Docusign Envelope ID: 7190DB4D-7D23-8A88-8398-1BA0208EC780

(A free translation of the original in Portuguese)

Allpark Empreendimentos, Participações e Serviços S.A.

Parent company and consolidated interim financial statements at March 31, 2026 and report on review

Docusign Envelope ID: 7190DB4D-7D23-8A88-8398-1BA0208EC780

(A free translation of the original in Portuguese)

Report on review of parent company and consolidated interim financial statements

To the Board of Directors and Stockholders
Allpark Empreendimentos,
Participações e Serviços S.A.

Introduction

We have reviewed the accompanying interim balance sheet of Allpark Empreendimentos, Participações e Serviços S.A. ("Company") as at March 31, 2026 and the related statements of income and comprehensive income for the three-month period then ended, and the statements of changes in equity and cash flows for the three-month period then ended, as well as the accompanying consolidated interim balance sheet of the Company and its subsidiaries ("Consolidated") as at March 31, 2026 and the related consolidated statements of income and comprehensive income for the three-month period then ended, and the consolidated statements of changes in equity and cash flows for the three-month period then ended, and notes, comprising a summary of material accounting policies and other explanatory information.

Management is responsible for the preparation and presentation of these parent company and consolidated interim financial statements in accordance with the accounting standard CPC 21 - "Interim Financial Reporting", of the Brazilian Accounting Pronouncements Committee (CPC), and International Accounting Standard (IAS) 34 - "Interim Financial Reporting", of the International Accounting Standards Board (IASB). Our responsibility is to express a conclusion on these interim financial statements based on our review.

Scope of review

We conducted our review in accordance with Brazilian and International Standards on Reviews of Interim Financial Information (NBC TR 2410 - "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", and ISRE 2410 - "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Brazilian and International Standards on Auditing and consequently did not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

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Allpark Empreendimentos,
Participações e Serviços S.A.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying parent company and consolidated interim financial statements referred to above are not prepared, in all material respects, in accordance with CPC 21 and IAS 34.

Other matters - Statements of value added

The interim financial statements referred to above include the parent company and consolidated statements of value added for the three-month period ended March 31, 2026. These statements are the responsibility of the Company's management and are presented as supplementary information under IAS 34. These statements have been subjected to review procedures performed together with the review of the interim financial statements for the purpose of concluding whether they are reconciled with the interim financial statements and accounting records, as applicable, and if their form and content are in accordance with the criteria defined in the accounting standard CPC 09 - "Statement of Value Added". Based on our review, nothing has come to our attention that causes us to believe that these statements of value added have not been properly prepared, in all material respects, in accordance with the criteria established in this accounting standard, and consistent with the parent company and consolidated interim financial statements taken as a whole.

São Paulo, April 6, 2026

PricewaterhouseCoopers
Auditores Independentes Ltda.
CRC 2SP000160/O-5

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Sergio Zamora
Signed By: SERGIO EDUARDO ZAMORA:10709203802
CPF: 10709203802
Signing Time: 26 de outubro de 2026 | 14:09 BRT
O: ICP-Brasil, OU: Secretaria da Receita Federal do Brasil - RFB
C: BR
Issuer: AC SERASA RFB v5
Serial: F03F3A4D

Sérgio Eduardo Zamora
Contador CRC 1SP168728/O-4

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STATEMENTS OF FINANCIAL POSITION

March 31, 2026 and December 31, 2025
(In thousands of Brazilian reais)

		PARENT COMPANY		CONSOLIDATED	
CURRENT ASSETS	NOTE	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Cash and cash equivalents	4	93,867	64,583	261,921	245,313
Trade accounts receivable	5	84,310	79,879	171,077	133,050
Recoverable taxes and contributions	6	25,770	30,535	45,211	53,753
Prepaid expenses		10,330	5,168	15,533	13,012
Advances to suppliers		2,969	2,695	3,642	3,640
Advances to employees		701	1,724	787	2,031
Rent advances		422	412	1,063	1,193
Related parties	15.1	22,781	24,324	16,379	15,144
Other financial assets	15.3	13,371	7,333	-	-
Other accounts receivable		4,661	11,422	2,932	2,830
Total current assets		259,182	228,075	518,545	469,966
NON-CURRENT ASSETS					
Trade accounts receivable	5	-	2,066	-	2,066
Recoverable taxes and contributions	6	7,764	7,742	14,431	14,638
Related parties	15.1	5,825	8,801	5,078	7,929
Other financial assets	15.3	42,778	48,889	-	-
Judicial deposits	16.3	4,276	4,356	8,069	8,165
Prepaid expenses		3,815	3,706	5,100	4,607
Investments	7.2	547,797	535,852	12,759	12,742
Property and equipment	9	242,662	238,794	316,728	312,999
Right-of-use asset	8	50,656	34,733	342,382	321,538
Intangible assets	10	530,935	526,315	1,373,838	1,375,602
Total non-current assets		1,436,508	1,411,254	2,078,385	2,060,286
Total assets		1,695,690	1,639,329	2,596,930	2,530,252

The notes are an integral part of the individual and consolidated financial information.

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		PARENT COMPANY		CONSOLIDATED	
CURRENT LIABILITIES	NOTE	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Borrowings, financing and debentures	11	161,046	235,668	165,578	240,297
Derivative financial instruments	12	12,156	14,059	12,156	14,059
Trade accounts payable		73,765	82,223	104,367	109,907
Lease liabilities	13	20,335	15,467	89,974	85,729
Concession rights payable	14	-	-	70,052	67,100
Accounts payable for investments made		1,025	323	1,130	851
Labor liabilities		42,888	38,413	51,390	46,435
Tax liabilities		15,168	15,576	29,532	31,371
Tax installment payments		788	788	869	897
Advances from clients		4,991	6,060	51,099	52,923
Related parties	15.2	2,474	2,164	1,440	1,695
Provision for losses in investees	7.2	6,753	6,733	-	-
Other accounts payable		17,525	30,441	23,431	37,060
Total current liabilities		358,914	447,915	601,018	688,324
NON-CURRENT LIABILITIES					
Borrowings, financing and debentures	11	906,851	784,140	910,954	789,272
Lease liabilities	13	38,577	27,418	352,978	337,505
Trade accounts payable		5,887	-	5,887	-
Concession rights payable	14	-	-	323,984	316,041
Accounts payable for investments made		2,746	3,518	3,824	4,596
Tax installment payments		4,305	4,529	4,281	4,529
Advances from clients		2,720	3,401	2,720	3,401
Related parties	15.2	-	-	-	1,158
Provision for contingent liabilities	16.1	13,932	12,279	18,415	16,620
Total non-current liabilities		975,018	835,285	1,623,043	1,473,122
Total liabilities		1,333,932	1,283,200	2,224,061	2,161,446
EQUITY					
Capital stock	18	225,015	225,015	225,015	225,015
Capital reserve		129,927	126,086	129,927	126,086
Retained earnings		6,816	5,028	6,816	5,028
Total equity attributable to controlling shareholders		361,758	356,129	361,758	356,129
Non-controlling interest		-	-	11,111	12,677
Total equity		361,758	356,129	372,869	368,806
Total liabilities and equity		1,695,690	1,639,329	2,596,930	2,530,252

The notes are an integral part of the individual and consolidated financial information.

Docusign Envelope ID: 7190DB4D-7D23-8A88-8398-1BA0208EC780

STATEMENTS OF INCOME

Periods ended March 31, 2026 and 2025
(In thousands of Brazilian reais, except for earnings (loss) per share, expressed in Brazilian reais)

	NOTE	PARENT COMPANY		CONSOLIDATED	
		1/1/2026 to 3/31/2026	1/1/2025 to 3/31/2025	1/1/2026 to 3/31/2026	1/1/2025 to 3/31/2025
Net revenue from services provided	19	329,363	282,858	494,600	425,111
Cost of services provided	20	(257,586)	(216,066)	(343,375)	(292,123)
Gross profit		71,777	66,792	151,225	132,988
Operating income (expenses)					
General and administrative expenses	20	(53,909)	(41,184)	(90,253)	(78,111)
Other income (expenses), net	20	3,293	251	2,748	558
Equity in the earnings (losses) of associates and joint ventures	7.2	17,920	850	884	173
Operating profit before finance income (costs)		39,081	26,709	64,604	55,608
Finance income (costs)					
Finance income	21	8,292	4,926	11,078	7,932
Finance costs	21	(45,585)	(36,324)	(67,592)	(63,874)
Finance income (costs), net		(37,293)	(31,398)	(56,514)	(55,942)
Profit (loss) before income tax and social contribution		1,788	(4,689)	8,090	(334)
Income tax and social contribution					
Current	17	-	-	(4,487)	(2,253)
Total expense on income tax and social contribution		-	-	(4,487)	(2,253)
Net income (loss) for the period		1,788	(4,689)	3,603	(2,587)
Attributable to:					
Controlling shareholders		1,788	(4,689)	1,788	(4,689)
Non-controlling shareholders		-	-	1,815	2,102
Earnings (losses) per share					
Basic – common shares	22	0.0082	(0.0218)	0.0082	(0.0218)
Diluted – common shares	22	0.0082	(0.0218)	0.0082	(0.0218)

The notes are an integral part of the individual and consolidated financial information.

Docusign Envelope ID: 7190DB4D-7D23-8A88-8398-1BA0208EC780

STATEMENTS OF COMPREHENSIVE INCOME

Periods ended March 31, 2026 and 2025
(In thousands of Brazilian reais)

	PARENT COMPANY		CONSOLIDATED	
	1/1/2026 to 3/31/2026	1/1/2025 to 3/31/2025	1/1/2026 to 3/31/2026	1/1/2025 to 3/31/2025
Net income (loss) for the period	1,788	(4,689)	3,603	(2,587)
Total comprehensive income (loss) for the period	1,788	(4,689)	3,603	(2,587)
Attributable to:				
Controlling shareholders	1,788	(4,689)	1,788	(4,689)
Non-controlling shareholders	-	-	1,815	2,102
Total	1,788	(4,689)	3,603	(2,587)

The notes are an integral part of the individual and consolidated financial information.

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STATEMENT OF CHANGES IN EQUITY

Periods ended March 31, 2026 and 2025
(In thousands of Brazilian reais)

	Note	Capital reserves						
		Capital stock	Capital reserves	Stock option plan	Retained earnings (accumulated losses)	Total	Non-controlling interest	Total
Balance at December 31, 2024		645,630	757,346	1,898	(1,055,099)	349,775	13,152	362,927
Treasury shares	18	-	974	-	-	974	-	974
Dividends		-	-	-	-	-	(5,422)	(5,422)
Net income (loss) for the period		-	-	-	(4,689)	(4,689)	2,102	(2,587)
Balance at March 31, 2025		645,630	758,320	1,898	(1,059,788)	346,060	9,832	355,892
Balance at December 31, 2025		225,015	124,188	1,898	5,028	356,129	12,677	368,806
Treasury shares	18	-	3,841	-	-	3,841	-	3,841
Dividends		-	-	-	-	-	(3,381)	(3,381)
Net income for the period		-	-	-	1,788	1,788	1,815	3,603
Balance at March 31, 2026		225,015	128,029	1,898	6,816	361,758	11,111	372,869

The notes are an integral part of the individual and consolidated financial information.

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STATEMENT OF CASH FLOWS

Periods ended March 31, 2026 and 2025
(In thousands of Brazilian reais)

	Note	PARENT COMPANY		CONSOLIDATED	
		3/31/2026	3/31/2025	3/31/2026	3/31/2025
Income (loss) before income tax and social contribution		1,788	(4,689)	8,090	(334)
Non-cash adjustments:					
Depreciations and amortizations	7.2. 9 and 10	29,549	24,603	56,526	51,075
Depreciation of right-of-use asset	8	3,481	2,769	12,401	11,851
Write-off due to impairment of assets	9 and 10	233	348	475	348
(Loss) gain - Right-of-use asset / Lease liability	8 and 13	(227)	-	(33)	-
(Reversal of) provision for contingent liabilities	16.1	1,653	(98)	1,795	159
Provision for bonuses		4,463	3,667	5,000	4,000
Equity in the earnings (losses) of associates and joint ventures	7.2	(17,920)	(850)	(884)	(173)
Mark-to-market adjustment of derivatives		(1,903)	1,571	(1,903)	1,571
Estimated losses on doubtful accounts	5	-	2,200	-	2,200
Interest provision		41,678	31,366	66,706	57,083
Increase (decrease) in assets and liabilities:					
Trade accounts receivable		(2,365)	(10,977)	(35,961)	(9,288)
Recoverable taxes and contributions		4,743	(988)	8,749	(1,771)
Prepaid expenses		(5,271)	(4,669)	(3,014)	(3,960)
Advances to suppliers		(274)	5,185	(2)	5,958
Advances to employees		1,023	(269)	1,244	(251)
Rent advances		(10)	114	130	148
Judicial deposits		80	63	96	(39)
Other accounts receivable		5,154	(3,585)	1,514	50
Trade accounts payable		230	(10,215)	980	(22,784)
Labor liabilities		4,475	5,083	4,955	5,633
Tax liabilities		(408)	(1,136)	(1,839)	(1,829)
Tax installment payments		(277)	(266)	(338)	(291)
Advances from clients		(1,750)	6,394	(2,505)	9,718
Other accounts payable		(17,069)	(12,817)	(20,042)	(20,008)
Income tax and social contribution paid		-	-	(4,487)	(2,253)
Net cash from operating activities		51,076	32,804	97,653	86,813
Cash flows from investing activities					
Acquisition of property and equipment	9 and 27	(12,173)	(15,235)	(13,962)	(18,834)
Dividends and interest on equity received	7.2 and 27	17,380	6,550	867	339
Interest received	15.3	2,156	-	-	-
Redemption of restricted securities, net		-	-	-	1,259
Payment for business combination		(70)	-	(424)	(574)
Acquisition of intangible assets	10 and 27	(27,352)	(16,151)	(28,739)	(18,300)
Capital increase in investees	7.2	(6,805)	(2,099)	-	(227)
Net cash used in investing activities		(26,864)	(26,935)	(42,258)	(36,337)
Cash flows from financing activities					
Treasury shares	18	3,841	974	3,841	974
New borrowings, financing and debentures	11	360,000	-	360,000	-

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	Note	PARENT COMPANY 3/31/2026	PARENT COMPANY 3/31/2025	CONSOLIDATED 3/31/2026	CONSOLIDATED 3/31/2025
Repayments of principal and commissions on borrowings, financing and debentures	11	(319,303)	(9,970)	(320,320)	(18,907)
Repayment of principal and interest on leases	13	(4,931)	(3,962)	(26,556)	(26,028)
Interest paid on borrowings, financing and debentures	11	(34,535)	(27,694)	(34,858)	(31,739)
Dividends paid		-	-	(3,381)	(5,422)
Payment to the concession authority	14	-	-	(17,513)	(17,790)
Net cash provided by (used in) financing activities		5,072	(40,652)	(38,787)	(98,912)
Net (decrease) increase of cash and cash equivalents		29,284	(34,783)	16,608	(48,436)
Cash and cash equivalents at the beginning of the period		64,583	103,360	245,313	217,996
Cash and cash equivalents at the end of the period		93,867	68,577	261,921	169,560

The notes are an integral part of the individual and consolidated financial information.

