



Apresentação de Resultado

2T25



Clique ou leia o
QR Code para
MD&A 2T25



Lucro Líquido Ajustado

R\$ bilhões

RSPL
%

21,6

16,7

8,4

21,7

12,6

-60,2%

-48,7%

-40,7%

9,5

7,4

3,8

18,8

11,2

2T24

1T25

2T25

1S24

1S25



Guidance 2025

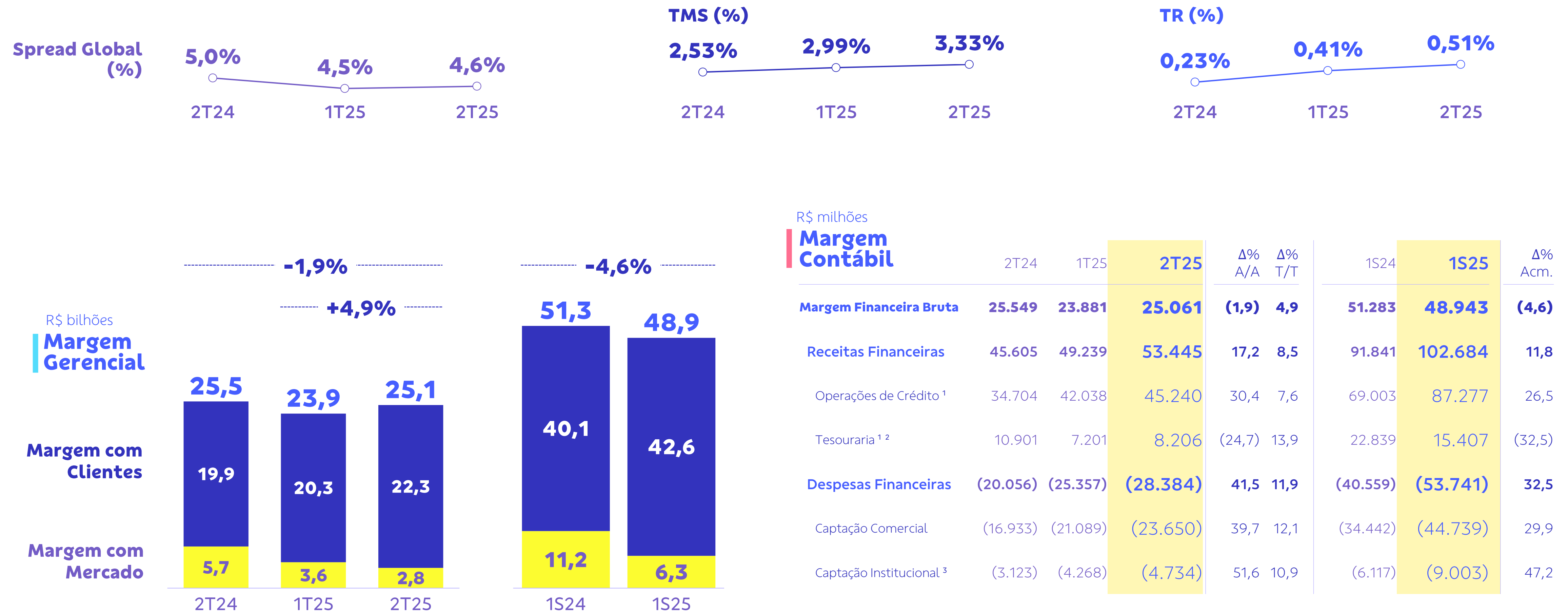
revisado

	Intervalo Anterior entre	Realizado 1S25	Intervalo Revisado entre
Carteira de Crédito¹	5,5% e 9,5%	10,3%	3% e 6%
Pessoas Físicas	7% e 11%	8,0%	7% e 10%
Empresas	4% e 8%	15,2%	0% e 3%
Agronegócios	5% e 9%	8,0%	3% e 6%
Carteira Sustentável	7% e 11%	10,6%	7% e 10%
Margem Financeira Bruta	Em revisão	R\$ 48,9 bi	^{R\$ bilhões} 102 e 105
Custo do Crédito²	Em revisão	R\$ 26,1 bi	^{R\$ bilhões} 53 e 56
Receitas de Prestação de Serviços	^{R\$ bilhões} 34,5 e 36,5	R\$ 17,1 bi	Mantido
Despesas Administrativas	^{R\$ bilhões} 38,5 e 40,0	R\$ 19,2 bi	Mantido
Lucro Líquido Ajustado	Em revisão	R\$ 11,2 bi	^{R\$ bilhões} 21 e 25

(1) As projeções de crédito consideram a carteira classificada doméstica adicionada de TVM privados e garantias e não considera crédito ao segmento governo. (2) Custo do Crédito: corresponde às provisões relacionadas ao risco de crédito de instrumentos financeiros de acordo com a Resolução CMN 4.966/21.



Margem Financeira Bruta



(1) Em função da Resolução nº 4.966/21, a partir do 1T25, houve a migração do resultado da carteira de TVMs Privados com característica de crédito da Tesouraria para as Receitas Financeiras de Crédito. (2) Inclui o resultado com juros, hedge fiscal, derivativos e outros instrumentos financeiros que compensam os efeitos da variação cambial no resultado; (3) Inclui instrumentos de dívida sênior, dívida subordinada e IHCD (exceto instrumento elegível ao Capital Principal).

Custo do Crédito

R\$ bilhões



Despesas/Carteira (%)



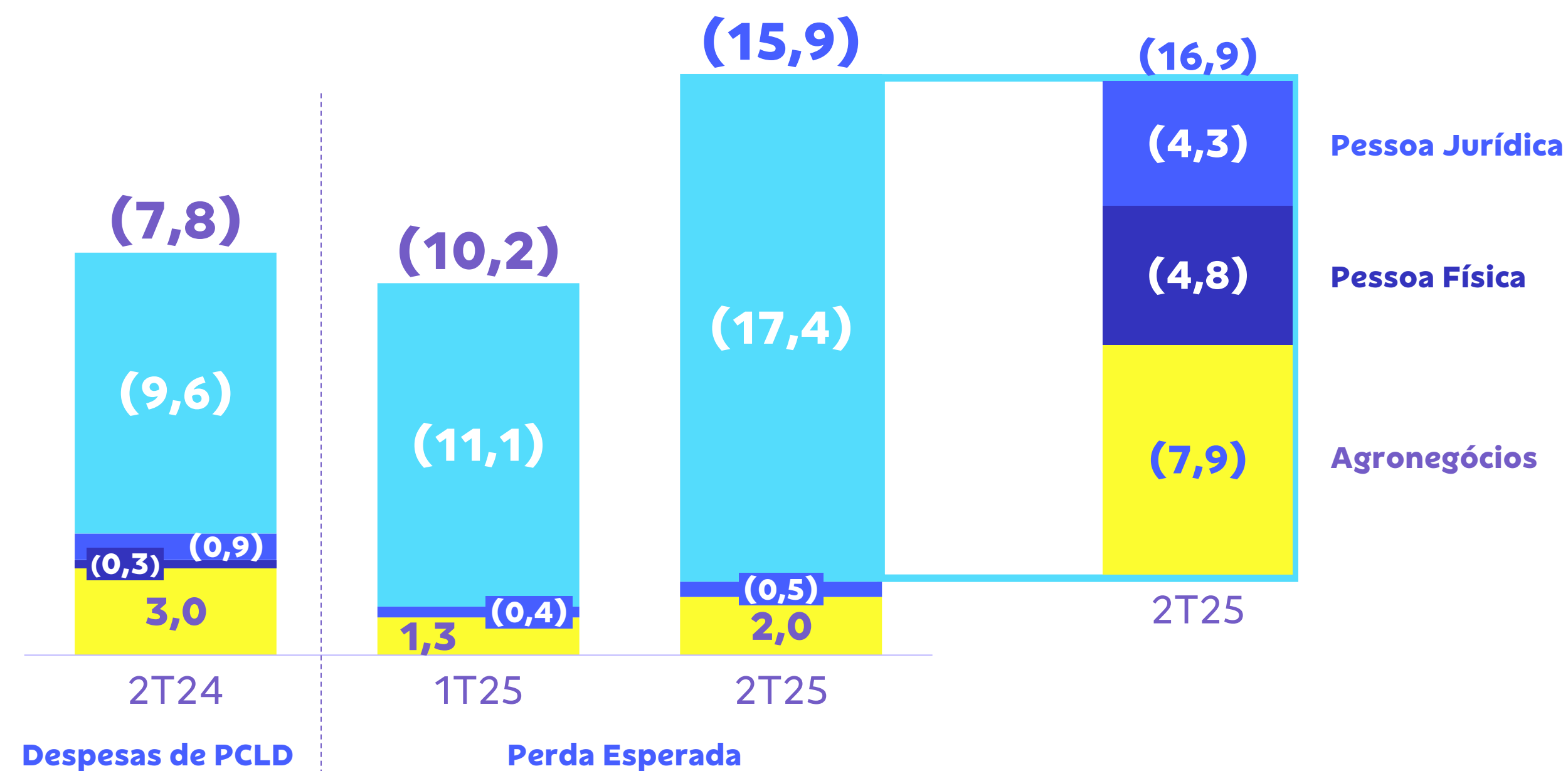
+103,8%

+56,7%

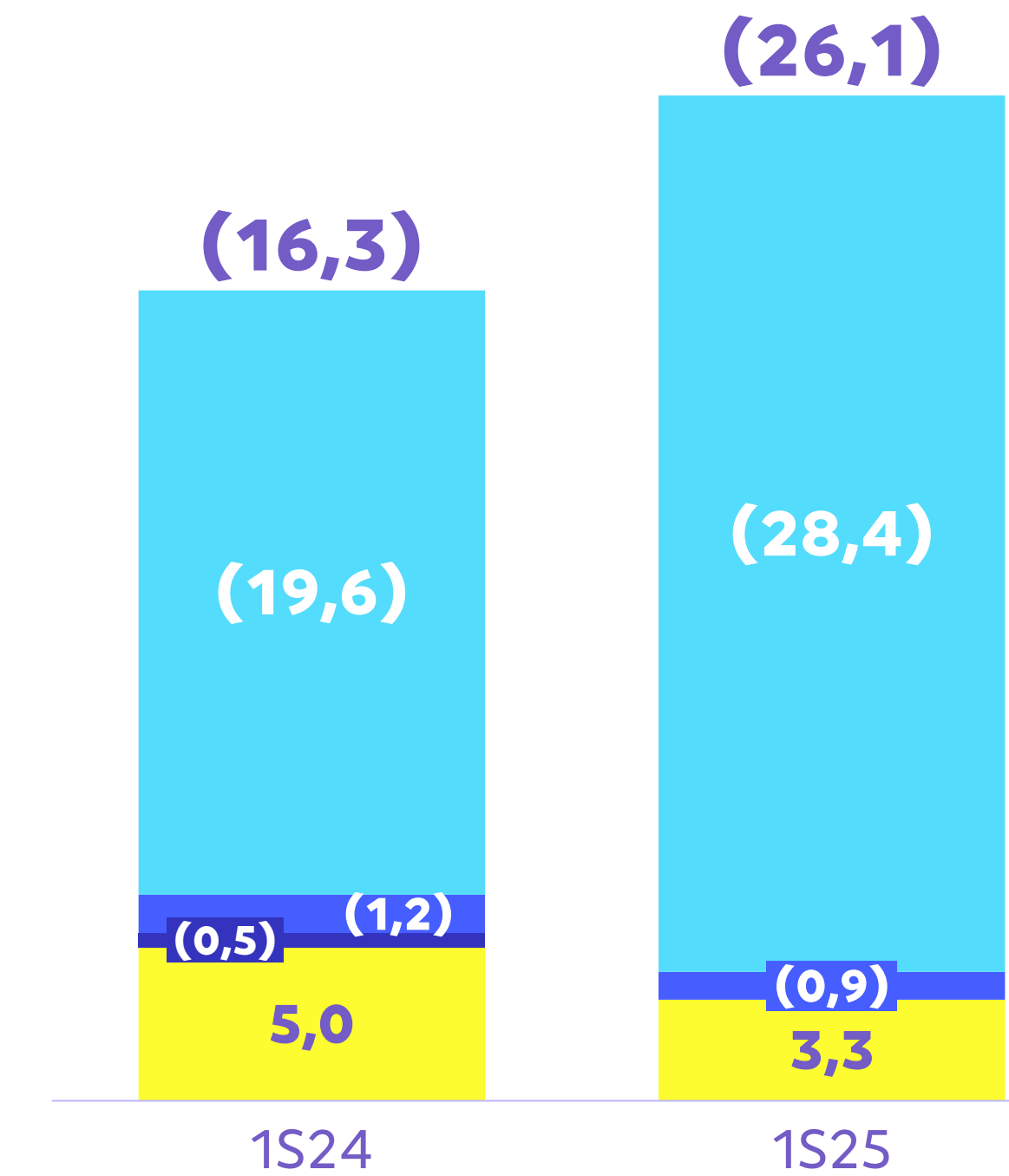
Fluxo da
Perda Esperada
(Carteira Interna)

