maturidade digital em profissional, expert e avançado

Quase 1,5 milhão de horas
de eficiência com IA e analytics
apoando o direcionamento de
funcionários para atuação negocial

Mais de 34%
dos funcionários da rede de atendimento
estão em estruturas especializadas
+127bps em 1 ano

35 milhões
Clientes ativos nos
canais digitais
+12% Jun26/Jun25

100%
dos clientes com atendimento
humano remoto no app

**IA na renegociação
de crédito**
6x mais de conversão
e contratação



Organização



Captura
de valor



Novo App BB

A evolução da experiência digital



Hiperpersonalização e adaptação ao comportamento de uso



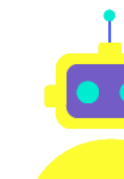
Nova experiência de navegação baseada em redes sociais



Jornadas conversacionais



Evolução em performance



Inteligência Artificial



Diversificação de negócios e **presença global** para um atendimento completo



Conglomerado BB
+ de **80** empresas

**Contribuição do
Conglomerado no Resultado**
52% em média

Atuação Global

Conectando negócios
e abrindo mercados

BB Américas
US\$ 2 bilhões
em crédito imobiliário
+161% Jun26/Dez22

**Conta Digital
no BB Portugal**
+12% da quantidade de
contas desde do lançamento

BB Japão
Mais de 90 mil clientes





**Um banco que
transforma
adversidades em
solidez, agilidade e
novas oportunidades**



Resultados

2T26



Lucro Líquido Ajustado

3,9 + 13,9% t/t
+ 3,3% a/a
R\$ bilhões

Margem Financeira Bruta

27,5 + 0,2% t/t
+ 9,6% a/a
R\$ bilhões

Receitas de Prestação de Serviços

9,1 + 3,4% t/t
+ 4,2% a/a
R\$ bilhões

Custo do Crédito

18,5 - 2,1% t/t
+ 16,1% a/a
R\$ bilhões

Despesas Administrativas

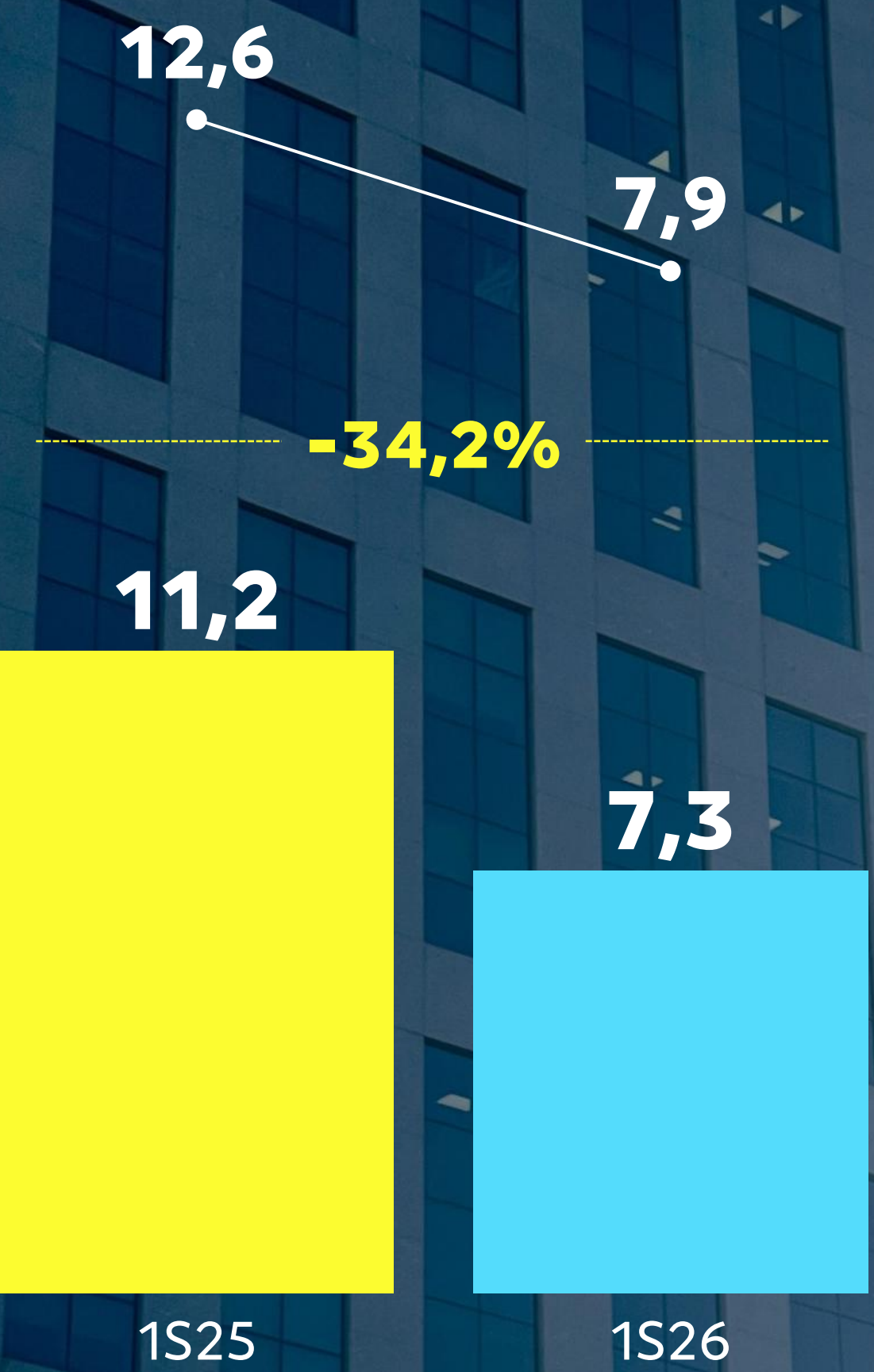
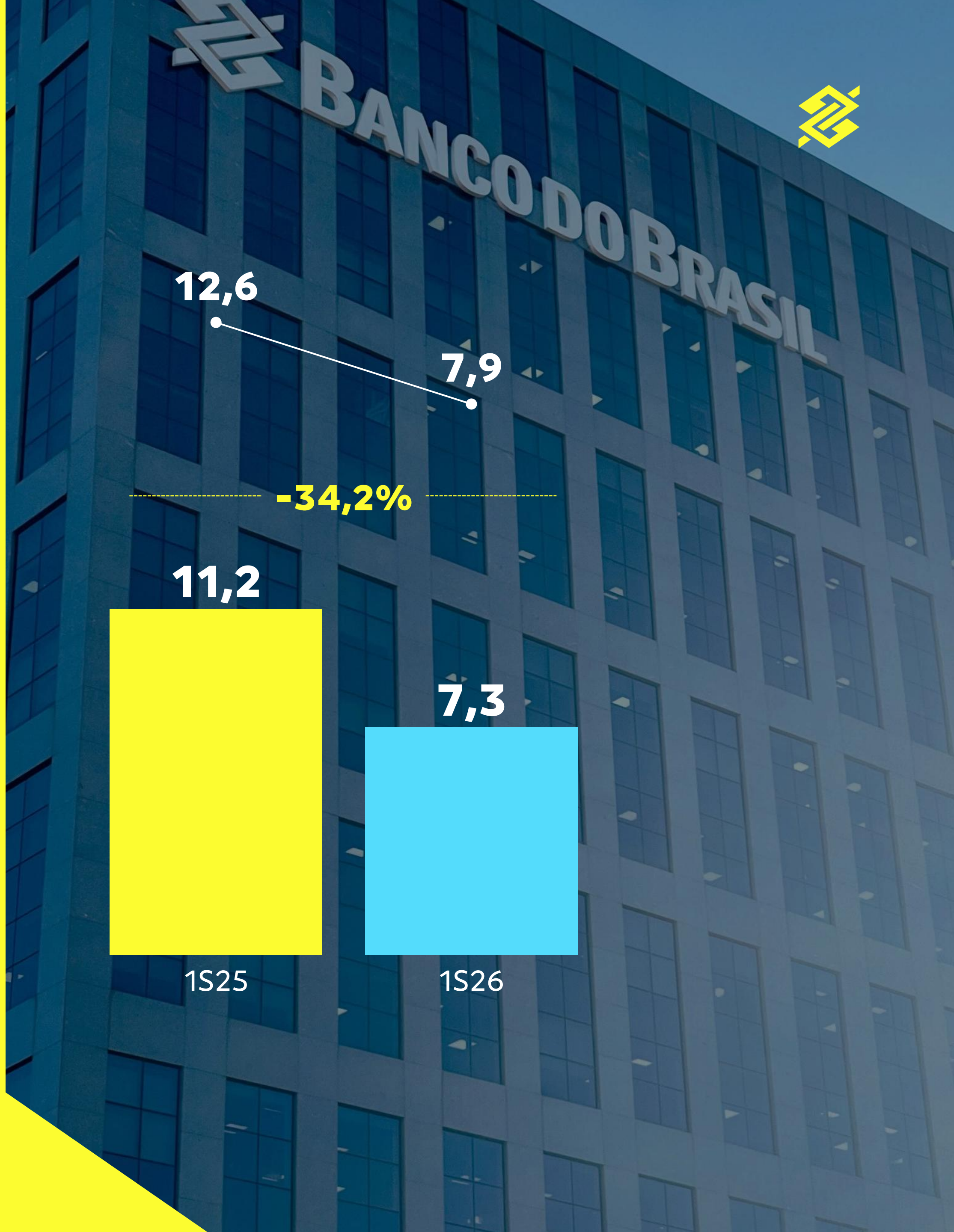
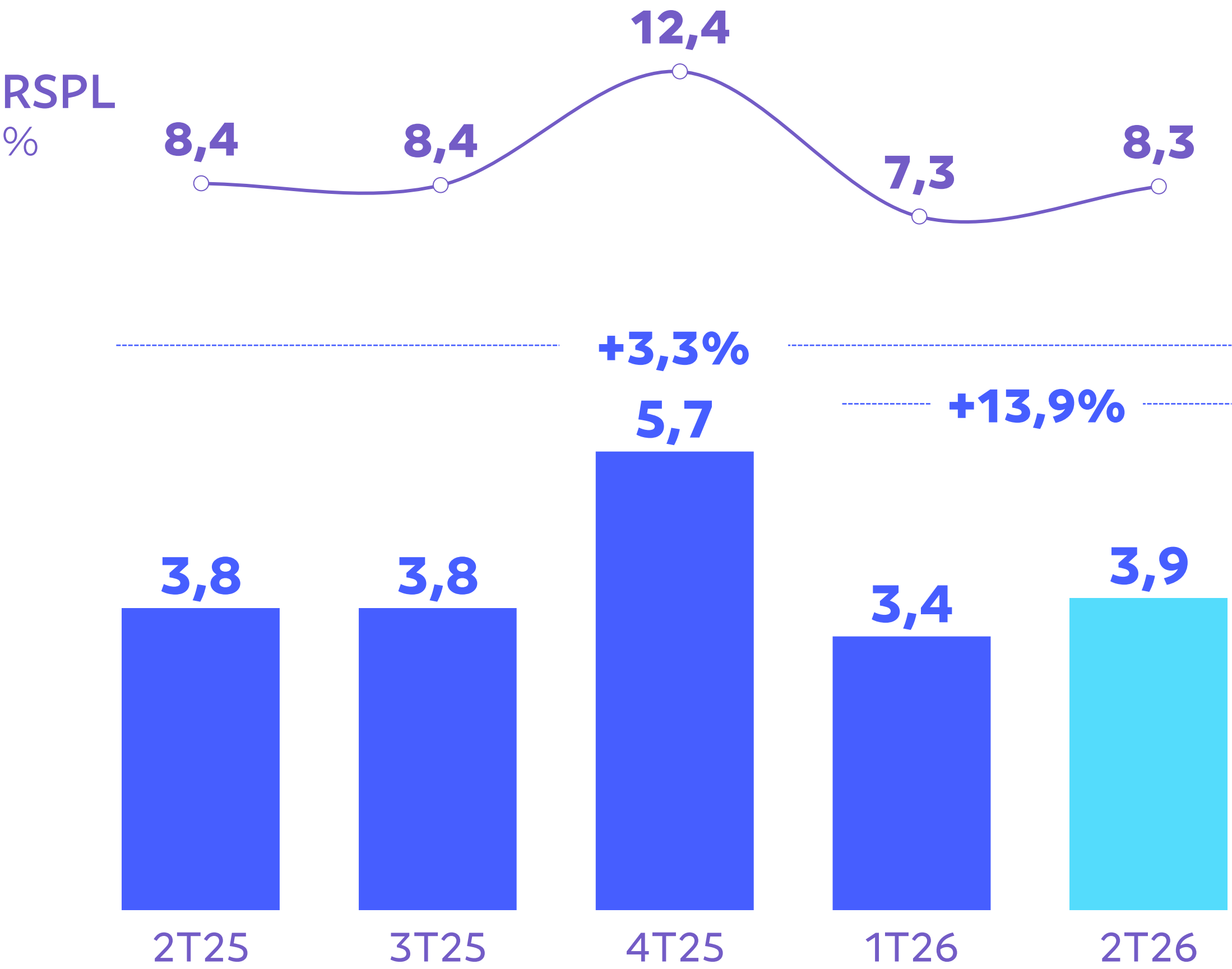
10,1 + 0,6% t/t
+ 4,1% a/a
R\$ bilhões

Capital Principal

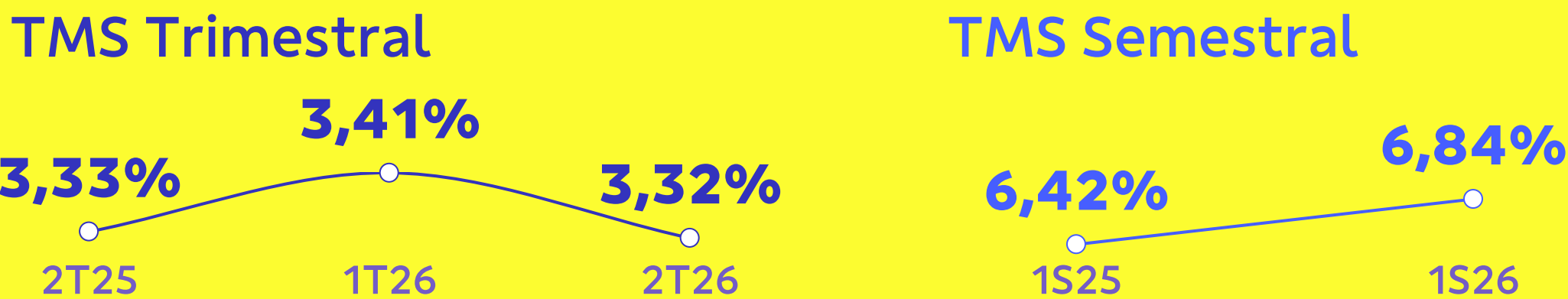
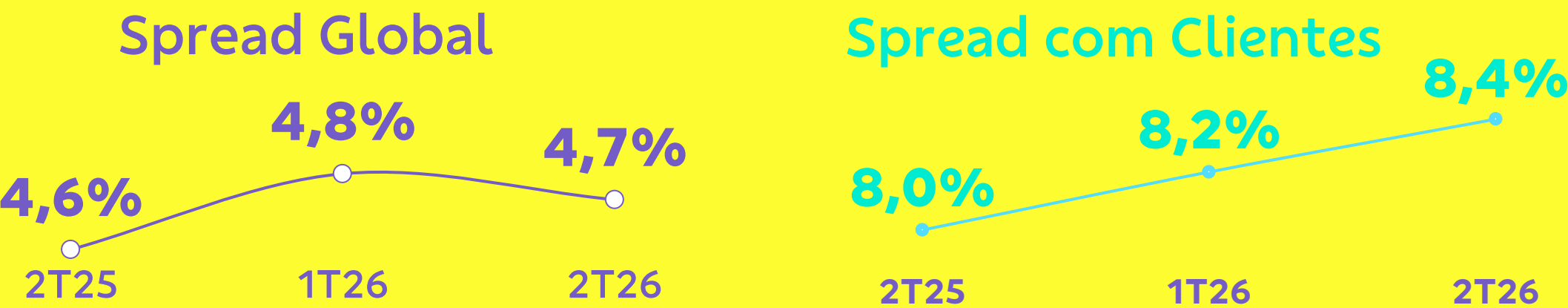
11,27 % Jun/26

Lucro Líquido Ajustado

R\$ bilhões

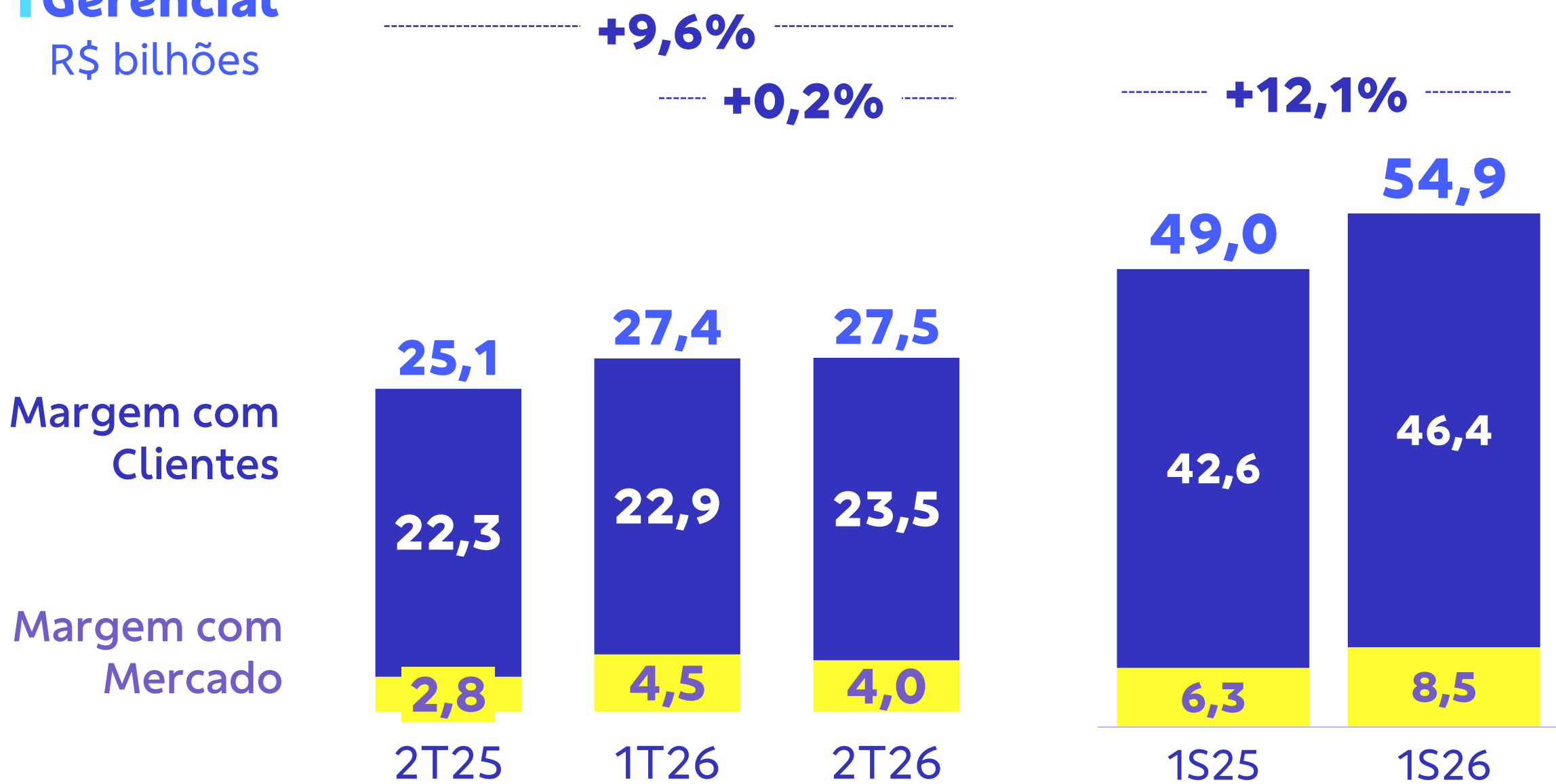


Margem Financeira Bruta



Margem Gerencial

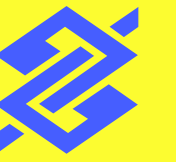
R\$ bilhões



Margem Contábil

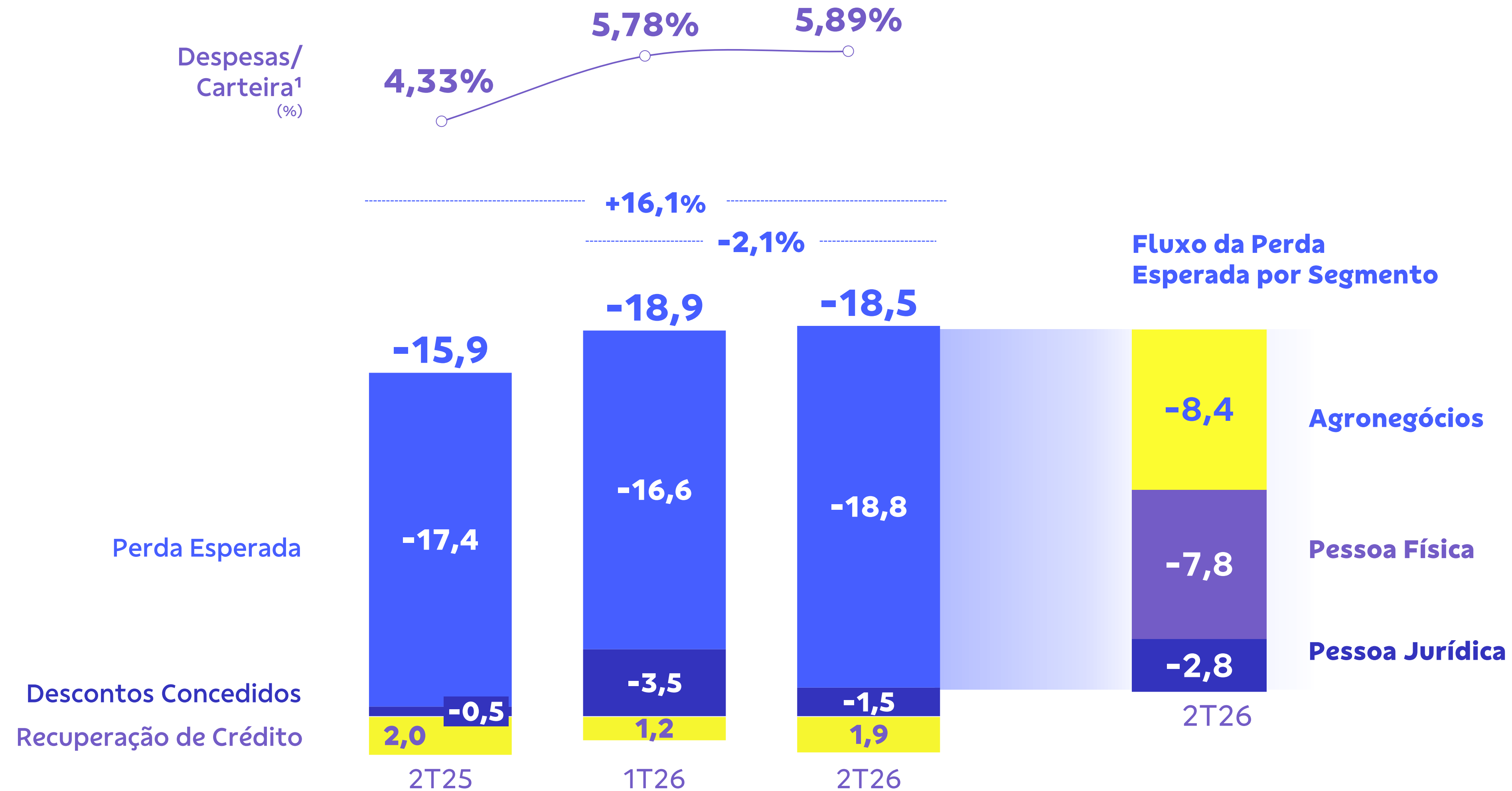
R\$ milhões

	2T25	1T26	2T26	△ % A/A	△ % T/T
Margem Financeira Bruta	25.080	27.426	27.483	9,6%	0,2%
Receitas Financeiras	53.464	55.306	55.453	3,7%	0,3%
Operações de Crédito	45.240	46.453	46.409	2,6%	-0,1%
Resultado de Tesouraria	8.224	8.854	9.044	10,0%	2,1%
Despesas Financeiras	(28.384)	(27.880)	(27.970)	-1,5%	0,3%
Captação Comercial	(23.650)	(23.396)	(23.258)	-1,7%	-0,6%
Captação Institucional	(4.734)	(4.484)	(4.712)	-0,5%	5,1%