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STATEMENTS OF VALUE ADDED

Periods ended March 31, 2026 and 2025
(In thousands of Brazilian reais)

	PARENT COMPANY		CONSOLIDATED	
	3/31/2026	3/31/2025	3/31/2026	3/31/2025
Revenues	381,339	327,873	572,116	492,166
Revenue from services provided	381,339	327,873	572,116	492,166
Inputs purchased from third parties	(160,765)	(135,341)	(216,386)	(182,726)
Costs of services provided	(157,928)	(132,420)	(211,542)	(177,982)
Materials, energy, third-party services and other	(2,837)	(2,921)	(4,844)	(4,744)
Gross value added	220,574	192,532	355,730	309,440
Depreciation and amortization	(32,745)	(27,166)	(67,755)	(61,886)
Net value added produced by the Company	187,829	165,366	287,975	247,554
Value added received in transfer	26,212	5,776	11,962	8,105
Equity in the earnings (losses) of associates and joint ventures	17,920	850	884	173
Finance income	8,292	4,926	11,078	7,932
Total value added to distribute	214,041	171,142	299,937	255,659
Value added distributed	214,041	171,142	299,937	255,659
Personnel				
Direct compensation	71,769	57,758	87,612	73,377
Benefits	13,350	11,332	16,592	14,045
Severance pay fund (FGTS)	5,308	4,362	6,498	5,550
Tax, fees and contributions				
Federal	50,898	42,413	71,307	60,185
State	285	782	510	1,031
Municipal	18,140	15,391	26,837	22,982
Value distributed to providers of capital				
Interest	45,585	36,324	67,592	63,874
Rents	367	287	1,130	1,112
Other	6,551	7,182	18,256	16,090
Value distributed to shareholders	1,788	(4,689)	3,603	(2,587)
Retained earnings (accumulated losses)	1,788	(4,689)	1,788	(4,689)
Non-controlling interest in retained earnings	-	-	1,815	2,102

The notes are an integral part of the individual and consolidated financial information.

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1. GENERAL INFORMATION

1.1 Operational context

Allpark Empreendimentos, Participações e Serviços S.A. (hereinafter referred to as "Parent Company," "Allpark" or "Company") is a publicly held corporation, whose shares are traded in the Novo Mercado segment of B3 S.A. - Brasil, Bolsa, Balcão under the ticker symbol "ALPK3." The Company's principal place of business is located at Avenida Presidente Juscelino Kubitschek, 1830 - São Paulo - SP.

Established in 1981, the Company's corporate purpose is the management, operation and/or control of vehicle parking lot activities, as well as the provision of technical administration, advisory and planning services related to vehicle parking lots. These activities may be carried out on properties owned by the Company or by third parties, for both private and public entities, including in areas designated for time-limited parking located on public streets and spaces. Additionally, the Company may execute projects, implement and maintain traffic signs and road surface markings for transportation systems and hold interest in other strategic partnerships and ventures.

On May 19, 2020, Z.A Digital de São Paulo Sistema de Estacionamento Rotativo S.A ("Z.A. Digital"), company indirectly controlled by the Company, entered into a concession agreement with the São Paulo municipal government allowing private entities to operate time-limited parking services on the city's public streets and parking spaces, known as Zona Azul. This agreement was entered into in accordance with the guidelines established in the International Bidding Process 001/SMT/2019. The concession period is 15 years as from the issuance of the service execution order by the municipal government, after the signing of the agreement.

In April 2022, Allpark completed the acquisition of Zul Digital, a key element in the Company's AutoTech strategy. Using the Zul+ app, Estapar customers can not only purchase and activate parking spaces in Zona Azul areas, but also pay for parking, obtain insurance, easily settle vehicle fees and fines, request the Zul Tag for tolls and parking, among other services.

In November 2022, through its subsidiary Ecovagas, the Company became a shareholder of Zletric. This business combination resulted in the creation of Brazil's largest network of electric vehicle chargers, encompassing over 1,000 charging stations spread across 70 cities and 14 states of the country.

As of March 31, 2026, the Company and its subsidiaries had 840 operations (827 as of December 31, 2025), distributed in 115 cities across 21 states of Brazil.

The interim financial information was approved by the Board of Directors and authorized for issuance at a meeting held on May 5, 2026.

1.2 Going concern

As of March 31, 2026, the Company and its subsidiaries reported a negative net working capital of R$82,473 (R$218,358 as of December 31, 2025), primarily due to lease liabilities, the concession rights payable under the Zona Azul de São Paulo concession agreement, and new borrowings, financing and debentures for working capital and investments. During the period, the Company generated positive cash flow of R$97,653 (R$86,813 as of March 31, 2025) through its operating activities.

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The Management assessed the Company's ability to continue as a going concern and concluded that there are no material uncertainties that could raise substantial doubt on its ability to continue as a going concern. Accordingly, the Management considers the going concern basis of accounting to be appropriate in the preparation of its interim financial information.

2. ACCOUNTING POLICIES

2.1 Management's statement and basis for presentation of the interim financial information

The Company's interim financial information has been prepared and is presented in accordance with Technical Pronouncement CPC 21 (R1) – Interim Statement, issued by the Accounting Pronouncements Committee (CPC) and approved by the Securities and Exchange Commission of Brazil (CVM), and related to IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board (IASB).

The interim financial information presents comparative information for the prior period and has been prepared on a historical cost basis, except for the remeasurement of certain assets and liabilities, such as those arising from financial instruments, which are measured at fair value.

2.2 Functional currency and reporting currency

The interim financial information is presented in Brazilian real, which is the Company's functional currency. All financial information presented in thousands of Brazilian reais has been rounded to the nearest whole number, unless otherwise specified.

2.3 Bases of consolidation

The individual and consolidated financial information includes the operations of the Company and of the following subsidiaries that have the same corporate purposes as the Company, whose percentage shareholdings as of the reporting date are summarized as follows:

		% at 3/31/2026		% at 12/31/2025	
Corporate name	Note	Direct	Indirect	Direct	Indirect
Riopark Estacionamentos Ltda. ("Riopark")		99.99%	-	99.99%	-
Hora Park Sist. Estacionamento Rotativo Ltda. ("Hora Park")		96.75%	3.25%	96.75%	3.25%
Saepart Soc. Adm. Empreend. Part. Ltda. ("Saepart")		100.00%	-	100.00%	-
Primeira Estacionamentos Ltda. ("Primeira")		99.96%	0.04%	99.96%	0.04%
Calvitium Participações S.A. ("Calvitium")		99.99%	0.01%	99.99%	0.01%
Autopark S.A. ("Autopark")	(a)	-	99.98%	-	99.98%
Cellopark Estacionamentos Ltda. ("Cellopark")	(a)	-	100.00%	-	100.00%
Estacionamentos Cinelândia S.A. ("Cinelândia")	(a)	-	80.00%	-	80.00%
SCP - Estacionamento do Hospital Marcelino Champagnat Ltda. ("Marcelino")		75.00%	-	75.00%	-
Wellpark Estacionamentos e Serviços Ltda. ("Wellpark")		100.00%	-	100.00%	-
E.W.S Estacionamentos Salvador S.A. ("EWS")	(b)	-	100.00%	-	100.00%
Parking Tecnologia da Informação Ltda. ("Parking TI")		99.96%	0.04%	99.96%	0.04%
I-Park Estacionamentos Inteligentes S.A. ("I-Park")		86.01%	-	86.01%	-
Loop AC Participações Ltda. ("Loop AC")		75.48%	-	75.48%	-
SCP - Estacionamento do Parque Shopping Aracajú ("Parque Aracajú")		51.00%	-	51.00%	-
SCP - Estacionamento do Shopping Monte Carmo ("Monte Carmo")		51.00%	-	51.00%	-
Praça EDG Congonhas Empreendimentos S.A. ("Praça EDG")		100.00%	-	100.00%	-

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Corporate name	Note	% at 3/31/2026 Direct	% at 3/31/2026 Indirect	% at 12/31/2025 Direct	% at 12/31/2025 Indirect
Z.A. Digital de São Paulo Sistema de Estacionamento Rotativo S.A. (“ZAD”)	(a)	-	100.00%	-	100.00%
SCP - Estacionamento do Shopping Hortolândia ("Shop Hortolândia")		51.00%	-	51.00%	-
Ecovagas Carregadores Elétricos Ltda. ("Ecovagas")		99.90%	0.10%	99.90%	0.10%
SCP - Estacionamento do Parque Shopping ("Parque Bahia")		51.00%	-	51.00%	-
SCP - Estacionamento do Shopping Valinhos (“Shopping Valinhos”)		51.00%	-	51.00%	-
SCP - Estacionamento do Mercadão da Bahia (“Mercadão da Bahia”)		51.00%	-	51.00%	-
On Tecnologia de Mobilidade Urbana S.A. (“Zul Digital”)		100.00%	-	100.00%	-
Zul+ Corretora Digital de Seguros Sociedade Unipessoal LTDA (“Zul+ Corretora”)		-	100.00%	-	100.00%
Zletric Comercial Eletroeletrônica S.A. (“Zletric”)	(c)	-	59.00%	-	59.00%
FCP Participações Ltda. (“FCP”)		100.00%	-	100.00%	-
Asteroide Tecnologia e Pagamentos EIRELI (“Asteroide”)		-	100.00%	-	100.00%
Rota Park Bahia Estacionamentos Ltda. (“Rota Park”)		100.00%	-	100.00%	-

(a) Entity controlled by Hora Park.

(b) Control shared by Hora Park (50%) and Wellpark (50%), both subsidiaries of the Company.

(c) Company controlled by Ecovagas.

The results of the subsidiaries are fully consolidated by the Company as of the date of acquisition, which is the date on which the Company obtained control, and continue to be consolidated until the date on which such control ceases to exist. All transactions, balances, income, and expenses between the subsidiaries and the Company are fully eliminated in the financial information, with non-controlling interest being separately disclosed.

The Company has no investments abroad.

The main financial information of the investments presented above is disclosed in Note 7.2.

2.4 Investment in associates and in joint ventures

An associate is an entity over which the Company exerts significant influence. Significant influence is the power to participate in decisions about the investee's operational policies, but there is no individual or joint control over those policies. Joint control is a contractual agreement whereby the Company and other parties undertake an economic activity that is subject to joint control. In such agreements, decisions regarding the strategic financial and operational policies of the joint venture require the unanimous approval of all parties sharing control.

The Company reports its investments in associates and joint ventures in its financial information using the equity method.

The Company does not have investments in associates and joint ventures abroad.

Based on the equity method, the investments in associates and joint ventures are initially recognized at cost. The book value of the investment is adjusted for the purpose of recognizing changes in the Company's share of the net equity of associates and joint ventures as from the acquisition date.

The statements of income reflect the Company's share in the operating results of associates and joint ventures.

The sum of the Company's share in the results of associates and joint ventures is presented in the statements of income, considering the proportion of the Company's interest in its associates and joint ventures based on their results of the period.

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The financial information of the associates and joint ventures is prepared for the same reporting period as that of the Company. The accounting policies are aligned with those of the Company; therefore, no adjustment is made when measuring and recognizing the Company's share of the profit or loss of the investee entities after the acquisition date.

After applying the equity method, the Company assesses whether it is necessary to recognize any additional impairment losses on its investments in associates and joint ventures. At each reporting date, the Company determines whether there is objective evidence that the investment in associates and joint ventures shows indications of impairment. If so, the Company calculates the amount of the impairment loss as the difference between the recoverable amount of the associates and joint ventures and the book value, recognizing the loss in the statement of income.

Upon losing significant influence over its associates and joint ventures, the Company measures and recognizes any retained investment at fair value. Any difference between the book value of the associates and joint ventures, at the time of loss of significant influence, and the fair value of the retained investment and the results of the sale will be recognized in profit or loss.

The percentage interests in associates and joint ventures as of the reporting date are summarized as follows:

		% at 3/31/2026		% at 12/31/2025	
Corporate name	Note	Direct	Indirect	Direct	Indirect
CCN Centro de Convenções Ltda. ("CCN")	(a)	-	50.00%	-	50.00%
Loop Gestão de Pátios S.A. ("Loop")	(b)	-	49.00%	-	49.00%
Consórcio Enéas de Carvalho Ltda. ("Enéas")		-	5.60%	-	5.60%
Consórcio Trianon Park Ltda. ("Trianon")		-	5.00%	-	5.00%
Consórcio Estacionamento Centro Cívico ("Centro Cívico")	(c)	70.00%	-	70.00%	-
Consórcio Estacionamento Novo Centro ("Novo Centro")	(c)	60.00%	-	60.00%	-
Consórcio Estacionamento do Shopping Hortolândia (“Hortolândia”)		3.50%	-	3.50%	-
Consórcio Estacionamento do Shopping Valinhos (“Valinhos”)		3.50%	-	3.50%	-
Consórcio Estacionamento do Shopping Internacional de Guarulhos (“Shopping Guarulhos”)		1.50%	-	1.50%	-
Consórcio Estacionamento do Shopping Bay Market (“Bay Market”)		3.50%	-	3.50%	-
Consórcio ZAD Mauá (“ZAD Mauá”)	(d)	-	50.00%	-	50.00%
Consórcio Estacionamento Morumbi Town Shopping (“Morumbi Town”)		3.00%	-	3.00%	-
Consórcio Estacionamento Mais Shopping (“Mais Shopping”)		4.00%	-	4.00%	-

(a) Joint venture of the company Riopark.

(b) Associate of the company Loop AC.

(c) Although the percentage of interest is greater than 50%, the Company does not have control of the entity because it does not own the necessary share of voting capital stock under the shareholders agreement.

(d) Joint venture of the company Primeira.

The main financial information of the investments presented above is disclosed in Note 7.2.

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3. MATERIAL ACCOUNTING JUDGMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of the Company's individual and consolidated interim financial information requires the Management to make judgments, estimates and assumptions that affect the amounts of revenues, expenses, assets and liabilities and the demonstration of contingent liabilities at the end of the period. However, uncertainties regarding these assumptions and estimates may lead to results that necessitate adjustments to the book value of the affected asset or liability in future periods.

The significant assumptions and estimates used in the preparation of the individual and consolidated interim financial information for the period ended March 31, 2026 were the same as those adopted in the individual and consolidated financial statements for the year ended December 31, 2025.

4. CASH AND CASH EQUIVALENTS

	PARENT COMPANY		CONSOLIDATED	
in thousands of R$	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Cash and banks	10,638	15,147	17,704	28,479
Bank deposit certificate (i)	83,229	49,436	244,217	216,834
Total	93,867	64,583	261,921	245,313

(i) Investments in Bank Deposit Certificates are adjusted at an average rate of 98.86% of the CDI as of March 31, 2026 (99.57% as of December 31, 2025).

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5. ACCOUNTS RECEIVABLE

	PARENT COMPANY		CONSOLIDATED	
in thousands of R$	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Trade accounts receivable	13,111	15,876	18,444	21,395
Provision of services at events and guests	3,741	4,587	4,049	4,757
Agreements - Tags	13,310	12,746	18,628	18,029
Agreement and sponsorship	1,949	1,339	1,949	1,339
Debit and credit cards	48,790	42,852	124,753	85,194
Accounts receivable - rents	4,462	3,620	4,533	3,709
Other receivables	174	2,152	205	2,177
Total	85,537	83,172	172,561	136,600
(-) Estimated losses on doubtful accounts	(1,227)	(1,227)	(1,484)	(1,484)
Total	84,310	81,945	171,077	135,116
Current assets	84,310	79,879	171,077	133,050
Non-current assets	-	2,066	-	2,066

As of March 31, 2026 and December 31, 2025, the aging list of receivables, including estimated losses on doubtful accounts, is as follows:

in thousands of R$	PARENT COMPANY		CONSOLIDATED	
BALANCE OF ACCOUNTS RECEIVABLE	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Total	85,537	83,172	172,561	136,600
Not yet due	80,805	78,364	167,029	130,664
Overdue for less than 30 days	2,341	2,538	2,825	3,075
Overdue for more than 30 days	2,391	2,270	2,707	2,861

The Company's basic operation is the provision of services that are settled in cash, Pix (Brazil's instant payment method), tags, credit and debit cards. The option to pay via bank slips is exclusive to monthly subscribers or contracts with corporate clients. The Company considers the credit risk to be low (Note 24).

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Management understands that most of the outstanding amounts will be received, as there are specific negotiations for each outstanding amount. Renegotiations due to default are already underway and generating positive results. Monthly subscribers have been notified, with pre-established payment plans. In addition, Management actively performs collection and accrues provisions for potential losses related to sporadic events.

The changes in the allowance for estimated losses on doubtful accounts are as follows:

	PARENT COMPANY		CONSOLIDATED	
in thousands of R$	2026	2025	2026	2025
Opening balance at January 1	(1,227)	(250)	(1,484)	(250)
Accrual	-	(2,200)	-	(2,200)
Closing balance at March 31	(1,227)	(2,450)	(1,484)	(2,450)

According to Note 11, the Company had receivables assigned as collateral for loans, which total R$38,763 in the consolidated as of March 31, 2026 (R$47,553 as of December 31, 2025).