Despesas de PCLD 2024
Perda Esperada 2025

Descontos Concedidos
Perdas por Imparidade
Recuperação de Crédito



+59,4%



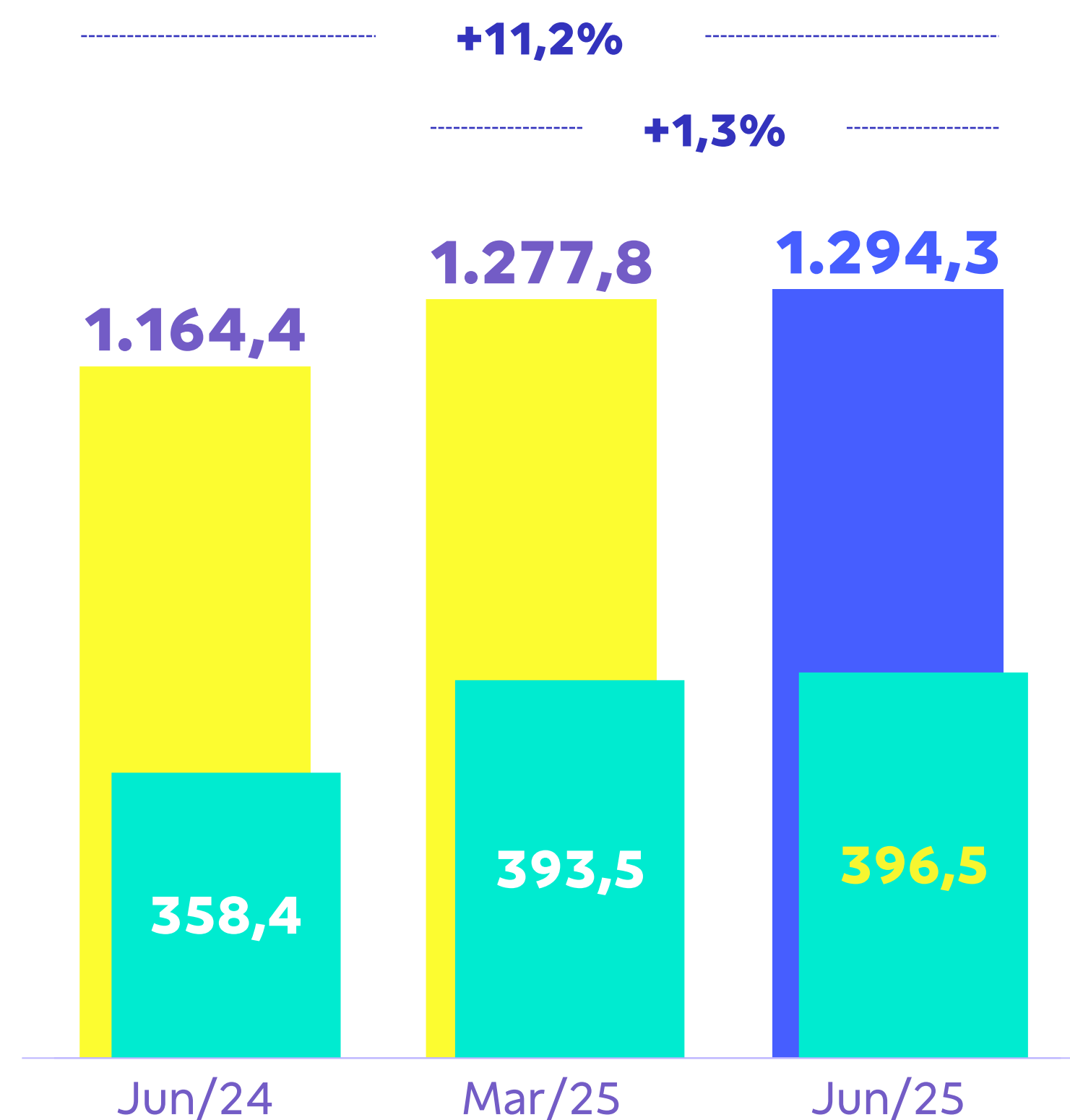


Carteira de Crédito Expandida¹

R\$ bilhões



Carteira de
Negócios
Sustentáveis



(1) Inclui TVM privados e garantias prestadas. (2) New NPL = variação trimestral do saldo das operações vencidas há mais de 90 dias, acrescida das baixas para prejuízo do trimestre. (3) Saldo da carteira de crédito do trimestre imediatamente anterior.

Inad e Índice de Cobertura (%)

Inad +30d

4,38 4,56 4,64

Inad +90d

3,00 3,33 3,32

Cobertura

191,3 177,6 171,3

Jun/24

Set/24

Dez/24

5,53

5,92

3,86

4,21

184,8

179,2

Mar/25

Jun/25

Formação da Inadimplência

Cobertura
New NPL (%)

100,0 93,2 88,7

New NPL² /
Carteira de
Crédito³ (%)

0,96 1,22 1,09

New NPL²
(R\$ bilhões)

9,61

12,48

11,48

2T24

3T24

4T24

77,5

109,7

1,30

1,44

14,28

15,84

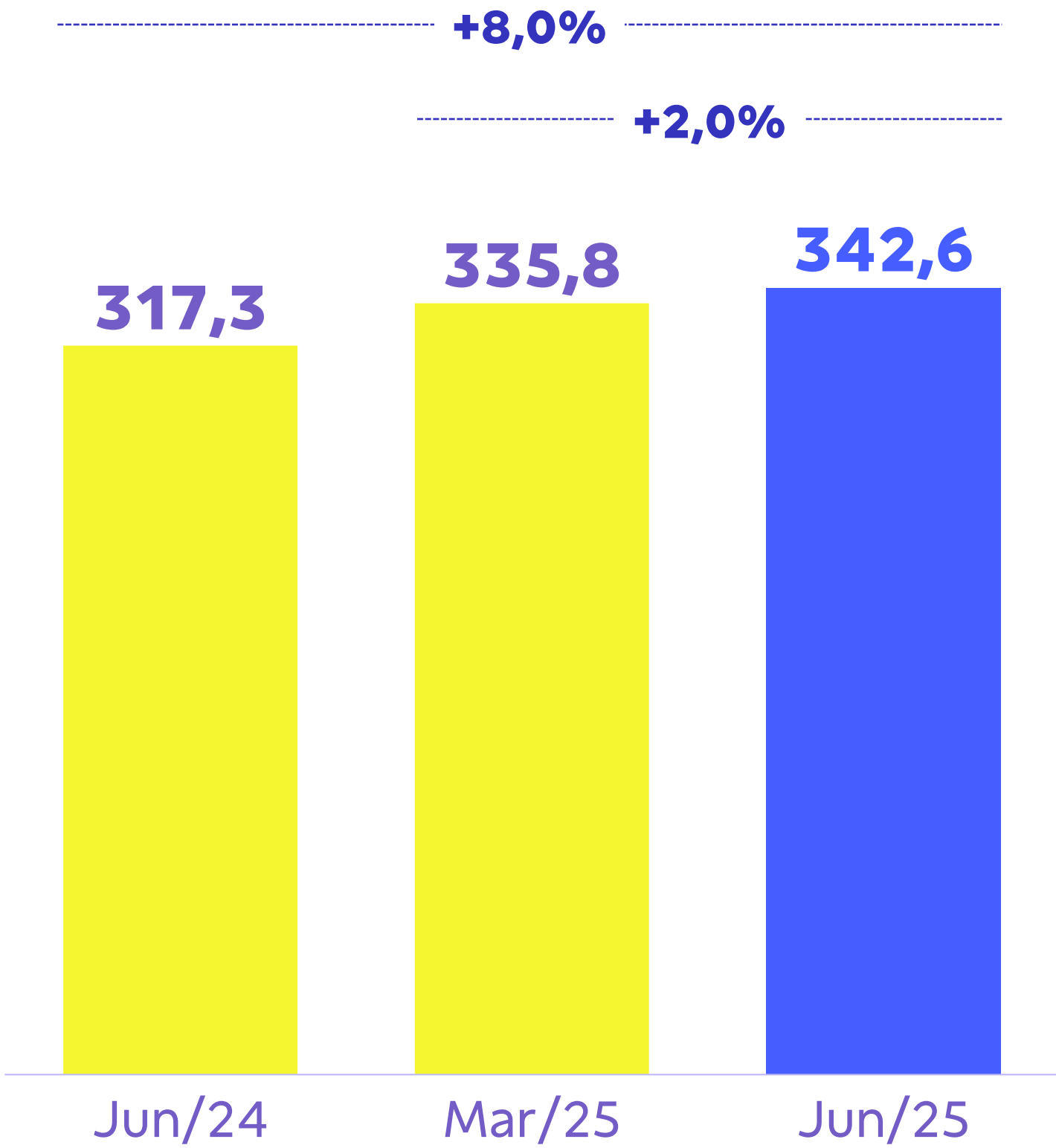
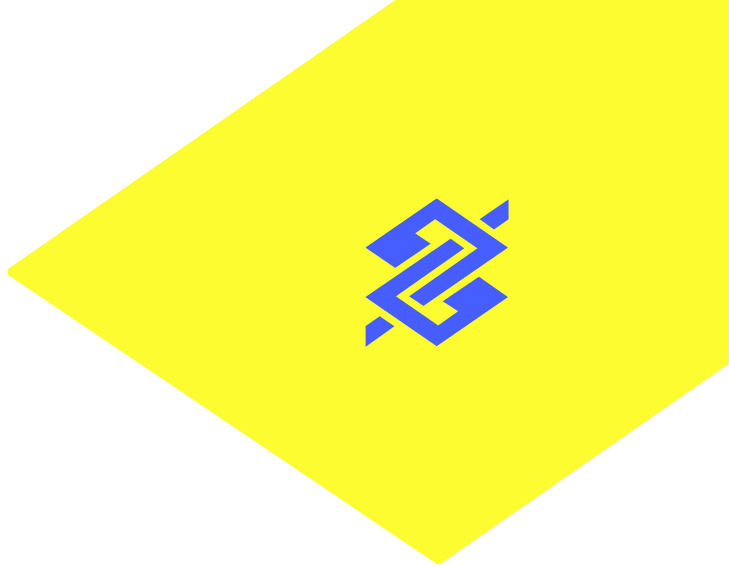
1T25

2T25

Carteira de Crédito

Pessoa Física

R\$ bilhões



Inad +30d
Pessoa Física
(%)



Inad +90d
Pessoa Física
(%)



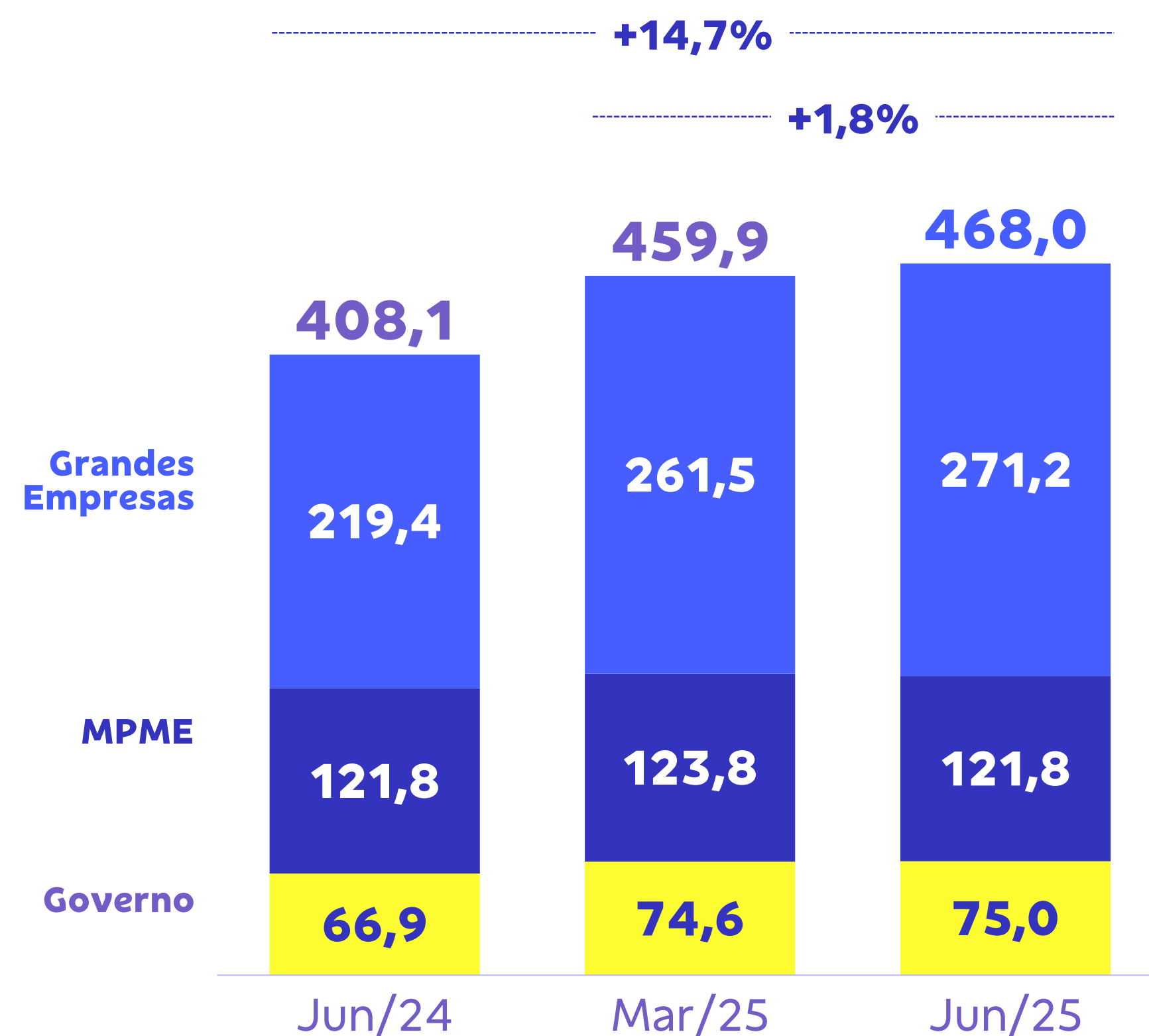
Índice de
Cobertura
Pessoa Física
(%)