Custo do Crédito

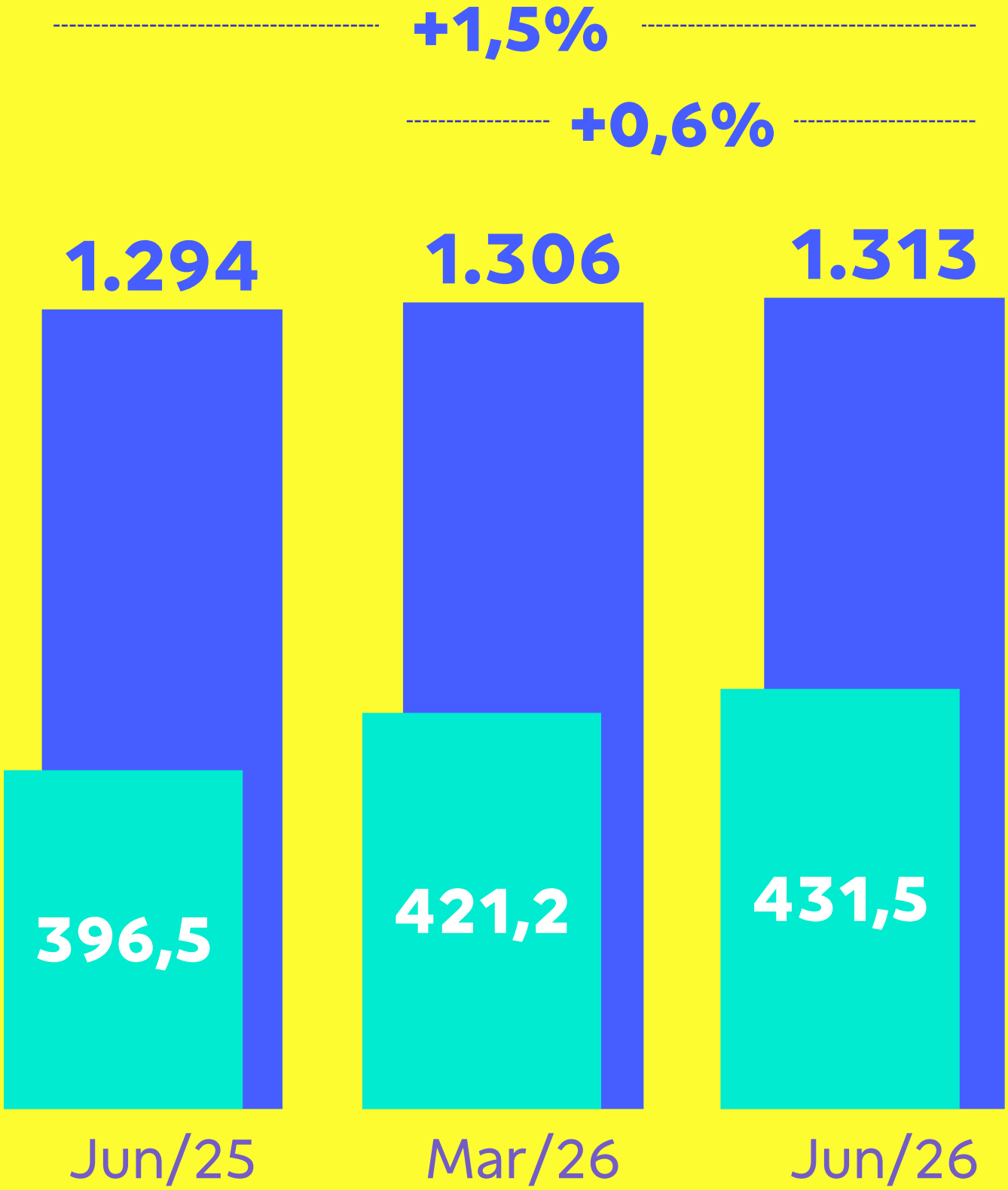
R\$ bilhões



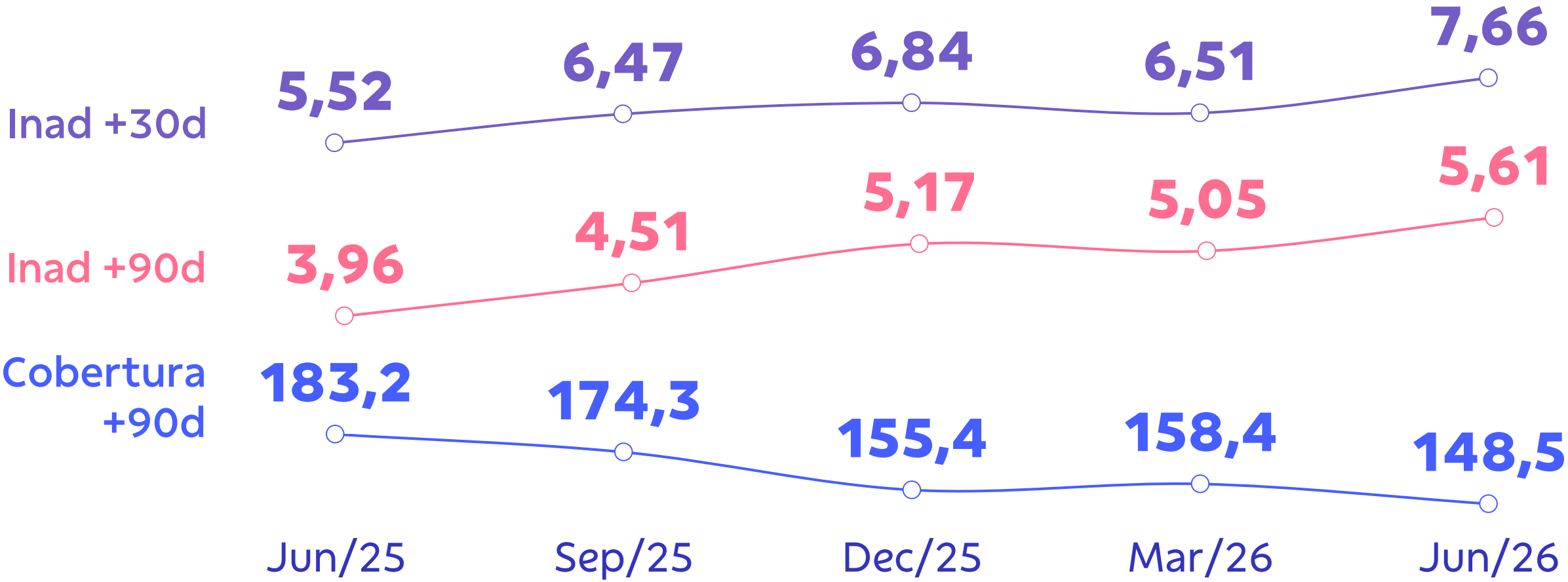
(1) Despesas de Perda Esperada - 12 Meses / Média da Carteira de Crédito - 12 meses.

Carteira de Crédito Expandida¹

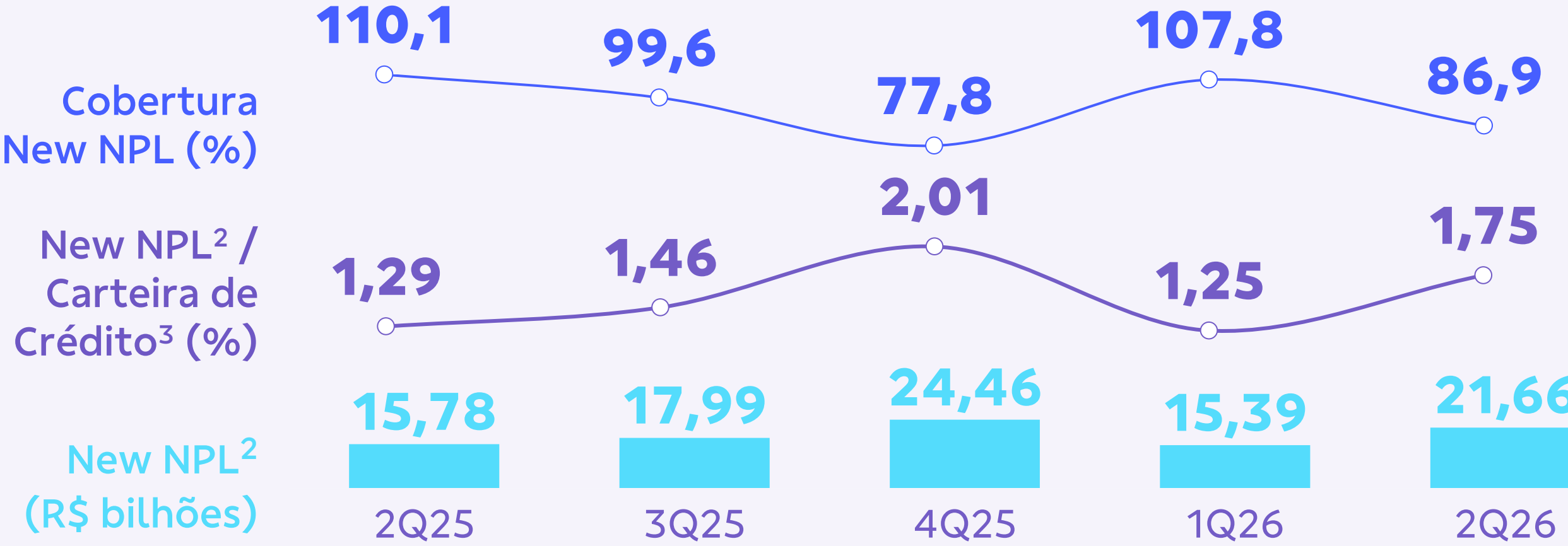
R\$ bilhões



Inad e Índice de Cobertura (%)



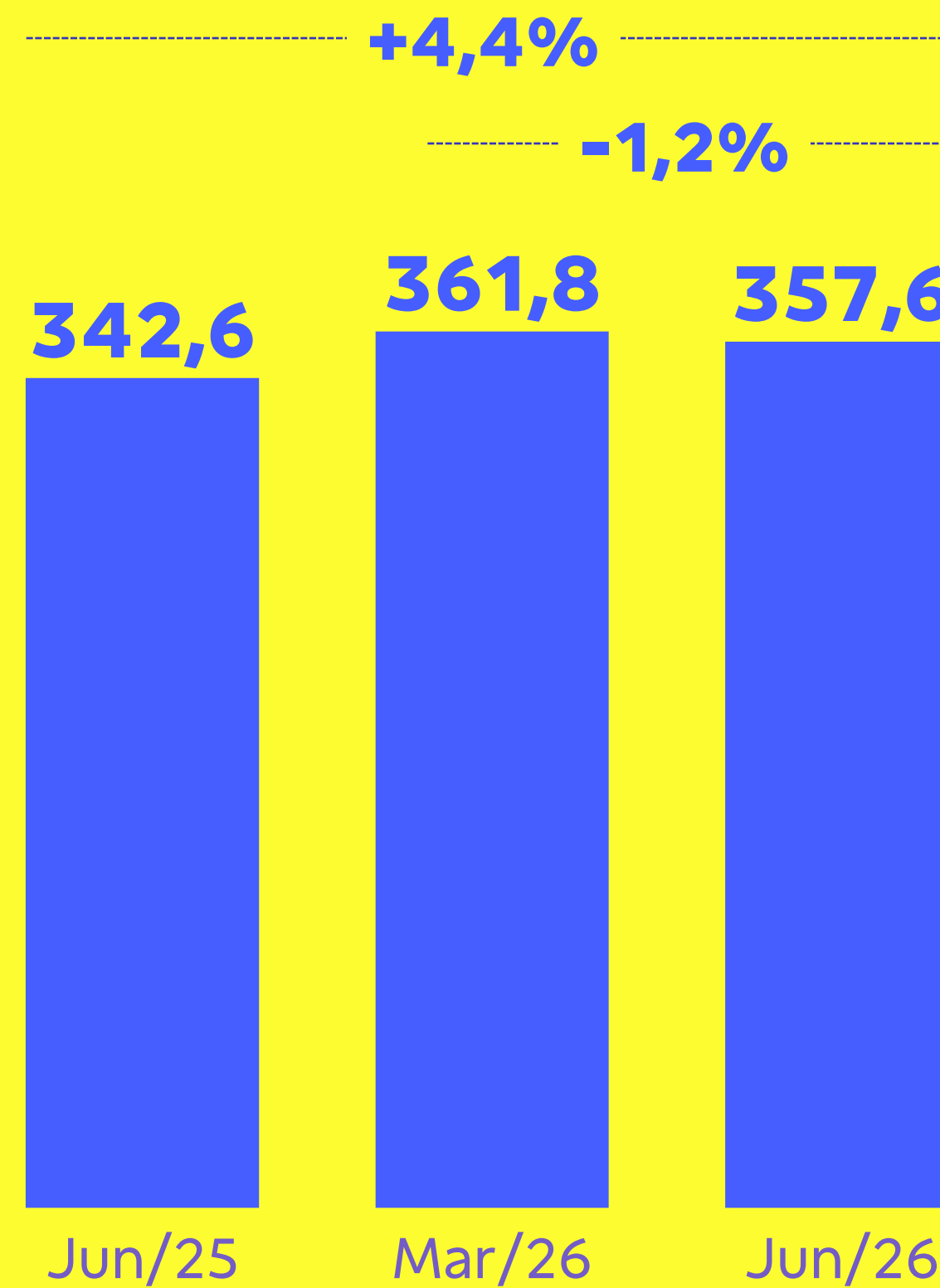
Formação da Inadimplência



(1) Inclui, além da carteira de crédito, TVMs com e sem características de crédito e garantias prestadas. (2) New NPL = variação trimestral do saldo das operações vencidas há mais de 90 dias, acrescida das baixas para prejuízo do trimestre. (3) Saldo da carteira de crédito do trimestre imediatamente anterior.

Carteira de Crédito Pessoa Física

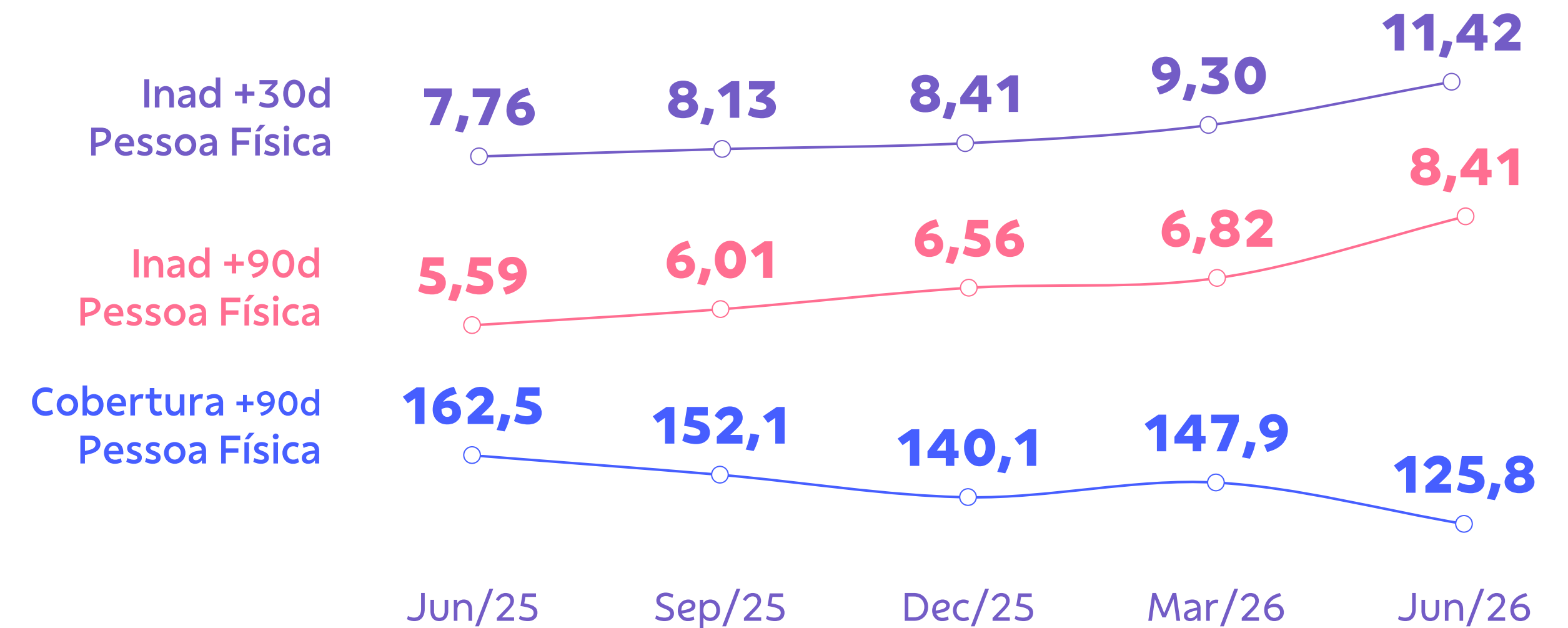
R\$ bilhões



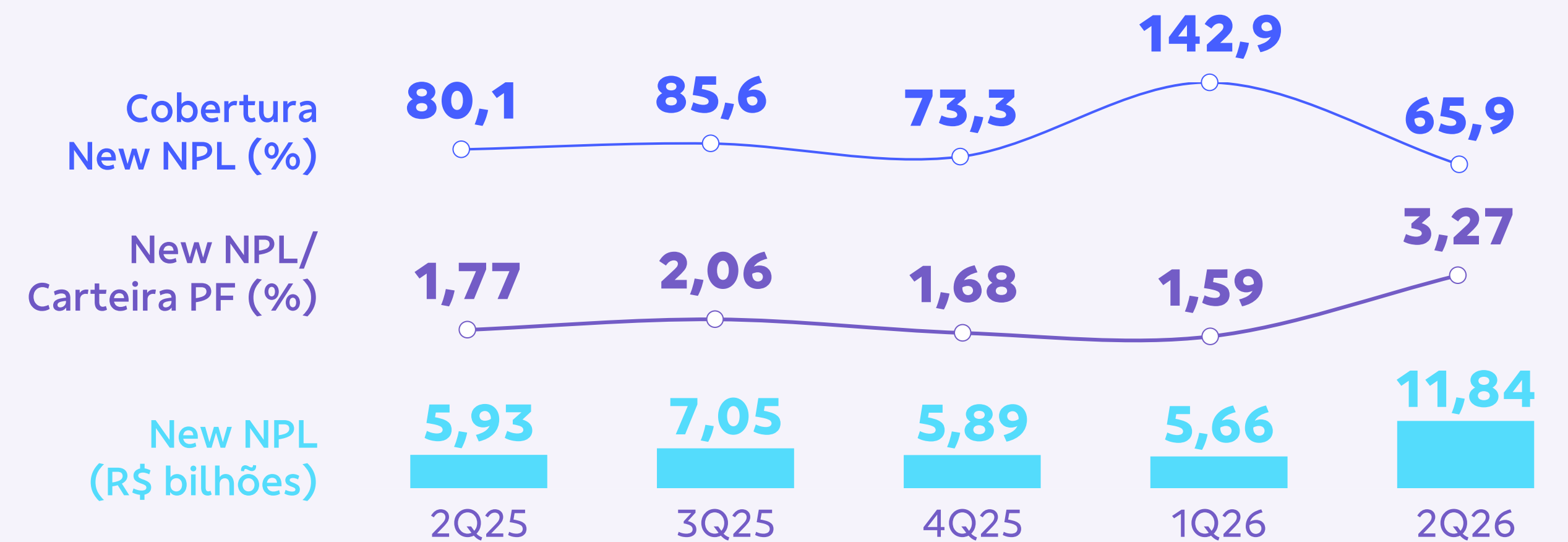
Consignado Total
R\$ 153,7 bilhões
+5,8%
jun26/jun25



Inad e Índice de Cobertura (%)