6. RECOVERABLE TAXES AND CONTRIBUTIONS

	PARENT COMPANY		CONSOLIDATED	
in thousands of R$	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Withholding income tax (IRRF) (i)	8,671	7,407	11,991	9,294
Corporate income tax (IRPJ)	110	5,041	4,249	12,576
Social contribution on net income (CSLL)	1,557	1,951	2,791	4,794
Social security tax (INSS) and Unemployment compensation fund (FGTS)	5,480	5,390	5,558	5,480
Taxes on gross revenue for the Social Integration Program (PIS) and social security financing (COFINS)	17,231	17,009	33,193	33,280
Other recoverable taxes	485	1,479	1,860	2,967
Total	33,534	38,277	59,642	68,391
Current assets	25,770	30,535	45,211	53,753
Non-current assets	7,764	7,742	14,431	14,638

(i) Substantially comprised of Withholding Income Tax on earnings from financial investments.

These taxes are realized based on growth projections, operational issues and generation of debts for consumption of these tax credits by the Company. Based on the projections of future tax debts, mainly PIS and COFINS, the Company Management estimates that a large portion of the amount will be offset according to the amortization of the concession fees.

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7. INVESTMENTS

7.1 Business combination

Acquisition of Rota Park Estacionamentos Ltda. (“Rota Park”)

On September 1, 2025, the Company acquired 100% of the capital of Rota Park Estacionamentos Ltda. (“Rota Park”). Rota Park manages 1,286 parking spaces in Bahia, with six locations in Salvador and one in Mata de São João. The acquisition price was R$4,294, of which R$2,000 were paid upfront in cash. The fair value of identifiable assets and liabilities at the date of acquisition is presented below:

Acquisition date	9/1/2025
Assets	5,019
Property and equipment	191
Intangible assets – PPA	4,828
Liabilities	725
Payroll liabilities	243
Tax liabilities	456
Other payables	26
Total consideration	4,294

7.2 Investments and provision for loss in investees

in thousands of R$	PARENT COMPANY		CONSOLIDATED	
INVESTMENTS	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Subsidiaries	542,182	533,895	-	-
Associates	5,615	1,957	12,759	12,742
Total assets	547,797	535,852	12,759	12,742
PROVISION FOR LOSSES IN INVESTEES				
Subsidiaries	(6,753)	(6,733)	-	-
Total liabilities	(6,753)	(6,733)	-	-
Total investments – net of provision	541,044	529,119	12,759	12,742

The changes in the Company's investments as of March 31, 2026 and 2025 are shown below:

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in thousands of R$ CHANGES - PARENT COMPANY	12/31/2025	Capital increase	Equity in the earnings (losses) of associates and joint ventures	Dividends and interest on equity received	Merger and other changes (i)	3/31/2026
INVESTMENTS						
Calvitium Participações S.A.	9,348	-	476	-	-	9,824
Consórcio Estacionamento Centro Cívico	-	-	129	(129)	-	-
Consórcio Estacionamento Novo Centro	-	-	7	(7)	-	-
Ecovagas Carregadores Elétricos Ltda.	5,828	-	(112)	-	-	5,716
Hora Park Sist. Estacionamento Rotativo Ltda.	392,795	-	12,666	(4,129)	-	401,332
Hospital Marcelino Champagnat Ltda.	1	-	865	(865)	-	1
Loop AC Participações Ltda.	4,160	-	(345)	-	-	3,815
On Tecnologia de Mobilidade Urbana S.A.	62,759	5,800	1,292	-	(718)	69,133
Praça EDG Congonhas	4	-	-	-	-	4
Primeira Estacionamentos Ltda.	39,074	-	350	(286)	-	39,138
Riopark Estacionamentos Ltda.	1,243	-	(35)	-	-	1,208
SCP Estacionamento do Shopping Monte Carmo	1,148	-	348	-	-	1,496
SCP Shopping Hortolândia	45	-	-	-	-	45
SCP Shopping Parque Aracaju	1,239	-	108	-	-	1,347
SCP Shopping Valinhos	8	-	-	-	-	8
Shopping Parque Bahia	5,431	-	1,395	(5,045)	-	1,781
SCP Mercadão da Bahia	351	-	2	-	-	353
Consórcio Estacionamento do Shopping Hortolândia	977	-	53	-	-	1,030
Consórcio Estacionamento do Shopping Valinhos	926	-	40	-	-	966
Consórcio Estacionamento do Shopping de Guarulhos	-	-	275	(275)	-	-
Consórcio Estacionamento do Shopping Bay Market	-	-	32	(32)	-	-
Consórcio Estacionamento do Shopping Morumbi	-	-	183	(183)	-	-
Wellpark Estacionamentos e Serviços Ltda.	212	1,005	(128)	-	-	1,089
Consórcio Estacionamento Mais Shopping	-	-	241	(241)	-	-
FCP Participações Ltda.	5,967	-	(22)	-	-	5,945
Rota Park Bahia Ltda.	4,336	-	120	-	(890)	3,566
Total assets	535,852	6,805	17,940	(11,192)	(1,608)	547,797

(i) The balance of (R$1,608), shown under 'Merger and other changes', primarily refers to the amortization of assets allocated in the Public-Private Partnership (PPA) related to the acquisition of On Tecnologia, amounting to (R$726), and the acquisition of Rota Park, amounting to (R$820).

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NET CAPITAL DEFICIENCY	12/31/2025	Capital increase	Equity in the earnings (losses) of associates and joint ventures	Dividends and interest on equity received	Merger and other changes (i)	3/31/2026
Parking Tecnologia da Informação Ltda.	(2,991)	-	147	-	-	(2,844)
I-Park Estacionamentos Inteligentes S.A.	(3,084)	-	(176)	-	-	(3,260)
Saepart Soc. Adm. Empreend. Part. Ltda.	(658)	-	9	-	-	(649)
Total liabilities	(6,733)	-	(20)	-	-	(6,753)
Total investments	529,119	6,805	17,920	(11,192)	(1,608)	541,044

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in thousands of R$ CHANGES - PARENT COMPANY	12/31/2024	Capital increase	Equity in the earnings (losses) of associates and joint ventures	Dividends and interest on equity received	Merger and other changes	12/31/2025
INVESTMENTS						
Calvitium Participações S.A.	7,933	-	238	-	-	8,171
Consórcio Estacionamento Centro Cívico	-	-	129	(129)	-	-
Consórcio Estacionamento Novo Centro	2	-	11	(13)	-	-
Ecovagas Carregadores Elétricos Ltda.	3,495	-	262	-	-	3,757
Hora Park Sist. Estacionamento Rotativo Ltda.	362,776	-	2,655	-	-	365,431
Hospital Marcelino Champagnat Ltda.	1	-	563	(564)	-	-
Loop AC Participações Ltda.	5,876	-	(300)	-	-	5,576
On Tecnologia de Mobilidade Urbana S.A.	57,252	672	(4,598)	-	(726)	52,600
Praça EDG Congonhas	5	-	-	-	-	5
Primeira Estacionamentos Ltda.	37,155	-	250	-	-	37,405
Riopark Estacionamentos Ltda.	1,563	-	(53)	-	-	1,510
SCP Estacionamento do Shopping Monte Carmo	1,825	-	418	(682)	-	1,561
SCP Shopping Hortolândia	45	-	-	-	-	45
SCP Shopping Parque Aracaju	697	-	134	-	-	831
SCP Shopping Valinhos	8	-	-	-	-	8
Shopping Parque Bahia	4,870	-	1,369	(4,965)	-	1,274
SCP Mercadão da Bahia	268	-	32	-	-	300
Consórcio Estacionamento do Shopping Hortolândia	377	-	167	-	-	544
Consórcio Estacionamento do Shopping Valinhos	386	-	137	-	-	523
Consórcio Estacionamento do Shopping de Guarulhos	-	170	(170)	-	-	-
Consórcio Estacionamento do Shopping Bay Market	-	57	(57)	-	-	-
Consórcio Estacionamento do Shopping Morumbi	-	-	197	(197)	-	-
FCP Participações Ltda.	6,053	-	(21)	-	-	6,032
Total assets	490,587	899	1,363	(6,550)	(726)	485,573

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NET CAPITAL DEFICIENCY	12/31/2024	Capital increase	Equity in the earnings (losses) of associates and joint ventures	Dividends and interest on equity received	Merger and other changes	12/31/2025
Parking Tecnologia da Informação Ltda.	(3,257)	-	41	-	-	(3,216)
I-Park Estacionamentos Inteligentes S.A.	(1,743)	-	(240)	-	-	(1,983)
Saepart Soc. Adm. Empreend. Part. Ltda.	(301)	-	(54)	-	-	(355)
Wellpark Estacionamentos e Serviços Ltda.	(1,008)	1,200	(260)	-	-	(68)
Total liabilities	(6,309)	1,200	(513)	-	-	(5,622)
Total investments	484,278	2,099	850	(6,550)	(726)	479,951

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in thousands of R$ CHANGES - CONSOLIDATED	12/31/2025	Capital increase	Equity in the earnings (losses) of associates and joint ventures	Dividends and interest on equity received	Merger and other changes	3/31/2026
Consórcio CCN Centro de Convenções Ltda. (i)	1,164	-	(25)	-	-	1,139
Consórcio Enéas De Carvalho Ltda.	1,475	-	137	-	-	1,612
Consórcio Trianon Park Ltda.	57	-	30	-	-	87
Loop Gestão de Pátios S.A.	5,496	-	(456)	-	-	5,040
Consórcio Estacionamento Centro Cívico	-	-	129	(129)	-	-
Consórcio Estacionamento Novo Centro	-	-	7	(7)	-	-
SCP Shopping Hortolândia	45	-	-	-	-	45
SCP Shopping Valinhos	8	-	-	-	-	8
Consórcio Estacionamento do Shopping Hortolândia	977	-	53	-	-	1,030
Consórcio Estacionamento do Shopping Valinhos	926	-	40	-	-	966
Consórcio Estacionamento do Shopping de Guarulhos	-	-	241	(241)	-	-
Consórcio Estacionamento do Shopping Bay Market	-	-	275	(275)	-	-
Consórcio Estacionamento do Shopping Morumbi	-	-	32	(32)	-	-
Consórcio Estacionamento Mais Shopping	-	-	183	(183)	-	-
Consórcio ZAD Mauá	2,594	-	238	-	-	2,832
Total investments	12,742	-	884	(867)	-	12,759

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in thousands of R$ CHANGES – CONSOLIDATED	12/31/2024	Capital increase	Equity in the earnings (losses) of associates and joint ventures	Dividends and interest on equity received	Merger and other changes	3/31/2025
Consórcio CCN Centro de Convenções Ltda. (i)	1,452	-	(43)	-	-	1,409
Consórcio Enéas De Carvalho Ltda.	843	-	131	-	46	1,020
Consórcio Trianon Park Ltda.	3	-	5	-	-	8
Loop Gestão de Pátios S.A.	7,780	-	(397)	-	40	7,423
Consórcio Estacionamento Centro Cívico	-	-	129	(129)	-	-
Consórcio Estacionamento Novo Centro	2	-	11	(13)	-	-
SCP Shopping Hortolândia	45	-	-	-	-	45
SCP Shopping Valinhos	8	-	-	-	-	8
Consórcio Estacionamento do Shopping Hortolândia	377	-	167	-	-	544
Consórcio Estacionamento do Shopping Valinhos	386	-	137	-	-	523
Consórcio Estacionamento do Shopping de Guarulhos	-	170	(170)	-	-	-
Consórcio Estacionamento do Shopping Bay Market	-	57	(57)	-	-	-
Consórcio Estacionamento do Shopping Morumbi	-	-	197	(197)	-	-
Consórcio ZAD Mauá	2,029	-	63	-	-	2,092
Total investments	12,925	227	173	(339)	86	13,072

(i) This investment is classified as a joint venture and is accounted for using the equity method, in accordance with CPC 18.

The joint ventures have no contingent liabilities or capital commitments as of March 31, 2026 and December 31, 2025.

As of December 31, 2025, the Management conducted the necessary analyses concerning the recoverability of is investments and joint ventures and found no need to recognize any impairment of these assets. Further details on the assumptions used in the projections for December 31, 2024 are described in Note 10.

The summary of the financial information of the direct and indirect subsidiaries, associates and joint ventures is presented below:

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in thousands of R$

SUMMARY – PARENT COMPANY

3/31/2026	Total assets	Total liabilities	Total equity	Net revenue	Profit or loss for the fiscal year
Asteroide Tecnologia e Pagamentos EIRELI	1,633	2,006	(373)	1,953	119
Autopark S.A.	9,858	2,024	7,834	693	239
Calvitium Participações S.A.	10,524	701	9,823	1,727	476
Cellopark Estacionamentos Ltda.	467	11	456	-	9
E.W.S Estacionamentos Salvador S.A.	5,925	7,751	(1,826)	-	(121)
Ecovagas Carregadores Elétricos Ltda.	8,016	2,292	5,724	54	(112)
Estacionamentos Cinelândia S.A.	19,699	5,707	13,992	2,406	1,219
FCP Participações Ltda.	5,145	-	5,145	-	(22)
Hora Park Sist. Estacionamento Rotativo Ltda.	846,516	420,398	426,118	79,303	12,666
I-Park Estacionamentos Inteligentes S.A.	259	4,100	(3,841)	-	(204)
Loop AC Participações Ltda.	4,999	-	4,999	-	(456)
On Tecnologia de Mobilidade Urbana S.A.	73,235	50,859	22,376	14,333	1,292
Parking Tecnologia da Informação Ltda.	3,203	6,047	(2,844)	-	147
Praça EDG Congonhas Empreendimentos S.A.	5	1	4	-	(0)
Primeira Estacionamentos Ltda.	42,596	3,444	39,152	5,596	350
Riopark Estacionamentos Ltda.	1,377	168	1,209	80	(35)
Rota Park Bahia Estacionamentos Ltda.	1,633	2,006	(373)	1,953	119
Saepart Soc. Adm. Empreend. Part. Ltda.	6,730	7,379	(649)	87	9
SCP - Estac do Hosp. Marcelino Champagnat Ltda.	938	937	1	1,300	865
SCP - Estacionamento do Mercadão da Bahia	698	3	695	-	6
SCP - Estacionamento do Parque Shopping	4,221	735	3,486	3,365	2,735
SCP - Estacionamento do Parque Shopping Aracajú	2,731	89	2,642	353	211
SCP - Estacionamento do Shopping Monte Carmo	3,249	316	2,933	1,009	682
Wellpark Estacionamentos e Serviços Ltda.	2,816	1,727	1,089	499	(128)
Z.A. Digital de S.P. Sistema de Estac. Rotativo S.A.	782,886	477,837	305,049	49,305	6,936
Zletric Comercial Eletroeletrônica S.A.	13,939	7,084	6,855	2,735	(170)
Zul+ Corretora Digital de Seguros Ltda.	809	179	630	397	(64)

in thousands of R$

SUMMARY – CONSOLIDATED

3/31/2026	Total assets	Total liabilities	Total equity	Net revenue	Profit or loss for the year
CCN Centro de Convenções Ltda.	1,350	197	1,153	173	(25)
Consórcio Enéas de Carvalho Ltda.	830	1	829	144	137
Consórcio Estacionamento Centro Cívico	895	121	774	230	129
Consórcio Estacionamento do Shopping Bay Market	248	247	1	337	32
Consórcio Estac do Shop Internacional de Guarulhos	3,470	3,470	-	8,037	275
Consorcio Estacionamento Mais Shopping	674	674	-	1,743	241
Consórcio Estacionamento do Shopping Hortolândia	1,260	213	1,047	832	53
Consórcio Estacionamento do Shopping Valinhos	1,078	138	940	669	40
Consórcio Estacionamento Morumbi Town Shopping	977	977	-	2,115	183
Consórcio Estacionamento Novo Centro	220	24	196	36	7
Consórcio Trianon Park Ltda.	2,774	2,745	29	22	30
Consórcio ZAD Mauá	5,912	181	5,731	1,074	477
Loop Gestão de Pátios S.A.	4,999	-	4,999	-	(456)

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8. RIGHT-OF-USE ASSET

As of March 31, 2026, the Company had 755 garage lease contracts (738 as of December 31, 2025) signed with third parties, for which Management analyzed and determined that they qualify as operating leases. Most of these contracts stipulate variable rent, which is based on revenue, with amounts adjusted for inflation annually according to indexes specified in the contract. For lease contracts with fixed installments, which account for 146 contracts as of March 31, 2026 (150 contracts as of December 31, 2025), the installments were recognized at their present value (considering the incremental nominal interest rate at the inception of the contract or upon any subsequent change in its scope) as a right-of-use asset with a corresponding entry to lease liabilities.