Carteira de Crédito

Pessoa Jurídica

R\$ bilhões



Inad +30d
Pessoa Jurídica
(%)

4,62

Jun/24

4,63

Set/24

4,54

Dez/24

6,00

Mar/25

5,37

Jun/25

Inad +90d
Pessoa Jurídica
(%)

3,38

Jun/24

3,58

Set/24

3,51

Dez/24

4,06

Mar/25

4,18

Jun/25

Índice de
Cobertura
Pessoa Jurídica
(%)

205,1

Jun/24

195,2

Set/24

197,5

Dez/24

190,1

Mar/25

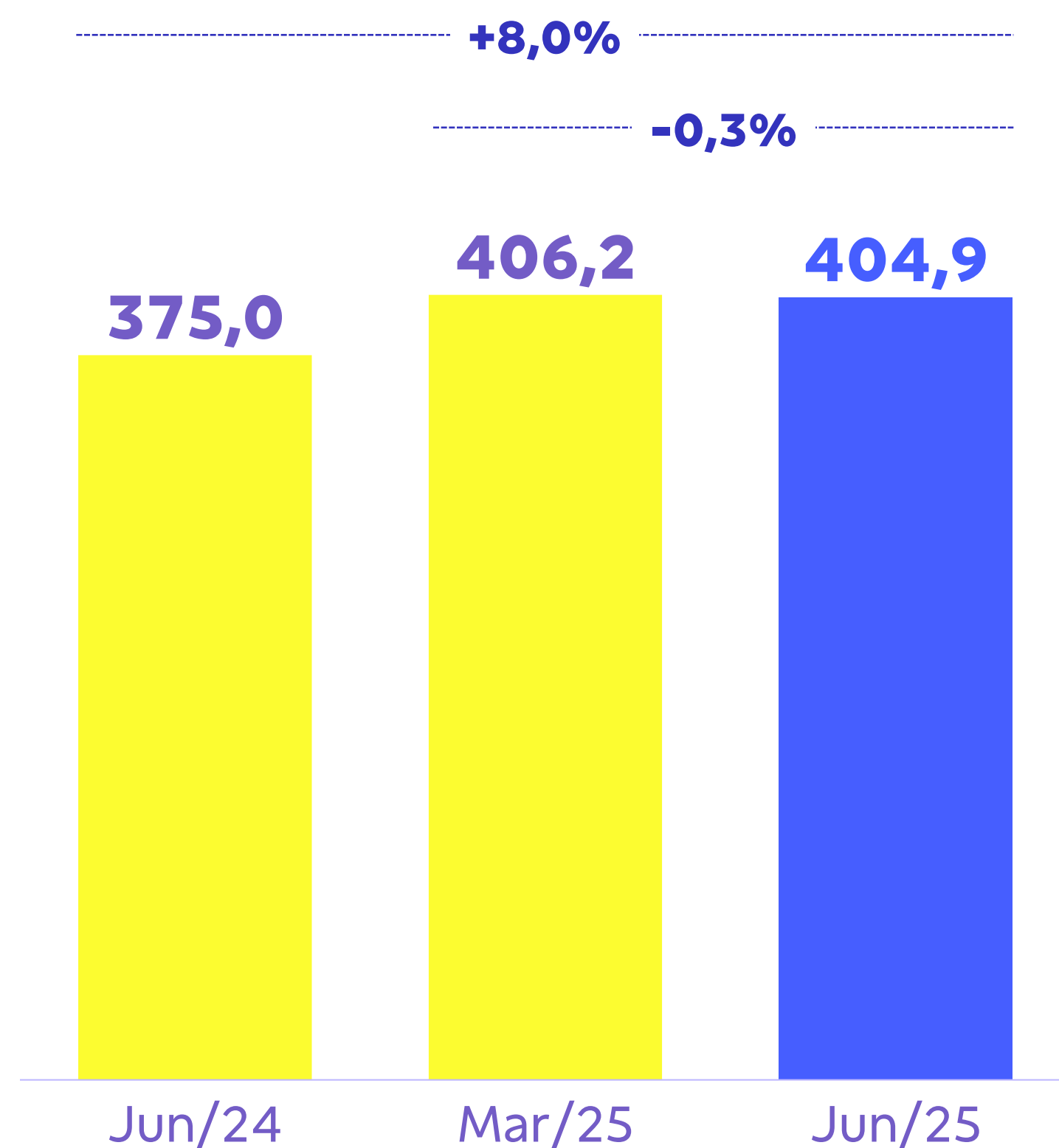
174,7

Jun/25

Carteira de Crédito

Agronegócio

R\$ bilhões



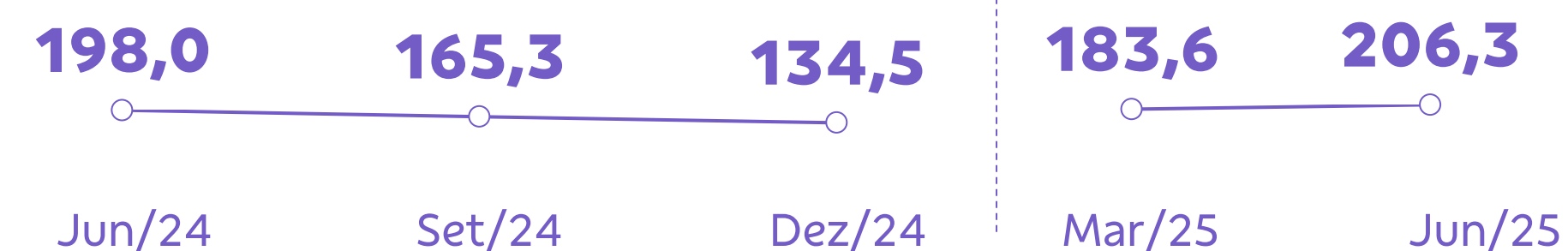
Inad +30d
Agronegócio
(%)



Inad +90d
Agronegócio
(%)



Índice de
Cobertura
Agronegócio
(%)



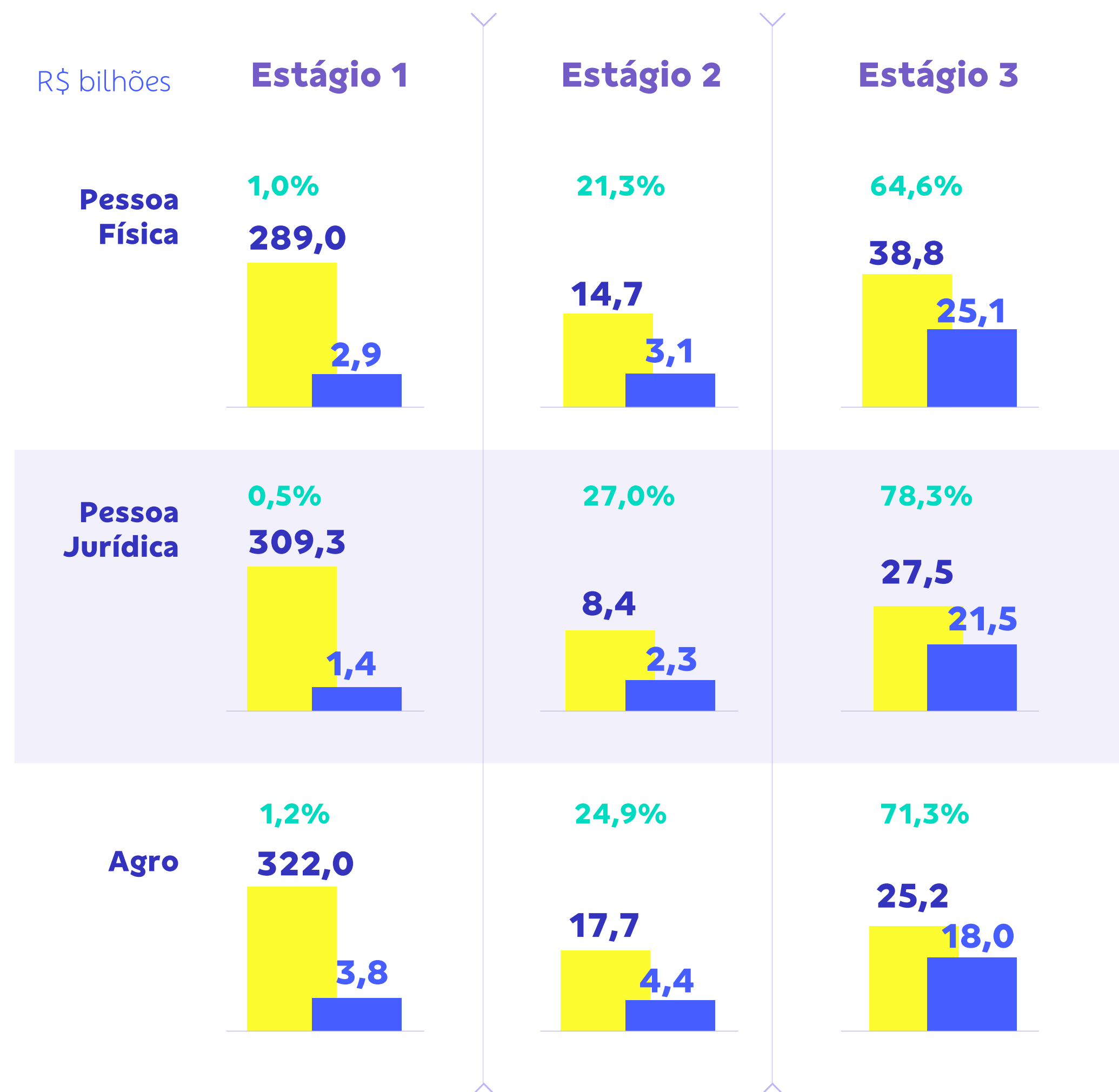
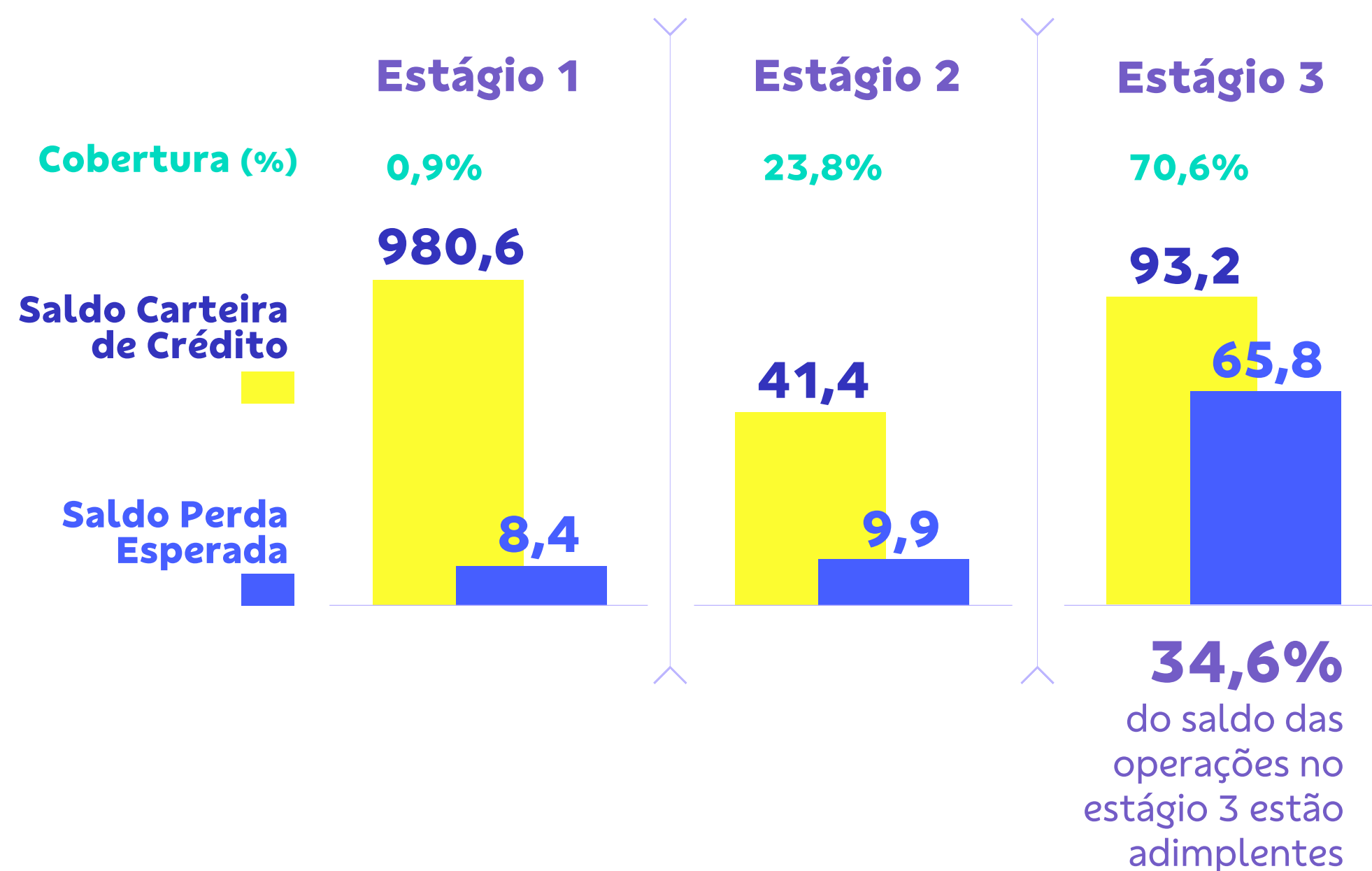
Perda Esperada por Estágio