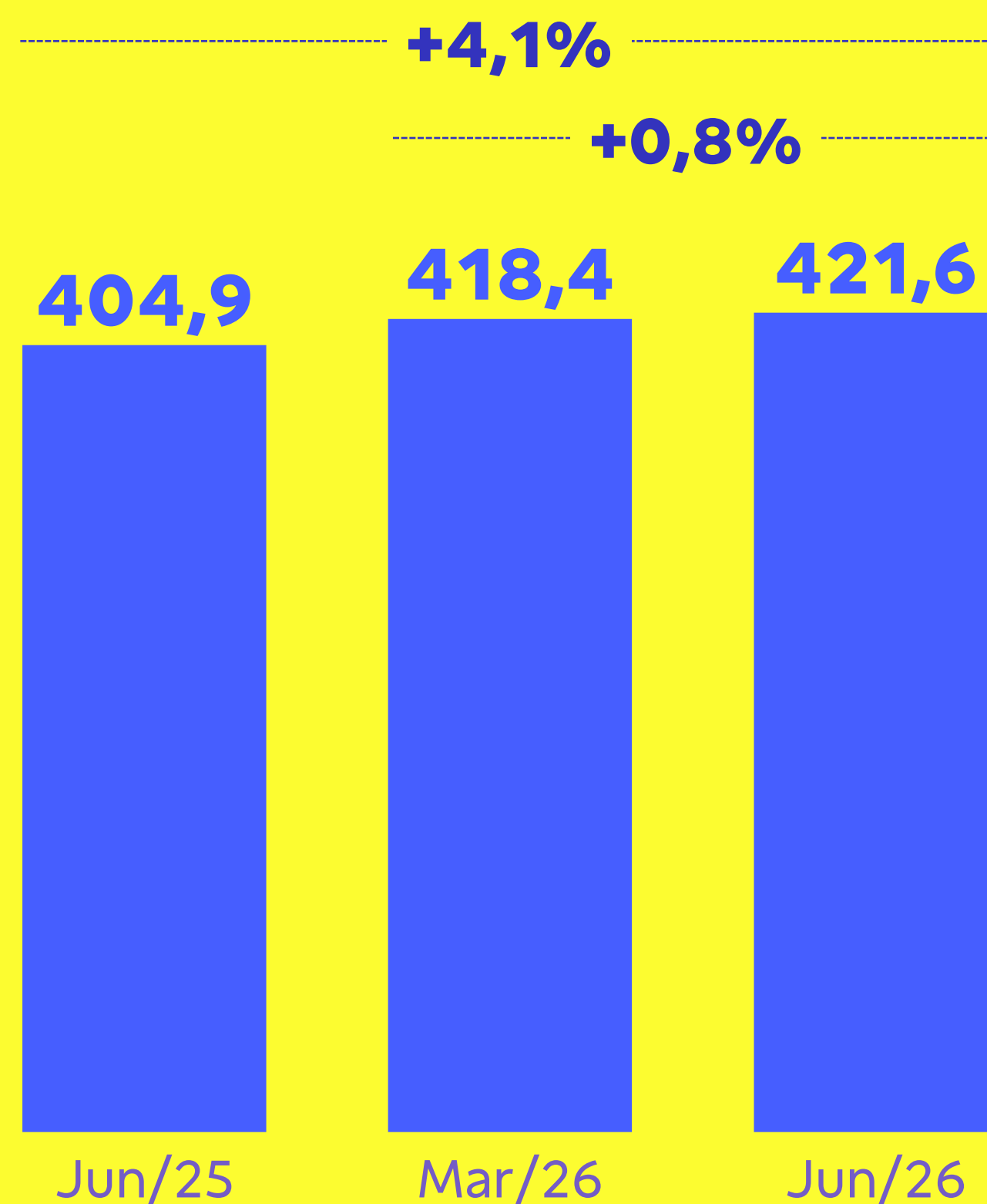


Formação da Inadimplência

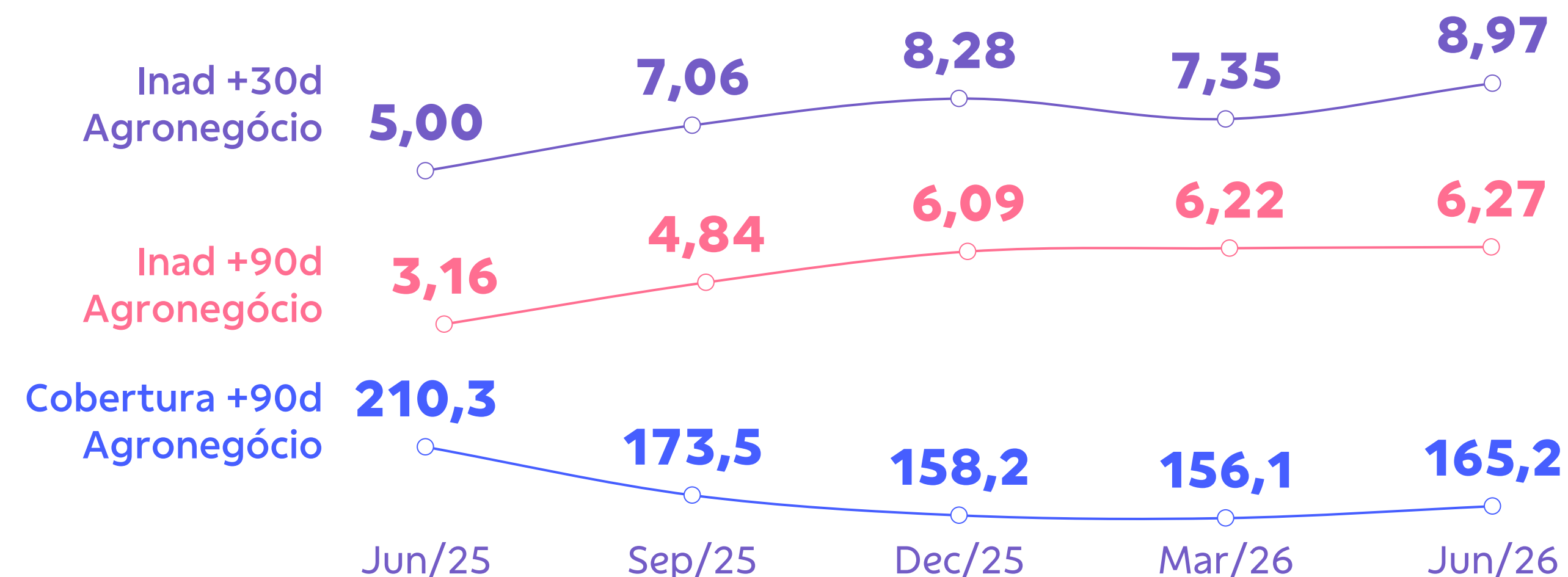


Carteira de Crédito Agronegócio

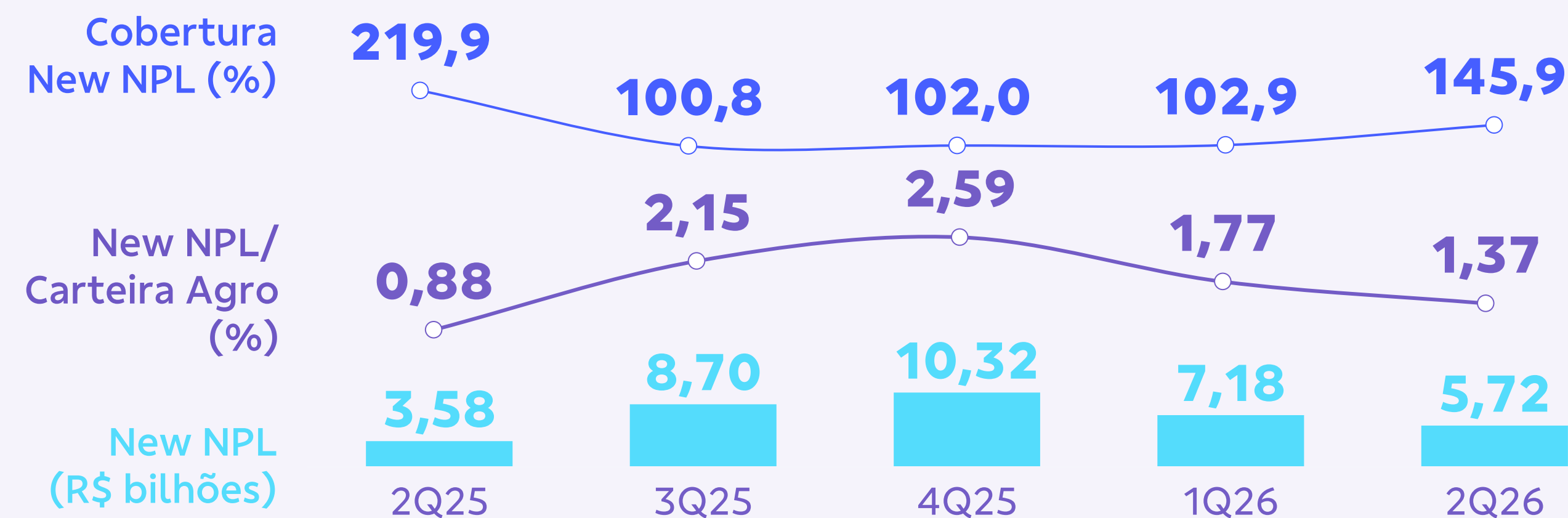
R\$ bilhões



Inad e Índice de Cobertura (%)

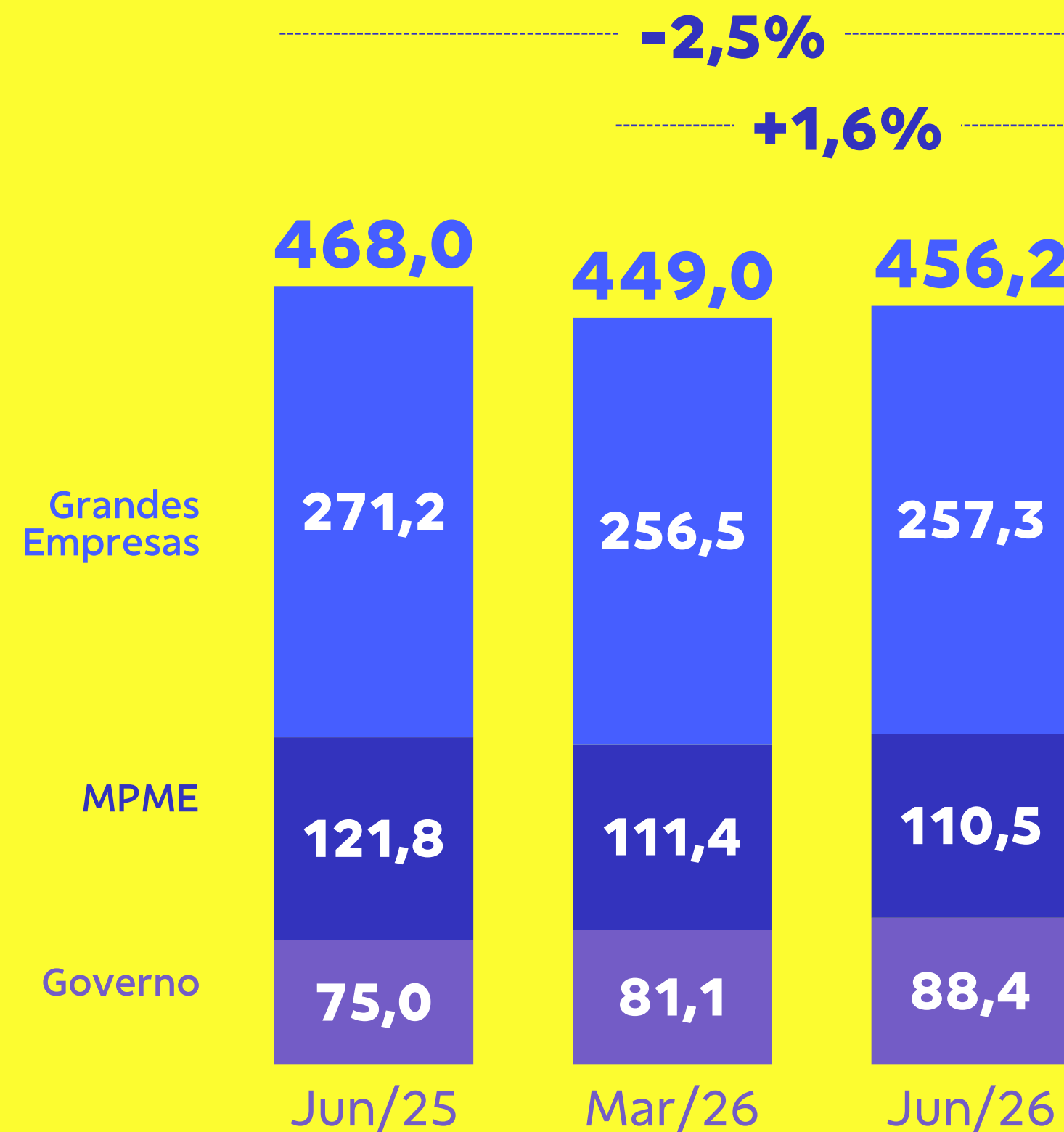


Formação da Inadimplência



Carteira de Crédito Pessoa Jurídica

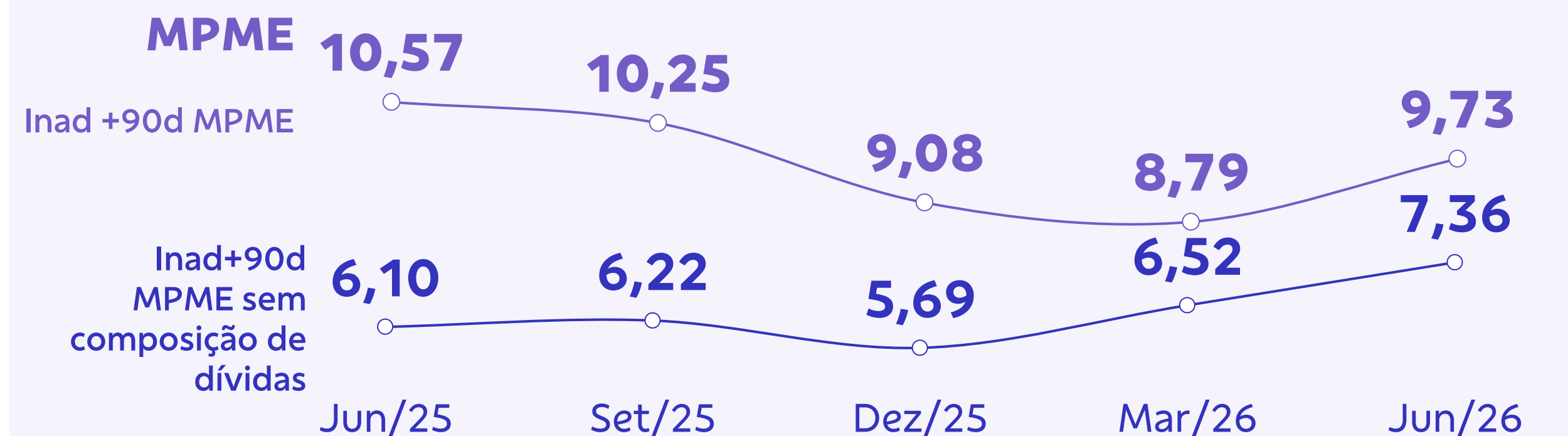
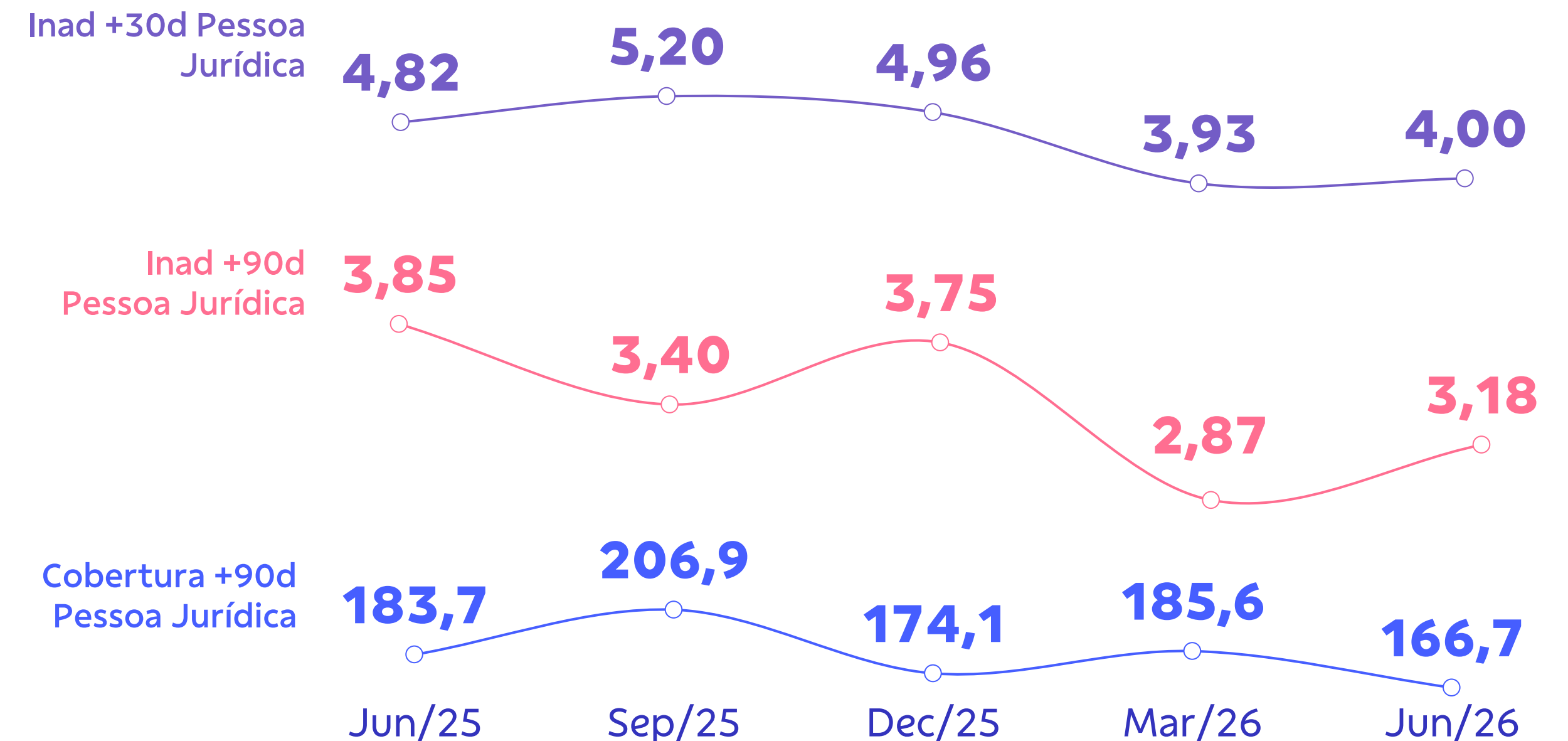
R\$ bilhões



Pronampe e PEAC FGI
R\$ 40,0 bilhões
+31,7% jun26/jun25

36%
da carteira MPME

Inad e Índice de Cobertura (%)