Additionally, as of March 31, 2026, the Company recorded, on an accrual basis, directly in the statement of income under the rents line item, the lease contracts with contingent payments, which vary according to ranges and percentages of the parking lot revenues, amounting to R$163,575 (compared to R$121,140 as of March 31, 2025); low-value contracts (defined by the Company as agreements where the asset's value when new is less than R$20), amounting to R$27; and contracts with a term of less than 12 months, amounting to R$1,077.

TERM:

The term of the lease will be the legally applicable period of the contract. The average duration of contracts ranges from 1 to 30 years. Further details on the terms of the contracts are presented in Note 13.

RATE:

The discount rate used to calculate the right-of-use asset and the lease liabilities was determined based on some historical data attributable to the Company and/or directly observable in the market. The average rate across contracts is 13.18% p.a. in 2026 (15.21% p.a. in 2025). Further details on the rates applied, in relation to the contract terms, are provided in Note 13.

PAYMENTS:

Lease payments are periodically adjusted in accordance with the respective contract, based on contractual clauses that tie adjustments to inflation indices. These remeasurements are recorded in the right-of-use asset account as a corresponding entry to the lease liability account on the respective date of the lease contract adjustments for the properties.

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The changes during the periods ended March 31, 2026 and 2025 are as follows:

in thousands of R$	PARENT COMPANY	CONSOLIDATED
Balance at December 31, 2024	35,487	336,429
Depreciation	(2,769)	(11,851)
Balance at March 31, 2025	32,718	324,578
Balance at December 31, 2025	34,733	321,538
Additions	19,141	19,141
Write-offs	(1,086)	(1,196)
Remeasurements	1,349	15,300
Depreciation	(3,481)	(12,401)
Balance at March 31, 2026	50,656	342,382

The following table indicates the potential PIS/COFINS credits embedded in the lease/rent payments that can be recovered, based on the scheduled payment periods. Undiscounted balances and balances discounted to present value:

in thousands of R$
PARENT COMPANY – 3/31/2026

Cash flows	Nominal value	Adjusted at present value
Lease payment	87,391	58,913
Potential PIS/COFINS (9.25%)	8,084	5,450

in thousands of R$
CONSOLIDATED – 3/31/2026

Cash flows	Nominal value	Adjusted at present value
Lease payment	784,361	442,952
Potential PIS/COFINS (9.25%)	72,553	40,973

As of March 31, 2026 and December 31, 2025, there was no impairment of assets.

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9. PROPERTY AND EQUIPMENT

in thousands of R$

PARENT COMPANY	3/31/2026			12/31/2025		
Book value	Cost	Accumulated depreciation	Net book value	Cost	Accumulated depreciation	Net book value
Land	698	-	698	698	-	698
Properties	93,255	(34,683)	58,572	93,255	(34,361)	58,894
Leasehold improvements	175,022	(117,234)	57,788	171,543	(114,480)	57,063
Machinery and equipment	138,660	(80,020)	58,640	134,282	(77,856)	56,426
Furniture and fixtures	13,606	(7,574)	6,032	13,239	(7,380)	5,859
Signboards and signs	29,758	(16,480)	13,278	29,005	(15,826)	13,179
Security system	26,979	(14,573)	12,406	26,350	(13,962)	12,388
Facilities	33,437	(11,901)	21,536	32,610	(11,252)	21,358
Other property and equipment	36,696	(22,984)	13,712	34,953	(22,024)	12,929
Total	548,111	(305,449)	242,662	535,935	(297,141)	238,794

in thousands of R$

CONSOLIDATED	3/31/2026			12/31/2025		
Book value	Cost	Accumulated depreciation	Net book value	Cost	Accumulated depreciation	Net book value
Land	698	-	698	698	-	698
Properties	135,479	(59,803)	75,676	135,479	(59,313)	76,166
Leasehold improvements	224,398	(151,381)	73,017	221,231	(147,482)	73,749
Machinery and equipment	187,051	(108,708)	78,343	183,572	(106,866)	76,706
Furniture and fixtures	16,030	(8,810)	7,220	15,783	(8,736)	7,047
Signboards and signs	45,392	(24,522)	20,870	44,150	(23,567)	20,583
Security system	33,209	(17,606)	15,603	32,643	(16,890)	15,753
Facilities	39,228	(13,537)	25,691	38,425	(12,840)	25,585
Other property and equipment	51,668	(32,058)	19,610	48,149	(31,437)	16,712
Total	733,153	(416,425)	316,728	720,130	(407,131)	312,999

in thousands of R$

PARENT COMPANY	12/31/2025				3/31/2026
Changes	Balance	Additions	Write-offs	Depreciation	Balance
Land	698	-	-	-	698
Properties	58,894	-	-	(322)	58,572
Leasehold improvements	57,063	3,376	(43)	(2,608)	57,788
Machinery and equipment	56,426	4,483	(29)	(2,240)	58,640
Furniture and fixtures	5,859	331	(5)	(153)	6,032
Signboards and signs	13,179	761	(10)	(652)	13,278
Security system	12,388	629	-	(611)	12,406
Facilities	21,358	846	(19)	(649)	21,536
Other property and equipment	12,929	1,747	(18)	(946)	13,712
Total	238,794	12,173	(124)	(8,181)	242,662

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in thousands of R$

PARENT COMPANY	12/31/2024				3/31/2025
Changes	Balance	Additions	Write-offs	Depreciation	Balance
Land	698	-	-	-	698
Properties	59,953	-	-	(321)	59,632
Leasehold improvements	47,921	1,923	(175)	(2,270)	47,399
Machinery and equipment	39,938	5,284	(79)	(1,880)	43,263
Furniture and fixtures	4,822	469	(3)	(164)	5,124
Signboards and signs	10,089	1,111	(40)	(518)	10,642
Security system	10,419	912	(9)	(502)	10,820
Other property and equipment	21,977	5,536	(32)	(1,168)	26,313
Total	195,817	15,235	(338)	(6,823)	203,891

in thousands of R$

CONSOLIDATED	12/31/2025				3/31/2026
Changes	Balance	Additions	Write-offs	Depreciation	Balance
Land	698	-	-	-	698
Properties	76,166	-	-	(490)	75,676
Leasehold improvements	73,749	3,664	(51)	(4,345)	73,017
Machinery and equipment	76,706	4,912	(73)	(3,202)	78,343
Furniture and fixtures	7,047	377	(10)	(194)	7,220
Signboards and signs	20,583	1,360	(11)	(1,062)	20,870
Security system	15,753	635	-	(785)	15,603
Facilities	25,585	902	(21)	(775)	25,691
Other property and equipment	16,712	4,381	(196)	(1,287)	19,610
Total	312,999	16,231	(362)	(12,140)	316,728

in thousands of R$

CONSOLIDATED	12/31/2024					3/31/2025
Changes	Balance	Additions	Write-offs	Transfer	Depreciation	Balance
Land	698	-	-	-	-	698
Properties	77,902	-	-	-	(489)	77,413
Leasehold improvements	67,572	2,487	(175)	(541)	(3,206)	66,137
Machinery and equipment	60,094	6,464	(79)	-	(2,782)	63,697
Furniture and fixtures	5,826	667	(3)	-	(200)	6,290
Signboards and signs	16,745	1,564	(40)	-	(860)	17,409
Security system	13,600	1,173	(9)	-	(657)	14,107
Other property and equipment	29,084	6,479	(32)	-	(1,557)	33,974
Total	271,521	18,834	(338)	(541)	(9,751)	279,725

The Company does not have any contractual commitments resulting from the acquisition of property and equipment. Additionally, the Company does not hold any property and equipment as collateral for the transactions conducted.

As of December 31, 2025, the Management conducted the necessary analyses concerning the recoverability of property and equipment and found no need to recognize any impairment of these assets. Further details on the assumptions used are described in Note 10.

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10. INTANGIBLE ASSETS

in thousands of R$

PARENT COMPANY	3/31/2026			12/31/2025		
Book value	Cost	Accumulated amortization	Net book value	Cost	Accumulated amortization	Net book value
Software	183,590	(116,246)	67,344	177,806	(110,153)	67,653
Goodwill	725,768	(387,521)	338,247	707,782	(374,912)	332,870
Lease contract (i)	114,258	(99,903)	14,355	114,258	(99,580)	14,678
Concession contract	10,231	(8,698)	1,533	10,231	(8,573)	1,658
Premium	109,368	-	109,368	109,368	-	109,368
Other	88	-	88	88	-	88
Total	1,143,303	(612,368)	530,935	1,119,533	(593,218)	526,315

in thousands of R$

CONSOLIDATED	3/31/2026			12/31/2025		
Book value	Cost	Accumulated amortization	Net book value	Cost	Accumulated amortization	Net book value
Software	230,789	(147,216)	83,573	225,441	(142,411)	83,030
Goodwill	941,716	(491,747)	449,969	919,907	(475,944)	443,963
Lease contract (i)	105,035	(99,826)	5,209	105,035	(98,818)	6,217
Right to operate the infrastructure granted	1,048,401	(390,655)	657,746	1,031,434	(372,877)	658,557
Concession contract	23,143	(15,523)	7,620	23,143	(15,167)	7,976
Premium	163,617	-	163,617	168,445	-	168,445
Customer portfolio	4,062	(3,095)	967	4,062	(2,902)	1,160
Non-compete agreement	1,347	(1,347)	-	1,347	(1,347)	-
Technology	11,437	(8,605)	2,832	11,437	(8,039)	3,398
Other	3,256	(951)	2,305	3,256	(400)	2,856
Total	2,532,803	(1,158,965)	1,373,838	2,493,507	(1,117,905)	1,375,602

in thousands of R$

PARENT COMPANY	12/31/2025				3/31/2026
Changes	Balance	Additions	Write-offs	Amortization	Balance
Software	67,653	5,773	(2)	(6,080)	67,344
Goodwill	332,870	18,778	(107)	(13,294)	338,247
Lease contract (i)	14,678	-	-	(323)	14,355
Concession contract	1,658	-	-	(125)	1,533
Premium	109,368	-	-	-	109,368
Other	88	-	-	-	88
Total	526,315	24,551	(109)	(19,822)	530,935

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in thousands of R$

PARENT COMPANY Changes	12/31/2024 Balance	Additions	Write-offs	Amortization	3/31/2025 Balance
Software	61,823	6,540	(10)	(5,315)	63,038
Goodwill	301,885	5,470	-	(11,291)	296,064
Lease contract (i)	15,969	-	-	(323)	15,646
Concession contract	2,159	-	-	(125)	2,034
Premium	109,368	-	-	-	109,368
Other	88	-	-	-	88
Total	491,292	12,010	(10)	(17,054)	486,238

in thousands of R$

CONSOLIDATED Changes	12/31/2025 Balance	Additions	Write-offs	Transfers	Amortization	Business combination	3/31/2026 Balance
Software	83,030	7,150	(6)	1,114	(7,715)	-	83,573
Goodwill	443,963	18,688	(107)	4,758	(17,333)	-	449,969
Lease contract (i)	6,217	-	-	(591)	(417)	-	5,209
Right to operate the infrastructure granted (ii)	658,557	16,967	-	-	(17,778)	-	657,746
Concession contract	7,976	-	-	-	(356)	-	7,620
Premium	168,445	-	-	(4,758)	-	(70)	163,617
Customer portfolio	1,160	-	-	-	(193)	-	967
Technology	3,398	-	-	-	(566)	-	2,832
Other	2,856	-	-	(523)	(28)	-	2,305
Total	1,375,602	42,805	(113)	-	(44,386)	(70)	1,373,838

in thousands of R$

CONSOLIDATED Changes	12/31/2024 Balance	Additions	Write-offs	Amortization	3/31/2025 Balance
Software	77,912	8,132	(10)	(6,997)	79,037
Goodwill	419,752	5,745	-	(15,479)	410,018
Lease contract (i)	7,886	-	-	(417)	7,469
Right to operate the infrastructure granted (ii)	709,288	18,590	-	(17,331)	710,547
Concession contract	9,157	-	-	(295)	8,862
Premium	164,462	-	-	-	164,462
Customer portfolio	1,934	-	-	(193)	1,741
Technology	4,766	-	-	(524)	4,242
Other	2,856	88	-	(88)	2,856
Total	1,398,013	32,555	(10)	(41,324)	1,389,234

(i) Lease contract refers to the initial allocation of the purchase price associated with favorable terms in the lease contracts of the acquired companies—Minas Park, Multivagas, Injetpark, OW, EWS, and Calvitium—compared to the market value of the respective rents at the time these companies were acquired.

(ii) The additions refer to the remeasurement of the concession rights payable, see Note 14. The 'Right to operate the infrastructure granted' balance comprises R$340,664 related to the initial concession fee (R$349,871 as of December 31, 2025) and R$317,082 related to the fixed monthly concession fee as per IFRIC 12 (R$308,686 as of December 31, 2025).

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Impairment test for goodwill paid for expected future profitability and intangible assets with indefinite useful life

Assets with an indefinite useful life, such as goodwill arising from expected future profitability, undergo an annual impairment test, irrespective of any indications of loss of value. As of December 31, 2025, the Company conducted these tests based on the criteria described below, without identifying any need for adjustment due to the deduction of the recoverable amount.

When conducting the impairment test, the book value of an asset or cash-generating unit is compared to its recoverable amount. The Company allocated the goodwill and conducted impairment tests on the allocated goodwill based on the operating segments, which are described in Note 23. The recoverable amount is the higher of the net selling price of an asset and its value in use. Considering the specific characteristics of the Company's assets, the recoverable amount used for the impairment test is the value in use, unless otherwise specifically indicated.

This value in use is estimated based on the present value of future cash flows, derived from the Company's best estimates. Cash flows, arising from the continued use of related assets, are adjusted for specific risks and use a discount rate of 13.2% p.a. This rate derives from the structured rate in the Weighted Average Cost of Capital (Nominal WACC). The primary assumptions are: an economic and financial assessment of the Company, a projected timeline spanning from October 2025 to December 2035, based on its budget for the next ten years (due to contract returns ranging from five to ten years and the average contract duration exceeding 10 years), and the consideration of the present value of the perpetuity of the projected cash flow for the final year, with a constant nominal growth rate of 3.8% per annum, which aligns with the long-term inflation expectations as projected by the Central Bank of Brazil. The impairment test of the Company's intangible assets did not result in the need to recognize losses on intangible assets.

To project the net revenue from services provided, we consider GDP growth plus inflation for the period from October 1, 2025 to 2035 and perpetuity only in inflation rate.

Regarding the projection of the costs of services rendered, we consider 100% of variable costs with net revenue from services provided, considering a margin recovery based on management's expectation of the segment's normalized margin in terms of percentage of net operating revenue (and compatible with the segment's history).

The Company performed a sensitivity analysis of the impairment test of goodwill arising from expected future profitability and intangible assets with an indefinite useful life. This analysis applied a WACC discount rate sensitivity of +/-1% for each operating segment, and it did not identify any need to estimate asset loss.

Impairment test of assets with defined useful life

In the fiscal year ended December 31, 2025, the Company carried out impairment tests of its property and equipment and intangible assets, in accordance with Technical Pronouncement CPC 01 (R1) - Impairment of assets.

The tests were carried out based on the value in use, considering the assumptions described in the previous topic. As of December 31, 2025, the Company did not identify the need to recognize a provision/reversal for impairment of assets.