jun/25



Carteira de Crédito

R\$ bilhões



Receitas de Prestação de Serviços e Despesas Administrativas

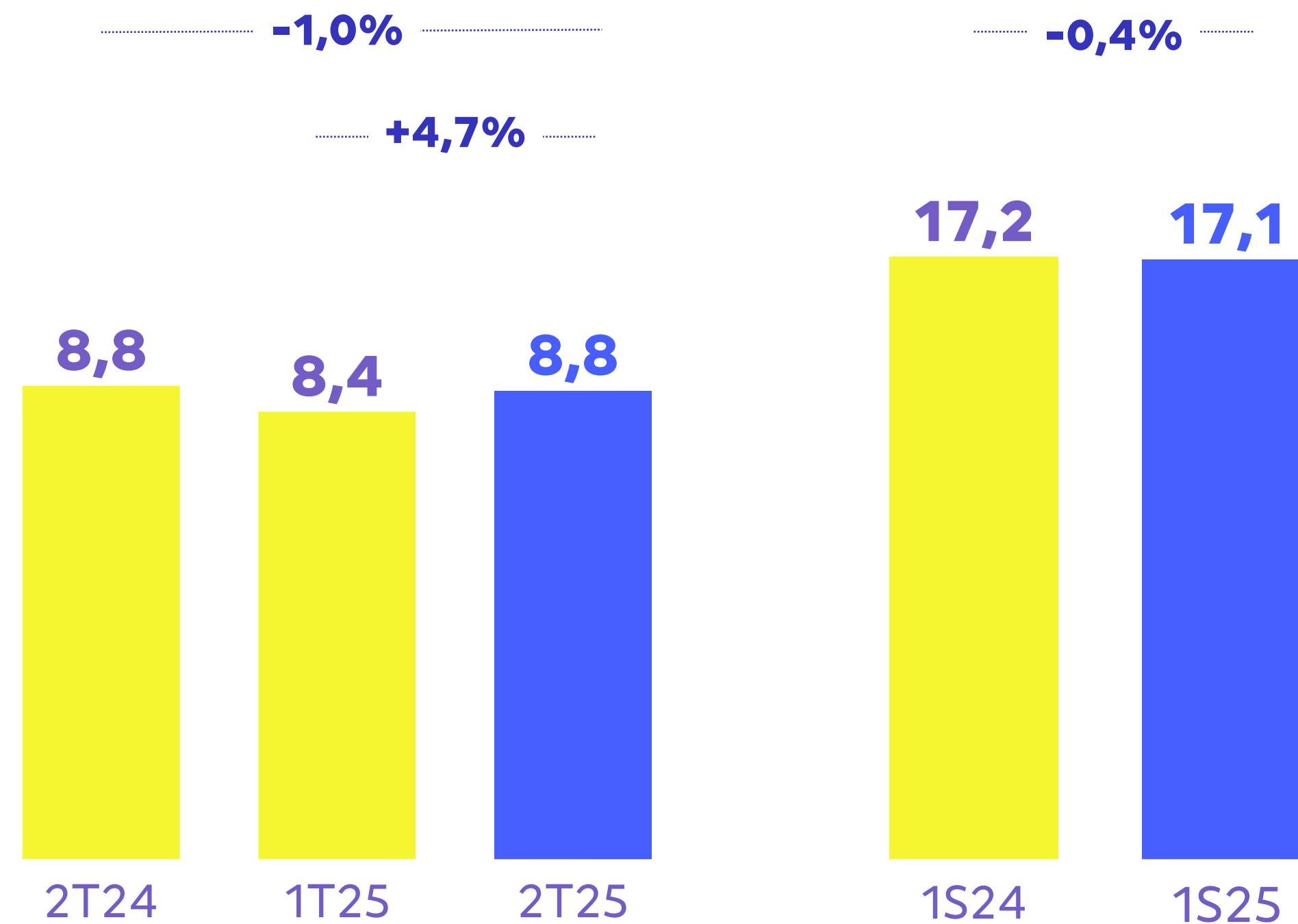
R\$ bilhões



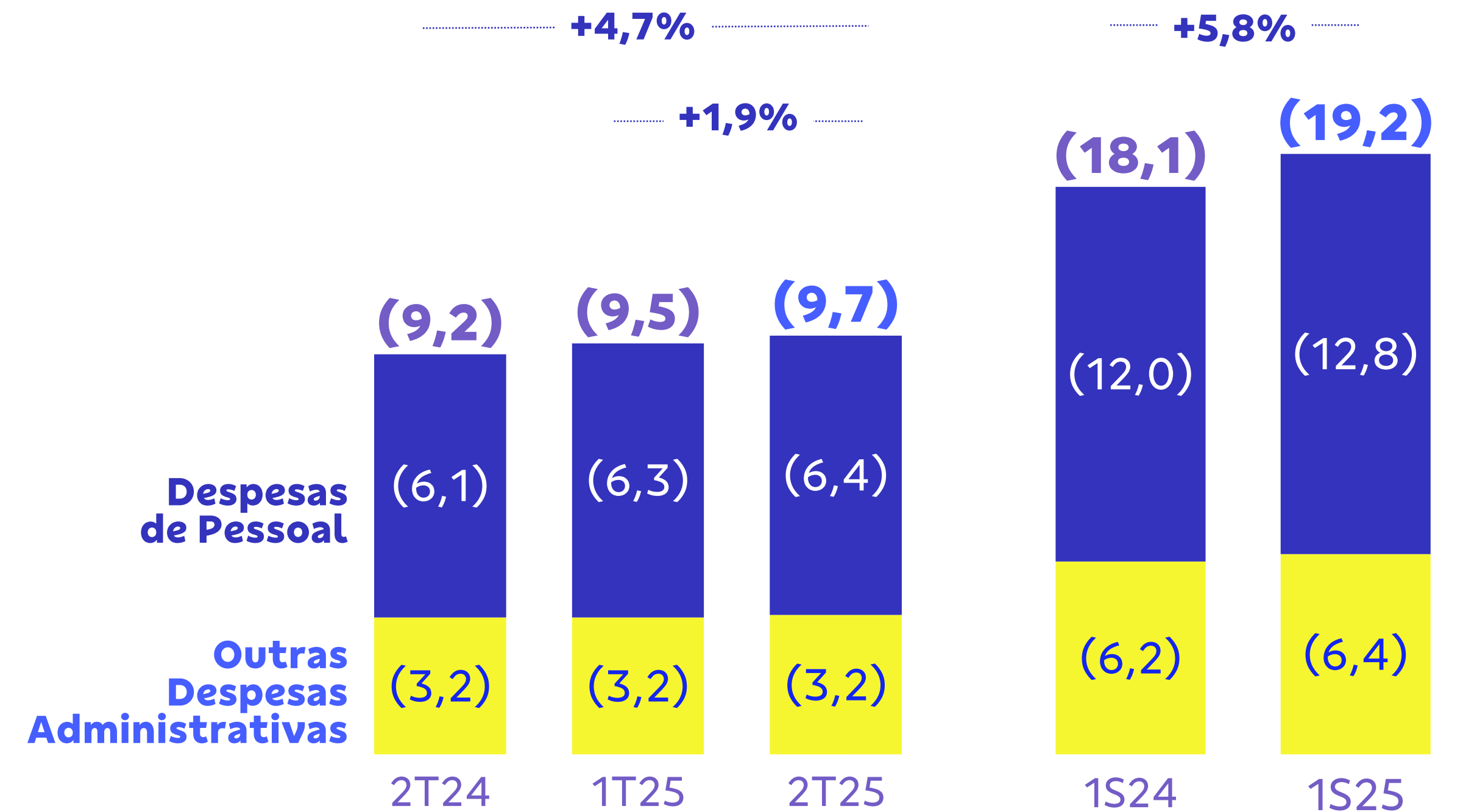
Índice
de Eficiência
12m

27,0%

Receitas de Prestação de Serviços

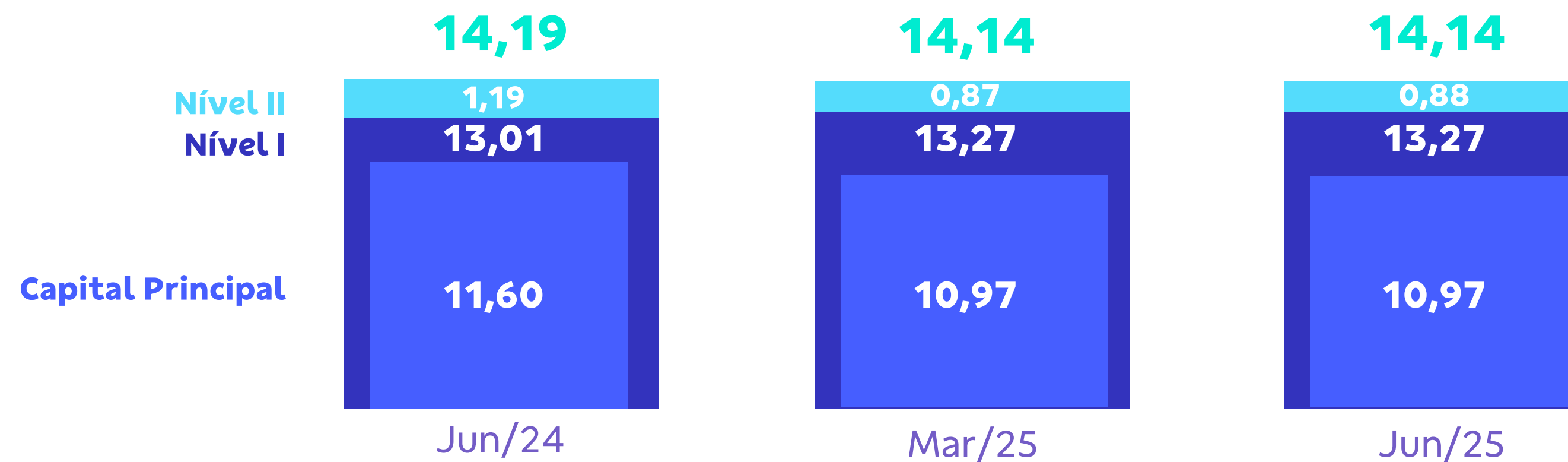


Despesas Administrativas

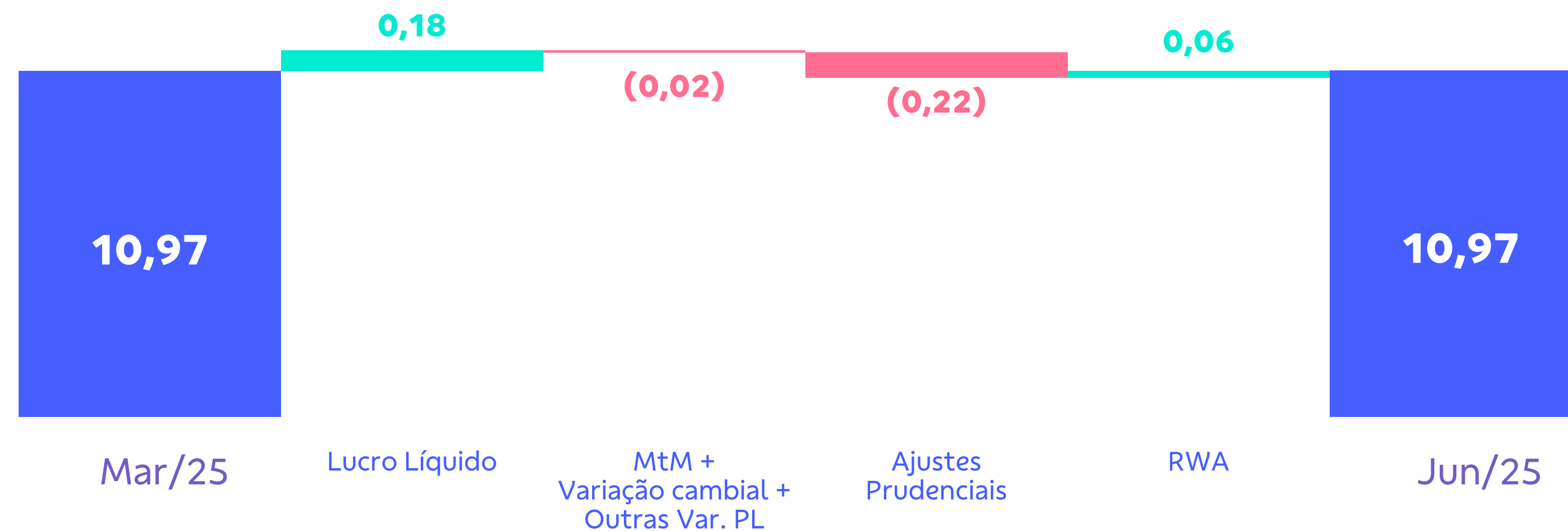


Capital

Índice
de Basileia
(%)



Capital
Principal
(%)