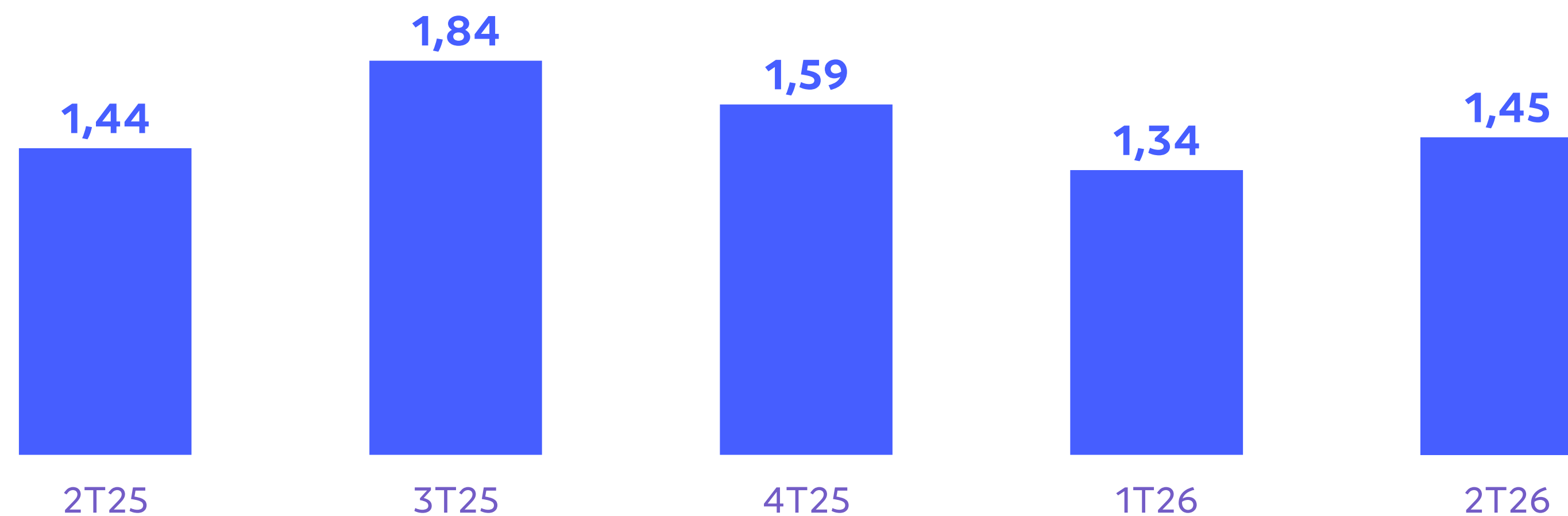
Agronegócio

Recuperação Judicial

Fluxo de novos processos
Quantidade



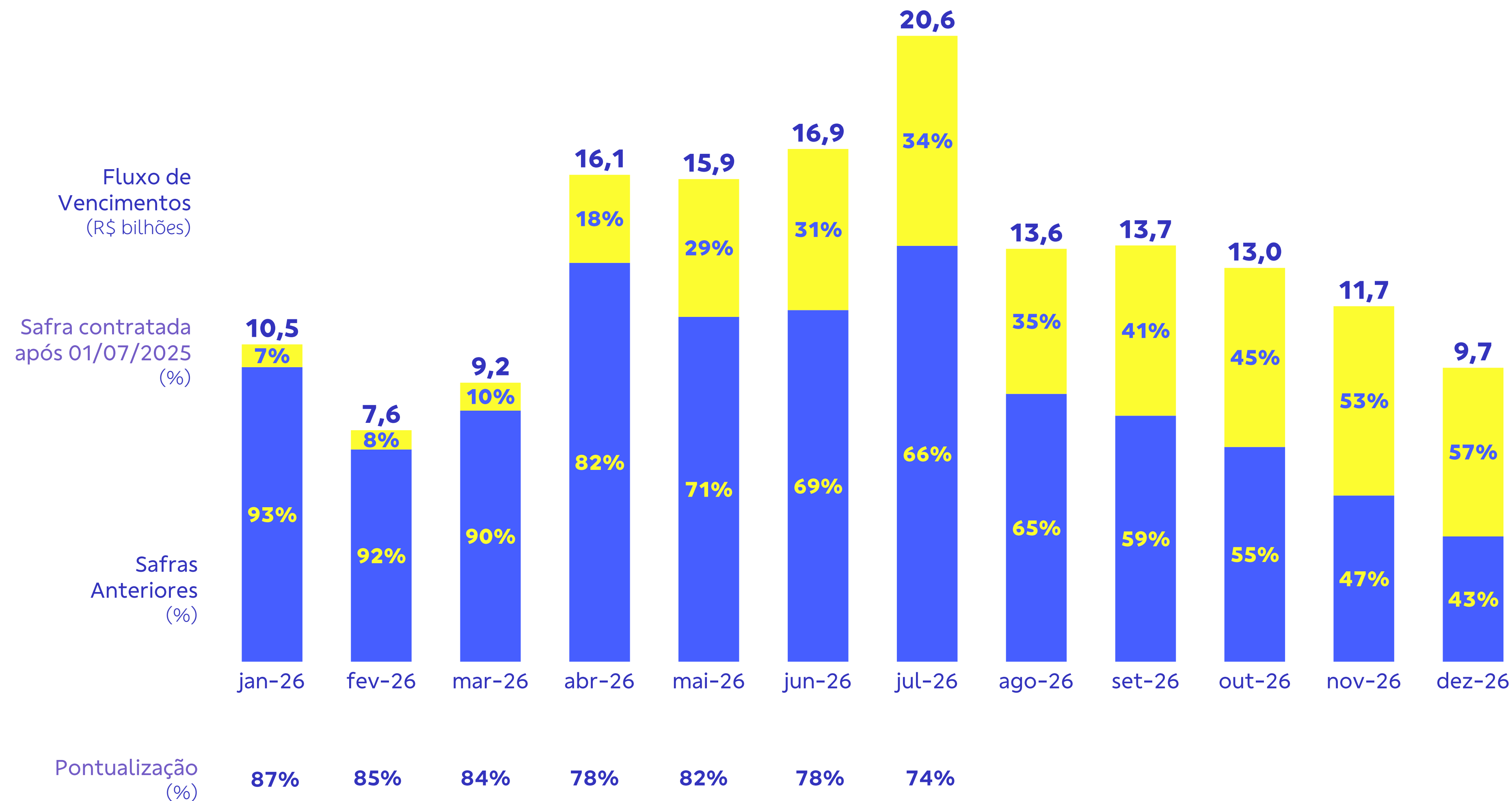
Volume de novos processos
R\$ bilhões





Agronegócio

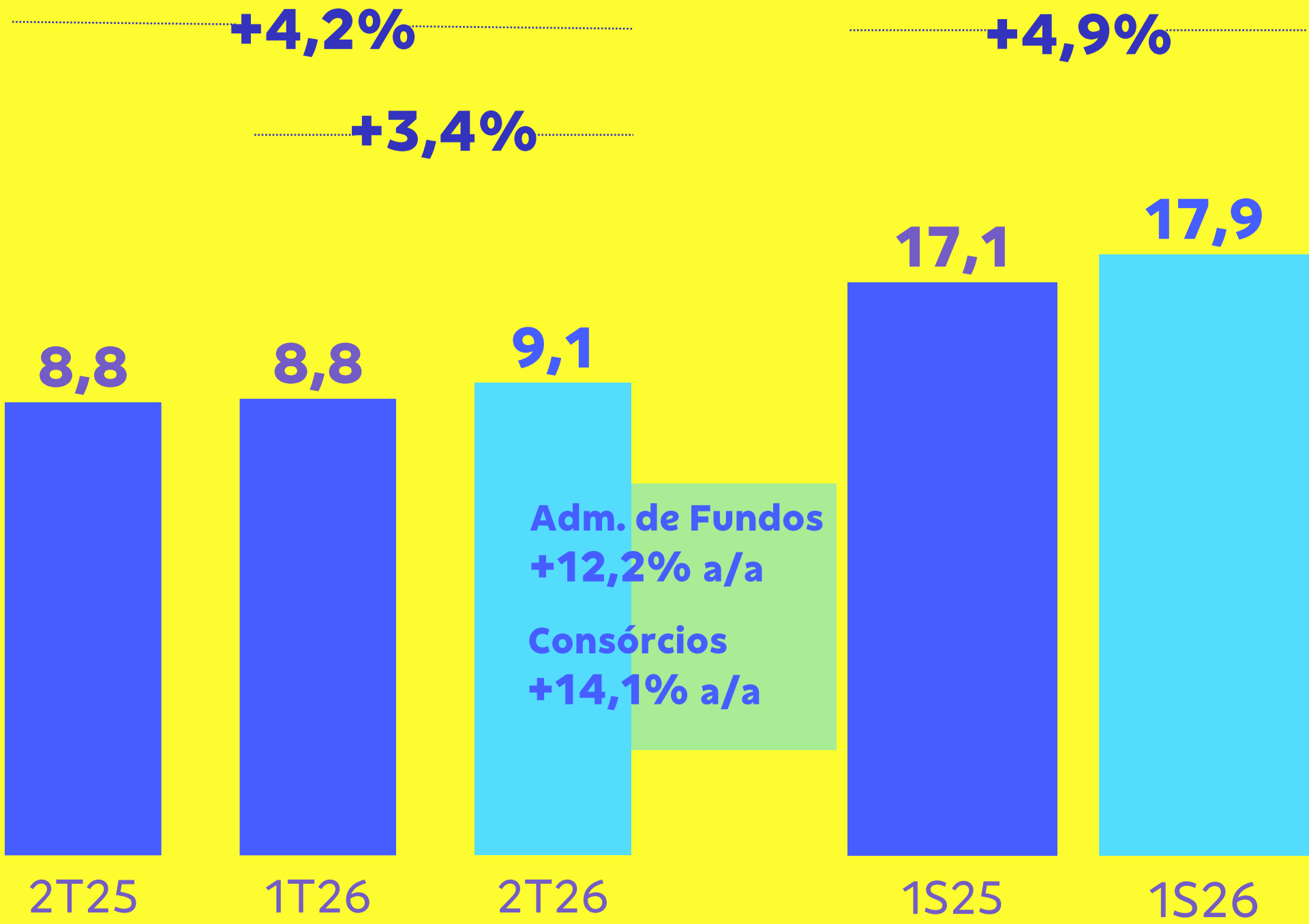
Vencimentos



(*) Dados de 10/08/2026. Considera operações de crédito rural e títulos do agro.

Receitas de Prestação de Serviços

R\$ bilhões

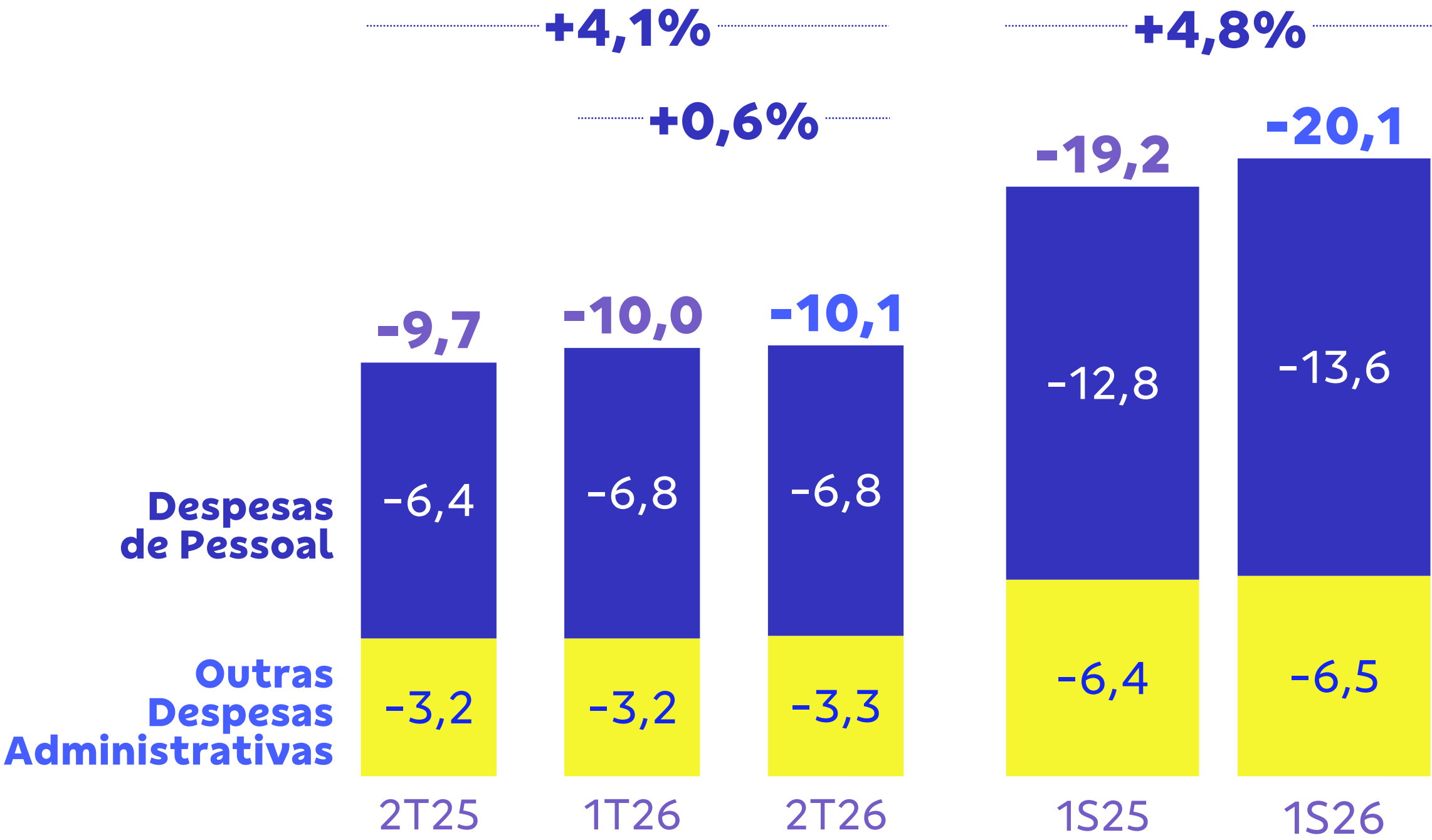


Despesas Administrativas

R\$ bilhões



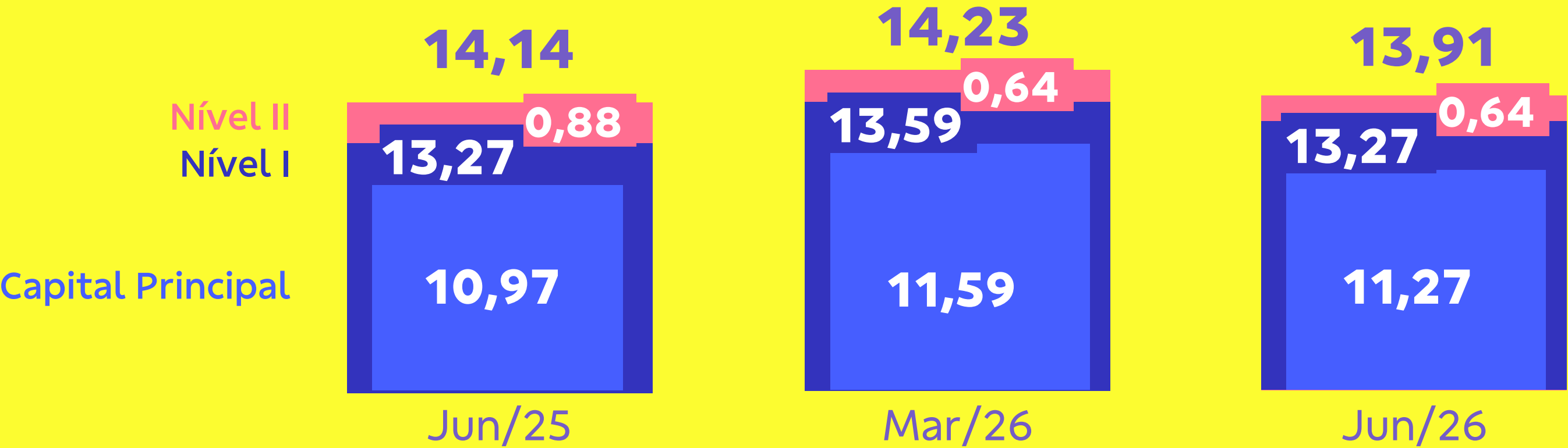
28,0%
Índice de Eficiência
12m



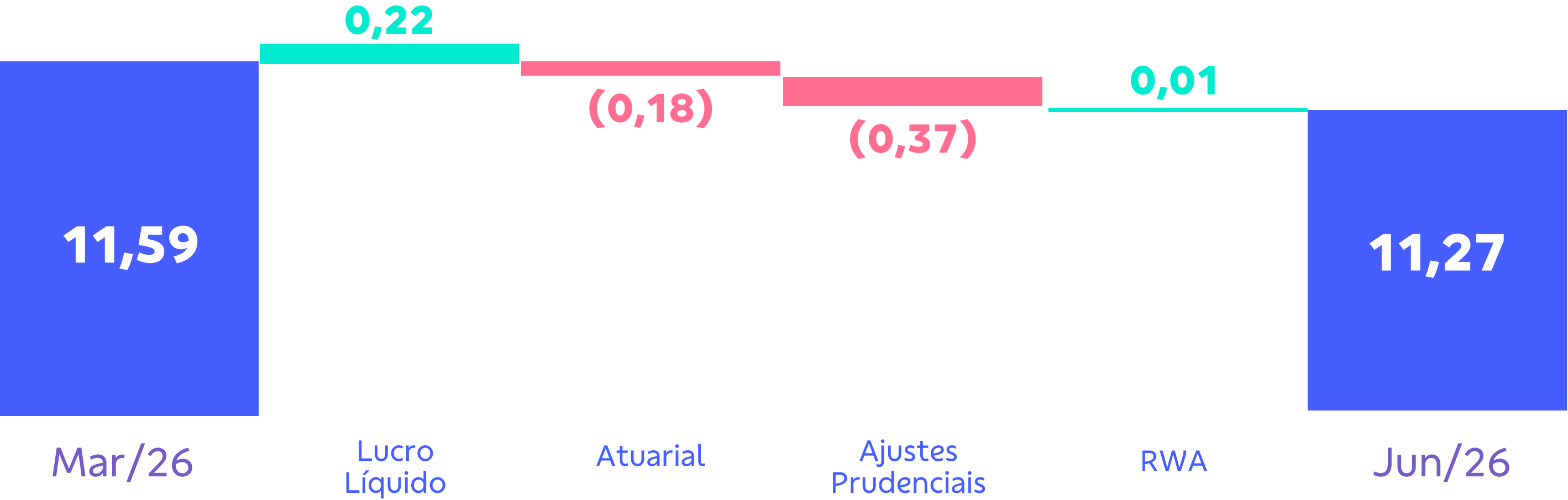
Capital



Índice
de Basileia
(%)



Capital
Principal
(%)




**Responsabilidade
adequada ao
contexto**

Guidance 2026

	Intervalo entre	Realizado 1S26
Carteira de Crédito¹	0,5% e 4,5%	0,6%
Pessoas Físicas	6% e 10%	4,4%
Empresas	-3% e 1%	-6,4%
Agronegócios	-2% e 2%	4,1%
Carteira Sustentável	2% e 6%	8,8%
Margem Financeira Bruta	7% e 11%	12,1%
Custo do Crédito²	R\$ bilhões 65 e 70	R\$ bilhões 37,3
Receitas de Prestação de Serviços	2% e 6%	4,9%
Despesas Administrativas	5% e 9%	4,8%
Lucro Líquido Ajustado	R\$ bilhões 18 e 22	R\$ bilhões 7,3

(1) As projeções de crédito consideram a carteira doméstica adicionada de TVM privados e garantias e não considera crédito ao governo. (2) Custo do Crédito: corresponde às despesas de perda esperada (conforme Resolução CMN nº 4.966/21), somadas aos descontos concedidos e deduzidas das receitas com recuperação de crédito.



bb.com.br/ri



2Q26

Earnings
Presentation

For further info
Click or Scan the
QR Code for
MD&A 2Q26





Challenges can not be overcome through shortcuts, but through **clear direction and hard work**



Adjusted Net
Income

R\$ **3.9** billion

+ **13.9%** 2Q26/1Q26
+ **3.3%** 2Q26/2Q25

Net Interest
Income

R\$ **27.5** billion

+ **0.2%** 2Q26/1Q26
+ **9.6%** 2Q26/2Q25

Fee
Income

R\$ **9.1** billion

+ **3.4%** 2Q26/1Q26
+ **4.2%** 2Q26/2Q25

Administrative
Expenses

R\$ **10.1** billion

+ **0.6%** 2Q26/1Q26
+ **4.1%** 2Q26/2Q25

Cost of
Credit

NPL + 90 days
5.61%

R\$ **18.5** billion

- **2.1%** 2Q26/1Q26
+ **16.1%** 2Q26/2Q25

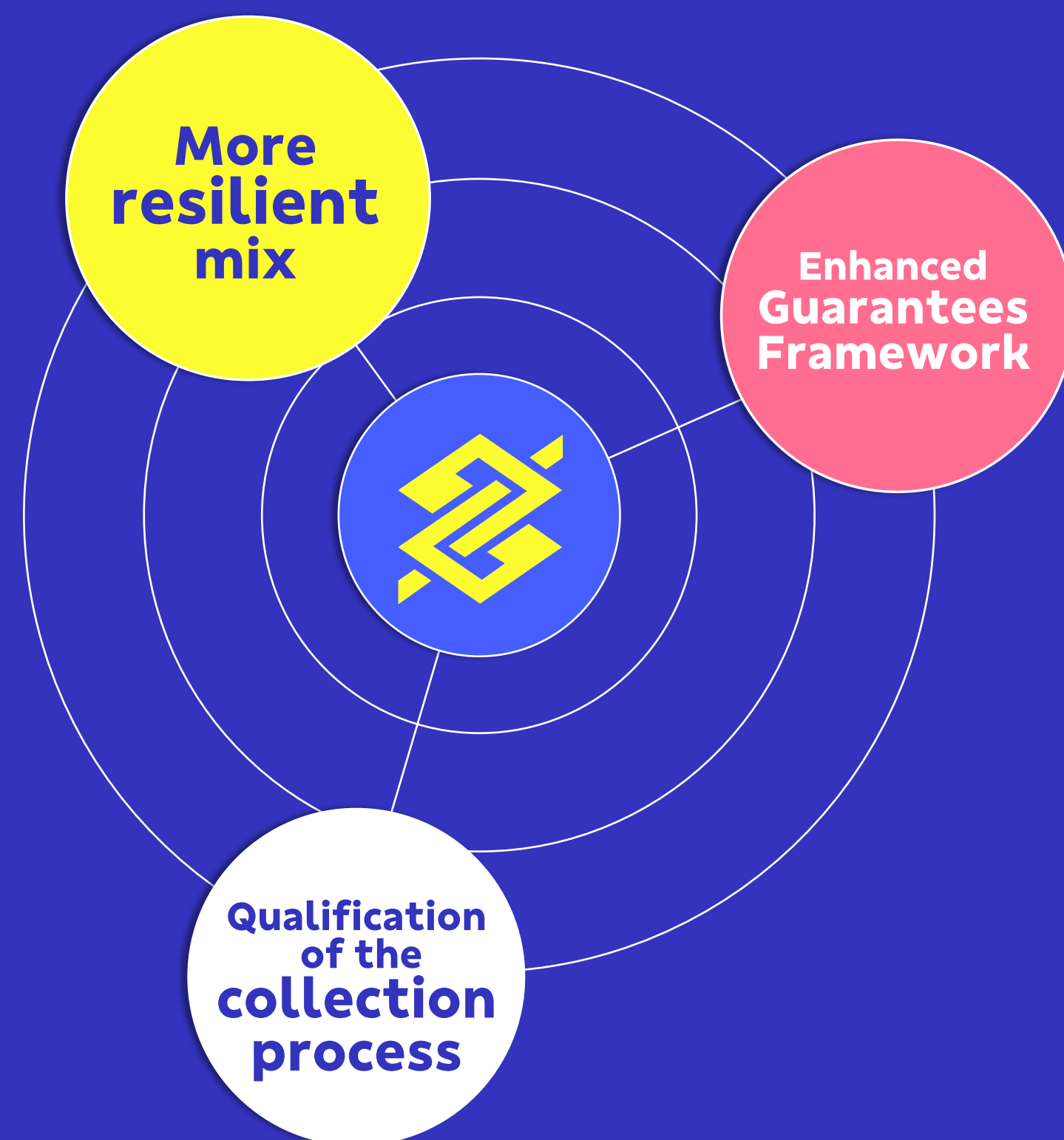
CET 1

11.27 %

Jun/26

Earnings
built on
business
generation
capacity

Strategic Credit Management



Expanded Loan Portfolio
R\$ 1.313 trillion
+ 1.5% Jun26/Jun25

Individuals Loan Portfolio
R\$ 358 billion
+ 4.4% Jun26/Jun25

Companies Loan Portfolio
R\$ 456 billion
- 2.5% Jun26/Jun25

Agribusiness Loan Portfolio
R\$ 422 billion
+ 4.1% Jun26/Jun25

R\$ 154 billion
Payroll Loan
Jun26

R\$ 16 billion
Crédito do trabalhador
Jun26

+32%
Pronampe + PEAC FGI
Jun26/Jun25
Evolution from 25% to 36% of the MSME portfolio in 1 year

70%
Fiduciary Sale in the Crop 25/56

Qualification of the collection process

Credit Recovery
R\$ 2 billion
+51.4% Jun26/Jun25

Filling Legal Claims
R\$ 15.5 billion
Volume for 1H26 already exceeds the total for 2025