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11. BORROWINGS, FINANCING AND DEBENTURES

					PARENT COMPANY		CONSOLIDATED	
in thousands of R$	Index	Rates p.a.	Maturities	Guarantees	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Debenture	CDI	1.5% p.a.	12/10/2029	Accommodation + Receivables	157,017	151,285	157,017	151,285
Debenture	CDI	2.0% p.a.	5/22/2028	Accommodation + Receivables	87,960	169,525	87,960	169,525
Debenture	CDI	1.5% p.a.	6/3/2030	Accommodation + Receivables	241,491	232,683	241,491	232,683
Debenture	CDI	0.95% p.a.	3/6/2031	Accommodation + Receivables	363,596	-	363,596	-
CRI 131 - 1st Series	CDI	2.2% p.a.	3/15/2029	Accommodation + Receivables	-	202,452	-	202,452
CRI 131 - 2nd Series	CDI	2.9% p.a.	3/15/2030	Accommodation + Receivables	98,286	124,528	98,286	124,528
Commercial Note	CDI	2.37% p.a.	3/25/2027	Accommodation	64,321	64,284	64,321	64,284
Working capital 4131	CDI	3.00% p.a.	8/23/2027	Accommodation	30,519	42,451	30,519	42,451
FINEP	TJLP	0.8% p.a.	12/15/2030	Letter of Guarantee	25,385	26,462	25,385	26,462
PROINFRA	Fixed rate	11.18% p.a.	12/10/2027	Letter of Guarantee	-	-	7,614	8,680
Working capital CCB	Fixed rate	9.63% p.a.	10/10/2028	Accommodation + Receivables	17,297	18,965	17,297	18,965
PROINFRA	INPC	3.45% p.a.	3/12/2030	Letter of Guarantee	-	-	1,064	1,081
Funding costs					(17,975)	(12,827)	(18,018)	(12,827)
Total					1,067,897	1,019,808	1,076,532	1,029,569
Current liabilities					161,046	235,668	165,578	240,297
Non-current liabilities					906,851	784,140	910,954	789,272
Total					1,067,897	1,019,808	1,076,532	1,029,569

The Company did not capitalize borrowing costs as part of property and equipment because it does not have qualifying assets.

The changes in borrowings, financing and debentures are detailed in the table below:

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in thousands of R$	PARENT COMPANY	CONSOLIDATED
At 12/31/2024	903,095	1,017,583
Payment of principal and commissions	(9,970)	(18,907)
Payment of interest	(27,694)	(31,739)
Interest accrual	31,500	35,495
Exchange variation and inflation adjustment	(2,321)	(2,321)
Commissions	920	1,117
At 3/31/2025	895,530	1,001,228
At 12/31/2025	1,019,808	1,029,569
New borrowings, financing and debentures	360,000	360,000
Payment of principal and commissions	(319,303)	(320,320)
Payment of interest	(34,535)	(34,858)
Interest accrual	39,683	39,876
Exchange variation	830	830
Commissions	1,414	1,435
At 3/31/2026	1,067,897	1,076,532

1st Issuance of Real Estate Receivables Certificate of Allpark Empreendimentos, Participações e Serviços S.A.

	1st Series	2nd Series
Issuance	193,000	107,000
Total amount	193,000	107,000
Type and convertibility	Not convertible into Company shares	
Guarantee	Receivables assigned from gross revenue and Related parties	
Issuance date	3/15/2023	3/15/2023
Maturity date	3/15/2029	3/15/2030
Covenants	Yes	Yes
Early settlement date	3/19/2026	-

On March 15, 2023, the Company entered into an agreement to issue Real Estate Receivables Certificates (CRI) from the 1st and 2nd Series of the 131st Issuance by Opea Securitizadora S.A. The CRI was backed by three hundred thousand (300,000) debentures and the funding costs totaled R$13,731, accounted for as a deduction from debt and recognized as an expense over the duration of the contract.

The transaction is subject to the following covenants, which are assessed annually, with compliance verified as of December 31 of each period:

- Net debt / EBITDA ratio equal to or greater than 3.0.

As of December 31, 2025, the Company was in compliance with the conditions stipulated in the indenture.

On March 19, 2026, the Company early settled the first series of the CRI in the amount of R$193,000.

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12th Issuance of debentures of Allpark Empreendimentos, Participações e Serviços

Issuance	200,000
Total amount	200,000
Series	Single
Type and convertibility	Not convertible into Company shares
Guarantee	Receivables
Issuance date	5/20/2024
Maturity date	5/20/2028
Covenants	Yes
Early settlement date	-

The funds raised by the Company through the issuance were used to cover expenses and costs related to the Company's business operations and to strengthen working capital. The funding costs totaled R$1,039, accounted for as a deduction from debt and recognized as an expense over the duration of the contract.

The transaction is subject to the following covenant, assessed annually, starting from December 31, 2024:

- Net debt / EBITDA ratio equal to or greater than 3.0.

As of December 31, 2025, the Company was in compliance with the conditions stipulated in the indenture.

Bank Credit Note 4131 - Santander

Issuance	50,000
Total amount	50,000
Type and convertibility	Not convertible into Company shares
Guarantee	Accommodation
Issuance date	8/21/2024
Maturity date	8/23/2027
Covenants	Yes
Early settlement date	-

The transaction is subject to the following covenant, assessed annually:

- Net debt / EBITDA ratio equal to or greater than 3.0.

As of December 31, 2025, the Company was in compliance with the conditions stipulated in the bank credit note.

Bank Credit Note - Safra

Issuance	20,000
Total amount	20,000
Type and convertibility	Not convertible into Company shares
Guarantee	Accommodation + Receivables
Issuance date	9/26/2024
Maturity date	10/10/2028
Covenants	Yes
Early settlement date	-

The transaction is subject to the following covenant, assessed annually, starting from December 31, 2024:

- Net debt / EBITDA ratio equal to or greater than 3.0.

As of December 31, 2025, the Company was in compliance with the conditions stipulated in the bank credit note.

13th Issuance of debentures Allpark Empreendimentos, Participações e Serviços

Issuance	150,000
Total amount	150,000
Series	Single
Type and convertibility	Not convertible into Company shares
Guarantee	Accommodation + Receivables
Issuance date	12/18/2024
Maturity date	12/10/2029
Covenants	Yes
Early settlement date	-

On December 10, 2024, the Company entered into an agreement for the 13th issuance of debentures totaling R$150,000, as detailed in the previous table. The funds raised through the issuance were used for the early redemption of all the non-convertible debentures, with security interest and personal guarantee of the 10th issuance, on December 23, 2024 in the amount of R$182,569. The funding costs of the 13th issuance of debentures amounted to R$3,167, accounted for as a deduction from debt and recognized as an expense over the duration of the contract.

The transaction is subject to the following covenants, assessed quarterly, starting from December 31, 2024:

- Net debt / EBITDA ratio equal to or less than 3.0;
- Net debt / Equity ratio equal to or less than 3.0.

As of December 31, 2025, the Company was in compliance with the conditions stipulated in the indenture.

14th Issuance of debentures Allpark Empreendimentos, Participações e Serviços

Issuance	230,000
Total amount	230,000
Series	Single
Type and convertibility	Not convertible into Company shares
Guarantee	Accommodation + Receivables
Issuance date	6/3/2025
Maturity date	6/3/2030
Covenants	Yes
Early settlement date	-

The funds raised through the issuance were used to prepay the financing agreements entered into with Banco do Brasil S.A. and to strengthen cash reserves. The funding costs of the 14th issuance of debentures amounted to R$2,467, accounted for as a deduction from debt and recognized as an expense over the duration of the contract.

The transaction is subject to the following covenants, assessed quarterly, starting from December 31, 2025:

- Net debt / EBITDA ratio equal to or less than 3.0;
- Net debt / Equity ratio equal to or less than 3.0.

As of December 31, 2025, the Company was in compliance with the conditions stipulated in the indenture.

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15th Issuance of debentures Allpark Empreendimentos, Participações e Serviços

Issuance	360,000
Total amount	360,000
Series	Single
Type and convertibility	Not convertible into Company shares
Guarantee	Accommodation + Receivables
Issuance date	3/6/2026
Maturity date	3/6/2031
Covenants	Yes
Early settlement date	-

The funds raised through the issuance were used to prepay the financing agreements entered into with Banco BTG Pactual S.A. and Banco Santander (Brasil) S.A. and to strengthen cash reserves. The funding costs of the 15th issuance of debentures amounted to R$4,025, accounted for as a deduction from debt and recognized as an expense over the duration of the contract.

The transaction is subject to the following covenants, assessed quarterly, starting from December 31, 2026:

- Net debt / EBITDA ratio equal to or less than 3.0;
- Net debt / Equity ratio equal to or less than 3.0.

Except for the debentures shown in the table above, the borrowings do not have security interest.

The non-current portion as of March 31, 2026 has the following maturities:

in thousands of R$	PARENT COMPANY	CONSOLIDATED
2027	148,575	152,678
2028	184,931	184,931
2029	146,848	146,848
2030	246,699	246,699
2031	179,798	179,798
Total	906,851	910,954

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12. DERIVATIVE FINANCIAL INSTRUMENTS

PARENT COMPANY AND CONSOLIDATED - in thousands of R$	3/31/2026	12/31/2025
Derivative financial instruments – Liabilities	12,156	14,059

The Company classifies derivative financial instruments as swap derivatives, which are contracted to hedge the foreign exchange risk of borrowings and financing denominated in foreign currency and to reduce exposure to interest rate fluctuations, thereby maintaining the balance of the capital structure. The Company does not apply hedge Accounting.

in thousands of R$

PARENT AND CONSOLIDATED	Principal amount (notional)		Curve value		Fair value		MTM gain / (loss)	
Swap derivatives	3/31/2026	12/31/2025	3/31/2026	12/31/2025	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Liability position								
Long position - IPCA	87,112	87,112	99,922	125,060	112,078	139,119	(12,156)	(14,059)
Short position - CDI	87,112	87,112	87,112	87,112	87,112	87,112	-	-
Total	-	-	12,810	37,948	24,966	52,007	(12,156)	(14,059)
Total, net	-	-	12,810	37,948	24,966	52,007	(12,156)	(14,059)

The Company and its subsidiaries do not engage in speculative investments in derivatives or any other high-risk financial instruments.

The settlement of this financial instrument is linked to the settlement of the 1st Issuance of Certificate of Real Estate Receivables (CRIs).

The changes in derivative financial instruments are detailed in the table below:

	Assets		Liabilities	
in thousands of R$	2026	2025	2026	2025
Opening balance at January 1	-	1,812	14,059	11,017
Fair value adjustment - profit or loss	-	(333)	(1,903)	(241)
Settlement	-	(1,479)	-	-
Closing balance at March 31	-	-	12,156	10,776

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13. LEASE LIABILITIES

The changes in the lease liabilities associated with the right-of-use asset of lease contracts is shown below:

in thousands of R$	PARENT COMPANY	CONSOLIDATED
Balance at December 31, 2024	43,636	445,165
Payments	(3,962)	(26,028)
Interest incurred	1,211	12,786
Balance at March 31, 2025	40,885	431,923
Balance at December 31, 2025	42,885	423,234
Additions	19,141	19,141
Write-offs	(1,313)	(1,229)
Remeasurements	1,349	15,300
Payments	(4,931)	(26,556)
Interest incurred	1,781	13,062
Balance at March 31, 2026	58,912	442,952
Current	20,335	89,974
Non-current	38,577	352,978

The Company presents in the table below a maturity analysis of its contracts, detailing future payments due from 2027 onwards, on an undiscounted basis, reconciled with the non-current balance as of March 31, 2026:

in thousands of R$	PARENT COMPANY	CONSOLIDATED
2027	12,388	64,463
2028	13,572	82,041
2029	10,883	75,649
2030	8,037	53,729
2031	6,067	51,738
Over 5 years	11,178	340,211
Total undiscounted amounts	62,125	667,831
Embedded interest	(13,286)	(298,487)
Lease liability balance	48,839	369,344

The Company estimated its discount rates based on the risk-free interest rates observed in the Brazilian market for the terms of its contracts, adjusted to reflect the Company's specific circumstances (credit spread). The spreads were obtained by analyzing the yields of the Company's debt securities. The table below highlights the rates applied, taking into consideration the contract terms, as set forth in CPC 12, paragraph 33:

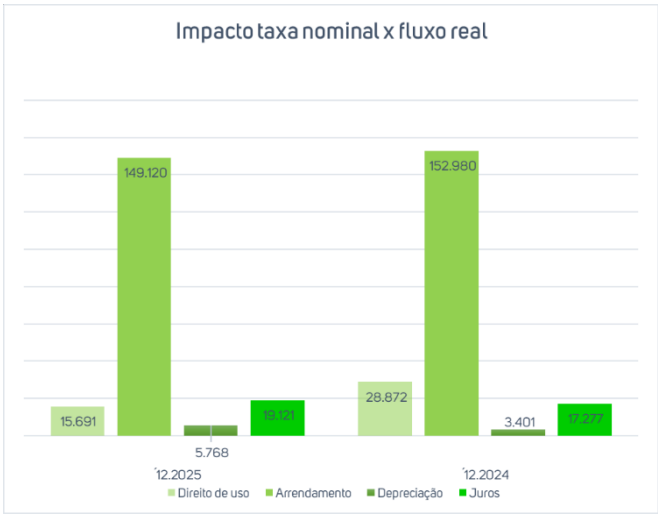
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Contracts for term and discount rate

Contract terms	Rate % p.a.
4 years	13%
5 years	12%
6 years	8%
Over 7 years	14%

Additional information

In compliance with Official Circular Letter/CVM/SNC/SEP No. 02/2019, the Company discloses the net effects on lease liabilities, right-of-use assets, financial expenses, and depreciation expenses, taking into account the impact of projected future inflation on the cash flows of lease contracts, discounted at the nominal rate for the periods ended March 31, 2026 and December 31, 2025:



Nominal interest rates represent the rates applied for the calculation and accounting recognition of leases under IFRS 16/CPC 06 (R2), as determined at the commencement date of the lease. Additionally, as an assumption, to determine future contractual cash flows that incorporate expected inflation, we used future market quotations obtained from B3 S.A. – Brasil, Bolsa, Balcão for the inflation indexes specified in our lease contracts, such as the IPCA and the IGP-M. The inflation curves were determined at the start of the contracts and at each adjustment base date, taking into account the remaining duration of the contract.

14. CONCESSION RIGHTS PAYABLE

CONSOLIDATED - in thousands of R$	12/31/2025	12/31/2024
Fixed installments	394,036	383,141
Total	394,036	383,141
Current liabilities	70,052	67,100
Non-current liabilities	323,984	316,041
Total	394,036	383,141

Zona Azul Digital - São Paulo

On May 19, 2020, the subsidiary Z.A Digital de São Paulo Sistema de Estacionamento Rotativo S.A. entered into the Private Instrument of Contract for the Assignment of Operation of Time-limited Parking on roads and public places in the municipality of São Paulo with installments to be paid to the administrator (Local Government of the municipality of São Paulo) measured monthly on fixed and variable amounts, with a term of 15 years from July 15, 2020. The initial fixed concession fee was settled in the fiscal year 2020. The installments to be paid during the concession period are discussed below.

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For the calculation, the Company considered the future flow of fixed payments to the concession authority, as per the amounts and terms stipulated in the contract, and adjusted them to their present value using the determined discount rate. The discount rate was determined by taking into account the DI projection of 7.57%, calculated from the contract's start date (July 15, 2020), with a 15-year term, and a spread of 4.57%, which was calculated based on the interest rate of the debentures issued for the same 15-year term. As of December 31, 2025, there are 123 installments remaining. The maturities of the non-current installments are distributed by year as follows:

CONSOLIDATED - in thousands of R$	
2027	43,634
2028	52,482
2029	46,652
2030	41,473
2031 to 2035	139,743
Total	323,984

The changes are shown below:

in thousands of R$	2026	2025
Opening balance at January 1	383,141	386,367
Interest on concession rights payable	11,441	11,551
Payment of reprofiling installments and interest (i)	-	(1,275)
Payment of the fixed concession fee	(17,513)	(16,515)
Remeasurement	16,967	18,590
Closing balance at March 31	394,036	398,718

(i) In November 2023, the Company renegotiated the payment terms for the fixed and variable concession fees due in November and December 2023 and January 2024, totaling R$17,781, by extending the payment period to 12 installments starting in February 2024.