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Earnings Presentation

2Q25



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Adjusted Net Income

R\$ billion

ROE %

21.6

16.7

8.4

21.7

12.6

-60.2%

-48.7%

-40.7%

9.5

7.4

3.8

18.8

11.2

2Q24

1Q25

2Q25

1H24

1H25



2025

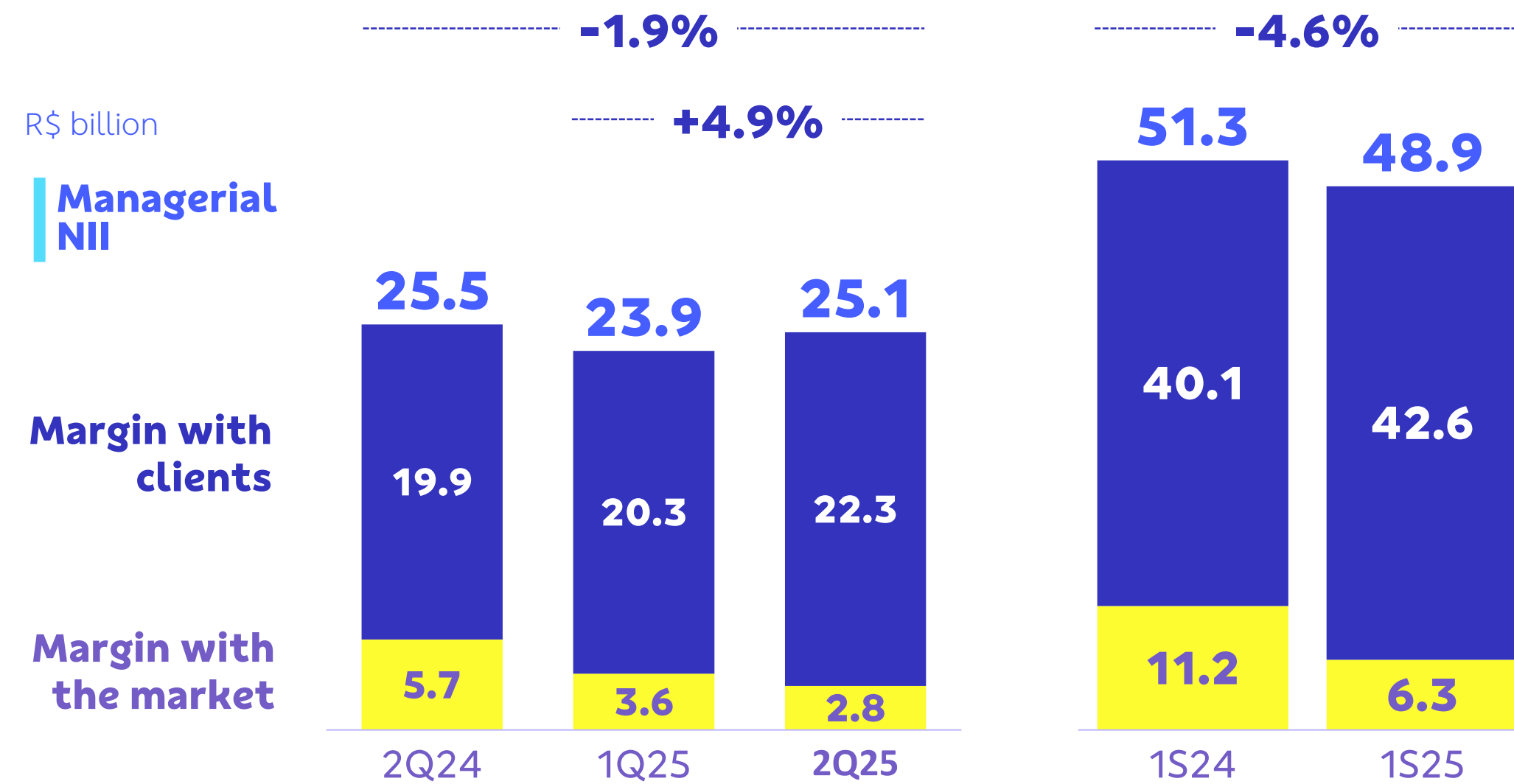
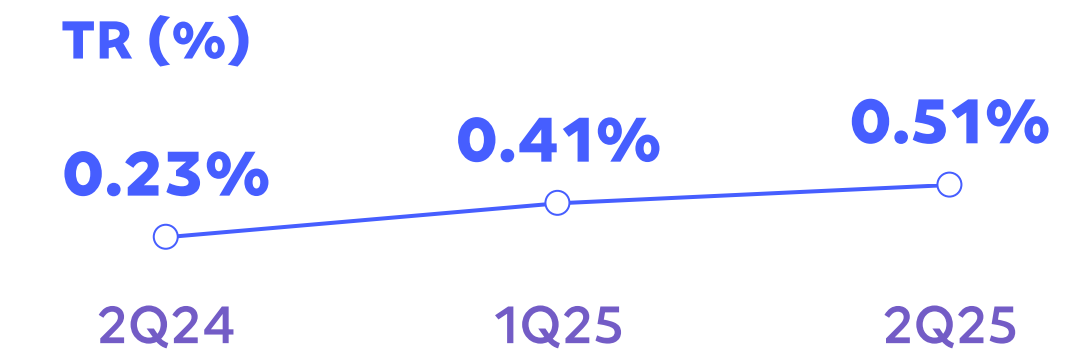
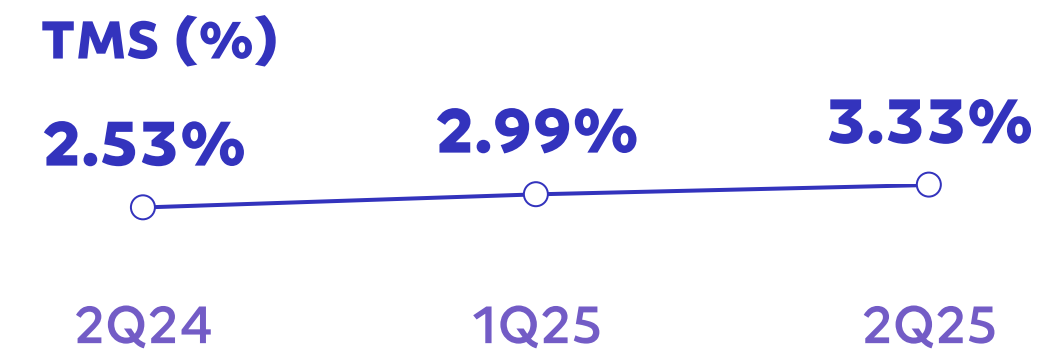
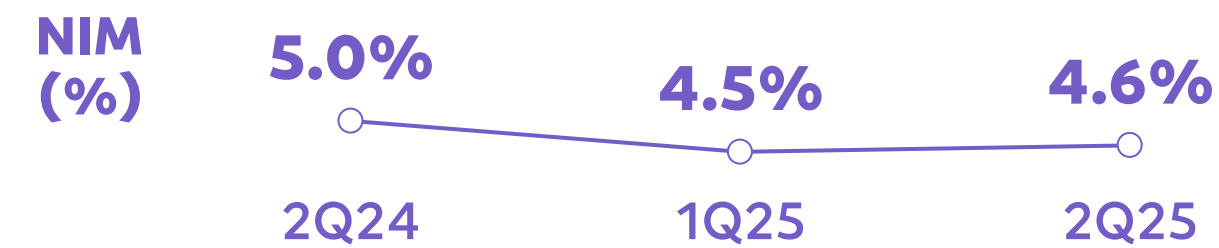
Guidance

	Released between	Observed 1H25	Revised between
Loan Portfolio¹	5.5% and 9.5%	10.3%	3% and 6%
Individuals	7% and 11%	8.0%	7% and 10%
Companies	4% and 8%	15.2%	0% and 3%
Agribusiness	5% and 9%	8.0%	3% and 6%
Sustainable Loan Portfolio	7% and 11%	10.6%	7% and 10%
Net Interest Income	Under review	R\$ 48.9 bn	102 and 105 R\$ billion
Cost of Credit²	Under review	R\$ 26.1 bn	53 and 56 R\$ billion
Fee Income	34.5 and 36.5 R\$ billion	R\$ 17.1 bn	Unchanged
Administrative Expenses	38.5 and 40.0 R\$ billion	R\$ 19.2 bn	Unchanged
Adjusted Net Income	Under review	R\$ 11.2 bn	21 and 25 R\$ billion

(1) The credit projections consider the domestic classified portfolio added private securities and guarantees and do not consider government credit. (2) Cost of Credit: corresponds to the provisions related to credit risk of financial instruments, in accordance with CMN Resolution 4,966/21.



Net Interest Income



R\$ million

Accounting NII

	2Q24	1Q25	2Q25	Δ% Y/Y	Δ% Q/Q	1H24	1H25	Δ% Acm.
Net Interest Income	25,549	23,881	25,061	(1.9)	4.9	51,283	48,943	(4.6)
Financial Income	45,605	49,239	53,445	17.2	8.5	91,841	102,684	11.8
Loan Operations ¹	34,704	42,038	45,240	30.4	7.6	69,003	87,277	26.5
Treasury ^{1 2}	10,901	7,201	8,206	(24.7)	13.9	22,839	15,407	(32.5)
Financial Expenses	(20,056)	(25,357)	(28,384)	41.5	11.9	(40,559)	(53,741)	32.5
Commercial Funding	(16,933)	(21,089)	(23,650)	39.7	12.1	(34,442)	(44,739)	29.9
Institutional Funding ³	(3,123)	(4,268)	(4,734)	51.6	10.9	(6,117)	(9,003)	47.2

(1) Due to Resolution No. 4,966, as of 1Q25, the Private Securities Securities portfolio with credit characteristics income was migrated from the Treasury Result to Loan Operations Income. (2) It includes the result from interest, tax hedging, derivatives, and other financial instruments that offset the effects of the exchange rate variation on result; (3) It includes senior bonds, subordinated debt, and hybrid capital instruments (except instruments qualifying as CET1).

Cost of Credit

R\$ billion

Expenses/loan portfolio
(%)

4.03%

4.03%

4.66%

+103.8%

+56.7%

Flow by Segment

(Internal Loan Portfolio)

ALLL Expenses 2024
Expected Loss 2025

Discount Granted
Impairments

Recovery of
write-offs

(7.8)

(9.6)

(0.3)

3.0

2Q24

ALLL Expenses

(10.2)

(11.1)

1.3

1Q25

Expected Loss

(15.9)

(17.4)

(0.5)

2.0

2Q25

(16.9)

(4.3)

(4.8)

(7.9)

2Q25

Companies

Individuals

Agribusiness

+59.4%

(16.3)

(19.6)

(0.5)

5.0

1H24

(26.1)

(28.4)

(0.9)