The largest **agribusiness** partner

Almost **600k**
Agribusiness credit
customers

84%
of producers have a
relationship with BB
for more than 10 years

93%
of Brazilian municipalities
with agribusiness lines

200+ cultures
and funded
activities

**Crop
Plan** $\frac{26}{27}$
up to R\$ 210 billion



Provisional Measure 1,376/2026

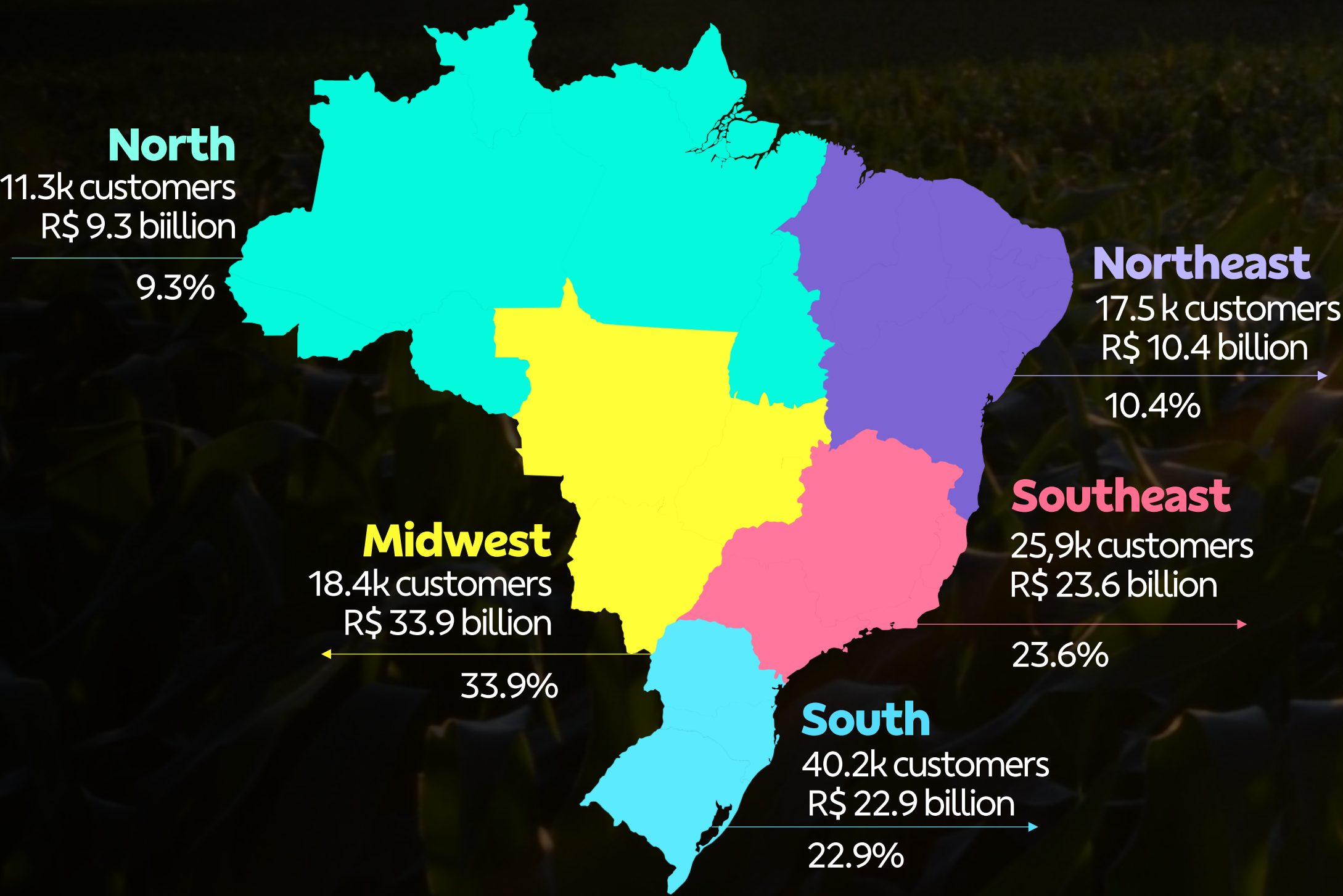
BB potential portfolio
for the agribusiness restructuring program



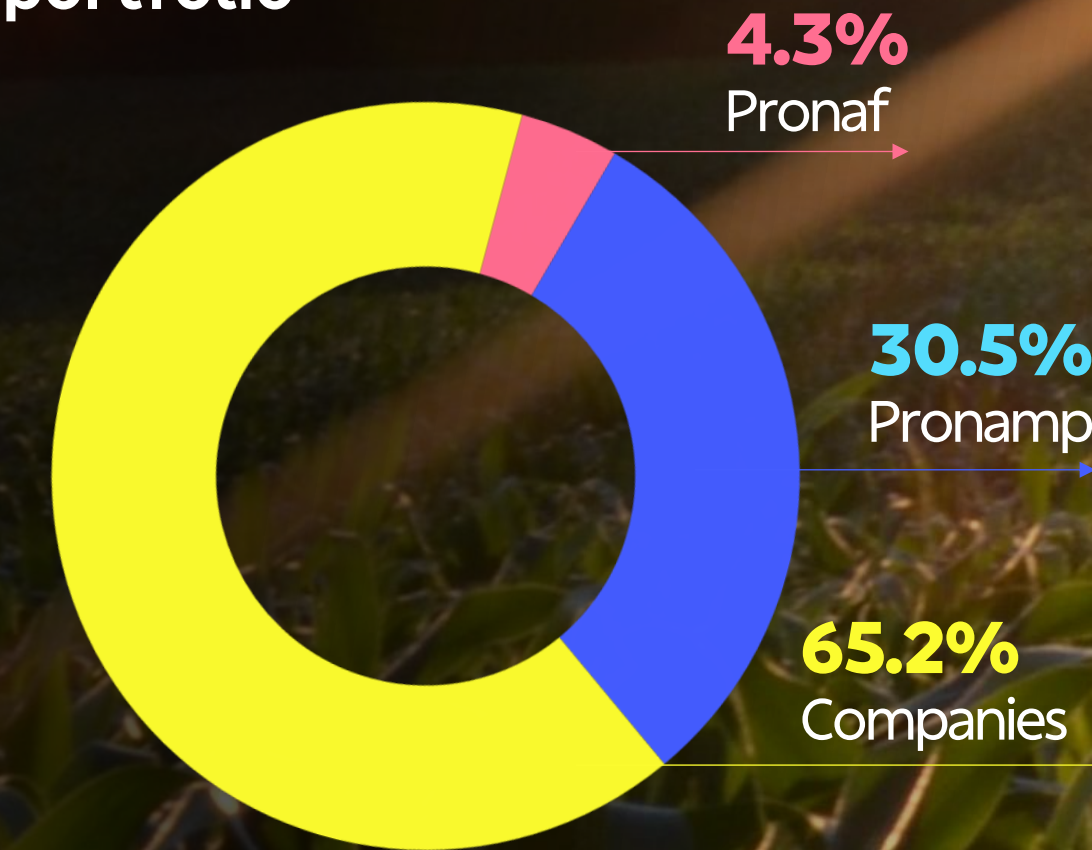
Up-to
R\$ 100
billion

R\$ 36.7 bn
Non-Performing Loans
R\$ 63.5 bn
Extended or Renegotiated Performing Loans

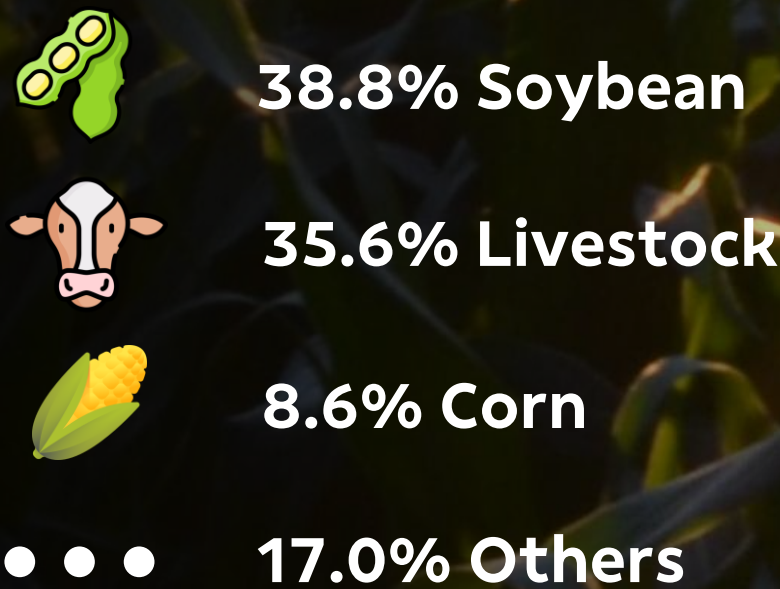
Distribution
by region



Distribution by
portfolio



Crops



Subject to compliance with
the conditions established
by the Provisional Measure
and BB's credit policy.

Primary Banking Relationship with **High-Value** customer

12%
of the service
network's employees*

+4%
Growth of the
Loan Portfolio*

+12%
AuM*

+15%
in customer spending
using the Altus Liv card

+ 100%
evolution of card billing in
relation to other cards

**High Value
Customer Base**
+4.3% Jun26/Dec24

**Network Optimization
Estilo Investidor**

+22% 2Q26/1Q26
Estilo Investidor branches
More proximity and advice

Casa BB
VIP Lounge at Guarulhos
International Airport as an **BB**
brand experience platform

**Benefit for BB customers and
potential customers flying in
business class of partner airlines**

Supporting customers in **reorganizing** their financial lives



BB
Renegotiations
R\$ 31 billion
2Q26

Novo
Desenrola
R\$ 12.1 billion

442k
Individuals

40k
Companies

10.2k
Rural
Producers

53k
Students and
alumni at FIES

More business **opportunities**



BB Move Brasil **R\$ 1.4 billion**

As of 08/11/2026

Partnership
with Uber for
cashback

Increase in ~40% at
BB Vehicle Loan Portfolio

More than 12.7k drivers served in
more than **1,100** municipalities

Move Agrícola

Acquisition of domestically produced
agricultural machinery, equipment, and
implements using FNDCT/Finep funds
resources

Diversification and risk mitigation

Line with guarantee funds and real
guarantees of the financed assets

People + Technology = Proximity²



Leadership and
Commitment

Indicators AI-specific

Magnifying
the use of AI and
new technologies

R\$ 8.2 billion
Investment
in technology ^{12m}

36.3k
employees in the
AI academy in 2026

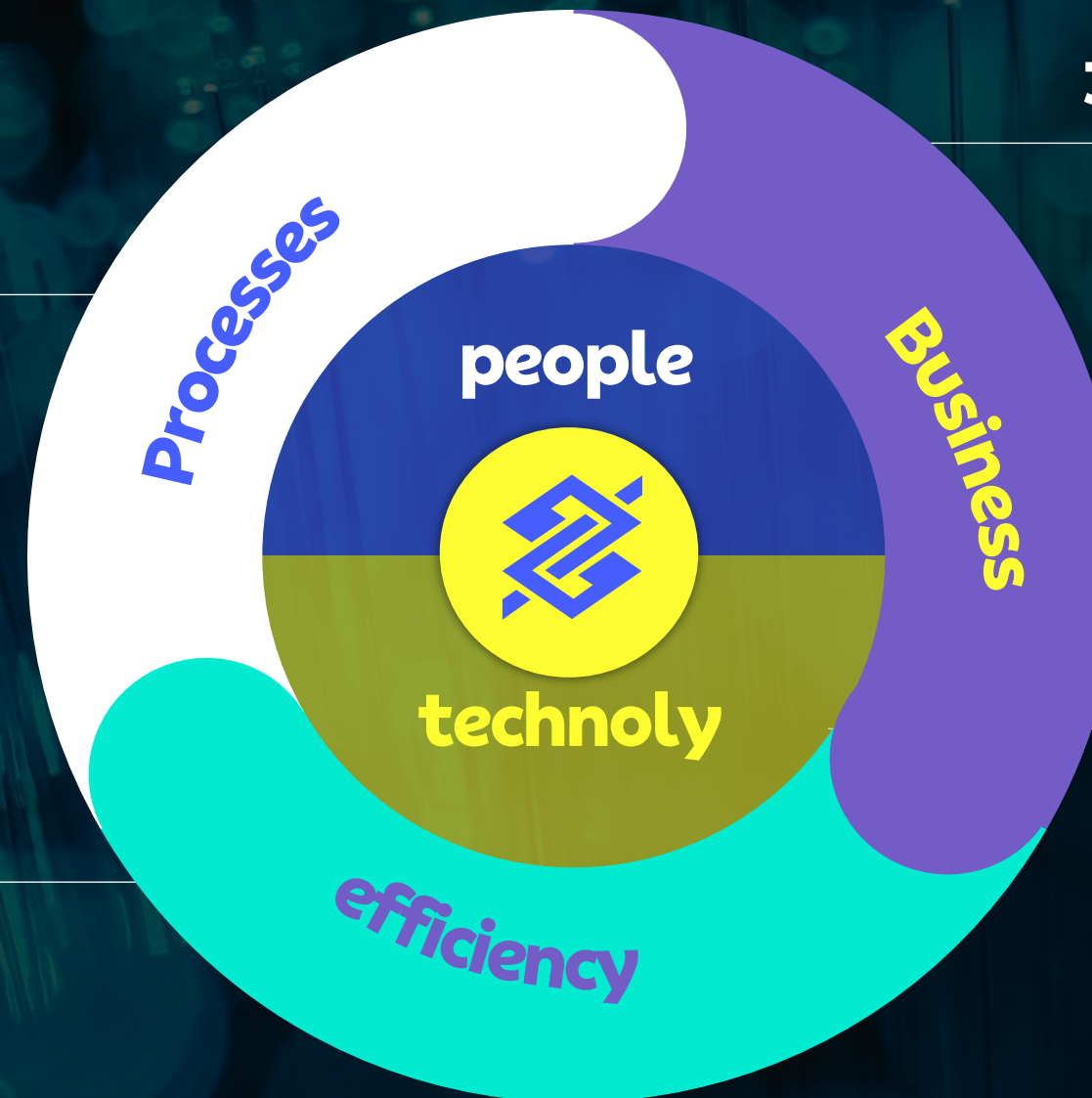
2.300
Analytical Models and AI
+28% Jun26/Dez25

Digital Scale-up
68% of the forecast progress
for the year in agile lines and
environments

71% of employees
with AI assistants
+22% 2Q26/1Q26



Strategic
resource
allocation



AI assistants
3x more in 2026

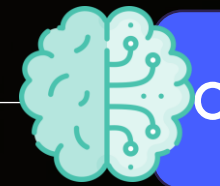
47%
of customers are
Digital Heavy Users*
Digital maturity in professional, expert and advanced

Nearly 1.5 million hours
of efficiency with AI and analytics
supporting the direction of employees to
business

More than 34%
of the employees of the service network
are in specialized structures
+127bps in 1 year

**AI in credit
renegotiation**
6x more conversion
and signings

35 million
Active customers on
digital channels
+12% Jun26/Jun25



Organization



Value
Capture



New BB App

The evolution of the digital experience



Hyper-personalization and adaptation to usage behavior



New social-based browsing experience



Conversational journeys



Performance evolution



Artificial Intelligence

Business diversification and **global presence** for a complete service



BB Conglomerate
More than
80 companies

**Conglomerate's
Contribution to Income**
52% on average

Global Operations

Connecting businesses
and opening markets

BB Américas
US\$ 2 billion
in real estate credit
+161% Jun26/Dec22

**Digital Account
at BB Portugal**
+12% of the number of
accounts since launch

BB Japan
More than 90k customers





**A bank that
transforms adversity
into solidity,
agility and new
opportunities**



Resultados 2T26



Adjusted Net Income

3.9 + 13.9% QoQ
+ 3.3% YoY

R\$ billion

Net Interest Income

27.5 + 0.2% QoQ
+ 9.6% YoY

R\$ billion

Fee Income

9.1 + 3.4% QoQ
+ 4.2% YoY

R\$ billion

Cost of Credit

18.5 - 2.1% QoQ
+ 16.1% YoY

R\$ billion

Administrative Expenses

10.1 + 0.6% QoQ
+ 4.1% YoY

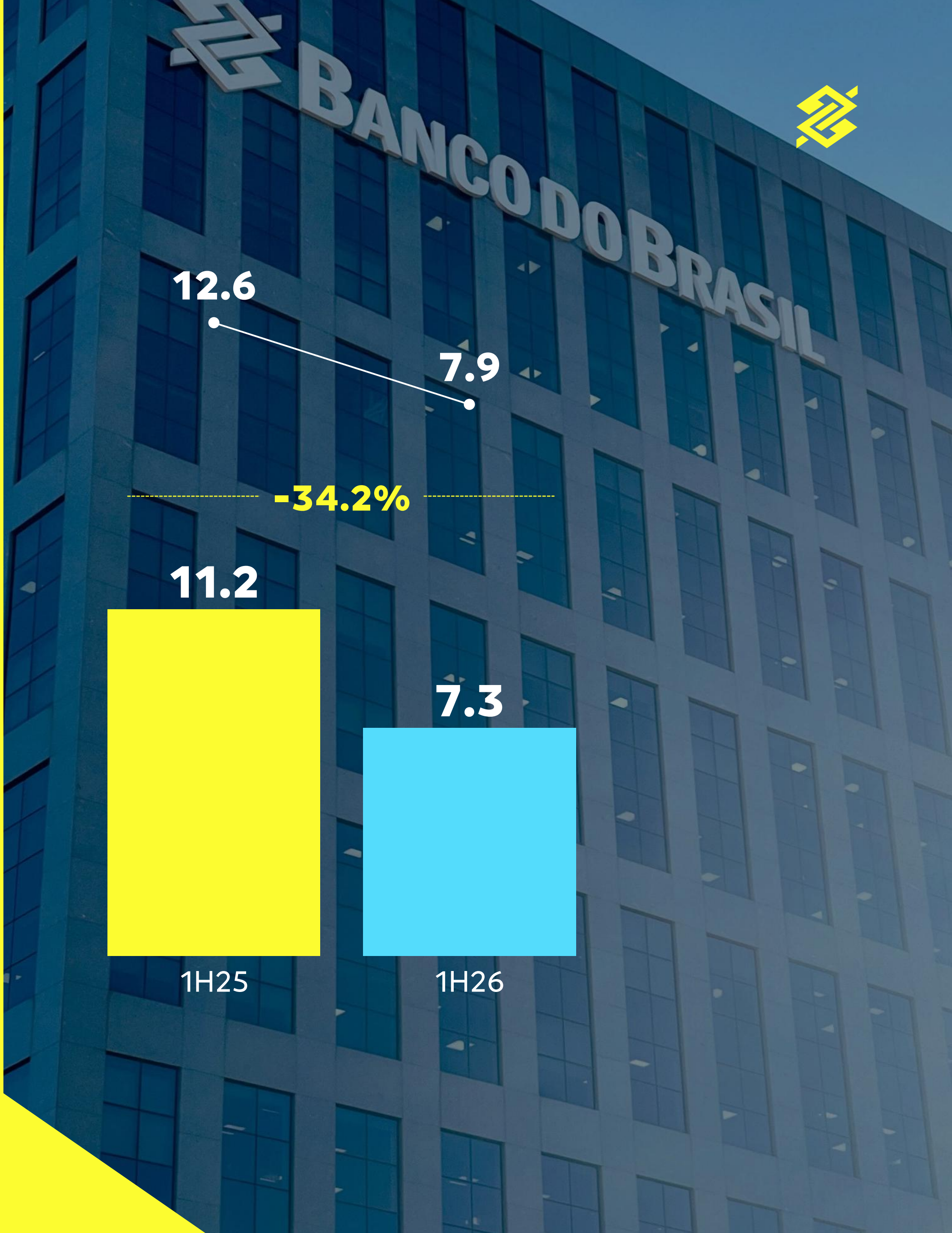
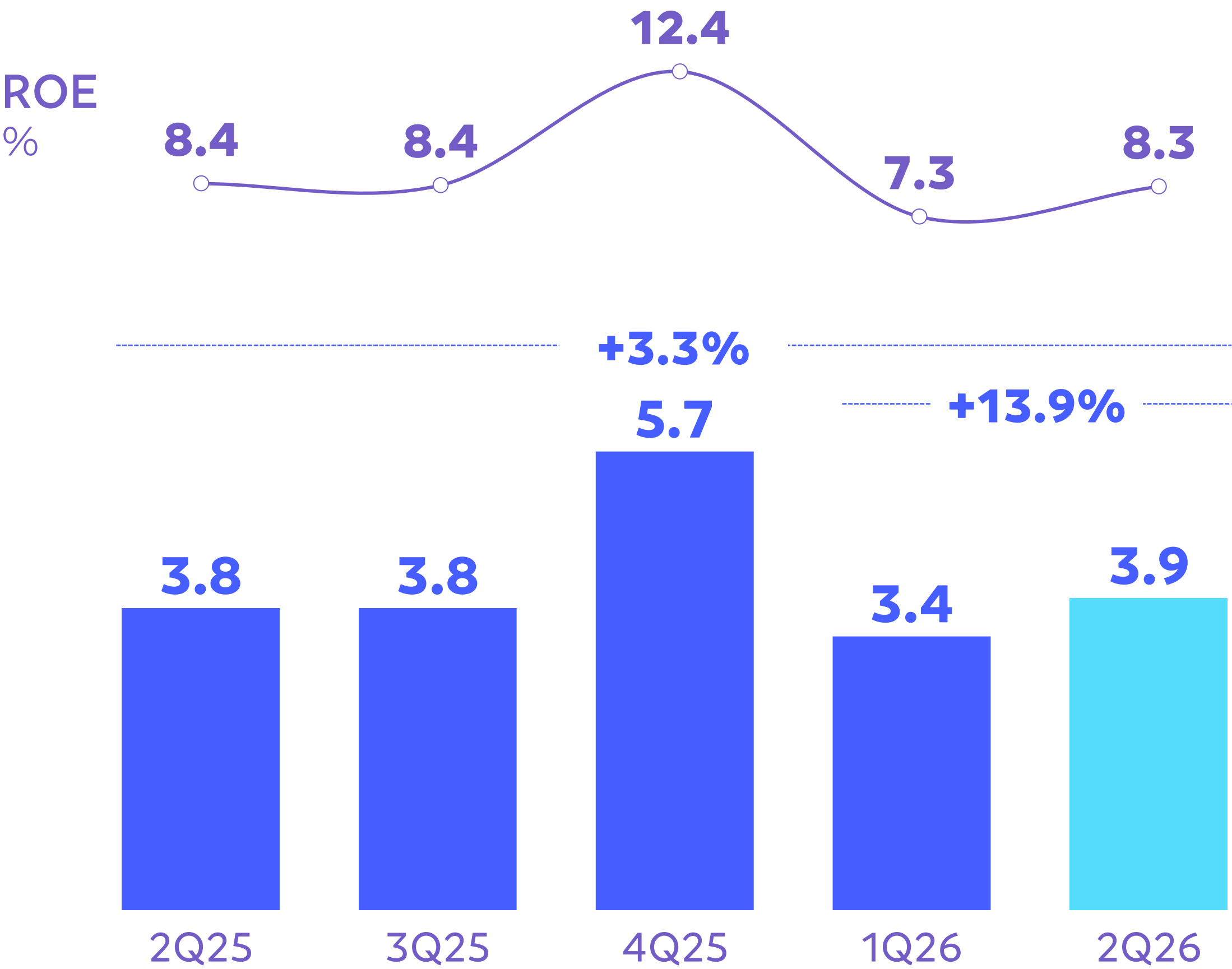
R\$ billion