15. RELATED PARTIES

The Company, its subsidiaries, jointly controlled entities, associates and shareholders engage in financial and commercial transactions with one another as part of their regular business operations. These transactions primarily involve providing financial resources to parking lots through advances for capital increase, loan agreements, and current accounts aimed at working capital purposes, typically to address specific cash flow needs that are regularized within 30 days. Commercial transactions primarily refer to the lease of certain parking lots involving the related party Carmo Couri.

The transactions between the companies related to accounts receivable and accounts payable are carried out under conditions agreed between the parties. These transactions include operations aimed at covering the companies' daily cash flow needs, without accruing interest, and involve items such as insurance, uniforms and the allocation of administrative expenses.

The Company does not engage in the purchasing and selling of services between the companies.

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15.1 Related parties – assets

	PARENT COMPANY		CONSOLIDATED	
in thousands of R$	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Consórcio Estacionamento Novo Centro	17	31	17	31
Consórcio Estacionamento Shopping Bay Market	210	512	210	512
Consórcio Estacionamento Shopping Internacional de Guarulhos	1,336	3,868	1,336	3,868
Consórcio Estacionamento Shopping Hortolândia	18	330	18	330
Consórcio Estacionamento Shopping Morumbi	335	1,344	335	1,344
Consórcio Estacionamento Shopping Valinhos	31	769	31	769
Estacionamento do Mogi Shopping	322	423	323	423
Estacionamento Hospital Marcelino Champagnat	605	614	-	-
SCP – Estacionamento Shopping Center Norte	198	137	2,419	1,370
Estacionamento Shopping Bourbon Pompéia	925	1,175	925	2,335
SCP – Estacionamento Expo Center Norte	18	-	935	462
SCP – Estacionamento Shopping Lar Center	68	3	744	305
SCP – Estacionamento Center Norte Hotelaria	-	-	191	138
Estacionamento Shopping Parque Bahia	-	702	-	-
Hora Park Sistema Estacionamentos Rotativos Ltda.	3,288	1,324	-	-
On Tecnologia Mobilidade Urbana S.A.	10,798	10,593	-	-
Parking Tecnologia da Informação Ltda.	-	422	-	-
Consórcio Estacionamento Mais Shopping	177	105	177	105
Saepart Soc. de Adm. Emp. e Part. Ltda.	2,534	854	-	-
Zletric Comercial Eletroeletrônica S.A.	748	872	-	-
Accounts receivable – predecessor partners (i)	5,286	7,938	5,286	7,938
Other	1,692	1,109	8,510	3,143
Total	28,606	33,125	21,457	23,073
Current assets	22,781	24,324	16,379	15,144
Non-current assets	5,825	8,801	5,078	7,929

(i) Indemnity amounts receivable from predecessor partners of acquired companies related to lawsuits. The decrease in the balance as of March 31, 2026, is attributable to the receipt of amounts following the realization and settlement of contingencies.

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15.2 Related parties – liabilities

	PARENT COMPANY		CONSOLIDATED	
in thousands of R$	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Autopark S.A.	1	17	-	-
SCP – Estacionamento Shopping Center Norte	332	330	332	330
Consórcio Zad Mauá	-	-	734	298
Consórcio Trianon Park Ltda.	165	171	165	171
Consórcio Estacionamento Novo Centro	-	24	-	24
Consórcio Estacionamento Shopping Internacional de Guarulhos	16	111	16	111
Consórcio Estacionamento Shopping Valinhos	2	1	2	558
Estacionamento Cinelândia S.A.	86	92	-	-
Estacionamento do Mogi Shopping	24	32	24	32
Estacionamento Shopping Bourbon Pompéia	38	53	38	53
Estacionamento Shopping Parque Bahia	6	10	-	-
Hora Park Sistema Estacionamentos Rotativos Ltda.	994	390	-	-
On Tecnologia Mobilidade Urbana S.A.	243	53	-	-
Parking Tecnologia da Informação Ltda.	-	233	-	-
Primeira Estacionamentos Ltda.	33	98	-	-
Riopark Estacionamentos e Garagens Ltda.	-	9	-	-
Wellpark Estacionamento e Serviços Ltda.	384	254	-	-
SCP – Estacionamento Center Norte Hotelaria	27	14	27	14
SCP – Estacionamento Expo Center Norte	80	63	80	63
Advance for future capital increase	-	-	-	1,158
Other	43	209	22	41
Total	2,474	2,164	1,440	2,853
Current liabilities	2,474	2,164	1,440	1,695
Non-current liabilities	-	-	-	1,158

Rent and goodwill

We present below the amounts paid as rent and goodwill during the periods ended March 31, 2026 and 2025:

	PARENT COMPANY AND CONSOLIDATED	
in thousands of R$	3/31/2026	3/31/2025
Rents paid	485	462

The rents paid to Carmo Couri Engenharia e Construções Ltda. pertain to three (3) lease agreements, with no grace period, and with fixed and variable installment payments (a percentage of the revenues generated by the parking lots). These agreements are formalized under the same terms and conditions of other similar lease agreements, equivalent to other transactions within the same geographic area as this operation.

Transactions with key management personnel

The key management personnel comprise the CEO and officers. The Company does not typically grant post-employment benefits, severance benefits or other long-term benefits. The compensation paid to key management personnel, which includes retention bonuses for the period, was R$7,776 as of March 31, 2026 (R$7,439 in 2025) and are considered short-term benefits.

Letter of Guarantee – EWS

On May 14, 2024, EWS, as the contracting party, BTG Pactual, as guarantor, and the Company, as surety, entered into the Guarantee Agreement No. FI162/20, under which BTG Pactual provides a guarantee ensuring the fulfillment of EWS's obligations under the Credit Facility Agreement No. 187,2015,1139,3661, entered into on December 10, 2015 with Banco do Nordeste do Brasil S.A. Wellpark Estacionamentos e Serviços Ltda. and Hora Park Sistema de Estacionamento Rotativo Ltda. ("Letter of Guarantee"). The Letter of Guarantee, in turn, is backed by a counter-guarantee, which is a surety provided by the Company to ensure the fulfillment of EWS's obligations under the Letter of Guarantee ("Counter-Guarantee").

The Letter of Guarantee expires on June 24, 2026 and covers the amount of R$28,577.

Interest on Equity – Hora Park Sistema de Estacionamento Rotativo Ltda.

On March 31, 2026, during a partners' meeting, it was decided to distribute interest on equity to the partners of Hora Park Sistema de Estacionamento Rotativo Ltda. The receivable balance of R$ 4,129 is classified as Other Receivables and represents the Company's entitlement in accordance with its ownership interest.

Interest on Equity – Primeira Estacionamentos Ltda.

On March 31, 2026, during a partners' meeting, it was decided to distribute interest on equity to the partners of Primeira Estacionamentos Ltda. The receivable balance of R$286 is classified as Other Receivables and represents the Company's entitlement in accordance with its ownership interest.

15.3 Other financial assets

The Company entered into with its indirect subsidiary, Z.A. Digital, the 3rd issuance of non-convertible, unsecured debentures, as described below:

Issuance	55,000
Total amount	55,000
Series	Single
Type and convertibility	Not convertible into Z.A. Digital shares
Issuance date	8/7/2025
Maturity date	8/7/2030
Index	CDI
Rates p.a.	1.50% p.a.

The funds raised by Z.A. Digital were allocated for the settlement of the debentures of the 2nd issuance.

The changes are shown below:

in thousands of R$	2026
Opening balance at January 1	56,222
Interest accrual	2,083
Interest received	(2,156)
Closing balance at March 31	56,149
Current assets	13,371
Non-current assets	42,778

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16. PROVISION FOR CONTINGENT LIABILITIES

16.1 Lawsuits with chances of loss assessed as probable

Changes in the provision for tax, civil and labor contingent liabilities are presented below:

	PARENT COMPANY				CONSOLIDATED			
in thousands of R$	Tax	Labor	Civil	Total	Tax	Labor	Civil	Total
Balance at 12/31/2024	862	3,821	11,085	15,768	2,709	4,109	11,422	18,240
Additions	-	600	387	987	-	625	474	1,099
Adjustment	16	(51)	537	502	303	(54)	555	804
Reversal	(601)	(747)	(239)	(1,587)	(601)	(812)	(331)	(1,744)
Balance at 3/31/2025	277	3,623	11,770	15,670	2,411	3,868	12,120	18,399
Balance at 12/31/2025	-	2,762	9,517	12,279	3,443	3,411	9,766	16,620
Additions	-	2,086	307	2,393	-	2,132	364	2,496
Adjustment	-	(41)	251	210	262	(112)	247	397
Reversal	-	(715)	(235)	(950)	-	(840)	(258)	(1,098)
Balance at 3/31/2026	-	4,092	9,840	13,932	3,705	4,591	10,119	18,415

The nature of the main lawsuits provisioned by the Company is:

Labor: The Company and its investees recognize provisions for labor lawsuits based on the historical average loss percentage over the past four years, applied to the best estimate of amounts involved in lawsuits whose chances of loss are classified as probable or possible. The claims of the lawsuits are related to overtime, severance pay, among others.

Civil: The primary civil lawsuits with probable chances of loss involve: i) claims for property damages; and ii) unenforceability of fixed rent payments currently being litigated, due to the COVID-19 pandemic.

16.2 Lawsuits with chances of loss assessed as possible

The Company and its subsidiaries are parties to civil and tax lawsuits for which no provisions have been accrued, as they involve chances of loss classified by the Company and its external legal advisors as possible. In the Consolidated, contingent liabilities classified as possible are represented as follows:

	PARENT COMPANY		CONSOLIDATED	
in thousands of R$	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Civil lawsuits	89,630	87,577	91,740	89,673
Tax lawsuits	112,006	111,328	141,329	121,160
Labor lawsuits	4,689	5,049	5,977	8,107
Total	206,325	203,954	239,046	218,940

Civil lawsuits: The main civil lawsuits with possible chances of loss, amounting to R$82,749, concern the unenforceability of fixed rent payments, which are currently being litigated due to the COVID-19 pandemic.

Tax lawsuits: The main tax lawsuits with possible chances of losses involve: i) PIS and COFINS credits as a result of the disallowance of non-cumulative credits (R$54,683); ii) tax foreclosure filed by the Federal Government due to alleged social security debts (R$35,594); iii) Tax Enforcement Action filed by the Municipality of Rio de Janeiro to collect urban real estate tax (IPTU) for the years 2016 to 2019 (R$15,273); iv) disallowance of goodwill amortization in the calculation of IRPJ and CSLL (R$12,245); and v) amounts offset against unapproved negative balance of corporate tax credit (R$6,376).

16.3 Appeal bonds and judicial deposits

They represent the Company's restricted assets and are related to the amounts deposited and held in court until the resolution of the disputes to which they are related. The judicial deposits held by the Company as of March 31, 2026 and December 31, 2025 are as follows:

	PARENT COMPANY				CONSOLIDATED			
in thousands of R$	Tax	Labor	Civil	Total	Tax	Labor	Civil	Total
Balance at 12/31/2024	784	2,270	1,470	4,524	835	3,384	4,225	8,444
Additions (deposits)	-	14	-	14	-	116	-	116
Favorable outcome	-	-	(77)	(77)	-	-	(77)	(77)
Balance at 3/31/2025	784	2,284	1,393	4,461	835	3,500	4,148	8,483
Balance at 12/31/2025	784	2,133	1,439	4,356	835	3,149	4,181	8,165
Additions (deposits)	-	32	12	44	156	64	24	244
Unfavorable outcome	-	(15)	-	(15)	-	(31)	-	(31)
Favorable outcome	-	(30)	(79)	(109)	(1)	(197)	(111)	(309)
Balance at 3/31/2026	784	2,120	1,372	4,276	990	2,985	4,094	8,069

In addition to deposits, the Company has surety bonds for some lawsuits.

17. CURRENT AND DEFERRED INCOME TAX AND SOCIAL CONTRIBUTION

The reconciliation of the tax expense and the result of the multiplication of the accounting profit by the tax rate in the periods ended March 31, 2026 and 2025 is presented below:

	PARENT COMPANY		CONSOLIDATED	
in thousands of R$	1/1/2026 to 3/31/2026	1/1/2025 to 3/31/2025	1/1/2026 to 3/31/2026	1/1/2025 to 3/31/2025
Net income/(loss) before income tax and social contribution	1,788	(4,689)	8,090	(334)
Income tax and social contribution at the nominal tax rate - 34%	(608)	1,594	(2,751)	114
Permanent differences:				
Equity method	6,491	1,138	1,644	1,831
Tax impact generated by SCPs	999	1,005	201	149
Tax incentives	-	-	26	-
Other permanent differences	(2,002)	(1,071)	687	(52)
Temporary differences:				
Tax loss not recognized in the period	(8,875)	(6,211)	(8,011)	(7,834)
Provision for realization of deferred charges	3,995	3,545	3,717	3,539
Income tax and social contribution expenses	-	-	(4,487)	(2,253)
Current	-	-	(4,487)	(2,253)
Total income tax and social contribution	-	-	(4,487)	(2,253)

Deferred income tax and social contribution

As of March 31, 2026, income tax and social contribution losses totaled R$679,529 in the parent company (R$653,428 as of December 31, 2025) and R$1,208,571 in the consolidated (R$1,184,413 as of December 31, 2025). The Company did not recognize the potential tax credit for deferred income tax and social contribution as of March 31, 2026 and December 31, 2025, and did not recognize the potential tax credit on temporary differences.

18. EQUITY

Capital stock

As of March 31, 2026 and December 31, 2025, the capital stock, fully subscribed and paid up, is R$225,015 and is represented by 219,305,733 common shares, all registered and without par value, distributed among the shareholders as follows:

	3/31/2026		12/31/2025	
Shareholding	Common shares	%	Common shares	%
FIP Maranello – Multiestratégico	82,952,328	37.82%	82,952,328	37.82%
Tempranillo FIA	25,329,902	11.55%	25,329,902	11.55%
De Duero FIA	13,562,961	6.18%	13,562,961	6.18%
Riverside FIP	56,698,371	25.85%	56,698,371	25.85%
Treasury shares	606,833	0.28%	1,420,945	0.65%
Other	40,155,338	18.32%	39,341,226	17.95%
Total	219,305,733	100.00%	219,305,733	100.00%

The Company's authorized capital stock is 2,100,000,000 common shares, so that the capital may be increased within this limit, and the Board of Directors is the body responsible for resolving on the increase in capital and the consequent issuance of new shares.

On August 5, 2025, the Board of Directors approved the increase in the Company's capital stock in the amount of R$9,127, through the issuance of 2,181,708 registered, book-entry common shares with no par value, from R$645,630, divided into 217,024,025 common shares, to R$654,757, divided into 219,305,733 common shares. This increase resulted from the exercise of subscription warrants, in connection with the merger of shares of On Tecnologia de Mobilidade Urbana S.A. (“Zul Digital”), as approved at the Company’s Extraordinary Shareholders Meeting held on February 16, 2022.

On November 25, 2025, the Board of Directors resolved to reduce the Company's capital stock by R$429,742, without canceling any shares, by absorbing accumulated losses. As a result, the Company's capital stock decreased from R$654,757, divided into 219,305,733 common shares, to R$225,015, also divided into 219,305,733 common shares.

Capital reserves

They refer to: i) consideration for the expenses of the stock option plan as per Note 28; ii) share premium reserve; iii) capital reserve for future investments; iv) share issue expenses (IPO); and v) stock warrants issued in connection with the acquisition of a subsidiary.