3.3

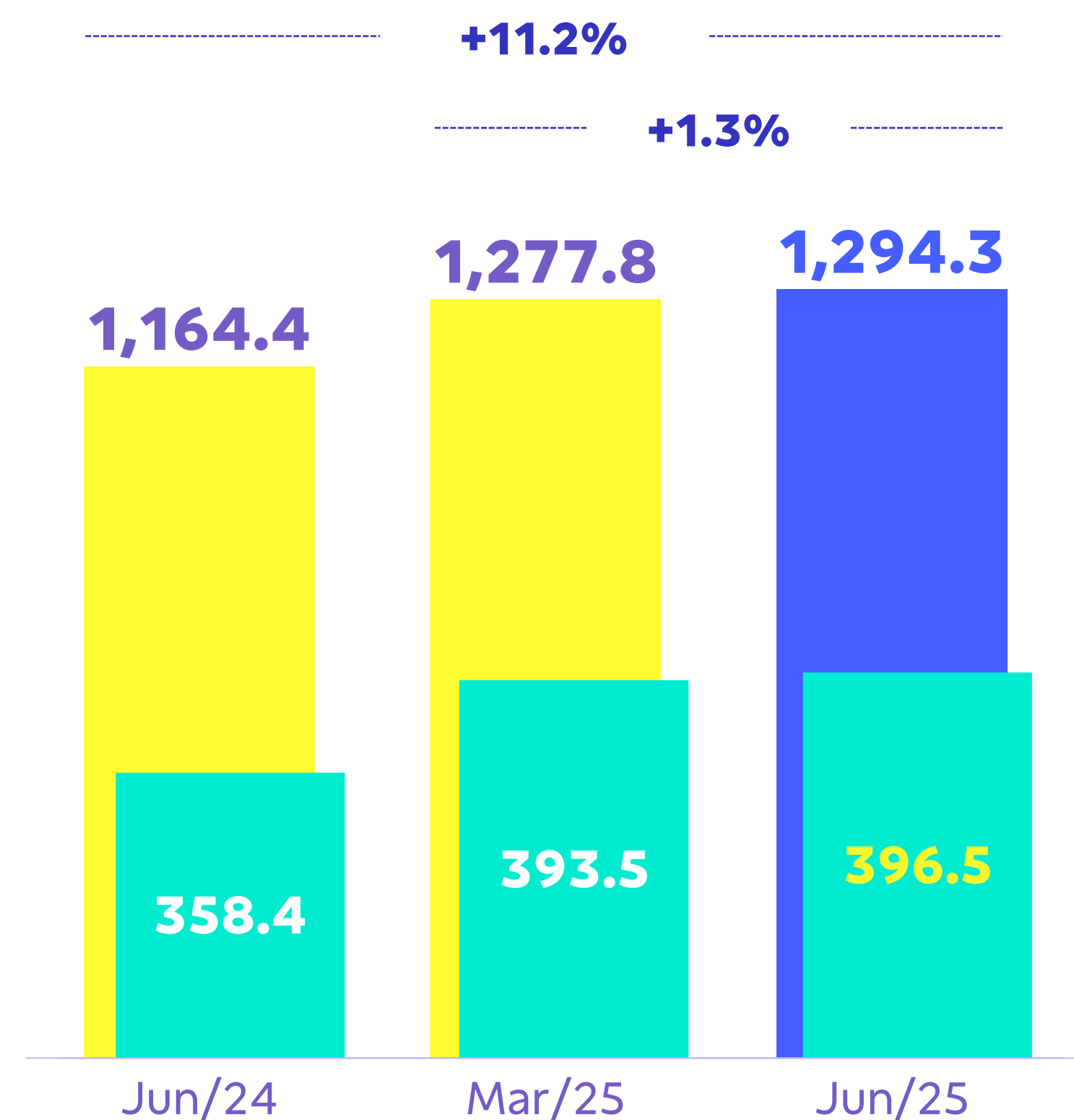
1H25



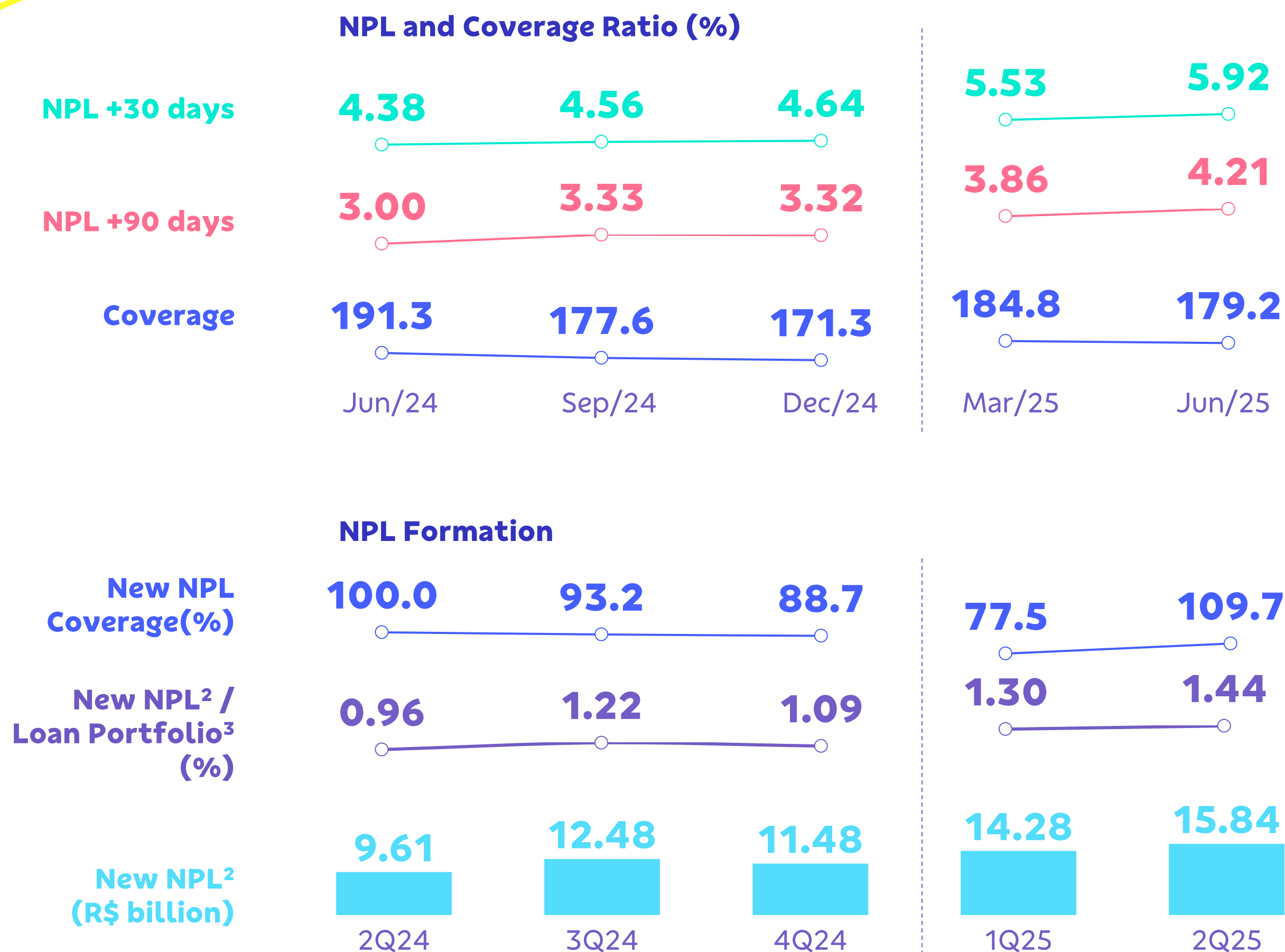


Expanded Loan Portfolio¹

R\$ billion



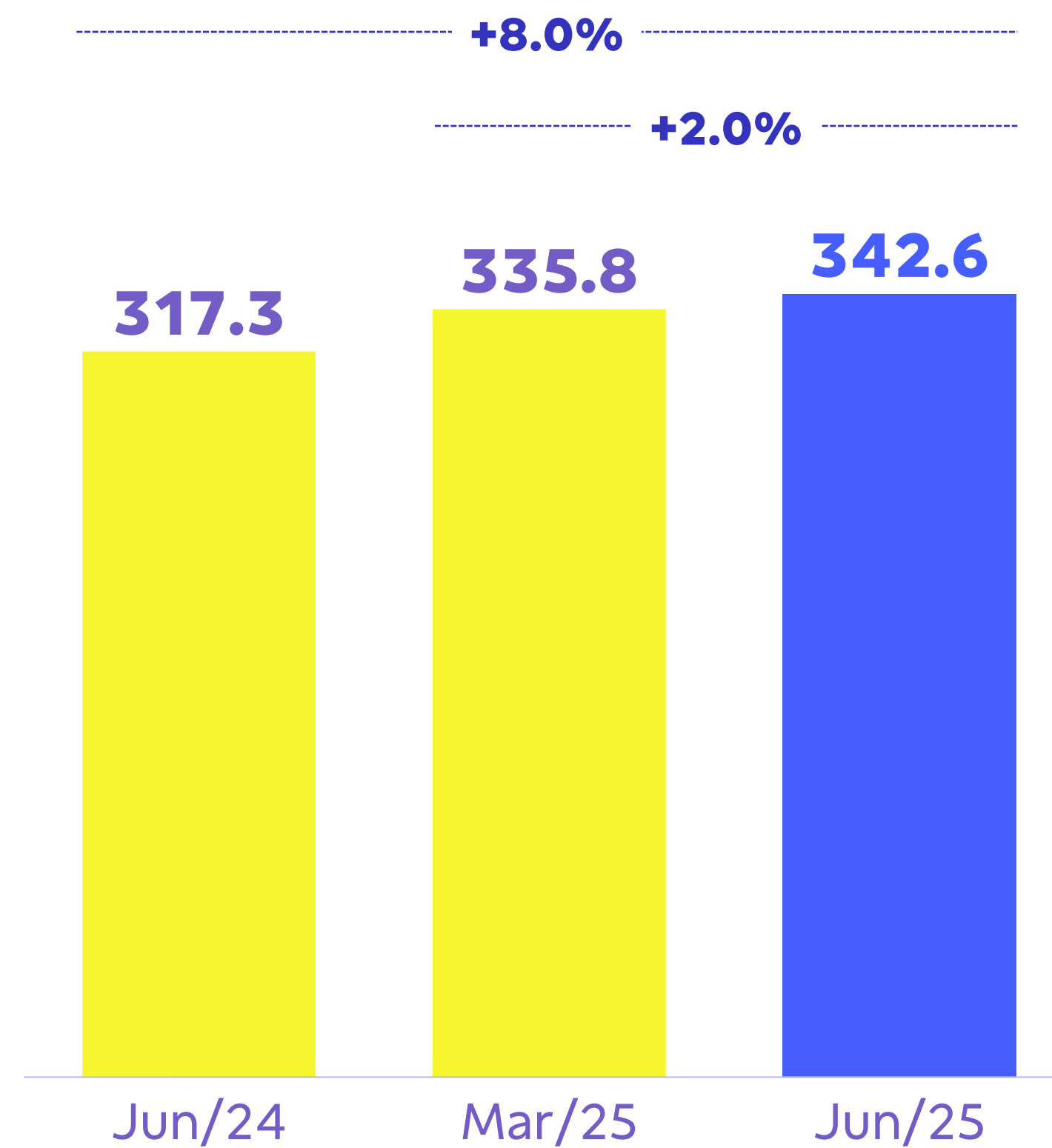
(1) Includes Private Securities and Guarantees. (2) New NPL = ratio between the quarterly change of the operations overdue for more than 90 days balance plus the quarterly write-off. (3) Classified loan portfolio balance of the previous quarter.



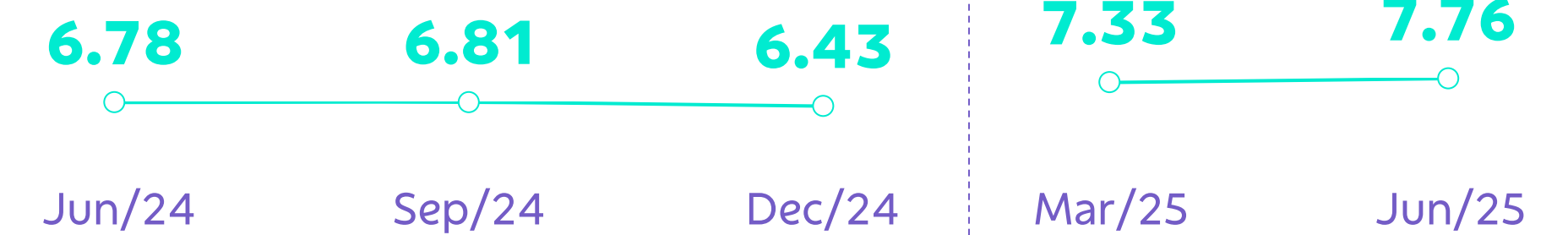
Individuals

Loan Portfolio

R\$ billion



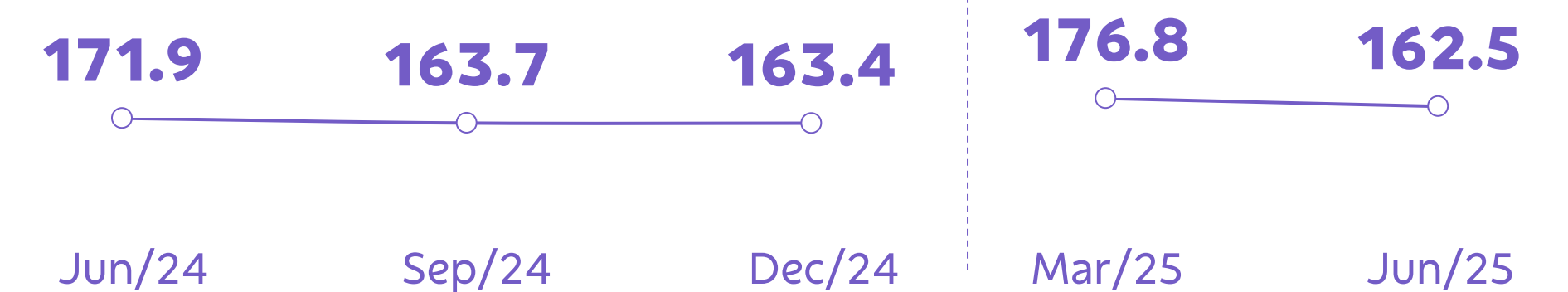
NPL +30 days individuals (%)



NPL +90 days individuals (%)



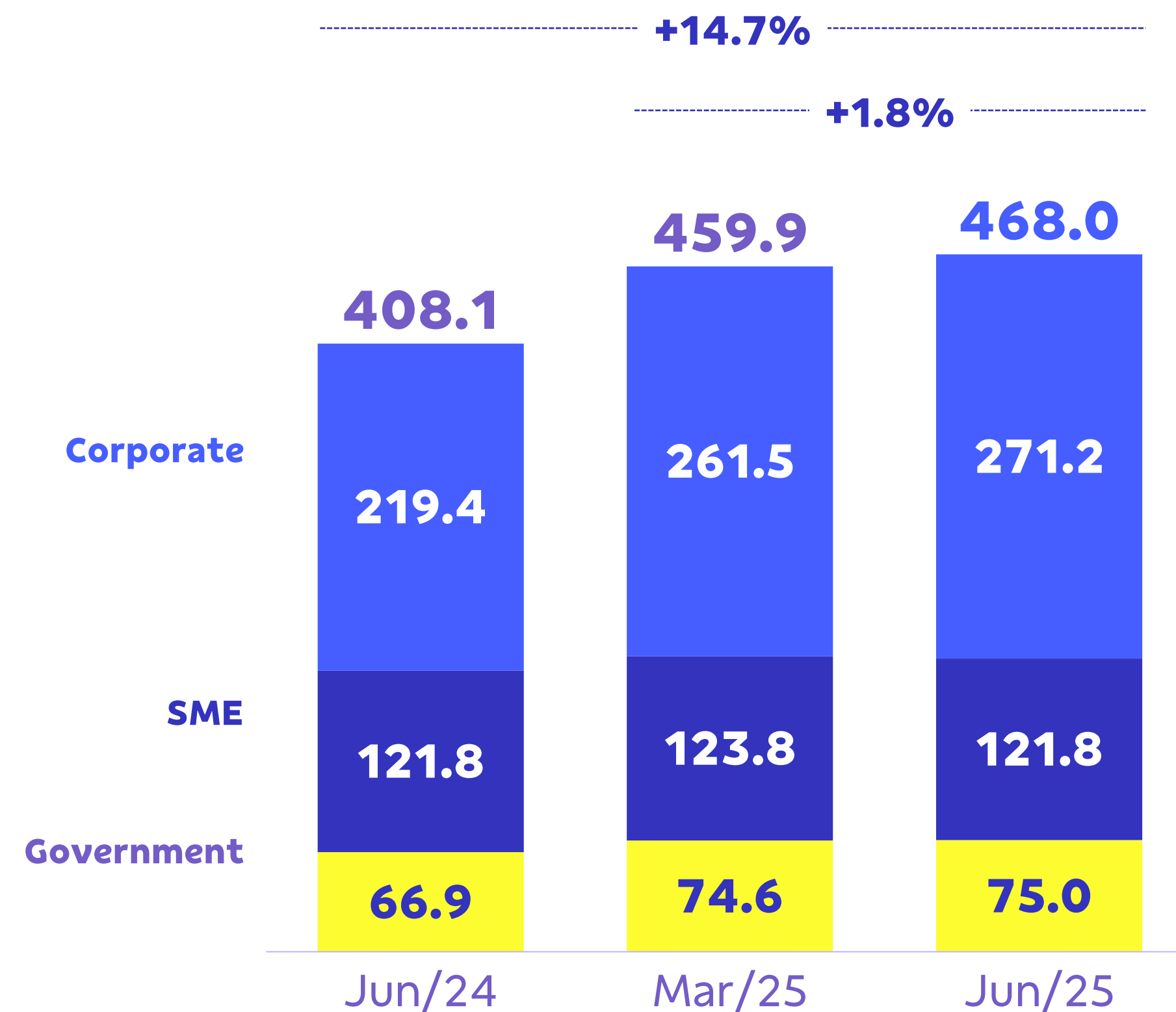
Individuals Coverage ratio (%)