CET1

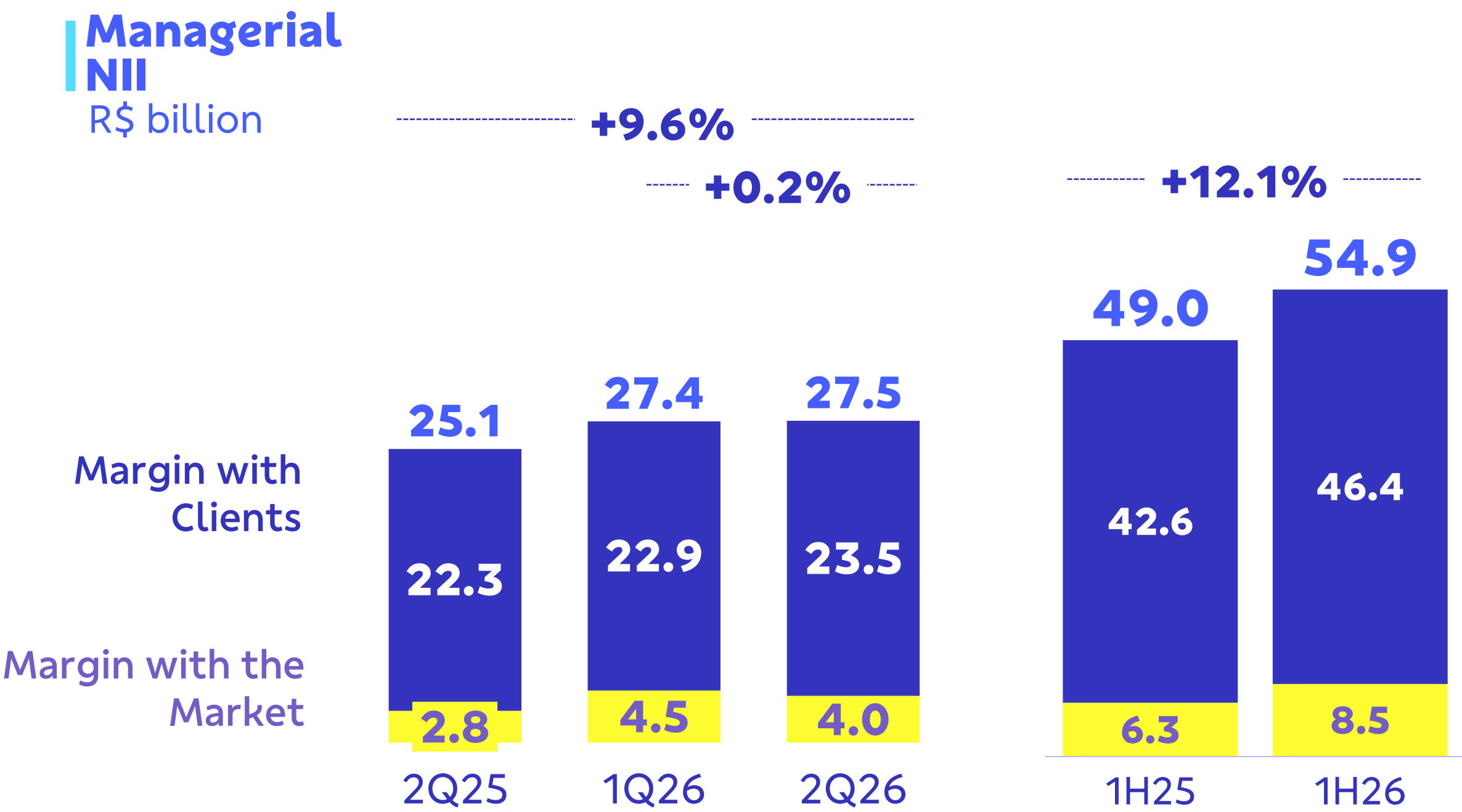
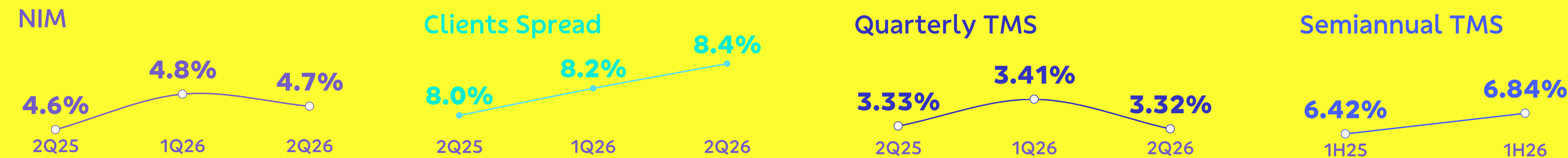
11.27 % Jun/26

Adjusted Net Income

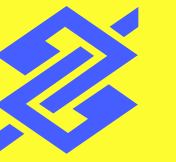
R\$ billion



Net Interest Income

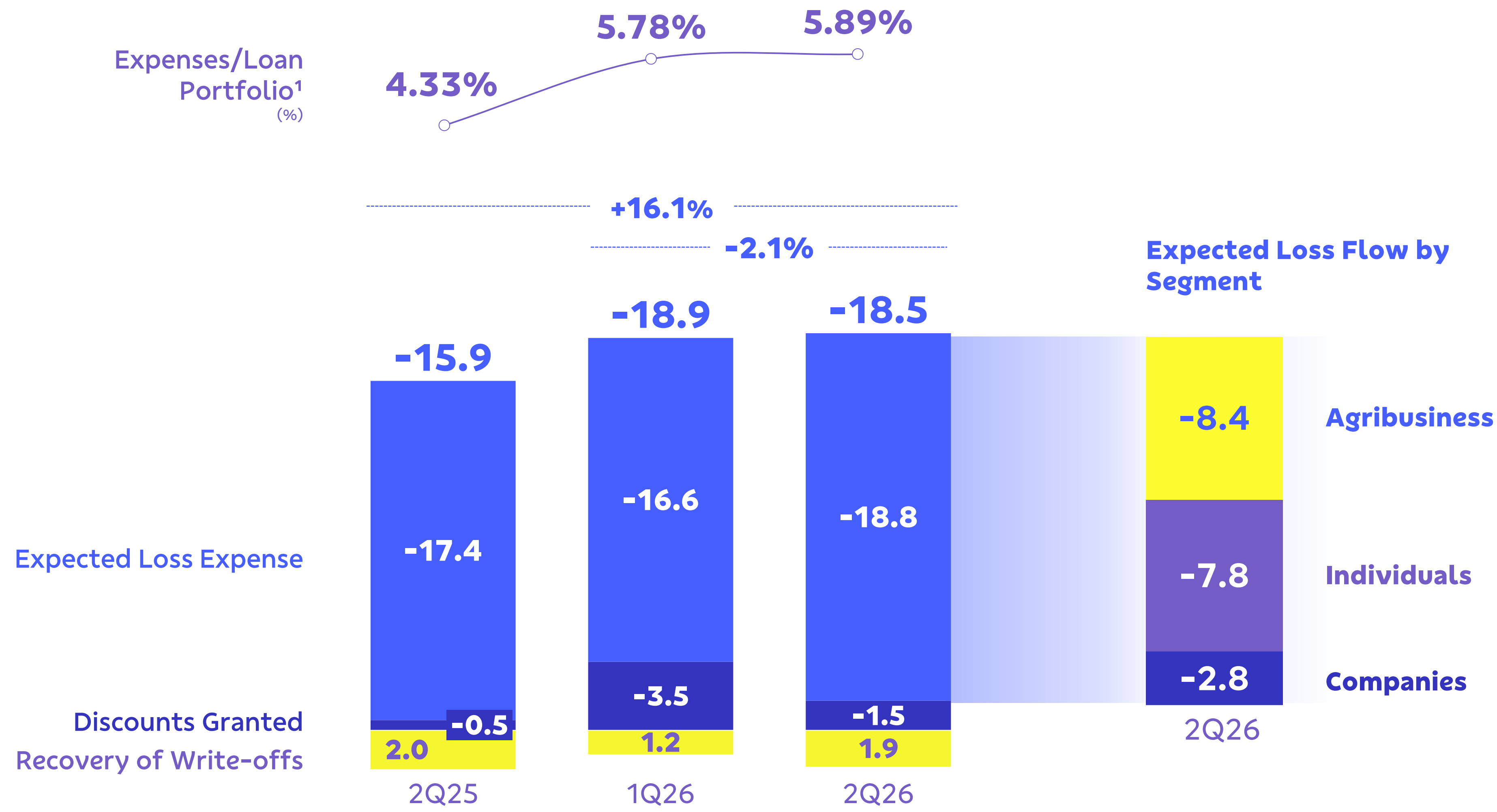


	2Q25	1Q26	2Q26	△ % YoY	△ % QoQ
Net Interest Income	25,080	27,426	27,483	9.6%	0.2%
Financial Income	53,464	55,306	55,453	3.7%	0.3%
Loan Operations	45,240	46,453	46,409	2.6%	-0.1%
Treasury	8,224	8,854	9,044	10.0%	2.1%
Financial Expenses	(28,384)	(27,880)	(27,970)	-1.5%	0.3%
Commercial Funding	(23,650)	(23,396)	(23,258)	-1.7%	-0.6%
Institutional Funding	(4,734)	(4,484)	(4,712)	-0.5%	5.1%



Cost of Credit

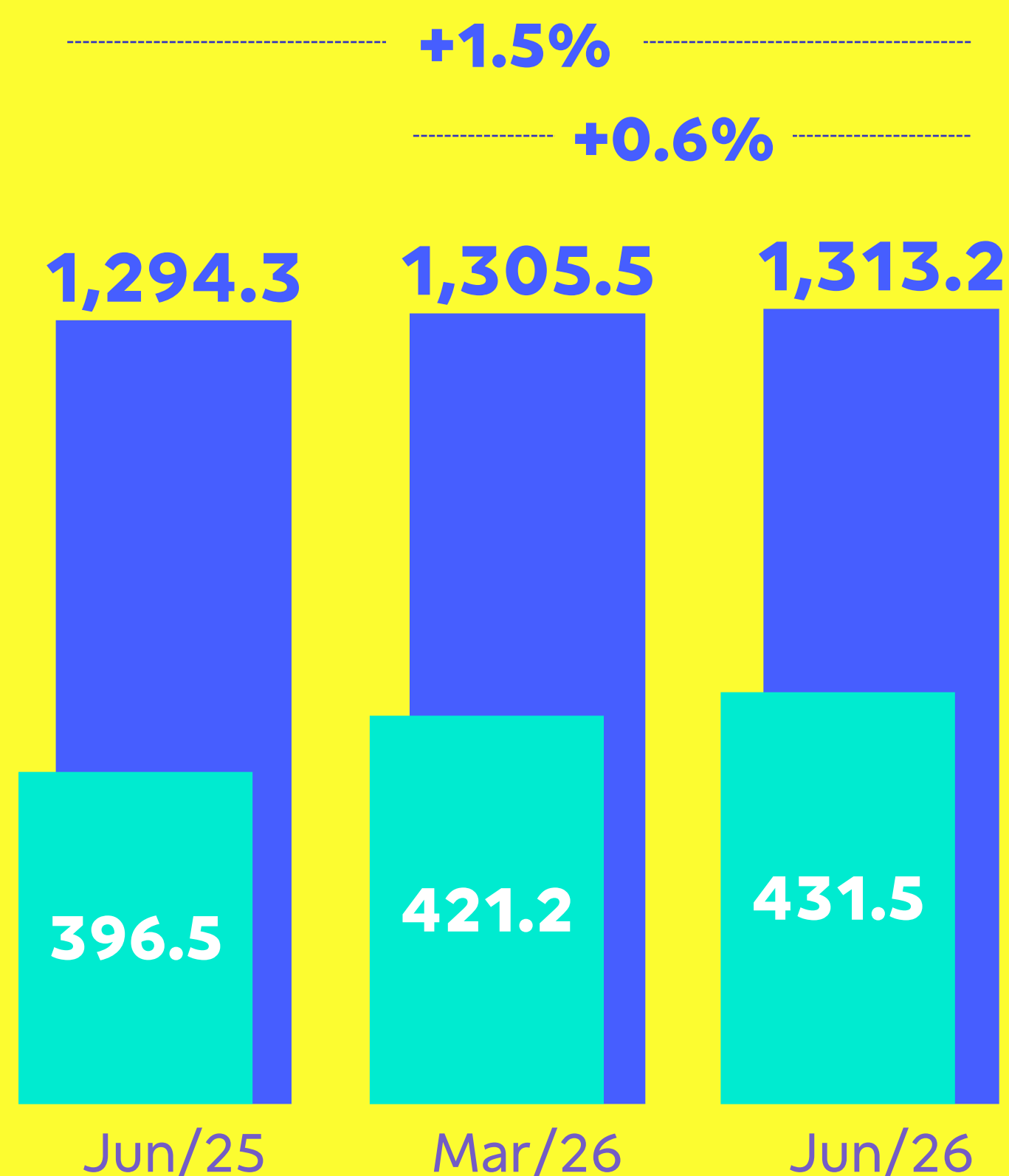
R\$ billion



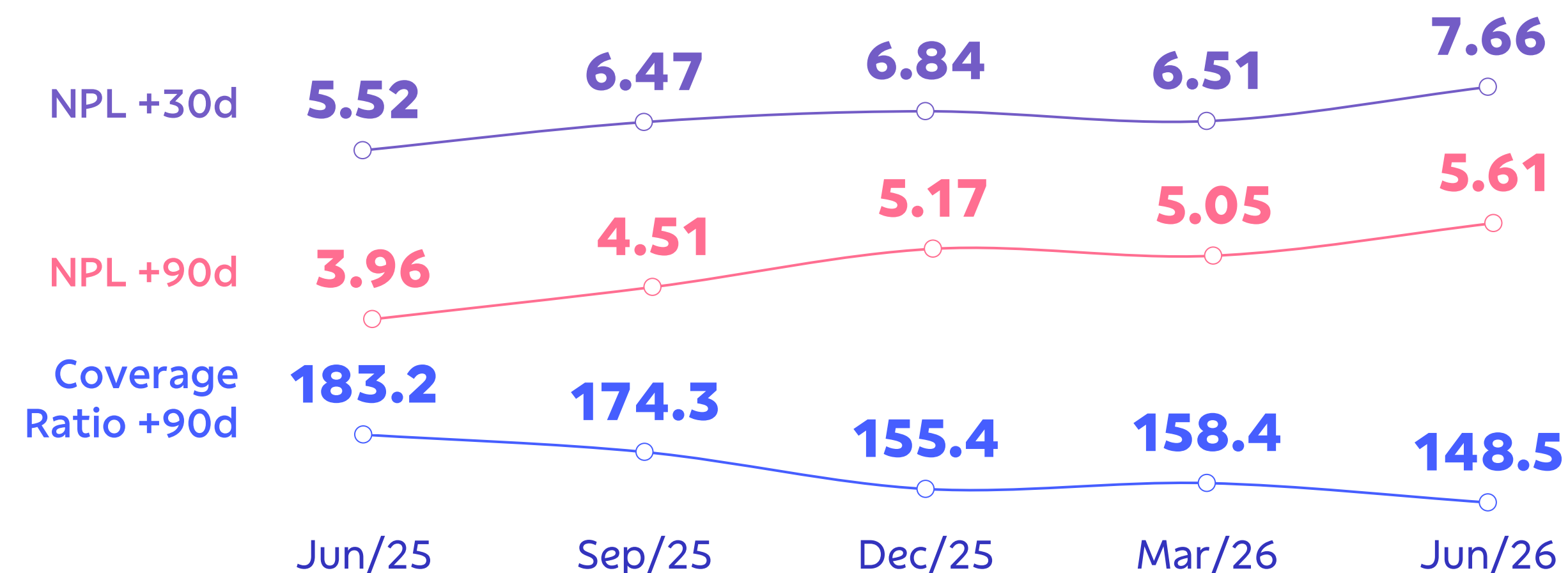
(1) Expected Loss Expenses – 12 months / Average Loan Portfolio – 12 months.

Expanded Loan Portfolio¹

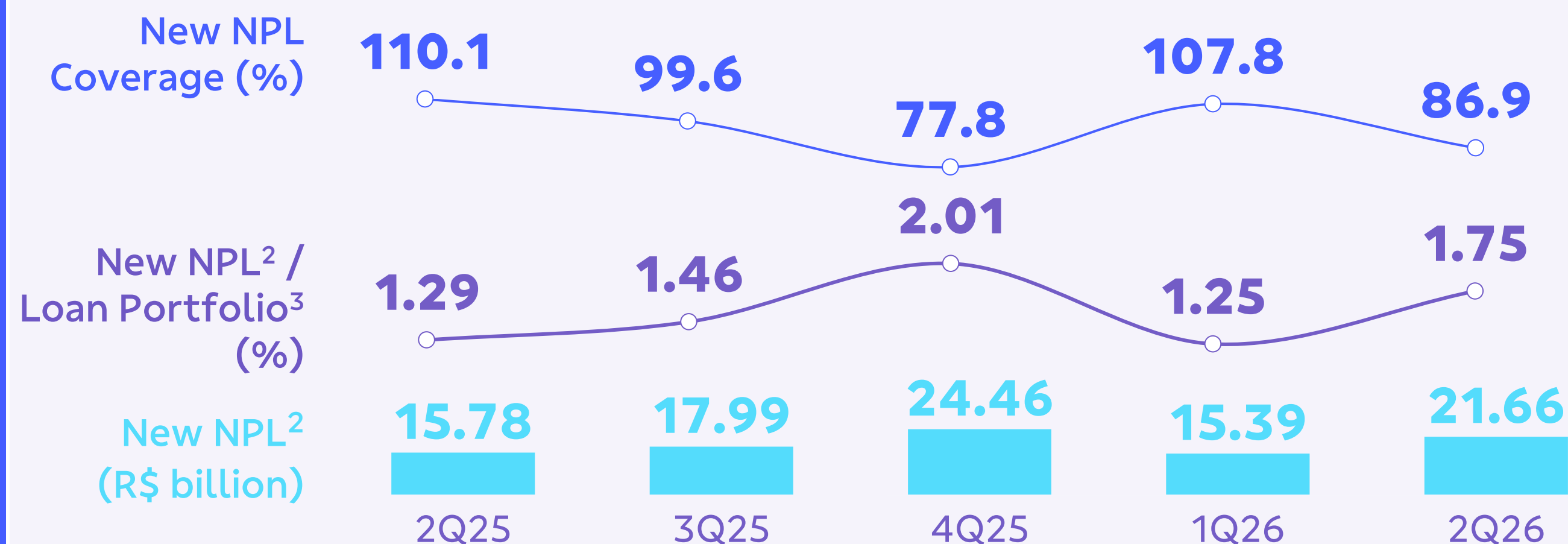
R\$ billion



NPL and Coverage Ratio (%)



NPL Formation

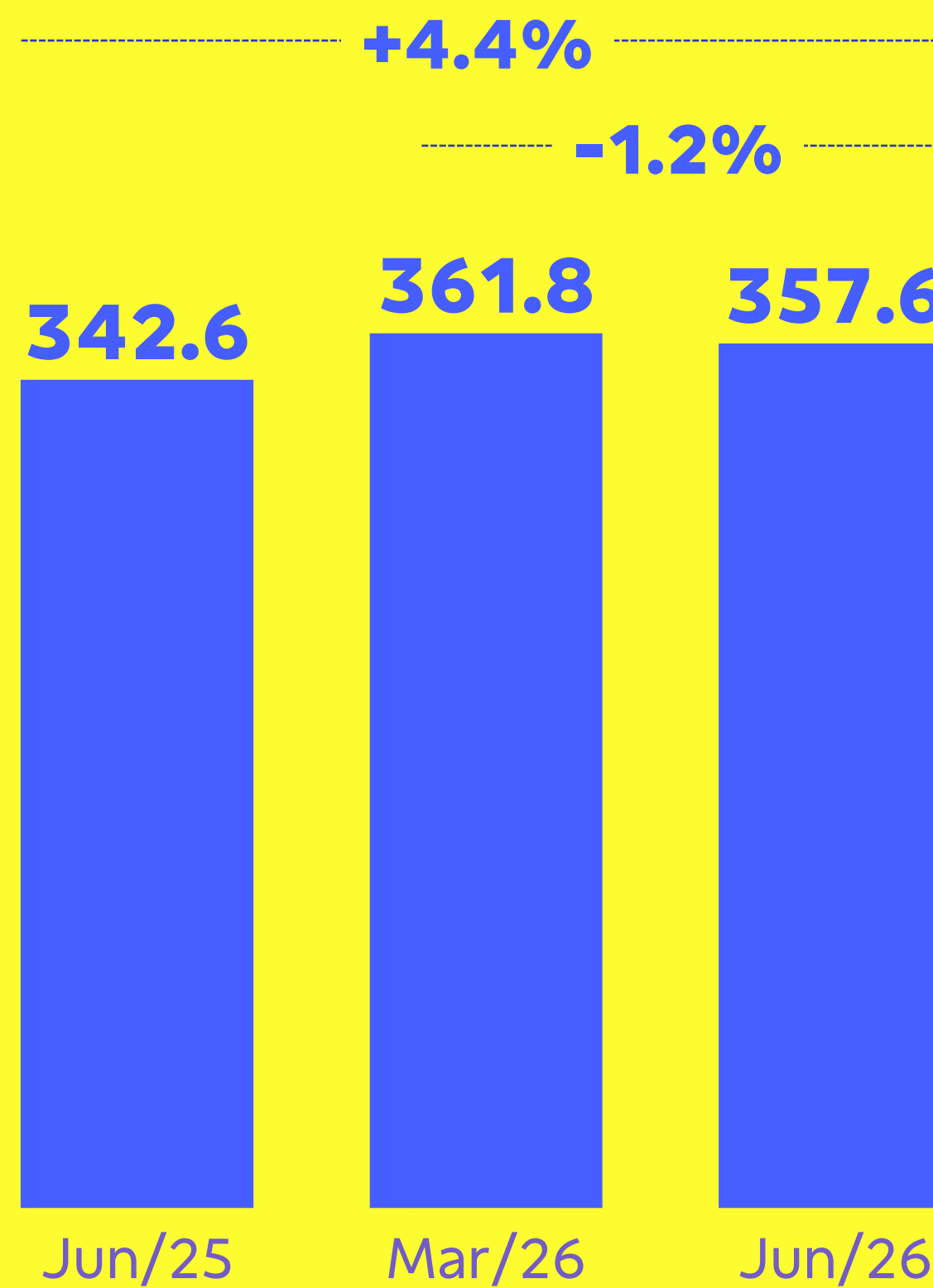


(1) Includes, in addition to the Loan Portfolio, securities with and without credit risk characteristics and guarantees provided. (2) New NPL = quarterly change in the balance of loans overdue by more than 90 days, plus write-offs recorded in the quarter. (3) Loan Portfolio balance of the immediately preceding quarter.