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Changes in treasury shares are presented below:

	12/31/2024	Disposal	12/31/2025	Disposal	3/31/2026
Number	1,858,045	(437,100)	1,420,945	(814,112)	606,833
Value - in thousands of R$	6,820	(974)	5,846	(3,841)	2,005
Average price (R$)	3.67	2.23	4.11	4.72	3.30

On September 2, 2024, an amendment to the acquisition agreement for the subsidiary On Tecnologia (“Zul Digital”) was signed, revising certain contractual clauses. As a result, there was a reversal of R$7,491 related to the subscription warrants, which was adjusted against accumulated losses, as well as a reduction of R$486 in accounts payable for investments made, both of which impacted the results for the period.

On November 25, 2025, the Board of Directors decided to absorb part of the accumulated losses through the Company's capital reserves, in the amount of R$625,358.

On January 31, 2026, the Company delivered 814,112 of its own shares held in treasury to the beneficiaries of its Long-Term Incentive Program (ILP). The corresponding amount for the shares delivered was R$3,841, while the total impact recognized in profit or loss for the fiscal year, including the shares and related charges, totaled R$7,206.

Legal reserve

The Group's Bylaws stipulate that 5% of the annual net income will be allocated to a legal reserve, which may not exceed 20% of the capital stock.

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19. NET REVENUE FROM SERVICES PROVIDED

In thousands of R$	PARENT COMPANY		CONSOLIDATED	
Revenue	1/1/2026 to 3/31/2026	1/1/2025 to 3/31/2025	1/1/2026 to 3/31/2026	1/1/2025 to 3/31/2025
Revenue:				
Operation of parking lots	366,178	314,580	458,112	394,675
Provision of management services	5,298	3,513	6,527	4,618
Operation of Zona Azul	-	-	73,926	65,390
Lease of spaces	841	848	1,059	1,677
Revenue as an agent	221	439	590	439
Revenues from provision of services at events	6,317	6,102	6,802	6,213
Other revenues from services provided	2,484	2,391	25,100	19,154
Total	381,339	327,873	572,116	492,166
Deductions:				
PIS - 0.65% and 1.65%	(5,985)	(5,145)	(9,033)	(7,689)
COFINS - 3.00% and 7.65%	(27,566)	(23,696)	(41,141)	(35,417)
ISS - 2% to 5%	(18,140)	(15,391)	(26,837)	(22,982)
Other deductions	(285)	(783)	(505)	(967)
Total	(51,976)	(45,015)	(77,516)	(67,055)
Total	329,363	282,858	494,600	425,111

20. COSTS OF SERVICES PROVIDED AND EXPENSES BY NATURE

In thousands of R$	PARENT COMPANY		CONSOLIDATED	
Costs and expenses	1/1/2026 to 3/31/2026	1/1/2025 to 3/31/2025	1/1/2026 to 3/31/2026	1/1/2025 to 3/31/2025
Payroll and charges	(108,971)	(86,816)	(133,160)	(109,900)
Rents	(126,866)	(107,529)	(158,163)	(133,087)
Amortization of intangible assets	(19,822)	(17,054)	(42,799)	(40,598)
Amortization - allocation of PPA	(1,546)	(726)	(1,587)	(726)
Services provided by individuals and legal entities	(14,568)	(12,706)	(25,604)	(22,559)
General	(13,129)	(9,685)	(21,692)	(18,040)
Utilities	(3,080)	(3,859)	(5,160)	(6,904)
Maintenance	(5,280)	(2,968)	(7,239)	(4,381)
Insurance	(3,742)	(2,764)	(4,627)	(3,645)
Depreciation	(8,181)	(6,823)	(12,140)	(9,751)
Depreciation of right-of-use asset - administrative (i)	(415)	(360)	(415)	(360)
Depreciation of right-of-use asset - operational (ii)	(2,781)	(2,203)	(10,814)	(10,451)
Write-off of property and equipment and intangible assets	(233)	(348)	(475)	(348)
Other costs and expenses / other revenues	412	(3,158)	(7,005)	(8,926)
Total	(308,202)	(256,999)	(430,880)	(369,676)
Costs of services provided	(257,586)	(216,066)	(343,375)	(292,123)
Administrative expenses	(53,909)	(41,184)	(90,253)	(78,111)
Other income (expenses), net	3,293	251	2,748	558
Total	(308,202)	(256,999)	(430,880)	(369,676)

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(i) The amount of "depreciation of right-of-use asset - administrative" is net of the PIS and COFINS credit on administrative lease contracts amounting to R$39 as of March 31, 2026 (R$37 in 2025) in the parent company and R$39 as of March 31, 2026 (R$37 in 2025) in the consolidated.

(ii) The amount of "depreciation of right-of-use asset - operational" is net of the PIS and COFINS credit on operational lease contracts amounting to R$246 as of March 31, 2026 (R$169 as of December 31, 2025) in the parent company and R$1,133 as of March 31, 2026 (R$1,003 as of December 31, 2025) in the consolidated.

21. FINANCE INCOME (COSTS)

In thousands of R$	PARENT COMPANY		CONSOLIDATED	
Income	1/1/2026 to 3/31/2026	1/1/2025 to 3/31/2025	1/1/2026 to 3/31/2026	1/1/2025 to 3/31/2025
Interest on financial investments	3,959	1,943	6,471	4,908
Inflation adjustment	2,121	507	2,365	530
Exchange variation	-	715	-	715
Fair value adjustment - swap	2,014	1,479	2,014	1,479
Other finance income	198	282	228	300
Total	8,292	4,926	11,078	7,932

In thousands of R$	PARENT COMPANY		CONSOLIDATED	
Costs	1/1/2026 to 3/31/2026	1/1/2025 to 3/31/2025	1/1/2026 to 3/31/2026	1/1/2025 to 3/31/2025
Interest	(39,791)	(32,180)	(40,095)	(36,871)
Interest on lease (i)	(1,659)	(1,091)	(11,611)	(11,476)
Interest on concession fees payable	-	-	(11,441)	(11,551)
Fair value adjustment - swap	(111)	(1,571)	(111)	(1,571)
Commissions	(1,664)	(920)	(1,686)	(1,117)
Bank fees	(183)	(270)	(449)	(855)
Other finance costs	(2,177)	(292)	(2,199)	(433)
Total	(45,585)	(36,324)	(67,592)	(63,874)

(i) Interest on lease is net of the PIS and COFINS credit amounting to R$122 as of March 31, 2026 (R$120 in 2025) in the parent company and R$1,451 (R$1,310 in 2025) in the consolidated.

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22. EARNINGS (LOSSES) PER SHARE

Basic and diluted earnings per share are calculated by dividing the net income attributed to the Company's common shareholders by the weighted average number of outstanding common shares in the period.

The table below presents the data on results and shares used in the calculation of the basic and diluted earnings per share:

	PARENT AND CONSOLIDATED	
	1/1/2026 to 3/31/2026	1/1/2025 to 3/31/2025
Basic numerator		
Net income (loss) for the period attributable to controlling shareholders	1,788	(4,689)
Basic denominator		
Weighted average number of common shares	218,228,362	215,540,763
Stock options (Note 28) - in thousands	695,849	695,849
Basic and diluted earnings (loss) per share	0.0082	(0.0218)

The Company had an anti-dilutive effect related to: (i) options for stock-based compensation programs, with effect of R$0.000026 as of March 31, 2026 and (R$0.0001) in 2025.

Stock options were not included in the calculation of diluted earnings per share because they are anti-dilutive for the loss of the period. There are no other diluting instruments to be considered.

23. INFORMATION BY SEGMENT

Operating segments are reported in a manner consistent with internal reports provided to the primary operational decision-maker for the purposes of evaluating each segment's performance and allocating resources. The Executive Board is the primary body responsible for making operational decisions, allocating resources, and evaluating the performance of the operating segments.

An operating segment is defined as a component of a Company that engages in business activities from which it can generate revenue and incur expenses. Each operating segment is directly responsible for the revenues and expenses related to its operations. The main operating decision-makers evaluate the performance of each operating segment using information about their revenue and contribution margin, rather than using information on assets and liabilities, as well as information on geographical regions.

There are no transactions between the segments, and the Company does not allocate administrative expenses, finance income and costs, and income tax and social contribution to the operating segments.

Segments are reported internally as:

- Leased and Managed Locations: includes contracts entered into with the private sector where parking areas are operated in various segments, such as: commercial buildings, shopping malls, hospitals, educational institutions, banks, and land. The contracts are for lease (fixed rent, variable rent or a combination of both) and management (fixed or variable fees).
- Owned Locations: refer to contracts for the purchase of real estate assets (garages or parking spaces) as independent units within the property development.

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- Off-Street Concessions: contracts entered into with the government, typically obtained through bidding processes, and may involve infrastructure projects that require high investments. These are contracts that pertain to areas outside of public roads, primarily including airports and underground garages.
- On-Street Concessions: contracts for operation of time-limited on-street parking spaces entered into with municipal governments that grant the right of operation for a period of 5, 10 or 15 years (renewable for an equal period). The consideration includes investments in parking meters, infrastructure, signage and initial concession fees to the municipalities.
- Long-term Contracts: agreements with private entities that require investments in infrastructure and/or an initial concession fee, including parking lot operations at commercial buildings, airports, educational institutions, among others.
- Digital (AutoTech): substantially represented by the Zul+ app, through which Estapar clients purchase and activate Zona Azul parking spaces, pay for parking, obtain insurance, pay vehicle-related fees and fines conveniently, request the Zul Tag for toll and parking services, among other services.
- Others: ancillary revenues not specifically identifiable for an operating segment, such as the Electromobility front represented by the investee Zletric, the operation of the investee Loop, non-recurring revenues from franchises and specific operations.

Note that this model is modified over time, depending on how Management sees the business and, in the event of a change, the previous periods will be reclassified for comparability purposes.

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As of March 31, 2026 and 2025, the information by operating segment is presented as follows:

in thousands of R$		Leased and managed locations		Long-term contracts		Owned locations		Off-Street concessions		On-Street concessions		Digital		Other		Not allocated		Total	
CONSOLIDATED	Note	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025
Net revenue from services provided	19	261,017	221,535	99,633	87,355	11,223	10,517	41,660	35,716	63,358	55,441	14,805	11,536	2,904	3,011	-	-	494,600	425,111
Gross profit (loss) (i)		44,268	34,414	46,243	43,270	5,900	5,595	32,214	35,291	43,709	34,988	1,849	(1,059)	411	1,051	-	-	174,594	153,550
General and administrative expenses (ii)	20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(45,867)	(36,787)	(45,867)	(36,787)
Other income (expenses), net	20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,748	558	2,748	558
Equity in the earnings (losses) of associates and joint ventures	7.2	825	274	-	-	135	140	141	93	239	-	-	-	(456)	(507)	-	173	884	173
Income (loss) before depreciation and amortization		45,093	34,688	46,243	43,270	6,035	5,735	32,355	35,384	43,948	34,988	1,849	(1,059)	(45)	544	(43,119)	(36,056)	132,359	117,494
Depreciation (cost of services provided) (iii)		(7,567)	(6,382)	(2,484)	(2,220)	(631)	(611)	(9,959)	(8,816)	(1,239)	(1,189)	(630)	(4)	(476)	(485)	(383)	(855)	(23,369)	(20,562)
Amortization of intangible assets	10	(5,727)	(5,858)	(8,822)	(7,266)	(79)	(78)	(1,684)	(1,877)	(19,781)	(19,600)	(3,248)	(161)	(4,935)	(481)	(110)	(6,003)	(44,386)	(41,324)
Result before finance income (costs)		31,799	22,448	34,937	33,784	5,325	5,046	20,712	24,691	22,928	14,199	(2,029)	(1,224)	(5,456)	(422)	(43,612)	(42,914)	64,604	55,608
Finance income	21	-	-	-	-	-	-	-	-	-	-	-	-	-	-	11,078	7,932	11,078	7,932
Finance costs (iv)	21	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(67,592)	(63,874)	(67,592)	(63,874)
Income (loss) before income tax and social contribution		31,799	22,448	34,937	33,784	5,325	5,046	20,712	24,691	22,928	14,199	(2,029)	(1,224)	(5,456)	(422)	(100,126)	(98,856)	8,090	(334)
Current income tax and social contribution	17	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(4,487)	(2,253)	(4,487)	(2,253)
Income (loss) for the period		31,799	22,448	34,937	33,784	5,325	5,046	20,712	24,691	22,928	14,199	(2,029)	(1,224)	(5,456)	(422)	(104,613)	(101,109)	3,603	(2,587)

(i) Gross profit of the segments reconciles with the statement of income for the periods, subtracting the depreciation line from the costs of services provided.

(ii) The Management separately monitors the operating results of the business units to make decisions about the allocation of funds and to evaluate performance. The performance of the segments is evaluated based on revenue and contribution margin. The Company's administrative expenses, financial results and taxes on profit are managed within the scope of the Company and are not allocated to the operating segments.

(iii) The depreciation of the right-of-use asset is net of the PIS and COFINS credit on operational lease contracts amounting to R$1,172 as of March 31, 2026 (R$1,040 as of March 31, 2025).

(iv) Interest on leases is net of the PIS and COFINS credit amounting to R$1,451 as of March 31, 2026 (R$1,310 as of March 31, 2025).

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Other relevant information

in thousands of R$		Leased and managed locations		Long-term contracts		Owned locations		Off-Street concessions		On-street concessions		Digital		Other		Not allocated		Total	
CONSOLIDATED	Note	3/31/26	12/31/25	3/31/26	12/31/25	3/31/26	12/31/25	3/31/26	12/31/25	3/31/26	12/31/25	3/31/26	12/31/25	3/31/26	12/31/25	3/31/26	12/31/25	3/31/26	12/31/25
Property and equipment																			
Acquisition cost		334,891	330,531	109,260	105,710	106,180	105,870	71,286	70,923	56,146	55,485	731	731	19,334	16,351	35,325	34,529	733,153	720,130
Depreciation		(172,083)	(169,183)	(74,951)	(73,121)	(39,780)	(39,171)	(57,603)	(55,988)	(33,137)	(31,919)	(313)	(297)	(13,948)	(13,318)	(24,610)	(24,134)	(416,425)	(407,131)
Total property and equipment	9	162,808	161,348	34,309	32,589	66,400	66,699	13,683	14,935	23,009	23,566	418	434	5,386	3,033	10,715	10,395	316,728	312,999
Intangible assets																			
Premium		103,528	108,356	1,663	1,663	2,353	2,353	10,260	10,260	828	828	44,985	44,985	-	-	-	-	163,617	168,445
Other intangible assets:																			
Acquisition cost		315,022	304,487	571,401	559,371	4,017	4,008	153,787	153,771	1,115,961	1,098,704	6,374	6,354	69,425	65,938	133,199	132,429	2,369,186	2,325,062
Amortization		(190,371)	(186,413)	(332,921)	(324,101)	(2,381)	(2,302)	(80,524)	(78,840)	(421,639)	(401,857)	(1,437)	(1,118)	(36,326)	(33,079)	(93,366)	(90,195)	(1,158,965)	(1,117,905)
Total intangible assets	10	228,179	226,430	240,143	236,933	3,989	4,059	83,523	85,191	695,150	697,675	49,922	50,221	33,099	32,859	39,833	42,234	1,373,838	1,375,602
Right-of-use assets																			
Cost of right-of-use asset		218,492	207,436	259,130	250,008	1,699	1,699	628,473	615,624	3,251	3,243	-	-	-	-	28,115	27,905	1,139,160	1,105,915
Depreciation of right-of-use asset		(188,003)	(185,212)	(227,766)	(226,994)	(1,683)	(1,653)	(353,816)	(345,496)	(2,828)	(2,794)	-	-	-	-	(22,682)	(22,228)	(796,778)	(784,377)
Total right-of-use asset	8	30,489	22,224	31,364	23,014	16	46	274,657	270,128	423	449	-	-	-	-	5,433	5,677	342,382	321,538
Additions																			
Capital invested in property and equipment	9	7,357	62,489	3,550	8,912	310	1,377	574	2,281	661	3,183	-	176	2,983	4,544	796	3,122	16,231	86,084
Capital invested in intangible assets	10	7,450	53,248	12,033	34,814	9	55	16	106	17,257	20,008	20	3,394	3,487	10,742	2,533	16,113	42,805	138,480
Total capital invested		14,807	115,737	15,583	43,726	319	1,432	590	2,387	17,918	23,191	20	3,570	6,470	15,286	3,329	19,235	59,036	224,564

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24. FINANCIAL INSTRUMENTS AND POLICIES FOR FINANCIAL RISK MANAGEMENT

The financial instruments presented by the Company as of March 31, 2026 and December 31, 2025 are mainly the following:

Cash and cash equivalents	Cash and cash equivalents are basically composed of operations in CDB (Bank Deposit Certificate), which are adjusted by percentages of the CDI variation.
Borrowings and financing	Borrowings and financing are subject to the rates described in Note 11.
Debentures	The debentures are subject to the variation of the CDI, plus an average percentage per year, as disclosed in Note 11.
Derivative financial instruments	Derivative financial instruments are subject to the rates described in Note 12.