Companies

Loan Portfolio

R\$ billion



NPL +30 days Companies (%)

4.62

4.63

4.54

Jun/24

Sep/24

Dec/24

6.00

5.37

Mar/25

Jun/25

NPL +90 days Companies (%)

3.38

3.58

3.51

Jun/24

Sep/24

Dec/24

4.06

4.18

Mar/25

Jun/25

Companies Coverage ratio (%)

205.1

195.2

197.5

Jun/24

Sep/24

Dec/24

190.1

174.7

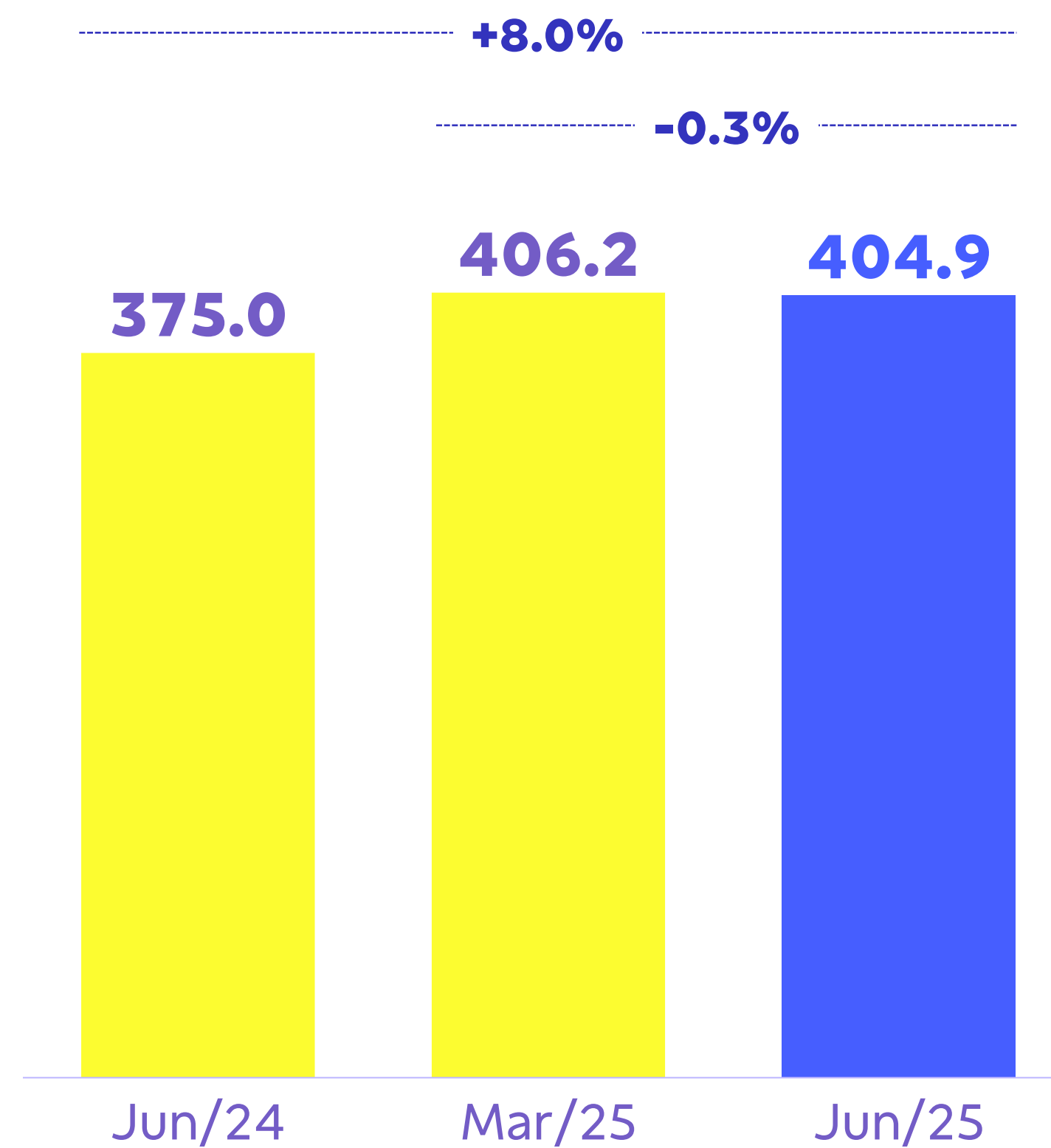
Mar/25

Jun/25

Agribusiness

Loan Portfolio

R\$ billion



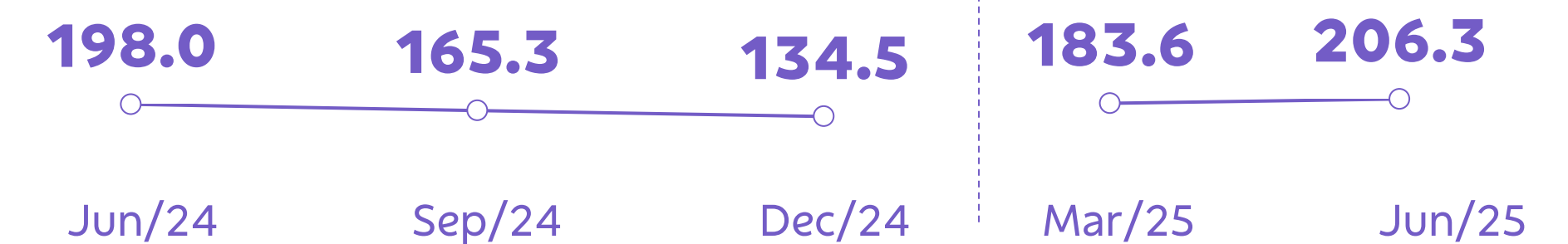
NPL +30 days Agribusiness (%)



NPL +90 days Agribusiness (%)



Agribusiness Coverage ratio (%)

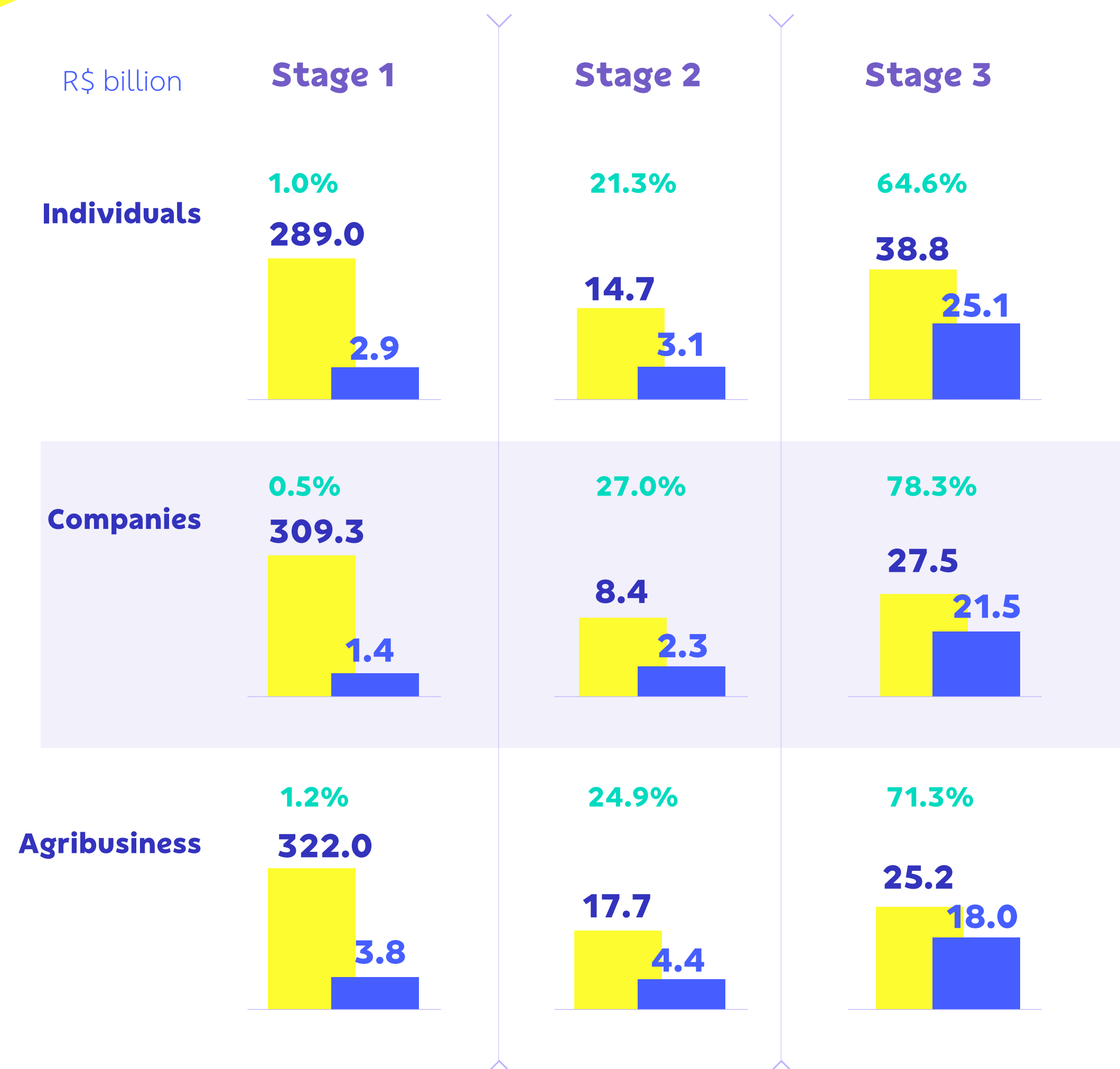
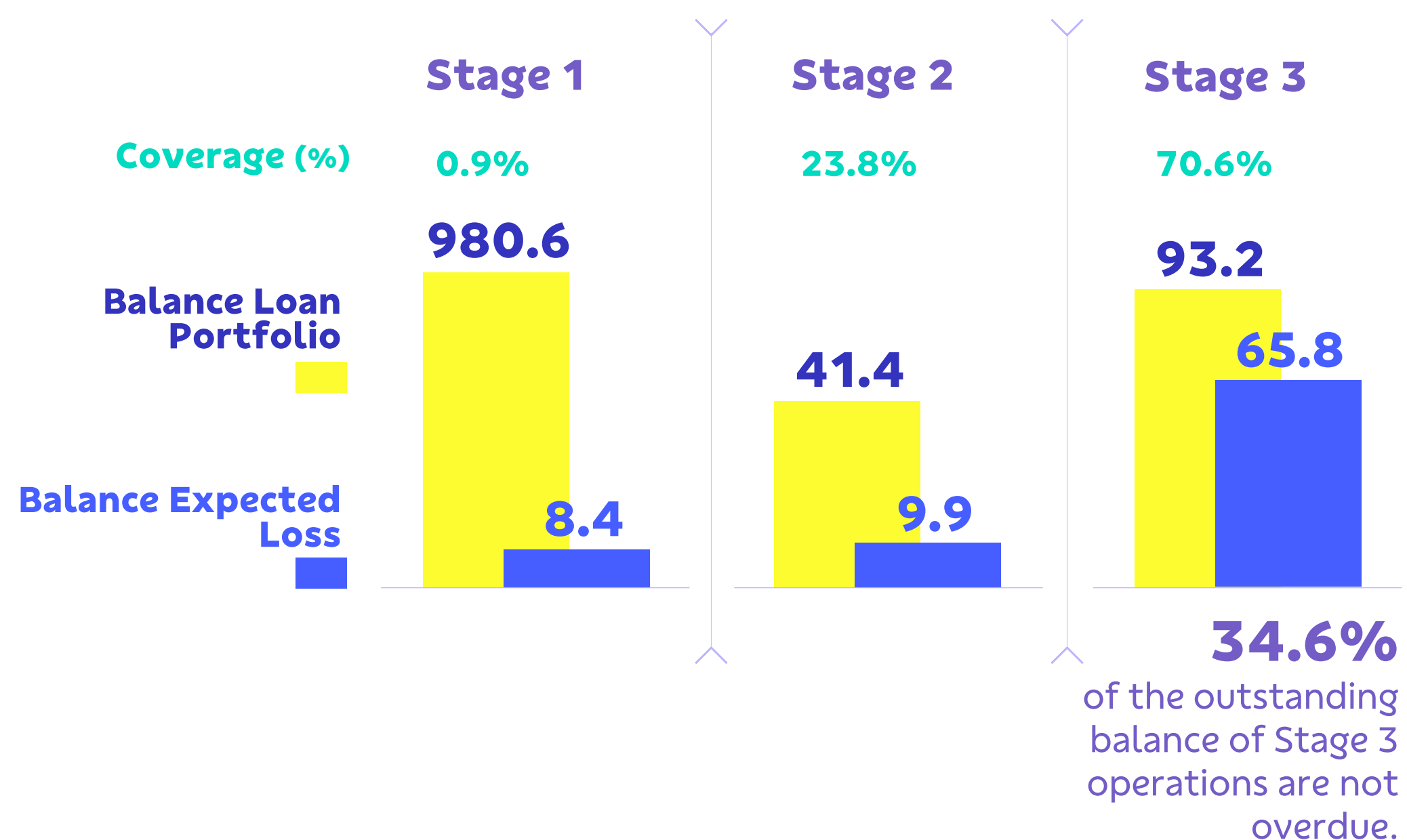