Individuals

Loan Portfolio

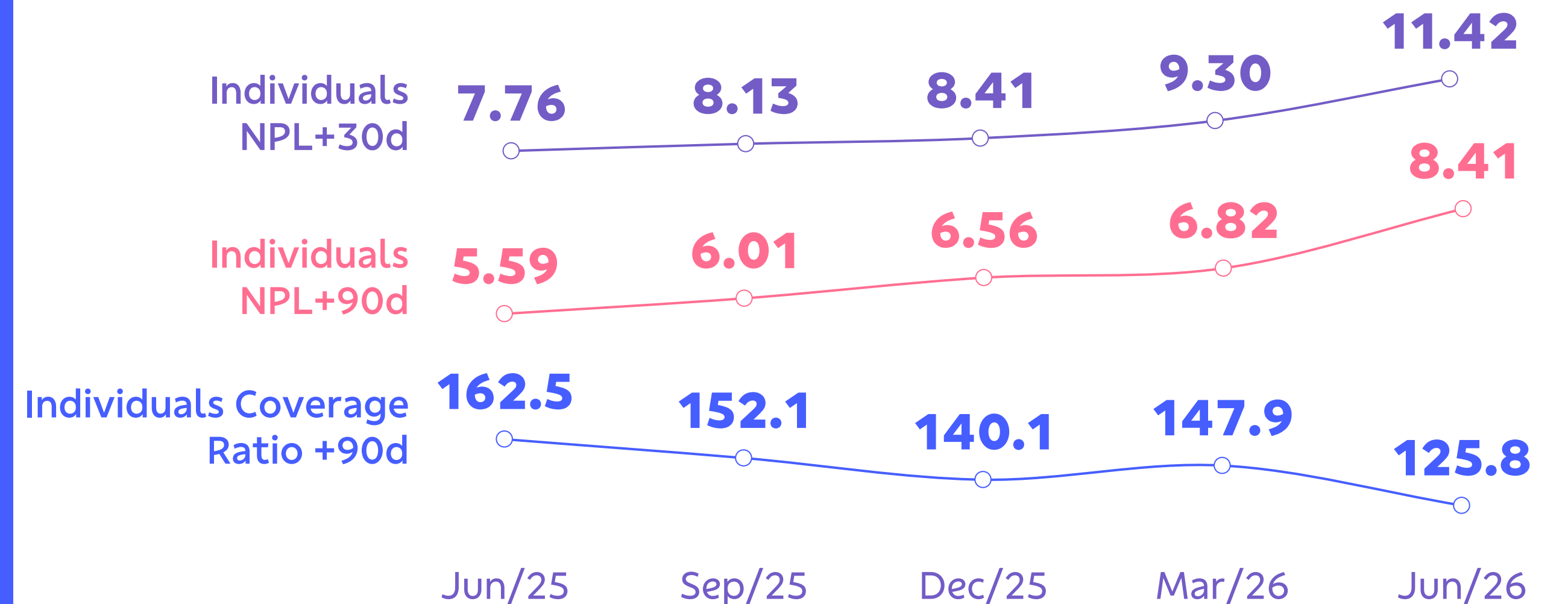
R\$ billion



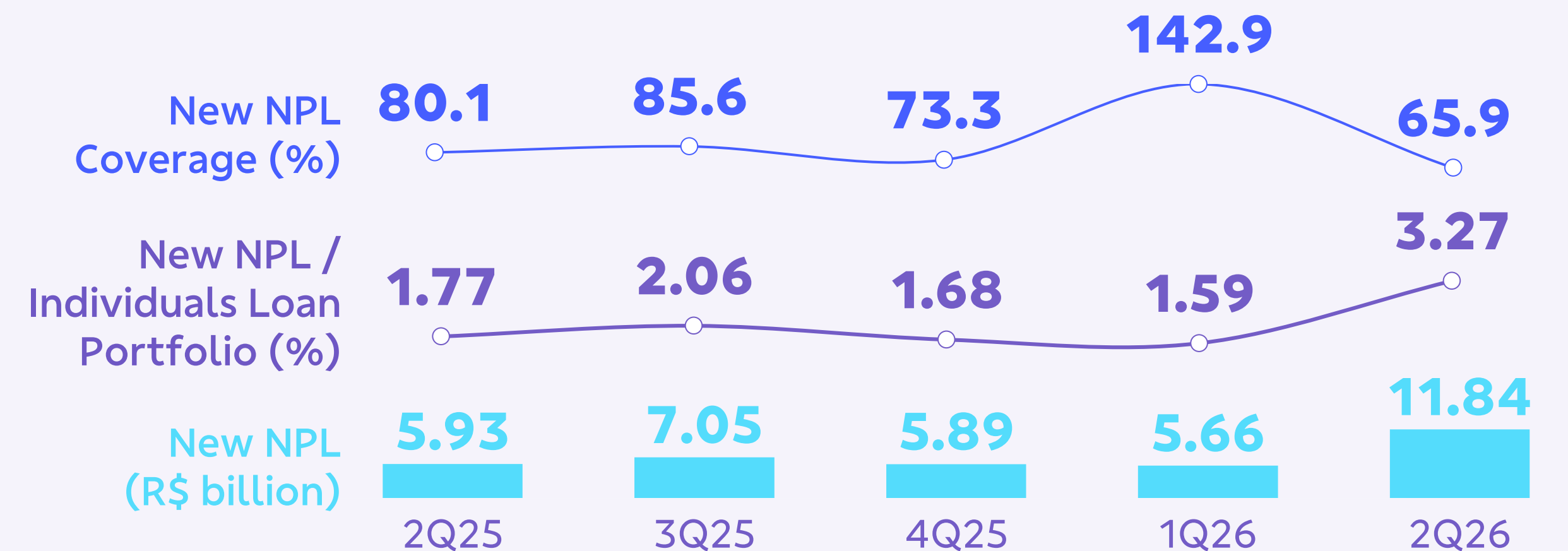
Total Payroll Loan Portfolio
R\$ 153.7 billion
+5.8%
Jun26/Jun25



NPL and Coverage Ratio (%)



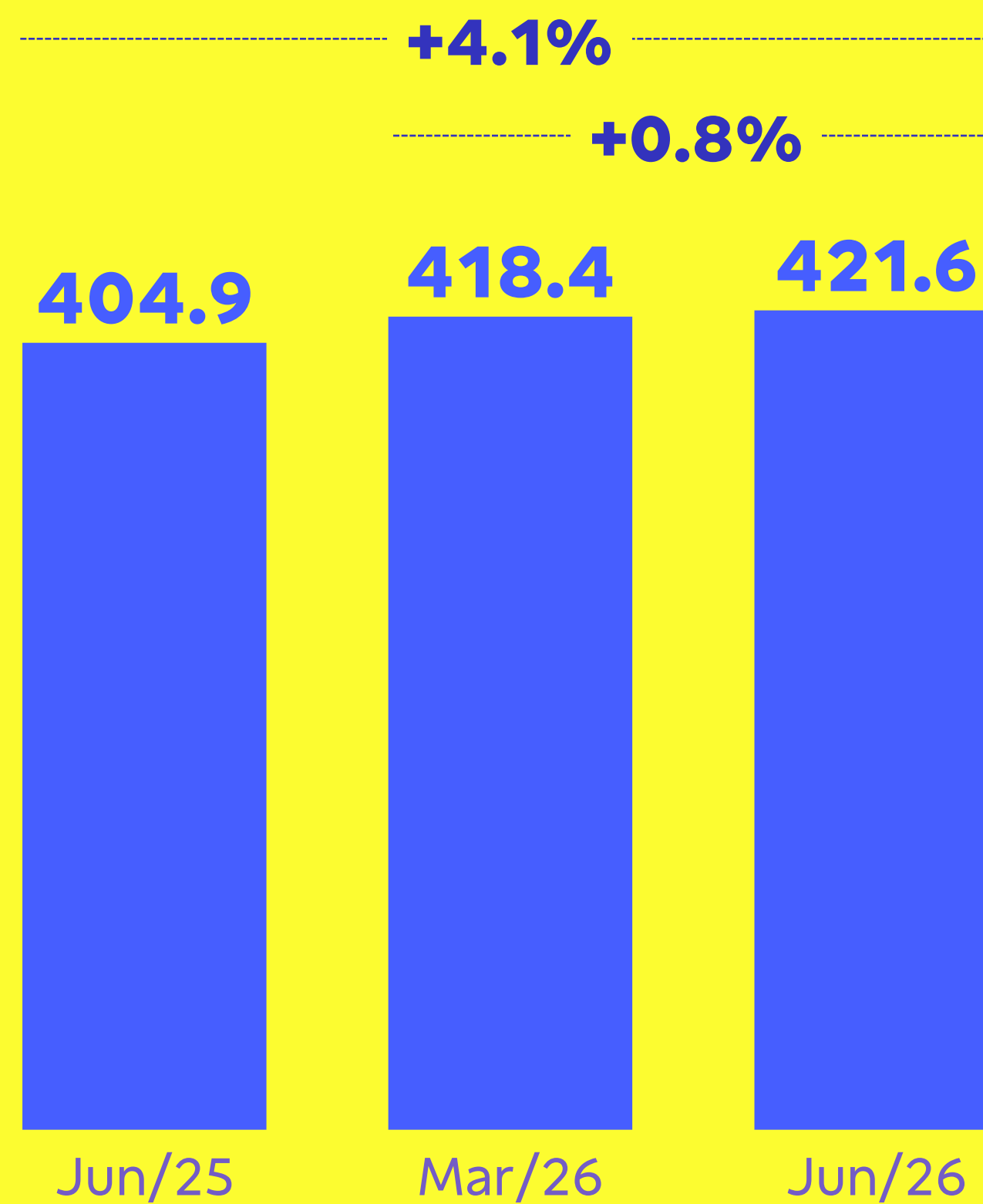
NPL Formation



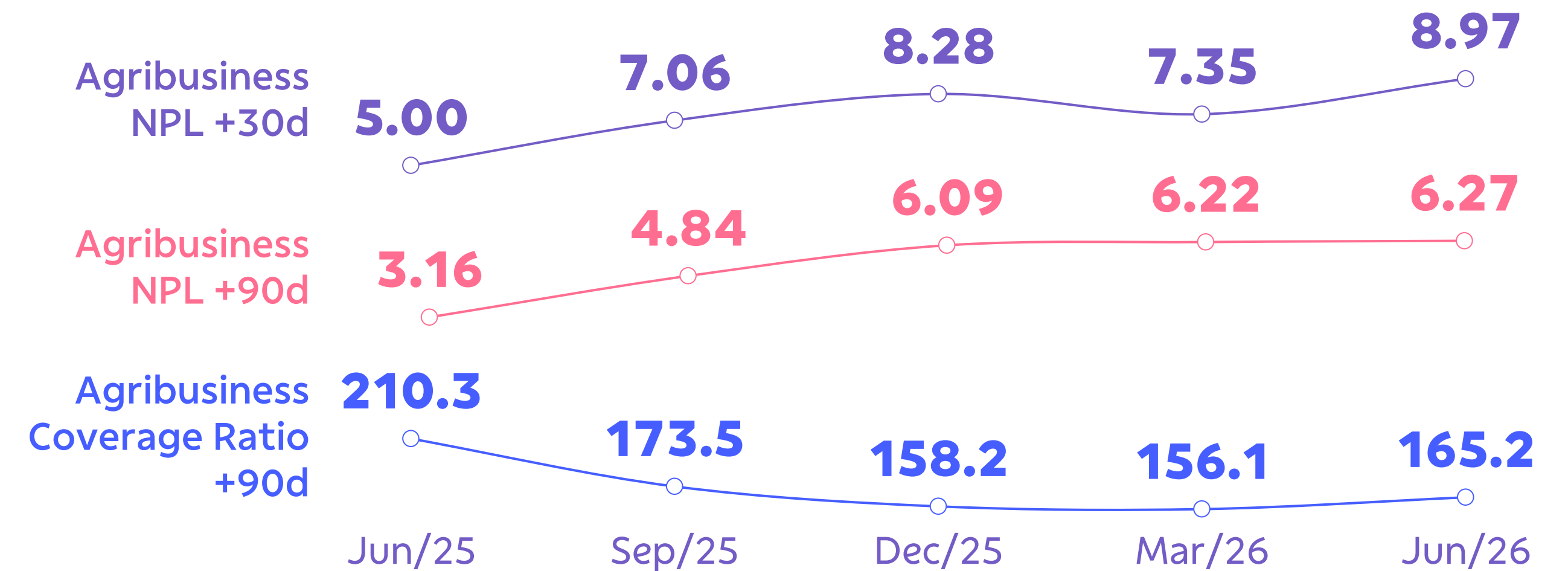
Agribusiness

Loan Portfolio

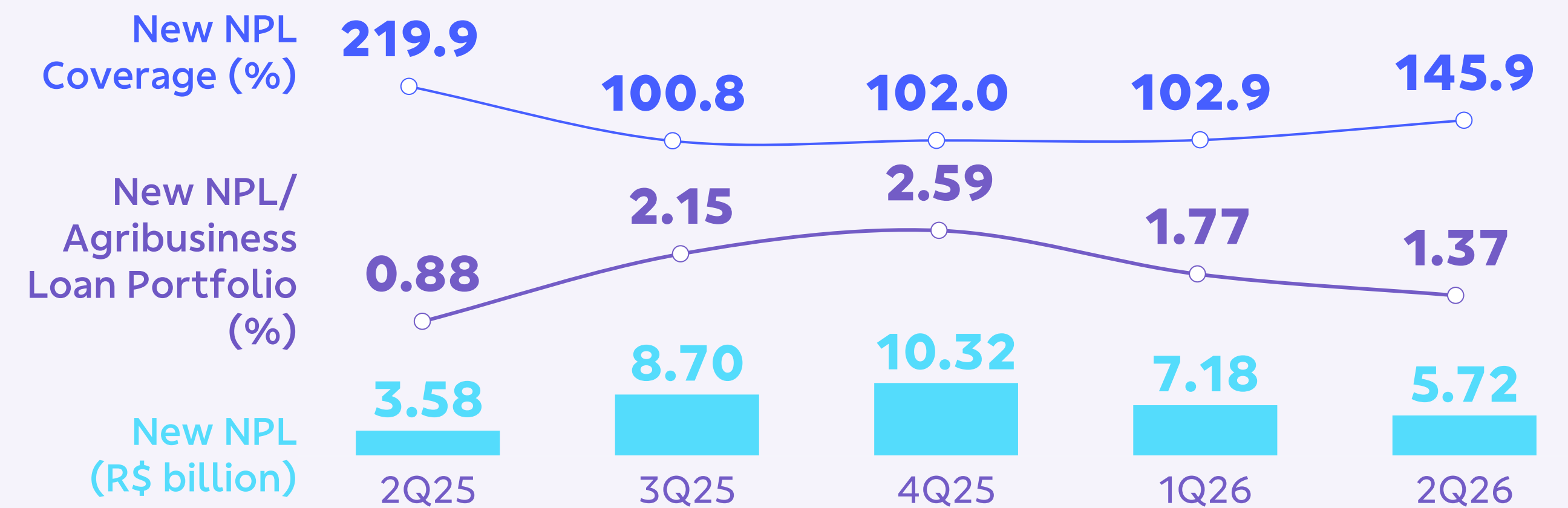
R\$ billion



NPL and Coverage Ratio (%)