Credit risk	The Company's basic operation is the provision of services that are settled in cash or through the main credit and debit cards available in the market. The Company considers that the credit risk is low.
Market risk	Market risk is the risk that the fair value of a financial instrument's future cash flows will fluctuate due to changes in market prices. Market prices encompass two types of risk: (i) interest rate risk and (ii) currency risk. Liabilities subject to variable interest rates leave the Company exposed to the risk of changes in market interest rates. These liabilities and their indexes are described in the table below.

in thousands of R$			PARENT COMPANY		CONSOLIDATED	
Financial assets and liabilities	Note	Index	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Financial assets:						
Bank deposit certificate	4	CDI	83,229	49,436	244,217	216,834
Other financial assets	15.3	CDI	56,149	56,222	-	-
Total financial assets			139,378	105,658	244,217	216,834
Financial liabilities:						
Working capital	11	CDI	42,682	45,425	51,360	55,186
Working capital – 4131	11	Euro (i)	30,519	42,451	30,519	42,451
Debentures	11	CDI	850,064	553,498	850,064	553,498
CRI 131 - 1st Series	11	CDI	-	202,452	-	202,452
CRI 131 - 2nd Series	11	IPCA (ii)	98,286	124,528	98,286	124,528
Commercial papers	11	CDI	64,321	64,284	64,321	64,284
Derivative financial instruments	12	CDI	12,156	14,059	12,156	14,059
Lease liabilities	13	INPC	58,912	42,885	442,952	423,234
Concession rights payable	14	IPCA	-	-	394,036	383,141
Total financial liabilities			1,156,940	1,089,582	1,943,694	1,862,833

(i) Although the borrowing is denominated in foreign currency (euro), the Company contracted a swap to convert the debt into CDI. See Note 12.

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(ii) Although the index is IPCA, the Company contracted a swap to convert the debt into CDI. See Note 12.

Exchange risk	Exchange risk is the risk that the fair value of a financial instrument's future cash flows will fluctuate due to changes in foreign exchange rates. The Company's exposure to the risk of variation in exchange rates refers mainly to loans as a source of working capital. The Company maintains a swap agreement to convert the debt into CDI.
Liquidity risk	The Management continuously monitors the Company's liquidity needs to ensure that it has sufficient cash to meet its operational needs. Due to the dynamics of the Company's and its subsidiaries' businesses, the goal of the treasury department is to maintain the balance between fund availability and flexibility through working capital. In addition, the treasury team monitors the consolidated liquidity level, taking into consideration the expected cash flow in relation to the unused credit lines.

The following table demonstrates the liquidity risks of the main financial liabilities by maturity range and reflect the Company's undiscounted financial flow as of March 31, 2026 and December 31, 2025.

in thousands of R$	PARENT COMPANY					CONSOLIDATED				
At 3/31/2026	Book balance	1 to 12 months	1 to 5 years	Over 5 years	Total	Book balance	1 to 12 months	1 a 5 years	Over 5 years	Total
Borrowings, financing and debentures	1,067,897	161,046	906,851	-	1,067,897	1,076,532	165,578	910,954	-	1,076,532
Trade accounts payable	79,652	73,765	5,887.00	-	79,652	110,254	104,367	5,887	-	110,254
Lease liabilities	58,912	20,335	50,947	11,178	82,460	442,952	89,974	327,620	340,211	757,805
Concession rights payable	-	-	-	-	-	394,036	70,052	184,241	139,743	394,036
Total	1,206,461	255,146	963,685	11,178	1,230,009	2,023,774	429,971	1,428,702	479,954	2,338,627

in thousands of R$	PARENT COMPANY					CONSOLIDATED				
At 12/31/2025	Book balance	1 to 12 months	1 to 5 years	Over 5 years	Total	Book balance	1 to 12 months	1 a 5 years	Over 5 years	Total
Borrowings, financing and debentures	1,019,808	235,668	784,140	-	1,019,808	1,029,569	240,297	789,272	-	1,029,569
Trade accounts payable	82,223	82,223	-	-	82,223	109,907	109,907	-	-	109,907
Lease liabilities	42,885	15,467	44,496	8,346	68,309	423,234	85,729	480,913	420,286	986,928
Concession rights payable	-	-	-	-	-	383,141	67,100	170,012	146,029	383,141
Total	1,144,916	333,358	828,636	8,346	1,170,340	1,945,851	503,033	1,440,197	566,315	2,509,545

Capital management	The Company's goal in terms of capital management is to maintain its investment capacity, enabling its growth and offering returns to its investors. Thus, the financial leverage ratio is calculated by dividing the net debt by the shareholders' equity. Net debt is the sum of borrowings, financing, debentures, lease liabilities (current and non-current) subtracted from total cash and cash equivalents. There were no changes in the capital management objectives, policies and processes during the periods presented.

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Sensitivity analysis of financial instruments	The sensitivity analysis for each type of market deemed relevant by Management is presented in the table below. To calculate the probable scenario, the projections released by the Focus Market Report, published by the Central Bank of Brazil on April 2, 2026, were used. The "possible" and "remote" scenarios take into consideration a reduction in this rate of 0.5% and 1% p.a., respectively. The results, in nominal values, are as follows:

in thousands of R$ PARENT COMPANY	Note	Index	3/31/2026	Probable 10.50%	Possible 10.00%	Remote 9.50%
Borrowings and financing	11	CDI	137,522	14,440	13,752	13,065
Debentures	11	CDI	948,350	99,577	94,835	90,093
Total			1,085,872	114,017	108,587	103,158
Bank deposit certificate	4	CDI	83,229	8,739	8,323	7,907
Other financial assets	15,3	CDI	56,149	5,896	5,615	5,334
Total			139,378	14,635	13,938	13,241
Total net exposure				(99,382)	(94,649)	(89,917)

in thousands of R$ CONSOLIDATED	Note	Index	3/31/2026	Probable 12.25%	Possible 10.50%	Remote 9.50%
Borrowings and financing	11	CDI	146,200	15,351	14,620	13,889
Debentures	11	CDI	948,350	99,577	94,835	90,093
Total			1,094,550	114,928	109,455	103,982
Bank deposit certificate	4	CDI	244,217	25,643	24,422	23,201
Total net exposure				(89,285)	(85,033)	(80,781)

The total net effect of the scenarios above is explained by the Company's exposure to the CDI.

25. FAIR VALUE

Methodology for calculating the fair value of financial instruments

Fair value is the amount for which an asset could be exchanged, or a liability settled, between parties who are knowledgeable and willing to do so in an arm's length transaction.

The Company applies CPC 40/IFRS 7 to financial instruments measured at fair value in the statement of financial position, which requires disclosure of fair value measurements by level, according to the following fair value measurement hierarchy:

Level 1	Quoted (unadjusted) prices in active markets for identical assets and liabilities.
Level 2	Information included in Level 1 (other than quoted prices) that is adopted by the market for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices).
Level 3	Information for assets or liabilities that is not based on data adopted by the market (i.e., unobservable information).

The tables below demonstrate the hierarchy of fair value measurement of the Company's consolidated assets and liabilities.

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CONSOLIDATED - in thousands of R$			3/31/2026			
Fair value	Note	Book balance	Total	Level 1	Level 2	Level 3
Assets measured at fair value						
Cash and cash equivalents	4	261,921	261,921	261,921	-	-
Trade accounts receivable	5	172,561	172,561	-	172,561	-
Liabilities with disclosed fair value						
Derivative financial instruments	12	12,156	12,156	-	12,156	-
Borrowings, financing and debentures (i)	11	1,094,550	1,094,550	-	1,094,550	-
Trade accounts payable		110,254	110,254	-	110,254	-

CONSOLIDATED - in thousands of R$			12/31/2025			
Fair value	Note	Book balance	Total	Level 1	Level 2	Level 3
Assets measured at fair value						
Cash and cash equivalents	4	245,313	245,313	245,313	-	-
Trade accounts receivable	5	136,600	136,600	-	136,600	-
Liabilities with disclosed fair value						
Derivative financial instruments	12	14,059	14,059	-	14,059	-
Borrowings, financing and debentures (i)	11	1,042,396	1,042,396	-	1,042,396	-
Trade accounts payable		109,907	109,907	-	109,907	-

(i) The book value of borrowings, financing and debentures presented in the financial information is close to the fair value, since the rates of these instruments are market values and there is no intention of early settlement. The debentures are private.

The Company considers that the balances of trade accounts receivable, trade account payables, lease liabilities and payables for investments made at book value, excluding impairment, are close to their fair values. For disclosure purposes, the fair value of financial liabilities is estimated by discounting future contractual cash flows by the prevailing market interest rate, which is available for similar financial instruments.

In the periods ended March 31, 2026 and 2025, there were neither transfers between Level 1 and Level 2 fair value assessments, nor transfers between Level 3 and Level 2 fair value assessments.

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26. INSURANCE COVERAGE

The Company maintains insurance coverage deemed sufficient by the Management to cover any risks inherent to the operation and its assets and/or liabilities. The information regarding the insurance coverages presented below has not been subject to independent audit.

In its main policy, the Company covers all its operations, which includes branches, related companies and affiliates. The Company currently maintains an insurance claims department that manages its needs for contracting insurance and filing claims with insurers.

The insurance coverages are presented below:

in thousands of R$

Type of coverage	Coverage
Civil liability and D&O	30,000
Cybersecurity risks	10,000
Commercial property and fire insurance	20,000
Vehicle insurance	6,000
Insurance against accidents in garages	750
Named peril insurance	131,935
Total	198,685

27. NON-CASH TRANSACTIONS

As of March 31, 2026 and 2025, the Company carried out non-cash transactions which, therefore, were not presented in the Statements of Cash Flow, as follows:

- Remeasurements and additions related to CPC 06 (R1) - IFRS16 according to Notes 8 and 13.
- Remeasurement of the amount payable to the concession authority, which totaled R$16,957 (R$18,590 in 2025), as per Notes 14 and 10.
- Addition of goodwill in intangible assets related to new locations, with R$6,124 (R$4,141 in 2025) in the parent company and R$7,935 (R$4,335 in 2025) in the consolidated.
- Receipt of interest on equity for 2025 from Hora Park Sist. Estacionamento Rotativo Ltda. in the amount of R$10,603 in the parent company.
- Provision for interest on equity receivable from Hora Park Sist. Estacionamento Rotativo Ltda. in the amount of R$4,129 and from Primeira Estacionamentos Ltda. in the amount of R$286 in the parent company.
- Addition of machinery and equipment to the property and equipment of the subsidiary Ecovagas Carregadores Elétricos Ltda., in the amount of R$2,269.

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28. STOCK-BASED COMPENSATION

2011 Plan

On August 30, 2011, the Annual Shareholders Meeting approved the creation of a stock option plan for shares issued by the Company ("2011 Plan"), which will be settled through the delivery of equity instruments.

The Board of Directors, at a meeting held on July 3, 2013, approved the First Stock Option Program ("2011 Plan"), granting the beneficiary an option to purchase shares to be issued or sold by the Company.

The fair value of each option granted is estimated on the grant date using the Black & Scholes option pricing model, considering the following assumptions: (i) share price; (ii) strike price; (iii) risk-free interest rate; (iv) expected share price volatility; and (v) term until expiration of the option, detailed in the table below. When exercised, the options are converted into shares.

The information of the stock option program and the assumptions used for valuation are as follows:

2011 PLAN - 2ND PROGRAM	LOT
Issue date	3/6/2013
Vesting date	3/6/2013
Strike price	2.33
Strike price (estimated) as of the reporting date	4.39
Risk-free interest rate %	8%
Contractual term for exercise per lot (days)	941
Expected dividend yield	0%
Share volatility in the market	24%
Total outstanding options	695,849
Total lost/expired options	-
Number of exercised options	-
Number of options to exercise	695,849
Estimated fair value (R$/share)	2.66

The average remaining life expectancy of the series has a maximum exercise period of up to 540 days after the date on which the employee ceases to hold the position of administrator of Allpark and/or companies controlled by the Company. When exercised, the options are converted into shares.

29. EVENTS AFTER THE REPORTING PERIOD

The Shareholders Meeting held on April 24, 2026 approved the merger into the Company of its subsidiaries Wellpark – Estacionamentos e Serviços Ltda., Riopark Estacionamentos e Garagens Ltda., and Parking Tecnologia da Informação Ltda. All transactions were carried out based on their respective book values.

Certificado de Conclusão

Identificação de envelope: 7190DB4D-7D23-8A88-8398-1BA0208EC780
Assunto: Complete com o Docusign: FREE TRANSLATION_ALLPARKMAR26.REV.pdf
LoS / Área: Assurance (Audit, CMAAS)
Tipo de Documento: Relatórios ou Deliverables
Envelope fonte:
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Status: Concluído

Assinaturas: 1
Rubrica: 0

Remetente do envelope:
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Rastreamento de registros

Status: Original
23 de outubro de 2026 | 19:40
Portador: Thatiane Trindade
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Status: Original
26 de outubro de 2026 | 14:10
Portador: CEDOC Brasil
BR_Sao-Paulo-Arquivo-Atendimento-Team@pwc.com
Local: DocuSign

Eventos do signatário	Assinatura	Registro de hora e data
Sergio Zamora sergio.zamora@pwc.com Partner PwC BR Nível de segurança: E-mail, Autenticação da conta (Nenhuma), Certificado Digital **Detalhes do provedor de assinatura:** Tipo de assinatura: ICP-Brasil Emissor: AC SERASA RFB v5 Assunto: CN=SERGIO EDUARDO ZAMORA:10709203802	Signed by: Sergio Zamora B0AAFF035F3A4DD... Adoção de assinatura: Estilo pré-selecionado Usando endereço IP: 134.238.160.170 Política de certificado: [1]Certificate Policy: Policy Identifier=2.16.76.1.2.3.10 [1,1]Policy Qualifier Info: Policy Qualifier Id=CPS Qualifier: http://publicacao.certificadodigital.com.br/repositorio/dpc/declaracao-rfb.pdf	Enviado: 26 de outubro de 2026 | 13:48 Visualizado: 26 de outubro de 2026 | 14:09 Assinado: 26 de outubro de 2026 | 14:09

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Eventos do signatário presencial	Assinatura	Registro de hora e data

Eventos de entrega do editor	Status	Registro de hora e data

Evento de entrega do agente	Status	Registro de hora e data

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Eventos de entrega certificados	Status	Registro de hora e data

Eventos de cópia	Status	Registro de hora e data

Eventos de cópia	Status	Registro de hora e data
Talita Ferreira talita.ferreira@pwc.com PwC BR Nível de segurança: E-mail, Autenticação da conta (Nenhuma) **Termos de Assinatura e Registro Eletrônico:** Não oferecido através da Docusign	**Copiado**	Enviado: 26 de outubro de 2026 | 13:48
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Eventos com testemunhas	Assinatura	Registro de hora e data

Eventos do tabelião	Assinatura	Registro de hora e data

Eventos de resumo do envelope	Status	Carimbo de data/hora
Envelope enviado	Com hash/criptografado	26 de outubro de 2026 | 13:48
Entrega certificada	Segurança verificada	26 de outubro de 2026 | 14:09
Assinatura concluída	Segurança verificada	26 de outubro de 2026 | 14:09
Concluído	Segurança verificada	26 de outubro de 2026 | 14:10

Eventos de pagamento	Status	Carimbo de data/hora