Expected Loss by Stage

jun/25

Loan Portfolio

R\$ billion





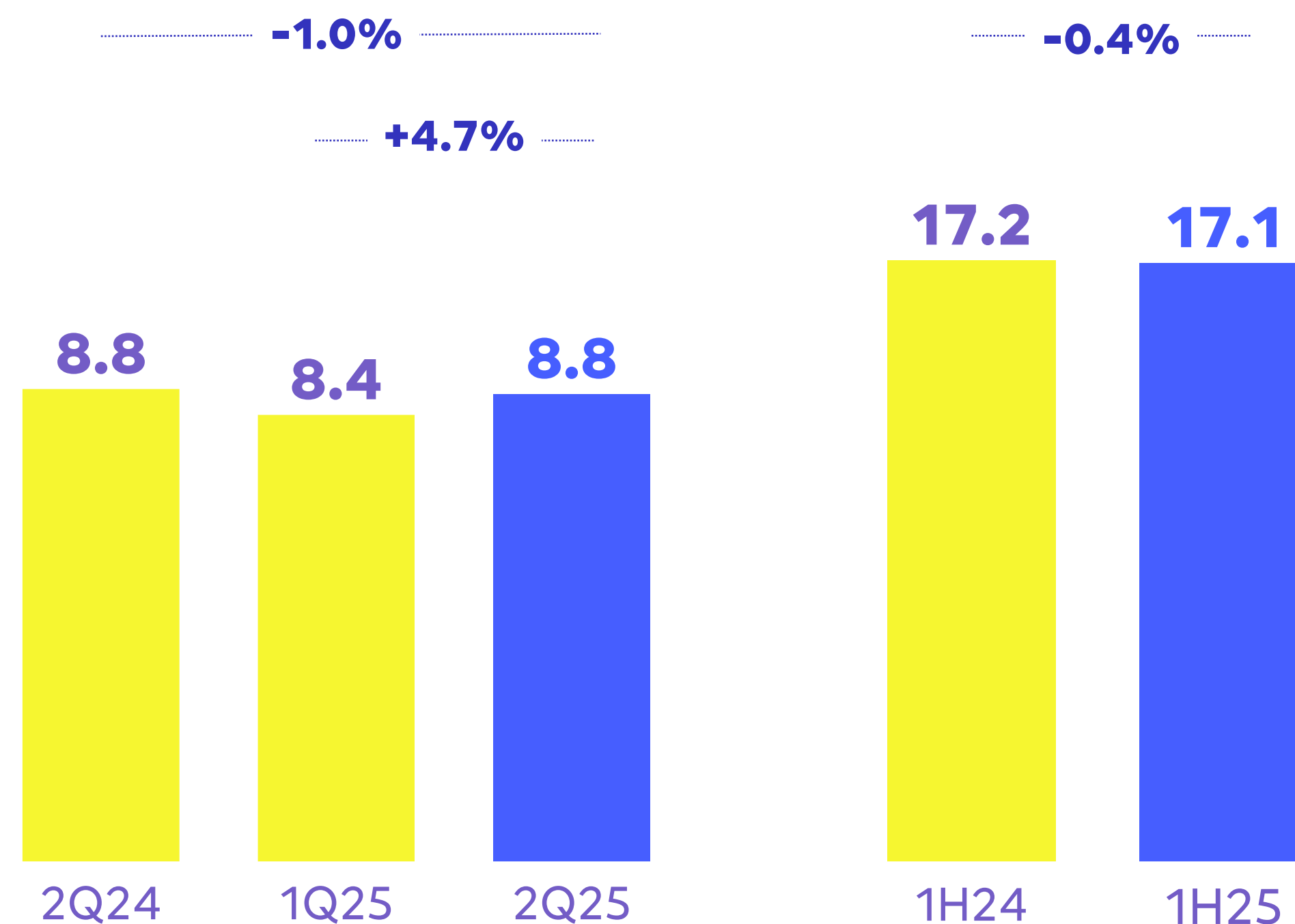
Fee Income and Administrative Expenses

R\$ billion

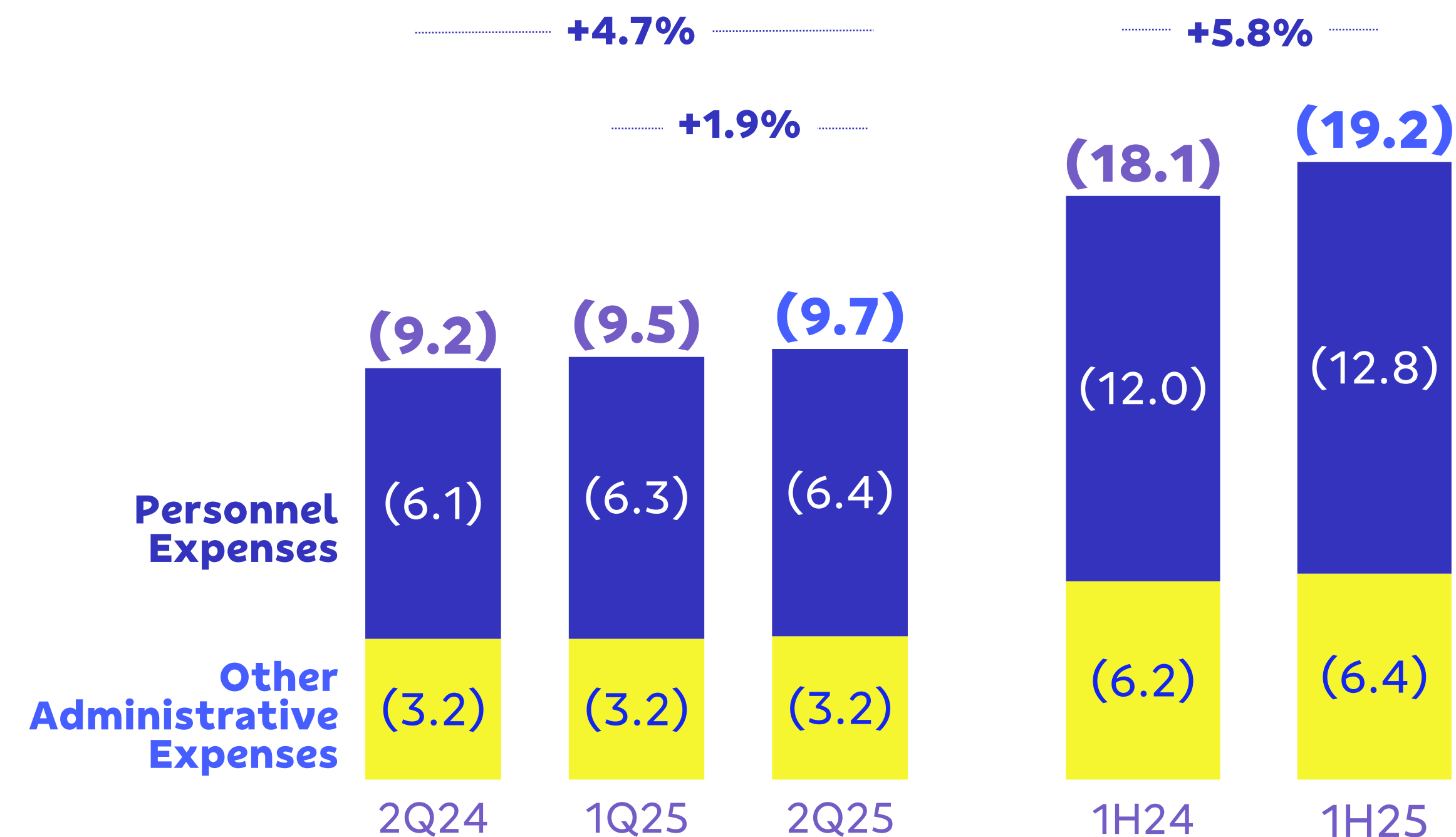
Cost-to-income ratio 12 months

27.0%

Fee Income

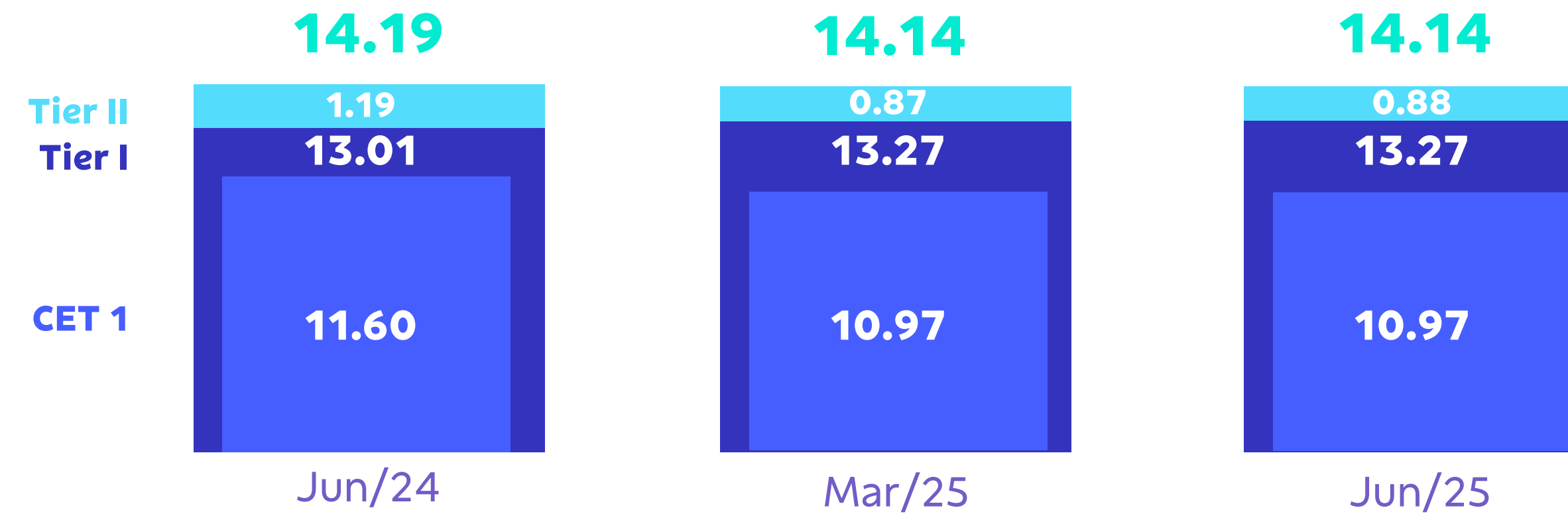


Administrative Expenses

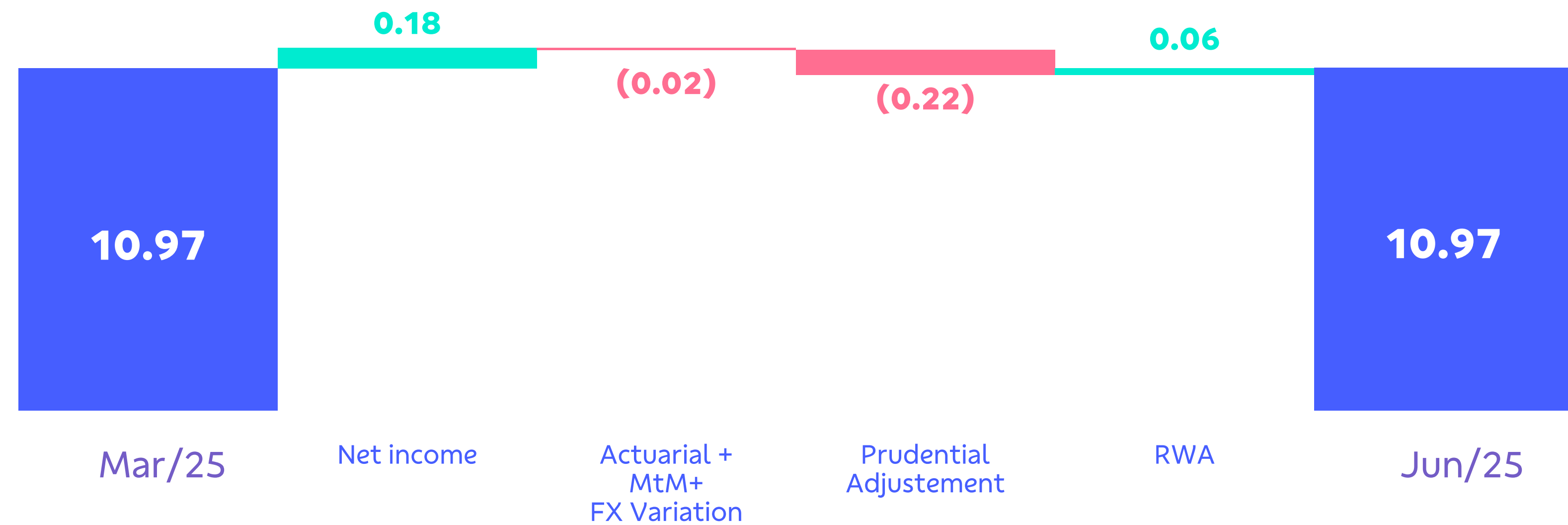


Capital

BIS III
(%)



CET 1
(%)





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