NPL Formation

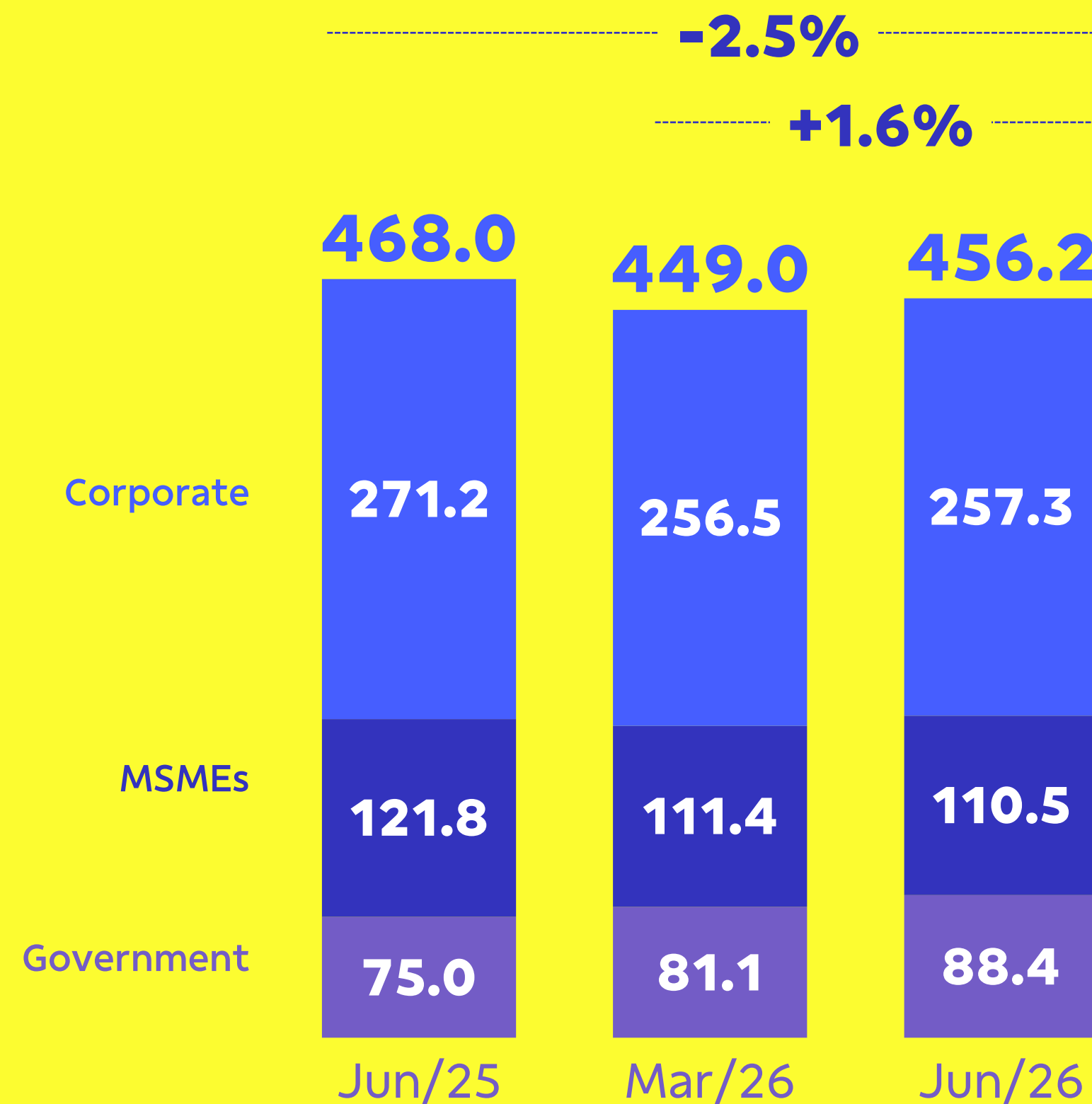




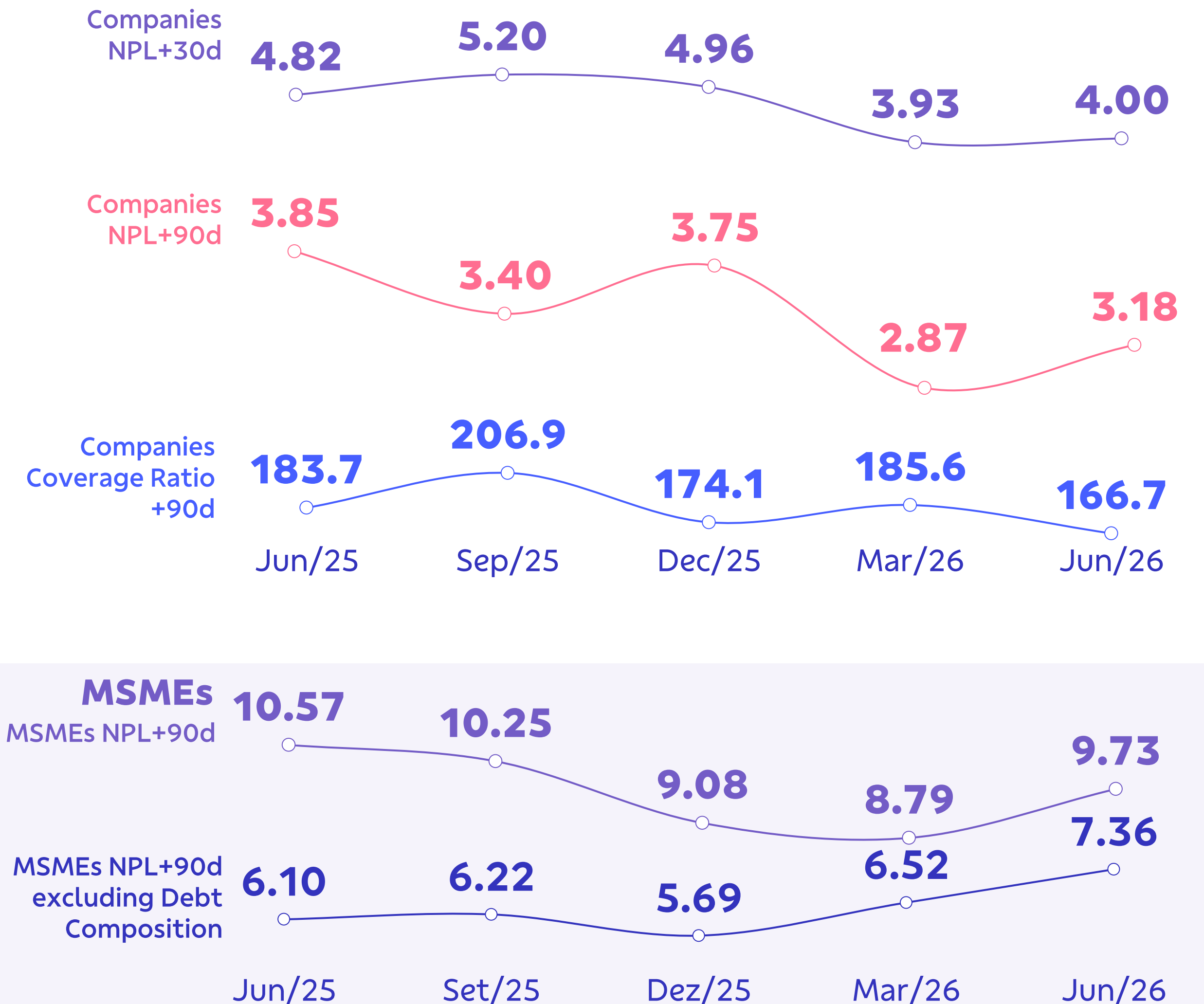
Companies

Loan Portfolio

R\$ billion

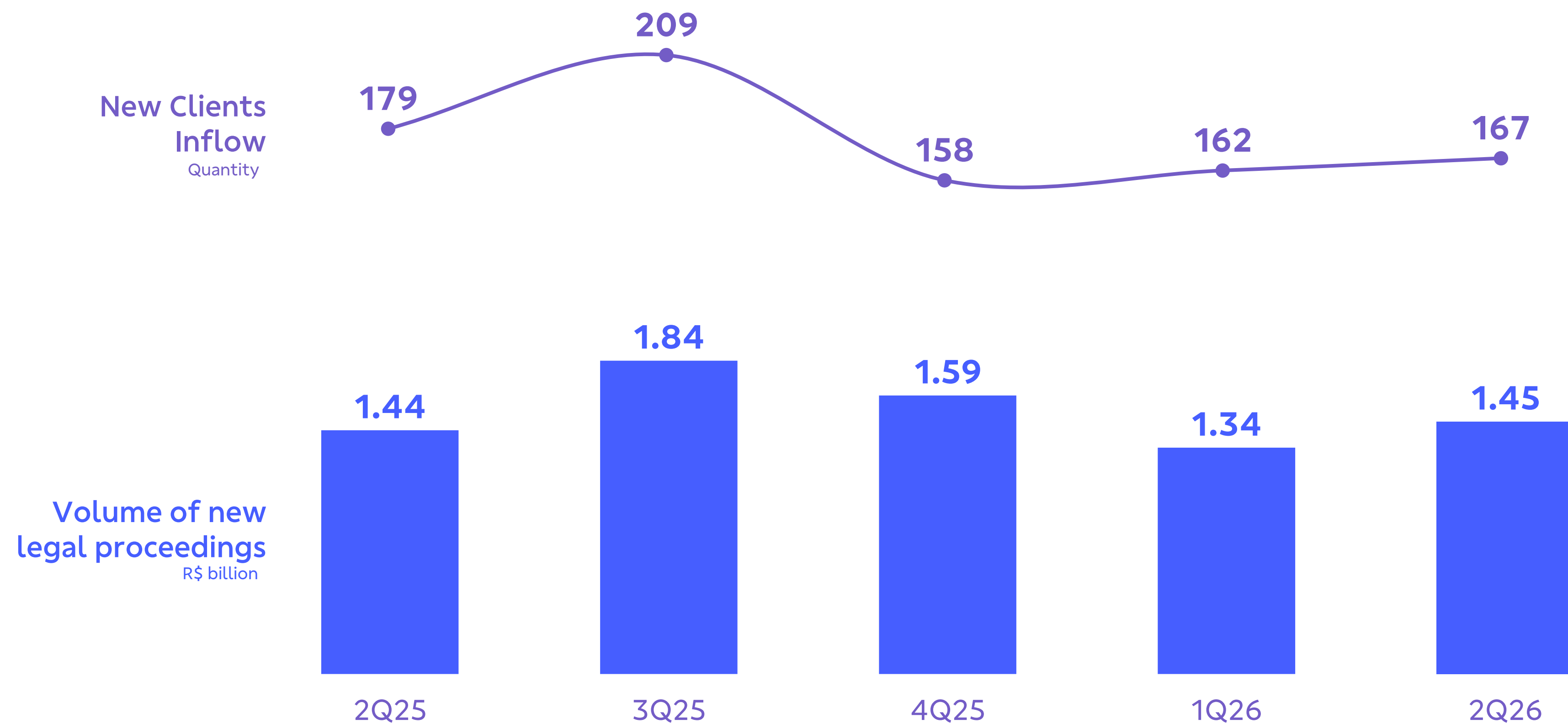


NPL and Coverage Ratio (%)



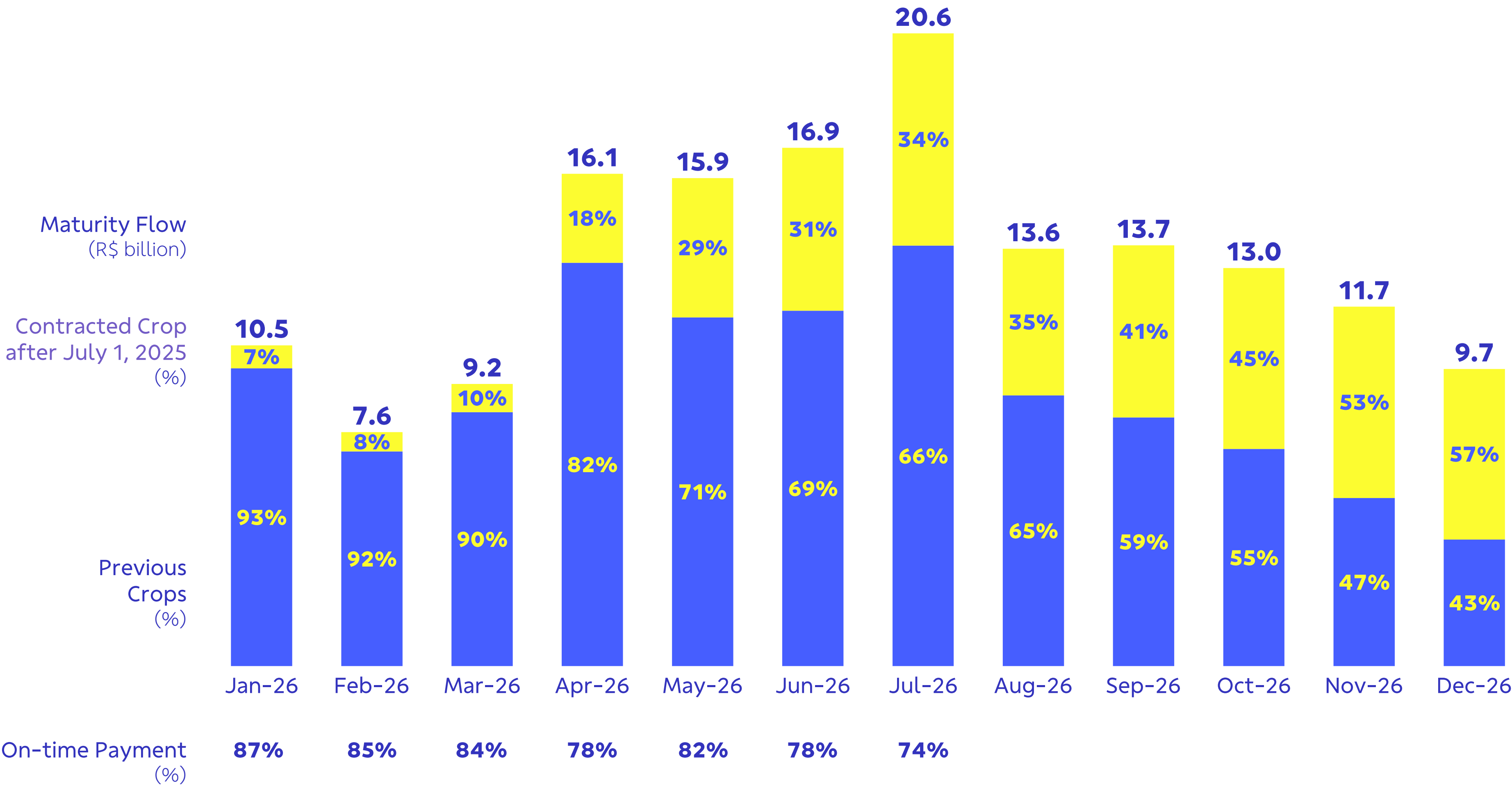


Agribusiness Judicial Reorganization





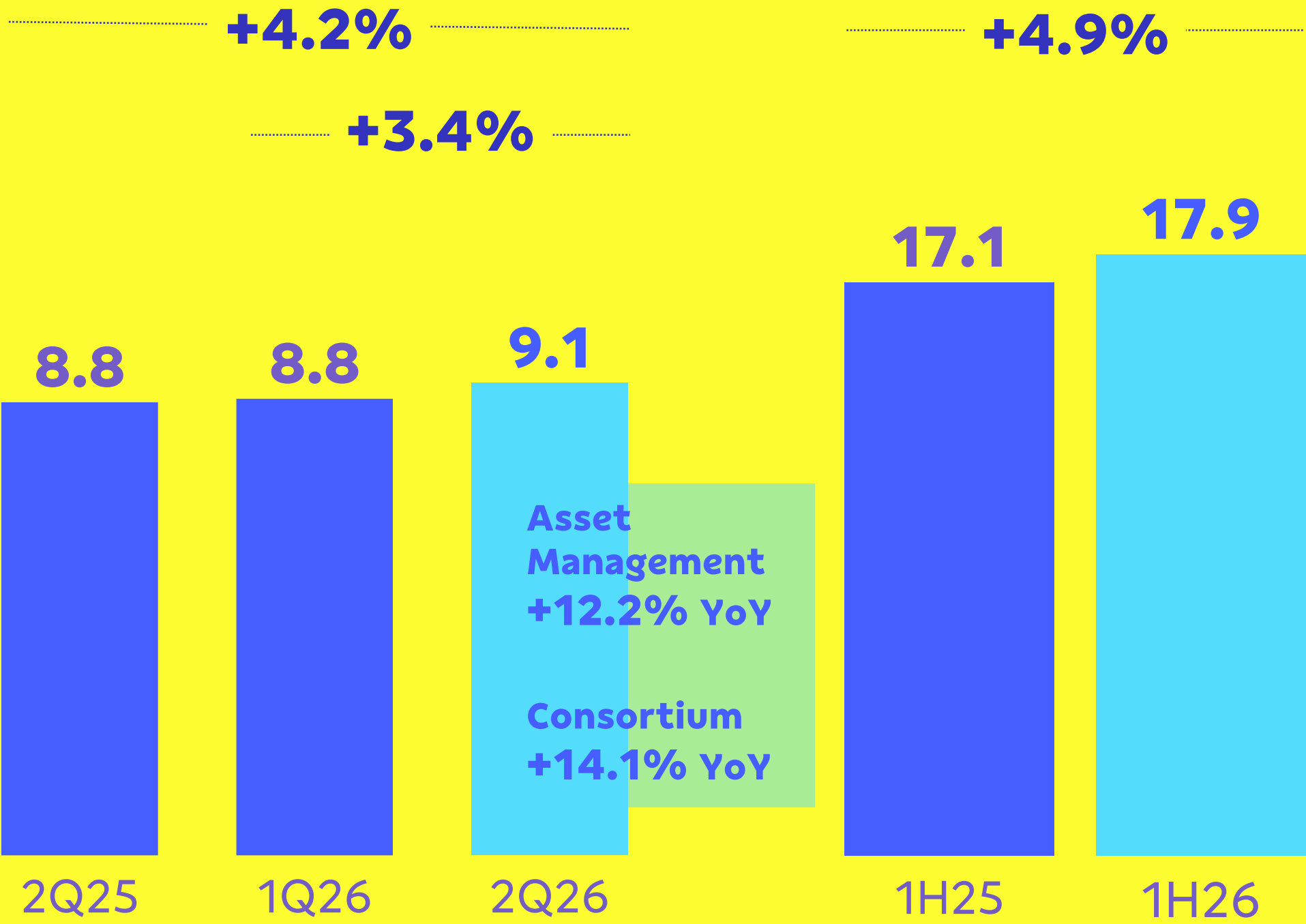
Agribusiness Maturities



(*) As of August 10, 2026. Considers rural credit operations and agro securities.

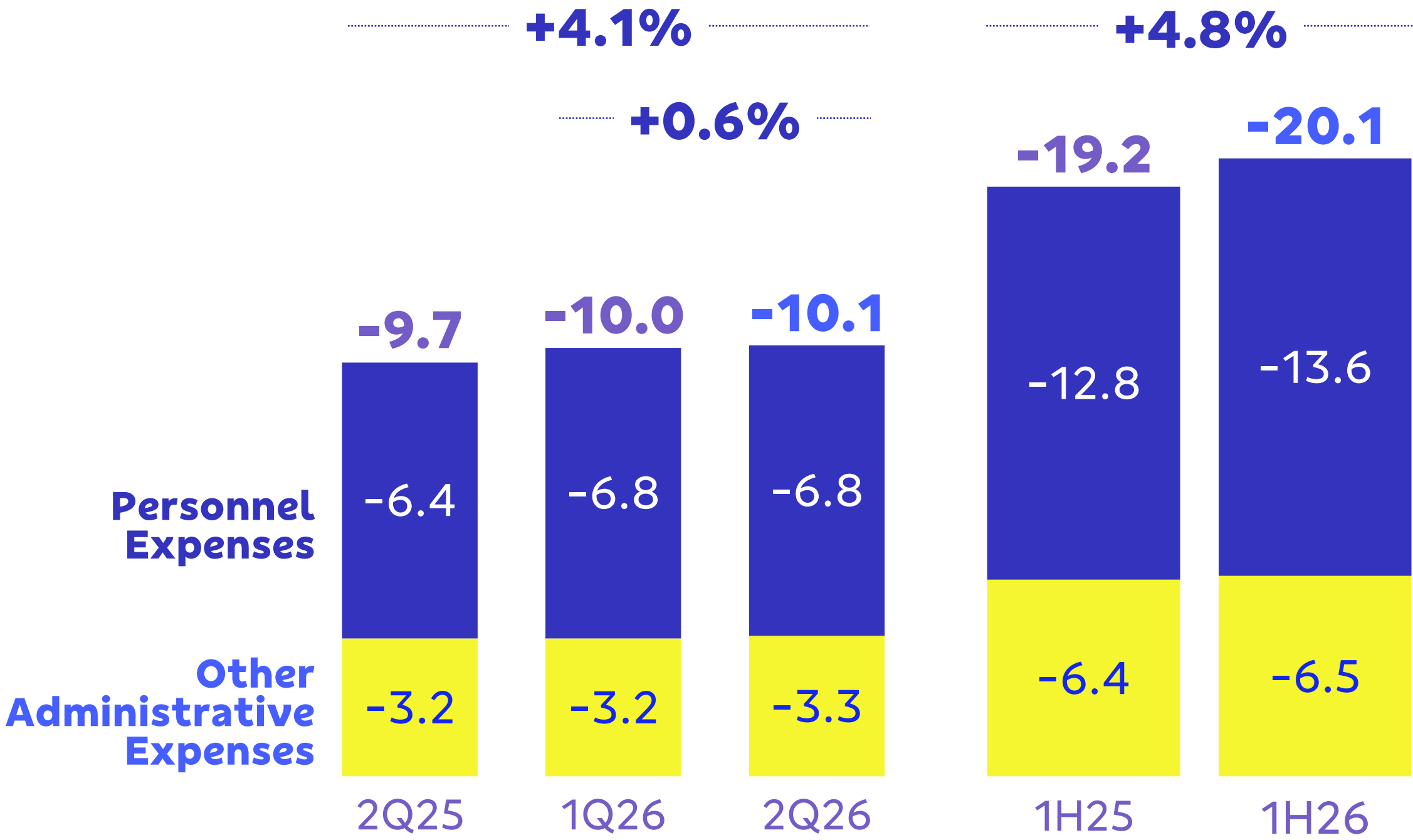
Fee Income

R\$ billion



Administrative Expenses

R\$ billion





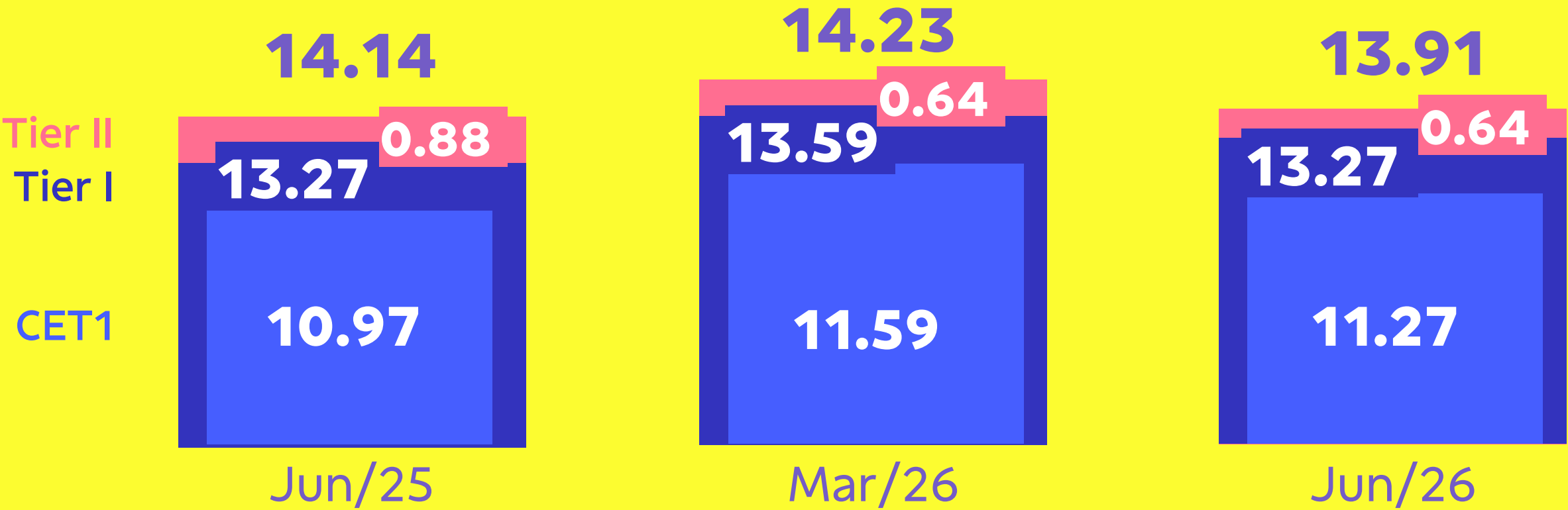
28.0%

Cost-to-income Ratio 12m

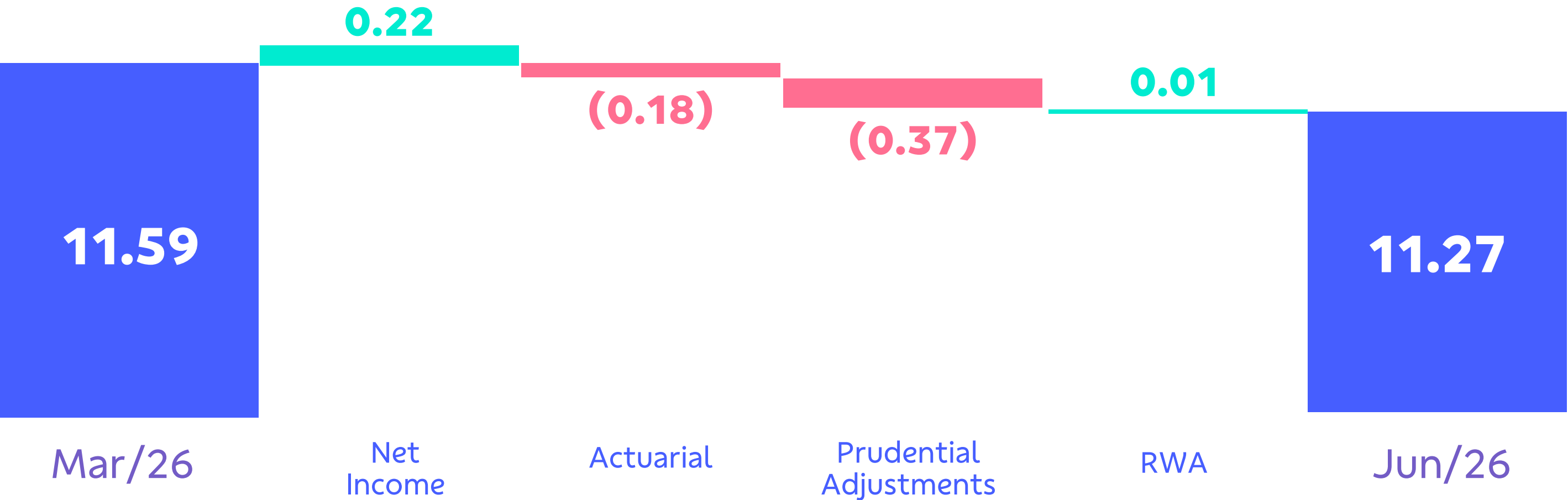
Capital



BIS
Ratio
(%)



CET1
(%)



Guidance 2026



Responsibility
appropriate to
the context

	Released between	Observed 1H26
Loan Portfolio¹	0.5% and 4.5%	0.6%
Individuals	6% and 10%	4.4%
Companies	-3% and 1%	-6.4%
Agribusiness	-2% and 2%	4.1%
Sustainable Portfolio	2% and 6%	8.8%
Net Interest Income	7% and 11%	12.1%
Cost of Credit²	R\$ billion 65 and 70	R\$ billion 37.3
Fee Income	2% and 6%	4.9%
Administrative Expenses	5% and 9%	4.8%
Adjusted Net Income	R\$ billion 18 and 22	R\$ billion 7.3

(1) Credit projections consider the domestic loan portfolio plus private securities (TVM) and guarantees, and do not include government credit. (2) Cost of Credit: corresponds to expected loss expenses (pursuant to CMN Resolution No. 4,966/21), added to discounts granted and net of credit recovery income.



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